

GENERAL GOVERNMENT/ADMINISTRATION

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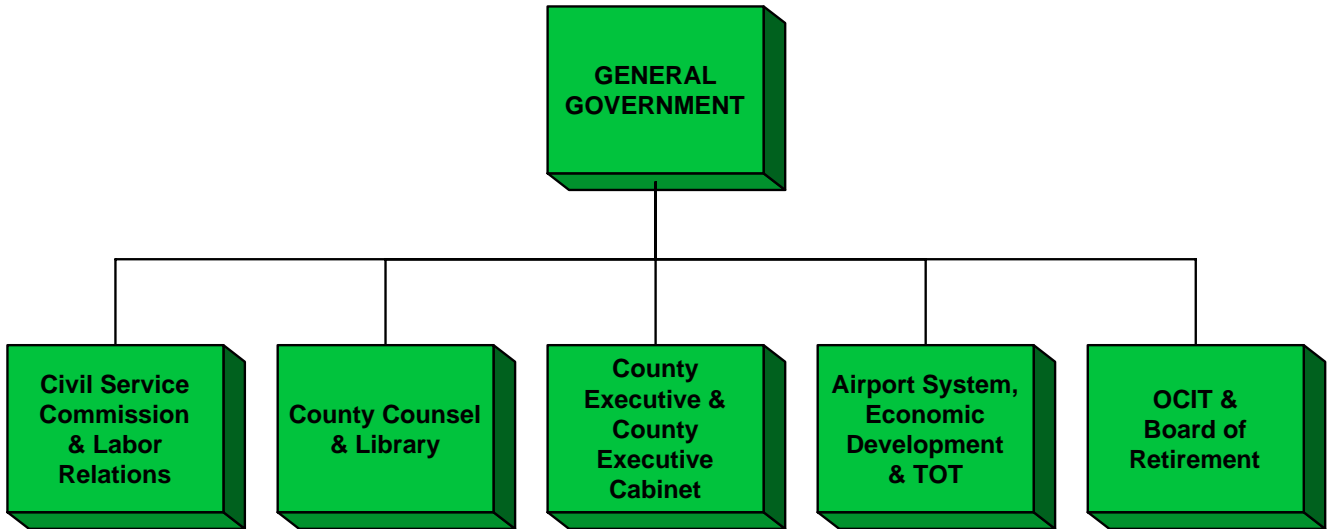
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GENERAL GOVERNMENT/ADMINISTRATION

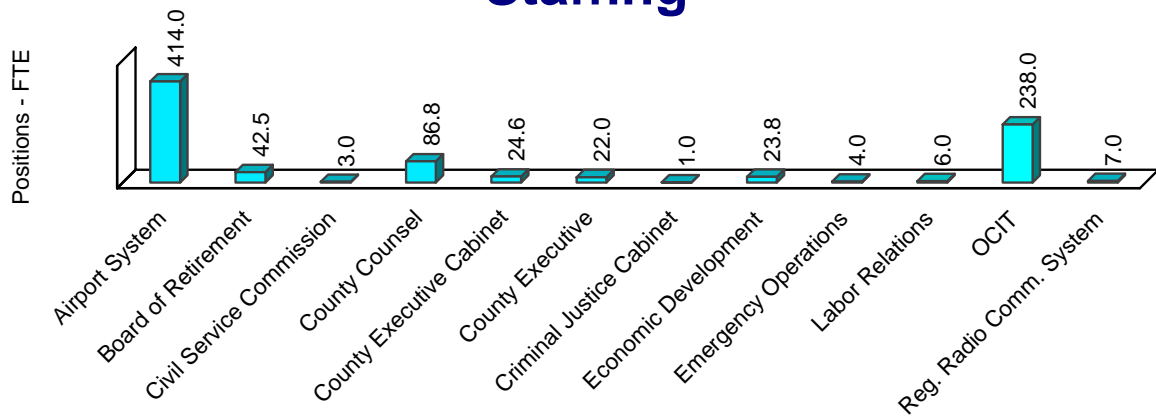
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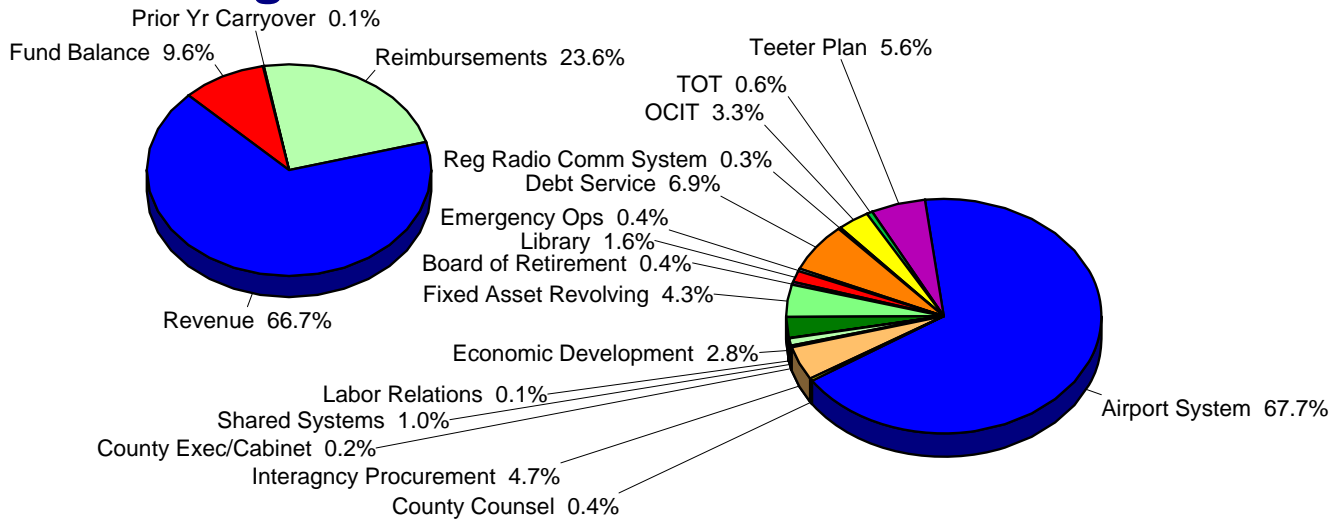
INTRODUCTION



Staffing



Financing Sources



INTRODUCTION

The County implemented an agency structure in Fiscal Year 1997-98. Effective March 25, 2004, the County reorganized the agency structure from four agencies to three agencies. Although most of the County's departments fall within one of the three agencies, there are a group of departments that report directly to the Board of Supervisors, report to the County Executive or are the responsibility of the Economic Development and Intergovernmental Affairs Director. In addition, the Executive Officer of the Civil Service Commission reports to the Civil Service Commission, the Local Agency Formation Commission (LAFCo) Board controls the utilization of the County's contribution to LAFCo, and the Sacramento County Employees' Retirement System (SCERS) controls the budget for the System's Retirement Administration. Following is a summary of the budget units that fall into these categories:

Reports to the Board of Supervisors: County Counsel and County Executive.

Reports to the County Executive: Airport System, Economic Development and Intergovernmental Affairs, County Executive Cabinet, Labor Relations, Emergency Operations, and Office of Communications and Information Technology (OCIT).

Reports to/controlled by Independent Authority: Civil Service Commission, Contribution to Human Rights and Fair Housing Commission, Contribution to LAFCo, County Library, Criminal Justice Cabinet, Natomas Fire District, and Board of Retirement.

Responsibility of the Economic Development and Intergovernmental Affairs Director: Transient-Occupancy Tax.

INTRODUCTION

General Government Fund Centers/Departments

Fund	Fund Center	Department	Appropriations	Financing	Net Cost	Positions
001A	5980000	Appropriation for Contingency	\$3,000,000	\$0	\$3,000,000	0.0
001A	4210000	Civil Service Commission	381,398	40,416	340,982	3.0
001A	4660000	Contribution to Human Rights & Fair Housing	161,100	0	161,100	0.0
001A	5920000	Contribution to LAFCo	228,833	0	228,833	0.0
001A	4810000	County Counsel	6,202,113	4,346,548	1,855,565	86.8
001A	5910000	County Executive	1,531,233	1,355,801	175,432	22.0
001A	5730000	County Executive Cabinet	2,000,244	2,000,244	0	24.6
001A	5750000	Criminal Justice Cabinet	92,777	223,507	-130,730	1.0
001A	5710000	Data Processing-Shared Systems	16,974,364	1,219,064	15,755,300	0.0
001A	7090000	Emergency Operations	6,243,916	5,201,929	1,041,987	4.0
001A	5110000	Financing-Transfers/Reimbursement	5,390,330	0	5,390,330	0.0
001A	5970000	Labor Relations	1,183,058	95,965	1,087,093	6.0
001A	5770000	Non-Departmental Costs/General Fund	8,213,864	518,370	7,695,494	0.0
001A	5700000	Non-Departmental Revenues/General Fund	-15,183,962	563,965,670	-579,149,632	0.0
001A	0001000	Reserves	5,146,951	37,385,837	-32,238,886	0.0
GENERAL FUND TOTAL			\$41,566,219	\$616,353,351	-\$574,787,132	147.4
011A	6310000	County Library	\$26,975,960	\$26,975,960	\$0	0.0
015A	4060000	Transient-Occupancy Tax	10,410,186	10,410,186	0	0.0
016A	5940000	Teeter Plan	96,111,944	96,111,944	0	0.0
020A	3870000	Economic Development and Intergovernmental Affairs	47,928,599	47,928,599	0	23.8
030A	9030000	Interagency Procurement	80,399,076	44,625,835	35,773,241	0.0
031A	7600000	Office of Communications and Information Technology (OCIT)	57,650,932	54,963,780	2,687,152	238.0
041A	3400000	Airport System-Operations	212,113,256	166,793,601	45,319,655	414.0
043A	3480000	Airport Sytem-Capital Outlay	954,677,453	0	954,677,453	0.0
059A	7020000	Regional Radio Communications System	4,456,185	4,456,185	0	7.0
060A	7860000	Board of Retirement	6,900,839	6,900,839	0	42.5
229A	2290000	Natomas Fire District	2,087,841	2,087,841	0	0.0
277A	9277000	Fixed Asset Revolving Fund	74,660,126	74,660,126	0	0.0
278A	9278000	1990 Fixed Asset-Debt Service	0	0	0	0.0
280A	9280000	Juvenile Courthouse Project-Debt Service	582,546	582,546	0	0.0
282A	9282000	2004 Pension Obligation Bonds-Debt Service	4,982,354	4,982,354	0	0.0
284A	9284000	Tobacco Litigation Settlement	71,029,367	71,029,367	0	0.0
287A	9287000	Capital Projects-Debt Service	365,295	365,295	0	0.0
288A	9288000	1997 Refunding Pub. Facilities-Debt Service	4,749,136	4,749,136	0	0.0
292A	2920000	Jail-Debt Service	903,904	903,904	0	0.0
298A	9298000	2003 Public Facilities Project-Debt Service	319,158	319,158	0	0.0
303A	9303303	2007 Public Facilities Project-Construction	22,079,306	22,079,306	0	0.0
304A	9304304	2007 Public Facilities Project-Debt Service	5,417,915	5,417,915	0	0.0
305A	9305305	2006 Pub. Bldg. Facilities-Construction	624,978	624,978	0	0.0
306A	9306306	2006 Pub. Bldg. Facilities-Debt Service	1,431,422	1,431,422	0	0.0
308A	3080000	1997 Pub. Bldg. Facilities-Debt Service	1,572,623	1,572,623	0	0.0
309A	9309000	1997 Pub. Bldg. Facilities-Construction	2,937,691	2,937,691	0	0.0
311A	9311000	Pension Obligation Rate Stabilization	430,604	430,604	0	0.0
313A	9313000	1995 Pension Obligation Bonds-Debt Service	895,014	895,014	0	0.0
GRAND TOTAL			\$1,734,259,929	\$1,270,589,560	\$463,670,369	872.7

UNIT: 9278000 1990 Fixed Asset Debt Service					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	0	0	0	0	0
Total Financing	0	0	0	0	0
NET COST	0	0	0	0	0

Total Requirements are not of reimbursement so may show zero.

PROGRAM DESCRIPTION:

- This budget unit provides for debt service requirements for payment of principal, and interest, and other related costs to the 1990 Certificates of Participation (COPs) borrowing (\$105,750,000) which established the Fixed Asset (Acquisition) Revolving Fund (see Budget Unit 9277000).
- On October 8, 2002, by Resolution Number 2002-1289, the Board of Supervisors approved a resolution delegating authority to the Director of Finance to execute an interest-rate swap on the 1990 Certificates of Participation. The swap transaction fixed the interest rate at 4.534 percent on the balance of \$89.5 million variable rate COPs, and will avoid future exposure to high interest rates (as high as 12.0 percent). The swap also generated an \$11.3 million one-time financing source for the General Fund. The swap counterparty may terminate the agreement anytime beginning January 1, 2007, through January 1, 2020. The interest swap agreement was executed and closed on October 9, 2002.
- The 1990 COPs were secured by the leasehold interest on the County's Administration Complex (700 H Street and 827 7th Street) and Superior Court courthouse. In April 2003, the County became aware of the desire of the State of California to take control of the Courthouse as part of Trial Court Funding legislation (Senate Bill 1732) passed during 2002. To facilitate this desired transfer, on April 15, 2003, by Resolution 2003-0378, the Board of Supervisors approved the recommendation of utilizing the equity in the Main Jail to provide leasehold security for the 1990 COPs. The 1990 COP's letter of credit bank, swap counterparty and Trustee all agreed to the substitution of security.

SUPPLEMENTAL INFORMATION:

For the 2008-09 Fiscal Year, the total requirement is \$8,332,250, consisting of \$311,000 in administrative costs, \$4,051,250 in interest payments, and \$3,970,000 in principal payment. The requirements are financed by a reimbursement from the Fixed Asset Revolving Fund (see Budget Unit 9277000).

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 1990 Fixed Asset Debt Service 9278000		FUND: 1990 FIXED ASSET DEBT SERVICE 278A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	261,997	251,552	341,000	311,000	311,000
Other Charges	7,118,552	6,670,767	7,946,750	8,021,250	8,021,250
Interfund Reimb	-7,380,549	-6,922,319	-8,287,750	-8,332,250	-8,332,250
Total Finance Uses	0	0	0	0	0
Means of Financing					
Total Financing	0	0	0	0	0

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9278000 1990 Fixed Asset - Debt Service

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 1990 COP Debt Service

8,332,250 8,332,250 0 0 0 0.0 0

Program Type: Mandated-Specific

Strategic Objective: IS -- Internal Services

Program Description: Provides for debt service requirement

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: To provide for payment of principal, interest and other related costs with 100 percent accuracy.

FUNDED Total:	8,332,250	8,332,250	0	0	0	0.0	0
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Funded Grand Total: 8,332,250 8,332,250 0 0 0 0.0 0

1997 PUBLIC BUILDING FACILITIES - CONSTRUCTION 9309000

UNIT: 9309000 1997-Public Bldg Facilites-Construction

SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	1,399,561	990,043	3,606,195	2,937,691	2,937,691
Total Financing	5,005,757	3,927,733	3,606,195	2,937,691	2,937,691
NET COST	-3,606,196	-2,937,690	0	0	0

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 1997 Public Building Facilities Project Certificates of Participation. The bonds were sold in January 1997. The proceeds from the bond issue are used to finance construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center; purchase of the Bank of America building and associated tenant improvements; and any other authorized acquisitions, construction, and/or improvement projects to be substituted. This budget unit was established for payment of all costs associated with these projects which included architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$2,937,691 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds.

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

UNIT: 1997-Public Bldg Facilites-Construction
9309000

FUND: 1997-PUBLIC FACILITIES-CONSTRUCTION
309A

SCHEDULE 16C
BUDGET UNIT FINANCING USES DETAIL
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Other Charges	1,399,561	990,043	3,606,195	2,937,691	2,937,691
Total Finance Uses	1,399,561	990,043	3,606,195	2,937,691	2,937,691
Means of Financing					
Fund Balance	4,578,702	3,606,195	3,606,195	2,937,691	2,937,691
Use Of Money/Prop	427,055	321,538	0	0	0
Total Financing	5,005,757	3,927,733	3,606,195	2,937,691	2,937,691

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9309000 1997 Public Building Facilities-Construction

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

002 COP Constr

2,937,691	0	0	2,937,691	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Account for expending of bond proceeds for authorized capital projects

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Account for funds in conformance with all bond covenants and Board direction for debt-funded capital projects expenditures

FUNDED Total:	2,937,691	0	0	2,937,691	0	0.0	0
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Funded Grand Total:	2,937,691	0	0	2,937,691	0	0.0	0
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1997 PUBLIC BUILDING FACILITIES - DEBT SERVICE

3080000

UNIT: 3080000 1997-Public Facilities Debt Service

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	19,451	1,584,216	4,268,197	1,572,623	1,572,623
Total Financing	1,793,229	4,171,447	4,268,197	1,572,623	1,572,623
NET COST	-1,773,778	-2,587,231	0	0	0

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the unrefunded portion (Carol Miller Justice Center facility) of the County of Sacramento 1997 Certificates of Participation (COPs) Public Building Facilities Project.
- On December 10, 1996, the Board of Supervisors approved a financing plan for the 1997 COPs Public Building Facilities Projects, which included the following projects:
 - Construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center.
 - Purchase of the Bank of America building and associated tenant improvements.
 - Refunding of the 1988 CSAC II and 1990 Public Facilities Project COPs (Carol Miller Justice Center facility).
- The financing (\$58,020,000) was executed and closed on January 28, 1997. At the time of sale, \$5,214,116 was deposited as a reserve with Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment. The debt service payments began on August 1, 1997.
- On March 7, 2006, the Board approved the 2006 COPs (Public Facilities Projects) financing to partially refund and defease approximately \$15,000,000 of the 1997 Public Facilities COPs in order to release the Bank of America building as security for those bonds. Since the Carol Miller Justice Center facility portion of the 1997 COPs was already refunded, it could not be part of the 2006 COP transaction.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$3,271,556 consisting of \$242,072 administrative costs, \$2,135,000 in principle payment, and \$894,484 in interest payments. Financing is from payments from various user departments (\$1,698,933), interest income of \$1,232,897 and available fund balance of \$339,726.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 1997-Public Facilities Debt Service 3080000		FUND: 1997-PUBLIC FACILITIES DEBT SERVICE 308A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	12,326	7,216	2,691,196	242,072	242,072
Other Charges	3,051,288	3,020,733	3,020,734	3,029,484	3,029,484
Interfund Charges	0	1,350,000	1,350,000	1,340,550	1,340,550
Interfund Reimb	-3,044,163	-2,793,733	-2,793,733	-3,039,483	-3,039,483
Total Finance Uses	19,451	1,584,216	4,268,197	1,572,623	1,572,623
Means of Financing					
Fund Balance	1,622,034	4,021,197	4,021,197	339,726	339,726
Use Of Money/Prop	171,195	150,250	247,000	1,232,897	1,232,897
Total Financing	1,793,229	4,171,447	4,268,197	1,572,623	1,572,623

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 3080000 1997 Public Building Facilities-Debt Service Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

002 COP Debt Svc

4,612,106 3,039,483 1,232,897 339,726 0 0.0 0

Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	4,612,106	3,039,483	1,232,897	339,726	0	0.0	0
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Funded Grand Total: 4,612,106 3,039,483 1,232,897 339,726 0 0.0 0

1997 REFUNDING PUBLIC FACILITIES - CONSTRUCTION 9289000

UNIT: 9289000 1997-Public Facilities-Construction

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	4,925	0	0	0	0
Total Financing	5,042	0	0	0	0
NET COST	-117	0	0	0	0

PROGRAM DESCRIPTION:

- This budget unit provided for the appropriations for the uses of the proceeds of the County of Sacramento 1994 Public Facilities Project (Coroner/Crime Laboratory and Data Center) Certificates of Participation. The bonds were sold in October 1994 through a competitive bid process. The proceeds from the bond issue were used to finance the construction of a Coroner/ Crime Laboratory facility, a Data Center facility, and any other authorized acquisitions, construction, and/or improvement projects to be substituted therefore. This budget unit was established for payment of all costs associated with these projects which included architectural/ design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.
- On December 2, 1997, the Board of Supervisors approved the refinancing of the County of Sacramento, 1997 Public Facilities Project Certificates of Participation (Coroner/Crime Lab and Data Center). The refunding (\$88,360,000) was executed and closed on January 1, 1998.
- Substituted project financed from a State of California Board of Corrections grant totaling \$2.3 million, with the available balance of the proceeds and capitalized interest monies as follows:
 - New Warren E. Thornton Youth Center expansion project.

FOR INFORMATION ONLY

SCHEDULE:

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 County Budget Act (1985)

UNIT: 1997-Public Facilities-Construction
 9289000

FUND: 1997-PUBLIC FACILITIES-CONSTRUCTION
 289A

SCHEDULE 16C
 BUDGET UNIT FINANCING USES DETAIL
 FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Other Charges	4,925	0	0	0	0
Total Finance Uses	4,925	0	0	0	0
Means of Financing					
Fund Balance	4,925	0	0	0	0
Use Of Money/Prop	117	0	0	0	0
Total Financing	5,042	0	0	0	0

1997 REFUNDING PUBLIC FACILITY - DEBT SERVICE

9288000

UNIT: 9288000 1997-Refunding Public Facilities Debt Service

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	-9,608	4,617,155	8,776,661	4,749,136	4,749,136
Total Financing	8,502,086	9,366,292	8,776,661	4,749,136	4,749,136
NET COST	-8,511,694	-4,749,137	0	0	0

PROGRAM DESCRIPTION:

- This budget unit reflects the debt service requirement for payment of principal, interest, and various other costs related to the 1997 Public Facilities Project Certificates of Participation for the construction of the Coroner/Crime Lab and Data Center (the 1994 Certificates).
- On December 2, 1997, the Board of Supervisors approved the refinancing of the County of Sacramento 1997 Public Facilities Project Certificates of Participation (Coroner/Crime Lab and Data Center). The refunding (\$88,360,000) was executed and closed on January 1, 1998.
- The refunding issue was structured as a crossover refunding which reduced the annual debt service payment by \$575,000. With this structure, the 1997 Refunding Certificates of Participation remained self-supporting to the call date of the 1994 Certificates (October 1, 2004). Through October 1, 2004, the County continued to pay debt service on the outstanding 1994 Certificates. On October 1, 2004, (the "crossover" date), the escrow supporting the refunding bonds was released and the proceeds were used to redeem the outstanding 1994 Certificates. After October 1, 2004, the 1994 Certificates were no longer outstanding, and the County began paying debt service on the Refunding Certificates.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$9,187,628 consisting of \$2,871,393 administrative costs, \$2,490,000 in principal payment, and \$3,826,235 in interest payments. Financing is from payments from various user departments (\$4,438,492) and available fund balance of \$4,749,136.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 1997-Refunding Public Facilities Debt Service 9288000		FUND: 1997-PUBLIC FACILITIES DEBT SERVICE 288A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	6,611	2,561,838	6,718,918	2,871,393	2,871,393
Other Charges	6,309,574	6,314,630	6,317,056	6,316,235	6,316,235
Interfund Charges	0	1,887,743	1,887,743	1,887,743	1,887,743
Interfund Reimb	-6,325,793	-6,147,056	-6,147,056	-6,326,235	-6,326,235
Total Finance Uses	-9,608	4,617,155	8,776,661	4,749,136	4,749,136
Means of Financing					
Fund Balance	7,698,324	8,536,661	8,536,661	4,749,136	4,749,136
Use Of Money/Prop	803,762	829,334	240,000	0	0
Other Revenues	0	297	0	0	0
Total Financing	8,502,086	9,366,292	8,776,661	4,749,136	4,749,136

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9288000 1997 Refunding Public Facilities-Debt Service

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

005 COP Debt Svc

11,075,371 6,326,235 0 4,749,136 0 0.0 0

Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	11,075,371	6,326,235	0	4,749,136	0	0.0	0
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Funded Grand Total: 11,075,371 6,326,235 0 4,749,136 0 0.0 0

UNIT: 9298000 2003 Public Facilities Projects-Debt Service

SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	-45,100	225,547	493,668	319,158	319,158
Total Financing	403,568	544,705	493,668	319,158	319,158
NET COST	-448,668	-319,158	0	0	0

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation. On April 15, 2003, the Board of Supervisors approved a financing plan for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation to finance various capital projects.
- The financing (\$15,000,000) was executed on May 7, 2003. At the time of sale, \$3,665,930 is to be deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$1,066,766 consisting of \$104,158 administrative costs, \$310,000 in principal payment, and \$652,608 in interest payments. Financing is from payments from various user departments (\$747,608) and available fund balance of \$319,158.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 2003 Public Facilities Projects-Debt Service 9298000				FUND: 2003 PUBLIC FACILITES PROJ-DEBT SVC 298A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09							
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09		
Services & Supplies	4,945	5,639	273,668	104,158	104,158		
Other Charges	963,050	955,628	955,720	962,608	962,608		
Interfund Charges	0	225,000	225,000	225,000	225,000		
Interfund Reimb	-1,013,095	-960,720	-960,720	-972,608	-972,608		
Total Finance Uses	-45,100	225,547	493,668	319,158	319,158		
Means of Financing							
Fund Balance	326,636	448,668	448,668	319,158	319,158		
Use Of Money/Prop	76,932	96,037	45,000	0	0		
Total Financing	403,568	544,705	493,668	319,158	319,158		

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9298000 2003 Public Facilities Project-Debt Service

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

006 COP Debt Svc

1,291,766 972,608 0 319,158 0 0.0 0

Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	1,291,766	972,608	0	319,158	0	0.0	0
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Funded Grand Total: 1,291,766 972,608 0 319,158 0 0.0 0

UNIT: 9282000 2004 Pension Obligation Bonds-Debt Service					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	-2,073,997	364,530,487	3,414,733	4,982,354	4,982,354
Total Financing	840,706	362,994,219	3,414,733	4,982,354	4,982,354
NET COST	-2,914,703	1,536,268	0	0	0

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 2004 approved by the Board of Supervisors on June 15, 2004, by Resolution Number 2004-0784. The bonds were sold in June 2004 and closed in July 2004. The proceeds from the bond issue were utilized to pay a portion of the estimated Unfunded Accrued Actuarial Liability (UAAL) as of July 1, 2004, owed by the County to the Sacramento County Employees' Retirement System (SCERS) as of July 1, 2004. The UAAL was incurred as a result of labor agreements which provided for enhanced retirement benefits for County employees and negative investment returns by the system. The bonds were issued as Convertible Auction Rate Securities (CARSSM), Series 2004C-1 (\$324,582,426.50), 2004C-2 (\$39,147,165.75) and 2004C-3 (\$62,401,528). CARSSM are an innovative structure that combines the debt service deferral feature of Capital Appreciation Bonds (CABS) with the flexibility and low cost of Auction Rate Securities. The CARSSM pay no debt service until 2006, when they incrementally convert to conventional Auction Rate Securities. At each conversion date (July 10, 2006, 2009 and 2014) the County has the ability to call and pay down any amount of the CARSSM. The County also has the ability to direct the remarketing agents to sell the converted CARSSM in any one of several interest rate modes, providing the County considerable flexibility in terms of future debt management.
- In March 2008, the 2004 C-1 Series was refunded as Floating Rate Notes, and are no longer structured as Auction Rate Securities. The new structure brings a level of certainty to interest payments for these Bonds that are no longer available in the Auction Rate Securities market.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$28,130,149 consisting of \$1,670,449 for ongoing financial services costs (Letter of Credit fees, Trustee fees, rating agency fees) and \$26,459,700 in interest and principle payments. Financing is from payments from departments (\$23,147,795) and available fund balance of \$4,982,354.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 2004 Pension Obligation Bonds-Debt Service 9282000		FUND: 2004 PENSION OBLIGATION BOND-DEBT 282A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	902,456	360,263,479	4,361,508	1,670,449	1,670,449
Other Charges	18,708,058	25,973,652	20,759,869	26,459,700	26,459,700
Interfund Reimb	-21,684,511	-21,706,644	-21,706,644	-23,147,795	-23,147,795
Total Finance Uses	-2,073,997	364,530,487	3,414,733	4,982,354	4,982,354
Means of Financing					
Fund Balance	277,956	2,914,733	2,914,733	4,982,354	4,982,354
Use Of Money/Prop	562,750	502,194	500,000	0	0
Other Financing	0	359,577,292	0	0	0
Total Financing	840,706	362,994,219	3,414,733	4,982,354	4,982,354

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9282000 2004 Pension Obligation Bond-Debt Service

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 POB

28,130,149 23,147,795 0 4,982,354 0 0.0 0

Program Type: Mandated-Specific

Strategic Objective: IS -- Internal Services

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	28,130,149	23,147,795	0	4,982,354	0	0.0	0
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Funded Grand Total: 28,130,149 23,147,795 0 4,982,354 0 0.0 0

UNIT: 9305305 2006 Public Facilities Projects-Construction					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	8,158,789	1,392,101	2,036,627	624,978	624,978
Total Financing	10,195,416	2,017,079	2,036,627	624,978	624,978
NET COST	-2,036,627	-624,978	0	0	0

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 2006 Certificates of Participation (COPs) Public Facilities Projects. The bonds were sold on May 11, 2006. The proceeds from the bond issue will be used to finance construction of the Fleet Maintenance Facility (\$14,525,000), purchase of the Voter Registration and Elections/Sheriff Station House Facility (\$10,980,000) and a partial refunding (\$15,000,000) of the 1997 COPs (Purchase of Bank of America facility and construction of a 448-bed Dormitory Jail facility at Rio Cosumnes Correctional Center) in order to release the Bank of America facility as security for that financing. This budget unit is established for payment of all costs associated with these projects which included architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$624,978 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds. Fund balance decreased by \$216,992 due to expenditures of just over \$200,000 on the Orangevale Library space expansion.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 2006 Public Facilities Projects-Construction 9305305		FUND: 2006 PUBLIC FACILITIES PROJ-CONST 305A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	0	0	0	403,789	403,789
Other Charges	8,158,789	1,392,101	2,036,627	221,189	221,189
Total Finance Uses	8,158,789	1,392,101	2,036,627	624,978	624,978
Means of Financing					
Fund Balance	9,750,915	2,036,627	2,036,627	624,978	624,978
Use Of Money/Prop	444,501	-19,548	0	0	0
Total Financing	10,195,416	2,017,079	2,036,627	624,978	624,978

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9305305 2006 Public Facilities Project-Construction

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
FUNDED							
001 COP Constr	624,978	0	0	624,978	0	0.0	0
Program Type:	Mandated-Specific						
Strategic Objective:	C -- Sustainable and Livable Communities						
Program Description:	Account for expending of bond proceeds for authorized capital projects						
Countywide Priority:	0 -- Specific Mandated Countywide/Municipal or Financial Obligations						
Anticipated Results:	Account for funds in conformance with all bond covenants and Board direction for debt-funded capital projects expenditures						
FUNDED Total:	624,978	0	0	624,978	0	0.0	0

Funded Grand Total: 624,978 0 0 624,978 0 0.0 0

UNIT: 9306306 2006 Public Facilities Projects-Debt Service

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	-226,691	24,092	1,201,367	1,431,422	1,431,422
Total Financing	1,352,747	1,455,514	1,201,367	1,431,422	1,431,422
NET COST	-1,579,438	-1,431,422	0	0	0

PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest and various other costs related to the 2006 Public Facilities Project Certificates of Participation (COPs). The bonds were sold on May 11, 2006. The proceeds from the bond issue will be used to finance construction of the Fleet Maintenance Facility (\$14,525,000), purchase of the Voter Registration and Elections/Sheriff Station House Facility (\$10,980,000) and a partial refunding (\$15,000,000) of the 1997 COPs (Purchase of Bank of America facility and construction of a 448-bed Dormitory Jail facility at Rio Cosumnes Correctional Center) in order to release the Bank of America facility as security for that financing.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$4,560,720 consisting of \$1,441,422 administrative costs, \$1,400,000 in principal payment, and \$1,719,298 in interest payments. Financing is from various user departments (\$3,129,298) and available fund balance of \$1,431,422.

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

UNIT: 2006 Public Facilities Projects-Debt Service
9306306

FUND: 2006 PUBLIC FACILITIES PROJ-DEBT SVC
306A

SCHEDULE 16C
BUDGET UNIT FINANCING USES DETAIL
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	35,547	8,322	1,286,358	1,441,422	1,441,422
Other Charges	2,461,125	3,121,494	3,020,733	3,119,298	3,119,298
Interfund Reimb	-2,723,363	-3,105,724	-3,105,724	-3,129,298	-3,129,298
Total Finance Uses	-226,691	24,092	1,201,367	1,431,422	1,431,422
Means of Financing					
Fund Balance	270,554	1,085,367	1,085,367	1,431,422	1,431,422
Use Of Money/Prop	98,525	370,147	116,000	0	0
Other Revenues	983,668	0	0	0	0
Total Financing	1,352,747	1,455,514	1,201,367	1,431,422	1,431,422

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9306306 2006 Public Facilities Project-Debt Service

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

007 COP Debt Svc	4,560,720	3,129,298	0	1,431,422	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: C -- Sustainable and Livable Communities

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	4,560,720	3,129,298	0	1,431,422	0	0.0	0
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Funded Grand Total: 4,560,720 3,129,298 0 1,431,422 0 0.0 0

2007 PUBLIC FACILITIES PROJECTS-CONSTRUCTION

9303303

UNIT: 9303303 2007 Public Facilities Projects-Construction

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	0	-20,785,908	40,270,000	22,079,306	22,079,306
Total Financing	0	1,293,398	40,270,000	22,079,306	22,079,306
NET COST	0	-22,079,306	0	0	0

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities, 120-bed expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120-bed expansion for the Youth Detention Facility (\$18,470,000). This budget unit is established for payment of all costs associated with these projects, which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$22,079,306 consisting of capital project costs reimbursed to departments for approved projects. Financing is from Bond proceeds.

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

UNIT: 2007 Public Facilities Projects-Construction
9303303

FUND: 2007 PUBLIC FACILITIES PROJ-CONST
303A

SCHEDULE 16C
BUDGET UNIT FINANCING USES DETAIL
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	0	0	0	1,293,398	1,293,398
Other Charges	0	19,484,092	40,270,000	20,785,908	20,785,908
Interfund Reimb	0	-40,270,000	0	0	0
Total Finance Uses	0	-20,785,908	40,270,000	22,079,306	22,079,306
Means of Financing					
Fund Balance	0	0	0	22,079,306	22,079,306
Use Of Money/Prop	0	1,293,398	0	0	0
Other Financing	0	0	40,270,000	0	0
Total Financing	0	1,293,398	40,270,000	22,079,306	22,079,306

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9303303 2007 PUB Fac Projects-Construction

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

003 COP Constr

22,079,306	0	0	22,079,306	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Account for expending of bond proceeds for authorized capital projects

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Account for funds in conformance with all bond covenants and Board direction for debt-funded capital projects expenditures

FUNDED Total:	22,079,306	0	0	22,079,306	0	0.0	0
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Funded Grand Total: 22,079,306 0 0 22,079,306 0 0.0 0

2007 PUBLIC FACILITIES PROJECTS - DEBT SERVICE 9304304

UNIT: 9304304 2007 Public Facilities Projects-Debt Service

SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	0	42,493,072	7,660,000	5,417,915	5,417,915
Total Financing	0	47,910,987	7,660,000	5,417,915	5,417,915
NET COST	0	-5,417,915	0	0	0

PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest and various other costs related to the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities, 120-bed expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120-bed expansion for the Youth Detention Facility (\$18,470,000).

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$7,660,000 consisting of expenses related to bond issuance and establishment of required debt reserve fund. Financing is from Bond proceeds.

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

UNIT: 2007 Public Facilities Projects-Debt Service
9304304

FUND: 2007 PUBLIC FACILITIES PROJ-DEBT SVC
304A

SCHEDULE 16C
BUDGET UNIT FINANCING USES DETAIL
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	0	815,627	7,660,000	220,218	220,218
Other Charges	0	1,407,445	0	2,202,284	2,202,284
Interfund Charges	0	40,270,000	0	0	0
Interfund Reimb	0	0	0	-10,000	-10,000
Total Finance Uses	0	42,493,072	7,660,000	2,412,502	2,412,502
Reserve Provision	0	0	0	3,005,413	3,005,413
Total Requirements	0	42,493,072	7,660,000	5,417,915	5,417,915
Means of Financing					
Fund Balance	0	0	0	5,417,915	5,417,915
Use Of Money/Prop	0	211,229	0	0	0
Other Financing	0	47,699,758	7,660,000	0	0
Total Financing	0	47,910,987	7,660,000	5,417,915	5,417,915

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9304304 2007 PUB Fac Projects-Debt Service

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

003 COP Debt Svc

5,427,915	10,000	0	5,417,915	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

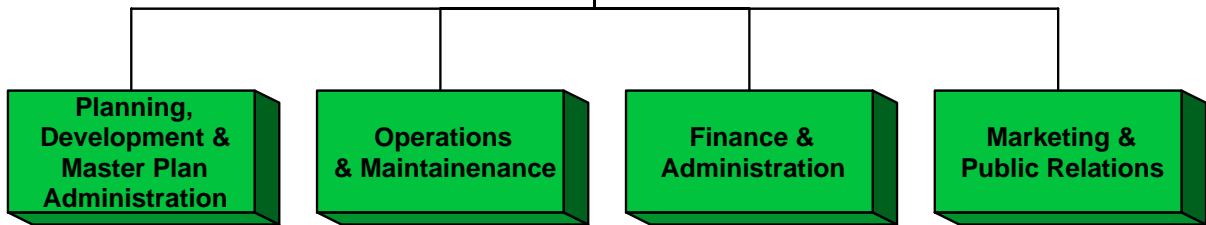
Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	5,427,915	10,000	0	5,417,915	0	0.0	0
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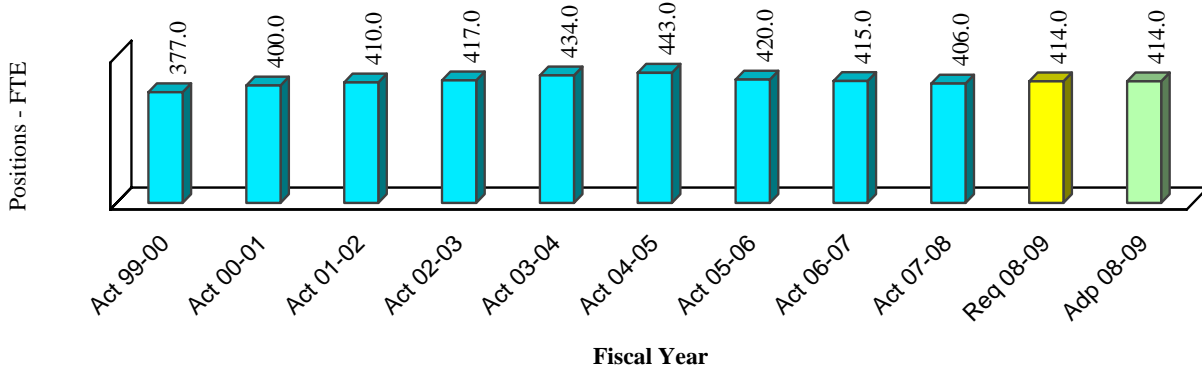
Funded Grand Total: 5,427,915 10,000 0 5,417,915 0 0.0 0

Departmental Structure

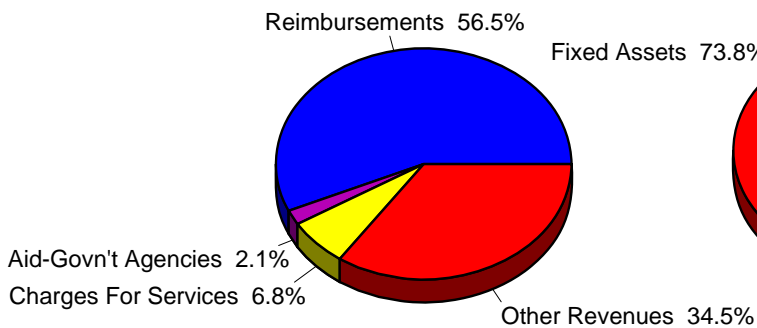
G. HARDY ACREE, Director



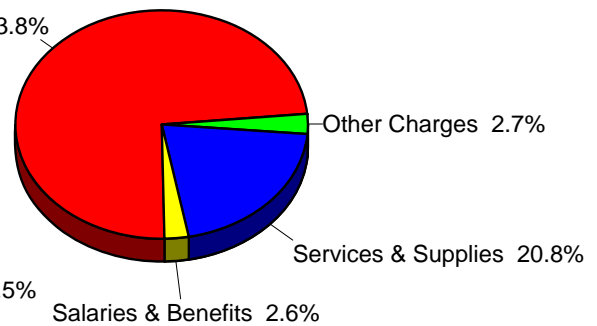
Staffing Trend



Financing Sources



Financing Uses



UNIT: 3400000/3480000 Airport Operations and Capital Outlay

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	146,352,983	196,141,456	772,535,402	1,166,790,709	1,166,790,709
Total Financing	156,780,698	216,697,896	228,855,000	166,793,601	166,793,601
NET COST	-10,427,715	-20,556,440	543,680,402	999,997,108	999,997,108
Positions	415.0	406.0	406.0	414.0	414.0

PROGRAM DESCRIPTION:

- The Sacramento County Airport System is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County. The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). The Airport System also maintains the McClellan Airport airfield under a contract with the County Department of Economic Development and Intergovernmental Affairs. Operated as an Enterprise Fund, the Airport System is financially self-supporting, with expenses paid for by revenue generated from businesses and individuals who use the airports.
- The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Airport System is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities.

MISSION:

Consistent with our community’s values, we will operate, maintain and develop the County Airport System in a safe, convenient and economical manner. We will be a leader in the airport industry by exceeding expectations and providing customer service second to none.

GOALS:

- Complete the Executive Airport and Franklin Field Master Plans process to help guide the future of Executive Airport and Franklin Field.
- Develop and implement independent but integrated plan(s) for Sacramento County Airport System, Federal Aviation Administration (FAA) and environmental regulatory compliance (including airport buffer lands management).
- Actively reinforce the positive impact of the Sacramento County Airport System on the Northern California region and increase the level at which community members value each of the airports within the system.
- Maintain reasonable and competitive rates and fees for the users of Airport System facilities.
- Successfully produce a fourth annual California Capital Air Show, thus resulting in positive perception of the Sacramento County Airport System by the public.

GOALS (CONT.):

- Continue implementation of the Continuous Descent Approach (CDA) arrival procedure at Mather Airport for the various night cargo carrier aircraft types that do not already utilize the CDA and develop a standard terminal arrival procedure to improve the rate at which arriving aircraft utilize the CDA. CDA procedures have been shown to significantly reduce aircraft noise, fuel burn and emissions along the extent of the approach course.
- Further develop air cargo business at Mather Airport.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- **Sacramento International Airport:**
 - The Terminal Modernization Program (TMP) received a "Record of Decision and Finding of No Significant Impact" from the Federal Government, clearing the way for construction to begin.
 - The Terminal A apron expansion on the East concourse side was completed and opened to aircraft traffic in February 2008. This apron and a new "Taxiway C3" can accommodate overnight parking for up to five aircraft.
 - Construction commenced in March 2008 on the new Sacramento International Jet Center at the General Aviation Ramp. The new facility should be completed and opened in early 2009.
 - Successfully negotiated the early termination of Host Hotels and Resorts lease agreement to make way for the construction of the new Terminal B.
 - Conducted a full scale Triennial Emergency exercise in June. 2008.
 - Supported regional air quality efforts:
 - Scheduled public bus service continued to be offered to and from International.
 - Continued to increase the number of alternatively fueled vehicles, thus maintaining a fleet with one of the highest percentages of clean air vehicles in the County.
 - Sacramento Air Quality Management District (SMAQMD) issued an Emission Reduction Certificate (ERC) for the Compressed Natural Gas (CNG) buses acquired by the County Airport System.
 - The County Airport System received another Environmental Achievement Award from the Sacramento Environmental Commission (SEC) in the category of voluntarily exceeding regulatory requirements by completing an effort to remove many of its underground storage tanks (UST's) at Sacramento International Airport to protect environmental quality.
- **Sacramento Executive Airport and Franklin Field:**
 - Preparation of the new Master Plans for Executive Airport and Franklin Field were restarted with a new consultant team. Working Paper One has been completed and includes the following:
 - Introduction and Vision.
 - Inventory of Existing Conditions.
 - Forecasts of Aviation Activity.
 - Capacity Analysis / Facility Requirements.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):

- **Sacramento Executive Airport and Franklin Field (Cont.):**
 - Public outreach with the community, tenants, key stakeholders and the standing master plan committees were conducted. This consisted of the following:
 - Meetings with the four master plan committees.
 - Public open house meetings.
- **Mather Airport:**
 - Mather Airport was the site of the third annual California Capital Air Show featuring the United States Navy's Blue Angels, military demonstrations, aerobatic performers and static displays of military, cargo and general aviation aircraft on March 15-16, 2008.

SIGNIFICANT CHANGES FOR 2008-09:

- The Airport System's Capital Improvement Program for Fiscal Years 2008-2012 is designed to meet forecast demands for the Airport System facilities.
- Construction for the new Terminal B will be in full swing throughout the year.
- Additionally, the Airport System will continue efforts to develop and enhance the facilities and operations at Executive and Mather Airports. The Airport System is committed to accomplishing these objectives while continuing to provide a high level of service to the public.

SUPPLEMENTAL INFORMATION:

- **Operating Revenues:**
 - Budgeted operating revenues of \$166,793,601 are down approximately \$62 million over the prior-year budgeted operating revenues. The decline is primarily due to a decrease in grant revenue associated with capitol projects. Grant revenue is budgeted in the same fiscal year as the project is budgeted. Fiscal Year 2007-08 included a large amount of grant revenue associated with the TMP that will be recognized in future years.
- **Operating Expenses:**
 - Budgeted operating expenses of \$133,716,251 increased \$7 million compared to budgeted operating expenses for the prior year due to \$1.6 million increase in salaries and benefits and \$3 million in services and supplies.
 - Salaries and benefits increase reflects equity increases in regular wages, employer contributed retirement and health insurance.
 - Services and supplies increase is due to construction services and supplies.
- **Capital Outlay:**
 - Continued growth in the Sacramento Region has contributed to increases in airport activity. In order to meet future demands caused by this growth the Airport System must continue its endeavor to improve facilities and enhance services. Projects included in the Airport System's capital budget will contribute to the traveling experience of airport customers, provide the infrastructure needed to accommodate future growth, and help meet the future demand of air travel.

SUPPLEMENTAL INFORMATION (CONT.):

- The following details budgeted capital projects:

Improvements – \$1,018,756,453

This reflects improvements at Sacramento International Airport unless otherwise indicated. The following improvements are expected to be financed by Passenger Facility Charges (PFC), federal and state construction grants, and department retained earnings:

\$145,856,000	Terminal Modernization Program (Apron)
52,700,000	Terminal Modernization Program (Hotel)
796,621,000	Terminal Modernization Program
1,691,000	Widen and Rehab Taxiway G1 or G2
2,759,000	Economy Parking Lot Reconstruction
9,896,453	Miscellaneous International Airport Improvements
1,053,000	Miscellaneous Executive Airport Improvements
6,702,000	Miscellaneous Mather Airport Improvements
1,678,000	Miscellaneous Franklin Field Improvements

Equipment – \$2,721,000

\$ 700,000	Aircraft Rescue Firefighting Vehicle Replacement
100,000	Particulate Traps
120,000	Escalator Cleaners
1,095,000	Low Floor buses (AMPCO)
274,000	Other Equipment: Includes Plotter for indoor/outdoor signs, Tractor, Toro "72 Recycler, Flat Bed Cal Trailer and AVI servers.
432,000	Vehicles: Replacement of 16 Light Vehicles

Land Acquisition – \$200,000

\$ 200,000	Continues Sacramento International Airport's commitment to the acquisition of land located in the buffer zone.
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2008-09 CAPITAL IMPROVEMENT PLAN (CIP) OPERATING IMPACT:

The adopted budget includes \$161,462,600 in capital projects anticipated to be completed this fiscal year reflecting a total operating impact of \$27,000. For more detailed information regarding operating impacts by project, please refer to Volume III, the Five-Year Capital Improvement Plan.

STAFFING LEVEL CHANGES 2008-09:

- Administrative reclassifications resulting in a net zero increase in positions consist of the following:

	<u>Added</u>	<u>Deleted</u>
Accountant 2	1.0	
Airport Chief Administrative Officer	1.0	
Airport Economic Development Specialist (0.2)	0.2	
Airport Economic Development Specialist (0.8)	0.8	
Airport Economic Development Specialist (1.0)		1.0
Airport Manager Administration	1.0	
Airport Operations Officer		1.0
Assistant Director of Airports		1.0
Deputy Director Airport Safety & Security		1.0
Fire Battalion Chief Aircraft Rescue & Fire	2.0	
Fire Captain Aircraft Rescue & Fire (24)	2.0	
Firefighter Aircraft Rescue & Fire 2 (24)	4.0	4.0
Firefighter Aircraft Rescue & Fire 2(40)	1.0	4.0
Highway Maintenance Supervisor 1		3.0
Highway Maintenance Supervisor 2	3.0	
Maintenance Worker		1.0
Park Maintenance Worker 1	1.0	
Park Maintenance Worker 2		1.0
Principal IT Analyst	1.0	
Senior Contract Services Officer		1.0
Senior IT Analyst		1.0
Senior Park Maintenance Worker	<u>1.0</u>	
Totals	19.0	19.0

- The following 8.0 positions were added to the Sacramento County Airport System: 1.0 Administrative Services Officer I, 1.0 Administrative Services Officer 3, 2.0 Communication Operator Dispatch Level 2, 1.0 Information Technology Analyst Level 2, 1.0 Senior Environmental Analyst, 1.0 Supervising Communication Operator Dispatcher and 1.0 Supervising Custodian I.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Transportation						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of transportation services	New airlines beginning service	Number of airlines that begin service	2	2	0	0
	Existing airlines increase service	Number of new city pairs	9	2	3	0
	Additional travelers come through Sacramento	Percent increase in passenger activity	3.1%	4.8%	(.2%)	1.1%
Bolster safe and efficient movement of people and goods	Airfield and facilities are in compliance with FAA regulations	Percent of violations noted in FAA inspection reports	0	0	0	0
	Airfield and facilities pass FAA inspections	The amount of fines from FAA for airfield safety violations	0	0	0	0
	Corrective action can be scheduled and completed at appropriate times	Number of delays due to runways not being available	0	0	0	0
	Flights are not delayed due to unscheduled airfield repairs	Number of aviation accidents resulting from unsafe airfield conditions	0	0	0	0
	Airfield and facilities are safe for use					

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

PROJECT LIST:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)

ACTIVITY: Airport Operations 3400
and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
PUBLIC SERVICE ENTERPRISE FUND
FISCAL YEAR: 2008-2009

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Land	0	0	200,000	200,000	200,000
Equipment	2,152,914	3,469,547	3,602,425	2,721,000	2,721,000
AFS csots for contract services				10,453	10,453
CCTV Camera & VCR Replacement	5,198	323,074	0	0	0
ALCCS Replacement	0	0	0	0	0
Taxiway A Rehabilitation	0	0	0	0	0
Runway 16R-34L Rehabilitation	3,776,611	1,506,100	1,300,000	0	0
Intrusion Detection & Fence Replacement Phase (AIP 31)	452	125	1,605,000	0	0
Crossfield Taxiway	14,774	0	21,190,330	0	0
Land Acquisition For West Runway	50,653	0	0	0	0
Extend RW 34R & New ILS & Extend RW16L & Relocate ILS	19,011	0	0	0	0
Relocate Air Traffic Control Tower	178,653	0	2,000,000	0	0
Rehab Existing Terminal Aprons	0	0	0	0	0
Terminal A Apron Expansion (Phase I,II), East	315,930	7,980,687	9,500,000	0	0
Terminal Modernization Program APRON	322,913	0	34,051,355	145,856,000	145,856,000
Terminal A Loading Bridges	0	0	0	0	0
Gate 25 & 31 Jet Loading Bridge	0	1,015	0	0	0
CNG Refueling Station	0	0	0	0	0
Waste Water Treatment Improvement Allowance	0	55,108	0	0	0
ARFF Remodel Phase I	7,949	30,719	0	0	0
CUTE Phase II	0	0	0	0	0
Prichard Lake Restoration - Mitigation	141,030	119,979	0	0	0
Propworks And Network Infrastructure	0	0	0	0	0
PMCS Upgrades Allowance	0	0	0	0	0
System Improvement Allowance	0	0	650,000	650,000	650,000
Automotive Car Wash Facility Allowance	0	0	112,000	0	0
City Water Connection	1,722,614	181,695	0	0	0
Voice Over Internet Protocol (VOIP)	0	0	0	0	0
Mitigation/Land Acquisition	767	400	0	0	0
Flight Inspection Field Office Heating & Central Air	0	0	0	200,000	200,000
Terminal Building Wireless Capability	0	0	0	0	0
Air Cargo 1 Heating & Central Air	2,350	0	0	0	0
IT & T Modular Building	87	0	0	0	0
Electrical Conduit Installation	288	0	0	0	0
CNG Station Paint And Repavement	0	0	0	0	0
Master Plan EIR and EIS	0	0	70,000	100,000	100,000
Cargo Area Security Enhancements (AIP-31)	244,662	0	0	0	0
Refuse Collection & Recycle Site	153,934	690,741	0	0	0
Radio Building Replacement	3,439	43	0	0	0
Central Utility Plant	40,100	-41,109	0	0	0
Terminal Modernization Program HOTEL	101,306	-100,425	0	52,700,000	52,700,000
Water Well Conversion for Fire Fighting Backup and Irrigation	510,016	5,748	0	0	0
Automated Vehicle Identification System	0	8,123	0	0	0
Terminal B Roadway Rehabilitation	0	0	0	0	0
Parking Garage	105	0	0	0	0
Remote Parking Lot PH II		77,134	49,107,730	0	0
Rehabilitate Roadways/Parking Lots	1,841	0	0	0	0
Roadway Signage Improvement and Message Sign	1,853	0	0	0	0
Parking Lot Revenue Control System Replacement Allowance	26,185	275,584	0	0	0
Terminal B Rehab, Phase 2	128,363	0	0	0	0
I-5/Airport Blvd. Landscape	959,320	18,786	0	0	0
Terminal A Parking Garage Customer Service & Operational Enhancements	20,709	0	0	0	0
Terminal Development Progra Parking Structure & Roadways	424,220	-99,821	0	0	0
Terminal A Comm/Tel Dedicated HVAC/Fire Suppressant			0	0	0
Replace Carpeting In Terminal A	36,300	166,332	0	0	0
Metal Building Package Terminal B1 & B2	73,814	250	0	0	0
Terminal B Renovations			0	0	0
Concession Space Preparation	225		0	0	0
Terminal Entrance Vestibules			0	0	0
In-Terminal Cellular Service Antenna Array			0	0	0
Terminal B Cooling Tower	52,545	0	0	0	0

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)
 ACTIVITY: Airport Operations 3400
 and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
 PUBLIC SERVICE ENTERPRISE FUND
 FISCAL YEAR: 2008-2009

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Bi-Directional Amplifier Term B	21,242		0	0	0
Operation Support Facility Evaluation/Reconfiguration Design Only, total proj > \$200K	479		0	0	0
Integrated Electronic Aviation System	515,752	112,295	0	0	0
Terminal Modernization Program, Phase III			0	0	0
Terminal Modernization Program	12,793,902		0	0	0
Terminal Modification for Security Enhancements (AIP-XX)	1,404,070	-327,988	0	0	0
Terminal B Common Use Ticket Counter and Bag Room			0	0	0
Replace Terminal B1 & B2 Carpeting			0	0	0
Terminal A Cooling Tower		0	47,000	0	0
TB Architectural Improvements	147,147	3,751	0	0	0
ARFF Vehicle Replacement			0	0	0
SMGCS Improvements			693,000	0	0
Aboveground Storage Tank Installations		166,278	1,150,000	0	0
ADA Improvements			0	0	0
Air Cargo Building Re-Roof	348,148	1,004	0	0	0
Common Use Self Service Kiosk (CUSS)			350,000	0	0
Modification of Security Panels on CASS to IP Based Panels			0	0	0
Parks Maintenance Relocation			0	0	0
Sanitary Sewer CSD-1 and SRCSD Connection Fee	55,350	0	11,000,000	0	0
System Wide Revenue Enhancement Allowance			2,000,000	2,000,000	2,000,000
Emergency Operations Center			100,000	0	0
Terminal A Lighted Crosswalk		6,388	0	0	0
Interim Sheriff Facilities			0	0	0
Install Canopy (Trash Compactor, Sweeper Dump and Biffy Dump Areas)	24,933	194,575	0	0	0
Demo Ag Property Sites	125,531	218,291	0	0	0
Temporary Parking in the GA Area	587	0	0	0	0
Backflow Device Assessment	381	0	700,000	500,000	500,000
Runway Distance Remaining Signs Replacement			75,000	0	0
Runway 16R-34L New Parallel Taxiway, Holdpads and Exit Taxiways			31,550,000	0	0
Widen and Rehab Taxiway G1 or G2			1,500,000	1,691,000	1,691,000
East and West Drainage Ditch Improvements		38,637	9,618,000	0	0
Airport Noise Monitoring System Upgrade			37,000	0	0
Passenger Boarding Bridge Electric Meters		43,397	160,000	0	0
International Arrivals Building Gate Relocation			3,913,910	0	0
Remote Properties Site Clearance			250,000	0	0
Computer Aided Dispatch for Airport Communications		697	175,000	350,000	350,000
ARFF Station Apparatus Bay Rehab		97,325	260,000	0	0
Vehicle Maintenance Facility Bird Netting			32,000	0	0
Cargo Building Bird Access Control		0	30,000	0	0
Terminal A Restroom Faucet Replacement			40,000	0	0
Pipe Inspection Location System			10,000	0	0
Air Cargo Building Chiller Replacement		0	142,000	0	0
Terminal A and RAC Restroom Rehab			150,000	150,000	150,000
Economy Parking Lot Reconstruction		16,935	2,366,000	2,759,000	2,759,000
Terminal A Flooring			50,000	0	0
Terminal B1 and B2 Flooring		805,017	375,000	400,000	400,000
Terminal B Conditional Gate Capacity		250,000	1,000,000	0	0
Terminal A Misc Improvements		187,323	2,000,000	0	0
Terminal Modernization Program , Phase IV Landside Terminal Building, Airside Concourse & APM		45,894,360	412,494,009	796,621,000	796,621,000
PLC Backup & Automatic Transfer Switch (ATS) at the Water Tank Site			1,350,000	0	0
Emergency Power to the IT&T Trailer			200,000	0	0
CASS Upgrade	135,917	85,300	0	0	0
DOC Reconfiguration		50,836	0	0	0
General Services Storage Area	150,206	553,374	0	0	0
Enhanced Vapor recovery system	0	1,262	0	0	0
Replace West Electrical Vault Emergency Generator		90,423	0	0	0
New Surface Parking lot and RAC storage Area		395,225	0	0	0
Terminal A Security Screening Checkpoint Modification		91,811	0	315,000	315,000
West Terminals Apron Rehab	5,093	165	0	0	0
Taxiway D Between TW D3 & D7 Asphalt Concrete Repair		186,314	550,000	0	0
Taxiway D Rehab between Taxiway Y and D11			0	0	0

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)
ACTIVITY: Airport Operations 3400
and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
PUBLIC SERVICE ENTERPRISE FUND
FISCAL YEAR: 2008-2009

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Water Tank Facility Enhancement			0	400,000	400,000
Department Ops Center Audio/Visual/Net Solution Upgrade			0	375,000	375,000
Back up Communication Center Requirements Study			0	125,000	125,000
Wildlife Offices Trailer			0	0	0
Emergency Power Systems Evaluation			0	1,300,000	1,300,000
Computerized Sanitary Sewer Maint. System (CMMS) for Sewer System MP (SSMP)			0	225,000	225,000
Administration Building Modification			0	229,000	229,000
North Communications Tower			0	567,000	567,000
Parks Hazmat Storage/Nursery Bldg. Relocation			0	125,000	125,000
North Airfield Outside Sir Ops Area (AOA) Vehicle Parking			0	1,200,000	1,200,000
Code Bravo Visual Alerting System			0	125,000	125,000
Terminal A Baggage Claim Control for Security Threat Level Red			0	250,000	250,000
Biffy Station Improvement		0	0	0	0
Wildlife Environmental Database Software			0	100,000	100,000
Total International Airport	\$ 27,219,868	\$ 63,832,831	\$607,756,759	1,012,244,453	\$1,012,244,453
EXECUTIVE AIRPORT:					
Terminal HVAC System Including Ducts & Diffusers					
Rebuild Restaurant Deck					
Entrance Feature		-			
Entrance Sign	3,156	3,477	175,000		
Directional Signs			60,000		
Airfield Pavement Rehab & Electrical Improvement	471,964	-			
Building 333 Re-Roof					
Terminal HVAC Rehab PH II	72,749				
South T-Hangar Pavement Rehabilitation (AIP-07)			470,000		
Airfield Security Improvements - Construction				150,000	150,000
Runway 12/30 PAPI and REILs Replacement - Design			750,000	803,000	803,000
Update Pavement Mgmt Program Design North and South Tie-down Pavement Rehab					
North Commercial Ramp Pavement Improvements (Tenant)	73	202,818			
Master Plan EIS/EIR			500,000		
North and South Apron Tie-Down Pavement Rehab		249,735	3,724,000		
Terminal Building Fire Alarm Systems				100,000	100,000
Total Executive Airport	547,942	456,030	\$5,679,000	\$1,053,000	\$1,053,000
MATHER FIELD:					
Air Cargo Access Road Reconstruction	111,782	29,263			
Deluge System Valve, Pump and Control Panel Repair (AIP10)	472,848	159,101			
Deluge System Pipeline Extension	23,599	37,423			
RW 22L Pavement and PCC Rehab, TW 'Z' & Alert Ramp Rehab (AIP-08,10)	2,812,863	-			
Air Traffic Control Tower (ATCT) Equipment Replacement - Ph II	140,687				
Replace ILS & Install DME & RVR (AIP06) Cat III Component	6,584				
Building 7000 Roof Replacement	79,316	973			
Hangar Building 4260 Upgrade (AIP 11)	672,263	501,856	500,000		
Airfield Sweeper Dump Station (Deisgn Only)		141,911			
Runway 22L Centerline & Touchdown Zone Lights,CAT III (AIP-XX)	190,408	1,063,561	6,330,000		
Taxiway A, A1, & G MITL (AIP-08)	647,174				
Airfield Lighting Control Panel (AIP-06)					
Admin Building Remodel	36	-			
Master Plan EIR/EIS	20,241	298,655	1,500,000		
Install 22L RVR's (AIP-XX)			720,000	100,000	100,000
Localizer and Glidescope Cable Replacement	2,765				
General Aviation Terminal Roofing & Insulation Replacement	70,054				
MacReady Avenue Rehabilitation, Phase I Design (MAP-12)	245,722	(309,746)	1,737,000		
Security Drainage Grates (Part I Design)	35,400		75,000	75,000	75,000
Bldg 7015 & 7040 Hanger Floor Drains		3,800			

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)
 ACTIVITY: Airport Operations 3400
 and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
 PUBLIC SERVICE ENTERPRISE FUND
 FISCAL YEAR: 2008-2009

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Access Road Construction			1,896,000	2,029,000	2,029,000
Building 7005 & 7010 Fire Sprinklers			1,600,000	1,050,000	1,050,000
Identify Communication Cables at the Tower					
Install Electric Security Vehicle Gate			-		
Roof Repair/Replacement		544,950	650,000	953,000	953,000
Air Cargo Ramp Pavement Rehab			3,895,000		
Building 7075 Firehouse Lead-based Paint Testing		2,285	50,000		
Mather Taxiway D Asphalt Overlay	0			595,000	595,000
Hangar Building 4260 Roof Replacement		889,637	1,343,000		
Airfield Signage Replacement		16,460			
Multiple Hangar Deluge System Evaluation and Improvements				1,400,000	1,400,000
Building 4260 Exterior Paint				500,000	500,000
Total Mather Field	\$ 5,531,741	\$ 3,380,129	\$ 20,296,000	\$ 6,702,000	\$ 6,702,000
<hr/>					
FRANKLIN FIELD:					
Taxiway A, B, D, and E Aircraft Aprons and Drainage - Design			-	1,528,000	1,528,000
Runway 9-27 Pavement Overlay			275,000		
Airfield Pavement Improvements	2,884	3,909			
Runway 18-36, Taxiways B & C, Apron Pavement Rehab					
Master Plan Expenses			50,000		
Access Road Improvements				150,000	150,000
Master Plan EIS/EIR			250,000		
Total Franklin Field	\$2,884	\$3,909	\$575,000	\$1,678,000	\$1,678,000
Department Total	\$ 33,302,434	\$ 67,672,899	\$634,306,759	\$1,021,677,453	\$1,021,677,453

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)

ACTIVITY: Airport Operations 3400
and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
PUBLIC SERVICE ENTERPRISE FUND
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
OPERATING REVENUES					
Charges For Services	100,610,814	111,561,275	109,840,600	131,736,726	131,736,726
Total Operating Revenues	100,610,814	111,561,275	109,840,600	131,736,726	131,736,726
OPERATING EXPENSES					
Salaries/Benefits	30,378,988	32,042,826	34,368,004	35,866,592	35,866,592
Services & Supplies	45,464,992	53,783,792	65,028,874	70,706,205	70,706,205
Depreciation/Amortization	21,334,755	23,964,975	24,979,039	24,503,878	24,503,878
Other Charges	1,518,321	1,782,248	1,619,262	1,839,576	1,839,576
Cost of Goods Sold	530,507	697,160	700,000	800,000	800,000
Total Operating Expenses	99,227,563	112,271,001	126,695,179	133,716,251	133,716,251
Net Operating Income (Loss)	1,383,251	-709,726	-16,854,579	-1,979,525	-1,979,525
NONOPERATING REVENUES (EXPENSES)					
Interest Income	12,119,143	11,671,238	5,504,600	3,988,530	3,988,530
Interest Expense	-13,822,986	-16,198,053	-11,533,464	-11,397,005	-11,397,005
Intergovernmental Revenue	25,428,968	25,463,094	90,629,800	8,068,345	8,068,345
Passenger Facility Charges Revenue	18,621,774	19,489,153	22,880,000	23,000,000	23,000,000
Total Nonoperating Revenues (Income)	42,346,899	40,425,432	107,480,936	23,659,870	23,659,870
NET INCOME (LOSS)	43,730,150	39,715,706	90,626,357	21,680,345	21,680,345
Positions	415.0	406.0	406.0	414.0	414.0
Memo Only:					
Land	0	0	200,000	200,000	200,000
Improvements	31,150,335	64,202,854	630,504,334	1,018,756,453	1,018,756,453
Equipment	2,152,097	3,469,547	3,602,425	2,721,000	2,721,000
TOTAL CAPITAL	33,302,432	67,672,401	634,306,759	1,021,677,453	1,021,677,453

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)

ACTIVITY: Airport Operations 3400
and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
PUBLIC SERVICE ENTERPRISE FUND
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
RESERVES AT YEAR-END					
Renewal and Replacement Reserve	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Imprest Cash	2,250	2,250	2,250	2,250	2,250
Maintenance/Operations Reserve	19,392,607	19,125,670	19,125,670	24,179,400	24,179,400
Total Reserves	20,394,857	20,127,920	20,127,920	25,181,650	25,181,650
SOURCES OF WORKING CAPITAL					
Net Income	43,730,150	39,715,706	90,626,357	21,680,345	21,680,345
Depreciation/Amortization	21,334,755	23,964,975	24,979,039	24,503,878	24,503,878
Bond Issuance Proceeds	0	546,320,041	550,000,000	595,373,507	595,373,507
Bond Proceeds for Capitalized Interest	0	58,610,304	0	0	0
Total Sources	65,064,905	668,611,026	665,605,396	641,557,730	641,557,730
USES OF WORKING CAPITAL					
Bond Principal Payment	7,830,000	8,130,000	8,130,000	9,853,262	9,853,262
Acquisition of Fixed Assets	33,302,432	67,672,401	634,306,759	1,021,677,453	1,021,677,453
Capitalized Interest	0	0	0	2,945,500	2,945,500
Payment of Long Term Debt	0	241,560,000	0	0	0
Bond Issuance Costs	0	20,061,380	110,000,000	104,000,000	104,000,000
Total Uses	41,132,432	337,423,781	752,436,759	1,138,476,215	1,138,476,215
Increase (Decrease) in Working Capital	23,932,473	331,187,245	-86,831,363	-496,918,485	-496,918,485
Beginning Working Capital	237,912,299	261,844,772	261,884,772	593,032,017	593,032,017
Ending Working Capital	261,844,772	593,032,017	175,053,409	96,113,532	96,113,532

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)

ACTIVITY: Airport Operations 3400
 and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
 PUBLIC SERVICE ENTERPRISE FUND
 FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
WORK LOAD AND STATISTICAL DATA					
Enplaned Passengers	5,307,289	5,413,435	5,452,650	5,521,704	5,521,704
Deplaned Passengers	5,307,799	5,413,955	5,452,300	5,522,234	5,522,234
Total Passengers	10,615,088	10,827,390	10,904,950	11,043,938	11,043,938
Air Mail	3,677,580	2,971,404	4,200,000	3,030,832	3,030,832
Air Freight	154,654,690	178,934,349	279,148,000	182,513,036	185,513,036
Total-All Cargo (Pounds)	158,332,270	181,905,753	283,348,000	185,543,868	188,543,868
Air Carrier Operations	118,655	118,332	123,800	120,699	120,699
Commuter Operations-International	21,917	30,131	22,400	30,734	30,734
General Aviation Operations International	31,167	24,439	30,200	24,928	24,928
General Aviation Operations- Executive	121,730	95,887	104,900	97,805	97,805
Military Operations-International	2,164	1,382	3,360	1,410	1,410
Military Operations-Executive	541	391	450	399	399
Total Operations	296,174	270,562	285,110	275,973	275,975
Aircraft Hangared	160	160	160	160	160
Aircraft Tied Down	100	100	100	100	100
Total-Based Aircraft	260	260	260	260	260
Fuel Contract Deliveries	0	0	0	0	0
Fuel Retail Sales-International	143,419	0	0	0	0
Total-Fuel Sales	143,419	0	0	0	0
County Employment (Including Other County Depts.)	506	506	506	505	505
Other Government Agencies	200	200	200	200	200
Airline	623	623	623	623	623
Airport Concessionaires	1,333	1,333	1,333	1,333	1,333
Other-Airport Tenants	262	262	262	262	262
Total Employment	2,923	2,923	2,920	2,922	2,922

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 3400000 Airport Enterprise

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 *Sacramento International Airport System*

357,469,392 150,000,000 156,809,220 0 **50,660,172** 303.0 184

Program Type: Self-Supporting

Strategic Objective: T1 -- Transportation

Program Description: Developing, operating, and maintaining Airport System

Countywide Priority: 5 -- General Government

Anticipated Results: An Airport System that is safe, secure and customer oriented, providing a positive travel experience for passengers

002 *Executive Airport*

1,048,600 0 1,538,200 0 **-489,600** 8.0 6

Program Type: Self-Supporting

Strategic Objective: T1 -- Transportation

Program Description: Developing, operating and maintaining general aviation airport

Countywide Priority: 5 -- General Government

Anticipated Results: Operation of Executive Airport provides local residents with a safe and efficient general aviation facility where they can base their aircraft. It also serves to relieve International Airport of some general aviation traffic

003 *Mather Airport*

1,759,713 0 6,610,630 0 **-4,850,917** 10.0 14

Program Type: Self-Supporting

Strategic Objective: T1 -- Transportation

Program Description: Developing, operating and maintaining regional cargo airport

Countywide Priority: 5 -- General Government

Anticipated Results: Funding provides for the safe and efficient operation of Mather Airport, a regional cargo facility. The operation and improvement of Mather Airport will attract more business to the Sacramento region and contribute to the local economy.

004 *Unallocated*

0 0 0 0 **0** 85.0 0

Program Type: Self-Supporting

Strategic Objective: T1 -- Transportation

Program Description: Personnel not assigned to specific programs

Countywide Priority: 5 -- General Government

Anticipated Results: Provide general operating support for all airport venues.

FUNDED Total: 360,277,705 150,000,000 164,958,050 0 **45,319,655** 406.0 204

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
BOS APPROVED ADD'L REQUEST PROPOSED							
<i>AR-1 Sacramento International Airport</i>	1,832,559	0	1,835,551	0	-2,992	8.0	0
<p>Program Type: Self-Supporting</p> <p>Strategic Objective: T1 -- Transportation</p> <p>Program Description: Developing, operating, and maintaining the airport system</p> <p>Countywide Priority: 5 -- General Government</p> <p>Anticipated Results: An Airport System that is safe, secure and customer oriented, providing a positive travel experience for passengers</p>							
<i>AR-2 Executive Airport</i>	2,992	0	0	0	2,992	0.0	0
<p>Program Type: Self-Supporting</p> <p>Strategic Objective: T1 -- Transportation</p> <p>Program Description: Developing, operating, and maintaining general aviation airport</p> <p>Countywide Priority: 5 -- General Government</p> <p>Anticipated Results: Operation of Executive Airport provides local residents with a safe and efficient general aviation facility where they can base their aircraft. It also serves to relieve International Airport of some general aviation traffic</p>							
<i>AR-3 Mather Airport</i>	0	0	0	0	0	0.0	0
<p>Program Type: Self-Supporting</p> <p>Strategic Objective: T1 -- Transportation</p> <p>Program Description: Developing, operating, and maintaining regional cargo airport</p> <p>Countywide Priority: 5 -- General Government</p> <p>Anticipated Results: Funding provides for the safe and efficient operation of Mather Airport, a regional cargo facility. The operation and improvement of Mather Airport will attract more business to the Sacramento region and contribute to the local economy.</p>							
BOS APPROVED ADD'L REQUEST PROPOSED Total:	1,835,551	0	1,835,551	0	0	8.0	0

Funded Grand Total: 362,113,256 150,000,000 166,793,601 0 45,319,655 414.0 204

2008-09 PROGRAM INFORMATION

Budget Unit: 3480000 Airport-Capital Outlay

Agency: General Government/Admin.

<i>Program Number and Title</i>	<i>Appropriations</i>	<i>Inter/Intrafund Reimbursements</i>	<i>Revenues</i>	<i>Carryover</i>	<i>Net Allocation</i>	<i>Positions</i>	<i>Vehicles</i>
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FUNDED

004 Capital Improvement Program

1,021,677,453 67,000,000 0 0 **954,677,453** 0.0 0

Program Type: Self-Supporting

Strategic Objective: T1 -- Transportation

Program Description: Capital Improvement Program developed to meet the needs of expanding service

Countywide Priority: 5 -- General Government

Anticipated Results: An Airport system that meets the needs of the Sacramento Region. Success will be reflected in additional businesses beginning operations at the airports

FUNDED Total:	1,021,677,453	67,000,000	0	0	954,677,453	0.0	0
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Funded Grand Total: 1,021,677,453 67,000,000 0 0 **954,677,453** 0.0 0

APPROPRIATION FOR CONTINGENCIES

5980000

UNIT: 5980000 Appropriation For Contingency					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	0	0	3,129,585	3,100,000	3,000,000
Total Financing	0	0	0	0	0
NET COST	0	0	3,129,585	3,100,000	3,000,000

PROGRAM DESCRIPTION:

This budget unit provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made. The level of contingencies in each fund is established by law at a maximum of fifteen percent of the appropriated operating expenses.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

Midyear adjustments of \$3,129,585 to fund increased costs associated with the University of California, Davis Medical Systems contract which provides services to the County's Medical Indigent Services Program (CMISP).

APPROVED BY BOARD OF SUPERVISORS DURING PROPOSED BUDGET HEARINGS:

Adopted Final Budget reflects a reduction of \$100,000 from the County Executive recommendation due to the Board of Supervisors allocating additional appropriations to various countywide departments during Proposed Budget Hearings.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5980000 Appropriation For Contingency			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: APPROPRIATION FOR CONTINGENCY ACTIVITY: Appropriation for Contingency FUND: GENERAL			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Contingencies	0	0	3,129,585	3,100,000	3,000,000
NET TOTAL	0	0	3,129,585	3,100,000	3,000,000
Revenues	0	0	0	0	0
NET COST	0	0	3,129,585	3,100,000	3,000,000

APPROPRIATION FOR CONTINGENCIES

5980000

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5980000 Appropriation for Contingency

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Contingencies

3,100,000	0	0	0	3,100,000	0.0	0
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Program Type: Discretionary

Strategic Objective: GG -- General Government

Program Description: General Fund Contingencies

Countywide Priority: 5 -- General Government

Anticipated Results: Funding for unanticipated costs

FUNDED Total:	3,100,000	0	0	0	3,100,000	0.0	0
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BOS APPROVED AT PROP BUDGET HEARINGS

001 Contingencies

-100,000	0	0	0	-100,000	0.0	0
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Program Type: Discretionary

Strategic Objective: GG -- General Government

Program Description: General Fund Contingencies

Countywide Priority: 5 -- General Government

Anticipated Results: Less funding for unanticipated costs

BOS APPROVED AT PROP BUDGET HEARINGS Total:	-100,000	0	0	0	-100,000	0.0	0
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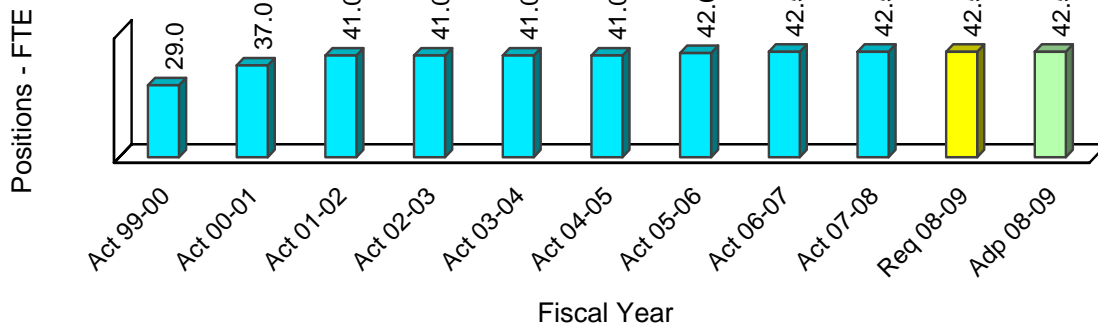
Funded Grand Total:	3,000,000	0	0	0	3,000,000	0.0	0
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Departmental Structure

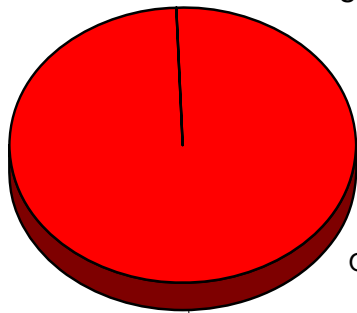
RICHARD STENSRUD, Chief Administrator



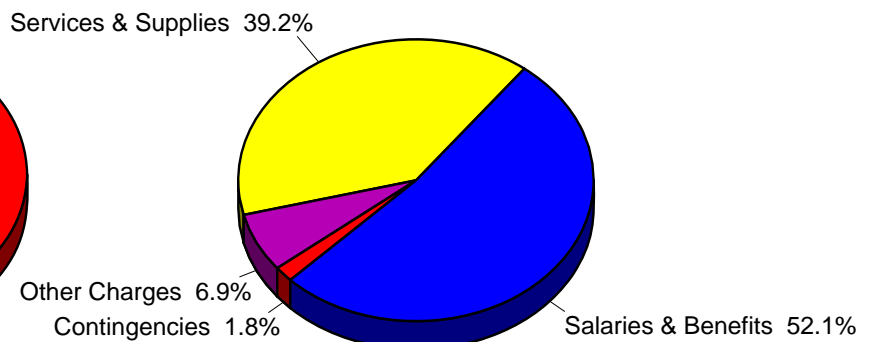
Staffing Trend



Financing Sources



Financing Uses



UNIT: 7860000 Board Of Retirement					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	5,536,546	5,679,522	7,527,093	6,900,839	6,900,839
Total Financing	-751,566	-397,455	7,527,093	6,900,839	6,900,839
NET COST	6,288,112	6,076,977	0	0	0
Positions	42.5	42.5	42.5	42.5	42.5
Board Members	5.0	5.0	5.0	5.0	5.0

PROGRAM DESCRIPTION:

Management of the Sacramento County Employees' Retirement System (SCERS), pursuant to the provisions of the County Employees' Retirement Law of 1937 (1937 Act), is vested in the Board of Retirement which:

- Is responsible for the administration and maintenance of the records of the System in accordance with the provisions of the 1937 Act and Retirement Board Bylaws.
- Sets policy for the investment of the assets of the System and monitors its investments.
- Appoints a Retirement Administrator who serves as Chief Executive Officer for the System, who is not subject to County Civil Service or merit system rules but serves at the will and pleasure of the Retirement Board.
- Additionally, the Chief Investment Officer, General Counsel, Chief Benefits Officer and Chief Operations Officer for the System are not subject to County Civil Service or merit systems rules and are appointed by the Retirement Administrator subject to confirmation by the Board of Retirement.
- All other staff positions are also appointed by the Retirement Administrator but are selected from County Civil Service lists. These personnel are county employees subject to County Civil Service and personnel rules, and as applicable, are covered by the collective bargaining agreements that cover other county employees. All positions are included in the Salary Resolution and the Summary of Positions that are adopted by the Board of Supervisors.
- Annually adopts a budget covering the entire expense of administration of the System. This budget is not approved by the Board of Supervisors and is included in the County budget as information only.

MISSION:

The mission of the Sacramento County Employees' Retirement System Board and Administration is to provide the highest level of retirement services and managing system resources in an effective and prudent manner.

CORE VALUES:

In carrying out this mission, the Board of Retirement is committed to:

- The highest level of professionalism and fiduciary responsibility.
- Competent, courteous and respectful services to all.
- Open and fair processes.

CORE VALUES (CONT.):

- Safeguarding confidential information.
- Cost-effective operations.
- Stable funding and minimal contribution volatility.
- Effective communication and helpful education.
- Maintaining a highly competent and committed staff.
- Continuous improvement.
- Planning strategically for the future.

SIGNIFICANT DEVELOPMENTS DURING 2007-2008:

- Commenced a facilitated long-range strategic planning process.
- Engaged the actuary, The Segal Company, to perform a triennial study of actuarial experience and actuarial assumptions. Analyzed and made various changes to the actuarial assumptions.
- Implemented a new service purchase option for members which allows them to purchase up to five years of additional retirement credit (ARC), including the development of specialized cost calculators for members to use in assessing whether or not to make an ARC purchase.
- Implemented a one-time election allowing Miscellaneous Tier 2 members to convert to Miscellaneous Tier 3 status for future service; and developed a pricing methodology and process for Miscellaneous Tier 2 members who elected to make the tier conversion, to upgrade their past Miscellaneous Tier 2 service to Tier 3 service.
- Evaluated staffing of investment functions and initiated a plan to add two new internal investment staff positions to support the Chief Investment Officer.
- Performed on-site investment manager due diligence visits in Chicago and New York.
- Analyzed issues related to the federal Pension Protection Act and adopted policies, procedures and provisions necessary to implement the new components of federal tax law, including the tax exclusion available to qualified public safety officers.
- Enhanced the COMPASS payroll system to identify and track payments relevant to implementation of the federal Pension Protection Act.
- Improved the reporting of tax information in form 1099-R through the COMPASS payroll system.
- Introduced Retirement Planning Seminars focused on early career members.
- Established new procedures for evaluation and developing recommendations regarding disability retirement applications, including establishment of a Disability Review Committee and expanding the roster of hearing officers for such matters.
- Developed and initiated a pilot project to add a “full-service” team to the Benefits staff.
- Created a new retirement database for enhanced monitoring of retirement applications and improved performance measurement.
- Continued to enhance business resumption plans in the event of a disaster by commencing a project to scan and retain electronic images of administrative records.

SIGNIFICANT DEVELOPMENTS DURING 2007-2008 (CONT.):

- Adopted a securities litigation policy, including the daily monitoring of securities litigation through Investor Responsibility Support Services (IRSS) and the engagement of outside legal counsel to evaluate potential cases.
- Participated in SCERS' first securities class action as a named plaintiff.
- Conducted and completed an asset/liability study and a review and modification of SCERS' asset manager structure with assistance from Mercer Investment Consulting.
- Amended the Investment Policy and Objectives to incorporate the new asset classes and new investment options authorized as part of the asset/liability study and manager structure review.
- With the assistance of Mercer Investment Consulting, conducted a search for and selected: three private equity fund-of-fund managers to receive SCERS' first investment commitments in private equity; and two commodities investment managers to invest part of the new Opportunities asset allocation.
- Authorized an investment in a distressed mortgage fund and in the European credit markets as part of the Opportunities asset allocation.
- With the assistance of Mercer Investment Consulting, conducted searches for and selected five new U.S. equity core investment managers – two enhanced large cap index equity managers and three active extension (130/30) managers – as part of the restructuring in the Domestic Equity Asset Class sub-asset class; and selected two small cap domestic managers and one large cap growth domestic equity manager to replace under-performing managers.
- Developed and implemented a Board investment education program, including sessions on several alternative investment strategies and a special meeting on the crisis in the U.S./Global credit markets related to sub-prime lending.
- Worked with the Voter Registration and Elections Office to conduct a SCERS Board election for new three-year terms for one Board Member who represents the Miscellaneous Members and Board Members to serve as the Retiree representative and the Alternate Retiree representative.
- Participated in a study commissioned by the State Association of County Retirement Systems (SACRS) quantifying the local and statewide economic impact of the retirement benefit payments made by SCERS and the other 1937 Act retirement systems.
- Awarded the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for the SCERS Comprehensive Annual Financial Report (CAFR) for the years ended June 30, 2006 and 2007.

SIGNIFICANT CHANGES FOR 2008-2009:

- Complete the facilitated long-range strategic planning process through development of a comprehensive five-year plan.
- Complete the review and revision of SCERS Bylaws/Regulations. Combine the materials with applicable statutes, policies and procedures to form a consolidated plan document.
- Undertake a facilitated analysis of retirement system governance culminating in the development of governance policies outlining Board and staff roles and responsibilities.
- Develop a process and parameters for Board evaluation of its own performance.
- Complete implementation of the optional past service upgrade for former Miscellaneous Tier 2 members who have converted to Miscellaneous Tier 3 status.

SIGNIFICANT CHANGES FOR 2008-2009 (CONT.):

- Implement a structured goal setting and performance evaluation process for SCERS employees.
- Review and update the Conflict of Interest Code, the retirement handbook and the survivor handbook.
- Develop and implement a comprehensive communications plan, integrating a SCERS “brand” concept.
- Develop and implement additional educational programs and materials for SCERS members.
- Continue to review, revise and upgrade the appearance and effectiveness of written materials and publications, including the SCERS website.
- Develop and implement a program for establishing a baseline for member satisfaction, enhancing member feedback, measuring improvements in service, and benchmarking against best practices in customer service.
- Analyze and develop recommendations regarding the issues, costs and benefits of adding new lines of business or business products that are compatible with the existing SCERS business model.
- Continue to enhance business resumption planning in the event of a disaster.
- Establish, recruit and fill the new investment staff positions. Develop assignments, responsibilities, work product and training programs for the positions.
- Evaluate and develop recommendations regarding staffing support for the General Counsel.
- Continue to analyze, assess and develop recommendations regarding ways to improve the performance of SCERS’ investment portfolio, improve the selection of investment managers and enhance the services provided by outside consultants.
- Conduct a search for a non-U.S. real estate investment trust (REIT) manager to complete the allocation within the Real Estate strategy.
- Continue to evaluate and identify possible alternative investment strategies for the Opportunities portfolio.
- Enhance investment compliance and investment program governance via on-line reports and monitoring.
- Expand Board education sessions to include actuarial and benefit plan features.
- Revise and update the service retirement application package.
- Continue to enhance the monitoring and evaluation of securities litigation cases.
- Evaluate the effectiveness of the “full service” benefit team concept and determine whether it should become a permanent component of the Benefits staff structure.

STAFFING LEVEL CHANGES FOR 2008-09:

The following addition and deletion resulting in a net zero change in positions consist of the following: Deleted 1.0 Office Specialist Level 2; Added 1.0 Retirement Services Supervisor. The added position will serve as the lead of the fourth full service benefit team.

FOR INFORMATION ONLY

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

FUND: BOARD OF RETIREMENT
060A

ACTIVITY: Administration
UNIT: 7860000

SCHEDULE 10
OPERATIONS OF INTERNAL SERVICE FUND
FISCAL YEAR: 2008-09

Operating Details	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Charges for Service	0	0	7,527,093	6,900,839	6,900,839
Total Operating Rev	0	0	7,527,093	6,900,839	6,900,839
Salaries/Benefits	3,351,513	3,129,935	4,001,326	3,596,234	3,596,234
Services & Supplies	1,987,519	2,142,699	2,993,304	2,706,500	2,706,500
Other Charges	192,089	401,463	401,463	467,105	467,105
Depreciation/Amort	5,425	5,425	6,000	6,000	6,000
Total Operating Exp	5,536,546	5,679,522	7,402,093	6,775,839	6,775,839
Interest Income	-751,566	-397,455	0	0	0
Total Nonoperating Rev	-751,566	-397,455	0	0	0
Contingencies	0	0	125,000	125,000	125,000
Total Nonoperating Exp	0	0	125,000	125,000	125,000
Net Income (Loss)	-6,288,112	-6,076,977	0	0	0
Positions	42.5	42.5	42.5	42.5	42.5
Board Members	5.0	5.0	5.0	5.0	5.0

UNIT: 9287000 Capital Projects-Debt Service					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	-15,126	347,093	583,782	365,295	365,295
Total Financing	568,657	617,305	583,782	365,295	365,295
NET COST	-583,783	-270,212	0	0	0

PROGRAM DESCRIPTION:

This budget unit provides for the annual lease payments for the 1999 Refunding Certificates of Participation (Capital Projects). On November 23, 1999, the Board of Supervisors approved the refinancing of the Cherry Island Golf Course and the County Employees Parking Garage facilities. Although the financing for both facilities was consolidated into a single issue, the debt service related to each facility will be segregated so that the appropriate amounts will be charged to the operating funds/budgets of the departments that operate each facility. The refunding of \$15,960,000 was executed and closed on December 14, 1999, resulting in reduced annual debt service payments for the Parking Garage Project and additional financing of \$495,000 for several golf projects, hence no change in the Golf debt service level.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$1,743,127 consisting of \$252,394 administrative costs, \$1,020,000 in principal payment and \$470,733 in interest payments. Financing is from payments from various user departments (\$1,377,832), interest earnings of \$95,082 and available fund balance of \$270,213.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Capital Projects-Debt Service 9287000		FUND: CAPITAL PROJECTS-DEBT SERVICE 287A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	5,493	116,112	352,156	252,394	252,394
Other Charges	1,494,971	1,491,482	1,492,127	1,490,733	1,490,733
Interfund Charges	0	250,000	250,000	127,900	127,900
Interfund Reimb	-1,515,590	-1,510,501	-1,510,501	-1,505,732	-1,505,732
Total Finance Uses	-15,126	347,093	583,782	365,295	365,295
Means of Financing					
Fund Balance	528,688	583,782	583,782	270,213	270,213
Use Of Money/Prop	39,969	33,523	0	95,082	95,082
Total Financing	568,657	617,305	583,782	365,295	365,295

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9287000 Capital Projects Debt Service

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

004 COP Debt Svc

1,871,027 1,505,732 95,082 270,213 0 0.0 0

Program Type: Mandated-Specific

Strategic Objective: C -- Sustainable and Livable Communities

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

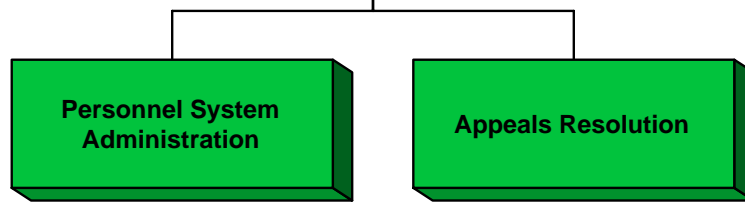
Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	1,871,027	1,505,732	95,082	270,213	0	0.0	0
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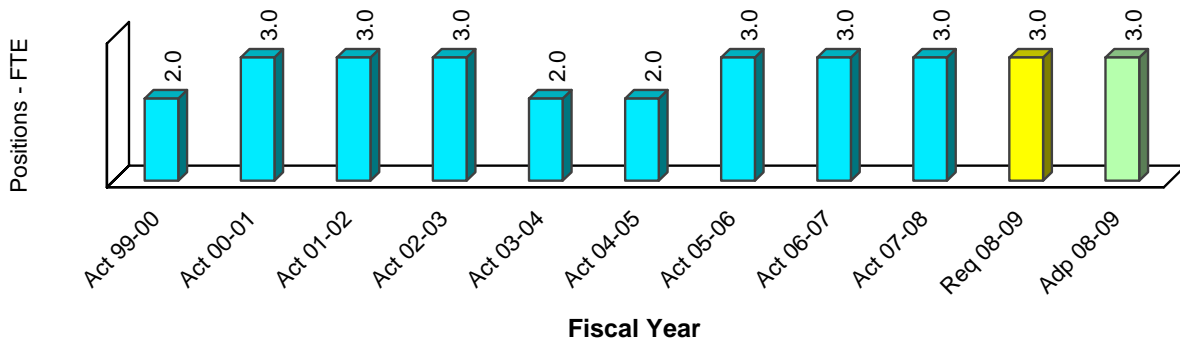
Funded Grand Total: 1,871,027 1,505,732 95,082 270,213 0 0.0 0

Departmental Structure

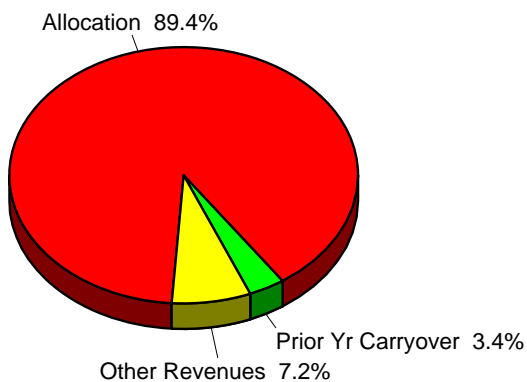
LESLIE LEAHY, Executive Officer



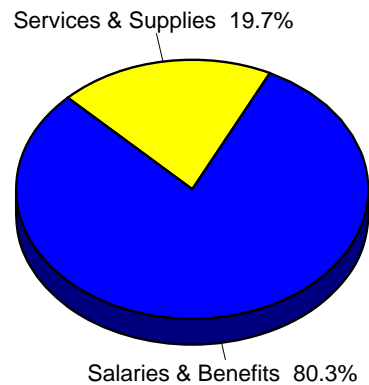
Staffing Trend



Financing Sources



Financing Uses



UNIT: 4210000 Civil Service Commission					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	350,024	341,086	364,792	381,949	381,398
Total Financing	33,748	14,503	25,345	40,416	40,416
NET COST	316,276	326,583	339,447	341,533	340,982
Positions	3.0	3.0	3.0	3.0	3.0

PROGRAM DESCRIPTION:

- Develop policies and rules for the administration of a personnel system based upon merit.
- Review and approve County Classification Plan.
- Provide for resolution of appeals related to disciplinary actions and releases from probation.
- Provide for resolution of appeals related to Civil Service examinations and classification.
- Ensure that county personnel procedures are consistent with all federal and state laws.

MISSION:

To improve the quality of the delivery of county services by providing the citizens, management, and employees of Sacramento County with a responsive personnel system dedicated to the fair and impartial hiring of the most qualified employees on the basis of merit. To provide policy direction and oversight for the merit selection, promotion, retention, classification, and discipline of civil service employees pursuant to Article XVI of the Sacramento County Charter and accepted principles of public personnel administration.

GOAL:

Improve the efficiency of all staff processes and provide assistance to human resources personnel, department personnel countywide and the public on a continuing basis regarding the Civil Service Rules and Commission policies and procedures.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Due to the County’s budget related constraints, the transfer of Civil Service Commission (Commission) classification study files to an electronic format so that they may be shared with other departments would not occur. The Commission will put this project on hold until funds become available or other means of accomplishing it are found.
- The Executive Secretary and Civil Service Specialist positions were filled. The positions have greatly aided improvement in services to County employees, recognized employee organizations, County Management, the public and provides adequate support to the Commission.
- The Commission processed ninety-five appeals including: thirty-seven application rejections; thirty general examination related appeals; seven disciplinary; thirty-five releases from probation; and sixteen pre-employment medical, drug, and/or psychological examination appeals. The Commission also began keeping track of appeal inquiries, which necessitates a good portion of staff’s time; and a total of 108 appeal inquiries were processed.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):

- The Commission reviewed new and revised classifications recommended by the Director of Personnel Services. Forty-one classification studies were presented to the Commission, involving eighty-one total classes, with thirty-four studies finalized by the Commission.

SIGNIFICANT CHANGES FOR 2008-09:

- Due to physical storage constraints, the Commission will research funding of potential ways for classification studies and non-confidential appeals files to be transferred to an electronic format.
- In appeals filed from medical or psychological disqualifications, appellants are notified that, at their own expense, they may submit a second-opinion medical or psychological evaluation that states they are free of any medical or psychological condition which might adversely affect the exercise of the duties of the position they have been disqualified from. When the appellant's second-opinion evaluation conflicts with the initial Sacramento County medical disqualification, the Commission arranges for a third-opinion examination with an independent medical or psychological examiner. The cost of these third-opinion examinations are at the County's expense. These costs were paid for out of the Commission's budget; however, the departments initiate these costs and the claims are directly related to their departments. The Commission, with approval from the Office of Budget and Debt Management, has initialized recovery of these costs from the initiating departments.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: General Government						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
	The merit system is upheld, the County Charter and Civil Service Rules are adhered to	Percent appeals resolved administratively, settled, withdrawn or abandoned before Commission consideration	39%	35%	34%	37%
		Percent appeals heard by Commission (Include Ratification of Withdrawal of Appeal)	27%	30%	41%	34%
	The classification plan is fair and objective and creates clear qualifications required to perform duties of County positions	Total number classification studies received requiring Commission action	30	30	41	36
		Percent classification studies requiring modifications to specification by Commission	43%	30%	46%	45%

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 4210000 Civil Service Commission DEPARTMENT HEAD: LESLIE LEAHY CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Personnel FUND: GENERAL			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	270,464	250,176	293,858	306,892	306,341
Services & Supplies	75,729	86,314	65,915	65,737	65,737
Intrafund Charges	3,831	4,596	5,019	9,320	9,320
NET TOTAL	350,024	341,086	364,792	381,949	381,398
Prior Yr Carryover	-3,259	614	614	13,031	13,031
Revenues	37,007	13,889	24,731	27,385	27,385
NET COST	316,276	326,583	339,447	341,533	340,982
Positions	3.0	3.0	3.0	3.0	3.0

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 4210000 Civil Service Commission

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Staff support to the Commission

381,398 0 27,385 13,031 340,982 3.0 0

Program Type: Mandated-Flexible

Strategic Objective: IS -- Internal Services

Program Description: Administrative support to the Commission

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Timely respond, investigate, make recommendations, and resolve appeals from selection/exam process. Timely provide recommendations on proposed new or revised classifications. Disciplinary and/or release of probation appeals processed timely and effectively. Create and process agenda/minutes, confirmation of actions for affected parties, prepare/disseminate meeting materials in timely manner.

FUNDED Total:	381,398	0	27,385	13,031	340,982	3.0	0
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Funded Grand Total: 381,398 0 27,385 13,031 340,982 3.0 0

CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION 4660000

UNIT: 4660000 Contribution To Human Rights/Fair Housing Comm					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	133,100	161,100	161,100	161,100	161,100
Total Financing	0	0	0	0	0
NET COST	133,100	161,100	161,100	161,100	161,100

PROGRAM DESCRIPTION:

Under a Joint Powers Agreement (JPA), provides funding to staff the following programs for residents of the Unincorporated Area:

- Tenant-Landlord Hotline.
- Brief Services.
- Repartee (off-hour answering services).
- Education and Outreach.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Discussed 11,403 Tenant/Landlord related issues with clients.
- Conducted 344 mediations serving 772 persons.
- Mediations resulted in 94.5 percent success rate.
- Distributed over 32,957 Fair Housing Handbooks and related flyers.
- Attended forty County, Affiliate and Community Based Organization meetings.
- Provided education and outreach to over 526 persons.

SIGNIFICANT CHANGES FOR 2008-09:

- Governing Board will meet twice a year with the Commission's Advisory Board and staff to discuss recommendations regarding: 1) Civil Rights legislation; 2) Commission Budget; and 3) Evaluation of Executive Director.
- Advisory Board will participate in two Ad-Hoc Committees: 1) Legislation/budget; and 2) Policy/planning. Recommendations of these two committees will be forwarded to the Governing Board for consideration of approval.
- Fiscal Year 2008-09 funding requested as status quo.

CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION

4660000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985) SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09	UNIT: 4660000 Contribution To Human Rights/Fair Housing Comm CLASSIFICATION FUNCTION: PUBLIC PROTECTION ACTIVITY: Other Protection FUND: GENERAL				
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Other Charges	133,100	161,100	161,100	161,100	161,100
NET TOTAL	133,100	161,100	161,100	161,100	161,100
Revenues	0	0	0	0	0
NET COST	133,100	161,100	161,100	161,100	161,100

CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION

4660000

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 4660000 **Contribution to Human Rights/Fair Housing Comm** **Agency:** General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Admin

	24,806	0	0	0	24,806	0.0	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: Manage programs, resources and fixed costs

Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Proper oversight and administration of the Human Rights/Fair Housing agency.

002 Overhead

	84,100	0	0	0	84,100	0.0	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: Fixed operating costs

Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Staff costs to operate agency.

003 Tenant Landlord

	34,287	0	0	0	34,287	0.0	0
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Program Type: Discretionary

Strategic Objective: LJ4 -- Law and Justice

Program Description: Inform community of rights and issues

Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Provide information to ensure compliance of tenant/landlord relations.

004 Education Outreach

	17,907	0	0	0	17,907	0.0	0
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Program Type: Discretionary

Strategic Objective: LJ4 -- Law and Justice

Program Description: Provide information on fair housing

Countywide Priority: 4 -- Sustainable and Livable Communities

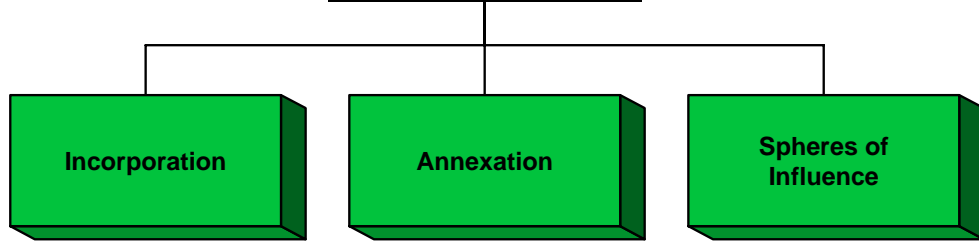
Anticipated Results: Educate public about rights, responsibilities and recourse regarding human rights and fair housing.

FUNDED Total:	161,100	0	0	0	161,100	0.0	0
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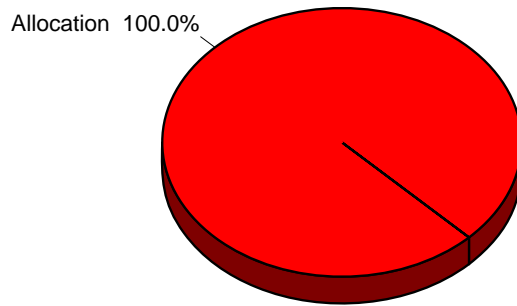
Funded Grand Total:	161,100	0	0	0	161,100	0.0	0
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Departmental Structure

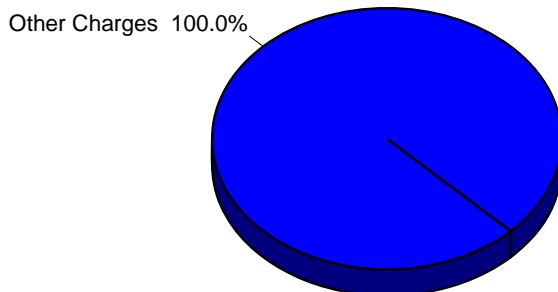
PETER BRUNDAGE, Executive Director



Financing Sources



Financing Uses



UNIT: 5920000 Contribution To LAFCO					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	195,500	228,833	228,833	228,833	228,833
Total Financing	0	0	0	0	0
NET COST	195,500	228,833	228,833	228,833	228,833

PROGRAM DESCRIPTION:

- The Local Agency Formation Commission (LAFCo) approves or modifies - with or without terms and conditions, or denies proposals for:
 - Incorporation of cities.
 - Annexation, detachment, or reorganization of territory to a city or a special district.
 - Consolidation, merger and formation or reorganization of special districts which impact the provision of public services within the County.
- Promotes the logical and reasonable development of local governmental agencies to provide for the present and future needs of the County and its communities.
- Adopts and amends Spheres of Influence (SOI), which are defined as plans for the probable ultimate physical boundaries and service area of a local governmental agency for each independent special district and city within the County.
- Protects prime agricultural farmland and open space from urban development where appropriate.
- This budget unit accounts for the County's annual LAFCo assessment.
- LAFCo is funded by application fees and an equal contribution of one-third each from the County, cities and Special Districts.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Tracked legislation impacting LAFCo and planning law.
- Maintain LAFCo Website.
- Ongoing meetings with U.S. Fish and Wildlife Service, State Department of Fish and Game, County of Sacramento and City of Sacramento staff on habitat preservation for the Natomas Joint Vision area.
- Provided support for the Special District Advisory Committee.
- Commenced Environmental Impact Report and Comprehensive Fiscal Analysis for the proposed Arden Arcade Incorporation.
- Completed several sanitation and water district annexations.
- Completed the Greenbriar Sphere of Influence and annexation to the City of Sacramento.
- Completed the Municipal Service Review for Fair Oaks Recreation and Park District.
- Completed the Municipal Service Review for Sunrise Recreation and Park District.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):

- Completed the annexation of Franklin Crossing to the City of Elk Grove.
- Attended community meetings as needed related to several on-going projects.
- Approved a fee increase for applications.
- Developed Lobbying and Disclosure Policies.
- Reviewed City of Sacramento General Plan and EIR.
- Reviewed City of Galt General Plan update.

SIGNIFICANT CHANGES FOR 2008-09:

- City of Rancho Cordova – Process annexation of current Sphere of Influence (SOI) area along Sunrise Boulevard and Folsom Boulevard.
- Process City of Sacramento – SOI Amendment for the Natomas Joint Vision area.
- Process City of Elk Grove Sphere of Influence Amendment Application.
- Process Panhandle Annexation to the City of Sacramento.
- Process Camino Norte Sphere of Influence Application to the City of Sacramento.
- Process Aspen I Sphere of Influence Amendment to the City of Sacramento.
- Complete Municipal Service Review for Rural Fire Districts.
- Complete Municipal Service review for Resource Conservation Districts.
- Complete Municipal Service Review for Orangevale Recreation and Park District.
- Complete Municipal Service Review for Carmichael Recreation and Park District.
- Complete formation of County Service Area No. 12- McClellan Air Field Operations.
- Work with the County of Sacramento for Cordova Hills municipal service provider model.
- Process other Annexations and Sphere of Influence Amendments as needed.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5920000 Contribution To LAFCO			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: PUBLIC PROTECTION ACTIVITY: Other Protection FUND: GENERAL			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Other Charges	195,500	228,833	228,833	228,833	228,833
NET TOTAL	195,500	228,833	228,833	228,833	228,833
Revenues	0	0	0	0	0
NET COST	195,500	228,833	228,833	228,833	228,833

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5920000 Contribution to LAFCO

Agency: General Government/Admin.

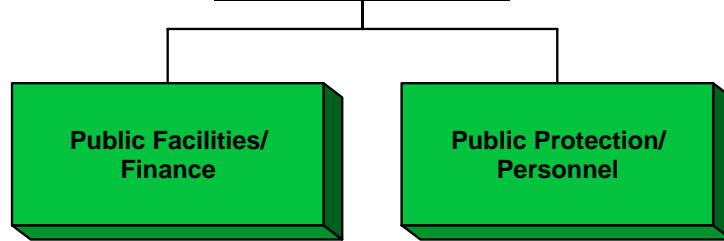
Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
FUNDED							
001 Administration of LAFCo	228,833	0	0	0	228,833	0.0	0
Program Type:	Mandated-Specific						
Strategic Objective:	GG -- General Government						
Program Description:	Mandated Countywide/Municipal or Financial Obligations						
Countywide Priority:	0 -- Specific Mandated Countywide/Municipal or Financial Obligations						
Anticipated Results:	Ensure the orderly formation of local governmental agencies, to preserve agricultural and open space lands, and to discourage urban sprawl.						

FUNDED Total:	228,833	0	0	0	228,833	0.0	0
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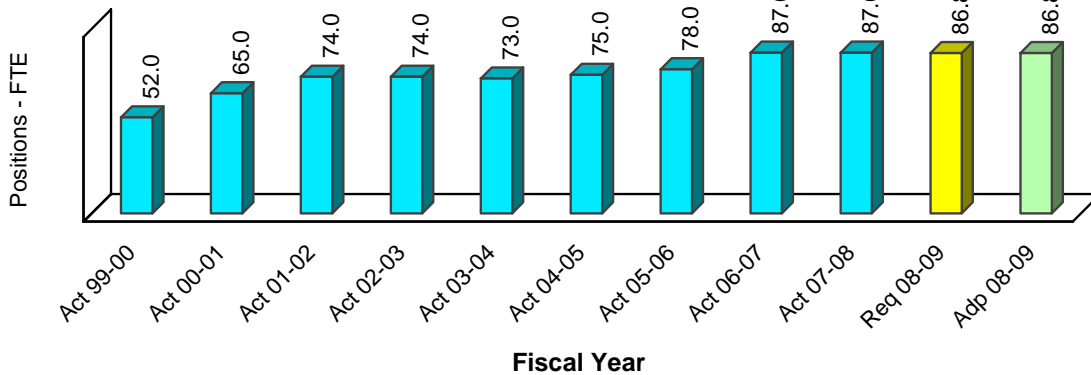
Funded Grand Total: 228,833 0 0 0 228,833 0.0 0

Departmental Structure

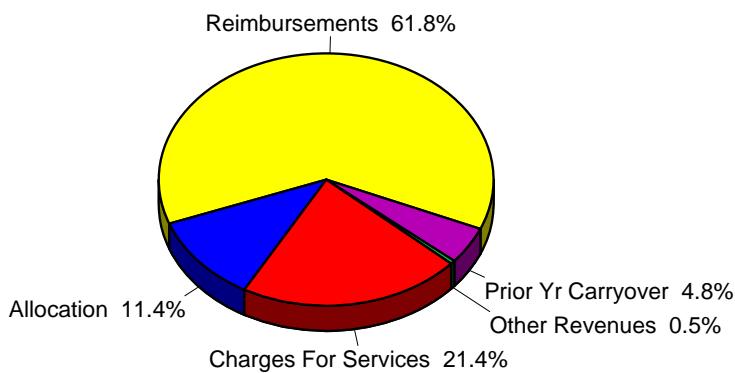
ROBERT A. RYAN, JR., County Counsel



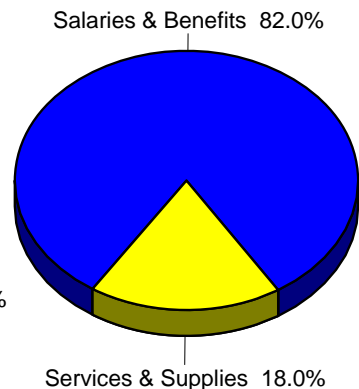
Staffing Trend



Financing Sources



Financing Uses



UNIT: 4810000 County Counsel					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	5,788,893	5,521,749	6,155,236	6,215,325	6,202,113
Total Financing	3,399,210	3,986,307	3,656,441	4,346,548	4,346,548
NET COST	2,389,683	1,535,442	2,498,795	1,868,777	1,855,565
Positions	87.0	87.0	87.0	86.8	86.8

PROGRAM DESCRIPTION:

- Acts as general legal counsel to the County, its officers and related constituent local governmental entities.
- Provides general legal advice and prepares the legal instruments by which the County transacts business, including ordinances, resolutions and contracts.
- Defends labor, planning, environmental and public works litigation.
- Prosecutes major caseloads with respect to the formation and administration of: juvenile dependency proceedings; conservatorships and probate; labor relations; eminent domain; grievance arbitration and related litigation; personnel discipline; zoning and other code enforcement.
- The services of this office continue to be incorporated into a number of countywide committees and task forces including the Information Technology Policy Board, the Debt Utilization Advisory Committee, E-Government, Health Insurance Portability and Accountability Act (HIPAA) Steering Committee and the Performance Measures Steering Committee.

MISSION:

To serve and protect the County, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the County in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the workplace through collaborative efforts dedicated to continuous improvement.

GOALS:

- Expand the in-service training program for the attorney staff to improve the overall quality of legal services delivered to county clients.
- Continue and expand the performance measure plan.
- Continue staff self-assessment process.
- Continue external quality surveys.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Expanded in-service training programs for attorneys to improve the overall quality of legal services delivered to county clients. The Office maintained its certification as a continuing legal education provider and expanded its training to the general county workforce.
- Provided significant legal efforts or development of alternate project deliveries for Terminal Modernization Project.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):

- Continued significant work on McClellan reuse and privatization of environmental remediation.
- Continued strategic planning and succession planning within the Office.
- Continued staffing of the Freeport Regional Water Authority and completed the development of transactions and litigation necessary to construct the Freeport Regional Water Project.
- Continue participation in countywide efforts to develop institutional performance measures.
- Further refined the internal performance measures including implementation of office-wide self-assessment processes and implementation of external qualitative data gathering.
- Act as liaison counsel for the California State Association of Counties (CSAC).

SIGNIFICANT CHANGES FOR 2008-09:

- Strategic planning and succession planning will continue.
- Intensive legal resources will be devoted to labor issues before the Public Employment Relations Board (PERB) on Retiree Health.
- Provide legal guidance for current and next year budget issues.
- Oversee provision of legal services regarding significant Bay-Delta initiatives.
- Provide County Counsel services on major debt restructuring.
- Continue to provide the bulk of the substantive, legal county training program.
- Continue to prosecute significant eminent domain actions.
- Provide advisory work for the Sacramento International Terminal Modernization Program.
- Defend significant legal challenges to Probation operations at Juvenile Hall.
- Assist the County and CSAC in efforts to secure required funding for health and social service programs.

STAFFING LEVEL CHANGES FOR 2008-09:

- Administrative additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

Added Positions:

Attorney Level 4 Civil Range B (0.7)	0.7
Attorney Level 4 Civil Range B (0.3)	<u>0.3</u>
Total	1.0

Deleted Positions:

Attorney Level 4 Civil Range B (0.5)	0.5
Attorney Level 4 Civil Range B (0.5)	<u>0.5</u>
Total	1.0

- The following position was unfunded as part of the 11 Point Plan: 0.2 Attorney Level 4 Civil, Range B.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
Internal Services	Legal Services in Juvenile Dependency	Appeals and Writs Writ Petitions Filed	NA	NA	11	NA
		Notices of Appeal Filed	NA	NA	226	NA
		Cases Reversed on Appeal (non-ICWA)	NA	NA	4	NA
		Cases Reversed on Appeal (ICWA)	NA	NA	4	NA
		Writ Petitions Granted	NA	NA	1	NA
		General Counsel Requests: Requests for Advice	NA	NA	608	NA
		Record Requests Received & Reviewed	NA	NA	269	NA
		Protective Custody Warrants Reviewed	NA	NA	378	NA
		WIC §294 Notices Reviewed	NA	NA	194	NA
		Subpoenas Received & Reviewed	NA	NA	126	NA
		General Counsel Requests Responded to w/in 3 Days	NA	NA	100%	90%
		Detentions: Number of Cases	NA	NA	1,298	NA
		Number of Children	NA	NA	2,133	NA
		Monthly Average: Cases	NA	NA	108	NA
		Children	NA	NA	178	NA
		Cases: Number of Non-Trial Court Appearances	NA	NA	13,484	NA
		Monthly Average:	NA	NA	1,124	NA
		Number of Non-Trial Court Continuances	NA	NA	4,195	NA
		Monthly Average:	NA	NA	350	NA
		Number of Cases Set for Trial	NA	NA	1,142	NA
		Monthly Average:	NA	NA	95	NA
		Number of Trial Court Appearances	NA	NA	2,891	NA
		Monthly Average:	NA	NA	964	NA
		Number of Trial Court Continuances	NA	NA	1,085	NA
		Monthly Average:	NA	NA	91	NA
		Average Number of Court Appearances Per Case	NA	NA	4.75	NA
		Monthly Average:	NA	NA	1.58	NA

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
Internal Services	Provide legal representation to assist the Public Guardian/Public Administrator (PG/PA), Sacramento County Mental Health Treatment Center (SCMHTC) and Jail Psychiatric Services (JPS) with issues relating to mentally ill, demented or vulnerable adults, and decedent estates	Lanterman-Petris-Short (LPS)	NA	NA	395 Avg.	NA
		Number of Active Cases				
		Number of openings	NA	NA	152	NA
		Number of trials set	NA	NA	88	NA
		Average number of days per trial	NA	NA	1 court 3 jury	NA
		Average amount of prep time per case set for trial	NA	NA	40 court 120 jury	NA
		Percent of cases set for trial	NA	NA	1400 hearings with 88 sets 6.3% sets	NA
		Percent of cases set for trial that go to trial	NA	NA	88 scheduled with 25 trials 29%	NA
		Number and percent of successful trial outcomes	NA	NA	25 100%	80%
		Actual Decedent Estates: Number of active cases (includes no Letters of Administration)	NA	NA	53 Avg.	NA
		Number of Openings	NA	NA	105	NA
		Average number of attorney hours to close case*	NA	NA	80	NA

* This figure is an estimate since it typically will take an average of three years to close an estate and statistics are not available for an exact figure.

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
		Actual Probate Conservatorships: Number of Active Cases	NA	NA	125 Avg.	NA
		Number of Openings	NA	NA	96	NA
		Average amount of time between receipt of case and issuance of letters ¹	NA	NA	96 days	NA
		Average number of attorney hours to stabilize the estate ²	NA	NA	23	NA
		Actual Capacity Hearings: Sacramento County Mental Health Treatment Center (SCMHTC) – JAIL – Electro Convulsive Treatment (ECT) Number of capacity hearings filed	NA	NA	279	NA
		Number of petitions filed that went to hearing	NA	NA	136	NA
		Internal Services	Provide legal services to retirement system in connection with disability retirement applications	Percentage of cases where Retirement Board decision is rendered within one year date on which the matter is set for hearing by the Retirement System	NA	NA
Number and percentage of cases where applicant files writ petition challenging decision of Retirement Board	NA			NA	3-30%	6-25%
Percentage of writ petitions where Retirement Board decision is upheld	NA			NA	N/A – No writs decided within reporting period	100%
Provide legal services to County departments in connection with employee discipline matters	Appeals from disciplinary action resolved by Office		NA	NA	33	66

¹ This is the average amount of time between receipt of request for filing of the conservatorship petition and stabilization of estate (authority to marshal all assets of the estate upon issuance of letters of administration.)

² Average number of attorney hours between receipt of request for filing of the conservatorship petition and stabilization of the estate (authority to marshal all assets of the estate upon issuance of letters of administration.) This figure includes estimates of time.

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
Internal Services		Percentage of appeals where outcome of the appeal results in the same discipline as discipline that was imposed and appealed. (Desired outcome would be 85% or more of the cases)	NA	NA	95%	95%
		Percentage of appeals where department requested advice as to appropriate level of discipline and followed advice rendered	NA	NA	100%	100%
		Percentage of cases with a successful outcome where department followed advice rendered	NA	NA	95%	95%
		Percentage of cases with a successful outcome where department failed to follow advice rendered	NA	NA	N/A	75%
		Percentage of cases with a successful outcome where department did not request advice prior to imposing discipline	NA	NA	80%	80%
	Provide legal services to County departments in connection with initiation and defense of eminent domain actions	Cases referred to & retained by Office after adoption of Resolution of Necessity	NA	NA	3	10
		Cases handled by Office where litigation expenses are awarded	NA	NA	0	0
		Number and percentage of cases where just compensation paid is greater than 50% of updated appraisal obtained after action is filed	NA	NA	1	0
		Cases handled by Office where County is served as defendant in eminent domain action	NA	NA	5	10

SCHEDULE:

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 County Budget Act (1985)

UNIT: 4810000 County Counsel
 DEPARTMENT HEAD: ROBERT A. RYAN, JR.

CLASSIFICATION
 FUNCTION: GENERAL
 ACTIVITY: Counsel
 FUND: GENERAL

SCHEDULE 9
BUDGET UNIT FINANCING USES DETAIL
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	10,499,629	11,902,124	12,260,591	13,336,738	13,323,526
Services & Supplies	1,731,557	1,811,274	2,568,579	2,711,956	2,711,956
Other Charges	66,713	53,159	34,996	0	0
Intrafund Charges	58,012	84,253	97,612	217,910	217,910
SUBTOTAL	12,355,911	13,850,810	14,961,778	16,266,604	16,253,392
Interfund Reimb	-209,448	-250,280	-219,000	-333,800	-333,800
Intrafund Reimb	-6,357,570	-8,078,781	-8,587,542	-9,717,479	-9,717,479
NET TOTAL	5,788,893	5,521,749	6,155,236	6,215,325	6,202,113
Prior Yr Carryover Revenues	667,456 2,731,754	773,406 3,212,901	773,406 2,883,035	785,677 3,560,871	785,677 3,560,871
NET COST	2,389,683	1,535,442	2,498,795	1,868,777	1,855,565
Positions	87.0	87.0	87.0	86.8	86.8

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 4810000 County Counsel

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 General Fund

	2,158,635	0	60,960	242,110	1,855,565	12.5	0
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Program Type: Mandated-Specific

Strategic Objective: GG -- General Government

Program Description: Legal Services - General Fund Agencies/Departments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: This program is partially funded. While it is anticipated that legal services will be provided to all general fund agencies and departments, those services will be directed in a manner to give priority of service to those agencies and departments which are identified as connected with the highest priorities of the County. Most affected will be representation on personnel and labor matters for departments which do not provide direct services to the public.

002 DHHS-Juvenile Dependency

	8,088,309	8,088,309	0	0	0	43.8	1
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Program Type: Mandated-Specific

Strategic Objective: GG -- General Government

Program Description: Legal Services - DHHS - Juvenile Dependency

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: This program, deeply entwined with child protection, is based upon measurement of staffing levels necessary to provide legal representation for both workload and assigned courts. Staffing will enable the County to provide legally required representation and will further the safety of this community's child population. General counsel, training, and litigation support at levels required by CPS and judicial operations will be fully maintained.

003 PA/PG/LPS Conservatorships

	789,567	111,000	135,000	543,567	0	7.0	0
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Program Type: Mandated-Specific

Strategic Objective: GG -- General Government

Program Description: Legal Services - Public Administrator and Guardian/LPS Conservatorships

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: This program, involving adult protection, is funded to maintain staffing at Fiscal Year 2005-2006 levels. It is anticipated that, other than personnel matters, general counsel, training, and litigation support at levels required by Public Administrator/Public Guardian and judicial operations will be fully maintained.

004 Inter/Intrafund

	1,851,970	1,851,970	0	0	0	9.0	0
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Program Type: Mandated-Specific

Strategic Objective: GG -- General Government

Program Description: Legal Services-Interfund/Intrafund Agencies/Departments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

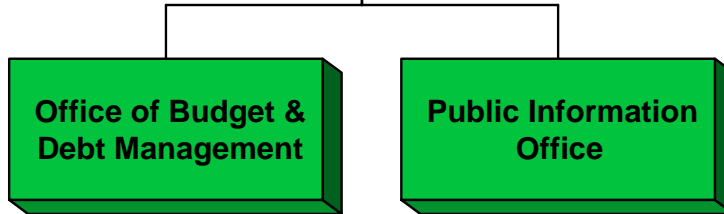
Anticipated Results: This program is funded outside the general fund and involves legal services provided to departments such as the Department of Finance, Health and Human Services (other than juvenile dependency), Human Assistance, Revenue Recovery, Economic Development, Environmental Management and Code Enforcement. It is anticipated that full legal services can be provided under this program.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
005 <i>Non-General Fund</i>	3,364,911	0	3,364,911	0	0	14.5	1
<p>Program Type: Mandated-Specific</p> <p>Strategic Objective: GG -- General Government</p> <p>Program Description: Legal Services-Non-General Fund Agencies/Departments</p> <p>Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations</p> <p>Anticipated Results: This program is funded. As a result, a full range of legal services can be provided to the Municipal Services Agency, the Sacramento Regional County Sanitation District, the Airport System, the Retirement System, and the Office of Risk Management.</p>							
FUNDED Total:							
	16,253,392	10,051,279	3,560,871	785,677	1,855,565	86.8	2

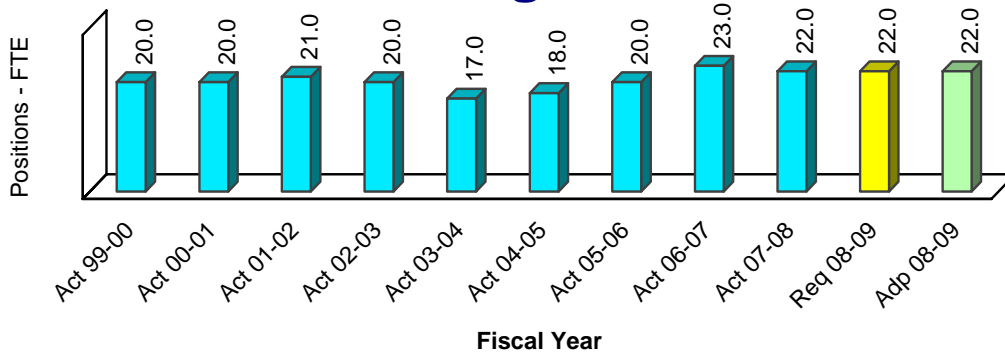
Funded Grand Total: 16,253,392 10,051,279 3,560,871 785,677 1,855,565 86.8 2

Departmental Structure

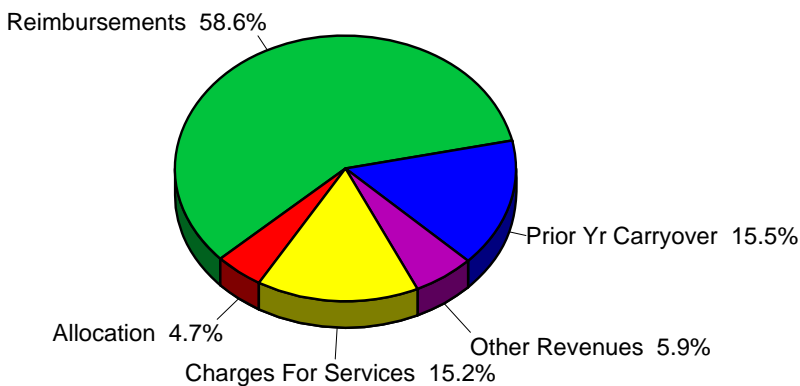
TERRY SCHUTTEN, County Executive



Staffing Trend



Financing Sources



Financing Uses



UNIT: 5910000 County Executive					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	1,477,364	1,601,306	2,064,245	1,532,929	1,531,233
Total Financing	1,576,032	1,609,501	1,562,474	1,355,801	1,355,801
NET COST	-98,668	-8,195	501,771	177,128	175,432
Positions	23.0	22.0	21.0	22.0	22.0

PROGRAM DESCRIPTION:

The County Executive is responsible to the Board of Supervisors for planning, organizing, directing, controlling and coordinating virtually all county activities. These responsibilities include serving in an advisory capacity to the Board of Supervisors with respect to the functions of joint powers authorities, officials and boards not under the direct jurisdiction or control of the County Executive. The functions and activities of the County Executive are mandated by the County Charter. The County Executive's Office (CEO) budget unit also includes the Offices of the Chief Financial Officer and Chief Operations Officer, Office of Budget and Debt Management, the County's Communication and Media Office, and related analytical and support staff.

MISSION:

To ensure all county activities are geared toward efficiency, economy, and maximum service effectiveness. To guide the County toward this vision, it is the mission of the County Executive's Office to ensure proper, efficient, and effective administration of county business on behalf of the Board of Supervisors and their constituents.

GOALS:

- County Management – Continue to develop innovative and effective solutions to the problem of delivering effective and cost-efficient services to the residents of Sacramento County.
- Budget Preparation and Debt Management – Oversee a fair and impartial budget process that guides the Board of Supervisors to make difficult budget decisions; obtain lowest cost and maximum return on cash flow and capital debt financings.
- Communication and Media Office – Provide the public and county employees with better information regarding current county activities.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

Sacramento County was awarded the Governmental Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the Fiscal Year 2007-08 Final Budget document. This is the sixth time this award has been awarded to the County.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):**Office of Budget and Debt Management:**

- Oversaw the development and production of the Fiscal Year 2008-09 Proposed and Final budgets, which involved significant changes in the county's budget process. Countywide budget priorities were reaffirmed by the Board of Supervisors. These priorities are used to guide resource allocation and budget reduction decisions throughout the budget process. The County also utilized the practice of determining early allocation of the anticipated general purpose financing, the county's local financial resources. In essence, General Fund departments were given bottom-line spending targets very early in the budget process and were instructed to develop budget requests around these allocation targets.
- Organized and conducted budget workshops before the Board of Supervisors. In these workshops, held before the formal budget hearings, the Board of Supervisors and the public were informed of the potential budget modifications which would result from meeting the bottom line budget spending targets.
- Continued publishing the entire county budget document and numerous budget announcements on the county's Internet Website, and also continued updating the Intranet site for use by county departments to receive budgetary information and download budget forms.
- Continued coordination of the Five-Year Capital Improvement Plan as a formal part of the budget document.
- Provided for the county's cash flow needs by overseeing the issuance of \$440.0 million in 2008 Tax and Revenue Anticipation Notes (TRANS) Series A.
- Refunded part of the County's Taxable Pension Funding Bonds in the amount of approximately \$360 million to remove these Bonds from the auction rate market.
- Participated in 2007 Certificate of Participation (COP) issuance of approximately \$46.0 million to finance the construction of the new Animal Care and Regulation facility and a 120-bed expansion to the Youth Detention Facility.
- Participated in various debt financing strategies to refund all outstanding Airport Revenue Bonds totaling approximately \$250.0 million to achieve debt service savings for existing debt, and issuance of approximately \$335.0 million in additional debt to finance the Airport Terminal Modernization Program.
- Participated in a 2007 COP issuance of approximately \$7.5 million for the Sunrise Recreation and Park District to finance the joint construction and use of facilities at Antelope High School and Antelope Community Park.
- Participated in issuance of Special Tax Bonds of approximately \$14.0 million to finance infrastructure in the North Vineyard Station Community Facilities District.
- Participated in issuance of Special Tax Bonds of approximately \$40.0 million to finance infrastructure in the Metro Air Park Community Facilities District.

Communication and Media Office:

- Presented Preliminary Countywide Communication Plan at Board of Supervisors Retreat.
- Launched Branding Effort for the County and Internet Re-design for County Portal.
- Promoted major accomplishments of the Economic Development Department through the news media and advertising.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):**Communication and Media Office (Cont.):**

- Established partnership with the City of Sacramento on two fronts: Emergency Operations and Shared News Events (50/50 Sales Tax Agreement).
- Assisted with the development and execution of Community Meetings and Expos: District Two and District Four.
- Formed Communication and Media Officer Teams.
- Assisted in development of communications strategies for Performance Measures project including performance report card.

SIGNIFICANT CHANGES FOR 2008-09:**Office of Budget and Debt Management:**

- Submit, for the ninth year, the budget documents to the GFOA for the annual Distinguished Budget Presentation Award. Approximately one percent of all eligible local agencies receive the annual award.
- Continue to prepare a sophisticated multiyear budget projection for the county's General Fund for use in guiding the budget process and budget decisions over the next several years.
- Continue to actively pursue new sources of financing and identify cost reductions.
- Provide for the county's cash flow needs by overseeing the issuance of 2009 TRAns.
- Anticipate refunding a \$50 million portion of the County's Taxable Pension Funding Bonds before they convert to an auction rate mode.
- Anticipate issuance of approximately \$500 million of Airport Revenue Bonds to continue construction of the Airport Terminal Modernization Program.

Communications and Media Office:

- Develop annual tabloid with news of major County projects and a reference guide for services.
- Implement County E-Newsletter for the Internet.
- Establish and maintain Climate Change Outreach identifying the County's efforts and programs.
- Editing, presentation of Performance Measures, Report Card to the general public and the Board of Supervisors.

STAFFING LEVEL CHANGES 2008-09:

The following 1.0 position was added for the Performance Measures Program: 1.0 Senior Administrative Analyst.

SCHEDULE:

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 County Budget Act (1985)

UNIT: 5910000 County Executive
 DEPARTMENT HEAD: TERRY SCHUTTEN

CLASSIFICATION
 FUNCTION: GENERAL
 ACTIVITY: Legislative & Administrative
 FUND: GENERAL

SCHEDULE 9
 BUDGET UNIT FINANCING USES DETAIL
 FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	2,318,146	2,646,202	2,874,703	2,959,174	2,957,478
Services & Supplies	676,549	600,239	1,118,447	673,000	673,000
Intrafund Charges	486	8,738	10,357	65,485	65,485
SUBTOTAL	2,995,181	3,255,179	4,003,507	3,697,659	3,695,963
Interfund Reimb	-129,910	-126,843	-154,784	-146,687	-146,687
Intrafund Reimb	-1,387,907	-1,527,030	-1,784,478	-2,018,043	-2,018,043
NET TOTAL	1,477,364	1,601,306	2,064,245	1,532,929	1,531,233
Prior Yr Carryover Revenues	798,385 777,647	907,854 701,647	907,854 654,620	573,369 782,432	573,369 782,432
NET COST	-98,668	-8,195	501,771	177,128	175,432
Positions	23.0	22.0	21.0	22.0	22.0

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5910000 County Executive

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Agency/Co. Executive Admin

1,260,315	564,036	122,651	573,369	259	5.0	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: County Executive and related direct staff support

Countywide Priority: 5 -- General Government

Anticipated Results: To provide leadership, meet mandates and assure Board policy directives are implemented. Compliance with mandates and Board's policy high priority directives 100% of the time.

002 Communication & Media

254,936	0	79,763	0	175,173	1.0	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: Centralized public info to media/public of countywide info

Countywide Priority: 5 -- General Government

Anticipated Results: Countywide Communications and Media Director responds to critical demands for information from Board members, CEO, Cabinet, media, public and other agencies. Dept funding provides sufficient staffing level to respond only to critical information requests

003 LAFCO

279,140	0	279,140	0	0	2.0	0
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Program Type: Mandated-Flexible

Strategic Objective: GG -- General Government

Program Description: Staff support to LAFCO

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Compliance with the Cortese-Knox Act and other State mandates regarding local government governance changes and related matters. Legal deadlines are met 100% of the time. Department funding is sufficient to meet mandates 100% of the time.

004 Countywide Admin & Budget

1,488,161	1,341,794	146,367	0	0	10.7	0
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Program Type: Mandated-Flexible

Strategic Objective: IS -- Internal Services

Program Description: Countywide central budget review/budget recommendations-program/policy/agenda oversight

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: System coordination and compliance with County budget act and State mandates via budgetary, financial and administrative services. Budget deadlines are met 100% of the time. Department funding is sufficient to meet mandates 100% of the time.

005 CEO/Cabinet Clerical Support

69,118	69,118	0	0	0	1.0	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: Clerical support to CEO and Co. Executive Cabinet

Countywide Priority: 5 -- General Government

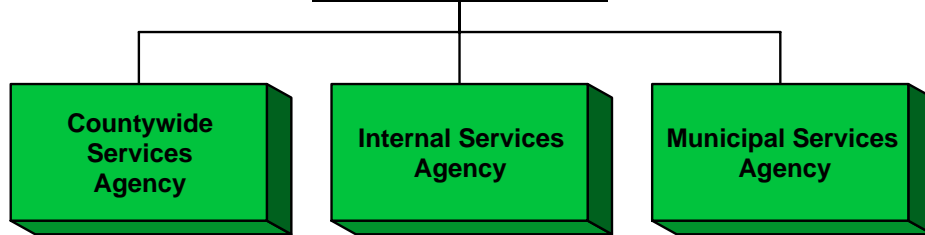
Anticipated Results: Provide for public reception/counter function for County Executive's Office, including centralized telephone reception. Provide high level of public responsiveness 100% of the time.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
<i>006 County Hearing Officer</i>	132,300	122,000	10,300	0	0	1.0	0
<p>Program Type: Discretionary</p> <p>Strategic Objective: IS -- Internal Services</p> <p>Program Description: Serves in a quasi-judicial capacity hearing cases involving violations of County Code</p> <p>Countywide Priority: 5 -- General Government</p> <p>Anticipated Results: Approx. 800 parking citation appeals will be resolved annually allowing the Sheriff's Department to collect outstanding fines owed. County depts. will not be charged for hearing dates cancelled at the last minute thus realizing a cost savings over using outside contract hearing officers.</p>							
<i>007 Debt Management</i>	144,211	0	144,211	0	0	0.8	0
<p>Program Type: Discretionary</p> <p>Strategic Objective: IS -- Internal Services</p> <p>Program Description: Capital & cash-flow borrowing, covenant compliance</p> <p>Countywide Priority: 5 -- General Government</p> <p>Anticipated Results: System coordination and compliance with County budget act and State mandates debt issuance and related administrative services. Cash Flow/Financing needs are met 100% of the time. Department funding is sufficient to meet cash flow/financing requirements 100% of the time.</p>							
<i>008 Employee Transportation Program</i>	67,782	67,782	0	0	0	0.5	0
<p>Program Type: Discretionary</p> <p>Strategic Objective: IS -- Internal Services</p> <p>Program Description: Provides services to employees willing to choose a rideshare alternative for their commute including administration of the transit subsidy program.</p> <p>Countywide Priority: 4 -- Sustainable and Livable Communities</p> <p>Anticipated Results: County's objectives to reduce single-occupant vehicle travel, improved air quality; fewer Sacramento Metropolitan Air Quality Management District (SMAQMD) nonattainment days; reduce traffic congestion; and improve recruitment tools.</p>							
FUNDED Total:							
	3,695,963	2,164,730	782,432	573,369	175,432	22.0	0

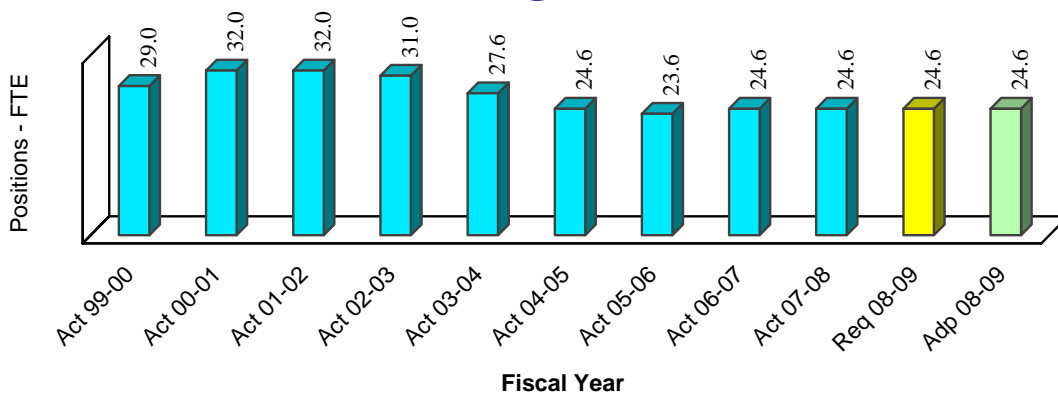
Funded Grand Total:							
	3,695,963	2,164,730	782,432	573,369	175,432	22.0	0

Departmental Structure

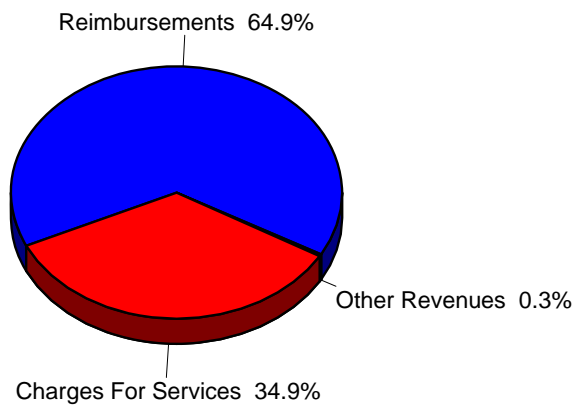
TERRY SCHUTTEN, County Executive



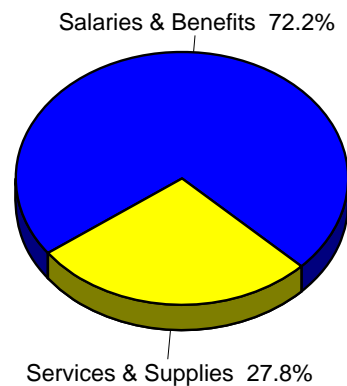
Staffing Trend



Financing Sources



Financing Uses



UNIT: 5730000 County Executive Cabinet					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	1,821,870	1,736,626	1,875,469	2,000,244	2,000,244
Total Financing	1,798,726	1,751,310	1,875,469	2,000,244	2,000,244
NET COST	23,144	-14,684	0	0	0
Positions	24.6	24.6	24.6	24.6	24.6

PROGRAM DESCRIPTION:

The County Executive Cabinet is responsible to the County Executive for: program oversight; monitoring and reporting of major systems indicators; coordinated policy development and implementation; analysis of proposed legislation and state and federal initiatives; development of agency-related legislative platforms; analysis of agency-related departmental budgets; and coordination with elected officials. The County Executive Cabinet consists of the following agencies, agency administrators and their respective analytical and support staff: Countywide Services Agency, Internal Services Agency, and Municipal Services Agency. The assignment of departments within each agency, and the functions and activities of the agencies are enacted by county ordinance. The agency administrators report directly to the County Executive.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

Countywide Services Agency (CSA):

- First 5 Sacramento signed a contract with the Sacramento County Water Agency to fluoridate water in Area 41 of the Water District. Area 41 encompasses a large area in the unincorporated area of Sacramento County.
- The Environmental Health Division of Environmental Management Department received the 2008 Samuel J. Crumbine Award for outstanding Food Protection Services to the Community. The Water Protection Division received the 2007 Outstanding Stormwater Best Management Practices (BMP) Implementation Project Award in the Source Control and Programmatic BMP Category for their Countywide Commercial and Industrial Stormwater Compliance Program.
- The Environmental Management Department successfully implemented the first mandatory Business Recycling Ordinance on behalf of the Sacramento Regional Solid Waste Authority (SWA). This effort included an extensive educational outreach program, on-site inspections and follow-up enforcement. Overall recycling tonnage increased twenty-two percent over the first year of program implementation.
- Voter Registration and Elections offered on-line training for Precinct Officers for the June 3, 2008, Statewide Primary Election. This was very successful and will be used to train Precinct Officers in all future elections.
- The Election Center conducted a performance review of Voter Registration and Elections (VRE) to determine if the department is operating at peak efficiency, in accordance with legal requirements, and at the lowest practical cost. The performance review had high praise for VRE. VRE implemented some of the recommended improvements immediately, and has set timed goals for those improvements that could not be made in Fiscal Year 2007-08.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):**Countywide Services Agency (CSA) (Cont.):**

- Health and Human Services, Emergency Medical Services (EMS) Program completed a request for proposal process which resulted in the nomination of Kaiser Permanente as a new trauma center for Sacramento County.
- Working with the Office of Communications and Information Technology, the development of the SEQUEL management data base was completed, tested, and moved into production in the Conflict Criminal Defenders Office.
- Human Assistance continued to focus efforts on reducing the Food Stamp error rate and improving the Food Stamp expedited services approval rate. The Food Stamp error rate has dropped significantly in the past year, due to increased staff training and easy access to staff reference guides. Through the use of applicant assistants, the Food Stamp expedited services approval rate has improved from 80.59 percent in August 2007 to a current rate of 94.95 percent.
- The Senior Nutrition Program continues to streamline operations in the new kitchen facility located in West Sacramento. During Fiscal Year 2007-08, the Program prepared, delivered and served 624,290 meals to 7,343 seniors. Throughout the fiscal year there was no wait list for services with eighty-five percent of all referrals receiving services within fifteen days and one-hundred percent receiving services within thirty days.
- The Ten-Year Plan to End Chronic Homelessness celebrated its first year of success as measured by housing 171 chronically homeless in permanent supportive housing while the Shelter Plus Care Program was successful in increasing the number of units leased from 418 to 459 without any increase in county cost.
- Significant changes related to documenting citizenship in Medi-Cal per new federal laws were implemented. CalWORKs continued to step up efforts in Welfare to Work to implement new work activity requirements for recipients and get more clients into employment and off assistance.

Internal Services Agency (ISA):

- The County Clerk/Recorder offered services to residents in the East Area Community Service Center to provide one-stop shopping for county residents in conjunction with the Department of Neighborhood Services.
- The County Clerk/Recorder finalized implementation of E-Liens with Franchise Tax Board which will reduce costs and improve efficiencies associated with recording tax liens for both the County and State.
- The Department of Finance provided review of investment strategies to enhance Pooled Investment Fund yield, while maintaining the investment objectives of safety, liquidity and public trust.
- The Office of Compliance worked on a new risk assessment of all Health Insurance Portability and Accountability Act (HIPAA) covered components, focusing on new data applications and recent modifications to facilities that might impact security.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):**Internal Services Agency (ISA) (Cont.):**

- The Department of Revenue Recovery exceeded budgeted revenue collections by \$1.3 million in Fiscal Year 2007-08 as a result of process improvements and a one-time lawsuit settlement payment in the amount of \$1.0 million. Process improvements included accelerating the collection process so that debtors are contacted via telephone and correspondence much sooner in the process in addition to modifying the collector work queues so that the most collectible accounts are viewed first. The increases as a result of these items were primarily in the area of fines and victim restitution collections.
- The Department of Revenue Recovery reduced the minimum amount that can be referred to the Court Ordered Debt Program from \$250 to \$100 due to changes in legislation, which became effective January 1, 2008. This caused an increase in the number of eligible accounts that can be referred for collection through the Franchise Tax Board, which is expected to increase collections of small balance fines. This new law also allows for the cost of collecting public defender and jail booking fees to be paid through cost recovery. The potential increase in revenue as a result of increased cost recovery is approximately \$50,000 per year.
- The Department of Personnel Services (DPS) implemented a new Applicant Management System ensuring transparency, efficiency, and effectiveness to handle 70,000 applications that were submitted for examination for county employment.
- DPS was evaluated by the State Merit System Services Audit Team and met professional standards in all twenty-five areas that were evaluated concerning a merit-based program for personnel management.
- DPS developed an overall service model for the department and more specifically for the Department Services Division to provide services to the departments in a team approach.
- DPS developed and implemented two Health Savings Account Plans (HSAs).
- The Department of Facility Planning, Architecture and Real Estate (FPARE) continued major projects requiring design support including the development of the thirty-four acre site on Bradshaw Road to include:
 - Twenty-seven acres for Sacramento Regional County Sanitation District and the County Sanitation District No. 1 office building and corporation yard.
 - Seven acres for the new Animal Care facility.
- FPARE completed energy savings projects at three Branch Center facilities. These projects are projected to reduce the County's "carbon footprint" by over 800 metric tons per year.
- FPARE started energy saving projects on six buildings at Branch Center and the three buildings for the Mental Health Division on Stockton Boulevard. These projects are projected to reduce the County's "carbon footprint" by over 1,200 metric tons per year.
- The Department of General Services implemented a Facilities Project Team to enhance "non-rent" project responsiveness and reduce small project costs.
- General Services earned the California Counties Facilities Services Association award for excellence in facilities management.
- Parking Enterprise converted the parking gate control system at the Carol Miller Justice Center to the County's C-Cure electronic access system.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):**Internal Services Agency (ISA) (Cont.):**

- Parking Enterprise installed digital camera systems in the employee parking lot at the Carol Miller Justice Center and the downtown Public Parking Lot to provide a more secure environment for employees and the public.

Municipal Services Agency (MSA):

- Provided support and training for the four Community Planning Councils in Fair Oaks, Carmichael/Old Foothill Farms, Arden Arcade and Rio Linda/Elverta. These councils replace the Planning Commission, Zoning Administrator and Subdivision Review Committee for these communities and address land use issues and other related topics.
- Department of Neighborhood Services opened a new Community Service Center in the east county area. The center offers residents a more convenient location for plan check, building permit review and approval, code enforcement, traffic investigation, information concerning planning and transportation issues, birth certificates, marriage licenses and ceremonies, and vital document recording.
- Began construction on the new Animal Care Shelter facility.
- Established Veterinarian classification to replace contracting veterinarian services. Filled Veterinarian and Veterinary Technician positions to administer shelter medical program.
- Implemented on-line Web Pet Licensing program and sale of licenses at Neighborhood Service Centers.
- The Board of Supervisors conceptually approved the formation of a Joint Powers Authority to pursue a benefit assessment for the American River Parkway.
- Revised Waste Management and Recycling residential collections rates along with North Area Recovery Station and Kiefer Landfill tipping fees.
- Received an American Public Works Association 2008 PROJECT OF THE YEAR Award for the Kiefer Landfill Entrance Improvement Project.
- Revised Building Permit fees.

SIGNIFICANT CHANGES FOR 2008-09:**Countywide Services Agency (CSA):**

- First 5 Sacramento will continue to work with the San Juan Water District, a water wholesaler, to conduct a feasibility study for the fluoridation of several unincorporated areas of Sacramento County. Should the Water District elect to contract for an implementation grant, the goal of providing fluoridated water to over seventy percent of the children ages zero to five years in Sacramento County will be realized.
- Voter Registration and Elections will implement the Ballot-On-Demand system for printing official ballots in-house and expanded web reporting tools for election night results.
- The Coroner will establish a Body Transportation Unit to reduce the need for contracted services.

SIGNIFICANT CHANGES FOR 2008-09 (CONT.):**Countywide Services Agency (CSA) (Cont.):**

- Health and Human Services entered into a new contract with a Third Party Administrator (TPA) to purchase health care from the Blue Cross Preferred Provider Organization (PPO) to serve the County Medically Indigent. The TPA will provide access to a cost-effective commercial PPO network offering a wide range of credentialed providers, non-primary care specialty medical services and diagnostics, including outpatient emergency, specialty diagnostic and surgery, and hospital inpatient services that are not available from county-operated medical facilities.
- The Agency will be presenting an ordinance change to the Board of Supervisors to establish the Department of Behavioral Health which will be comprised of Mental Health Services, Alcohol and Drug Services, and the Public Guardian/Conservator. The programs, which are currently in Department of Health and Human Services, are inter-related and provide access to County and Families, and Sustainable and Livable Communities. The Deputy Administrator will be the Department Head, program staff and appropriate administrative staff will be moved to the new department.
- Sacramento County has been selected to be a partner in the United States Department of Agriculture (USDA) Canine Handler Program for the High Risk Exclusion Program. Recent increases in the finding of fruit fly pests such as Med Fly, Guava Fruit Fly, and Oriental Fruit Fly are most likely the result of illegal shipments of fruits and vegetables. The program is entirely funded by USDA and California Department of Food and Agriculture (CDFA) will be administered through the County Agricultural Commissioner-Sealer of Weights and Measures.
- Probation will begin Global Positioning System (GPS) monitoring of high risk sex offenders as mandated by recent State law.
- The Neighborhood Alternative Center, which offered crisis resolution, truancy services and a shelter care program for juveniles and their families, has been closed due to a lack of funding.
- The Department of Human Assistance will scan all active Medi-Cal case file documents and thereby eliminate the need for paper case files. By scanning over 120,000 active Medi-Cal case files, the Department will significantly reduce operating costs associated with case file storage and retrieval. In addition, electronic access to Medi-Cal case file information will expedite processing of cases, increase staff productivity, and ultimately improve customer service.

Internal Services Agency (ISA):

- Great efforts were made by ISA departments in identifying one-time and on-going funding sources as well as absorbing unavoidable cost increases where possible to mitigate the General Fund budget shortfall and to balance the Fiscal Year 2008-09 Budget. ISA departments identified \$39.7 million (\$32.4 million one-time and \$7.3 million on-going) that was rebated to county departments or where allocated costs were reduced.
- The County Clerk/Recorder will implement the Social Security Number Truncation Program as mandated by Assembly Bill 1168.
- The County Clerk/Recorder will transfer the Records Retention and Management Program (RRAMP) and associated positions to the Office of Compliance. This is part of a continuous effort to develop RRAMP. The Board of Supervisors charged the County Clerk/Recorder with oversight of this countywide effort and these positions will provide this service for the County Clerk/Recorder.

SIGNIFICANT CHANGES FOR 2008-09 (CONT.):**Internal Services Agency (ISA) (Cont.):**

- The Department of Finance will enter into a Merchant Credit Card Services Contract that will provide a variety of credit card and merchant banking services at a lower cost for the County of Sacramento as well as other governmental entities whose Treasurer is the County Director of Finance.
- The Office of Compliance will continue to fulfill mandated oversight activities, audits of HIPAA covered component sites, focusing on those sites that have been identified as posing the highest risk for information breaches, as well as recent modifications to facilities that might impact security.
- The Department of Revenue Recovery is projecting flat line collection estimates due to the disruption associated with converting to the Debt Management and Collection System (DMACS) as well as concerns over a cooling economy, increased unemployment and continued high costs for food and fuel. These items impact the Department's collections and unforeseen delays in the system conversion or a worsening economy may also further impact collection estimates. Every effort will be made to keep backlogs at a minimum and maintain the service level needs of our clients and customer departments.
- The Department of Personnel Services (DPS) will implement Workforce Learning and Career Development programs identified from the findings of the Countywide Needs Assessment Project.
- DPS will explore different learning mediums, including online and webinars (Web Seminars), to enhance the number and style of learning opportunities provided to county employees.
- DPS will identify and prioritize key business processes to be improved resulting in greater efficiencies and consistency in operations pertaining to Personnel Actions.
- DPS will develop a pilot program for Benefits Self Service.
- The Department of Facility Planning, Architecture and Real Estate (FPARE) will manage new and ongoing design projects including construction of the Water Resource Administration building and corporation yard.
- FPARE will create a greenhouse gas reduction plan and climate change adaptation plan for county owned facilities.
- FPARE will continue right-of-way efforts and relocation assistance in support of the Department of Transportation's Hazel Avenue Widening project. The project involves acquisition of 135 properties of which forty-three will require purchase of the entire parcel and ninety-two partial acquisitions.
- The Department of General Services will begin the planning and design of a new Liquid Compressed Natural Gas fueling station.
- Parking Enterprise will continue structural repairs and improvements of the Employee Parking Lot, including the repair of the two passenger elevators.
- Parking Enterprise will install Americans with Disabilities Act (ADA) compliant attendant's booths in the County's Public Parking Lot.
- Parking Enterprise will implement an electronic parking citation writing process that will increase efficiency and record evidence of the infraction.

SIGNIFICANT CHANGES FOR 2008-09 (CONT.):

Municipal Services Agency (MSA):

- Reinstatement of approximately \$11.5 million in Proposition 42 funding enabling the Department of Transportation Road Fund to develop an additional road maintenance and rehabilitation project for county roadways.
- Complete construction of the Kiefer Landfill Module 3, Phases 1 and 2 Liner Project adding approximately thirty-eight acres of available landfill space to the Kiefer Landfill.
- Increase Construction Management and Inspection staff to address additional workload associated with the Sacramento International Airport Terminal Modernization Program.
- Complete construction of new Animal Care Shelter facility, including operation of public spay/neuter clinic, dog park and retail pet supply store.
- Complete transfer of the Code Enforcement Division from the Department of Planning and Community Development to the Department of Neighborhood Services.
- Implementation of the County 3-1-1 Program with Consolidated Utility Billing providing one-stop customer service was placed on hold as a result of funding reductions.

STAFFING LEVEL CHANGES FOR 2008-09:

Administrative additions, deletions and/or reclassifications resulting in a net zero increase in positions consist of the following:

Added Positions:

Senior Administrative Analyst B (0.6)	0.6
Senior Administrative Analyst B (0.4)	<u>0.4</u>
Total	1.0

Deleted Positions:

Senior Administrative Analyst B	<u>1.0</u>
Total	1.0

- The following positions were reallocated in Municipal Services Agency: 0.6 Associated Administrative Analyst Level 2 and a 0.4 Senior Administrative Analyst Range A were reallocated to a 1.0 Senior Administrative Analyst Range A.
- The following 1.0 position was transferred to County Executive’s Office for the Performance Measures Program: 1.0 Senior Administrative Analyst.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5730000 County Executive Cabinet			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Legislative & Administrative FUND: GENERAL			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	3,514,689	3,574,617	3,777,879	4,117,953	4,115,140
Services & Supplies	405,168	345,662	556,345	491,638	491,638
Intrafund Charges	832,160	911,165	1,057,188	1,088,607	1,091,420
SUBTOTAL	4,752,017	4,831,444	5,391,412	5,698,198	5,698,198
Interfund Reimb	-116,287	-221,796	-275,499	-292,975	-292,975
Intrafund Reimb	-2,813,860	-2,873,022	-3,240,444	-3,404,979	-3,404,979
NET TOTAL	1,821,870	1,736,626	1,875,469	2,000,244	2,000,244
Prior Yr Carryover	-651	1,988	1,988	-1,988	-1,988
Revenues	1,799,377	1,749,322	1,873,481	2,002,232	2,002,232
NET COST	23,144	-14,684	0	0	0
Positions	24.6	24.6	24.6	24.6	24.6

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5730000 County Executive Cabinet

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Countywide Admin & Budget-CSA

2,845,709	2,845,709	0	0	0	11.0	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: Agency leadership includes program/policy/budget/community relations

Countywide Priority: 5 -- General Government

Anticipated Results: To provide leadership, meet mandates and assure Board policy is implemented. Zero exposure from lack of oversight on health and quality of life issues. 97% of the time: Dept funding is prioritized toward mandates/Board approves recommendations.

002 Countywide Admin & Budget-ISA

1,227,153	852,245	375,078	-170	0	5.0	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: Agency leadership includes program/policy/budget/community relations

Countywide Priority: 5 -- General Government

Anticipated Results: To provide leadership, meet mandates and assure Board policy is implemented. Zero exposure from lack of oversight on health and quality of life issues. 97% of the time: Dept funding is prioritized toward mandates/Board approves recommendations.

003 Countywide Admin & Budget-MSA

1,625,336	0	1,627,154	-1,818	0	8.6	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: Agency leadership includes program/policy/budget/community relations

Countywide Priority: 5 -- General Government

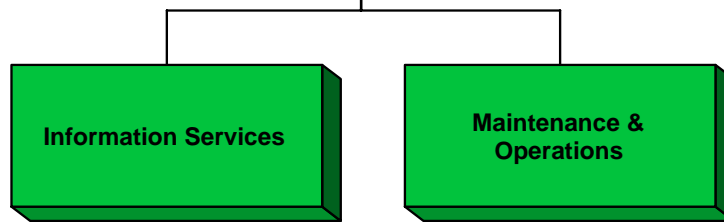
Anticipated Results: To provide leadership, meet mandates and assure Board policy is implemented. Zero exposure from lack of oversight on health and quality of life issues. 97% of the time: Dept funding is prioritized toward mandates/Board approves recommendations.

FUNDED Total:	5,698,198	3,697,954	2,002,232	-1,988	0	24.6	0
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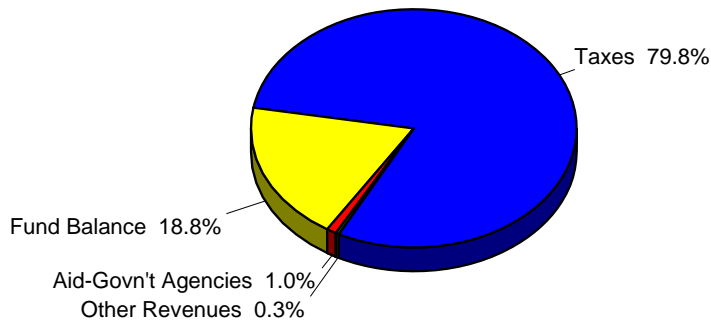
Funded Grand Total: 5,698,198 3,697,954 2,002,232 -1,988 0 24.6 0

Departmental Structure

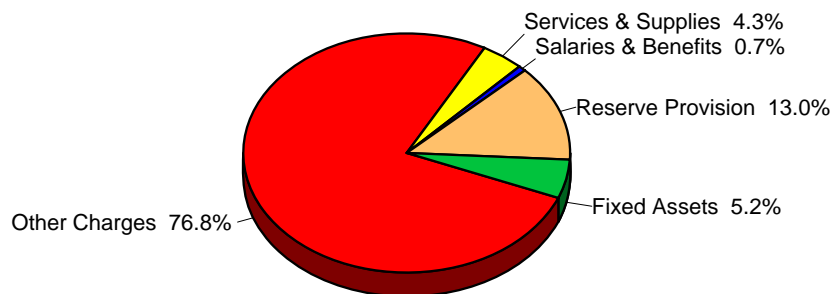
ANNE MARIE GOLD, Director



Financing Sources



Financing Uses



UNIT: 6310000 County Library					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	19,854,624	21,865,329	26,925,257	26,975,960	26,975,960
Total Financing	25,178,432	26,939,580	26,925,257	26,975,960	26,975,960
NET COST	-5,323,808	-5,074,251	0	0	0

PROGRAM DESCRIPTION:

- The Sacramento Public Library Authority (SPLA) provides all public library services in Sacramento County, except the City of Folsom. The County and City of Sacramento established the SPLA as a Joint Powers Authority (JPA) in 1993. The governing board is a fourteen member body consisting of five members of the County Board of Supervisors, five members of the Sacramento City Council, one member each representing the cities of Citrus Heights, Elk Grove and Rancho Cordova, with the remaining member shared by the cities of Galt and Isleton. Funding is provided primarily by a dedicated property tax source collected by the County and managed through Fund 11 for Library service. A variety of revenue sources received directly by the Library Authority supplement the property tax funding.
- The County Library budget unit provides funding for the provision of services to all areas of the County not covered directly by the City of Sacramento library service area and the City of Folsom Library. Beginning in Fiscal Year 2009-10, the County Library Property Tax funds will flow directly to the Library Authority. The County’s budget in future years will only reflect those costs necessary to maintain and support the Library buildings and agreed-upon services requested by the Library Authority.
- The County Library budget provides operating funds for sixteen branches. Of these, twelve branches are strategically located throughout the Unincorporated Area of Sacramento County and the remaining four branches are in the cities of Citrus Heights, Elk Grove, Galt and Isleton. City of Sacramento library services consist of eleven branches, supported by separate City of Sacramento funding sources.
- SPLA provides public library services to all citizens of the County. A broad range of services includes: books, Digital Versatile and Video Discs (DVD’s) and videos, reference and information services, inter-branch and inter-library loans, youth and adult literacy, books-by-mail, ethno-cultural services, and special programming for children and adults. All library branches provide public access to computers and the Internet, including wireless Internet service. Materials in the collection are available in a number of languages and in several different media such as print and electronic. The catalog is available twenty-four hours a day via the Internet at www.saclibrary.org. Reservation and renewal of materials can be done on-line.
- As a benefit to SPLA and the community, the Sacramento Public Library Foundation and the Friends of the Sacramento Public Library provide additional funding for various pre-approved programs, projects and materials.

PROGRAM DESCRIPTION (CONT.):

- Under terms of the Joint Powers Agreement (JPA), funding for construction and maintenance of the county facilities is the responsibility of the County of Sacramento. Capital funding collected through developer fees are accumulated in separate county funds and are only available for construction and renovation of Library facilities and cannot be used for operations.

MISSION:

To provide open access to diverse resources and ideas that inspire learning, promote reading, and enhance community life.

SIGNIFICANT DEVELOPMENTS FOR 2007-08:

- The Library implemented the new governing board structure and new Joint Powers Authority agreement between the members effective July 1, 2008, adding the cities of Citrus Heights, Elk Grove, Galt, Isleton and Rancho Cordova to the existing members, which included the City of Sacramento and County of Sacramento.
- The Library Board accepted a Community Development Block Grant in the amount of \$375,010 to expand the Courtland Library by sixty-two percent from 1,365 to 2,205 square feet and began the project planning phase.
- Planning for new building construction and the search for project funding continues for both the Rio Linda/Elverta and Orangevale branch libraries.
- Construction of the new Elk Grove Library began in Fiscal Year 2007-08.
- Over 5,000 people attended a series of events celebrating the Library's 150th Anniversary.
- Funded and installed video security cameras in three additional branches during Fiscal Year 2007-08, bringing the total number of installations to five branches system-wide.

SIGNIFICANT CHANGES FOR 2008-09:

- Maintained the existing Library Materials budget of \$1.5 million and continued the recently expanded hours, while seeing revenue growth slow significantly.
- The Library Board and County Supervisors approved the use of \$115,000 of County Library Supplemental Funds for the Courtland Library expansion, to be used for furniture, fixtures and equipment, with the project scheduled to be complete in June 2009.
- Project planning and search for project funding continues for the replacement of the current Rio Linda/Elverta and Orangevale libraries. Construction of the new Elk Grove Library will be completed, with the Grand Opening in December 2008. Three new libraries are funded within the City of Sacramento with the first one opening in Fiscal Year 2008-09 and the second in Fiscal Year 2009-10.
- The Library will complete a system-wide performance audit, with the report to the Library Board scheduled in December 2008.
- Completing comprehensive upgrade of business processes, including development of a system-wide policies and procedures manual.
- The remodeled and expanded Carmichael Library will be reopened, providing 20,000 square feet of service space and will be open forty-three hours per week.
- Receipt of additional funds from local sources to expand technology and programs at the Sylvan Oaks Library (\$150,000 - City of Citrus Heights).

FUND BALANCE CHANGE FOR 2007-08:

- Fund balance decreased by \$216,992 due to expenditures of just over \$200,000 on the Orangevale Library space expansion.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 6310000 County Library DEPARTMENT HEAD: ANNE MARIE GOLD CLASSIFICATION FUNCTION: EDUCATION ACTIVITY: Library Services FUND: LIBRARY			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	157,590	0	200,000	200,000	200,000
Services & Supplies	1,210,349	1,293,848	1,080,650	1,163,792	1,163,792
Other Charges	18,478,309	20,344,451	23,175,816	20,720,286	20,720,286
Improvements	8,376	227,030	2,468,791	1,391,882	1,391,882
Total Finance Uses	19,854,624	21,865,329	26,925,257	23,475,960	23,475,960
Reserve Provision	0	0	0	3,500,000	3,500,000
Total Requirements	19,854,624	21,865,329	26,925,257	26,975,960	26,975,960
Means of Financing					
Fund Balance	4,393,298	5,300,156	5,300,156	5,083,164	5,083,164
Taxes	20,188,049	21,185,550	21,275,101	21,529,608	21,529,608
Use Of Money/Prop	314,878	179,363	70,000	70,000	70,000
Aid-Gov'n't Agencies	282,207	274,511	280,000	273,300	273,300
Residual Eq Trm In	0	0	0	19,888	19,888
Total Financing	25,178,432	26,939,580	26,925,257	26,975,960	26,975,960

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 6310000 County Library

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Library	26,975,960	0	21,892,796	5,083,164	0	0.0	0
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Program Type: Discretionary

Strategic Objective: C1 -- Sustainable and Livable Communities

Program Description: Funding for Library Services

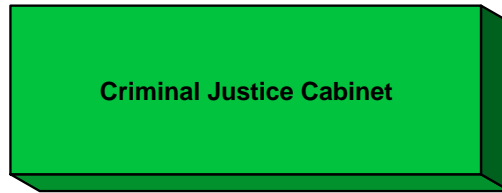
Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Status Quo library services

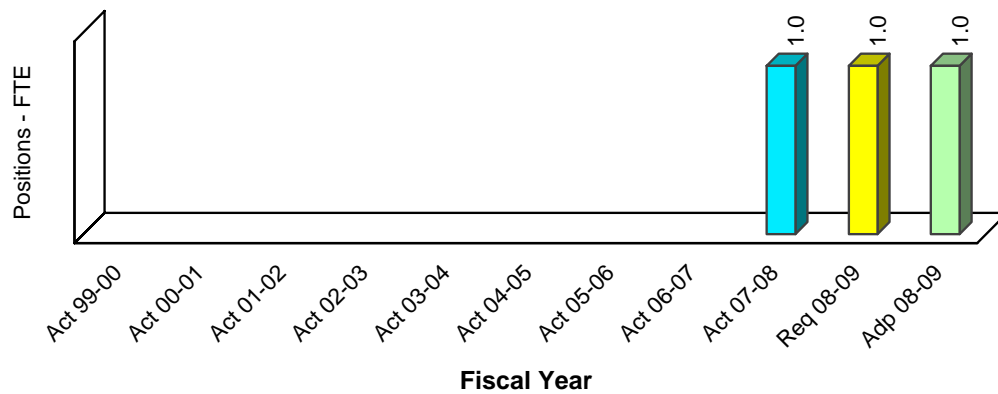
FUNDED Total:	26,975,960	0	21,892,796	5,083,164	0	0.0	0
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Funded Grand Total: 26,975,960 0 21,892,796 5,083,164 0 0.0 0

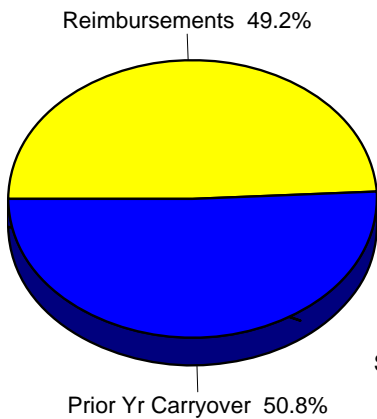
Departmental Structure



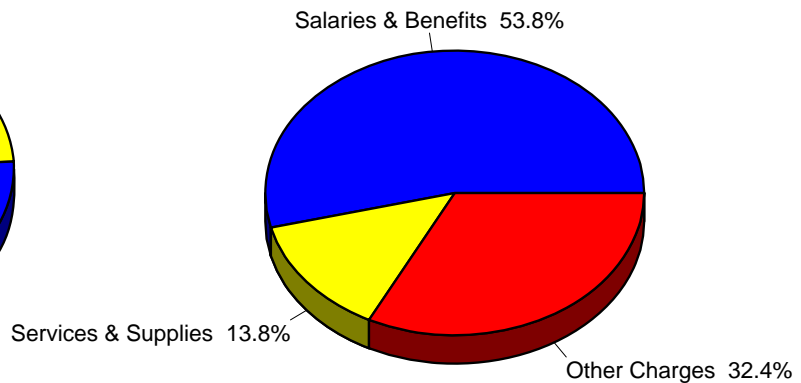
Staffing Trend



Financing Sources



Financing Uses



UNIT: 5750000 Criminal Justice Cabinet					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	21,221	140,179	298,488	92,777	92,777
Total Financing	117,909	271,693	206,609	223,507	223,507
NET COST	-96,688	-131,514	91,879	-130,730	-130,730
Positions	0.0	1.0	1.0	1.0	1.0

PROGRAM DESCRIPTION:

- The Criminal Justice Cabinet brings together the various institutions of the Sacramento County justice system. The Cabinet is committed to providing the coordinated leadership necessary to establish cohesive public policies that are based on research, evaluation and monitoring of policy decisions and programs. The Cabinet is committed to innovative corrections programs for adult and juvenile offenders. Through a coordinated planning effort, the Cabinet reviews, evaluates and makes policy recommendations on vital criminal justice system issues.
- This budget unit provided the Criminal Justice Cabinet with funding previously used as seed money for innovative law and justice programs and projects. In recent years, funding was allocated for data collection and needs assessment studies.

MISSION:

To establish cohesive juvenile and adult criminal justice system policies based on research, evaluation and monitoring of policy decisions and program implementations, to identify deficiencies, and implement plans and programs for change when opportunities present themselves. In addition, communicate and present planning, financial, operational, managerial and programmatic recommendations to the agencies represented on the Cabinet.

GOALS:

- Implement policies and programs to facilitate an efficient and effective criminal justice system.
- Provide collaborative leadership in the planning and implementation of new programs.
- Through a coordinated planning effort, review, evaluate and make policy recommendations on vital criminal justice system issues.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- The Criminal Justice Cabinet (Cabinet) filled the Principal Administrative Analyst position to provide full time staffing for the Cabinet and its committees. The action implements one of the recommendations included in the Cabinet review.
- The Cabinet added the Executive Director of the Conflict Criminal Defenders as a member of the Executive Committee. The action implements one of the recommendations included in the Cabinet review.
- In September 2007, the Cabinet received Board approval for a six-month pilot program Violation of Probation In Lieu Night Court (VOP Night Court). The Board authorized \$75,000 to the District Attorney’s Office, \$75,000 to the Public Defender’s Office and \$50,000 to the Probation Department for staffing. The Sheriff’s Office and the Sacramento Superior Court provided in-kind services. The VOP Night Court began operations on January 14, 2008.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):

- In May 2008 the Cabinet issued its First Year of Operation Evaluation for the Sacramento County Mental Health Court (February 2007-February 2008).
- In May 2008 the Cabinet approved the expenditure of \$10,000 for the production of a Juvenile Court and Juvenile Hall Orientation Video on the Delinquency Process.

SIGNIFICANT CHANGES FOR 2008-09:

- Participation of a dedicated Probation Officer was eliminated due to budget reductions in the Probation Department for the VOP Night Court program. The initial funding from the pilot was also eliminated for the District Attorney and Public Defender offices due to budget reductions. Due to statistics showing that the first five months of the program had many successes, the justice partners agreed to keep the program going by absorbing the costs within their own budgets and recognizing that cases may take longer to resolve without the dedicated Probation Officer.
- Participation of a dedicated Probation Officer and two Peer Advocates were eliminated due to budget reductions in the Probation Department and the Department of Health and Human Services for the Mental Health Court Program. The clients being served were shifted to the Sheriff's Department Mental Health Court Program funded by the Mentally Ill Offender Crime Reduction grant, which had funds available through September 2008.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: LAW AND JUSTICE						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	TARGET 2007-08	ACTUAL 2006-07	ACTUAL 2007-08	TARGET 2008-09
Ensure a fair and just criminal justice system	Develop policies, programs or projects that will improve the criminal justice system	Number of jail bed days reduced per defendant per year in Violation of Probation Night Court **note below for information on program	PB*	PB	11	11
		Percentage of Technical VOP cases resolved at first appearance in Violation of Probation Night Court	PB	PB	92%	92%
		Percentage of VOP in Lieu cases resolved at first appearance in Violation of Probation Night Court	PB	PB	60%	60%
		Average number of jail bed days reduced per defendant per year in Mental Health Court ***note below for information on program	PB	PB	5	5
		Percentage of defendants completing Mental Health Court Program	PB	PB	6%	10%
		Average number of arrests per defendant per year participating in Mental Health Court Program	PB	27	7	6

* Pre Baseline

** The Violation of Probation Night Court was a 6-month pilot project which began January 14, 2008. Statistics gathered and shown are through May 15, 2008 so it is not a full year's worth of data. The program participants involved the Superior Court, the District Attorney's Office, the Public Defender's Office, the Conflict Criminal Defenders, and the Probation Department. Beginning Fiscal Year 2008-09, the Probation Department will no longer be a participant due to budget cuts, so it is anticipated that the program will experience increased court days to resolve cases.

*** The Mental Health Court took two years to develop and implement. The program began accepting clients in February 2007. The program takes 12-18 months for defendants to successfully complete. Statistics gathered and shown are for the first year of operation February 2007 to February 2008. Due to Fiscal Year 2008-09 budget cuts in the Probation Department and the Department of Health and Human Services, the original treatment program will be cut from the Mental Health Court. Clients in that treatment program are being shifted to the Mental Health Court Mentally III Offender Crime Reduction (MIOCR) grant program operated by the Sheriff's Department.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5750000 Criminal Justice Cabinet			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: PUBLIC PROTECTION ACTIVITY: Judicial FUND: GENERAL			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	0	119,606	158,482	166,336	166,336
Services & Supplies	21,221	10,573	32,500	33,343	33,343
Other Charges	0	10,000	107,506	100,000	100,000
Interfund Charges	0	0	0	8,117	8,117
Intrafund Charges	0	0	0	1,270	1,270
SUBTOTAL	21,221	140,179	298,488	309,066	309,066
Intrafund Reimb	0	0	0	-216,289	-216,289
NET TOTAL	21,221	140,179	298,488	92,777	92,777
Prior Yr Carryover Revenues	117,909	206,609	206,609	223,294	223,294
	0	65,084	0	213	213
NET COST	-96,688	-131,514	91,879	-130,730	-130,730
Positions	0.0	1.0	1.0	1.0	1.0

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5750000 Criminal Justice Cabinet

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Criminal Justice Cabinet	309,066	216,289	213	223,294	-130,730	1.0	0
Program Type: Discretionary							
Strategic Objective: LJ1 -- Law and Justice							
Program Description: Provide leadership for the criminal justice system							
Countywide Priority: 5 -- General Government							
Anticipated Results: Establishes cohesive criminal justice system policies based on research and evaluation							

FUNDED Total:	309,066	216,289	213	223,294	-130,730	1.0	0
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Funded Grand Total: 309,066 216,289 213 223,294 -130,730 1.0 0

UNIT: 5710000 Data Processing-Shared Systems					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	16,068,782	16,337,093	17,751,183	17,988,381	16,974,364
Total Financing	436,494	681,112	669,064	1,219,064	1,219,064
NET COST	15,632,288	15,655,981	17,082,119	16,769,317	15,755,300

PROGRAM DESCRIPTION:

- This budget unit accounts for the cost of services provided by the Office of Communications and Information Technology (OCIT) and the Department of Finance to support countywide shared computer systems and applications.
- The shared systems functional areas are as follows:
 - **Law and Justice.** Costs associated with the Criminal Justice Information Systems (CJIS), the Jail Inmate Management System (JIMS), the California Law Enforcement Telecommunications System (CLETS), and the Integrated Justice Information System (IJIS).
 - **Special District Payroll.** Costs associated with the Secured and Unsecured Tax system, the Homeowner's Exemption system, the Computer Assisted Appraisal system and the Property database and Clerk Recorder Tax Data Entry.
 - **Property Tax Systems.** Costs associated with the Secured and Unsecured Tax system, the Homeowner's Exemption system, the Computer Assisted Appraisal system and the Property database.
 - **Administration.** Costs associated with the Sacramento County Agenda Management Application (AgendaNet), the support and enhancement of the county's Web presence and Web portal, and the Spatial Data Base costs for the maintenance of public infrastructure environments that are shared countywide and the General Fund share of the Geographic Information System (GIS) support and maintenance.
 - **COMPASS.** Costs associated with the Comprehensive Online Management Personnel and Accounting System for Sacramento County (COMPASS) and the Sacramento County Budget Development Application (SCBDA).
 - Project management for the proposed 3-1-1 system.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Implemented web services for the integrated Criminal Justice Information System (CJIS).
- Implement Systems, Applications and Products in Data Processing (SAP) Plant Maintenance for the Airports.
- Implement a Web Content Management System for the County Internet and Intranet Portal and 20+ County departments.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):

- Implement Planning Department Project Viewer on the Internet.
- Pilot Employee Self-Services (ESS) to 200 County employees.
- Completed re-design of Sacramento County Intranet Portal.
- Enhance the County Employee Giving Application.
- Migrate the County Department of Motor Vehicles (DMV) application to the State Department of Technology Services.
- Start the COMPASS Upgrade project.

SIGNIFICANT CHANGES FOR 2008-09:

- Complete the Compass Upgrade Project.
- Start Compass Phase II enhancements project.
- Start the Criminal Justice Information System Replacement Requirements Project.
- Enhance the County of Sacramento California Law Enforcement Teleprocessing Switch to the State Department of Justice.
- Re-design Sacramento County Intranet Portal.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5710000 Data Processing-Shared Systems			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Other General FUND: GENERAL			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	15,732,116	16,058,335	17,097,560	17,470,711	16,456,694
Equipment	66,194	0	0	0	0
Intrafund Charges	270,472	278,758	653,623	517,670	517,670
NET TOTAL	16,068,782	16,337,093	17,751,183	17,988,381	16,974,364
Prior Yr Carryover Revenues	436,494 0	669,064 12,048	669,064 0	669,064 550,000	669,064 550,000
NET COST	15,632,288	15,655,981	17,082,119	16,769,317	15,755,300

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5710000 Data Processing-Shared Systems

Agency: General Government/Admin.

<i>Program Number and Title</i>	<i>Appropriations</i>	<i>Inter/Intrafund Reimbursements</i>	<i>Revenues</i>	<i>Carryover</i>	<i>Net Allocation</i>	<i>Positions</i>	<i>Vehicles</i>
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FUNDED

<i>001 Law & Justice Systems</i>	5,543,281	0	0	458,443	5,084,838	0.0	0
<p>Program Type: Discretionary</p> <p>Strategic Objective: LJ -- Law and Justice</p> <p>Program Description: Provides a central point for funding the maintenance and enhancement of the Law Enforcement (CJIS, JIMS, IJIS and CLETS) Systems which are accessible to multiple law enforcement entities</p> <p>Countywide Priority: 2 -- Discretionary Law Enforcement</p> <p>Anticipated Results: Access to the Law Enforcement Systems by the Law & Justice Community is available 99.9% of the time (except for scheduled downtimes). Mandated changes are implemented by established deadline of mandating organization.</p>							
<i>002 Payroll Systems</i>	352,515	0	0	0	352,515	0.0	0
<p>Program Type: Discretionary</p> <p>Strategic Objective: IS -- Internal Services</p> <p>Program Description: Provides a central point for funding of Special District Payroll which supports multiple departments and local entities</p> <p>Countywide Priority: 5 -- General Government</p> <p>Anticipated Results: Access to the Special District Payroll Systems is available 99.9% of the time (except for scheduled downtimes). Mandated changes are implemented by established deadline of mandating organization.</p>							
<i>003 Property & Tax Systems</i>	1,677,690	0	0	0	1,677,690	0.0	0
<p>Program Type: Discretionary</p> <p>Strategic Objective: IS -- Internal Services</p> <p>Program Description: Provides a central point for funding the maintenance and enhancement of the Secured and Unsecured Tax which are used by multiple county departments.</p> <p>Countywide Priority: 5 -- General Government</p> <p>Anticipated Results: Access to the Property Tax Systems is available 99.9% of the time (except for scheduled downtimes). Mandated changes are implemented by established deadline of mandating organization.</p>							
<i>004 COMPASS</i>	7,164,391	0	0	0	7,164,391	0.0	0
<p>Program Type: Discretionary</p> <p>Strategic Objective: IS -- Internal Services</p> <p>Program Description: Provides a central point for funding the maintenance and enhancement of the Human Resources, Materials Management, Financial Reporting and Budget Systems which are countywide systems and used by virtually all county employees</p> <p>Countywide Priority: 5 -- General Government</p> <p>Anticipated Results: Access to the Human Resources, Materials Management, Financial Reporting and Budget Systems by County departments is available 99.9% of the time (except for scheduled downtimes). Mandated changes are implemented by established deadline of mandating organization.</p>							

DATA PROCESSING - SHARED SYSTEMS

5710000

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
005 <i>Other Shared Applications</i>	2,236,487	0	550,000	210,621	1,475,866	0.0	0
Program Type: Discretionary							
Strategic Objective: IS -- Internal Services							
Program Description: Provides a central point for funding the maintenance and enhancement of the Countywide Shared Systems (E-government WEB, AgendaNet, Shared Property Database [GIS])							
Countywide Priority: 5 -- General Government							
Anticipated Results: Access to the various county intranet and internet websites is available 99.9% of the time (except for scheduled downtimes). Updates and changes are implemented by established deadline of requesting organization.							

FUNDED Total:	16,974,364	0	550,000	669,064	15,755,300	0.0	0
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Funded Grand Total: 16,974,364 0 550,000 669,064 **15,755,300** 0.0 0

UNFUNDED

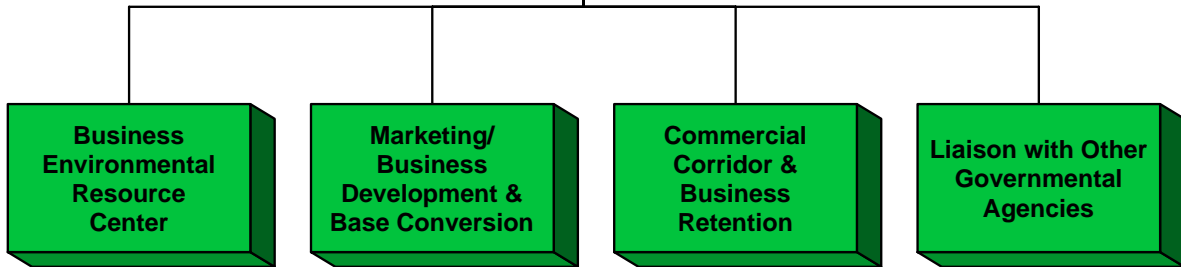
006 <i>311</i>	256,190	0	0	0	256,190	0.0	0
Program Type: Discretionary							
Strategic Objective: C -- Sustainable and Livable Communities							
Program Description: 3-1-1 provides a centralized source for non-emergency government information, services and problem reporting for Sacramento County residents.							
Countywide Priority: 5 -- General Government							
Anticipated Results: 3-1-1 will not deliver a 24/7 website and customer service call center staffed by live operators with access to a database of information and services. The County will be able to consolidate its various call centers into one and maintain a single data source.							

UNFUNDED Total:	256,190	0	0	0	256,190	0.0	0
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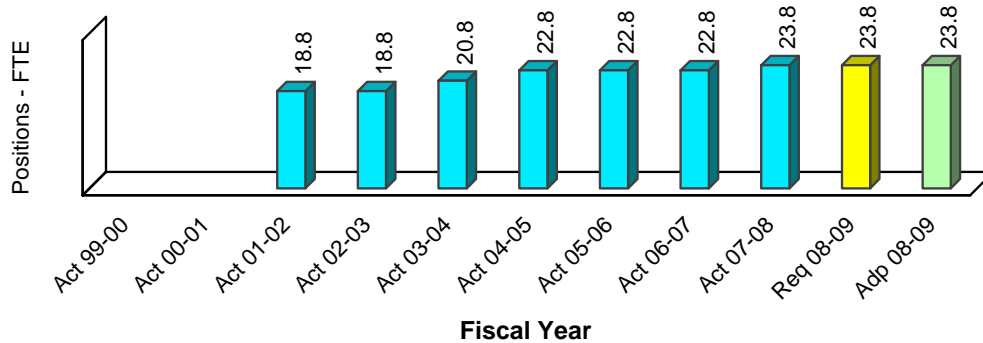
Unfunded Grand Total: 256,190 0 0 0 **256,190** 0.0 0

Departmental Structure

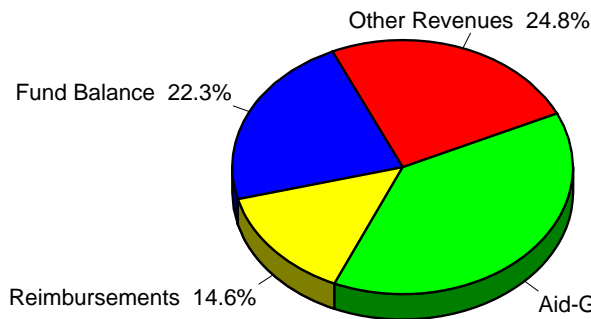
ROBERT LEONARD, Director



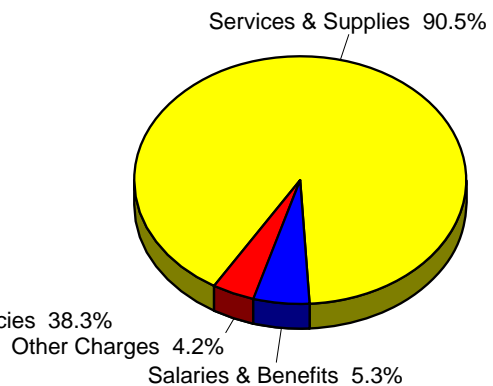
Staffing Trend



Financing Sources



Financing Uses



ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

UNIT: 3870000 Economic Development & Intergovernmental Affairs					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	11,842,514	12,882,793	35,763,080	49,498,885	47,928,599
Total Financing	29,146,876	28,730,016	35,763,080	47,931,870	47,928,599
NET COST	-17,304,362	-15,847,223	0	1,567,015	0
Positions	22.8	23.8	23.8	23.8	23.8

PROGRAM DESCRIPTION:

- The Department of Economic Development and Intergovernmental Affairs is established as a Special Revenue Fund. The department engages in general economic development and job creation programs, including: business development, retention and attraction; involvement with regional and local partnerships and programs; promotion of sports, tourism and the arts; commercial corridor revitalization; and attraction of key regional sales tax producers. The General Fund supports these ongoing core general economic development and intergovernmental affairs activities with a transfer of funds from the General Fund. This General Fund support is for countywide and unincorporated area specific activities that are not a part of the Mather Field and McClellan Park reuse programs or the Business Environmental Resource Center (BERC). General economic development activities have resulted in increased General Fund revenue, including sales and property tax from projects within the major commercial corridors, and increased job growth.
- The Department is also responsible for the administration of the County's Economic Development Special Projects fund, which was established by the Board of Supervisors during the Fiscal Year 2005-06 Final Budget Hearings. This fund provides financial assistance to county departments, other quasi-governmental entities, and other public and private interests to support economic development projects as approved by the Board of Supervisors. The Special Projects fund is supported by an annual transfer of \$1,500,000 from the General Fund, providing the Board of Supervisors with \$1,500,000 for new projects each Fiscal Year. This allocation is separate and distinct from the transfer described in the previous paragraph, and is not available for the Department's ongoing core general economic development and intergovernmental affairs activities.
- The Department also includes the Mather Field and McClellan Park reuse programs and the Business Environmental Resource Center (BERC) program. The Mather Field and McClellan Park reuse programs are self funded with grants and proceeds generated from sale or lease of former military base assets. Enterprise cost sharing agreements and state/federal funding assistance are the primary sources of funding for the BERC program. Activities in these three programs have resulted in tax revenues and increased job growth.

MISSION:

Maintain and promote economic prosperity and improve the quality of life in the County and the region.

GOALS:

- Continuously support economic growth and prosperity in a changing region through cooperative relationships with local community groups, private businesses and other governmental agencies.
- Continue the successful reuse activities of Mather and McClellan.
- Continue to provide environmental assistance to hundreds of businesses.
- Revitalize the County's Commercial Corridors.
- Promote tourism, the Arts and amateur sports development in the County.

SIGNIFICANT DEVELOPMENTS DURING 2007 - 08:

General Economic Development and Intergovernmental Affairs:

- Supported Florin Road Partnership, Fulton Avenue Association, and Franklin Boulevard Business Association activities leading to the successful renewal of Property Business Improvement District (PBID) designations for their respective districts.
- Participated in Community Service Teams located in Arden-Arcade, Carmichael, North Highlands, Orangevale-Fair Oaks and South Sacramento.
- Jointly led the Sacramento Training and Response Team (START).
- Participated as a member of the Workforce Investment Board.
- Participated in and supported the Arden-Arcade Business Council and its annual Business Walk.
- Expedited the expansion/relocation of two automobile dealerships.
- Led efforts to create a Special Planning Area and streetscape master plan for west Auburn Boulevard.
- Received Board approval to provide financial assistance from the Economic Development Special Projects Fund to the following activities:
 - Grow Local-Buy Local campaign.
 - Antelope Ditch improvements.
 - Fultoncars.com marketing campaign.
 - AMGEN Tour of California.
 - Enhanced Holiday Season Sheriff patrols at County Club Plaza and Country Club Centre.
- Worked collaboratively with the Sacramento Housing and Redevelopment Agency (SHRA) and the City of Sacramento to expand the Florin-Perkins area Enterprise Zone to attract private sector investment and jobs.
- Expedited permits and approvals supporting opening of Florin Towne Centre, formerly the Florin Mall site.
- Developed and implemented two new economic participation policies to attract private sector investment in new retail development and manufacturing. These new policies support uses that generate sales tax and electricity user tax revenues for the County. Through rebates of retail sales and utility user taxes for qualifying investments, these new policies were instrumental in securing development approvals for a major retail and entertainment project and in siting a major solar panel manufacturing facility in the unincorporated area.

SIGNIFICANT DEVELOPMENTS DURING 2007 - 08 (CONT.):

General Economic Development and Intergovernmental Affairs (Cont.):

- Worked closely with the Sacramento Sports Commission in support of the 2009 AMGEN Tour of California and to attract additional events.
- Economic Redevelopment of former Air Force Bases into Job Producing Commercial Centers.

Mather:

- Oversaw planning, design and construction of roadway, utility and landscape improvements.
- Oversaw South Mather development and ecological resources planning efforts and environmental coordination with stakeholders and regulatory agencies.

McClellan:

- Administered an \$8.3 million roadway and storm drainage improvement project in the southern area of McClellan Park. This project, co-funded by the U.S. Department of Commerce, McClellan Business Park and the County, will improve pedestrian, bicycle, truck and automobile access to existing businesses and properties in the south and west areas of McClellan Park, and will help bring additional businesses and jobs to McClellan Park.
- Coordinated the first Environmental Services Cooperative Agreement at McClellan Park. This agreement, the first of its kind in the nation at a former military base, funds an \$11.2 million dollar project that combines environmental cleanup with redevelopment. It serves as a model for future land transfers at McClellan Park and other reuse bases throughout the country.
- Supported McClellan Airfield which served as critical logistical support to Cal-Fire (formerly the California Department of Forestry) and the Air Force during recent wildland fire fighting efforts. Promoted community input on environmental cleanup actions at McClellan Park and provided outreach to the communities surrounding McClellan Park regarding the County's Good Neighbor Policy.

BERC:

- Coordinated and cosponsored the 2nd Annual Sacramento Sustainable Business Awards.
- Recruited the Regional Water Authority, a consortium of local water agencies, to financially support BERC's Sustainable Business Program in the amount of \$10,000.
- Worked with the Department of Water Resources to implement a Countywide policy on integrated pest management principles.
- Partnered with the California Air Resources Board (CARB) and Sacramento Metropolitan Air Quality Management District (SMAQMD) to outline multiple local agency permit requirements in order to help gasoline dispensing facility owners, operators and contractors navigate the permit process and complete costly equipment upgrades by April 1, 2009.
- Increased collaboration with Business Information Centers and conducted nine workshops at their locations.
- Increased participation in food safety and certification training and exam administration program, conducting eight classes with a total of ninety-seven students.

SIGNIFICANT CHANGES FOR 2008-09:

General Economic Development and Intergovernmental Affairs:

- Work with County Planning staff to develop and implement commercial corridor programs for Fair Oaks Boulevard, Florin Road and north Watt Avenue.
- Develop additional policies and incentives to attract private sector investment and jobs to Sacramento County.
- Work with the Sacramento Area Commerce and Trade Organization (SACTO), other regional business organizations, including the Metro Chamber to attract target industries, retailers and green technology companies to the region.
- Increase Transient Occupancy Tax revenues to the County through support of the Sacramento Convention and Visitors Bureau.
- Economic Redevelopment of former Air Force Bases into Job Producing Commercial Business Parks and Other Uses.

Mather:

Facilitate development projects and ecological resources management plans for South Mather properties.

McClellan:

- Provide assistance to Korean business leaders charged with developing reuse plans for thirty-four closed U.S. Department of Defense military installations that are being returned to Korean local government.
- Facilitate the resurfacing of four miles of public roads in the eastern area of McClellan Park and improve two Watt Avenue entrances with federal grant funds totaling \$2.4 million.
- Construct road and storm drainage infrastructure in the western area of McClellan Park with federal grant funds totaling \$2.4 million to improve connectivity throughout the western area of McClellan Park.
- Execute the second Environmental Services Cooperative Agreement with the Air Force designed to expedite transfer of approximately 600 acres for redevelopment at McClellan Park.
- Conclude a five-year \$50.0 million project to replace the sanitary sewer system, while also removing environmental contamination years ahead of Air Force scheduled plans.

BERC:

- Coordinate and cosponsor the 3rd Annual Sacramento Sustainable Business Awards.
- Begin partnership with Sacramento Area Stormwater Program to develop a River Friendly Carwash project.
- Assist Sacramento County Airport System in updating its Employee Hazmat/Hazwaste Training Program.
- Begin partnership with the Sacramento Metropolitan Air Quality Management District (SMAQMD) to develop and manage a Woodsmoke Violators Compliance School.
- Recruit additional agencies to join Steering Committee and financially support BERC.

ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

APPROVED BY BOARD OF SUPERVISORS DURING FINAL BUDGET HEARINGS:

- The Board of Supervisors increased the General Fund transfer to support General Economic Development operations by \$77,038 during Final Budget Hearings. This increase was offset by a \$77,038 increase in the transfer to the General Fund from the Transient Occupancy Tax fund.
- For Fiscal Year 2008-09, the Board of Supervisors temporarily suspended the annual transfer of \$1,500,000 from the General Fund to the Economic Development Special Projects Fund.

STAFFING LEVEL CHANGES FOR 2008-09:

Administrative additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

Added Positions:

Senior Office Assistant – Confidential	<u>1.0</u>
Total	1.0

Deleted Positions:

Senior Office Assistant	<u>1.0</u>
Total	1.0

FUND BALANCE CHANGES FOR 2007-08:

Fund balance decreased from Fiscal Year 2007-08 to Fiscal Year 2008-09 by \$4,550,313. This decrease is primarily due to the timing of grant funding received for McClellan, and the budgeting of expenditures related to those grants.

ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Economic Growth						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
Promote Employment and self-sufficiency through the job market.	New and existing businesses are attracted, relocated, retained and expanded	Business license growth in Sacramento County	increased by 4% to 23,043	increase by 5% to 24,195	increased by 2.8% to 23,705	increase by 5% to 24,890
		Annual median household income growth in Sacramento County (countywide)	increased in 2005 by 4.4% to \$51,793	increase by 2% to \$52,829	increased in 2006 by 4.1% to \$53,930	increase by 2% to \$55,008
		Job growth in Sacramento County (countywide) over 5 year period compared to job growth in 15 largest counties (15 county average) over same 5 year period	increased by 7.8% 15 largest Counties increased by 3.5% 2000-2005	County job growth meet or exceed 15 largest counties job growth	increased by 7.7% 15 largest Counties increased by 4.9% 2001-2006	County job growth meet or exceed 15 largest counties job growth
Achieve continual business growth in the unincorporated area, particularly businesses that generate tax revenue for the County.		Growth in assessed value of business assets (non-Real-Estate) in Sacramento County (countywide)	base year \$3.727 billion	increase by 2% to \$3.801 billion	increased by 10.9% to \$4.134 billion	increase by 2% to \$4.216 billion
		Average annual per capita sales tax growth in Sacramento County over 5 year period compared to statewide average per capita sales tax growth over same 5 year period	increased annually by 1.2% to \$125 per capita statewide increased annually by 5.4% to \$141 per capita 2002-03 through 2006-07	County sales tax growth meet or exceed state sales tax growth	data will be available in 2009 2003-04 through 2007-08	County sales tax growth meet or exceed State sales tax growth

ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

UNIT: 3870000 Economic Development & Intergovernmental Affairs
DEPARTMENT HEAD: ROBERT LEONARD

CLASSIFICATION
FUNCTION: GENERAL
ACTIVITY: Promotion
FUND: ECONOMIC DEVELOPMENT

SCHEDULE 9
BUDGET UNIT FINANCING USES DETAIL
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	2,006,424	2,269,660	2,525,835	2,974,786	2,971,515
Services & Supplies	10,531,152	10,078,386	31,442,410	43,439,426	42,672,411
Other Charges	550,673	996,615	2,218,793	3,149,595	2,349,595
Equipment	267,348	0	20,000	0	0
Interfund Charges	549,837	754,629	772,543	800,264	800,264
Interfund Reimb	-2,062,920	-1,216,501	-1,216,501	-865,186	-865,186
Intrafund Charges	2,348,217	5,192,633	6,425,004	7,334,372	7,334,372
Intrafund Reimb	-2,348,217	-5,192,629	-6,425,004	-7,334,372	-7,334,372
Total Finance Uses	11,842,514	12,882,793	35,763,080	49,498,885	47,928,599
Means of Financing					
Fund Balance	17,141,726	17,061,824	17,061,824	12,511,511	12,511,511
Licenses/Permits	136,167	106,193	127,405	36,852	36,852
Use Of Money/Prop	3,627,152	3,734,493	3,049,719	2,897,578	2,897,578
Aid-Gov'n't Agencies	4,424,287	2,956,851	5,010,000	21,485,633	21,485,633
Charges for Service	9,097	43,500	25,000	0	0
Other Revenues	3,800,363	4,824,040	9,489,132	9,218,077	9,214,806
Other Financing	8,084	3,115	1,000,000	1,750,000	1,750,000
Residual Eq Trn In	0	0	0	32,219	32,219
Total Financing	29,146,876	28,730,016	35,763,080	47,931,870	47,928,599
Positions	22.8	23.8	23.8	23.8	23.8

ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 3870000 Economic Development & Intergovernmental Affairs Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Administration

	3,446,123	3,276,171	165,695	4,257	0	4.0	1
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Program Type: Discretionary

Strategic Objective: EG3-- Economic Growth

Program Description: Department Administration (not General Fund)

Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Oversight, management and coordination with business organizations, thus improving the economy of Sacramento County.

001-B Economic Development Special Projects Fund

	1,003,440	0	0	1,003,440	0	0.0	0
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Program Type: Discretionary

Strategic Objective: EG2-- Economic Growth

Program Description: Financing of Economic Development Programs

Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Job Attraction, Retention and Expansion

002-A- Economic Development

	614,140	726,182	58,350	-170,392	0	2.0	0
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Program Type: Discretionary

Strategic Objective: EG1 -- Economic Growth

Program Description: General Economic Development

Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Staff support for General Economic Development, including activities related to business attraction and retention; commercial corridor revitalization; marketing and attraction; promotion of the arts, sports, and entertainment; and coordination with other business groups (e.g. SACTO, Metro Chamber).

003 McClellan

	33,038,177	4,045,874	32,075,236	-3,082,933	0	5.0	0
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Program Type: Mandated-Flexible

Strategic Objective: EG1 -- Economic Growth

Program Description: McClellan Reuse

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Promote employment and self-sufficiency through the job market. Achieve continual business growth in the unincorporated area, particularly among businesses that generate tax revenue for the County.

004 BERC

	1,372,169	43,331	1,182,955	145,883	0	4.8	0
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Program Type: Mandated-Flexible

Strategic Objective: EG3-- Economic Growth

Program Description: Small Business Environmental Permit Assistance

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Business community incurs economic growth through assistance with permitting and regulations.

ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
005 <i>Mather</i>	16,654,108	108,000	1,934,852	14,611,256	0	8.0	0
Program Type: Mandated-Flexible							
Strategic Objective: EG1 -- Economic Growth							
Program Description: Mather Reuse							
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations							
Anticipated Results: Promote employment and self-sufficiency through the job market. Achieve continual business growth in the unincorporated area, particularly among businesses that generate tax revenue for the County.							

FUNDED Total:	56,128,157	8,199,558	35,417,088	12,511,511	0	23.8	1
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Funded Grand Total: 56,128,157 8,199,558 35,417,088 12,511,511 0 23.8 1

UNFUNDED

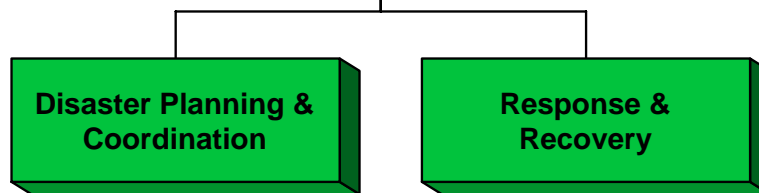
001-B- <i>Economic Development Special Projects Fund</i>	1,500,000	0	0	0	1,500,000	0.0	0
Program Type: Discretionary							
Strategic Objective: EG2-- Economic Growth							
Program Description: Financing of Economic Development Programs							
Countywide Priority: 4 -- Sustainable and Livable Communities							
Anticipated Results: County's efforts toward job attraction, retention and expansion through financial support for new projects will be reduced by two-thirds							

UNFUNDED Total:	1,500,000	0	0	0	1,500,000	0.0	0
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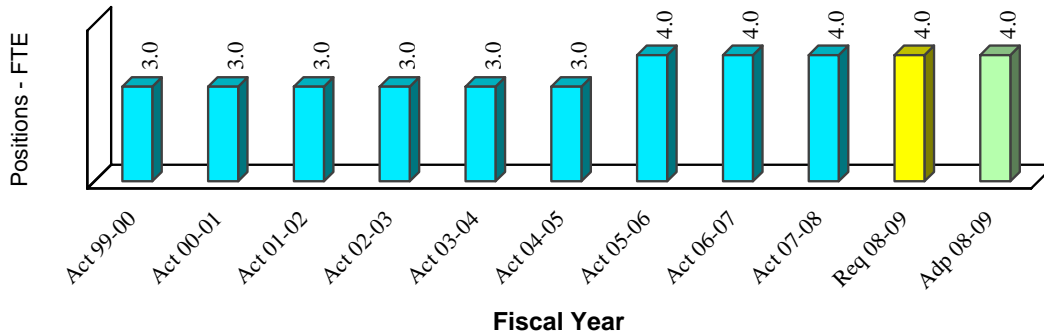
Unfunded Grand Total: 1,500,000 0 0 0 1,500,000 0.0 0

Departmental Structure

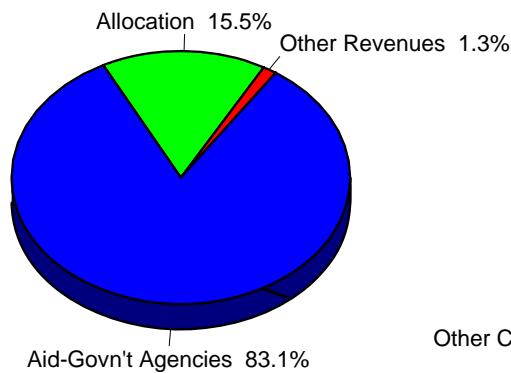
CHIEF RICK MARTINEZ, Coordinator



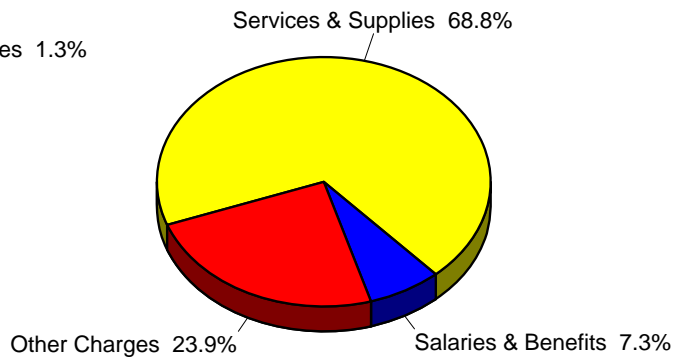
Staffing Trend



Financing Sources



Financing Uses



UNIT: 7090000 Emergency Operations					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	5,313,097	5,376,359	6,287,445	6,293,916	6,243,916
Total Financing	5,533,172	4,828,630	6,329,341	5,201,929	5,201,929
NET COST	-220,075	547,729	-41,896	1,091,987	1,041,987
Positions	4.0	4.0	4.0	4.0	4.0

PROGRAM DESCRIPTION:

Responsible for planning, coordinating and implementing emergency/disaster plans for Sacramento County. Responsible for operational area coordination and administration/oversight of Homeland Security Grants.

MISSION:

To provide for the development of Sacramento's Emergency Response Plan and for the coordination of that plan with the county's emergency response organization and other local, state, and federal agencies in order to mitigate, prepare for, respond to and recover from the effects of a natural or technological disaster. To provide for coordination of Operational Area (OA) resources, information and priorities among local governments within the County and between local governments and the state.

GOALS:

- Ensure integrated response to disasters by using the Standardized Emergency Management Systems (SEMS) and the National Incident Management System (NIMS), developing response capabilities, maintaining and improving the county's Emergency Operations Center (EOC), providing for immediate and sustained response operations, and enabling a smooth transition into long-term recovery.
- Provide for timely, effective, efficient and coordinated government response to potential and/or actual emergencies and disasters.
- Ensure that emergency managers, county staff, and the affected public receive comprehensive and relevant skill development through training and exercises in emergency management and public awareness programs.
- Integrate hazard identification, risk assessment and prevention into a comprehensive approach to hazard mitigation.
- Ensure enhanced local government capability to respond to terrorism events by coordinating the acquisition, distribution and oversight of federal Homeland Security grants.
- Conduct exercises in emergency management, public awareness programs and professional job-specific training.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Regional Emergency Services: Sacramento County and the City of Sacramento blended emergency management staff to improve emergency response readiness, coordination and communication, and to more effectively use limited resources.
- Emergency Operations Center (EOC): Technology and infrastructure improvements were made to the EOC with Homeland Security grant funds.
- Evacuation Planning: A contract was executed with James Lee Witt Associates to develop a local evacuation plan for Sacramento County. The draft plan was presented to Emergency Operations for review in May 2008.
- Special Needs Populations Planning: The Vulnerable Populations Advisory Group worked with the Human Services Coordinating Council's Emergency Preparedness Ad Hoc Committee to identify specific needs of vulnerable populations during evacuation and sheltering. A report was prepared entitled, "Addressing the Needs of Vulnerable Populations in an Emergency." Additionally, a draft plan addressing the needs of people with disabilities and the elderly was developed for Sacramento County as part of a pilot project sponsored by the State Department of Social Services. The plan establishes teams that will be deployed to shelters to assess needs of people with disabilities and the elderly and provide needed assistance.
- Care and Shelter Planning: Funding from Homeland Security Grants was allocated for the development of a Mass Care and Shelter Plan to address sheltering needs county-wide, particularly for catastrophic disasters.
- Delta Flood Planning: A five-county emergency response planning group developed policies and procedures for effectively managing flood response resources during Delta flooding. The group continues to work with the Delta Protection Commission and State and Federal agencies with jurisdiction in the Delta to improve flood response.
- National Incident Management System (NIMS): Presidential Directive Five required the phased implementation of NIMS. Required training for Fiscal Year 2007-08 included Incident Command System 300, a class for first responders who function as incident commanders or general staff.
- Homeland Security Grants: The federal government, through the Office of Homeland Security, provided four grants, two to law enforcement for terrorism prevention and threat assessment, one for medical response preparedness, and one focused on general preparedness and capability enhancement open to all disciplines involved in emergency response and management. The Emergency Operations Office coordinates the grant application for the Operational Area, provides oversight, grant administration, reimbursement distribution and audit support for sub-recipients and ensures compliance with grant requirements.

SIGNIFICANT CHANGES FOR 2008-09:

- Regional Emergency Services: This year the County Emergency Operations Office will contract with the City of Elk Grove to provide their emergency management program. Regional emergency management will benefit all jurisdictions by improving overall coordination, communication and emergency response readiness, and will make more effective use of limited resources.
- Special Needs Populations Planning: Funding from Homeland Security grants is allocated to develop a public education campaign targeted towards assisting vulnerable populations to prepare themselves for emergencies. Program strategies and design will occur this year.

SIGNIFICANT CHANGES FOR 2008-09 (CONT.):

- Evacuation Plan and Exercise: The Sacramento County Evacuation Plan will be completed and presented to the Board late in 2008. An evacuation tabletop exercise will be held in October and an Emergency Operations Center exercise focused on evacuation will be held in Spring 2009.
- Emergency Operations Plan: The County’s new Emergency Operations Plan will be completed and presented to the Board in late 2008.
- Mass Care and Shelter Plan: The planning process to develop a Mass Care and Shelter plan will begin in the Fall and a draft plan will be ready for review by Spring 2009.
- Continuity of Operations Planning: Funding from Homeland Security grants was allocated to develop a Sacramento County Continuity of Operations and Continuity of Government Plan. A process to contract for a consultant to execute this planning process will begin this year.
- Hazard Mitigation Plan: The first update of the County-wide Hazard Mitigation Plan will begin in Spring 2009 and will be coordinated with all jurisdictions in the Sacramento Operational Area.
- Emergency Alert and Notification: Funding from Homeland Security grants was allocated to acquire a software application to provide alert and notification for the emergency organization via multiple electronic devices including cell phone, Personal Digital Assistant (PDA) and e-mail. Purchase and implementation will occur this year.
- Homeland Security Grants: Additional grants are anticipated to be forthcoming from the federal government in this fiscal year for first responders and the general emergency management community. Funding is declining each year. Where possible, the Emergency Operations Office plans to request funding to accomplish emergency planning projects.
- National Incident Management System (NIMS): Additional requirements from the federal government are anticipated this year to maintain NIMS compliance.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Public Health and Safety						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
	Minimize injury and property loss caused by emergencies and natural disasters	Percentage of response departments with written SOPs	60%	70%	70%	80%
		Number of emergency plans completed or updated	0	1	1	2
		Number of training classes held (number of people trained)	16 (674)	6 (200)	19 (581)	4 (100)
		Number of training exercises held	0	1	2	2
		Number of critical deficiencies identified during exercises or emergencies	0	0	2	0
		Percentage of corrective actions completed after exercises or emergencies	80%	100%	75%	100%

SCHEDULE:

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 County Budget Act (1985)

UNIT: 7090000 Emergency Operations
 DEPARTMENT HEAD: CHIEF RICK MARTINEZ

CLASSIFICATION
 FUNCTION: PUBLIC PROTECTION
 ACTIVITY: Other Protection
 FUND: GENERAL

SCHEDULE 9
 BUDGET UNIT FINANCING USES DETAIL
 FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	260,056	377,141	335,971	453,242	453,242
Services & Supplies	228,685	646,243	1,342,072	1,396,196	1,346,196
Other Charges	1,263,467	17,627	76,875	1,494,252	1,494,252
Equipment	0	12,072	0	0	0
Intrafund Charges	3,551,734	4,323,276	4,532,527	2,950,226	2,950,226
SUBTOTAL	5,303,942	5,376,359	6,287,445	6,293,916	6,243,916
Intrafund Reimb	9,155	0	0	0	0
NET TOTAL	5,313,097	5,376,359	6,287,445	6,293,916	6,243,916
Prior Yr Carryover Revenues	75,114	538,739	538,739	-465,714	-465,714
	5,458,058	4,289,891	5,790,602	5,667,643	5,667,643
NET COST	-220,075	547,729	-41,896	1,091,987	1,041,987
Positions	4.0	4.0	4.0	4.0	4.0

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 7090000 Emergency Operations

Agency: General Government/Admin.

<i>Program Number and Title</i>	<i>Appropriations</i>	<i>Inter/Intrafund Reimbursements</i>	<i>Revenues</i>	<i>Carryover</i>	<i>Net Allocation</i>	<i>Positions</i>	<i>Vehicles</i>
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FUNDED

001 Emerg. Ops

797,641	0	287,447	-465,714	975,908	3.5	1
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Program Type: Mandated-Flexible

Strategic Objective: HS -- Public Health and Safety

Program Description: Develop the Emergency Operations Plan and coordinate with local, state and federal emergency response agencies.

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Multi-Hazard Emergency Operations Plan Hazard specific annexes to the Multi-Hazard Emergency Operations Plan, supporting communications plan. Planning, training, exercise to ensure the readiness of the County's emergency response organization. Operational Area coordination.

002 EOC

65,000	0	0	0	65,000	0.0	0
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Program Type: Mandated-Flexible

Strategic Objective: HS -- Public Health and Safety

Program Description: Maintain an emergency operations center.

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: A functional EOC for jurisdiction and operational area emergency management and coordination during disasters.

003 Homeland Security Grants

5,198,215	0	5,197,136	0	1,079	0.5	0
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Program Type: Self-Supporting

Strategic Objective: HS -- Public Health and Safety

Program Description: Obtain, administer and disperse Homeland Security grants

Countywide Priority: 5 -- General Government

Anticipated Results: Timely grant application coordinated with eligible jurisdictions, the Approval Authority, law, fire and EMS. Grant administration including performance reports, quarterly claims, time reimbursements to sub-recipients and grant compliance.

FUNDED Total:	6,060,856	0	5,484,583	-465,714	1,041,987	4.0	1
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EMERGENCY OPERATIONS

7090000

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
BOS APPROVED ADD'L REQUEST PROPOSED							
<i>AR-2 Emerg. Ops.</i>	183,060	0	183,060	0	0	0.0	0
Program Type: Mandated-Flexible							
Strategic Objective: HS -- Public Health and Safety							
Program Description: Develop Sacramento County's Emergency Operations Plan and supporting plans and procedures with the emergency response organization and other local, state and federal agencies.							
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations							
Anticipated Results: Projects funded by grants to increase emergency management capabilities, improve alert and notification, expand the Evacuation Plan to include community partners, improve readiness of the emergency organization and provide adequate administration and oversight of the Homeland Security grants.							
BOS APPROVED ADD'L REQUEST PROPOSED Total:	183,060	0	183,060	0	0	0.0	0

Funded Grand Total: 6,243,916 0 5,667,643 -465,714 **1,041,987** 4.0 1

FINANCING - TRANSFERS/REIMBURSEMENTS

5110000

UNIT: 5110000 Financing-Transfers/Reimbursement

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	3,758,166	4,598,792	4,598,792	5,457,345	5,390,330
Total Financing	0	0	0	0	0
NET COST	3,758,166	4,598,792	4,598,792	5,457,345	5,390,330

PROGRAM DESCRIPTION:

This budget unit accounts for transfers from the General Fund to other county funds.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Transferred \$546,817 to the Economic Development Department and \$464,615 to the Economic Development Special Projects Fund to finance economic development activities and projects.
- Transferred \$3,587,360 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues.

SIGNIFICANT CHANGES FOR 2008-09:

- Transfer of \$546,817 to the Economic Development Department for support of general economic development activities which cannot be included in the Mather and McClellan reuse projects.
- Transfer of \$4,843,513 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues for Fiscal Year 2008-09.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5110000 Financing-Transfers/Reimbursement			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Finance FUND: GENERAL			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Interfund Charges	4,208,166	4,598,792	4,598,792	5,457,345	5,390,330
SUBTOTAL	4,208,166	4,598,792	4,598,792	5,457,345	5,390,330
Interfund Reimb	-450,000	0	0	0	0
NET TOTAL	3,758,166	4,598,792	4,598,792	5,457,345	5,390,330
Revenues	0	0	0	0	0
NET COST	3,758,166	4,598,792	4,598,792	5,457,345	5,390,330

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5110000 **Financing-Transfers/Reimbursements**

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 *Transfer to Economic Development Department*

546,817	0	0	0	546,817	0.0	0
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Program Type: Discretionary

Strategic Objective: EG2-- Economic Growth

Program Description: General Fund support for Economic Development activities which cannot be included in the Mather and McClellan reuse projects.

Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Transfer for Economic Development activities.

003 *Tobacco Litigation Settlement Fund*

4,843,513	0	0	0	4,843,513	0.0	0
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Program Type: Discretionary

Strategic Objective: IS -- Internal Services

Program Description: General Fund backfill of the reallocation of deallocated revenues

Countywide Priority: 4 -- Sustainable and Livable Communities

Anticipated Results: Transfer to backfill the reallocation of deallocated revenues.

FUNDED Total:	5,390,330	0	0	0	5,390,330	0.0	0
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Funded Grand Total: 5,390,330 0 0 0 **5,390,330** 0.0 0

UNFUNDED

001 *Transfer to Economic Development Department*

67,015	0	0	0	67,015	0.0	0
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Program Type: Discretionary

Strategic Objective: EG2-- Economic Growth

Program Description: General Fund support for Economic Development activities.

Countywide Priority: 3 -- Safety Net

Anticipated Results: Staff efforts dedicated to General Economic Development will be reduced approximately 20%

UNFUNDED Total:	67,015	0	0	0	67,015	0.0	0
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Unfunded Grand Total: 67,015 0 0 0 **67,015** 0.0 0

UNIT: 9277000 Fixed Asset Revolving					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	43,985,807	32,331,666	77,259,945	74,660,126	74,660,126
Total Financing	44,119,570	33,750,072	77,259,945	74,660,126	74,660,126
NET COST	-133,763	-1,418,406	0	0	0

PROGRAM DESCRIPTION:

This budget unit provides for transfer of funds, as necessary, to the 1990 Fixed Asset Debt Service Fund (see Budget Unit 9278000) for payment of debt service and other costs of the program. Since completion of the drawdown of proceeds from the initial borrowing, this budget unit has provided funds for continuing acquisition of fixed assets and will provide funds throughout the life of the program.

SUPPLEMENTAL INFORMATION:

- Interest earnings on the borrowed funds will be transferred from the Interagency Procurement Fund (see Budget Unit 9030000) to cover all associated debt service costs.
- For Fiscal Year 2008-09, the following large expenditures are anticipated: vehicles for General Services; computer equipment and software upgrade for Department of Health and Human Services - Child Protective Services; tenant improvement at the new Senior and Adult Services Center, Department of Health and Human Services; automated pharmacy project, Department of Correctional Health, 911 call center and Sheriff.
- Financing for the Fiscal Year 2008-09 appropriation is estimated to be \$74,660,126 provided from payments transferred from the Interagency Procurement Fund, and from reimbursements by departments and entities that previously financed their fixed asset acquisitions through the Fixed Asset Financing Program.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Fixed Asset Revolving 9277000		FUND: FIXED ASSET REVOLVING 277A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	7,861,847	5,915,007	15,125,878	14,998,210	14,998,210
Land	0	0	2,000,000	2,000,000	2,000,000
Improvements	0	334,409	0	0	0
Equipment	27,500,000	19,159,931	44,846,317	42,329,666	42,329,666
Interfund Charges	8,623,960	6,922,319	15,287,750	15,332,250	15,332,250
Total Finance Uses	43,985,807	32,331,666	77,259,945	74,660,126	74,660,126
Means of Financing					
Fund Balance	0	125,878	125,878	-1,790	-1,790
Other Revenues	44,119,570	33,624,194	77,134,067	74,661,916	74,661,916
Total Financing	44,119,570	33,750,072	77,259,945	74,660,126	74,660,126

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9277000 Fixed Asset - Revolving Fund Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Fixed Asset Financing Program	74,660,126	0	74,661,916	-1,790	0	0.0	0
Program Type:	Self-Supporting						
Strategic Objective:	IS -- Internal Services						
Program Description:	Provides fund for continuous acquisition of fixed assets						
Countywide Priority:	5 -- General Government						
Anticipated Results:	Provides financing to county departments and other agencies for the acquisition of fixed assets.						

FUNDED Total:	74,660,126	0	74,661,916	-1,790	0	0.0	0
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Funded Grand Total: 74,660,126 0 74,661,916 -1,790 0 0.0 0

UNIT: 9030000 Interagency Procurement					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	44,298,788	33,795,552	83,667,086	80,399,076	80,399,076
Total Financing	34,979,556	28,442,956	42,541,249	44,625,835	44,625,835
NET COST	9,319,232	5,352,596	41,125,837	35,773,241	35,773,241

PROGRAM DESCRIPTION:

The Interagency Procurement Fund was established with the adoption of the Fiscal Year 1990-91 Final Budget to facilitate the use of the County's Fixed Asset Financing Program (FAFP) by various county departments and by other agencies as permitted by the financing documents. The drawdown of the original proceeds of the borrowing was completed as of April 28, 1994, per the bond covenant requirements. The activities of this fund provide for the following:

- User agencies are authorized to charge the FAFP to acquire budgeted fixed assets and encumber funds for future payment of related service charges.
- Collecting user charges from user agencies.
- Accounting for the annual life/debt service aspects of the acquired fixed assets in accordance with the provisions of the financing documents.
- Making appropriate reimbursements/transfers to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- Other acquisitions and activities as necessary to facilitate the FAFP.

SUPPLEMENTAL INFORMATION:

- During Fiscal Year 2008-09, appropriate payments/transfers will be made from this fund to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- The activities of this fund are managed by the Office of Budget and Debt Management, and necessary support is provided by staff.

Financing:

Charges (lease payments and cash revolving purchases)	\$	41,043,411
Interest Income		3,582,424
Retained Earnings (Fund Balance)		<u>35,773,241</u>
Total Financing	\$	80,399,076

SUPPLEMENTAL INFORMATION (CONT.):

Uses:

Administrative Costs	\$	260,000
Other Charges:		
Transfer for Debt Service:		
Principal and Interest Costs		8,021,250
Debt Service Administrative Costs		311,000
Specific Projects Identified for Fiscal Year 2008-09		36,219,664
Contingency		6,587,162
Anticipated Fixed Asset Cash Purchases During Fiscal Year 2008-09		<u>29,000,000</u>
Total Uses	\$	83,399,076

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		FUND: INTERAGENCY PROCUREMENT 030A ACTIVITY: Interagency Procurement UNIT: 9030000			
SCHEDULE 10 OPERATIONS OF INTERNAL SERVICE FUND FISCAL YEAR: 2008-09					
Operating Details	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Charges for Service	30,374,428	24,407,492	39,558,077	41,043,411	41,043,411
Total Operating Rev	30,374,428	24,407,492	39,558,077	41,043,411	41,043,411
Services & Supplies	179,218	171,358	260,000	260,000	260,000
Other Charges	44,119,570	33,624,194	77,134,067	73,551,914	73,551,914
Total Operating Exp	44,298,788	33,795,552	77,394,067	73,811,914	73,811,914
Interest Income	4,605,128	4,035,464	2,983,172	3,582,424	3,582,424
Total Nonoperating Rev	4,605,128	4,035,464	2,983,172	3,582,424	3,582,424
Contingencies	0	0	6,273,019	6,587,162	6,587,162
Total Nonoperating Exp	0	0	6,273,019	6,587,162	6,587,162
Net Income (Loss)	-9,319,232	-5,352,596	-41,125,837	-35,773,241	-35,773,241
Retained Earnings-July 1	50,445,069	41,125,837	41,125,837	35,773,241	35,773,241

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9030000 Interagency Procurement

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Fixed Asset Financing Program

80,949,810	550,734	44,625,835	0	35,773,241	0.0	0
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Program Type: Self-Supporting

Strategic Objective: IS -- Internal Services

Program Description: Facilitate the use of the County's Fixed Asset Financing program

Countywide Priority: 5 -- General Government

Anticipated Results: Accounting for debt service aspects of the fixed asset financing program in accordance with the provisions of the financing documents.

FUNDED Total:	80,949,810	550,734	44,625,835	0	35,773,241	0.0	0
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Funded Grand Total:	80,949,810	550,734	44,625,835	0	35,773,241	0.0	0
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UNIT: 2920000 Jail Debt Service					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	-92,885	405,811	1,066,560	903,904	903,904
Total Financing	973,675	1,309,715	1,066,560	903,904	903,904
NET COST	-1,066,560	-903,904	0	0	0

PROGRAM DESCRIPTION:

- This budget unit reflects the debt service requirements for payment of principal, interest and various other costs related to the Certificates of Participation borrowing (originally \$62,900,000 in October 1984), for the partial financing of the construction of the Lorenzo E. Patino Hall of Justice (Main Jail).
- The original borrowing covenants required the County to appropriate principal and interest payments at the amount that would be due if the maximum interest rate allowed under the documents was effective (fifteen percent). On June 1, 1993, the County refinanced this borrowing and converted to a fixed-rate financing. The fixed-rate financing requires the County to appropriate only the scheduled principal and interest payments actually due each year.
- On May 7, 2003, the County refinanced the 1993 borrowing (due to a call-date on the existing Certificates of Participation) to reduce debt service payments due to significantly lower interest rates in the current market and to provide additional financing for other projects:
 - Expansion of the Warren E. Thornton Youth Center.
 - Complete acquisition of Mather Golf Course.
 - Expansion of the Boys Ranch.
 - Various other improvement projects in county facilities to accommodate the Americans With Disabilities Act.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$5,673,229 consisting of \$410,903 administrative costs, \$3,848,000 in principle payment, and \$1,414,326 in interest payments. Financing is from payments from various user departments (\$4,769,325) and available fund balance of \$903,904.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Jail Debt Service 2920000		FUND: JAIL DEBT SERVICE 292A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	7,230	6,030	666,560	410,903	410,903
Other Charges	5,154,349	5,209,445	5,209,664	5,262,326	5,262,326
Interfund Charges	0	500,000	500,000	500,000	500,000
Interfund Reimb	-5,254,464	-5,309,664	-5,309,664	-5,269,325	-5,269,325
Total Finance Uses	-92,885	405,811	1,066,560	903,904	903,904
Means of Financing					
Fund Balance	713,782	1,066,560	1,066,560	903,904	903,904
Use Of Money/Prop	259,893	243,155	0	0	0
Total Financing	973,675	1,309,715	1,066,560	903,904	903,904

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 2920000 Jail Debt Service

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 COP Debt Svc

6,173,229	5,269,325	0	903,904	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	6,173,229	5,269,325	0	903,904	0	0.0	0
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Funded Grand Total: 6,173,229 5,269,325 0 903,904 0 0.0 0

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9280000 Juvenile Courthouse Proj-Debt Service

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

003 COP Debt Svc

2,805,084	2,222,538	0	582,546	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Debt service payments

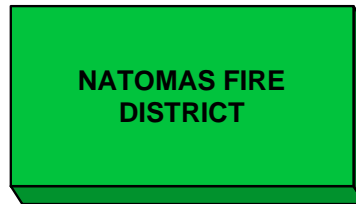
Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Make accurate and timely debt service payments

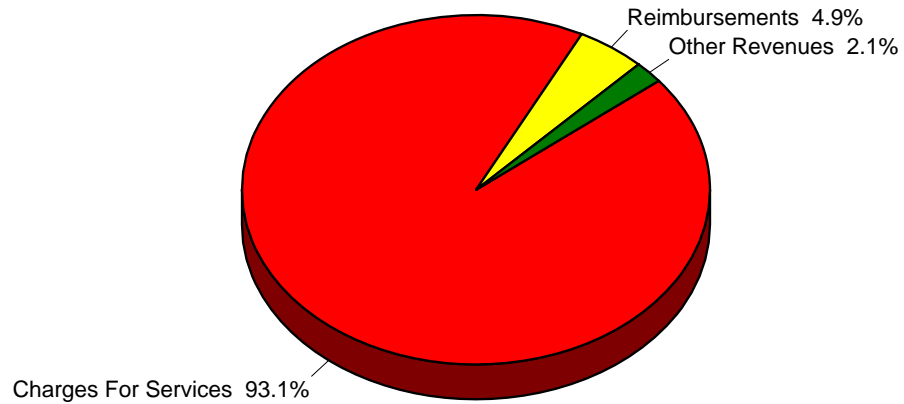
FUNDED Total:	2,805,084	2,222,538	0	582,546	0	0.0	0
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Funded Grand Total: 2,805,084 2,222,538 0 582,546 0 0.0 0

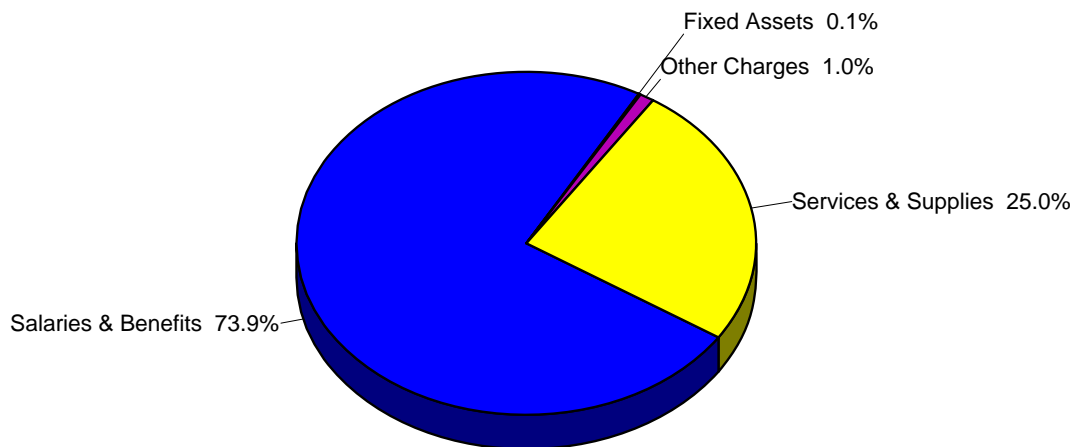
Departmental Structure



Financing Sources



Financing Uses



UNIT: 2290000 Natomas Fire District					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	892,396	2,607,060	2,748,622	2,087,841	2,087,841
Total Financing	2,060,218	3,114,101	2,748,622	2,087,841	2,087,841
NET COST	-1,167,822	-507,041	0	0	0

PROGRAM DESCRIPTION:

- Natomas Fire District funds the provision of fire protection services to approximately forty square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district and the Board of Supervisors serves as the Board of Directors for the District.
- Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.
- The contract calls for the annual payment to the City for the fire protection service to amount to all available financing, less administrative expenditures such as biannual audits, property tax administration fees and administrative service charges.
- District financing consists of property taxes (including the homeowners' subvention), interest earnings and fund balances.
- The Department of Economic Development and Intergovernmental Affairs is responsible for monitoring the contract with the City, making payments and preparing the district budget.

MISSION:

To provide fire protection to a special district in the Unincorporated Area in the northwestern part of Sacramento County through the City of Sacramento.

GOAL:

To provide timely and effective fire protection services to the special district area.

FUND BALANCE CHANGES FOR 2007-08:

Fund balance decreased by \$660,781 due to timing of contract payments.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Natomas Fire District 2290000 FUND: NATOMAS FIRE DISTRICT 229A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	877,396	2,592,060	2,733,622	2,072,841	2,072,841
Interfund Charges	15,000	15,000	15,000	15,000	15,000
Total Finance Uses	892,396	2,607,060	2,748,622	2,087,841	2,087,841
Means of Financing					
Fund Balance	296,587	1,167,822	1,167,822	507,041	507,041
Taxes	1,692,041	1,870,029	1,550,800	1,550,800	1,550,800
Use Of Money/Prop	48,031	51,980	10,000	10,000	10,000
Aid-Gov'n't Agencies	23,559	24,270	20,000	20,000	20,000
Total Financing	2,060,218	3,114,101	2,748,622	2,087,841	2,087,841

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 2290000 Natomas Fire District

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Fire Protection Services

2,087,841 0 1,580,800 507,041 0 0.0 0

Program Type: Mandated-Flexible

Strategic Objective: HS1 -- Public Health and Safety

Program Description: Fire Protection Services to approximately 40 square miles of the unincorporated area in the northwest portion of Sacramento County.

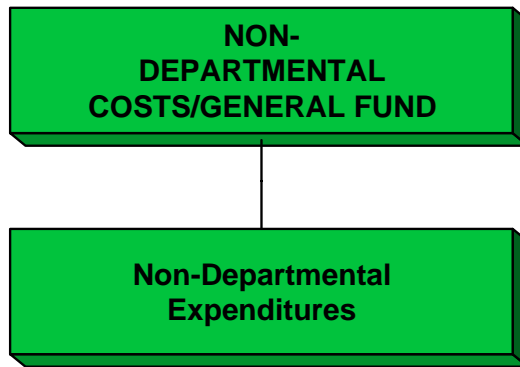
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Effective fire protection and emergency response times in the Natomas Fire District.

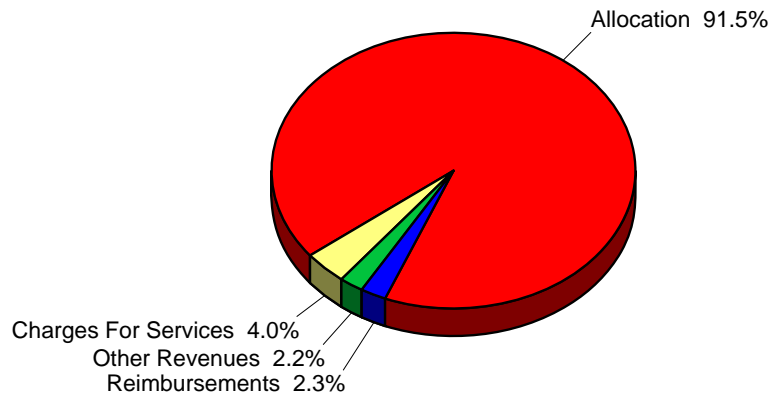
FUNDED Total:	2,087,841	0	1,580,800	507,041	0	0.0	0
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Funded Grand Total: 2,087,841 0 1,580,800 507,041 0 0.0 0

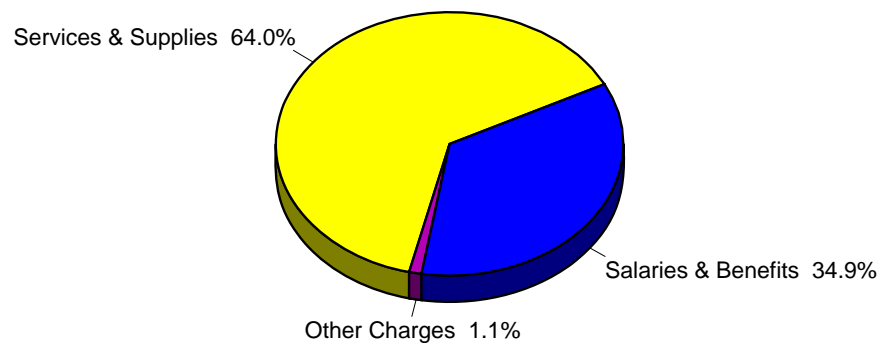
Departmental Structure



Financing Sources



Financing Uses



UNIT: 5770000 Non-Departmental Costs/General Fund

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	9,480,716	5,807,545	11,720,858	8,133,887	8,213,864
Total Financing	139,404	117,733	510,000	518,370	518,370
NET COST	9,341,312	5,689,812	11,210,858	7,615,517	7,695,494

PROGRAM DESCRIPTION:

There are two categories of appropriations in the Non-Departmental Costs/General Fund budget unit:

- Costs associated with mandated contributions and contractual obligations including countywide annual financial audits, economic incentives, contribution to Sacramento Area Council of Governments (SACOG), and transit subsidies.
- Costs associated with central support of countywide operations which include: central labor costs; legislative advocate; youth commission support; service awards; employee recognition; employee campaign; and memberships to statewide and national organizations.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Approximately \$1.9 million in centrally budgeted appropriations were transferred to twelve General Fund departments to help fund terminal pay costs related to the retirement of management employees.
- Approximately \$0.9 million in centrally budgeted appropriations were transferred to the Conflict Criminal Defenders budget unit to fund increased costs of mandated legal services.
- The third Leadership Academy concluded on May 30, 2008. The graduates presented results of their projects to the Board of Supervisors on June 22, 2008, and each graduate received a certificate of completion.
- Costs associated with the countywide transit subsidy program increased by 37.9 percent from prior year actuals due to a high volume of transit riders as a result of high gasoline prices and an increase in the transit subsidy from \$35 to \$65 approved by the Board of Supervisors.

SIGNIFICANT CHANGES FOR 2008-09:

- Central labor costs consisting of retirement terminal pay and labor increases are budgeted at approximately \$2.9 million.
- New countywide projects include the Healthy Workplace Initiative and the fourth Leadership Academy.

NON-DEPARTMENTAL COSTS/GENERAL FUND

5770000

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

UNIT: 5770000 Non-Departmental Costs/General Fund

CLASSIFICATION
FUNCTION: GENERAL
ACTIVITY: Finance
FUND: GENERAL

SCHEDULE 9
BUDGET UNIT FINANCING USES DETAIL
FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	11,788	0	4,473,612	2,808,983	2,933,920
Services & Supplies	4,970,203	4,583,500	6,981,101	4,939,318	4,939,318
Other Charges	83,088	87,581	95,000	95,000	95,000
Interfund Charges	981,728	92,928	105,370	5,000	5,000
Intrafund Charges	3,486,308	1,095,000	121,500	435,419	435,419
SUBTOTAL	9,533,115	5,859,009	11,776,583	8,283,720	8,408,657
Interfund Reimb	-2,399	-1,464	0	-15,000	-15,000
Intrafund Reimb	-50,000	-50,000	-55,725	-134,833	-179,793
NET TOTAL	9,480,716	5,807,545	11,720,858	8,133,887	8,213,864
Revenues	139,404	117,733	510,000	518,370	518,370
NET COST	9,341,312	5,689,812	11,210,858	7,615,517	7,695,494

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5770000 Non-Departmental Costs/General Fund

Agency: General Government/Admin.

<i>Program Number and Title</i>	<i>Appropriations</i>	<i>Inter/Intrafund Reimbursements</i>	<i>Revenues</i>	<i>Carryover</i>	<i>Net Allocation</i>	<i>Positions</i>	<i>Vehicles</i>
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FUNDED

001 *Mandated Contributions*

	320,565	0	0	0	320,565	0.0	0
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Program Type: Mandated-Flexible

Strategic Objective: GG -- General Government

Program Description: Funding for mandated contributions & contractual obligations

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Funding for annual audit, Cost Plan Preparation, Search and Rescue Claims & other obligations

002 *Discretionary*

	8,088,092	194,793	518,370	0	7,374,929	0.0	0
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Program Type: Discretionary

Strategic Objective: GG -- General Government

Program Description: Central support of countywide operations

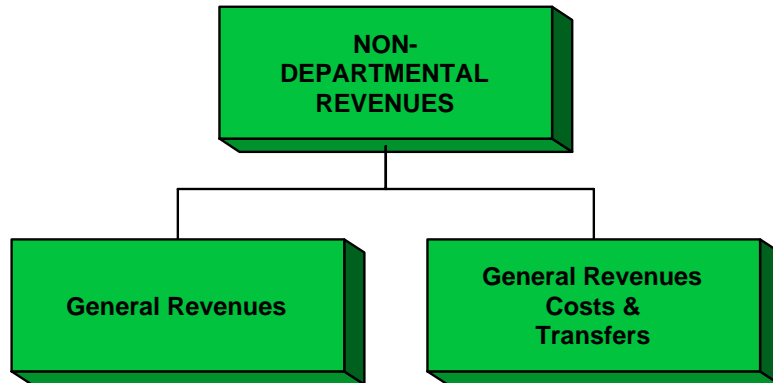
Countywide Priority: 5 -- General Government

Anticipated Results: Funding for central labor costs, membership dues, commission support, legislative advocate, county program reviews & other countywide operations.

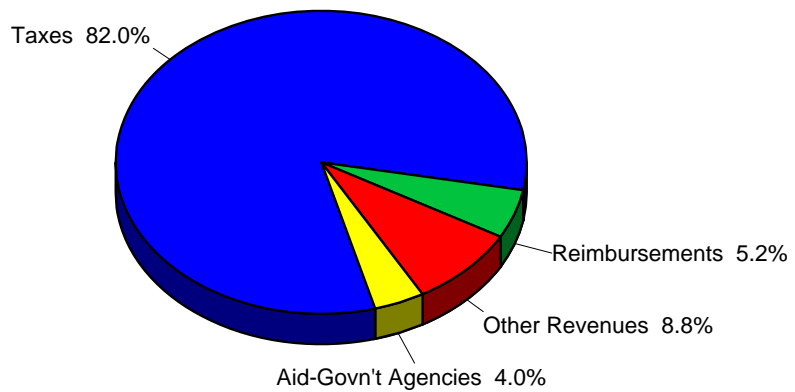
FUNDED Total:	8,408,657	194,793	518,370	0	7,695,494	0.0	0
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Funded Grand Total: 8,408,657 194,793 518,370 0 **7,695,494** 0.0 0

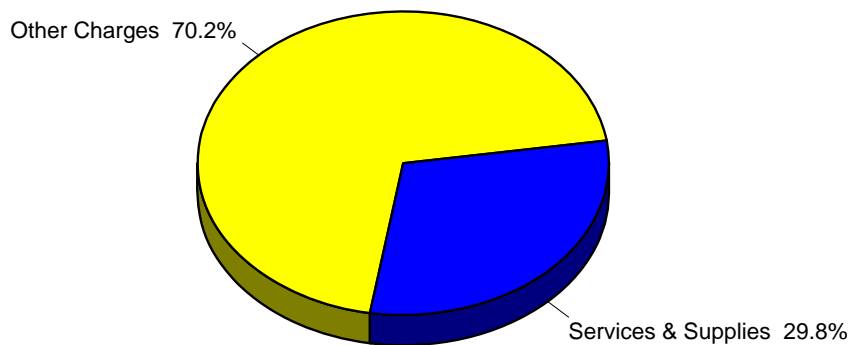
Departmental Structure



Financing Sources



Financing Uses



UNIT: 5700000 Non-Departmental Revenues/General Fund

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	8,566,185	-6,084,145	-5,165,545	-14,664,280	-15,183,962
Total Financing	547,554,305	560,675,787	563,932,962	563,836,251	563,965,670
NET COST	-538,988,120	-566,759,932	-569,098,507	-578,500,531	-579,149,632

PROGRAM DESCRIPTION:

- The major general purpose revenues, such as property taxes, sales tax, vehicle license fees and the utility tax, not linked to a specific program or activity, are accounted for in this budget unit. These revenues, along with General Fund balance and net reserve changes, are the sources of the net general purpose financing allocations to General Fund departments and the Courts.
- The financing sources include both revenues and transfers from other funds, which show in the budget as negative appropriations.
- Property taxes, sales tax and vehicle license fees make up seventy-five percent of the total general purpose financing for the County.
- The general purpose revenues come from differing geographic areas. The County’s property taxes are derived from the entire county. Sales tax, utility tax and franchise fees come from the Unincorporated Area only. Vehicle license fees are allocated to the County from a statewide pool on the basis of population and the assessed values of property, not on the basis of fees paid within the County.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- General revenue collections were higher than prior-year levels but lower than budgeted levels. Overall revenues and transfers-in from other funds were \$2.3 million lower than budgeted levels but \$27.8 million higher than prior-year actual levels. This increase from prior-year actual levels is due primarily to growth in secured property taxes, property tax in lieu of vehicle fees and collections from the Teeter Plan.
- Property tax-related and Teeter Plan revenues and transfers exceeded prior-year actual levels by \$15.5 million.
- Property Tax In Lieu of Vehicle License Fees were \$3.1 million above budgeted levels.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues were \$2.4 million below estimated levels and \$0.9 million below prior-year actual levels. Several key factors influenced the decline in sales taxes including the housing market troubles, decreased revenue from auto sales, and a decline in consumer spending in general retail.
- The County’s Utility User Tax revenues decreased slightly due to one-time payments and accrual adjustments. Actual levels were \$0.4 million lower than prior-year actuals and \$0.9 million higher than estimated levels.

SIGNIFICANT CHANGES FOR 2008-09:

- Property tax-related and Teeter Plan revenues and transfers are estimated to increase by \$5.6 million from prior-year actual levels.
- Property Tax In Lieu of Vehicle License Fees are estimated to be \$1.4 million above prior-year actual levels, an increase of one percent.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues associated with the state’s “Triple Flip” are estimated to increase by \$0.3 million from prior-year actual levels.
- The county’s Utility User Tax is budgeted at \$14.6 million. This represents a reduction of \$0.8 million from prior-year actual levels. This reduction is due to accrual and timing adjustments which occurred in Fiscal Year 2007-08 but are not expected to occur in Fiscal Year 2008-09. Additionally, the reduction is due to a trend of customers shifting from home-based telephone usage to non-taxable cellular telephone usage.
- Approximately \$4.3 million in one-time funding will be transferred from the Debt Service Funds to the General Fund to help close the budget gap in the General Fund.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5700000 Non-Departmental Revenues/General Fund			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Finance FUND: GENERAL			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	312,197	217,959	236,000	200,000	200,000
Other Charges	16,352,222	17,395,092	17,766,250	11,136,360	11,136,360
Intrafund Charges	3,700,302	3,266,543	4,262,551	4,527,705	4,527,705
SUBTOTAL	20,364,721	20,879,594	22,264,801	15,864,065	15,864,065
Interfund Reimb	-11,797,536	-26,963,739	-27,430,346	-30,528,345	-31,048,027
Intrafund Reimb	-1,000	0	0	0	0
NET TOTAL	8,566,185	-6,084,145	-5,165,545	-14,664,280	-15,183,962
Revenues	547,554,305	560,675,787	563,932,962	563,836,251	563,965,670
NET COST	-538,988,120	-566,759,932	-569,098,507	-578,500,531	-579,149,632

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5700000 Non-Departmental Revenues/General Fund

Agency: General Government/Admin.

<i>Program Number and Title</i>	<i>Appropriations</i>	<i>Inter/Intrafund Reimbursements</i>	<i>Revenues</i>	<i>Carryover</i>	<i>Net Allocation</i>	<i>Positions</i>	<i>Vehicles</i>
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FUNDED

001 General Revenues

15,864,065	31,048,027	563,965,670	0	-579,149,632	0.0	0
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Program Type: Discretionary

Strategic Objective: GG -- General Government

Program Description: General Revenues, transfers from other funds, & associated costs

Countywide Priority: 5 -- General Government

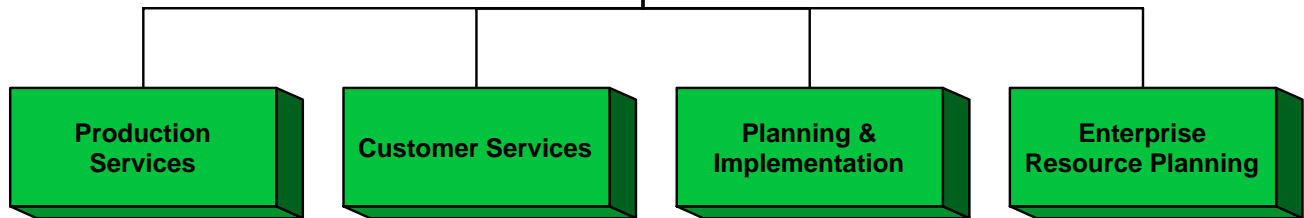
Anticipated Results: County will have the source of net county cost & allocations to General Fund Budget Units

FUNDED Total:	15,864,065	31,048,027	563,965,670	0	-579,149,632	0.0	0
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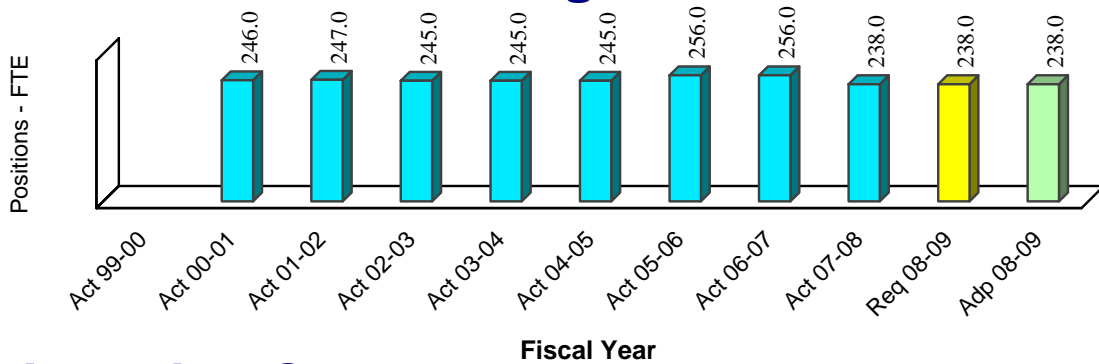
Funded Grand Total: 15,864,065 31,048,027 563,965,670 0 -579,149,632 0.0 0

Departmental Structure

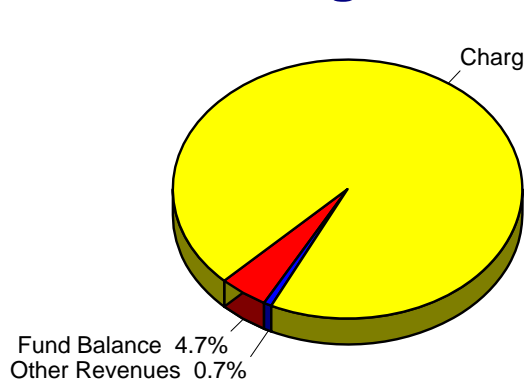
DAVID VILLANUEVA, Chief Information Officer



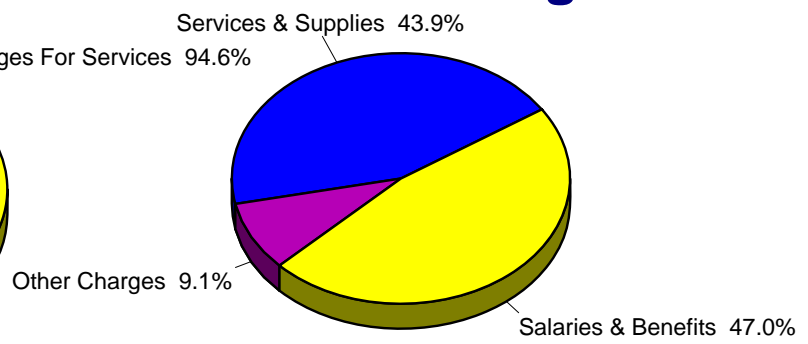
Staffing Trend



Financing Sources



Financing Uses



OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 7600000

UNIT: 7600000 OCIT					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	51,656,007	51,945,584	56,008,694	57,673,381	57,650,932
Total Financing	51,355,813	53,715,162	56,008,694	54,963,780	54,963,780
NET COST	300,194	-1,769,578	0	2,709,601	2,687,152
Positions	256.0	238.0	240.0	238.0	238.0

PROGRAM DESCRIPTION:

The Office of Communications and Information Technology (OCIT) provides central telecommunications and data processing support to county departments and other authorized agencies. Primary areas of focus include the following:

- Enterprise Information Technology (IT) business services including: E-Government, Comprehensive Online Management Personnel and Accounting System for Sacramento County (COMPASS), E-mail, Networking, wireless, and Voice Over Internet Protocol (IP).
- Internet and Intranet portals and enterprise E-Government services and applications.
- Mainframe, Client Server and Enterprise Content Management application development and support.
- Enterprise server maintenance and support.
- Telephone, two-way radios, paging, electronic security and voice processing services.
- Centralized computer help-desk support and technical computer training.

MISSION:

To provide efficient, reliable, high-quality telecommunications and information technology services to employees, departments, businesses and the community.

GOALS:

- **Enhance Customer Services** - Build relationships with customers and determine key factors that lead to customer satisfaction, retention and innovation.
 - Establish a customer-focused performance measurement, evaluation, and improvement process for all services.
 - Have at least ninety percent of customer projects operating within time and budget.
 - Implement communication processes for OCIT Services.
- **Invest in the Workforce** - Enable employees to develop and utilize their full potential in alignment with the overall goals and objectives of OCIT. Build and maintain a quality of work life that is conducive to performance excellence, customer service, personal and organizational growth.
 - Maintain at least eighty percent favorable rating on employee quality of work life survey.
 - Establish a program to develop employee knowledge and skills in critical business segments.

OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 7600000

GOALS (CONT.):

- **Enhance and Promote Services and Products** - Provide effective performance management systems for measuring, aligning, communicating and improving performance. Ensure the continuing relevance of our services and develop new business opportunities.
 - Partner with departments and vendors to accomplish enterprise wide IT initiatives.
 - Establish regional partnerships to enhance customer services.
 - Enhance the value, cost effectiveness and efficiency of the services that we provide.
 - Support Enterprise-wide E-government.
 - Ensure continuity of operations and services.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Completed implementation of the County Web Content Management System.
- Completed Phase I of e-Pay.SacCounty e-commerce portal.
- Completed Planning Department Project Viewer Internet Application.
- Implemented Real Simple Syndication on the County Internet Portal.
- Expanded the use of e-Subscribe to allow constituents to subscribe to various web pages on the County Internet Portal.
- Completed Internet and Intranet Accessibility assessment.
- Completed SacramentoReady.Org emergency website.
- Implemented the new iCLETS switch and completed rollout to eighty local, state, and Federal Law Enforcement agencies in the County.
- Completed the assessment for Phase I of the next upgrade to the COMPASS system with implementation planned for September 2008.
- Completed the Upgrade of server hardware that runs COMPASS to the latest virtual technology.
- Created a plan for Phase II of the COMPASS upgrade project, including a series of enhancements.
- Implemented Phases I and II of the Airports Maintenance Management System in COMPASS.
- Implemented a virtual server environment to reduce hardware and server support costs.
- Migrated customers off the analog GTD-5 telephone switches to VoIP.
- Completed phase-out of on-site graveyard shift and implemented on-call staffing support.
- Implemented alternate Department of Motor Vehicles (DMV) access through the State's Department of Technology Services mainframe.
- Decommissioned the mainframe related Systems Network Architecture (SNA) network and moved customers to TCP/IP.
- Decommissioned the mainframe Automated Tape Library/Virtual Tape System and moved mainframe backups to the disk based Data Domain system.
- Completed Laptop Encryption Pilot Project at OCIT including proposed policies and procedures for countywide implementation.
- Completed District Attorney Project to separate from the Countywide area network.

OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):

- Implemented the VoIP enterprise call center infrastructure.

SIGNIFICANT CHANGES FOR 2008-09:

The Fiscal Year 2008-09 budget includes staffing and funding to initiate and/or complete the following projects and service enhancements:

- Complete Phase I of the upgrade of COMPASS to the latest version of Systems, Applications and Products in Data Processing (SAP) (ECC 6.0).
- Complete the final phase of the Airports maintenance management system in COMPASS.
- Begin implementing enhancements for Phase II of the COMPASS upgrade project.
- Convert the DRR call center to use the VoIP enterprise call center infrastructure.
- Replace Report Distribution System (RDS) with a new cost effective solution.
- Redesign the County Internet Portal and provide new Internet templates to all County departments.
- Migrate the County Intranet Content to the new Web Content Management System.
- Implement a 3-1-1 Customer Relationship Management and Knowledge Base Applications.
- Implement a 3-1-1 Internet Portal.
- Complete FileNet P8 upgrade.
- Create a central database for logging Criminal Justice System inquiries.
- Implement a Shopping Cart on the County e-Commerce portal.
- Update e-pledge application for Fiscal Year 2008-09 Employee Campaign.
- Initiate the implementation of a Computer Aided Dispatch System for the County Communications Center.

STAFFING LEVEL CHANGES FOR 2008-09:

Administrative additions, deletions and/or reclassifications resulting in a net zero increase in positions consist of the following:

Added Positions:

Business Systems Analyst Level 2	<u>1.0</u>
Total	1.0

Deleted Positions:

Information Technology Analyst Level 2	<u>1.0</u>
Total	1.0

- The following two positions were transferred to the Sacramento Regional Radio Communication System budget unit: 1.0 Telecommunications Supervisor and 1.0 Telecommunications Technician Level 2.
- The Board approved an addition of 1.0 Account Clerk Level 2, limited-term position.

OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 7600000

STAFFING LEVEL CHANGES FOR 2008-09 (CONT.):

- The following six positions were added as a result of budget actions during Fiscal Year 2008-09 Proposed Budget Hearings: 1.0 Electronics Technician, 2.0 Principal Information Technology Analyst, 1.0 Senior Telecommunications Systems Analyst, 1.0 Telecommunications Supervisor and 1.0 Deputy Director, OCIT.
- The following seven positions were deleted as a result of budget actions during Fiscal Year 2008-09 Proposed Budget Hearings: 1.0 Information Technology Analyst, Level 2, 1.0 Information Technology Customer Support Specialist, Level 2, 2.0 Information Technology Supervisor, 2.0 Senior Information Technology Analyst, 1.0 Telephony Systems Technician, Level 2.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006/07	TARGET 2007/08	ACTUAL 2007/08	TARGET 2008/09
	Implementation of new technologies in a timely and competitive manner	Completion of Countywide IT projects as identified by the IT community within the County	12	6	8	6
		Projects progressing within the time and budget agreed upon by the parties	97%	95%	96%	95%
	Services delivered and supported in line with customer expectations	Percentage of customers who rate overall OCIT services as satisfactory or above based upon a survey scale of 1– 5	94%	95%	97%	95%
		Percent of Desktop services "Record of Field Service" surveys with a rating of satisfactory or better on how well the service met customer needs	96%	95%	98%	95%
		Percent of changes implemented within planned change window	90%	90%	92%	90%
		Percentage of project sponsors who rate completed projects as satisfactory or above	100%	90%	100%	95%
	Reliable and stable delivery of service in line with service standard	Percent of time voice network available to customers	99%	99%	99%	99%
		Percent of time data network available to customers	99%	99%	99%	99%
		Percent of time web portal available to public (www.saccounty.net)	100%	99%	99%	99%

OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

FUND: OCIT
031A

ACTIVITY: OCIT
UNIT: 760000

SCHEDULE 10
OPERATIONS OF INTERNAL SERVICE FUND
FISCAL YEAR: 2008-09

Operating Details	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Use Of Money/Prop Charges for Service	2,051 51,343,198	6,577 53,616,788	0 55,934,566	0 54,539,117	0 54,539,117
Total Operating Rev	51,345,249	53,623,365	55,934,566	54,539,117	54,539,117
Salaries/Benefits	23,660,992	23,954,592	27,531,663	27,117,399	27,094,950
Services & Supplies	23,279,882	23,124,865	23,608,205	25,313,355	25,313,355
Other Charges	269,366	346,321	346,245	350,000	350,000
Depreciation/Amort	1,240,399	1,424,219	1,425,058	1,869,869	1,869,869
Intrafund Chgs/Reimb	0	-1,931	0	0	0
Total Operating Exp	48,450,639	48,848,066	52,911,171	54,650,623	54,628,174
Interest Income	0	68,689	0	0	0
Gain/Sale/Property	4	568	0	0	0
Other Revenues	10,560	22,540	74,128	45,482	45,482
Other Financing	0	0	0	379,181	379,181
Total Nonoperating Rev	10,564	91,797	74,128	424,663	424,663
Debt Retirement	3,205,368	3,097,518	3,097,523	3,022,758	3,022,758
Total Nonoperating Exp	3,205,368	3,097,518	3,097,523	3,022,758	3,022,758
Net Income (Loss)	-300,194	1,769,578	0	-2,709,601	-2,687,152
Retained Earnings-July 1	0	0	0	2,709,601	2,687,152
Positions	256.0	238.0	240.0	238.0	238.0

OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

PROGRAM DATABASE:

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
FUNDED							
<i>001 Application Support</i>	7,146,489	0	6,815,131	0	331,358	46.0	0
Program Type: Self-Supporting Strategic Objective: IS -- Internal Services Program Description: Develop, implement & maintain software applications such as law & justice, tax collection & payroll Countywide Priority: 5 -- General Government Anticipated Results: Applications built, implemented and maintained within time, scope and budget approved by the customer							
<i>002 Equipment Support</i>	3,741,154	0	3,567,690	0	173,464	7.0	0
Program Type: Self-Supporting Strategic Objective: IS -- Internal Services Program Description: Equip. maint. & admin for countywide services such as E-mail, computer equipment & central servers Countywide Priority: 5 -- General Government Anticipated Results: Respond to problem calls and restore services within established guidelines 90% of the time.							
<i>003 County Data Center</i>	10,841,404	0	10,338,754	0	502,650	65.0	0
Program Type: Self-Supporting Strategic Objective: IS -- Internal Services Program Description: Operates a 24/7/365 data center for centralized hardware, software, databases & high volume printers Countywide Priority: 5 -- General Government Anticipated Results: Computer applications will be available to customers 99.9% of the time except during scheduled maintenance periods for each application. Problems are repaired within the service specifications of each application 90% of the time.							
<i>004 COMPASS</i>	9,198,700	0	8,698,700	0	500,000	32.0	0
Program Type: Self-Supporting Strategic Objective: IS -- Internal Services Program Description: Enhance and support the Human Resources, Financial and Materials Management application (COMPASS) Countywide Priority: 5 -- General Government Anticipated Results: Service requests are completed within the time, scope and budget approved by the customers.							
<i>005 Customer Education</i>	796,504	0	796,504	0	0	4.0	0
Program Type: Self-Supporting Strategic Objective: IS -- Internal Services Program Description: Computer software training on PC automation software, COMPASS, AgendaNet & other countywide applications Countywide Priority: 5 -- General Government Anticipated Results: Prepare and deliver hands on training courses for countywide applications and office automation software. Courses delivered within 30 days of request unless later schedule date requested and receive an average satisfaction rating of 95% favorable							

OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
006 <i>Communication Networks</i>	25,928,575	0	24,748,895	0	1,179,680	85.0	20
Program Type: Self-Supporting							
Strategic Objective: IS -- Internal Services							
Program Description: Voice and data communication connectivity between county staff, their contacts & information storage							
Countywide Priority: 5 -- General Government							
Anticipated Results: Communications Networks are available 99.95% of the time. Equipment or service changes are made within 15 days of request 90% of the time.							

FUNDED Total:	57,652,826	0	54,965,674	0	2,687,152	239.0	20
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BOS APPROVED ADD'L REQUEST PROPOSED

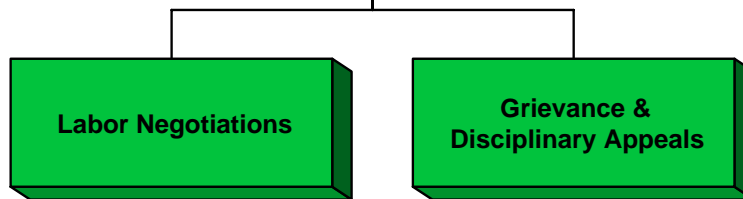
AR-6 <i>Communication Networks</i>	-1,894	0	-1,894	0	0	-1.0	0
Program Type: Self-Supporting							
Strategic Objective: IS -- Internal Services							
Program Description: Reallocation of Positions							
Countywide Priority: 5 -- General Government							
Anticipated Results: Delete seven (7) positions: Sr. IT Analyst (2.0), Telephony Systems Tech II (1.0), IT Analyst II (1.0), IT Supervisor (2.0), IT CSS (1.0). Add six (6) positions: Principal IT Analyst (2.0), Telecom Supervisor (1.0), Sr. Telecom Systems Analyst (1.0) Deputy Director of OCIT (1.0), Electronics Technician (1.0). These reallocations will ensure that each unit within OCIT is appropriately staffed with the properly allocated positions to meet its operating needs. OCIT will be able to hire and retain the quality staff necessary to provide efficient, high-quality telecommunications and information technology services in support of the business requirements of departments, businesses and the community.							

BOS APPROVED ADD'L REQUEST PROPOSED Total:	-1,894	0	-1,894	0	0	-1.0	0
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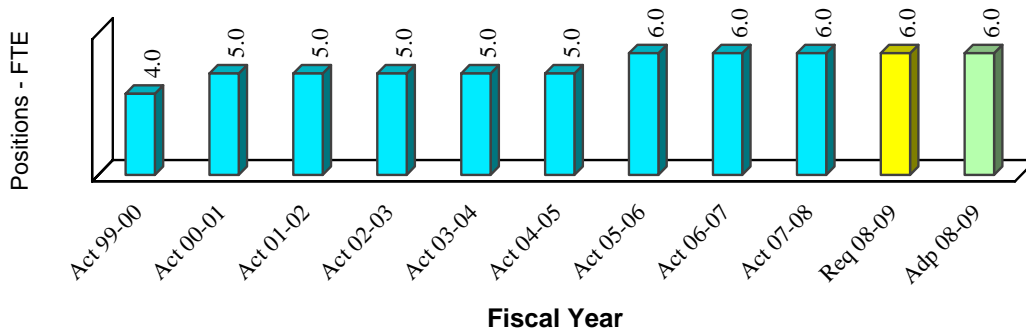
Funded Grand Total: 57,650,932 0 54,963,780 0 **2,687,152** 238.0 20

Departmental Structure

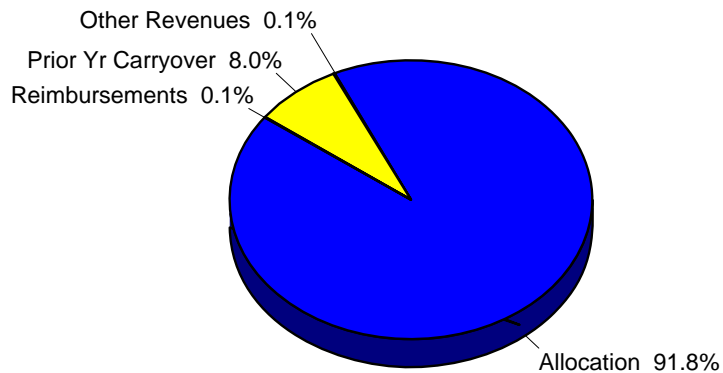
STEVE KEIL, Director



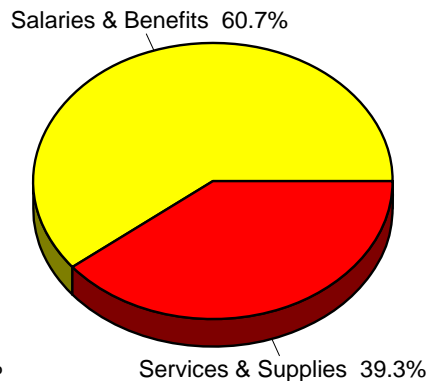
Staffing Trend



Financing Sources



Financing Uses



UNIT: 5970000 Office of Labor Relations					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	1,175,324	1,019,397	1,108,390	1,183,501	1,183,058
Total Financing	26,492	8,573	8,573	95,965	95,965
NET COST	1,148,832	1,010,824	1,099,817	1,087,536	1,087,093
Positions	6.0	6.0	6.0	6.0	6.0

PROGRAM DESCRIPTION:

The Office of Labor Relations is responsible for preparing for and conducting labor negotiations; advising and hearing grievance and disciplinary appeals; and administering employee relations statutes, ordinances and policies.

MISSION:

Support the County and its Departments by:

- Negotiating labor agreements within authorized parameters.
- Protecting the County’s ability to effectively manage its workforce.
- Administering labor agreements, seeking to resolve interest and rights disputes through mediation, arbitration and administrative hearings.
- Designing and presenting training services in support of new employee orientation, discipline processes, contract interpretation, grievance processing and labor-management problem solving.
- Representing county interests in meet and confer processes.
- Promoting greater efficiency through the development of more harmonious relationships with employee organizations.

GOAL:

Promote and achieve harmonious labor relations for the County through administration of labor agreements and support to the departments.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Implemented health plan consolidation.
- Formulated three-year pilot program for Healthy Workplaces Program.
- Implemented Additional Retirement Credits purchase program.
- Conducted Tier 2 to Tier 3 conversion election.
- Conducted agency shop elections in (1) Attorneys Supervisory and Non-Supervisory, (2) Peace Officers, and (3) Welfare Supervisory Units.
- Conducted training for supervisors and managers on labor-management philosophy, grievance administration and unfair labor practices.
- Appealed Public Employment Relations Board (PERB) ALT decision regarding the retiree health subsidy to the PERB Board.

SIGNIFICANT DEVELOPMENTS DURING 2007-08 (CONT.):

- Discussed the possibility of a Retiree Medical Trust with Safety Units.

SIGNIFICANT CHANGES FOR 2008-09:

- Conclude negotiations on three-year successor labor agreement in the Supervisory Law Enforcement Support and Law Enforcement Support Units.
- Conclude Public Employment Relations Board appeal regarding the retiree health subsidy.
- Implement Healthy Workplaces Program pilot project.
- Develop and conduct training for interest-based bargaining.
- Reorganize staff assignments to incorporate staff from Department of Personnel Services.
- Conclude and implement Certification Pay Incentive.
- Continue discussions regarding Retiree Medical Trust.
- Conduct Health and Welfare Joint Labor-Management meetings to discuss changes such as vision care.
- Continue wage and benefit reopener negotiations for the In-Home Supportive Services Public Authority labor agreement.
- Develop and maintain departmental website.
- Develop county position on ballot measure for interest arbitration in the Probation Non-Supervisory and Law Enforcement management Units.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2006-07	TARGET 2007-08	ACTUAL 2007-08	TARGET 2008-09
	Foster harmonious & cooperative labor relations between the County and Recognized Employee Organizations	Number of addenda to labor agreements	7	New	17	10
		Number of letters of clarification	43	New	9	8
		Number of Unfair Labor Practices (ULPs) filed	25	6	2	0
		Number of adverse ULP decisions	2	0	0	0
	Assist departments in carrying out mission & delivery of services	Number of class studies reviewed	31	30	26	25
		Percent of class studies reviewed	100%	100%	100%	100%
		Number of invitations to REO's to meet & confer on 71-J issues	18	New	45	45
		Number of invitations to REO's to meet & confer on issues other than for class studies, 71-J's, and budget impact placements	101	New	239	239
		Number of new supervisor contract administration/ULP training conducted	4	4	4	4
		Number of participants going through new supervisor contract administration/ULP training	1,277	New	106	100
		Percent of new supervisors trained that say contract administration/ULP training beneficial on job	90%	85%	92%	90%
	Administer labor agreements and promote the resolution of interest & rights disputes	Number of grievances filed	97	100	65	95
		Percent of grievances resolved at or between Steps 1 and 2	67%	New	34%	50%
		Number of grievances advanced to arbitration	0	3	0	0

SCHEDULE:

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 County Budget Act (1985)

UNIT: 5970000 Office of Labor Relations
 DEPARTMENT HEAD: STEVE KEIL

CLASSIFICATION
 FUNCTION: GENERAL
ACTIVITY: Personnel
 FUND: GENERAL

SCHEDULE 9
 BUDGET UNIT FINANCING USES DETAIL
 FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Salaries/Benefits	603,654	689,856	673,440	718,854	718,411
Services & Supplies	375,193	148,122	224,356	235,647	235,647
Intrafund Charges	196,477	181,419	211,594	230,000	230,000
SUBTOTAL	1,175,324	1,019,397	1,109,390	1,184,501	1,184,058
Interfund Reimb	0	0	-1,000	-1,000	-1,000
NET TOTAL	1,175,324	1,019,397	1,108,390	1,183,501	1,183,058
Prior Yr Carryover Revenues	26,492 0	8,573 0	8,573 0	94,481 1,484	94,481 1,484
NET COST	1,148,832	1,010,824	1,099,817	1,087,536	1,087,093
Positions	6.0	6.0	6.0	6.0	6.0

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5970000 Labor Relations

Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Negotiate labor agreements & addenda

118,306	0	0	9,597	108,709	1.0	0
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Program Type: Mandated-Flexible

Strategic Objective: IS -- Internal Services

Program Description: Agreements that promote workforce stability & are responsive to County needs & operations

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Respond to requests to amend existing agreements within 10 business days

002 Contract administration

414,070	0	1,484	32,104	380,482	2.0	0
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Program Type: Mandated-Flexible

Strategic Objective: IS -- Internal Services

Program Description: Consistent & uniform application & interpretation of terms & conditions negotiated in labor agreements

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Respond to department inquiries regarding contract provisions within 1 business day

003 Meet & confers

354,918	0	0	28,789	326,129	1.0	0
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Program Type: Mandated-Flexible

Strategic Objective: IS -- Internal Services

Program Description: County satisfies its legal requirement to meet with Recognized Employee Organizations regarding the wages, hours, & terms & conditions of employment

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Initiate the meet and confer process within 15 days

004 Grievance review

177,458	0	0	14,394	163,064	1.0	0
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Program Type: Mandated-Flexible

Strategic Objective: IS -- Internal Services

Program Description: Resolution of interest & rights disputes in a uniform & timely manner

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Provide third step responses without extending time periods 95% of the time

005 Training

118,306	0	0	9,597	108,709	1.0	0
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Program Type: Mandated-Flexible

Strategic Objective: IS -- Internal Services

Program Description: Supervisors & managers are equipped to address rights disputes at the lowest level & understand their role in fostering harmonious & cooperative labor relations

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Training provided is beneficial to 90% of participants

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
006 <i>IHSS Labor Agreement</i>	1,000	1,000	0	0	0	0.0	0
Program Type: Self-Supporting							
Strategic Objective: IS -- Internal Services							
Program Description: Negotiate & administer an agreement that addresses IHSS Public Authority & worker needs							
Countywide Priority: 5 -- General Government							
Anticipated Results: Respond to Public Authority requests within 1 business day							

FUNDED Total:	1,184,058	1,000	1,484	94,481	1,087,093	6.0	0
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Funded Grand Total: 1,184,058 1,000 1,484 94,481 **1,087,093** 6.0 0

PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION

9311000

UNIT: 9311000 Pension Obligation Bond-Int Rate Stabilization

SUMMARY

Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	811,936	747,648	747,648	430,604	430,604
Total Financing	1,309,584	1,178,252	747,648	430,604	430,604
NET COST	-497,648	-430,604	0	0	0

PROGRAM DESCRIPTION:

- The County of Sacramento Taxable Pension Funding Bonds Series 1995 were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1998. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) are variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.
- This budget unit provides for interest earnings on the Pension Obligation Bond-Debt Service Fund (Budget Unit 9313000). In the Pension Obligation Bond Trust Indenture, the County has covenanted to use the proceeds from interest earnings on the Debt Service Fund to purchase interest rate "cap" contracts on the variable-rate portion of the bonds, to make up the difference between the early set aside of funds in the Debt Service Fund and actual debt service, and/or to mitigate budgetary impact from high variable-rate interest rates by withdrawing funds from this fund and utilizing them for any lawful purpose of the County. At this time, it is expected that the interest rate earnings from the Debt Service Fund will accumulate in this fund. The County's exposure to higher interest rate risk could easily exceed the projected balance of this fund, but the balance of this fund would be available to offset the possibility of higher interest costs.
- On March 18, 1997, by Resolution Number 97-0253, the Board of Supervisors approved an amendment to the original Pension Obligation Bond Resolution which provided additional flexibility for the County to execute an interest rate swap. The swap transaction fixed the interest rate on the \$134.0 million variable rate Pension Obligation Bonds for a three-year period beginning July 1, 1998, and ending July 1, 2001. The interest swap agreement financing was executed and closed on March 18, 1997.
- On June 17, 2003, by Resolution Number 2003-0768, the Board of Supervisors approved the restructuring of the 1995 Pension Obligation Bonds, Series B and C Variable Rate Bonds (\$134,000,000), to provide significant budgetary relief over the next three to seven years during which the County is expected to experience significant budgetary stress. The restructuring provided near-term budgetary relief in the form of a premium payment from the swap provider (\$8,072,500), but there was an overall net cost to the transaction due to the additional debt service added-on beginning in Fiscal Year 2011-12 and terminating on July 1, 2022. The restructuring swap transaction fixed interest rate is 5.935 percent.

PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION 9311000

SUPPLEMENTAL INFORMATION:

The funding for this budget unit is provided through anticipated interest earnings on the Pension Obligation Bond-Debt Service Fund and available fund balance. For this fiscal year there are no estimated interest earnings due to a drawdown of fund balance in Fiscal Year 2007-08 to pay debt service interest costs, and fund balance is \$430,604. This funding will be placed in a Reserve for Interest Rate Mitigation in this fund.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)	UNIT: Pension Obligation Bond-Int Rate Stabilization 9311000	FUND: PENSION BOND-INT RATE STABILIZATION 311A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Finance Uses	0	0	0	0	0
Reserve Provision	811,936	747,648	747,648	430,604	430,604
Total Requirements	811,936	747,648	747,648	430,604	430,604
Means of Financing					
Fund Balance	529,149	497,648	497,648	430,604	430,604
Use Of Money/Prop	780,435	680,604	250,000	0	0
Total Financing	1,309,584	1,178,252	747,648	430,604	430,604

PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION 9311000

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9311000 Pension Obligation Bond-Interest Rate Stabilization **Agency:** General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

002 *POB*

	430,604	0	0	430,604	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: IS -- Internal Services

Program Description: Accumulate interest earnings on Pension Obligation debt service fund

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Account for interest earning on Pension Obligation debt service separately

FUNDED Total:	430,604	0	0	430,604	0	0.0	0
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Funded Grand Total:	430,604	0	0	430,604	0	0.0	0
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UNIT: 9313000 Pension Obligation Bond-Debt Service					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	-819,530	-815,781	4,508,870	895,014	895,014
Total Financing	3,689,340	4,508,870	4,508,870	895,014	895,014
NET COST	-4,508,870	-5,324,651	0	0	0

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 1995. The bonds were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) are variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.
- On March 18, 1997, by Resolution Number 97-0253, the Board of Supervisors approved an amendment to the original Pension Obligation Bond Resolution which provided additional flexibility for the County to execute an interest rate swap. The swap transaction fixed the interest rate on the \$134.0 million variable rate Pension Obligation Bonds for a three-year period beginning July 1, 1998, and ending July 1, 2002, at 6.169 percent, below the first three years' level of 6.195 percent. The swap counterparty has opted to extend the swap through July 1, 2007. The interest swap agreement financing was executed and closed on March 18, 1997.
- Debt service on the bonds began on August 15, 1995, and the County is required to deposit the anticipated annual debt service into this fund by July 31 of each fiscal year.
- On June 17, 2003, by Resolution Number 2003-0768, the Board of Supervisors approved the restructuring of the 1995 Pension Obligation Bonds, Series B and C Variable Rate Bonds (\$134,000,000), to provide significant budgetary relief over the next three to seven years during which the County is expected to experience significant budgetary stress. The restructuring provided near-term budgetary relief in the form of a premium payment from the swap provider (\$8,072,500), but there was an overall net cost to the transaction due to the additional debt service added-on beginning in Fiscal Year 2011-12 and terminating on July 1, 2022. The restructuring swap transaction fixed interest rate is 5.935 percent.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$54,447,226 consisting of \$1,370,014 for ongoing financial services costs (Letter of Credit fees, Trustee fees, rating agency fees), \$26,500,230 in principal payments and \$26,576,982 in interest payments. Financing is from payments from departments (\$53,552,212), and available fund balance of \$895,014.

SCHEDULE:

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 County Budget Act (1985)

UNIT: Pension Obligation Bond-Debt Service
 9313000

FUND: PENSION OBLIGATION BOND-DEBT SERVICE
 313A

SCHEDULE 16C
 BUDGET UNIT FINANCING USES DETAIL
 FISCAL YEAR: 2008-09

Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Services & Supplies	465,008	459,895	5,390,676	1,370,014	1,370,014
Other Charges	31,633,252	42,147,114	42,540,984	53,077,212	53,077,212
Interfund Reimb	-32,917,790	-43,422,790	-43,422,790	-53,552,212	-53,552,212
Total Finance Uses	-819,530	-815,781	4,508,870	895,014	895,014
Means of Financing					
Fund Balance	3,531,750	4,508,870	4,508,870	895,014	895,014
Other Revenues	157,590	0	0	0	0
Total Financing	3,689,340	4,508,870	4,508,870	895,014	895,014

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9313000 Pension Obligation Bond-Debt Service

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

003 POB

	54,447,226	53,552,212	0	895,014	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: IS -- Internal Services

Program Description: Debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Make accurate and timely debt service payments

FUNDED Total:	54,447,226	53,552,212	0	895,014	0	0.0	0
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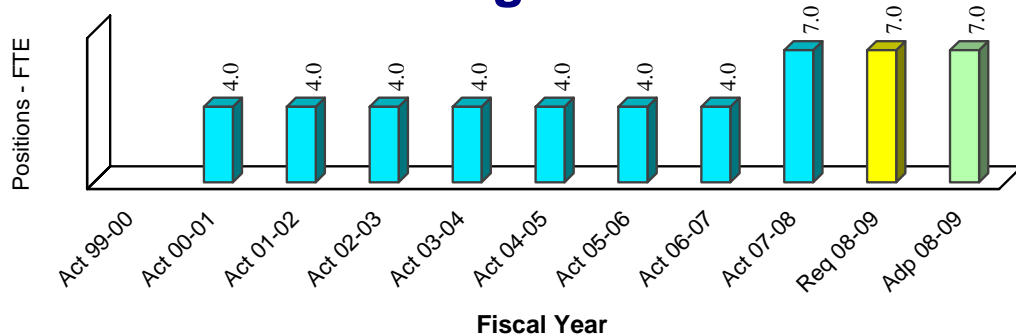
Funded Grand Total: 54,447,226 53,552,212 0 895,014 0 0.0 0

Departmental Structure

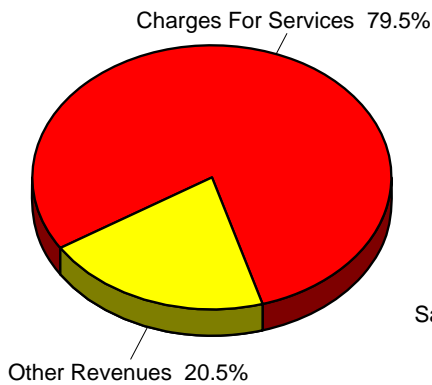
DAVID VILLANUEVA, Chief Information Officer



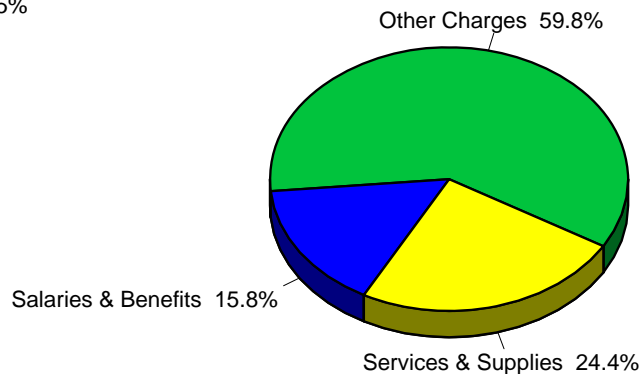
Staffing Trend



Financing Sources



Financing Uses



UNIT: 7020000 Regional Radio Communications System					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	3,130,526	3,341,352	4,184,275	4,456,780	4,456,185
Total Financing	3,949,117	4,625,971	4,184,275	4,456,780	4,456,185
NET COST	-818,591	-1,284,619	0	0	0
Positions	4.0	7.0	5.0	7.0	7.0

PROGRAM DESCRIPTION:

- The Sacramento Regional Radio Communications System (SRRCS) operates and maintains two-way mobile communications for Sacramento County Departments, the cities of Sacramento, West Sacramento and Folsom, the Sacramento Regional Transit District, the Grant Joint Union High School District Police Department, Los Rios Community College District and all fire districts. The majority of the communication activities on SRRCS involve emergency response and other public safety activities.
 - These activities include regional law enforcement and fire suppression, emergency medical response, hazardous material responses, coordination of mutual aid and interoperability between all participating agencies.
 - The Office of Communications and Information Technology (OCIT) is the lead agency in the maintenance of the system.
- The Radio and Electronics Division of OCIT provides management and administrative oversight, technical support, preventative and corrective maintenance of the system.
- All expenses incurred by the division in managing and maintaining the systems are fully reimbursed by the system participants.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Completed the upgrade of SRRCS from a SmartNet to a SmartZone 4.1 system.
- Reprogrammed all customer radios to work with the upgraded technology SmartZone 4.1 system.
- Replaced the microwave tower at the central control site.

SIGNIFICANT CHANGES FOR 2008-09:

- Build three new tower sites in the cities of Galt, Folsom and Rancho Murieta.
- Prepare a migration study to move from a SmartZone 4.1 system to an all digital P-25 system.
- Enhance systems with additional microwave links.
- Start the FCC mandated rebanding of the SRRCS frequencies.
- Continue the re-banding of the SRRCS operating frequency range from 866-869 MHz to 851-854 MHz. Implement two portable trunked radio sites.

STAFFING LEVEL CHANGES FOR 2008-09:

Transferred two existing positions from the Office of Communications & Information Technology:

Added Positions:

Telecommunications Supervisor	1.0
Telecommunications Technician Level 2	<u>1.0</u>
Total	2.0

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		FUND: REGIONAL RADIO COMMUNICATIONS SYSTEM 059A ACTIVITY: Communications System UNIT: 7020000			
SCHEDULE 10 OPERATIONS OF INTERNAL SERVICE FUND FISCAL YEAR: 2008-09					
Operating Details	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Charges for Service	3,610,999	4,250,932	3,438,683	3,541,623	3,541,028
Total Operating Rev	3,610,999	4,250,932	3,438,683	3,541,623	3,541,028
Salaries/Benefits	353,207	482,968	508,306	705,113	704,518
Services & Supplies	967,675	906,968	1,050,942	1,086,336	1,086,336
Other Charges	366,930	452,050	486,533	746,000	746,000
Depreciation/Amort	1,442,714	1,499,366	2,138,494	1,919,331	1,919,331
Total Operating Exp	3,130,526	3,341,352	4,184,275	4,456,780	4,456,185
Interest Income	338,118	375,014	160,000	175,000	175,000
Other Revenues	0	25	585,592	735,864	735,864
Other Financing	0	0	0	4,293	4,293
Total Nonoperating Rev	338,118	375,039	745,592	915,157	915,157
Net Income (Loss)	818,591	1,284,619	0	0	0
Positions	4.0	7.0	5.0	7.0	7.0

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 7020000 OCIT-Reg Radio Communications System

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 *SRRCS 800 Mhz Backbone*

4,456,185	0	4,456,185	0	0	7.0	3
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Program Type: Self-Supporting

Strategic Objective: LJ -- Law and Justice

Program Description: 800 Mhz trunked radio backbone services

Countywide Priority: 2 -- Discretionary Law Enforcement

Anticipated Results: Provide for routing and emergency, mobile and portable radio communications capability over 95% of the County's geographical area, with 99.99% reliability. The system will operate at better than a P02 level of service over its expected 15 year life.

FUNDED Total:	4,456,185	0	4,456,185	0	0	7.0	3
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Funded Grand Total:	4,456,185	0	4,456,185	0	0	7.0	3
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UNIT: 5940000 Teeter Plan					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	40,113,838	67,445,710	67,506,166	96,111,944	96,111,944
Total Financing	52,792,875	87,050,812	67,506,166	96,111,944	96,111,944
NET COST	-12,679,037	-19,605,102	0	0	0

PROGRAM DESCRIPTION:

- This budget unit comprises the Teeter Plan Debt Service Fund. The Teeter Plan of property tax apportionment (otherwise known as the Alternative Method of Tax Apportionment) was first implemented in Fiscal Year 1993-94 following the Board of Supervisors' formal adoption on June 29, 1993. Under the Teeter Plan, secured property taxes are distributed by the County to local taxing entities on an accrual basis. In addition, when the Teeter Plan was first implemented, local taxing entities received a one-time acceleration of prior years' delinquent secured property taxes from the County. The County is thereafter entitled to retain all penalties and interest charges on the delinquent secured property taxes.
- The first financing for the distribution of the "purchase" of the delinquencies in the County's redemption file as of June 30, 1993, was provided through a borrowing arrangement through the Treasurer's Pooled Fund administered by the Treasurer-Tax Collector. The terms of the note were approved by the Board of Supervisors on August 3, 1993. Subsequently, annual purchases of secured property tax delinquencies as of June 30th of each year were financed through the Treasurer's Pooled Fund in August of the same year. Following the purchase of the redemption file, actual collections from delinquent taxpayers are transferred into the debt service fund (when apportioned by the Auditor-Controller), for eventual transfer to the Treasurer's Pooled Fund according to the payment schedule set in each borrowing.
- Interest earned on the debt service reserve will reduce the net borrowing costs owed by the County to the Treasurer's Pooled Fund.
- As actual collections are received from the delinquent taxpayers, the principal amount of the borrowing is reduced, and interest collected from delinquent taxpayers is used to pay interest on each borrowing. Also, the net penalty/interest revenue remaining after debt service interest costs is transferred to the General Fund (Budget Unit 5705701) by the close of the final accounting period each year.
- A separate "Tax Losses Reserve Fund" has been established in the General Fund pursuant to Section 4703 of the Revenue and Taxation Code. That reserve is a statutory prerequisite of the Teeter Plan and has no relationship to the borrowing through the Treasurer's Pooled Fund. In the event that a shortfall exists following the forced sale of a delinquent parcel(s), the Tax Losses Reserve Fund would be utilized to fund the shortfall and provide full apportionment of the taxes due.

SUPPLEMENTAL INFORMATION:

The total Fiscal Year 2008-09 requirement for the Teeter Plan debt service is \$96,111,944, consisting of \$76,034,283 for principal and interest payments, and \$20,077,661 for transfer to the General Fund. Financing is from \$76,506,841 in anticipated collections from delinquent taxpayers, and \$19,605,103 from Fiscal Year 2007-08 year-end unreserved fund balance. The debt service requirement includes a quarterly and annual payment which is payable on or about August 1st after close of each fiscal year. It is anticipated that a fund balance will be rolled forward each year to finance the August 1st payments.

FUND BALANCE CHANGES FOR 2007-08:

The significant increase in available fund balance of \$6,926,068 from the prior year is associated with higher delinquent tax collection at fiscal year-end. The fund balance will be used to finance Fiscal Year 2008-09 debt service payments.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5940000 Teeter Plan			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: DEBT SERVICE ACTIVITY: Retirement of Long-Term Debt FUND: TEETER PLAN			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Other Charges	29,648,502	48,119,830	48,180,286	76,034,283	76,034,283
Interfund Charges	10,465,336	19,325,880	19,325,880	20,077,661	20,077,661
Total Finance Uses	40,113,838	67,445,710	67,506,166	96,111,944	96,111,944
Means of Financing					
Fund Balance	3,131,742	12,679,035	12,679,035	19,605,103	19,605,103
Use Of Money/Prop	151,898	79,487	0	0	0
Other Revenues	49,509,235	74,072,777	54,827,131	76,506,841	76,506,841
Other Financing	0	219,513	0	0	0
Total Financing	52,792,875	87,050,812	67,506,166	96,111,944	96,111,944

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 5940000 Teeter Plan

Agency: General Government/Admin.

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Teeter Plan Debt Service

96,111,944	0	76,506,841	19,605,103	0	0.0	0
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Program Type: Mandated-Specific

Strategic Objective: IS -- Internal Services

Program Description: Delinquent property tax collection and debt service payments

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: To account for delinquent property tax collections and debt service payments with 100 percent accuracy.

FUNDED Total:	96,111,944	0	76,506,841	19,605,103	0	0.0	0
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Funded Grand Total: 96,111,944 0 76,506,841 19,605,103 0 0.0 0

TOBACCO LITIGATION SETTLEMENT - CAPITAL PROJECTS

9284000

UNIT: 9284000 Tobacco Litigation Settlement-Capital Projects					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	20,451,242	13,775,751	81,632,415	71,029,367	71,029,367
Total Financing	165,308,902	84,805,117	81,632,415	71,029,367	71,029,367
NET COST	-144,857,660	-71,029,366	0	0	0

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the uses of the proceeds of the 2001 and 2005 Tobacco Litigation Settlement Securitization Capital Projects.
- The 2001 Bonds were executed and closed on August 23, 2001, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Court facility (\$46.3 million), Primary Care Clinic facility (\$30.5 million), Refuse Fleet Clean Air Conversion (\$15.0 million), Senior Nutrition Services Kitchen Facility (\$2.0 million), Clinic Pharmacy Automation System (\$0.8 million), 911 Call Center (\$6.0 million), Carmichael/Rio Linda Branch Library (\$5.2 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted therefore (\$7.4 million).
- The 2005 Bonds were executed and closed on December 6, 2005, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Justice Center Juvenile Hall Expansion facility Phases II and III (\$40.0 million), Juvenile Justice Center Wing-A (Maintenance) (\$4.0 million), Bikeway Project Sunset Avenue/Main Avenue (\$1.024 million), Carmichael Library (\$2.8 million), Park Repairs (\$2.0 million), Pavement Repairs (\$1.3 million), Unincorporated Area Sidewalk/Gutter/Curbs Repairs (\$11.797 million), Main Jail Fire Alarm (\$0.304 million) and any other authorized acquisitions, construction and/or improvement projects to be substituted therefore.
- This budget unit was established for payment of all costs associated with these projects which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$71,029,367 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds and interest earnings thereon.

TOBACCO LITIGATION SETTLEMENT - CAPITAL PROJECTS

9284000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Tobacco Litigation Settlement-Capital Projects 9284000		FUND: TOBACCO LITIGATION SETTLEMENT-CAPITAL 284A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09					
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Other Charges	20,451,242	13,775,751	81,632,415	71,029,367	71,029,367
Total Finance Uses	20,451,242	13,775,751	81,632,415	71,029,367	71,029,367
Means of Financing					
Fund Balance	96,544,008	81,632,415	81,632,415	71,029,367	71,029,367
Use Of Money/Prop	5,539,649	3,172,702	0	0	0
Other Revenues	63,225,245	0	0	0	0
Total Financing	165,308,902	84,805,117	81,632,415	71,029,367	71,029,367

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 9284000 Tobacco Litigation Settlement-Capital Projects Agency: General Government/Admin.

Program Number and Title	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
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FUNDED

001 Tob Lit Sec

71,029,367 0 0 71,029,367 0 0.0 0

Program Type: Mandated-Specific

Strategic Objective: LJ -- Law and Justice

Program Description: Account for expending of bond proceeds for authorized capital projects

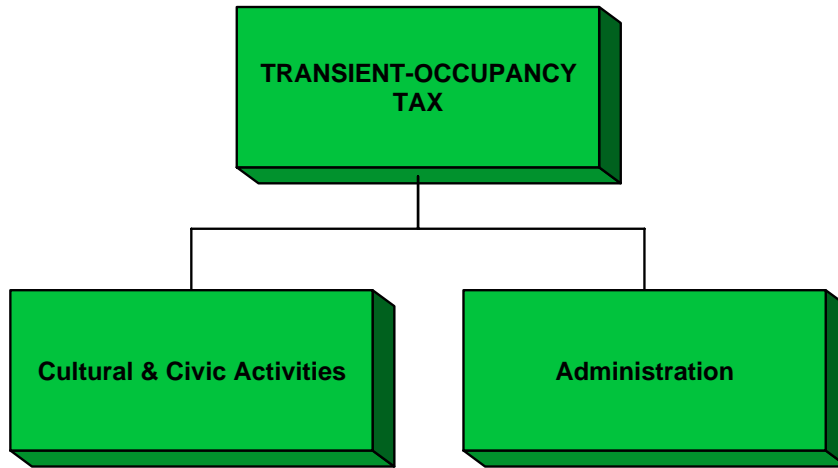
Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Anticipated Results: Account for funds in conformance with all bond covenants and Board direction for debt-funded capital projects expenditures

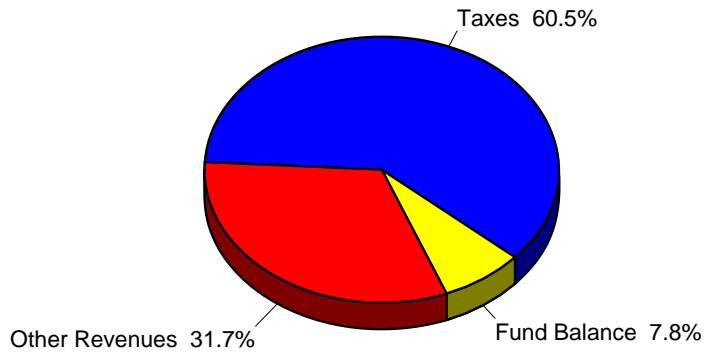
FUNDED Total:	71,029,367	0	0	71,029,367	0	0.0	0
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Funded Grand Total: 71,029,367 0 0 71,029,367 0 0.0 0

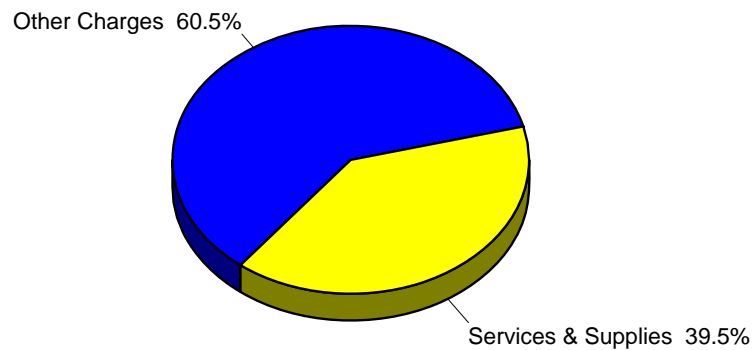
Departmental Structure



Financing Sources



Financing Uses



UNIT: 4060000 Transient-Occupancy Tax					
SUMMARY					
Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Total Requirements	7,773,227	7,563,391	10,835,968	10,410,186	10,410,186
Total Financing	8,176,474	8,103,587	10,835,968	10,410,186	10,410,186
NET COST	-403,247	-540,196	0	0	0

PROGRAM DESCRIPTION:

- Sacramento County imposes a Transient-Occupancy Tax (TOT) in the amount of twelve percent of the rent charged at hotels, motels and similar structures for short-term lodging.
- The Board of Supervisors makes allocations from this budget for artistic, cultural, civic and other activities which enhance the image and quality of life of the community.

MISSION:

To provide funding for artistic, cultural, civic and other activities which enhance the image of the community and quality of life in Sacramento.

SIGNIFICANT DEVELOPMENTS DURING 2007-08:

- Appropriations for this fund totaled \$10.84 million. Budgeted revenues totaled \$10.84 million, which included \$628,695 in fund balance.
- Funding includes a required pass-through budgeting of:
 - \$528,577 in costs and revenues associated with bond financing for Sacramento Regional Arts Facilities (Music Circus).
 - \$2.39 million in costs and revenues associated with bond financing for Raley Field (totally offset by a reimbursement for anticipated lease payments from the River City Baseball partnership).
 - \$350,000 in costs and revenues associated with City of Sacramento Cultural Arts Awards.
- The General Fund transfer totaled \$3.83 million.
- The Board of Supervisors Neighborhood Programs allocations totaled \$300,000.
- Sports, Tourism, Arts and Quality of Life activities allocations totaled \$2.02 million.
- Sacramento Metropolitan Arts Commission activities allocations totaled \$873,474.
- The Raley Field Reserve allocation totaled \$150,000.

SIGNIFICANT CHANGES FOR 2008-09:

- Appropriations for this fund total \$10.41 million. Budgeted revenues total \$10.41 million, which include \$807,913 in fund balance.
- Funding includes a required pass-through budgeting of \$3.33 million in costs and revenues associated with bond financing for Raley Field and Sacramento Regional Arts Facilities, and Cultural Arts Awards in conjunction with the City of Sacramento.

SIGNIFICANT CHANGES FOR 2008-09 (CONT.):

- The General Fund transfer allocation totals \$3.97 million.
- New allocations to the Board of Supervisors Neighborhood Programs total \$300,000.
- New allocations for Sports, Tourism, Arts and Quality of Life activities total \$1.22 million.
- New allocations for Sacramento Metropolitan Arts Commission activities total \$733,474.
- No allocation was made to the Raley Field Reserve.

FUND BALANCE CHANGES FOR 2007-08:

The increase in Fund balance of \$179,218 between Fiscal Year 2007-08 and Fiscal Year 2008-09 is due to projects committed, but not yet executed.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 4060000 Transient-Occupancy Tax			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2008-09		CLASSIFICATION FUNCTION: RECREATION & CULTURAL SERVICES ACTIVITY: Cultural Services FUND: TRANSIENT OCCUPANCY			
Financing Uses Classification	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Adopted 2008-09
Other Charges	6,076,027	3,516,191	6,767,648	6,331,569	6,302,295
Interfund Charges	1,397,200	3,897,200	3,918,320	4,078,617	4,107,891
Total Finance Uses	7,473,227	7,413,391	10,685,968	10,410,186	10,410,186
Reserve Provision	300,000	150,000	150,000	0	0
Total Requirements	7,773,227	7,563,391	10,835,968	10,410,186	10,410,186
Means of Financing					
Fund Balance	498,270	628,695	628,695	807,913	807,913
Reserve Release	400,000	0	0	0	0
Taxes	6,823,065	6,963,788	6,900,000	6,300,000	6,300,000
Use Of Money/Prop	102,037	153,540	40,000	35,000	35,000
Other Revenues	353,102	357,564	350,000	350,000	350,000
Other Financing	0	0	2,917,273	2,917,273	2,917,273
Total Financing	8,176,474	8,103,587	10,835,968	10,410,186	10,410,186

PROGRAM DATABASE:

2008-09 PROGRAM INFORMATION

Budget Unit: 4060000 **Transient-Occupancy Tax**

Agency: General Government/Admin.

<i>Program Number and Title</i>	<i>Appropriations</i>	<i>Inter/Intrafund Reimbursements</i>	<i>Revenues</i>	<i>Carryover</i>	<i>Net Allocation</i>	<i>Positions</i>	<i>Vehicles</i>
FUNDED							
<i>001 Multi-Year/Jointly Funded</i>	2,664,609	0	1,856,696	807,913	0	0.0	0
Program Type: Discretionary							
Strategic Objective: C3 -- Sustainable and Livable Communities							
Program Description: Financing for arts							
Countywide Priority: 4 -- Sustainable and Livable Communities							
Anticipated Results: Advancement of the Arts							
<i>002 Other County Departments</i>	4,014,579	0	4,014,579	0	0	0.0	0
Program Type: Discretionary							
Strategic Objective: C1 -- Sustainable and Livable Communities							
Program Description: Transfer to General Fund; admin and finance costs							
Countywide Priority: 4 -- Sustainable and Livable Communities							
Anticipated Results: Support of General Fund Programs							
<i>004 Transfer to Reserves</i>	0	0	0	0	0	0.0	0
Program Type: Discretionary							
Strategic Objective: C1 -- Sustainable and Livable Communities							
Program Description: Raley Field Reserve Buildup							
Countywide Priority: 4 -- Sustainable and Livable Communities							
Anticipated Results: Security for future Raley Field financing							
<i>007 Debt Issue Financing</i>	2,983,273	0	2,983,273	0	0	0.0	0
Program Type: Discretionary							
Strategic Objective: C3 -- Sustainable and Livable Communities							
Program Description: Raley Field Financing							
Countywide Priority: 4 -- Sustainable and Livable Communities							
Anticipated Results: Financing for Sacramento River Cats							
<i>008 Economic Development</i>	669,725	0	669,725	0	0	0.0	0
Program Type: Discretionary							
Strategic Objective: EG2-- Economic Growth							
Program Description: Financing for Economic Development Programs							
Countywide Priority: 4 -- Sustainable and Livable Communities							
Anticipated Results: Job and business development							

TRANSIENT-OCCUPANCY TAX

4060000

<i>Program Number and Title</i>	Appropriations	Inter/Intrafund Reimbursements	Revenues	Carryover	Net Allocation	Positions	Vehicles
009 Parks	78,000	0	78,000	0	0	0.0	0
Program Type: Discretionary							
Strategic Objective: C1 -- Sustainable and Livable Communities							
Program Description: Park Facilities and Programs							
Countywide Priority: 4 -- Sustainable and Livable Communities							
Anticipated Results: Support of Park related programs							

FUNDED Total:	10,410,186	0	9,602,273	807,913	0	0.0	0
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Funded Grand Total: 10,410,186 0 9,602,273 807,913 0 0.0 0