

# GENERAL GOVERNMENT/ADMINISTRATION

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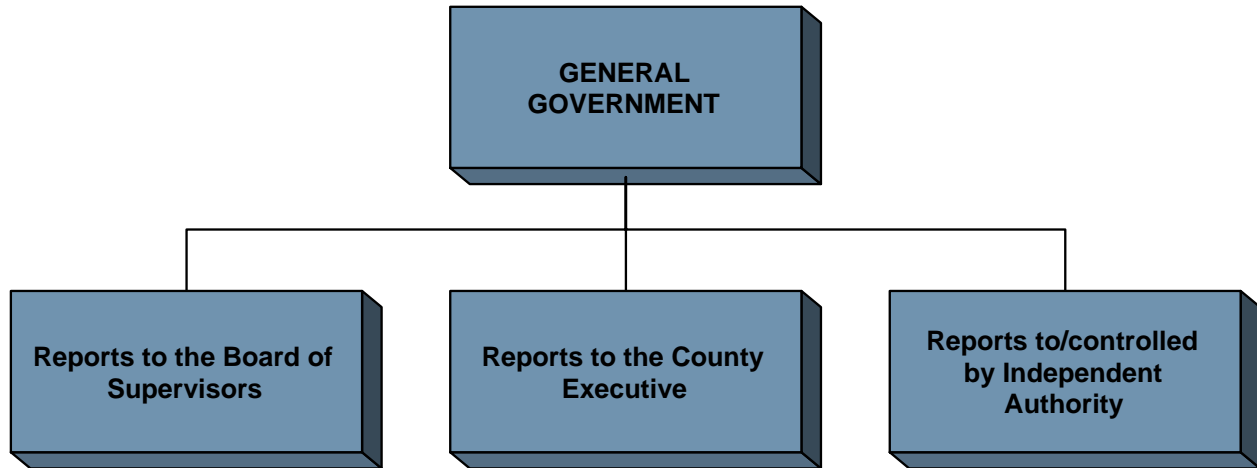
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# GENERAL GOVERNMENT/ADMINISTRATION

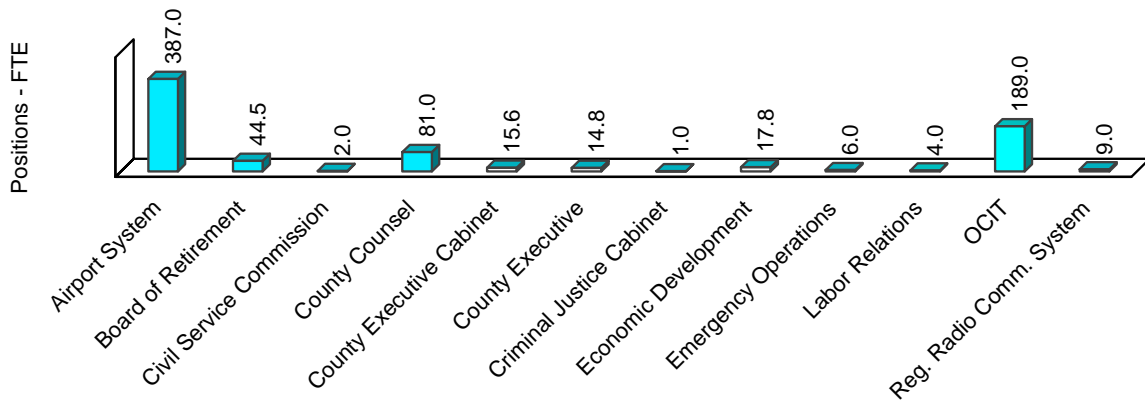
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# INTRODUCTION

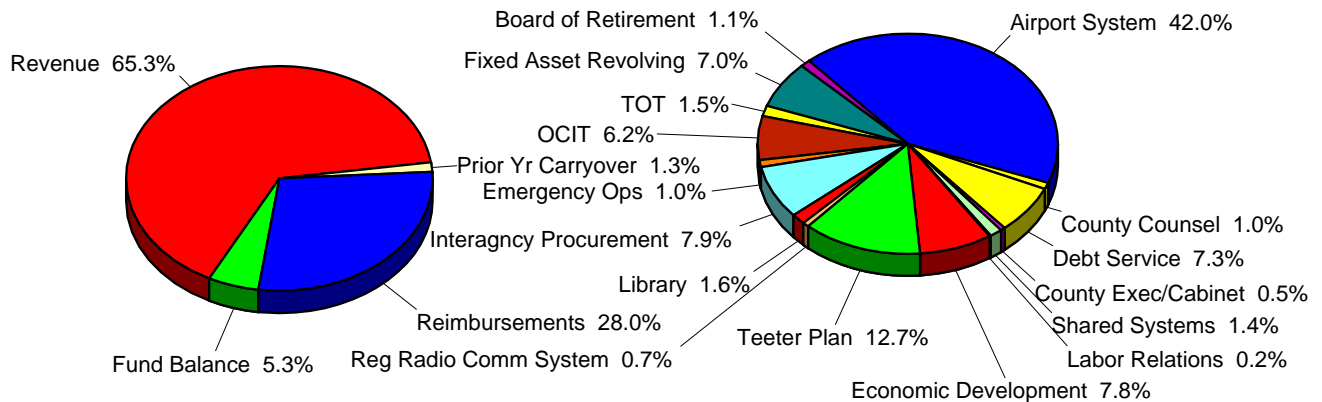


## Staffing Trends



## Financing Sources

## Financing Uses



## INTRODUCTION

The County implemented an agency structure in Fiscal Year 1997-98. Effective March 25, 2004, the County reorganized the agency structure from four agencies to three agencies. Although most of the County's departments fall within one of the three agencies, there are a group of departments that report directly to the Board of Supervisors, report to the County Executive or are the responsibility of the Economic Development and Intergovernmental Affairs Director. In addition, the Executive Officer of the Civil Service Commission reports to the Civil Service Commission, the Local Agency Formation Commission (LAFCo) Board controls the utilization of the County's contribution to LAFCo, and the Sacramento County Employees' Retirement System (SCERS) controls the budget for the System's Retirement Administration. Following is a summary of the budget units that fall into these categories:

Reports to the Board of Supervisors: County Counsel and County Executive.

Reports to the County Executive: Airport System, County Executive Cabinet, Economic Development and Intergovernmental Affairs, Emergency Operations, Labor Relations, and Office Communications and Information Technology (OCIT). The Director of Economic Development and Intergovernmental Affairs is also responsible for Transient-Occupancy Tax.

Reports to/controlled by Independent Authority: Board of Retirement, Civil Service Commission, Contribution to Human Rights and Fair Housing (HR/FH) Commission, Contribution to LAFCo, County Library, Criminal Justice Cabinet, and Natomas Fire District..

# INTRODUCTION

## General Government Fund Centers/Departments

Fund	Fund Center	Department	Appropriations	Financing	Net Cost	Positions
001A	5980000	Appropriation for Contingency	\$2,005,237	\$0	\$2,005,237	0.0
001A	4210000	Civil Service Commission	322,794	53,275	269,519	2.0
001A	4660000	Contribution to Human Rights & Fair Housing	75,451	0	75,451	0.0
001A	5920000	Contribution to LAFCo	228,833	0	228,833	0.0
001A	4810000	County Counsel	6,307,507	4,555,478	1,752,029	81.0
001A	5910000	County Executive	1,763,207	921,080	842,127	14.8
001A	5730000	County Executive Cabinet	1,655,662	1,655,662	0	15.6
001A	5750000	Criminal Justice Cabinet	19,132	19,132	0	1.0
001A	5710000	Data Processing-Shared Systems	8,878,250	1,148,808	7,729,442	0.0
001A	7090000	Emergency Operations	6,648,806	6,398,557	250,249	6.0
001A	5110000	Financing-Transfers/Reimbursement	5,493,183	0	5,493,183	0.0
001A	5970000	Labor Relations	1,081,422	41,151	1,040,271	4.0
001A	5770000	Non-Departmental Costs/General Fund	5,643,830	240,000	5,403,830	0.0
001A	5700000	Non-Departmental Revenues/General Fund	-22,569,008	483,137,186	-505,706,194	0.0
001A	0001000	Reserves-Teeter	277,920	4,604,180	-4,326,260	0.0
<b>GENERAL FUND TOTAL</b>			<b>\$17,832,226</b>	<b>\$502,774,509</b>	<b>-\$484,942,283</b>	<b>124.4</b>
011A	6310000	County Library	\$10,156,497	\$10,156,497	\$0	0.0
015A	4060000	Transient-Occupancy Tax	9,864,741	9,864,741	0	0.0
016A	5940000	Teeter Plan	82,466,344	82,466,344	0	0.0
020A	3870000	Economic Development and Intergovernmental Affairs	50,626,536	50,626,536	0	17.8
030A	9030000	Interagency Procurement	51,103,821	22,727,587	28,376,234	0.0
031A	7600000	Office of Communications and Information Technology (OCIT)	40,432,425	40,366,170	66,255	189.0
041A	3400000	Airport System-Operations	233,265,071	160,443,442	72,821,629	387.0
043A	3480000	Airport Sytem-Capital Outlay	38,672,976	0	38,672,976	0.0
059A	7020000	Regional Radio Communications System	4,692,410	4,692,410	0	9.0
060A	7860000	Board of Retirement	7,153,397	7,153,397	0	44.5
229A	2290000	Natomas Fire District	3,323,212	3,323,212	0	0.0
277A	9277000	Fixed Asset Revolving Fund	45,280,908	45,280,908	0	0.0
278A	9278000	1990 Fixed Asset-Debt Service	0	0	0	0.0
280A	9280000	Juvenile Courthouse Project-Debt Service	27,497	27,497	0	0.0
282A	9282000	2004 Pension Obligation Bonds-Debt Service	2,866,109	2,866,109	0	0.0
284A	9284000	Tobacco Litigation Settlement-Capital Project	26,531,209	26,531,209	0	0.0
287A	9287000	Capital Projects-Debt Service	0	0	0	0.0
288A	9288000	1997 Refunding Pub. Facilities-Debt Service	385,864	385,864	0	0.0
292A	2920000	Jail-Debt Service	0	0	0	0.0
298A	9298000	2003 Public Facilities Project-Debt Service	29,842	29,842	0	0.0
300A	9300000	2010 Refunding COPs-Debt Service	283	283	0	0.0
303A	9303303	2007 Public Facilities Project-Construction	4,899,072	4,899,072	0	0.0
304A	9304304	2007 Public Facilities Project-Debt Service	938,962	938,962	0	0.0
305A	9305305	2006 Pub. Bldg. Facilities-Construction	0	0	0	0.0
306A	9306306	2006 Pub. Bldg. Facilities-Debt Service	3,666,868	3,666,868	0	0.0
308A	3080000	1997 Pub. Bldg. Facilities-Debt Service	268,311	268,311	0	0.0
309A	9309000	1997 Pub. Bldg. Facilities-Construction	1,314,691	1,314,691	0	0.0
311A	9311000	Pension Obligation Rate Stabilization	211,509	211,509	0	0.0
313A	9313000	1995 Pension Obligation Bonds-Debt Service	5,900,227	5,900,227	0	0.0
<b>GRAND TOTAL</b>			<b>\$641,911,008</b>	<b>\$986,916,197</b>	<b>-\$345,005,189</b>	<b>771.7</b>

The negative net cost is General Purpose Financing that is allocated to General Fund departments in other sections of this Budget Book.

## SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9278000 - 1990 Fixed Asset Debt Service					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Services & Supplies	\$ 237,592	\$ 175,409	\$ -	\$ -	
Other Charges	6,733,379	3,113,705	-	-	
Transfers In & Out	(6,970,970)	(3,289,114)	-	-	
Total Financing Uses	\$ 1	\$ -	\$ -	\$ -	
Total Expenditures/Appropriations	\$ 1	\$ -	\$ -	\$ -	
Net Cost	\$ 1	\$ -	\$ -	\$ -	

## PROGRAM DESCRIPTION:

- This budget unit provided for debt service requirements for payment of principal, and interest, and other related costs to the 1990 Certificates of Participation (COP's) borrowing (\$105,750,000) which establish the Fixed Asset (Acquisition) Revolving Fund (see Budget Unit 9277000).
- On October 8, 2002, by Resolution Number 2002-1289, the Board of Supervisors approved a resolution delegating authority to the Director of Finance to execute interest-rate swap on the 1990 Certificates of Participation. The swap transaction fixed the interest rate at 4.534 percent on the balance of \$89.5 million variable rate COP's, and will avoid future exposure to high interest rates (as high as 12.0 percent). The swap also generated an \$11.3 million one-time financing source for the General Fund. The swap counterparty may terminate the agreement anytime between January 1, 2007 through January 1, 2020. The interest swap agreement was executed and closed on October 9, 2002.
- The 1990 COP's were secured by the leasehold interest on the County's Administration Complex (700 H Street and 827 7th Street) and Superior Court courthouse. In April 2003, the County became aware of the desire of the State of California to take control of the Courthouse as part of Trial Court Funding legislation (Senate Bill 1732) passed during 2002. To facilitate this desired transfer, on April 15, 2003, by Resolution 2003-0378, the Board of Supervisors approved the recommendation of utilizing the equity in the Main Jail to provide leasehold security for the 1990 COP's. The 1990 COP's letter of credit bank, swap counterparty and Trustee all agreed to the substitution of security.
- On February 9, 2010, by Resolution Number 2010-0091, the Board of Supervisors approved a resolution delegating authority to Chief Operations Officer, to terminate the 1990 Interest Swap and refund the 1990 COP's as part of the 2010 COPs Refunding (see Budget Unit 9300000). The 2010 Refunding is a fixed rated obligation and was executed and closed on March 12, 2010.

## FOR INFORMATION ONLY

# 1997 PUBLIC BUILDING FACILITIES - CONSTRUCTION 9309000

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	1,413,874	390,057	1,314,691	1,314,691
Total Financing	3,102,607	1,704,748	1,314,691	1,314,691
Net Cost	(1,688,733)	(1,314,691)	-	-

**PROGRAM DESCRIPTION:**

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 1997 Public Building Facilities Project Certificates of Participation. The bonds were sold in January 1997. The proceeds from the bond issue are used to finance construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center; purchase of the Bank of America building and associated tenant improvements; and any other authorized acquisitions, construction, and/or improvement projects to be substituted. This budget unit was established for payment of all costs associated with these projects which included architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$1,314,691 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9309000 - 1997-Public Bldg Facilities-Construction					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 2,937,691	\$ 1,688,733	\$ 1,314,691	\$ 1,314,691	
Revenue from Use Of Money & Property	164,916	16,015	-	-	
<b>Total Revenue</b>	<b>\$ 3,102,607</b>	<b>\$ 1,704,748</b>	<b>\$ 1,314,691</b>	<b>\$ 1,314,691</b>	
Other Charges	\$ 1,413,874	\$ 390,057	\$ 1,314,691	\$ 1,314,691	
<b>Total Financing Uses</b>	<b>\$ 1,413,874</b>	<b>\$ 390,057</b>	<b>\$ 1,314,691</b>	<b>\$ 1,314,691</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,413,874</b>	<b>\$ 390,057</b>	<b>\$ 1,314,691</b>	<b>\$ 1,314,691</b>	
<b>Net Cost</b>	<b>\$ (1,688,733)</b>	<b>\$ (1,314,691)</b>	<b>\$ -</b>	<b>\$ -</b>	

2010-11 PROGRAM INFORMATION

BU: 9309000 1997 Public Building Facilities-Construction

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 COP project construction</b>												
	1,314,691	0	0	0	0	0	0	0	1,314,691	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> capital project funding												
<b>FUNDED</b>	1,314,691	0	0	0	0	0	0	0	1,314,691	0	0.0	0



Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	1,362,325	432,842	268,311	268,311
Total Financing	1,838,303	701,152	268,311	268,311
Net Cost	(475,978)	(268,310)	-	-

**PROGRAM DESCRIPTION:**

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the unrefunded portion (Carol Miller Justice Center facility) of the County of Sacramento 1997 Certificates of Participation (COPs) Public Building Facilities Project.
- On December 10, 1996, the Board of Supervisors approved a financing plan for the 1997 COPs Public Building Facilities Projects, which included the following projects:
  - Construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center.
  - Purchase of the Bank of America building and associated tenant improvements.
  - Refunding of the 1988 CSAC II and 1990 Public Facilities Project COPs (Carol Miller Justice Center facility).
- The financing (\$58,020,000) was executed and closed on January 28, 1997. At the time of sale, \$5,214,116 was deposited as a reserve with Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment. The debt service payments began on August 1, 1997.
- On March 7, 2006, the Board approved the 2006 COPs (Public Facilities Projects) financing to partially refund and defease approximately \$15,000,000 of the 1997 Public Facilities COPs in order to release the Bank of America building as security for those bonds. Since the Carol Miller Justice Center facility portion of the 1997 COPs was already refunded, it could not be part of the 2006 COP transaction.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$3,325,025 consisting of \$298,311 administrative costs, \$2,355,000 in principle payment, and \$671,714 in interest payments. Financing is from payments from various user departments of \$3,056,714 and available fund balance of \$268,311.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
3080000 - 1997-Public Facilities Debt Service					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 339,726	\$ 475,978	\$ 268,311	\$	268,311
Revenue from Use Of Money & Property	1,498,577	225,174	-	-	-
<b>Total Revenue</b>	<b>\$ 1,838,303</b>	<b>\$ 701,152</b>	<b>\$ 268,311</b>	<b>\$</b>	<b>268,311</b>
Services & Supplies	\$ 31,775	\$ 462,843	\$ 298,311	\$	298,311
Other Charges	3,029,483	3,018,463	3,026,714		3,026,714
Transfers In & Out	(1,698,933)	(3,048,464)	(3,056,714)		(3,056,714)
<b>Total Financing Uses</b>	<b>\$ 1,362,325</b>	<b>\$ 432,842</b>	<b>\$ 268,311</b>	<b>\$</b>	<b>268,311</b>
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,362,325</b>	<b>\$ 432,842</b>	<b>\$ 268,311</b>	<b>\$</b>	<b>268,311</b>
<b>Net Cost</b>	<b>\$ (475,978)</b>	<b>\$ (268,310)</b>	<b>\$ -</b>	<b>\$</b>	<b>-</b>

2010-11 PROGRAM INFORMATION

BU: 3080000 1997 Public Building Facilities-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 COP debt service</b>												
	3,325,025	3,056,714	0	0	0	0	0	0	268,311	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
<b>FUNDED</b>	3,325,025	3,056,714	0	0	0	0	0	0	268,311	0	0.0	0

<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	4,743,929	(14,918)	385,864	385,864
Total Financing	4,728,194	370,946	385,864	385,864
Net Cost	15,735	(385,864)	-	-

**PROGRAM DESCRIPTION:**

- This budget unit reflects the debt service requirement for payment of principal, interest, and various other costs related to the 1997 Public Facilities Project Certificates of Participation for the construction of the Coroner/Crime Lab and Data Center (the 1994 Certificates).
- On December 2, 1997, the Board of Supervisors approved the refinancing of the County of Sacramento 1997 Public Facilities Project Certificates of Participation (Coroner/Crime Lab and Data Center). The refunding (\$88,360,000) was executed and closed on January 1, 1998.
- The refunding issue was structured as a crossover refunding which reduced the annual debt service payment by \$575,000 annually. With this structure, the 1997 Refunding Certificates of Participation remained self-supporting to the call date of the 1994 Certificates (October 1, 2004). Through October 1, 2004, the County continued to pay debt service on the outstanding 1994 Certificates.
- On October 1, 2004, (the “crossover” date), the escrow supporting the refunding bonds was released and the proceeds were used to redeem the outstanding 1994 Certificates. After October 1, 2004, the 1994 Certificates were no longer outstanding, and the County began paying debt service on the Refunding Certificates.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$6,726,400 consisting of \$405,864 administrative costs, \$2,740,000 in principal payment and \$3,580,536 in interest payments. Financing is from payments from various user departments of \$6,340,536 and available fund balance of \$385,864.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9288000 - 1997-Refunding Public Facilities Debt Service					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 4,749,136	\$ (15,735)	\$ 385,864	\$ 385,864	
Revenue from Use Of Money & Property	(20,942)	386,681	-	-	
<b>Total Revenue</b>	<b>\$ 4,728,194</b>	<b>\$ 370,946</b>	<b>\$ 385,864</b>	<b>\$ 385,864</b>	
Services & Supplies	\$ 2,866,483	\$ 5,083	\$ 405,864	\$ 405,864	
Other Charges	6,315,938	6,317,630	6,320,536	6,320,536	
Transfers In & Out	(4,438,492)	(6,337,631)	(6,340,536)	(6,340,536)	
<b>Total Financing Uses</b>	<b>\$ 4,743,929</b>	<b>\$ (14,918)</b>	<b>\$ 385,864</b>	<b>\$ 385,864</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 4,743,929</b>	<b>\$ (14,918)</b>	<b>\$ 385,864</b>	<b>\$ 385,864</b>	
<b>Net Cost</b>	<b>\$ 15,735</b>	<b>\$ (385,864)</b>	<b>\$ -</b>	<b>\$ -</b>	

2010-11 PROGRAM INFORMATION

BU: 9288000 1997 Refunding Public Facilities-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<u>001 COP debt service</u>											
	6,726,400	6,340,536	0	0	0	0	0	0	385,864	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	payment of debt service											
<b>FUNDED</b>												
	6,726,400	6,340,536	0	0	0	0	0	0	385,864	0	0.0	0

<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	313,816	(16,102)	29,842	29,842
Total Financing	320,686	13,740	29,842	29,842
Net Cost	(6,870)	(29,842)	-	-

**PROGRAM DESCRIPTION:**

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation. On April 15, 2003, the Board of Supervisors approved a financing plan for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation to finance various capital projects.
- The financing (\$15,000,000) was executed on May 7, 2003. At the time of sale, \$3,665,930 is to be deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$1,007,126 consisting of \$49,842 administrative costs, \$325,000 in principal payment, and \$632,284 in interest payments. Financing is from payments from various user departments of \$977,284 and available fund balance of \$29,842.

**SCHEDULE:**

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9298000 - 2003 Public Facilities Projects-Debt Service					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 319,158	\$ 6,870	\$ 29,842	\$ 29,842	
Revenue from Use Of Money & Property	1,528	6,870	-	-	
<b>Total Revenue</b>	<b>\$ 320,686</b>	<b>\$ 13,740</b>	<b>\$ 29,842</b>	<b>\$ 29,842</b>	
Services & Supplies	\$ 98,902	\$ 3,898	\$ 49,842	\$ 49,842	
Other Charges	962,522	958,308	957,284	957,284	
Transfers In & Out	(747,608)	(978,308)	(977,284)	(977,284)	
<b>Total Financing Uses</b>	<b>\$ 313,816</b>	<b>\$ (16,102)</b>	<b>\$ 29,842</b>	<b>\$ 29,842</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 313,816</b>	<b>\$ (16,102)</b>	<b>\$ 29,842</b>	<b>\$ 29,842</b>	
<b>Net Cost</b>	<b>\$ (6,870)</b>	<b>\$ (29,842)</b>	<b>\$ -</b>	<b>\$ -</b>	

**2010-11 PROGRAM INFORMATION**

**BU: 9298000 2003 Public Facilities Project-Debt Service**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<i>001 COP debt service</i>											
	1,007,126	977,284	0	0	0	0	0	0	29,842	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	payment of debt service											
<b>FUNDED</b>												
	1,007,126	977,284	0	0	0	0	0	0	29,842	0	0.0	0

<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	3,108,121	(527,783)	2,866,109	2,866,109
Total Financing	5,627,722	2,338,327	2,866,109	2,866,109
Net Cost	(2,519,601)	(2,866,110)	-	-

**PROGRAM DESCRIPTION:**

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 2004 approved by the Board of Supervisors on June 15, 2004, by Resolution Number 2004-0784. The bonds were sold in June 2004 and closed in July 2004. The proceeds from the bond issue were utilized to pay a portion of the estimated Unfunded Accrued Actuarial Liability (UAAL) as of July 1, 2004, owed by the County to the Sacramento County Employees' Retirement System (SCERS) as of July 1, 2004. The UAAL was incurred as a result of labor agreements which provided for enhanced retirement benefits for County employees and negative investment returns by the system. The bonds were issued as Convertible Auction Rate Securities (CARSM), Series 2004C-1 (\$324,582,426.50), 2004C-2 (\$39,147,165.75) and 2004C-3 (\$62,401,528). CARSM are an innovative structure that combines the debt service deferral feature of Capital Appreciation Bonds (CABS) with the flexibility and low cost of Auction Rate Securities. The CARSM pay no debt service until 2006, when they incrementally convert to conventional Auction Rate Securities. At each conversion date (July 10, 2006, 2009 and 2014), the County has the ability to call and pay down any amount of the CARSM. The County also has the ability to direct the remarketing agents to sell the converted CARSM in any one of several interest rate modes, providing the County considerable flexibility in terms of future debt management.
- In March 2008, the 2004 C-1 Series was refunded as Floating Rate Notes, and are no longer structured as Auction Rate Securities. The new structure brings a level of certainty to interest payments for these Bonds that is no longer available in the Auction Rate Securities market.
- In June 2009, the 2004C-2 Series was refunded as Floating Rate Notes, purchased by Bank of America as a private placement bond, and are no longer structured as Auction Rate Securities.
- Due to Auction Rate Securities no longer being a market product in demand, the 2004C-3 Series will either be restructured or refunded before their conversion dates of July 10, 2014.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$34,982,038 consisting of \$3,026,109 for ongoing financial services and administrative costs, \$2,950,000 in principal payments and \$29,005,929 in interest payments. Financing is from payments from departments of \$32,115,929 and available fund balance of \$2,866,109.

**SCHEDULE:**

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9282000 - 2004 Pension Obligation Bonds-Debt Service					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 4,982,354	\$ 2,519,602	\$ 2,866,109	\$ 2,866,109	
Revenue from Use Of Money & Property	309,408	154,685	-	-	
Other Financing Sources	335,960	(335,960)	-	-	
<b>Total Revenue</b>	<b>\$ 5,627,722</b>	<b>\$ 2,338,327</b>	<b>\$ 2,866,109</b>	<b>\$ 2,866,109</b>	
Services & Supplies	\$ 160,482	\$ (177,967)	\$ 3,026,109	\$ 3,026,109	
Other Charges	26,095,434	28,428,105	31,955,929	31,955,929	
Transfers In & Out	(23,147,795)	(28,777,921)	(32,115,929)	(32,115,929)	
<b>Total Financing Uses</b>	<b>\$ 3,108,121</b>	<b>\$ (527,783)</b>	<b>\$ 2,866,109</b>	<b>\$ 2,866,109</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 3,108,121</b>	<b>\$ (527,783)</b>	<b>\$ 2,866,109</b>	<b>\$ 2,866,109</b>	
<b>Net Cost</b>	<b>\$ (2,519,601)</b>	<b>\$ (2,866,110)</b>	<b>\$ -</b>	<b>\$ -</b>	

**2010-11 PROGRAM INFORMATION**

**BU: 9282000 2004 Pension Obligation Bond-Debt Service**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 POB debt service</b>												
	34,982,038	32,115,929	0	0	0	0	0	0	2,866,109	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
<b>FUNDED</b>	34,982,038	32,115,929	0	0	0	0	0	0	2,866,109	0	0.0	0



# 2006 PUBLIC FACILITIES PROJECTS - CONSTRUCTION 9305305

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			<b>Schedule 15</b>
<b>9305305 - 2006 Public Facilities Projects-Construction</b>				
<b>Detail by Revenue Category                      and Expenditure Object</b>	<b>2008-09                      Actual</b>	<b>2009-10                      Actual</b>	<b>2010-11                      Recommended</b>	<b>2010-11                      Adopted by                      the Board of                      Supervisors</b>
1	2	3	4	5
Fund Balance	\$ 624,978	\$ -	\$ -	-
Revenue from Use Of Money & Property	4,588	-	-	-
<b>Total Revenue</b>	<b>\$ 629,566</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Other Charges	\$ 629,567	\$ -	\$ -	-
Total Financing Uses	\$ 629,567	\$ -	\$ -	-
<b>Total Expenditures/Appropriations</b>	<b>\$ 629,567</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Net Cost</b>	<b>\$ 1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

**PROGRAM DESCRIPTION:**

- This budget unit provided for the appropriations for the uses of the proceeds of the County of Sacramento 2006 Certificates of Participation (COPs) Public Facilities Projects. The bonds were sold on May 11, 2006. The proceeds from the bond issue were used to finance construction of the Fleet Maintenance Facility (\$14,525,000), purchase of the Voter Registration and Elections/Sheriff Station House Facility (\$10,980,000) and a partial refunding (\$15,000,000) of the 1997 COPs (Purchase of Bank of America facility and construction of a 448-Bed Dormitory Jail facility at Rio Cosumnes Correctional Center) in order to release the Bank of America facility as security for that financing. This budget unit was established for payment of all costs associated with these projects which included architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects. Construction was completed in Fiscal Year 2008-09.

**FOR INFORMATION ONLY**

<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	13,499	(11,108)	3,666,868	3,666,868
Total Financing	3,617,076	3,655,760	3,666,868	3,666,868
Net Cost	(3,603,577)	(3,666,868)	-	-

**PROGRAM DESCRIPTION:**

This budget unit reflects the debt service requirement for payment of principal, interest and various other costs related to the 2006 Public Facilities Project Certificates of Participation (COPs). The bonds were sold on May 11, 2006. The proceeds from the bond issue will be used to finance construction of the Fleet Maintenance Facility (\$14,525,000), purchase of the Voter Registration and Elections/Sheriff Station House Facility (\$10,980,000) and a partial refunding (\$15,000,000) of the 1997 COPs (Purchase of Bank of America facility and construction of a 448-bed Dormitory Jail facility at Rio Cosumnes Correctional Center) in order to release the Bank of America facility as security for that financing.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$6,813,386 consisting of \$3,686,868 administrative costs (including possible arbitrage rebate), \$1,510,000 in principal payment, and \$1,616,518 in interest payments. Financing is from various user departments of \$3,146,518 and available fund balance of \$3,666,868.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9306306 - 2006 Public Facilities Projects-Debt Service					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 1,431,422	\$ 3,603,577	\$ 3,666,868	\$ 3,666,868	
Revenue from Use Of Money & Property	2,185,654	52,183	-	-	
<b>Total Revenue</b>	<b>\$ 3,617,076</b>	<b>\$ 3,655,760</b>	<b>\$ 3,666,868</b>	<b>\$ 3,666,868</b>	
Services & Supplies	\$ 23,796	\$ 8,901	\$ 3,686,868	\$ 3,686,868	
Other Charges	3,119,001	3,123,889	3,126,518	3,126,518	
Transfers In & Out	(3,129,298)	(3,143,898)	(3,146,518)	(3,146,518)	
<b>Total Financing Uses</b>	<b>\$ 13,499</b>	<b>\$ (11,108)</b>	<b>\$ 3,666,868</b>	<b>\$ 3,666,868</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 13,499</b>	<b>\$ (11,108)</b>	<b>\$ 3,666,868</b>	<b>\$ 3,666,868</b>	
<b>Net Cost</b>	<b>\$ (3,603,577)</b>	<b>\$ (3,666,868)</b>	<b>\$ -</b>	<b>\$ -</b>	

2010-11 PROGRAM INFORMATION

BU: 9306306 2006 Public Facilities Project-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 COP debt service</b>												
	6,813,386	3,146,518	0	0	0	0	0	0	3,666,868	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
<b>FUNDED</b>	6,813,386	3,146,518	0	0	0	0	0	0	3,666,868	0	0.0	0

<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	15,287,114	2,844,483	4,899,072	4,899,072
Total Financing	22,857,159	7,743,554	4,899,072	4,899,072
Net Cost	(7,570,045)	(4,899,071)	-	-

**PROGRAM DESCRIPTION:**

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities, 120-bed expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120-bed expansion for the Youth Detention Facility (\$18,470,000). This budget unit is established for payment of all costs associated with these projects, which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$4,899,072 consisting of capital project costs reimbursed to departments for approved projects. Financing is from Bond proceeds.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9303303 - 2007 Public Facilities Projects-Construction					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 22,079,306	\$ 7,570,046	\$ 4,899,072	\$ 4,899,072	
Revenue from Use Of Money & Property	774,994	173,508	-	-	
Miscellaneous Revenues	2,859	-	-	-	
<b>Total Revenue</b>	<b>\$ 22,857,159</b>	<b>\$ 7,743,554</b>	<b>\$ 4,899,072</b>	<b>\$ 4,899,072</b>	
Services & Supplies	\$ -	\$ -	\$ 2,244,761	\$ 2,244,761	
Other Charges	15,287,114	2,844,483	2,654,311	2,654,311	
<b>Total Financing Uses</b>	<b>\$ 15,287,114</b>	<b>\$ 2,844,483</b>	<b>\$ 4,899,072</b>	<b>\$ 4,899,072</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 15,287,114</b>	<b>\$ 2,844,483</b>	<b>\$ 4,899,072</b>	<b>\$ 4,899,072</b>	
<b>Net Cost</b>	<b>\$ (7,570,045)</b>	<b>\$ (4,899,071)</b>	<b>\$ -</b>	<b>\$ -</b>	

2010-11 PROGRAM INFORMATION

BU: 9303303 2007 PUB Fac Projects-Construction

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 COP project construction</b>												
	4,899,072	0	0	0	0	0	0	0	4,899,072	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> capital project funding												
<b>FUNDED</b>	4,899,072	0	0	0	0	0	0	0	4,899,072	0	0.0	0

# 2007 PUBLIC FACILITIES PROJECTS - DEBT SERVICE 9304304

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	5,267,810	(3,514)	938,962	938,962
Total Financing	6,341,335	935,447	938,962	938,962
Net Cost	(1,073,525)	(938,961)	-	-

## PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest and various other costs related to the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities, 120-bed expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120-bed expansion for the Youth Detention Facility (\$18,470,000).

## SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$3,959,375 consisting of \$958,962 administrative costs (including possible arbitrage rebate), \$795,000 in principal payment and \$2,205,413 interest payments. Financing is from various user departments of \$3,020,413 and available fund balance of \$938,962.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9304304 - 2007 Public Facilities Projects-Debt Service					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 5,417,915	\$ 1,073,525	\$ 938,962	\$ 938,962	
Revenue from Use Of Money & Property	923,420	(138,078)	-	-	
<b>Total Revenue</b>	<b>\$ 6,341,335</b>	<b>\$ 935,447</b>	<b>\$ 938,962</b>	<b>\$ 938,962</b>	
Reserve Provision	\$ 3,005,413	-	-	-	
Services & Supplies	20,484	16,486	958,962	958,962	
Other Charges	2,251,913	3,001,613	3,000,413	3,000,413	
Transfers In & Out	(10,000)	(3,021,613)	(3,020,413)	(3,020,413)	
<b>Total Financing Uses</b>	<b>\$ 5,267,810</b>	<b>\$ (3,514)</b>	<b>\$ 938,962</b>	<b>\$ 938,962</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 5,267,810</b>	<b>\$ (3,514)</b>	<b>\$ 938,962</b>	<b>\$ 938,962</b>	
<b>Net Cost</b>	<b>\$ (1,073,525)</b>	<b>\$ (938,961)</b>	<b>\$ -</b>	<b>\$ -</b>	

2010-11 PROGRAM INFORMATION

BU: 9304304 2007 PUB Fac Projects-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<u>001 COP debt service</u>											
	3,959,375	3,020,413	0	0	0	0	0	0	938,962	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	payment of debt service											
<b>FUNDED</b>	3,959,375	3,020,413	0	0	0	0	0	0	938,962	0	0.0	0

# 2010 REFUNDING CERTIFICATE OF PARTICIPATION - DEBT SERVICE

**9300000**

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	-	-	283	283
Total Financing	-	-	283	283
Net Cost	-	-	-	-

## PROGRAM DESCRIPTION:

- This budget unit provides for the annual lease payments for the governmental funds portion of the 2010 Refunding Certificates of Participation issued on March 12, 2010. The annual lease payments for the portion of the refunded debt related to the Parking Garage is segregated and accounted for in Budget Unit 9300500 as an enterprise fund.
- This 2010 Refunding Certificates of Participation refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage).
- Although the financing for all of these issuances was consolidated into a single issue, the debt service related to each is segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility and/or borrow internally from the Fixed Asset Acquisition Fund.

## SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$13,839,771 consisting of \$128,142 administrative costs, \$8,290,000 in principal payment and \$5,421,629 in interest payments. Financing is from payments from various user departments of \$13,839,488 and available fund balance of \$283.



# 2010 REFUNDING CERTIFICATE OF PARTICIPATION - DEBT SERVICE 9300000

**SCHEDULE:**

State Controller Schedule County Budget Act January 2010	County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9300000 - 2010 Refunding COPs-Debt Svc				
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Fund Balance	\$	-	-	283 \$
Total Revenue	\$	-	-	283 \$
Services & Supplies	\$	-	-	128,142 \$
Other Charges		-	-	13,711,629
Transfers In & Out		-	-	(13,839,488)
Total Financing Uses	\$	-	-	283 \$
Total Expenditures/Appropriations	\$	-	-	283 \$
Net Cost	\$	-	-	-

## 2010-11 PROGRAM INFORMATION

**BU: 9300000 2010 Refunding COPs-Debt Svcs**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 COP debt service</b>												
	13,839,771	13,839,488	0	0	0	0	0	0	283	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
<b>FUNDED</b>	13,839,771	13,839,488	0	0	0	0	0	0	283	0	0.0	0

**2010 REFUNDING CERTIFICATE OF PARTICIPATION - 9300500  
PARKING GARAGE - DEBT SERVICE**

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	-	-	-	-
Total Financing	-	-	-	-
Net Cost	-	-	-	-

**PROGRAM DESCRIPTION:**

- This budget unit provides for the annual lease payments for the enterprise fund portion of the 2010 Refunding Certificates of Participation issued on March 12, 2010. The annual lease payments for the governmental funds portion of the refunded debt related to the Fixed Asset Acquisition Fund, Main Jail and Cherry Island Golf Course is segregated and accounted for in Budget Unit 9300000.
- This 2010 Refunding Certificates of Participation refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage).
- Although the financing for all of these issuances was consolidated into a single issue, the debt service related to each is segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility and/or borrow internally from the Fixed Asset Acquisition Fund.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$729,427 consisting of \$13,948 administrative costs, \$620,000 in principal payment, and \$95,479 in interest payments. Financing is from payments from various user departments of \$729,427.

# 2010 REFUNDING CERTIFICATE OF PARTICIPATION - PARKING GARAGE - DEBT SERVICE 9300500

**SCHEDULE:**

State Controller Schedule County Budget Act January 2010	County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9300500 - 2010 Refunding COPs-PG- Debt Svcs				
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Services & Supplies	\$ -	\$ -	\$ 13,948	\$ 13,948
Other Charges	-	-	715,479	715,479
Transfers In & Out	-	-	(729,427)	(729,427)
Total Financing Uses	\$ -	\$ -	\$ -	\$ -
Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ -
Net Cost	\$ -	\$ -	\$ -	\$ -

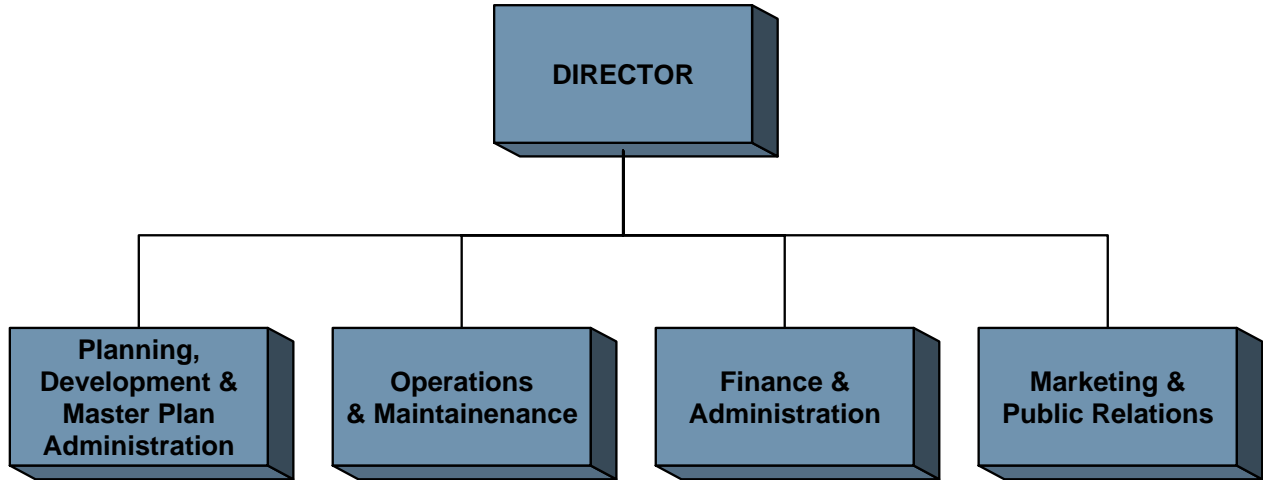
## 2010-11 PROGRAM INFORMATION

**BU: 9300500 2010 Refunding COPs-PG-Debt Svcs**

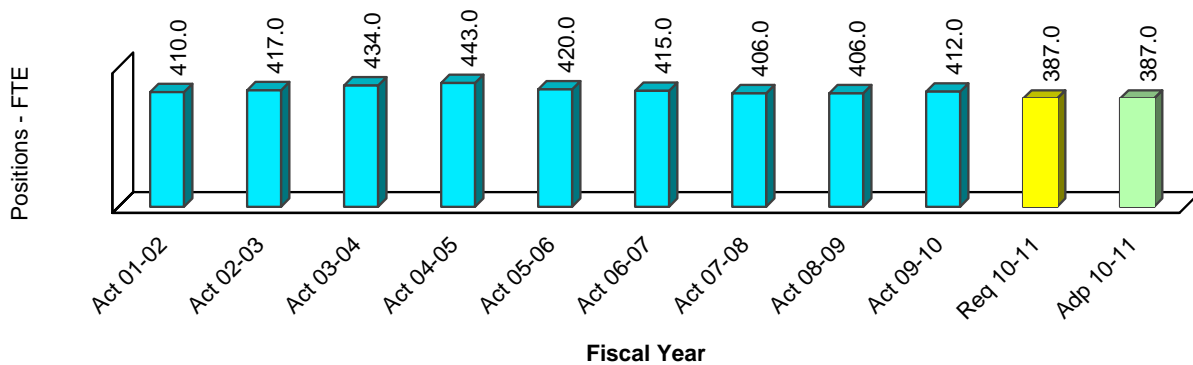
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 COP debt service</b>												
	729,427	729,427	0	0	0	0	0	0	0	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
<b>FUNDED</b>	729,427	729,427	0	0	0	0	0	0	0	0	0.0	0

## Departmental Structure

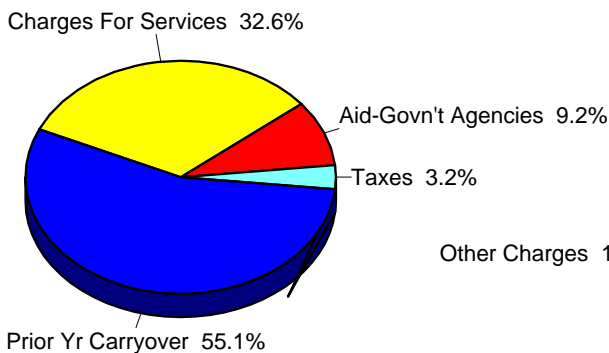
G. HARDY ACREE, Director



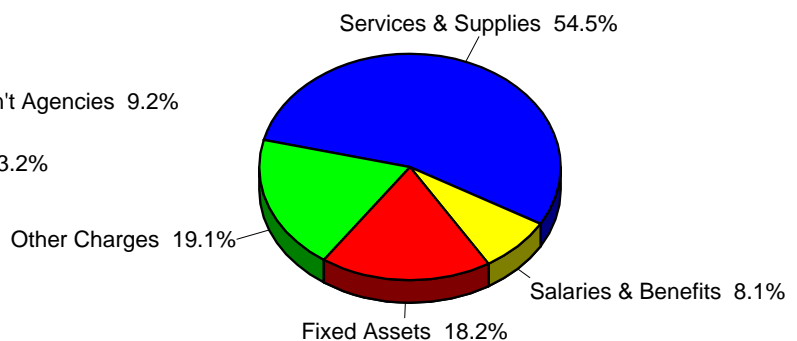
## Staffing Trend



## Financing Sources



## Financing Uses



<b>SUMMARY</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	360,153,275	486,251,030	271,938,047	271,938,047
Total Financing	326,038,434	335,196,887	160,443,442	160,443,442
<b>Net Cost</b>	<b>34,114,841</b>	<b>151,054,143</b>	<b>111,494,605</b>	<b>111,494,605</b>
Positions	406.0	412.0	387.0	387.0

**PROGRAM DESCRIPTION:**

- The Sacramento County Airport System is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County. The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). The Airport System also maintains the McClellan Airport airfield under a contract with the County Department of Economic Development and Intergovernmental Affairs. Operated as an Enterprise Fund, the Airport System is financially self-supporting, with expenses paid for by revenue generated from businesses and individuals who use the airports.
- The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Airport System is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities.

**MISSION:**

Consistent with our community’s values, we will operate, maintain and develop the County Airport System in a safe, convenient and economical manner. We will be a leader in the airport industry by exceeding expectations and providing customer service second to none.

**GOALS:**

- Complete the Executive Airport and Franklin Field Master Plans process to help guide the future of Executive Airport and Franklin Field.
- Develop and implement independent but integrated plan(s) for Sacramento County Airport System, Federal Aviation Administration (FAA) and environmental regulatory compliance.
- Actively reinforce the positive impact of the Sacramento County Airport System on the Northern California region and increase the level at which community members value each of the airports within the system.
- Maintain a structure of reasonable and competitive rates and fees for the users of Airport System facilities consistent with managerial policy, regulatory compliance and fiscal obligations.

**GOALS (CONT.):**

- Successfully produce a fifth annual California Capital Air Show thus resulting in positive perception of the Sacramento County Airport System by the public.
- Continue implementation of the Continuous Descent Approach (CDA) arrival procedure at Mather Airport for the various night cargo carrier aircraft types that do not already utilize the CDA and develop a Standard Terminal Arrival procedure to improve the rate at which arriving aircraft utilize the CDA. CDA procedures have been shown to significantly reduce aircraft noise, fuel burn, and emissions along the extent of the approach course.
- Assess the feasibility and effectiveness of alternative arrival and departure procedures at Mather to minimize aircraft over-flight impacts associated with flight operations at Mather Airport.
- Further develop air cargo business at Mather Airport.
- Increase awareness among the public and public agencies regarding the need to reduce potential interactions between aircraft and hazardous wildlife through land use decisions that minimize wildlife attractants.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:****Department-wide**

- Maintained the financial strength of the Airport System and continued to operate all facilities in a safe and efficient manner.
- Government Finance Officers Association (GFOA) of the United States and Canada awarded the Airport System a Certificate of Achievement for Excellence in Financial Reporting for the 21st consecutive year.

**Sacramento International Airport**

- Construction of both elements of "The Big Build" (Central Terminal Building and Airside Concourse) proceeded on schedule and within budget toward anticipated operational status of both facilities in the 4th quarter of 2011.
- The sale of \$480 million in Airport System Revenue Bonds was successfully completed in July 2009. This was the second of three planned bond issuances to finance construction of The Big Build.
- The new Central Warehouse construction was completed in early 2010. This new building is an important component of the Big Build, as it will provide a mechanism for centralized delivery and warehousing of Airport System goods.
- Completed a rewrite of the Airport Emergency Plan pursuant to a new FAA advisory circular. The new plan is more than 10 times the volume of the previous plan.
- Planning efforts have been underway in recent years for connecting the Airport sewer collection system to a newly completed extension of the Sacramento Area Sewer District (SASD) interceptor extension into the northern portion of the Natomas Basin perimeter levee system. After repeated modifications, the proposed design and construction methodology resulted in the issuance of a CEQA Statutory Exemption in early May 2010. Construction will commence in May 2011.
- Supported regional air quality efforts:
  - Scheduled public bus service continued to be offered to and from International Airport.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):****Sacramento International Airport (Cont.)**

- Continued to increase its number of alternatively fueled vehicles, thus maintaining a fleet with one of the highest percentages of clean air vehicles in the County.

**Sacramento Executive Airport and Franklin Field**

- Preparation of the new master plans for Executive Airport and Franklin Field was completed. They were submitted to the FAA for review.

**Mather Airport**

- In September 2009, Mather Airport was the site of the fourth annual California Capital Air Show, featuring military demonstrations, aerobatic performers, and static displays of military, cargo, and general aviation aircraft.

**SIGNIFICANT CHANGES FOR 2010-11:**

- The Airport System's Capital Improvement Program for Fiscal Years 2011-2015 is designed to meet forecast demands for the Airport System facilities.
- Construction for the new Terminal B will be in full swing throughout the year, with substantial completion anticipated in late 2011.
- Continue efforts to develop and enhance the facilities and operations at Executive and Mather Airports. The Airport System is committed to accomplishing these objectives while continuing to provide a high level of service to the public.
- Big Build Stationary Source Air Quality Permits: The County Airport System collaborated with the Big Build contractors to obtain Authority to construct permits for an innovative natural gas-fired cogeneration (Cogen) unit that will process heat to meet the heating and air conditioning requirements of the new Central Terminal Building and Airside Concourse while simultaneously utilizing waste heat to produce hot water. A one megawatt cogeneration unit is a very efficient system that provides power and thermal energy from a single fuel source.

**SUPPLEMENTAL INFORMATION:****Operating Revenues**

- Budgeted operating revenues of \$147,621,596 are down approximately \$15.85 million over the prior-year budgeted operating revenues. The decrease is primarily due to the decrease in Passenger Facility Charges & Parking revenues resulting from the downturn in passengers.

**Operating Expenses**

- Budgeted operating expenses of \$125,395,867 are up \$1.9 million compared to the budgeted operating expenses from the prior year.
- The increase in budgeted operating expenses over the prior year is primarily due to an increase in Salaries of \$2.9 million for represented employees.

**Capital Outlay**

- In order to meet future demands caused by growth in the Sacramento Region the Airport System must continue its endeavor to improve facilities and enhance services. Projects included in the Airport System's capital budget will contribute to the traveling experience of airport customers, provide the infrastructure needed to accommodate future growth, and help meet the future demand of air travel.

**SUPPLEMENTAL INFORMATION (CONT.):**

**Capital Outlay**

- The following details budgeted capital projects:
  - **Improvements – \$85,239,180.** This reflects improvements at Sacramento International Airport unless otherwise indicated. The following improvements are expected to be financed by bond proceeds, Passenger Facility Charges (PFC), federal and state construction grants, and department retained earnings:
 

\$19,601,933	Terminal Modernization Program Airside
1,168,175	Terminal Modernization Program Ancillary
1,158,607	Terminal Modernization Program Early Projects
9,412,481	Terminal Modernization Program Special Systems
36,164,784	Terminal Modernization Program
12,117,200	Miscellaneous Improvements at International Airport
1,542,000	Miscellaneous Improvements at Executive Airport
3,974,000	Miscellaneous Improvements at Mather Airport
100,000	Miscellaneous Improvements at Franklin Field
  - **Equipment – \$303,000**

\$ 25,000	Electric Vehicle
100,000	Particulate Traps
17,000	Toro Workman 3300D
21,000	Dodge Van 8 Pax
10,000	Automatic Floor Scrubber
130,000	Vehicles: Replacement of 4 Light Vehicles

**2010-11 CAPITAL IMPROVEMENT PLAN (CIP) OPERATING IMPACT:**

The adopted budget includes \$5,533,000 in capital projects anticipated to be completed this fiscal year reflecting no operating impact. For more detailed information regarding operating impacts by project, please refer to the Five-Year Capital Improvement Plan.

**STAFFING LEVEL CHANGES 2010-11:**

- The following 25.0 positions were deleted from the Sacramento County Airport System: 7.0 Custodian Level 2, 4.0 Communication Operator Dispatch Level 2, 2.0 Airport Operations Workers, 2.0 Senior Airport Operations Workers, 2.0 Park Maintenance Worker 1, 1.0 Administrative Services Officer I, 1.0 Airport Technical Assistant, 1.0 Highway Maintenance Worker, 1.0 Maintenance Worker, 1.0 Park Maintenance Supervisor, 1.0 Principal Engineering Technician, 1.0 Firefighter Aircraft Rescue and Firefighting Level 2 (24), 1.0 Senior Highway Maintenance Worker.
- The following position was added to the Sacramento County Airport System : 1.0 Safety Specialist
- The following unfunded position was deleted: Account Clerk III.



**PERFORMANCE MEASURES:**

<b>STRATEGIC PRIORITY: Transportation</b>						
<b>STRATEGIC OBJECTIVES</b>	<b>OUTPUTS/ OUTCOMES</b>	<b>PERFORMANCE MEASURES</b>	<b>Actual 2008/09</b>	<b>Target 2009/10</b>	<b>Actual 2009/10</b>	<b>Target 2010/11</b>
Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of transportation services.	-New airlines beginning service	Number of airlines that begin service	0	0	0	1
	-Existing airlines increase service	Number of new city pairs	2	0	0	1
	-Additional travelers come through Sacramento	Percentage increase in passenger activity	(13.1%)	3.1%	(3.5%)	0.7%
Bolster safe and efficient movement of people and goods	-Airfield and facilities are in compliance with FAA regulations	Number of violations noted in FAA inspection reports	0	0	0	0
	-Airfield and facilities pass FAA inspections	Dollar amount of fines from FAA for airfield safety violations	0	0	0	0
	-Corrective action can be scheduled and completed at appropriate times	Number of delays due to runways not being available	0	0	0	0
	-Flights are not delayed due to unscheduled airfield repairs	Number of aviation accidents resulting from unsafe airfield conditions	0	0	0	0
	-Airfields and facilities are safe for use					

The Sacramento County Airport Systems Performance Measures relate directly to the heart of the Airports: Customer Safety and Satisfaction, as well as the need for continued growth in flights, routes and passenger activity.

**PROJECT LIST:**

STATE CONTROLLER SCHEDULES		County of Sacramento		
COUNTY BUDGET ACT		Operation of Enterprise Fund		
JANUARY 2010		Fiscal Year 2010-11		
		Fund Title		Airport Enterprise/Capital Outlay
		Service Activity		Airport Operations
		Budget Unit		3400000/3480000
Financing Uses	2008-09	2009-10	2010-11	2010-11
Classification	Actual	Actual	Recommended	Adopted by the Board of Supervisors
Land	-	-	-	-
Depreciation	-	-	130,796	130,796
Equipment	3,692,041	179,174	303,000	303,000
CCTV Camera & VCR Replacement	218,053	-	-	-
Taxiway W extension to Existing Taxiway	-	-	-	-
American with Disabilities Act (ADA) Transition allowance	-	-	100,000	100,000
Intrusion Detection & Fence Replacement Phase (AIP 31)	1,572,579	-	-	-
Diesel Emissions Compliance	-	-	100,000	100,000
Equipment Fleet Vehicle Replacement Allowance	-	-	50,000	50,000
Integrated Flight Tracks Billing	-	-	162,000	162,000
LCD Monitor Replacements	-	-	79,200	79,200
Oxidation Ponds Abandonment-Assessment	-	-	100,000	100,000
Property Acquisition North of I-5	-	-	9,141,000	9,141,000
Sanitary Sewer Line Rehab	-	-	500,000	500,000
Landside Roadway Repair Phase II	-	-	500,000	500,000
Airside Service Road - Drainage Improvements	-	-	30,000	30,000
10 Gigabyte Ethernet Upgrade	-	-	355,000	355,000
Install a ground transportation counter in Terminal A	-	-	25,000	25,000
Security Identification Display Area (SIDA) Door Audible Alarms	-	-	25,000	25,000
Extend RW 34R & New ILS & Extend RW16L & Relocate ILS	46,836	-	-	-
High Speed Sweeper replacement	-	-	-	-
Terminal A Apron Expansion (Phase I,II), East	112,459	-	-	-
Sacramento Area Flood Control Agency (SAFCA) Payment	-	-	-	-
Terminal A Flooring Allowance	-	-	-	-
Waste Water Treatment Improvement Allowance	-	-	-	-
ARFF Remodel Phase I	900	-	-	-
Terminal B Underground Hydrant Fueling System	4,423	-	-	-
System Improvement Allowance	-	-	650,000	650,000
Automotive Car Wash Facility Allowance	53,529	-	-	-
City Water Connection	(2,893,128)	-	-	-
Flight Inspection Field Office Heating & Central Air	-	-	200,000	200,000
Cargo Area Security Enhancements (AIP-31)	4,034	-	-	-
Metal Building Package Terminal B1 & B2	1,323	-	-	-
Integrated Electronic Aviation System	(13,830)	-	-	-
Terminal A Cooling Tower	-	125,542	-	-
TB Architectural Improvements	3,096	-	-	-
Aboveground Storage Tank Installations	-	-	-	-
System Wide Revenue Enhancement Allowance	-	-	-	-
Wells 3 & 4 Removal	-	97,667	-	-
Demo Ag Property Sites	126	-	-	-
Temporary Parking in the GA Area	822	-	-	-
Backflow Device Assessment	219,847	103,203	-	-
ARFF Station Apparatus Bay Rehab	90,836	-	-	-
Air Cargo Building Chiller Replacement	166,523	-	-	-
Economy Parking Lot Reconstruction	1,107,265	180,788	-	-
Terminal B1 and B2 Flooring	211,933	-	-	-
Terminal A Misc Improvements	4,577	-	-	-
CASS Upgrade	(75)	-	-	-
DOC Reconfiguration	32,763	-	-	-
Enhanced Vapor recovery system	64,500	-	-	-
Replace West Electrical Vault Emergency Generator	816,292	-	-	-
New Surface Parking lot and RAC storage Area	67,279	-	-	-
West Terminals Apron Rehab	-	-	-	-
Taxiway D Between TW D3 & D7 Asphalt Concrete Repair	588,069	-	-	-
Water Tank Facility Enhancement	-	-	-	-
Parks Hazmat Storage/Nursery Bldg. Relocation	1,551	-	-	-
Hazardous Wildlife Management Contingency	-	-	100,000	100,000
Taxiway C2 & C3 transition repair	170,673	-	-	-
Remove and Replace asphalt (various locations)	19,919	220,959	-	-
IP News Cameras	20,057	-	-	-
Buffy Station Improvement	25,533	-	-	-
Wildlife Environmental Database Software	-	-	-	-
Terminal Modernization Program Facilities Airside	93,126,534	147,550,200	19,601,933	19,601,933
Terminal Modernization Program - Ancillary Facilities	7,235,853	5,635,711	1,168,175	1,168,175
Terminal Modernization Program - Early Projects	11,276,829	-	1,158,607	1,158,607
Terminal Modernization Program - Special Systems	6,115,005	8,667,621	9,412,481	9,412,481
Terminal Modernization Program - Terminal Facilities - Landside	88,497,291	157,654,195	36,164,784	36,164,784

STATE CONTROLLER SCHEDULES		County of Sacramento		
COUNTY BUDGET ACT		Operation of Enterprise Fund		
JANUARY 2010		Fiscal Year 2010-11		
		Fund Title Service Activity Budget Unit		Airport Enterprise/Capital Outlay Airport Operations 3400000/3480000
Financing Uses Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
Total International Airport	212,662,317	320,415,060	80,056,976	80,056,976
EXECUTIVE AIRPORT:				-
American with Disabilities Act (ADA) Transition allowance	-	-	25,000	25,000
Airport Imigration Infrastructure Rehab Phase 1	-	-	-	-
Runway 2-20 South Safety Area Ditch Cover- Design	-	-	967,000	967,000
Entrance Sign	105,902	-	-	-
Airfield Pavement Rehab & Electrical Improvement	-	-	-	-
Airfield Security Improvements - Construction	-	-	-	-
Diesel Fuel Tank Installation at Fuel Farm	-	-	-	-
North Commercial Ramp Pavement Improvements (Tenant)	142	-	-	-
Master Plan EIS/EIR	-	-	-	-
Master Plan NEPA and CEQA Environmental Review	-	-	550,000	550,000
North and South Apron Tie-Down Pavement Rehab	539,970	89,045	-	-
Total Executive Airport	646,014	89,045	1,542,000	1,542,000
MATHER FIELD:				
Air Cargo Access Road Reconstruction	33,204	109	-	-
Deluge System Valve, Pump and Control Panel Repair (AIP10)	-	171,490	-	-
Deluge System Pipeline Extension	62,936	(123,958)	-	-
American with Disabilities Act (ADA) Transition Allowance	-	-	25,000	25,000
Heating Ventilation Air Conditioning (HVAC) Replacement Allowance	-	-	200,000	200,000
Hangar Building 4260 Upgrade (AIP 11)	583,760	-	-	-
Airfield Sweeper Dump Station (Deisgn Only)	142	-	-	-
Runway 22L Centerline & Touchdown Zone Lights,CAT III (AIP-XX)	47	(4,285)	-	-
Air Cargo Apron Marking Removal and Replacemnt	-	2,734	475,000	475,000
Asphalt Repair at Concrete Pad - General Aviation Apron	-	-	793,000	793,000
Building Electrical Rehab	-	-	100,000	100,000
Hangar 7015 and 7040 Door Rehab	-	-	100,000	100,000
Landside Drainage Repairs	-	-	250,000	250,000
Taxiway E1 Pavement Repair	-	11,121	-	-
Removal of Military Fuel Pits	-	-	150,000	150,000
Roof Rehab Allowance	-	-	650,000	650,000
Master Plan EIR/EIS	495,764	670,244	100,000	100,000
Install 22L RVR's (AIP-XX)	-	-	931,000	931,000
MacReady Avenue Rehabilitation, Phase I Design (MAP-12)	604,191	49,590	-	-
Security Drainage Grates (Part I Design)	-	-	200,000	200,000
Building 7005 & 7010 Fire Sprinklers	-	-	-	-
Roof Repair/Replacement	59,529	35,122	-	-
Building 7075 Firehouse Lead-based Paint Testing	-	-	-	-
Hangar Building 4260 Roof Replacement	10,000	-	-	-
Multiple Hangar Deluge System Evaluation and Improvements	-	-	-	-
Total Mather Field	1,849,573	812,166	3,974,000	3,974,000
FRANKLIN FIELD:				
Taxiway A, B, D, and E Aircraft Aprons and Drainage - Design	104,602	-	-	-
Runway 18-36, Taxiways B & C, Apron Pavement Rehab	1,091	-	-	-
Master Plan NEPA and CEQA Environmental Review	-	-	100,000	100,000
Master Plan EIS/EIR	-	-	-	-
Total Franklin Field	105,693	-	100,000	100,000
<b>Department Total</b>	<b>215,263,597</b>	<b>321,316,271</b>	<b>85,672,976</b>	<b>85,672,976</b>

**SCHEDULE:**

State Controller Schedules		County of Sacramento			Schedule 11	
County Budget Act January 2010		Operation of Enterprise Fund Fiscal Year 2010-11			Fund Title	Airport Enterprise/Capital Outlay
					Service Activity	Airport Operations
					Budget Unit	3400000/3480000
Operating Detail	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
<b>Operating Revenues</b>						
Licenses, Permits and Franchises	\$ 6,572	\$ 15,865	\$ 20,878	\$ 20,878		
Revenue From Use of Money and Property	104,583,639	101,224,502	101,644,781	101,644,781		
Charges for Services	12,971,242	24,802,539	32,716,546	32,716,546		
Miscellaneous Sales	15,991,178	16,693,509	13,239,391	13,239,391		
<b>Total Operating Revenues</b>	<b>\$ 133,552,631</b>	<b>\$ 142,736,415</b>	<b>\$ 147,621,596</b>	<b>\$ 147,621,596</b>		
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 33,475,970	\$ 32,880,646	\$ 38,012,676	\$ 38,012,676		
Services and Supplies	48,435,455	46,837,547	58,219,023	58,219,023		
Other Charges	4,833,374	4,918,800	5,595,644	5,595,644		
Depreciation	23,350,082	24,553,788	23,118,524	23,118,524		
Cost of Goods Sold	467,238	429,463	450,000	450,000		
<b>Total Operating Expenses</b>	<b>\$ 110,562,119</b>	<b>\$ 109,620,244</b>	<b>\$ 125,395,867</b>	<b>\$ 125,395,867</b>		
<b>Operating Income (Loss)</b>	<b>\$ 22,990,512</b>	<b>\$ 33,116,171</b>	<b>\$ 22,225,729</b>	<b>\$ 22,225,729</b>		
<b>Non-Operating Revenues (Expenses)</b>						
Interest/Investment Income and/or Gain	\$ 13,649,551	\$ 9,945,464	\$ 1,505,225	\$ 1,505,225		
Interest/Investment (Expense) and/or (Loss)	(34,322,143)	(55,328,009)	(61,000,000)	(61,000,000)		
Gain or Loss on Sale of Capital Assets	-	13,721	35,150	35,150		
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ (20,672,592)</b>	<b>\$ (45,368,824)</b>	<b>\$ (59,459,625)</b>	<b>\$ (59,459,625)</b>		
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 2,317,920</b>	<b>\$ (12,252,653)</b>	<b>\$ (37,233,896)</b>	<b>\$ (37,233,896)</b>		
Capital Contributions - Grant, extraordinary items, etc.	\$ 5,101,930	\$ 14,254,426	\$ 11,281,471	\$ 11,281,471		
Transfers-In/(Out)	(1)	-	-	-		
<b>Change in Net Assets</b>	<b>\$ 7,419,849</b>	<b>\$ 2,001,773</b>	<b>\$ (25,952,425)</b>	<b>\$ (25,952,425)</b>		
Net Assets - Beginning Balance	772,262,877	779,682,726	781,684,499	781,684,499		
Net Assets - Ending Balance	\$ 779,682,726	\$ 781,684,499	\$ 755,732,074	\$ 755,732,074		
Positions	406.0	412.0	387.0	387.0		
Revenues Tie To					SCH 1, COL 5	
Expenses Tie To					SCH 1, COL 7	
Memo Only:						
Improvements	211,576,973	321,137,097	85,239,180	85,239,180		
Equipment	3,692,041	179,174	303,000	303,000		
<b>Total Capital</b>	<b>\$ 215,269,014</b>	<b>\$ 321,316,271</b>	<b>\$ 85,542,180</b>	<b>\$ 85,542,180</b>		
<b>Uses of Working Capital</b>						
Bond Principal Payment	10,710,000	19,740,000	20,260,000	20,260,000		
Acquisition of Fixed Assets	215,263,598	321,316,271	85,557,180	85,557,180		
Bond Issuance Costs			1,657,000	1,657,000		

State Controller Schedules		County of Sacramento			Schedule 11
County Budget Act January 2010		Operation of Enterprise Fund Fiscal Year 2010-11			
		Fund Title		Airport Enterprise/Capital Outlay	
		Service Activity		Airport Operations	
		Budget Unit		3400000/3480000	
Operating Detail	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Debt Issue Financing</b>					
Bond Proceeds	170,465,352	168,246,861			
<b>Reserves At Year-End</b>					
Renewal and Replacement Reserve	2,000,000	2,000,000	2,000,000	2,000,000	
Imprest Cash	2,250	2,250	2,250	2,250	
Capitalized Interest Fund	36,901,852	36,846,080	13,391,806	13,391,806	
Maintenance/Operations Reserve	39,000,000	42,000,000	46,000,000	46,000,000	

**2010-11 PROGRAM INFORMATION**

**BU: 3400000 Airport Enterprise**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<b><u>001 Sacramento International Airport System</u></b>											
	380,745,359	150,000,000	11,281,471	0	0	0	142,598,107	0	0	<b>76,865,781</b>	372.0	184
<i>Program Type:</i>	Self-Supporting											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	T -- Bolster safe and efficient movement of people and goods											
<i>Program Description:</i>	Developing, operating, and maintaining Airport System to provide the safe and efficient movement of people and goods.											
<i>Program No. and Title:</i>	<b><u>002 Executive Airport</u></b>											
	921,519	0	0	0	0	0	1,325,603	0	0	<b>-404,084</b>	6.0	6
<i>Program Type:</i>	Self-Supporting											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	T -- Bolster safe and efficient movement of people and goods											
<i>Program Description:</i>	Developing, operating, and maintaining general aviation airport											
<i>Program No. and Title:</i>	<b><u>003 Mather Airport</u></b>											
	1,598,193	0	0	0	0	0	5,238,261	0	0	<b>-3,640,068</b>	9.0	14
<i>Program Type:</i>	Self-Supporting											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	T -- Bolster safe and efficient movement of people and goods											
<i>Program Description:</i>	Developing, operating, and maintaining regional cargo airport											
<b>FUNDED</b>	383,265,071	150,000,000	11,281,471	0	0	0	149,161,971	0	0	<b>72,821,629</b>	387.0	204

**2010-11 PROGRAM INFORMATION**

**BU: 3480000 Airport-Capital Outlay (Info Only)**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title: 004 Capital Improvement Program</i>												
	85,672,976	47,000,000	0	0	0	0	0	0	0	38,672,976	0.0	0
<i>Program Type:</i> Self-Supporting												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> T -- Bolster safe and efficient movement of people and goods												
<i>Program Description:</i> Developed to meet the needs of expanding service												
<b>FUNDED</b>												
	85,672,976	47,000,000	0	0	0	0	0	0	0	38,672,976	0.0	0

# APPROPRIATION FOR CONTINGENCIES

5980000

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	-	-	2,005,237	2,005,237
Total Financing	-	-	-	-
Net Cost	-	-	2,005,237	2,005,237

**PROGRAM DESCRIPTION:**

This budget unit provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made. The level of contingencies in each fund is established by law at a maximum of 15% of the appropriated operating expenses.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Midyear adjustment of \$1,100,000 to cover the net County cost of increased unemployment costs due to layoffs.
- Midyear adjustment of \$481,000 to cover the restoration of funds to Conflict Criminal Defenders to fund increased costs of mandated legal services.

**SIGNIFICANT CHANGES FOR 2010-11:**

Appropriation increase by \$305,237 from the Approved Recommended Budget.



**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010		<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11			<b>Schedule 9</b>
		Budget Unit	<b>5980000 - Appropriation For Contingency</b>		
		Function	<b>APPROPRIATION FOR CONTINGENCY</b>		
		Activity	<b>Appropriation for Contingency</b>		
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Appropriation for Contingencies	\$ -	\$ -	\$ 2,005,237	\$ 2,005,237	
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,005,237</b>	<b>\$ 2,005,237</b>	
<b>Net Cost</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,005,237</b>	<b>\$ 2,005,237</b>	

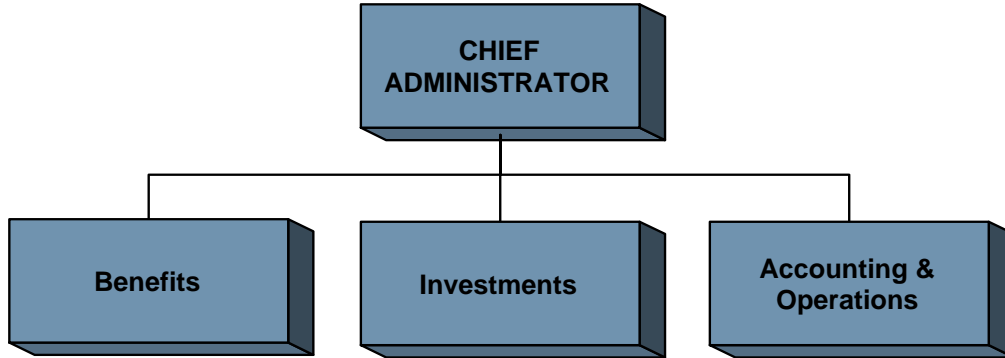
**2010-11 PROGRAM INFORMATION**

**BU: 5980000 Appropriation for Contingency**

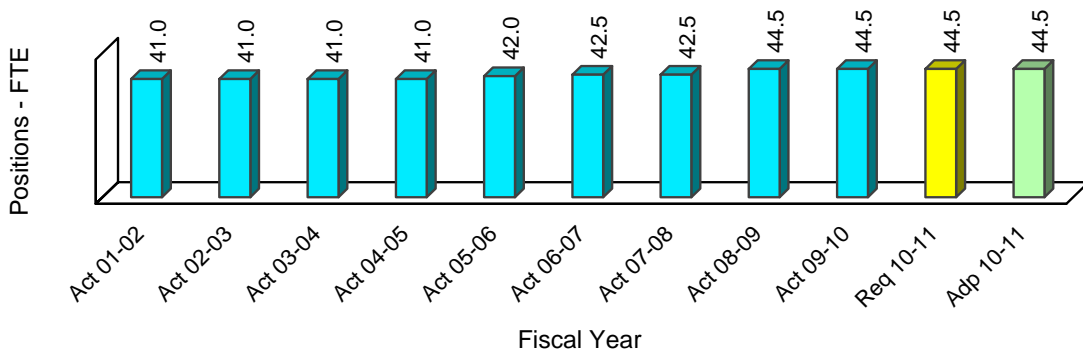
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<b>001 General Fund Contingencies</b>											
	2,005,237	0	0	0	0	0	0	0	0	2,005,237	0.0	0
<i>Program Type:</i>	Discretionary											
<i>Countywide Priority:</i>	5 -- General Government											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	The program provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.											
<b>FUNDED</b>												
	2,005,237	0	0	0	0	0	0	0	0	2,005,237	0.0	0

# Departmental Structure

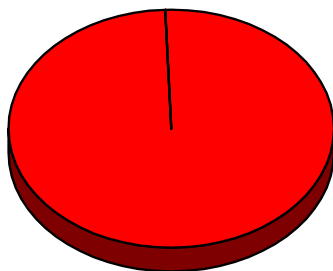
RICHARD STENSRUD, Chief Administrator



## Staffing Trend

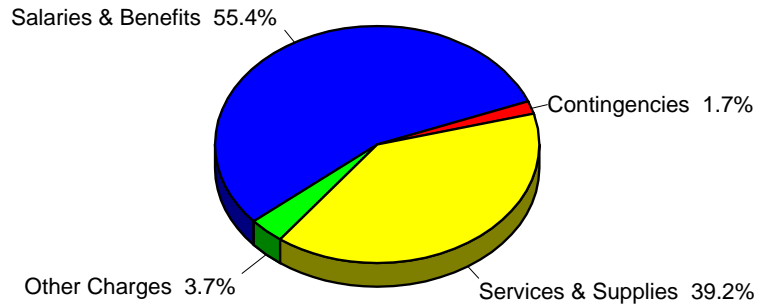


## Financing Sources



Charges For Services 100.0%

## Financing Uses



<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	5,780,430	5,680,233	7,153,397	7,153,397
Total Financing	(156,657)	(211,259)	7,153,397	7,153,397
<b>Net Cost</b>	<b>5,937,087</b>	<b>5,891,492</b>	<b>-</b>	<b>-</b>
<b>Positions</b>	<b>44.5</b>	<b>44.5</b>	<b>44.5</b>	<b>44.5</b>

**PROGRAM DESCRIPTION:**

Management of the Sacramento County Employees' Retirement System (SCERS), pursuant to the provisions of the County Employees' Retirement Law of 1937 (1937 Act), is vested in the Board of Retirement which:

- Is responsible for the administration and maintenance of the records of the System in accordance with the provisions of the 1937 Act and Retirement Board Bylaws.
- Sets policy for the investment of the assets of the System and monitors its investments.
- Appoints a Retirement Administrator who serves as Chief Executive Officer for the System, who is not subject to County Civil Service or merit system rules but serves at the will and pleasure of the Retirement Board.
- Additionally, the Chief Investment Officer, General Counsel, Chief Benefits Officer, and Chief Operations Officer for the System are not subject to County Civil Service or merit systems rules and are appointed by the Retirement Administrator subject to confirmation by the Board of Retirement.
- All other staff positions are also appointed by the Retirement Administrator but are selected from County Civil Service lists. These personnel are county employees subject to County Civil Service and personnel rules, and as applicable, are covered by the collective bargaining agreements that cover other county employees. All positions are included in the Salary Resolution and the Summary of Positions that are adopted by the Board of Supervisors.
- Annually adopts a budget covering the entire expense of administration of the System. This budget is not approved by the Board of Supervisors and is included in the County budget as information only.

**MISSION:**

The mission of the Sacramento County Employees' Retirement System Board and Administration is to provide high quality services and manage system assets in a prudent manner.

**CORE VALUES:**

In carrying out this mission, the Board of Retirement will:

- Act as fiduciaries for the members, retirees, and beneficiaries.
- Take responsibility for cost-effective operations and minimize employer contributions.
- Display competency, courtesy, and respect.

**CORE VALUES (CONT.):**

- Employ prudent and fair decision procedures.
- Continue professional growth through education and training.
- Plan strategically for the future.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- The County Board of Supervisors re-appointed John Kelly and Robert Woods to new three-year terms on the Sacramento County Employee's Retirement System (SCERS) Board.
- Worked with the Voter Registration and Elections Office to conduct a SCERS Board election for new three-year terms for one Board Member who represents the Miscellaneous Members, and for Board Members to serve as the Safety representative and the Alternate Safety representative. Kathy O'Neil was elected to represent the Miscellaneous Members, Bill Johnson and John Conneally were re-elected as the Safety and Alternate Safety Members, respectively.
- Julie Valverde became the Ex-Officio Board Member upon her appointment as County Director of Finance.
- Met with the County, member employers, and labor representatives to communicate the impact of the substantial downturn in the investment markets on employer and member contribution rates.
- Successfully handled the transition of staff responsibilities relating to investment matters following the departure of the Chief Investment Officer. Reallocated assignments during months without professional investment staff. Recruited and filled two newly-created Investment Officer positions. Developed assignments and responsibilities for the Investment Officers.
- Continued to analyze, assess, and develop recommendations regarding ways to improve the performance of SCERS' investment portfolio, improve the selection of investment managers, and enhance the services provided by outside consultants.
- Continued to evaluate and identify possible alternative investment strategies for the opportunities portfolio.
- Enhanced investment compliance and investment program governance via online reports and monitoring.
- Created and implemented the Privacy and Confidentiality Policy to safeguard confidential information requiring Trustees, employees, vendors, and visitors to adhere to the objectives and directives as outlined in the respective agreements.
- Engaged the actuary, The Segal Company (Segal), to perform a study of the impact of alternate smoothing periods and corridors consistent with the Actuarial Standard of Practice. Adopted and implemented the new smoothing period and market value corridor as recommended by Segal.
- Engaged a real estate professional to assist with identifying and evaluating options for SCERS' administrative office space needs following the expiration of the building lease in December 2011.
- Continued to review, revise, and upgrade the appearance and effectiveness of written materials and the SCERS websites. Commenced working on a comprehensive communications plan and integration of new SCERS logo. Created a new abbreviated annual financial report and distributed it to all members.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):**

- Received the Certificate of Achievement for Excellence in Financial Reporting award from the Government Finance Officers Association (GFOA) for the SCERS Comprehensive Annual Financial Report for the years ended June 30, 2009 and 2008.
- Received the Award for Outstanding Achievement in Popular Annual Financial Reporting from the GFOA for the SCERS Annual Financial Report Summary for the fiscal year ended June 30, 2009.
- Conducted Board education sessions pertaining to investment opportunities, the economic environment, and actuarial matters.
- Revised and updated the service retirement application package.
- Expanded “full service” business model by assigning member-specific caseloads to all Benefits personnel associated with retirement calculations, permissive service purchases, and lump sum distributions or “refunds” of member contributions.
- Increased frequency of Retirement Planning Seminars and conducted all-day, “advanced career” sessions for more than 800 registrants.
- Assisted with County-wide outplacement efforts by participating in all scheduled events, speaking with employee groups about retirement processes, and enhancing plan information provided to terminated members.
- Implemented plan change adopted by Board of Supervisors by developing rules and processes required for re-employment after retirement under Government Code § 31680.7.
- Obtained favorable judgment for damages relating to sale of investment property in Washington.
- Reviewed and updated the Conflict of Interest Code.
- Adopted a policy on post-retirement employment.
- Completed the transition to accessing Retirement Board materials using a secure web site. Substantially reduced express mailing charges as the need for mailing of meeting materials to Board members has been eliminated.
- Chief Executive Officer testified before the Little Hoover Commission, a bipartisan, independent state oversight agency to assist with educating its members in understanding key issues surrounding public employee retirement systems in California.

**SIGNIFICANT CHANGES FOR 2010-11:**

- Conduct a request for proposals for a general investment consultant, determine whether specialist investment consultants are needed to assist the Board and staff in managing SCERS’ investment program.
- Create an annual information statement for retired members.
- Develop and implement additional educational programs and materials for SCERS members.
- Complete the facilitated long-range strategic planning process through development of a comprehensive five-year plan.
- Complete the review and revision of SCERS Bylaws/Regulations. Combine the materials with applicable statutes, policies and procedures to form a consolidated plan document.

**SIGNIFICANT CHANGES FOR 2010-11 (CONT.):**

- Undertake a facilitated analysis of retirement system governance culminating in the development of governance policies outlining Board and staff roles and responsibilities.
- Develop a process and parameters for Board evaluation of its own performance.
- Implement a structured goal setting and performance evaluation process for SCERS employees.
- Revise and update the retirement handbook.
- Review and update the survivor handbook.
- Develop and implement a comprehensive communications plan, integrating a SCERS 'brand' concept.
- Develop and implement a program for establishing a baseline for member satisfaction, enhancing member feedback, measuring improvements in service, and benchmarking against best practices in customer service.
- Analyze and develop recommendations regarding the issues, costs, and benefits of adding new lines of business or business products that are compatible with the existing SCERS business model.
- Enhance business resumption planning in the event of a disaster by developing a comprehensive business continuity plan with the assistance of an external consultant.
- Utilize new disability retirement forms.

**STAFFING LEVEL CHANGES FOR 2010-11:**

Administrative additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

**Added Positions:**

Information Tech Analyst 2 .....	1.0
Accounting Manager.....	1.0
Disability Specialist .....	<u>1.0</u>
<b>Total</b>	<b>3.0</b>

**Deleted Positions:**

Information Tech Customer Support Specialist 2 .....	1.0
Accountant 2 .....	1.0
Senior Personnel Specialist.....	<u>1.0</u>
<b>Total</b>	<b>3.0</b>

**FOR INFORMATION ONLY**

**SCHEDULE:**

State Controller Schedule County Budget Act January 2010		County of Sacramento Operation of Internal Service Fund Fiscal Year 2010-11			Schedule 10
		Fund Title   <b>BOARD OF RETIREMENT</b> Service Activity   <b>Administration</b> Budget Unit   <b>7860000</b>			
Operating Detail	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
Charges for Service	\$ -	\$ -	\$ 7,153,397	\$ 7,153,397	
<b>Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,153,397</b>	<b>\$ 7,153,397</b>	
<b>Operating Expenses</b>					
Salaries/Benefits	\$ 3,183,242	\$ 3,270,697	\$ 3,960,237	\$ 3,960,237	
Services & Supplies	2,124,658	1,966,251	2,806,975	2,806,975	
Other Charges	467,105	438,314	255,185	255,185	
Depreciation	5,425	4,971	6,000	6,000	
<b>Total Operating Expenses</b>	<b>\$ 5,780,430</b>	<b>\$ 5,680,233</b>	<b>\$ 7,028,397</b>	<b>\$ 7,028,397</b>	
<b>Operating Income (Loss)</b>	<b>\$ (5,780,430)</b>	<b>\$ (5,680,233)</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	
<b>Non-Operating Revenues (Expenses)</b>					
Other Financing	\$ 13,270	\$ -	\$ -	\$ -	
Interest Income	(169,927)	(211,259)	-	-	
Contingencies	-	-	(125,000)	(125,000)	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ (156,657)</b>	<b>\$ (211,259)</b>	<b>\$ (125,000)</b>	<b>\$ (125,000)</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (5,937,087)</b>	<b>\$ (5,891,492)</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Change In Net Assets</b>	<b>\$ (5,937,087)</b>	<b>\$ (5,891,492)</b>	<b>\$ -</b>	<b>\$ -</b>	
Net Assets - Beginning Balance	12,344,397	6,407,310	515,818	515,818	
Net Assets - Ending Balance	\$ 6,407,310	\$ 515,818	\$ 515,818	\$ 515,818	
Positions	44.5	44.5	44.5	44.5	
Revenues Tie To					SCH 1, COL 4
Expenses Tie To					SCH 1, COL 6

**2010-11 PROGRAM INFORMATION**

**BU: 7860000 Board of Retirement (Info Only)**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<b>001 Management of the Sacramento County Employees' Retirement System (SCERS)</b>											
	7,153,397	0	0	0	0	0	7,153,397	0	0	0	44.5	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	5 -- General Government											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	Pursuant to the provisions of the County Employees' Retirement Law of 1937, management of the Sacramento County Employees' Retirement System (System) is vested in the Board of Retirement which is responsible for the administration and maintenance of the records of the System in accordance with the 1937 Act and Retirement Board Bylaws											
<b>FUNDED</b>	7,153,397	0	0	0	0	0	7,153,397	0	0	0	44.5	0



## SCHEDULE:

State Controller Schedule		County of Sacramento			Schedule 15
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			
<b>9287000 - Capital Projects-Debt Service</b>					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 270,213	\$ 25,546	\$ -	\$ -	-
Revenue from Use Of Money & Property	6,691	345	-	-	-
<b>Total Revenue</b>	<b>\$ 276,904</b>	<b>\$ 25,891</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Services & Supplies	\$ 182,907	\$ 38,294	\$ -	\$ -	-
Other Charges	1,490,652	1,486,201	-	-	-
Transfers In & Out	(1,422,202)	(1,506,202)	-	-	-
<b>Total Financing Uses</b>	<b>\$ 251,357</b>	<b>\$ 18,293</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Expenditures/Appropriations</b>	<b>\$ 251,357</b>	<b>\$ 18,293</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Net Cost</b>	<b>\$ (25,547)</b>	<b>\$ (7,598)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## PROGRAM DESCRIPTION:

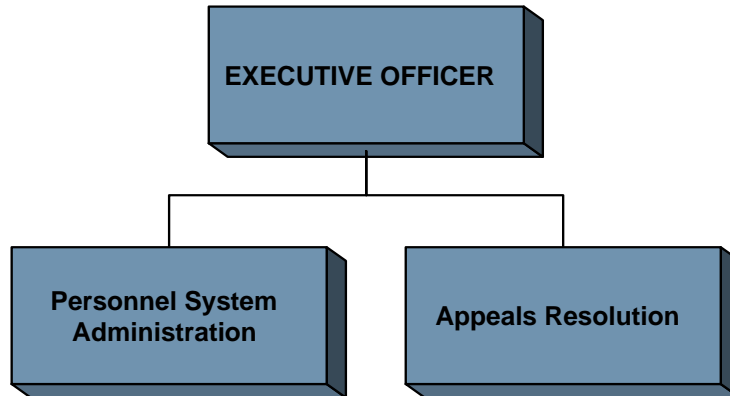
- This budget unit provided for the annual lease payments for the 1999 Refunding Certificates of Participation (Capital Projects). On November 23, 1999, the Board of Supervisors approved the refinancing of the Cherry Island Golf Course and the County Employees Parking Garage facilities. Although the financing for both facilities was consolidated into a single issue, the debt service related to each facility was segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility. The refunding of \$15,960,000 was executed and closed on December 14, 1999, resulting in reduced annual debt service payments for the Parking Garage Project and additional financing of \$495,000 for several golf projects, hence no change in the Golf debt service level.
- On March 12, 2010, the County refinanced the 1999 borrowing with the 2010 Refunding Certificates of Participation

## FOR INFORMATION ONLY

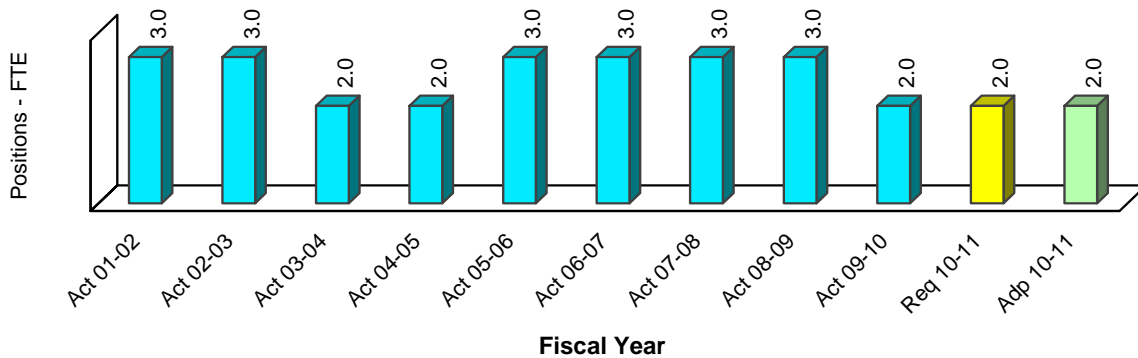
See new Budget Unit 9300000 for Cherry Island Golf Course portion and 9300500 for Parking Garage portion.

## Departmental Structure

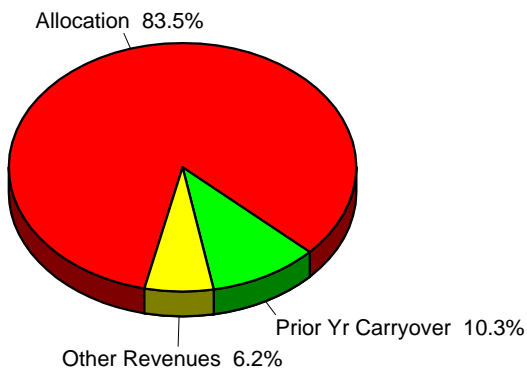
LESLIE LEAHY, Executive Officer



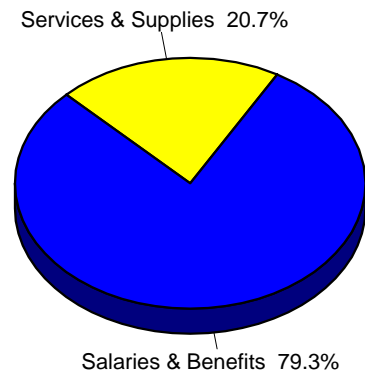
## Staffing Trend



## Financing Sources



## Financing Uses



Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	390,496	304,592	322,794	322,794
Total Financing	50,515	16,612	53,275	53,275
Net Cost	339,981	287,980	269,519	269,519
Positions	3.0	2.0	2.0	2.0

**PROGRAM DESCRIPTION:**

- Develop policies and rules for the administration of a personnel system based upon merit.
- Review and approve County Classification Plan.
- Provide for resolution of appeals related to disciplinary actions and releases from probation.
- Provide for resolution of appeals related to Civil Service examinations and classification.
- Ensure that county personnel procedures are consistent with all federal and state laws.

**MISSION:**

To improve the quality of the delivery of county services by providing the citizens, management, and employees of Sacramento County with a responsive personnel system dedicated to the fair and impartial hiring of the most qualified employees on the basis of merit. To provide policy direction and oversight for the merit selection, promotion, retention, classification, and discipline of civil service employees pursuant to Article XVI of the Sacramento County Charter and accepted principles of public personnel administration.

**GOAL:**

Improve the efficiency of all staff processes and provide assistance to human resources personnel, department personnel countywide, and the public on a continuing basis regarding the Civil Service Rules and Commission policies and procedures.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- The Commission was unable to locate funding for transfer of classification studies and non-confidential appeals files to electronic format to reduce its office storage space.
- Staff continued to prioritize customer service and conservation of office supplies. Overhead costs, printing, and mailing were reduced by utilizing electronic messaging and correspondence whenever feasible.
- The loss of the half-time Executive Secretary position resulted in distribution of the workload between the two remaining staff with every effort being made to prevent backlogs and serve the needs of County employees, recognized employee organizations, County Management, the public, and the Commission.
- A slight decrease in classification studies being filed was due in part to the County’s budget situation and a priority shift to matters of seniority and lay-offs as well as the moratorium on hiring. The Department of Personnel Services submitted 41 classification studies for Commission review, with a total of 98 individual classes. The Commission took action on 32 of the classification studies submitted.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):**

- The Commission processed appeals filed by 32 appellants, a decrease over the previous year due to the County’s budget situation and resulting lay-offs. Included in the appeals filed were seven releases from probation; 20 allocation appeals; four examination appeals; and one appeal that did not fall within the Commission’s jurisdiction. The Commission continued to track appeal inquiries necessitating a large portion of staff’s time, and a total of 128 appeal inquiries were processed.

**STAFFING LEVEL CHANGE FOR 2010-11:**

- Due to budget reductions the .5 Executive Secretary position was deleted by the Board of Supervisors during Fiscal Year 2009-10.

**PERFORMANCE MEASURES:**

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	TARGET 2008	ACTUAL 2008	TARGET 2009	ACTUAL 2009
Achieve a high degree of satisfaction with timely responses and resolutions to Appeals.	The merit system is upheld, the County Charter and Civil Service Rules are adhered to.	% Appeals administratively resolved, settled, withdrawn or abandoned before Commission consideration. (Total number of appeals received 90)	37%	40%	40%	33%
		% Appeals heard by Commission (Include Ratification of Withdrawal of Appeal). (Total number of appeals received 90)	34%	40%	40%	50%
Achieve satisfaction that Classifications reflect needs of County and its current and future employees.	The Classification plan is fair and objective and creates clear qualifications required to perform duties of County positions.	Total # classification studies received requiring Commission action. (Total number of classification studies received 33; Total number of classification positions 69)	36	47	47	33
		% Classifications within studies requiring modification to the specification by Commission. (Total number of classification studies received 33)	45%	49%	46%	39%

The public is confident that potential and current employees are treated fairly and receive timely remedies. The Commission provides a forum for classifications to be heard in a fair and objective manner, resulting in a plan that accurately reflects the current and future needs of the County and its employees, so that it will obtain the best qualified workers.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **4210000 - Civil Service Commission**  
Function          **GENERAL**  
Activity          **Personnel**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Prior Yr Carryover	\$ 13,031	\$ 999	\$ 33,275	\$ 33,275
Miscellaneous Revenues	33,373	15,613	20,000	20,000
Residual Equity Transfer In	4,111	-	-	-
<b>Total Revenue</b>	<b>\$ 50,515</b>	<b>\$ 16,612</b>	<b>\$ 53,275</b>	<b>\$ 53,275</b>
Salaries & Benefits	\$ 302,059	\$ 241,110	\$ 256,121	\$ 256,121
Services & Supplies	80,097	57,315	59,691	59,691
Expenditure Transfer & Reimbursement	8,340	6,167	6,982	6,982
<b>Total Expenditures/Appropriations</b>	<b>\$ 390,496</b>	<b>\$ 304,592</b>	<b>\$ 322,794</b>	<b>\$ 322,794</b>
<b>Net Cost</b>	<b>\$ 339,981</b>	<b>\$ 287,980</b>	<b>\$ 269,519</b>	<b>\$ 269,519</b>
<b>Positions</b>	<b>3.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>

**2010-11 PROGRAM INFORMATION**

**BU: 4210000 Civil Service Commission**

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

*Program No. and Title:* **001 Civil Service Commission**

322,794	0	0	0	0	0	0	20,000	33,275	<b>269,519</b>	2.0	0
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*Program Type:* Mandated

*Countywide Priority:* 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

*Strategic Objective:* IS -- Internal Support

*Program Description:* Sacramento County citizens approved the Civil Service Commission's (CSC) existence by adopting Sacramento County Charter, Article XVI, Section 71, to ensure the merit system is upheld.

<b>FUNDED</b>	322,794	0	0	0	0	0	20,000	33,275	<b>269,519</b>	2.0	0
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# CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION 4660000

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	161,100	84,218	75,451	75,451
Total Financing	-	-	-	-
Net Cost	161,100	84,218	75,451	75,451

## PROGRAM DESCRIPTION:

Under a Joint Powers Agreement (JPA), provides funding to staff the following programs for residents of the Unincorporated Area:

- Tenant-Landlord Hotline.
- Brief Services.
- Repartee (off-hour answering services).
- Affiliate and Community Meetings.
- Education and Outreach.
- Material Distribution, including our Fair Housing Handbook.

## SIGNIFICANT DEVELOPMENTS DURING 2009-10:

- Discussed 7,250 Housing Counseling related issues with clients.
- Conducted 66 mediations serving 165 persons.
- Mediations resulted in a 97% success rate.
- Distributed over 2,109 Fair Housing Handbooks and related flyers.
- Attended 30 Affiliate and Community Based Organization meetings.
- Provided education and outreach to over 293 persons.
- Monetary Savings to clients/respondents: \$90,285 - Monetary savings exceeds funding contribution provided by Sacramento County.

## SIGNIFICANT CHANGES FOR 2010-11:

- Due to last year's 48% budget cut, services were down:
  - -20% for Staffing Levels.
  - -53% for Housing Counseling issues (7,096).
  - -67% for Mediations (129).
  - -88% for Materials (12,777).
  - -60% for Meetings and Education & Outreach (62).

# CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION 4660000

## SCHEDULE:

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>		
Budget Unit <b>4660000 - Contribution To Human Rights/Fair</b> Function <b>PUBLIC PROTECTION</b> Activity <b>Other Protection</b>				
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Other Charges	\$ 161,100	\$ 84,218	\$ 75,451	\$ 75,451
<b>Total Expenditures/Appropriations</b>	<b>\$ 161,100</b>	<b>\$ 84,218</b>	<b>\$ 75,451</b>	<b>\$ 75,451</b>
<b>Net Cost</b>	<b>\$ 161,100</b>	<b>\$ 84,218</b>	<b>\$ 75,451</b>	<b>\$ 75,451</b>

## 2010-11 PROGRAM INFORMATION

### BU: 4660000 Contribution to Human Rights/Fair Housing Commission

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

**Program No. and Title:** 001 County Share of Fixed Operating Cost

60,800	0	0	0	0	0	0	0	0	0	<b>60,800</b>	0.0	0
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**Program Type:** Discretionary

**Countywide Priority:** 4 -- Sustainable and Livable Communities

**Strategic Objective:** HS1 -- Ensure that needy residents have adequate food, shelter, and health care

**Program Description:** Provides basic functional office work space to carry out service mandates of expert legal, mediation, and educational assistance to any individual avoiding harsh evictions, lawsuits, homelessness, and welfare need serving (4,620 calls; 8,000+ individuals served; 12,000+ issues).

**Program No. and Title:** 002A County Tenant/Landlord Hotline, E&O, Admin Service Level

14,651	0	0	0	0	0	0	0	0	0	<b>14,651</b>	0.0	0
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**Program Type:** Discretionary

**Countywide Priority:** 4 -- Sustainable and Livable Communities

**Strategic Objective:** HS1 -- Ensure that needy residents have adequate food, shelter, and health care

**Program Description:** Provides expert legal, mediation, and educational assistance to any individual avoiding harsh evictions, lawsuits, homelessness, and welfare need serving (4,620 calls; 8,000+ individuals served; 12,000+ issues).

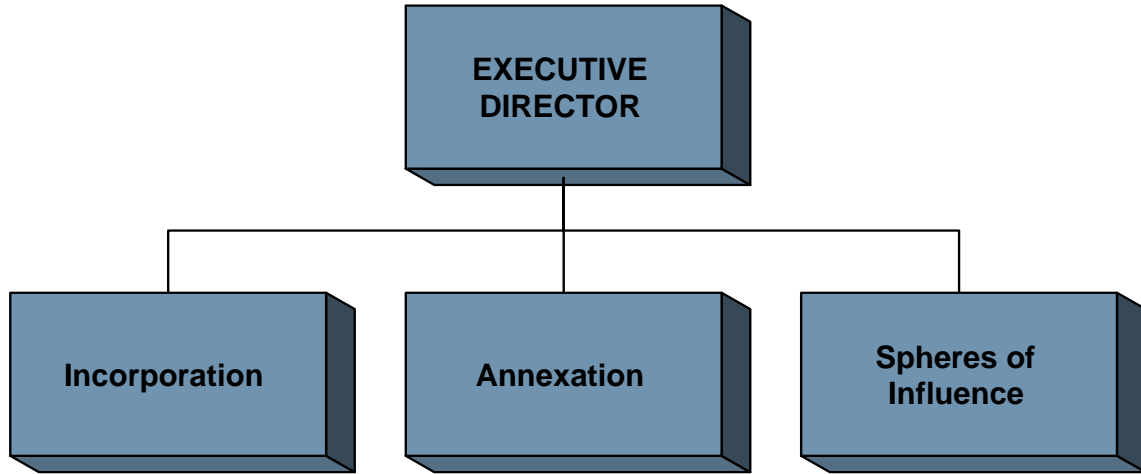
**FUNDED**

75,451	0	0	0	0	0	0	0	0	0	<b>75,451</b>	0.0	0
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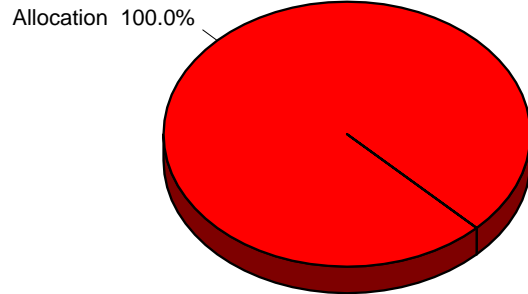


## Departmental Structure

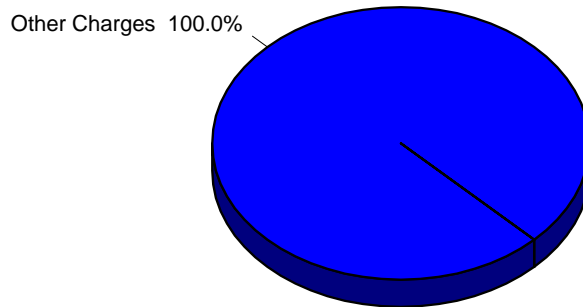
PETER BRUNDAGE, Executive Director



## Financing Sources



## Financing Uses



<b>Summary</b>				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	228,833	228,833	228,833	228,833
Total Financing	-	-	-	-
<b>Net Cost</b>	<b>228,833</b>	<b>228,833</b>	<b>228,833</b>	<b>228,833</b>

**PROGRAM DESCRIPTION:**

- The Local Agency Formation Commission (LAFCo) approves or modifies - with or without terms and conditions, or denies proposals for:
  - Incorporation of cities.
  - Annexation, detachment, or reorganization of territory to a city or a special district.
  - Consolidation, merger, and formation or reorganization of special districts which impact the provision of public services within the County.
- Promotes the logical and reasonable development of local governmental agencies to provide for the present and future needs of the County and its communities.
- Adopts and amends Spheres of Influence (SOI), which are defined as plans for the probable ultimate physical boundaries and service area of a local governmental agency for each independent special district and city within the County.
- Protects prime agricultural farmland and open space from urban development where appropriate.
- This budget unit accounts for the County's annual LAFCo assessment.
- LAFCo is funded by application fees and an equal contribution of one-third each from the County, cities and Special Districts.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Tracked legislation impacting LAFCo and related water and planning law.
- Maintain LAFCo Website, expand data resources.
- Ongoing consultations with U.S. Fish and Wildlife Service, US Army Corps of Engineers, State Department of Fish and Game. County of Sacramento, and various cities and stakeholders regarding Habitat Conservation Plans for north and south county.
- Provided support for the independent Special District Advisory Committee.
- Completed the Environmental Impact Report and Comprehensive Fiscal Analysis for the proposed Arden Arcade Incorporation.
- Completed several sanitation and water district annexations.
- Completed the City of Galt Sphere of Influence Amendment.
- Completed the Municipal Service Review (MSR) for various recreation and park districts.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):**

- Commenced the Municipal Service Review process for various north area water districts.
- Completed the Municipal Service Review for various south county Recreation and Park Districts.
- Commenced the Municipal Service Review for various Fire Districts.
- Completed the Municipal Service Review for Mission Oaks Recreation and Park District.
- Attended community meetings as needed related to several on-going projects.
- Implemented a fee increase for project applications.
- Adopted Lobbying and Disclosure Policies.
- Reviewed Sacramento County General Plan Update and Draft Environmental Impact Report.
- Established County Service Area 12 for McClellan Business Park airfield operations and maintenance.
- Worked with Sacramento Municipal Utilities District staff on various green energy and greenhouse gases reduction efforts.
- City of Rancho Cordova – Completed annexation of current SOI area along Sunrise Boulevard and Folsom Boulevard.
- Initiated EIR and MSR review process for revised City of Elk Grove Sphere of Influence Amendment Application.

**SIGNIFICANT CHANGES FOR 2010-11:**

- City of Sacramento – discuss SOI Amendment for the Aspen 1 and Natomas Joint Vision areas.
- Initiated EIR and MSR review process for revised City of Elk Grove Sphere of Influence Amendment Application.
- Process Panhandle Annexation to the City of Sacramento.
- Process Camino Norte Sphere of Influence Application to the City of Sacramento.
- Complete Municipal Service Reviews for various Rural Fire Districts.
- Complete Municipal Service Review for Resource Conservation Districts.
- Continue to work with the County of Sacramento for Cordova Hills municipal service provider mode.
- Process various Annexations and Sphere of Influence Amendments as needed.
- Process Sphere of Influence Amendment to Sacramento Regional County Sanitation District for Sutter Pointe (Yuba County).

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010		<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11			<b>Schedule 9</b>
		Budget Unit	<b>5920000 - Contribution To LAFCO</b>		
		Function	<b>PUBLIC PROTECTION</b>		
		Activity	<b>Other Protection</b>		
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Other Charges	\$ 228,833	\$ 228,833	\$ 228,833	\$ 228,833	
<b>Total Expenditures/Appropriations</b>	<b>\$ 228,833</b>	<b>\$ 228,833</b>	<b>\$ 228,833</b>	<b>\$ 228,833</b>	
<b>Net Cost</b>	<b>\$ 228,833</b>	<b>\$ 228,833</b>	<b>\$ 228,833</b>	<b>\$ 228,833</b>	

**2010-11 PROGRAM INFORMATION**

**BU: 5920000 Contribution to LAFCO**

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

*Program No. and Title:* **001 Administration of LAFCO**

228,833	0	0	0	0	0	0	0	0	228,833	0.0	0
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*Program Type:* Discretionary

*Countywide Priority:* 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

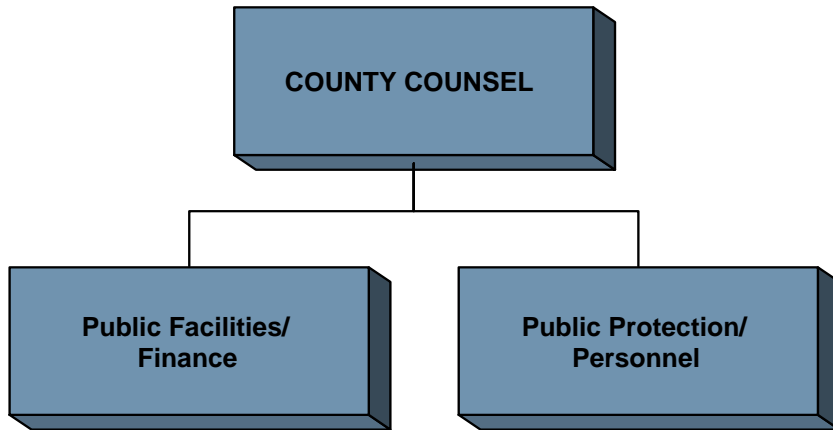
*Strategic Objective:* FO -- Financial Obligation

*Program Description:* Since 1963 this is a state mandated program. Each county is required to have a Local Agency Formation Commission

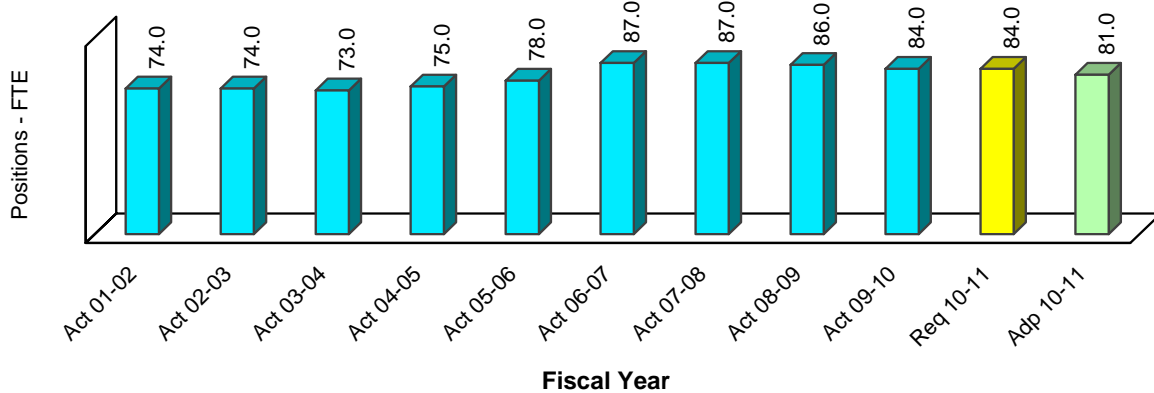
<b>FUNDED</b>	228,833	0	0	0	0	0	0	0	228,833	0.0	0
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# Departmental Structure

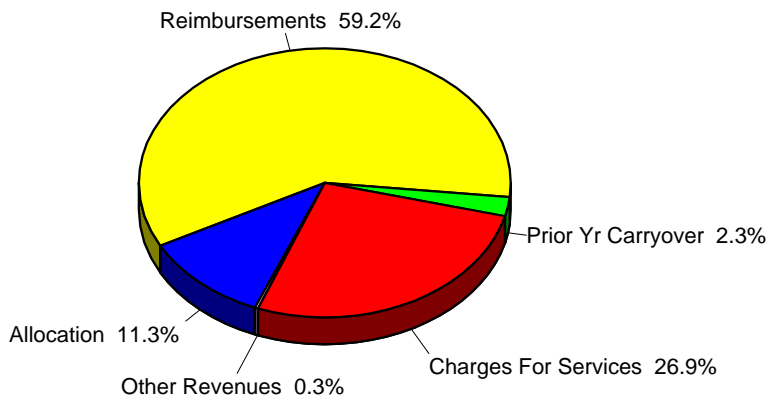
ROBERT A. RYAN, JR., County Counsel



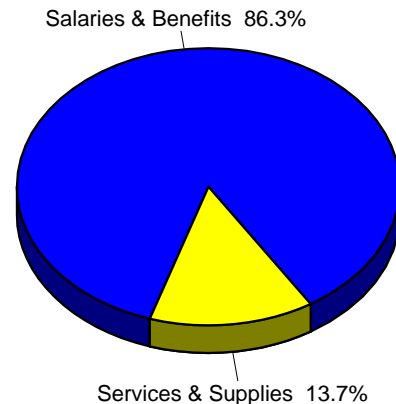
## Staffing Trend



## Financing Sources



## Financing Uses



<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	5,407,653	4,738,198	6,307,507	6,307,507
Total Financing	3,817,830	3,541,371	4,555,478	4,555,478
<b>Net Cost</b>	<b>1,589,823</b>	<b>1,196,827</b>	<b>1,752,029</b>	<b>1,752,029</b>
<b>Positions</b>	<b>86.0</b>	<b>84.0</b>	<b>81.0</b>	<b>81.0</b>

**PROGRAM DESCRIPTION:**

- Acts as general legal counsel to the County, its officers, and related constituent local governmental entities.
- Provides general legal advice and prepares the legal instruments by which the County transacts business, including ordinances, resolutions, and contracts.
- Defends labor, planning, environmental, and public works litigation.
- Prosecutes major caseloads with respect to the formation and administration of: juvenile dependency proceedings; conservatorships and probate; labor relations; eminent domain; grievance arbitration and related litigation; personnel discipline; zoning and other code enforcement.
- The services of this office continue to be incorporated into a number of countywide committees and task forces including the Information Technology Policy Board, the Debt Utilization Advisory Committee, E-Government, Health Insurance Portability and Accountability Act (HIPAA) Steering Committee, and the Performance Measures Steering Committee.

**MISSION:**

To serve and protect the County, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the County in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the workplace through collaborative efforts dedicated to continuous improvement.

**GOALS:**

- Continue the in-service training program for the attorney staff to improve the overall quality of legal services delivered to county clients.
- Continue and expand the performance measure plan.
- Continue staff self-assessment process.
- Continue external quality surveys.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Continued in-service training programs for attorneys to improve the overall quality of legal services delivered to county clients. The Office maintained its certification as a continuing legal education provider and expanded its training to the general county workforce.
- Provided significant legal efforts for contract administration for Terminal Modernization Project.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):**

- Continued significant work on McClellan reuse and privatization of environmental remediation.
- Continued strategic planning and succession planning within the unit.
- Continued staffing of the Freeport Regional Water Authority.
- Provided County Counsel services on debt restructuring.
- Further refined the internal performance measures including implementation of office-wide self-assessment processes and implementation of external qualitative data gathering.
- Assisted the California State Association of Counties (CSAC) on state budget and other issues.
- Significant efforts on county budget issues.
- Significant efforts in relation to county labor issues.
- Litigation before Public Employment Relations Board (PERB) on retiree health issues.

**SIGNIFICANT CHANGES FOR 2010-11:**

- Strategic planning and succession planning will continue.
- Significant social service litigation.
- Continue efforts to assist on labor issues.
- Continue ongoing advice regarding county budget issues.
- Provide legal guidance for current and future budget issues.
- Oversee provision of legal services regarding significant Bay-Delta initiatives.
- Continue to provide the bulk of the substantive, legal county training program.
- Continue to prosecute significant eminent domain actions.
- Provide advisory work for the Sacramento International Airport Terminal Modernization Program.
- Defend legal challenges to Probation operations at Juvenile Hall.
- Assist the County and CSAC in efforts to secure required funding for health and social service programs.
- Assist the County and CSAC on state budget issues.

**STAFFING LEVEL CHANGES FOR 2010-11:**

The following 3.0 FTE positions were deleted: 1.0 Attorney Level 4, Civil Range B; 1.0 Supervising Civil Attorney; 1.0 Human Resources Manager 3.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2008	TARGET 2009	ACTUAL 2009	TARGET 2010 <sup>1</sup>
Internal Services	Legal Services in Juvenile Dependency	<b>Appeals and Writs</b> Writ Petitions Filed	7	NA	5	NA
		Notices of Appeal Filed	246	NA	247	NA
		Cases Reversed on Appeal (non-Indian Child Welfare Act) (ICWA)	2	NA	5	NA
		Cases Reversed on Appeal (ICWA)	4	NA	7	NA
		Writ Petitions Granted	0	NA	0	NA
		<b>General Counsel Requests:</b> Requests for Advice	840	NA	746	NA
		Record Requests Received & Reviewed	277	NA	281	NA
		Protective Custody Warrants Reviewed	545	NA	434	NA
		WIC §294 Notices Reviewed	175	NA	154	NA
		Subpoenas Received & Reviewed	322	NA	711	NA
		General Counsel Requests Responded to w/in 3 Days	100%	100%	100%	100%
		<b>Detentions:</b> Number of Cases	1640	NA	1216	NA
		Number of Children	2744	NA	2015	NA
		<b>Monthly Average:</b> Cases	135	NA	101	NA
		Children	229	NA	168	NA
		<b>Cases:</b> Number of Non-Trial Court Appearances	14,823	NA	15,571	NA
		Monthly Average:	954	NA	1298	NA

<sup>1</sup> NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.



STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2008	TARGET 2009	ACTUAL 2009	TARGET 2010 <sup>2</sup>
Internal Services	Legal Services in Juvenile Dependency	Number of Non-Trial Court Continuances	5747	NA	6622	NA
		Monthly Average:	479	NA	552	NA
		Number of Cases Set for Trial	1123	NA	1023	NA
		Monthly Average:	95	NA	85	NA
		Number of Trial Court Appearances	2979	NA	3272	NA
		Monthly Average:	248	NA	273	NA
		Number of Trial Court Continuances	1017	NA	1095	NA
		Monthly Average:	85	NA	91	NA
		Average Number of Court Appearances Per Case	5.07	NA	5.1	NA
		Monthly Average:	1.56	NA	1.7	NA

<sup>2</sup> NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2008	TARGET 2009	ACTUAL 2009	TARGET 2010
INTERNAL SERVICES	Provide legal representation to assist the Public Guardian/Public Administrator (PG/PA), Sacramento County Mental Health Treatment Center (SCMHTC) and Jail Psychiatric Services (JPS) with issues relating to mentally ill, demented or vulnerable adults, and decedent estates	<b>Lanterman-Petris-Short (LPS)</b> Number of Active Cases	388 Avg.	NA	345 Avg.	NA
		Number of openings	155	NA	129	NA
		Number of trials set	87 court 16 jury	NA	74 court 25 jury	NA
		Average number of days per trial	1 court Jury NA	NA	1 court Jury NA	NA
		Average hours of prep time per case set for trial	40 court 120 jury	NA	40 court 120 jury	NA
		Percent of cases set for trial	6%	NA	5%	NA
		Percent of cases set for trial that go to trial	29%	NA	11%	NA
		Number and percent of successful trial outcomes	24 100%	NA 100%	6 100%	NA 100%
		<b>Actual Decedent Estates:</b> Number of active cases (includes no Letters of Administration)	58 Avg.	NA	42 Avg.	NA
		Number of Openings	130	NA	265	NA
		Average number of attorney hours to close case <sup>i</sup>	80	80	80	80
		<b>Actual Probate Conservatorships</b> Number of Active Cases	122 Avg.	NA	110 Avg.	NA
		Number of Openings	96	NA	39	NA
		Average amount of time between receipt of case and issuance of letters <sup>ii</sup>	91	90	88	87
		Average number of attorney hours to stabilize the estate <sup>iii</sup>	22	20	22	20

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2008	TARGET 2009	ACTUAL 2009	TARGET 2010
		<b>Actual Capacity Hearings:</b> Sacramento County Mental Health Treatment Center (SCMHTC) – JAIL – Electro Convulsive Treatment (ECT) Number of capacity hearings filed	323	NA	387	NA
		Number of petitions filed that went to hearing	149	NA	65	NA
Internal Services	Provide legal services to retirement system in connection with disability retirement applications	<b>SCERS</b> Percent of cases where Retirement Board decision is rendered within one year of date on which the matter is set for hearing by the Retirement System	60%	90%	100%	90%
		Number and percentage of cases where applicant files writ petition challenging decision of Retirement Board	2 – 29%	6 – 25%	0	6 – 25%
		Percent of writ petitions where Retirement Board decision is upheld	50%	75%	67%	75%
Internal Services	Provide legal services to County departments in connection with employee discipline matters	<b>Personnel Discipline</b> Appeals from disciplinary action resolved by Office	88	NA	53	NA
		Percent of appeals where outcome of the appeal results in the same discipline as discipline that was imposed and appealed. (Desired outcome would be 85% or more of the cases)	92%	95%	92%	95%
		Percent of appeals where department requested advice as to appropriate level of discipline and followed advice rendered	92%	95%	92%	95%

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2008	TARGET 2009	ACTUAL 2009	TARGET 2010
Internal Services	Provide legal services to County departments in connection with initiation and defense of eminent domain actions	<b>Eminent Domain</b> Cases referred to & retained by Office after adoption of Resolution of Necessity	5	NA	8	NA
		Cases handled by Office where litigation expenses are awarded	0	0	0	0
		Number and percentage of cases where just compensation paid is greater than 50% of updated appraisal obtained after action is filed	1	0	0	0
		Cases handled by Office where County is served as defendant in eminent domain action	3	NA	2	NA
Internal Services	Provide legal services to Planning Department and Building Inspection Division in connection with enforcement of County Code provisions	<b>Code Enforcement</b> Pending code compliance matters:	51	NA	34	NA
		Zoning Code:	88		92	
		Building Code:				
		Number of code compliance matters referred from:				
	Zoning:	42	NA	44	NA	
	Building:	40		64		
	Number of matters resolved voluntarily	19	NA	44	NA	

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2008	TARGET 2009	ACTUAL 2009	TARGET 2010
Internal Services	Provide legal services to Planning Department and Building Inspection Division in connection with enforcement of County Code provisions	<b><u>Administrative Compliance</u></b>				
		Average time to resolve matters voluntarily <u>or</u> in compliance with an administrative order	5 months	5 months	6 months	5 months
		Number of matters working towards voluntary compliance	19	NA		
		<b><u>Court Compliance</u></b>				
		Number of matters currently in litigation	12	NA	12	
	Number of matters pending Court action for lack of compliance	10		3		
	Active matters					
	Zoning:	34	NA	26		
	Building:	92		109		

**NARRATIVE**

The level of legal services provided by this Department is largely driven by service demands from other departments. These performance measures are designed to quantify the demand for case-driven legal services so that trends in legal service demands can be identified and resources can be appropriately allocated consistent with the County's strategic priorities and objectives. Certain performance measures are also designed to identify potential sources of inefficiencies from both internal and external sources so that collaborative approaches can be identified to reduce or eliminate such inefficiencies.

<sup>i</sup> This figure is an estimate since it typically will take an average of three years to close an estate and statistics are not available for an exact figure.

<sup>ii</sup> This is the average amount of time between receipt of request for filing of the conservatorship petition and stabilization of estate (authority to marshal all assets of the estate upon issuance of letters of administration).

<sup>iii</sup> Average number of attorney hours between receipt of request for filing of the conservatorship petition and stabilization of the estate (authority to marshal all assets of the estate upon issuance of letters of administration). This figure includes estimates of time.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **4810000 - County Counsel**  
Function            **GENERAL**  
Activity             **Counsel**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Prior Yr Carryover	\$ 785,677	\$ 126,859	\$ 352,277	\$ 352,277
Charges for Services	2,962,389	3,402,064	4,155,256	4,155,256
Miscellaneous Revenues	6,977	12,448	47,945	47,945
Residual Equity Transfer In	62,787	-	-	-
<b>Total Revenue</b>	<b>\$ 3,817,830</b>	<b>\$ 3,541,371</b>	<b>\$ 4,555,478</b>	<b>\$ 4,555,478</b>
Salaries & Benefits	\$ 12,947,294	\$ 12,167,445	\$ 13,350,147	\$ 13,350,147
Services & Supplies	1,814,369	1,634,007	1,932,148	1,932,148
Other Charges	3,037	-	-	-
Expenditure Transfer & Reimbursement	(9,357,047)	(9,063,254)	(8,974,788)	(8,974,788)
<b>Total Expenditures/Appropriations</b>	<b>\$ 5,407,653</b>	<b>\$ 4,738,198</b>	<b>\$ 6,307,507</b>	<b>\$ 6,307,507</b>
<b>Net Cost</b>	<b>\$ 1,589,823</b>	<b>\$ 1,196,827</b>	<b>\$ 1,752,029</b>	<b>\$ 1,752,029</b>
<b>Positions</b>	<b>86.0</b>	<b>84.0</b>	<b>81.0</b>	<b>81.0</b>

2010-11 PROGRAM INFORMATION

BU: 4810000 County Counsel

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

Program No. and Title: 001 Legal Services

	15,474,736	9,167,229	0	0	0	0	4,155,256	47,945	352,277	1,752,029	81.0	1
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

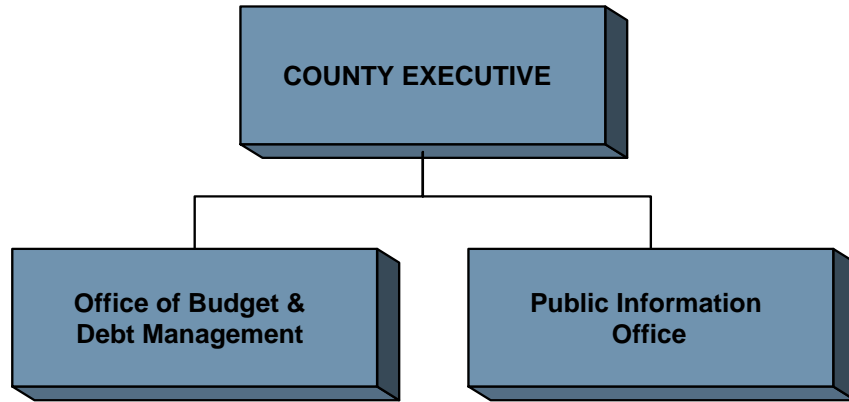
Strategic Objective: IS -- Internal Support

Program Description: Delivery of legal services to the County

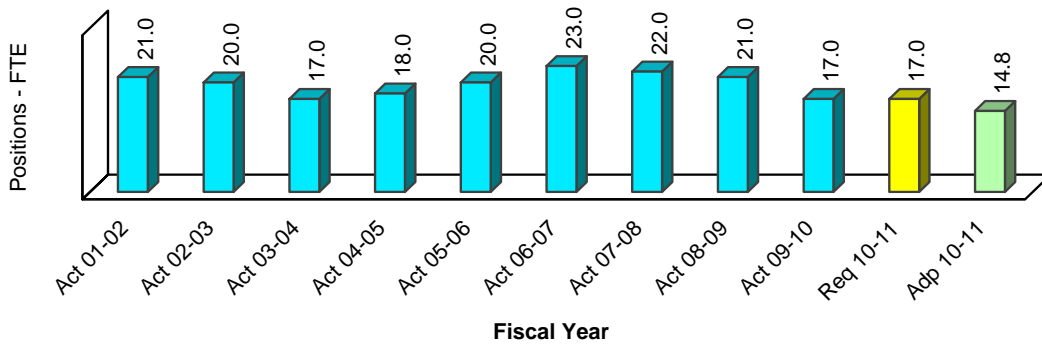
<b>FUNDED</b>	15,474,736	9,167,229	0	0	0	0	4,155,256	47,945	352,277	1,752,029	81.0	1
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# Departmental Structure

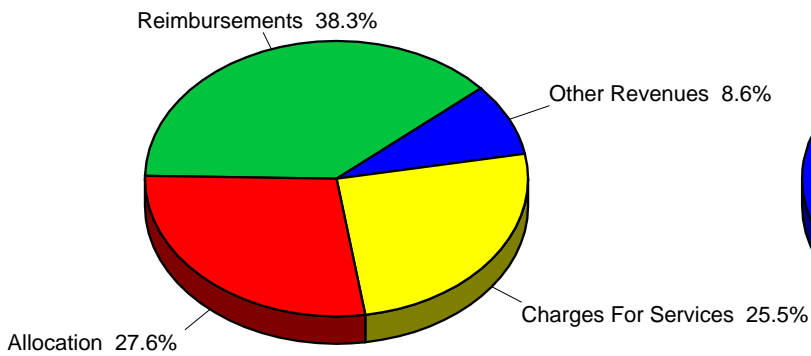
STEVEN C. SZALAY, Interim County Executive



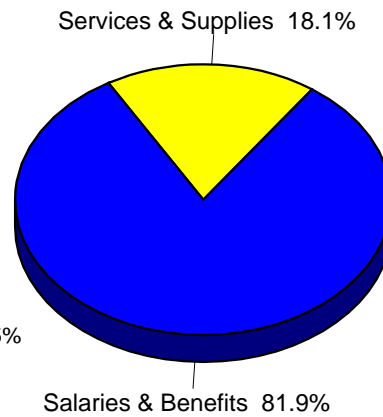
## Staffing Trend



## Financing Sources



## Financing Uses





<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	1,377,463	1,597,569	1,763,207	1,763,207
Total Financing	1,295,708	1,032,517	921,080	921,080
<b>Net Cost</b>	<b>81,755</b>	<b>565,052</b>	<b>842,127</b>	<b>842,127</b>
<b>Positions</b>	<b>21.0</b>	<b>17.0</b>	<b>14.8</b>	<b>14.8</b>

**PROGRAM DESCRIPTION:**

The County Executive is responsible to the Board of Supervisors for planning, organizing, directing, controlling, and coordinating virtually all county activities. These responsibilities include serving in an advisory capacity to the Board of Supervisors with respect to the functions of joint powers authorities, officials, and boards not under the direct jurisdiction or control of the County Executive. The functions and activities of the County Executive are mandated by the County Charter. The County Executive’s Office (CEO) budget unit also includes the Chief Operations Officer, Office of Budget and Debt Management, the County’s Communication and Media Office, and related analytical and support staff.

**MISSION:**

To ensure all county activities are geared toward efficiency, economy, and maximum service effectiveness. To guide the County toward this vision, it is the mission of the County Executive's Office to ensure proper, efficient, and effective administration of county business on behalf of the Board of Supervisors and their constituents.

**GOALS:**

- County Management – Continue to develop innovative and effective solutions to the problem of delivering effective and cost-efficient services to the residents of Sacramento County.
- Budget Preparation and Debt Management – Oversee a fair and impartial budget process that guides the Board of Supervisors to make difficult budget decisions; obtain lowest cost and maximum return on cash flow and capital debt financings.
- Communication and Media Office – Provide the public and county employees with better information regarding current county activities.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Steven C. Szalay was appointed Interim County Executive January 1, 2010.
- Developed the Reserve and Reinvestment Policy adopted by the Board that guides the County in rebuilding reserves and reinvesting in County operated programs, both of which have been significantly reduced in recent years due to the economic conditions.
- Developed the Carryover Incentive Policy adopted by the Board that provides incentives for County General Fund departments to save money during the year. Savings returned to the department for use in the following year or can be accumulated to fund more expensive initiatives.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):**

- Began new efficiencies projects and studies in several areas of County operations in an effort to streamline programs, reduce costs, increase revenues, and improve services.
- Issued the 2010 Refunding COPs in the amount of \$126,105,000, that refunded existing 1990, 1999 and 2003 COP issuances, terminated an interest rate swap agreement, and converted variable rate to fixed rate bonds.
- Participated in the issuance of \$480,050,000 in additional debt to finance the Airport Terminal Modernization Program.
- Participated in the California Communities Proposition 1A Securitization Program, including coordinating for all of the County's dependent and independent districts and cities, ensuring that property tax revenues redirected by the State were backfilled through a sale of securitization bonds guaranteed by the State.
- Designed and executed advertising for Economic Development Department to promote business development in the Sacramento and national arena.
- Conducted training and preparations for emergencies, in cooperation with Operations of Emergency Services and the City of Sacramento, including training and updating standard emergency messages.
- Completed Sacramento County's portion of the U.S. Census Bureau's "Census 2010" project, including purchasing media in underserved populations to help reach the widest group of residents possible.

**SIGNIFICANT CHANGES FOR 2010-11:**

- Successfully guided the County in adopting a Fiscal Year 2010-11 budget that included significant program reductions in order to balance the budget, making significant strides towards sizing County programs to available revenues.
- Continued new efficiencies projects and studies in several areas of County operations in an effort to streamline programs, reduce costs, increase revenues and improve services.
- Began review of existing department structure to evaluate the potential benefit of consolidation.
- Will begin the nationwide search for a permanent County Executive with an anticipated start date in June 2011.
- Anticipate issuance of approximately \$128 million of Airport Revenue Bonds to complete construction of the Airport Terminal Modernization Program.
- Anticipate issuance of approximately \$10 million of Special Tax Bonds to finance infrastructure in the McClellan Park Community Facilities District.
- To analyze the effectiveness of County's communication function, launch a countywide study of communication organization. Recommendations will be integrated into Countywide Communication Plan to effectively promote the County to our audiences and keep residents informed.
- Create Economic Development Promotion Plan to help promote County services and the organization to businesses and stakeholders.
- Create communication plan for labor relations to facilitate effective communication with the public and employees during Fiscal Year 2010-11 labor negotiations.

**SIGNIFICANT CHANGES FOR 2010-11 (CONT.):**

- To better communicate with stakeholders, stimulate economic development in the region, and improve internal communications, the websites for Economic Development, Budget Office, the County Executive, and Chief Operations Officer will be upgraded.
- Create new online tools to communicate vision and activities of County leadership: New Efficiencies website and Direct Connection website (internal).

**STAFFING LEVEL CHANGES FOR 2010-11:**

- The Board of Supervisors approved the reallocation of 1.0 Sr. Administrative Analyst Range B to Sr. Administrative Analyst Range B Confidential.
- The following 3.2 FTE positions were deleted: 0.2 County Hearing Officer; 1.0 Senior Administrative Analyst Range B; 2.0 Executive Secretary.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **5910000 - County Executive**  
 Function            **GENERAL**  
 Activity              **Legislative & Administrative**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Prior Yr Carryover	\$ 573,369	\$ 77,404	\$ (118,558)	\$ (118,558)
Licenses, Permits & Franchises	8,876	9,290	-	-
Charges for Services	588,556	726,558	777,740	777,740
Miscellaneous Revenues	91,912	219,265	261,898	261,898
Residual Equity Transfer In	32,995	-	-	-
<b>Total Revenue</b>	<b>\$ 1,295,708</b>	<b>\$ 1,032,517</b>	<b>\$ 921,080</b>	<b>\$ 921,080</b>
Salaries & Benefits	\$ 2,684,576	\$ 2,426,248	\$ 2,401,392	\$ 2,401,392
Services & Supplies	626,687	545,814	482,484	482,484
Expenditure Transfer & Reimbursement	(1,933,800)	(1,374,493)	(1,120,669)	(1,120,669)
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,377,463</b>	<b>\$ 1,597,569</b>	<b>\$ 1,763,207</b>	<b>\$ 1,763,207</b>
<b>Net Cost</b>	<b>\$ 81,755</b>	<b>\$ 565,052</b>	<b>\$ 842,127</b>	<b>\$ 842,127</b>
<b>Positions</b>	<b>21.0</b>	<b>17.0</b>	<b>14.8</b>	<b>14.8</b>

2010-11 PROGRAM INFORMATION

BU: 5910000 County Executive

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

Program No. and Title: **001 LAFCo Staff Support**

307,430	0	0	0	0	0	0	0	307,430	0	0	2.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability

Program Description: Provides staff support to LAFCo

Program No. and Title: **002 Agency/County Executive Administration**

985,467	0	0	0	0	0	0	0	261,898	-118,558	842,127	4.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

Program Description: County Executive and related direct staff support

Program No. and Title: **003A Countywide Administration and Budget**

1,286,868	1,009,192	0	0	0	0	0	0	277,676	0	0	7.2	0
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Program Type: Self-Supporting

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

Program Description: Provides countywide central budget review, budget recommendations on programs/policies, and agenda oversight.

Program No. and Title: **004 Debt Management**

189,634	0	0	0	0	0	0	0	189,634	0	0	0.8	0
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Program Type: Mandated

Countywide Priority: 5 -- General Government

Strategic Objective: IS -- Internal Support

Program Description: Capital and cash-flow borrowing, covenant compliance

Program No. and Title: **005A County Hearing Officer**

161,761	158,761	0	0	0	0	0	3,000	0	0	0	0.8	0
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Program Type: Discretionary

Countywide Priority: 5 -- General Government

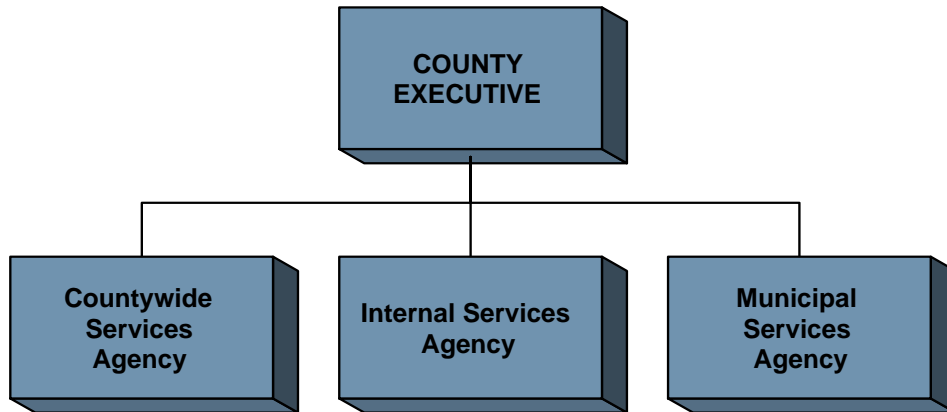
Strategic Objective: IS -- Internal Support

Program Description: 1) Provide administrative hearing services to County departments who have a legal mandate to provide violators (citizens and businesses) with an appeal process and/or independent review of penalty to be imposed. 2) Protect the community by identifying a vicious animal and determining disposition of same.

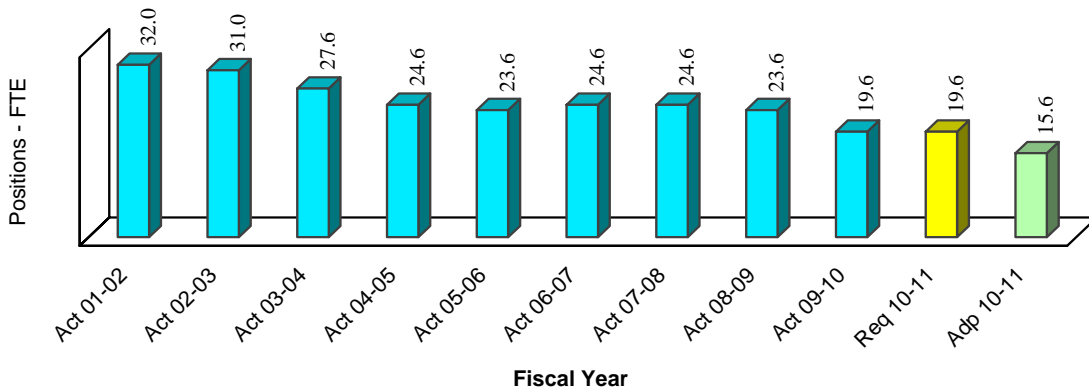
<b>FUNDED</b>	2,931,160	1,167,953	0	0	0	0	3,000	1,036,638	-118,558	842,127	14.8	0
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## Departmental Structure

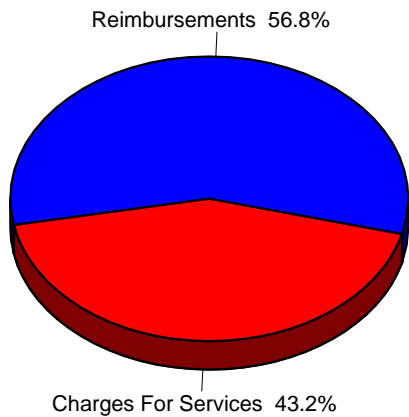
STEVEN C. SZALAY, Interim County Executive



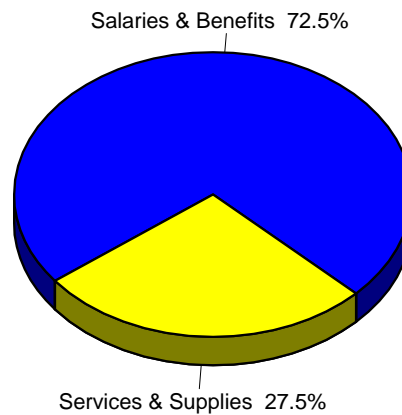
## Staffing Trend



## Financing Sources



## Financing Uses



<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	1,776,458	1,521,077	1,655,662	1,655,662
Total Financing	1,784,785	1,529,916	1,655,662	1,655,662
Net Cost	(8,327)	(8,839)	-	-
Positions	23.6	19.6	15.6	15.6

**PROGRAM DESCRIPTION:**

The County Executive Cabinet is responsible to the County Executive for: program oversight; monitoring and reporting of major systems indicators; coordinated policy development and implementation; analysis of proposed legislation and state and federal initiatives; development of agency-related legislative platforms; analysis of agency-related departmental budgets; and coordination with elected officials. The County Executive Cabinet consists of the following agencies, agency administrators, and their respective analytical and support staff: Countywide Services Agency, Internal Services Agency, and Municipal Services Agency. The assignment of departments within each agency, and the functions and activities of the agencies are enacted by county ordinance. The agency administrators report directly to the County Executive.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- The Board appointed Bruce Wagstaff as Interim Countywide Services Agency Administrator effective January 3, 2010.
- Executive Cabinet Budget Analysts located in the Old Administration Building were relocated to the 7th floor of the 700 H Street Administration Building.
- Executive Cabinet Budget Analysts began reporting to the County’s Chief Operations Officer.
- Assisted departments to implement the budget reductions approved by the Board during the Fiscal Year 2009-10 Final Budget Hearings and Midyear Budget Hearings.
- Began new efficiencies projects and studies in several areas of County operations in an effort to streamline programs, reduce costs, increase revenues, and improve services.

**SIGNIFICANT CHANGES FOR 2010-11:**

- The Board appointed Bruce Wagstaff as the permanent Countywide Services Agency Administrator effective August 1, 2010.
- Begin efficiencies projects and studies in the following areas:
  - Examine the benefits and disadvantages of merging the Department of Environmental Management and the Agricultural Commission.
  - Examine the benefits and disadvantages of reorganizing the Coroner’s Office and merging the Office into the Sheriff’s Department.
  - Conduct a peer county analysis on Probation Adult Field Services.
  - Review options for providing Indigent and Conflict Criminal Defense services.

**SIGNIFICANT CHANGES FOR 2010-11 (CONT.):**

- Analyze the roles and responsibilities of the Communication and Media Officers countywide to define and prioritize communications needs and determine the most efficient staffing model.
- Review the purpose of all the County's Boards, Commissions, and Committees whose members are appointed by the Board of Supervisors.
- Review the Assessor's Office staffing needs.
- Review the County's current cost allocation system and determine appropriateness of the methodology.
- Review all county revenue opportunities to determine if any can be enhanced.
- Review the County's Child Welfare System for the purpose of optimizing staff and available funding; identify system functions and the options for cost effective streamlining.
- Review the Regional Parks Small Maintenance Construction Fund; explore sources and uses of funding for smaller fixed asset maintenance projects.
- Assist the Office of Labor Relations with financial calculations and projections during labor negotiations with the Recognized Employee Organizations.
- Assist departments to implement the Fiscal Year 2010-11 budget reductions approved by the Board.

**STAFFING LEVEL CHANGES FOR 2010-11:**

- The Board of Supervisors approved the reallocation of 7.6 Sr. Administrative Analyst positions to 7.6 Sr. Administrative Analyst Confidential positions.
- The following 5.0 FTE positions were deleted: 1.0 Principal Administrative Analyst; 4.0 Sr. Administrative Analyst Range B.

SCHEDULE:

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **5730000 - County Executive Cabinet**  
Function            **GENERAL**  
Activity             **Legislative & Administrative**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Prior Yr Carryover	\$ (1,988)	\$ -	\$ -	-
Charges for Services	1,765,726	1,529,916	1,655,662	1,655,662
Residual Equity Transfer In	21,047	-	-	-
<b>Total Revenue</b>	<b>\$ 1,784,785</b>	<b>\$ 1,529,916</b>	<b>\$ 1,655,662</b>	<b>\$ 1,655,662</b>
Salaries & Benefits	\$ 3,703,096	\$ 2,897,953	\$ 2,777,634	\$ 2,777,634
Services & Supplies	415,163	251,319	338,879	338,879
Expenditure Transfer & Reimbursement	(2,341,801)	(1,628,195)	(1,460,851)	(1,460,851)
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,776,458</b>	<b>\$ 1,521,077</b>	<b>\$ 1,655,662</b>	<b>\$ 1,655,662</b>
<b>Net Cost</b>	<b>\$ (8,327)</b>	<b>\$ (8,839)</b>	<b>\$ -</b>	<b>-</b>
<b>Positions</b>	<b>23.6</b>	<b>19.6</b>	<b>15.6</b>	<b>15.6</b>



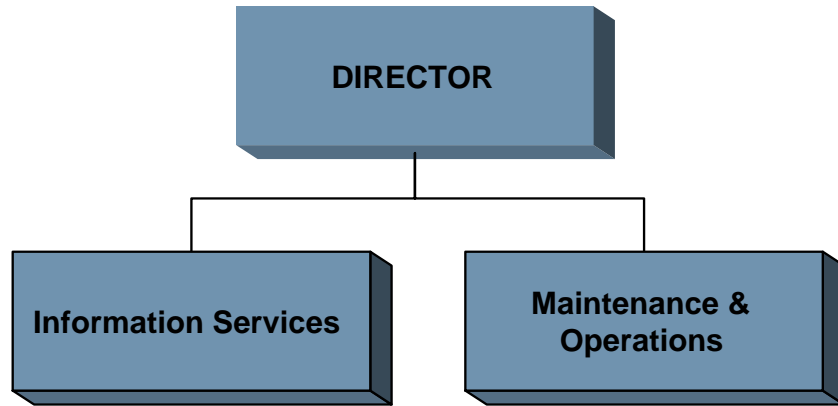
2010-11 PROGRAM INFORMATION

BU: 5730000 County Executive Cabinet

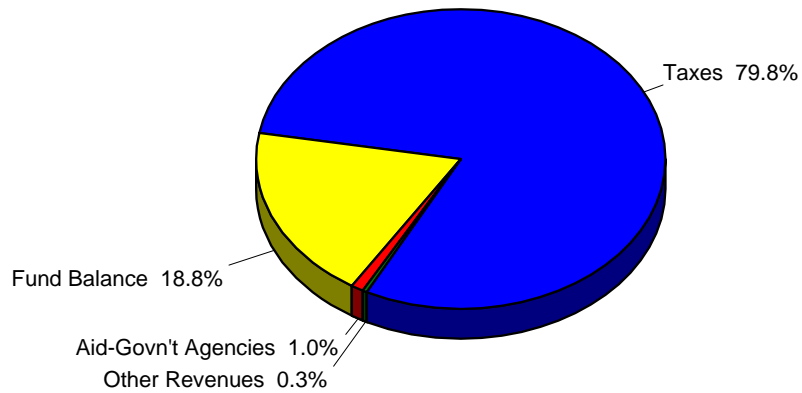
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<hr/>												
<i>Program No. and Title:</i>	<b><u>001A Countywide Administration and Budget - Countywide Services Agency</u></b>											
	1,510,218	1,433,907	0	0	0	0	0	76,311	0	0	5.0	0
<i>Program Type:</i>	Discretionary											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
<hr/>												
<i>Program No. and Title:</i>	<b><u>002 Countywide Administration and Budget - Internal Services Agency</u></b>											
	891,124	551,512	0	0	0	0	0	339,612	0	0	4.0	0
<i>Program Type:</i>	Discretionary											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
<hr/>												
<i>Program No. and Title:</i>	<b><u>003 Countywide Administration and Budget - Municipal Services Agency</u></b>											
	1,427,283	187,544	0	0	0	0	0	1,239,739	0	0	6.6	0
<i>Program Type:</i>	Discretionary											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
<hr/>												
<b>FUNDED</b>	3,828,625	2,172,963	0	0	0	0	0	1,655,662	0	0	15.6	0

## Departmental Structure

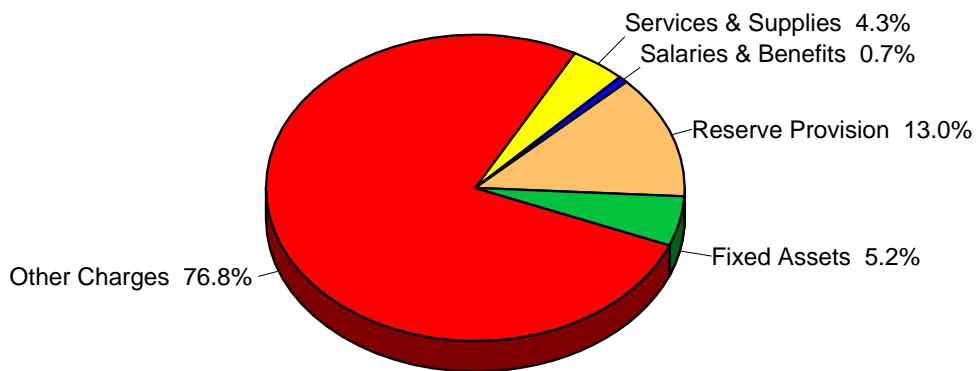
RIVKAH SASS, Director



## Financing Sources



## Financing Uses



<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	23,657,069	15,803,585	10,156,497	10,156,497
Total Financing	26,632,228	21,124,286	10,156,497	10,156,497
Net Cost	(2,975,159)	(5,320,701)	-	-

**PROGRAM DESCRIPTION:**

- The Sacramento Public Library Authority (SPLA) provides all public library services in Sacramento County, except the City of Folsom. The County and City of Sacramento established the SPLA as a Joint Powers Authority (JPA) in 1993. The governing board is a fourteen member body consisting of five members of the County Board of Supervisors, five members of the Sacramento City Council, one member each representing the cities of Citrus Heights, Elk Grove and Rancho Cordova, with the remaining member shared by the cities of Galt and Isleton. Funding is provided primarily by a dedicated property tax source and other revenue sources received directly by the Library Authority.
- The County Library budget provides operating funds for sixteen branches. Of these, twelve branches are strategically located throughout the Unincorporated Area of Sacramento County and the remaining four branches are in the cities of Citrus Heights, Elk Grove, Galt, and Isleton. City of Sacramento library services consist of eleven branches, supported by separate City of Sacramento funding sources.
- SPLA provides public library services to all citizens of the County. A broad range of services includes: books, Digital Versatile and Video Discs (DVD's) and videos, reference and information services, inter-branch and inter-library loans, youth and adult literacy, books-by-mail, ethno-cultural services, and special programming for children and adults. All library branches provide public access to computers and the Internet, including wireless Internet service. Materials in the collection are available in a number of languages and in several different media such as print and electronic. The catalog is available twenty-four hours a day via the Internet at [www.saclibrary.org](http://www.saclibrary.org). Reservation and renewal of materials can be done on-line.
- As a benefit to SPLA and the community, the Sacramento Public Library Foundation and the Friends of the Sacramento Public Library provide additional funding for various pre-approved programs, projects, and materials.
- Under terms of the JPA, funding for construction and maintenance of the county facilities is the responsibility of the County of Sacramento. Capital funding collected through developer fees are accumulated in separate county funds and are only available for construction and renovation of Library facilities and cannot be used for operations.

**MISSION:**

To provide open access to diverse resources and ideas that inspire learning, promote reading, and enhance community life.

**SIGNIFICANT DEVELOPMENTS FOR 2009-10:**

- Total circulation exceeded expectations at 7.7 million items.
- The Library recorded 4,362,116 visits to its facilities, and reference questions rose by 34 percent.
- An automated materials handling system was installed at the Elk Grove Branch, reducing staff time sorting books and making materials more quickly available to the public.
- Improvements were made to the Teen Space at the Rio Linda Branch.
- At the Courtland Library, a trellis, two concrete picnic tables, and electrical improvements were added. These improvements were partially funded by a Community Development Block Grant (CDBG) through the Sacramento Housing and Redevelopment Agency.
- A generous bequest funded a remodel of the staff area at the Rancho Cordova Branch.
- A study room was added at the Arden Branch along with circulation desk improvements.
- Cell tower revenue was used to fund improvements to the restrooms at the Sylvan Branch.

**SIGNIFICANT CHANGES FOR 2010-11:**

- Total circulation is projected to exceed 8 million for the first time.
- The feasibility of housing the Rio Linda Branch in a larger 7,600 square foot building on the closed Rio Linda Elementary School campus will be studied.
- Repairs and improvements to the exterior siding at the Fair Oaks Library are planned.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **6310000 - County Library**  
Function            **EDUCATION**  
Activity             **Library Services**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Fund Balance	\$ 5,083,164	\$ 2,989,763	\$ 8,821,484	\$ 8,821,484
Reserve Release	-	-	501,625	501,625
Taxes	21,019,439	17,797,508	-	-
Revenue from Use Of Money & Property	242,581	68,170	5,000	5,000
Intergovernmental Revenues	267,156	268,844	-	-
Miscellaneous Revenues	-	1	828,388	828,388
Residual Equity Transfer In	19,888	-	-	-
<b>Total Revenue</b>	<b>\$ 26,632,228</b>	<b>\$ 21,124,286</b>	<b>\$ 10,156,497</b>	<b>\$ 10,156,497</b>
Reserve Provision	\$ 3,500,000	\$ 500,000	-	-
Services & Supplies	1,231,762	1,398,022	1,186,859	1,186,859
Other Charges	18,924,553	13,905,563	8,969,638	8,969,638
Improvements	754	-	-	-
<b>Total Expenditures/Appropriations</b>	<b>\$ 23,657,069</b>	<b>\$ 15,803,585</b>	<b>\$ 10,156,497</b>	<b>\$ 10,156,497</b>
<b>Net Cost</b>	<b>\$ (2,975,159)</b>	<b>\$ (5,320,701)</b>	<b>-</b>	<b>-</b>

2010-11 PROGRAM INFORMATION

BU: 6310000 County Library

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

Program No. and Title: 001 Providing all Library Services to the public in the County.

10,156,497	0	0	0	0	0	0	1,335,013	8,821,484	0	0.0	0
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Program Type: Mandated

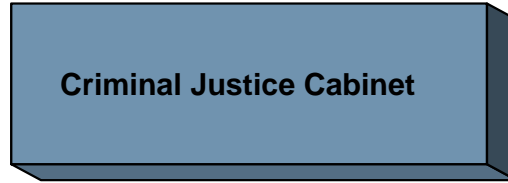
Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: FO -- Financial Obligation

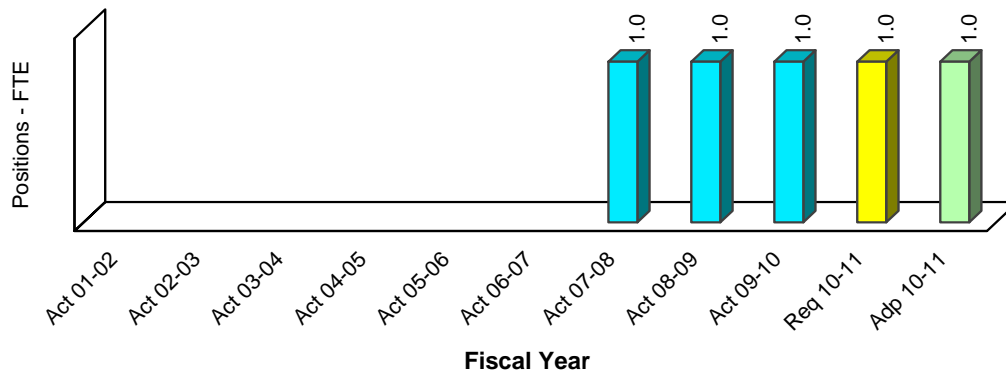
Program Description: All community members and many community groups rely on Library resources. Students, from grade school to college, use library resources for research, homework and a quiet place to study. Teens and children use the Library as a safe public space for after school time for reading, studying or being with their friends. Families use the library's many programs for reading with their children and promoting literacy. Many people rely on libraries for access to public computers and job search resources. They are able to update their resumes, access resources on how to create a resume, and apply for jobs online through the Library's computer networks. Many business people use the Library's extensive wireless network system to access e-mail, and conduct business while away from home.

<b>FUNDED</b>	10,156,497	0	0	0	0	0	1,335,013	8,821,484	0	0.0	0
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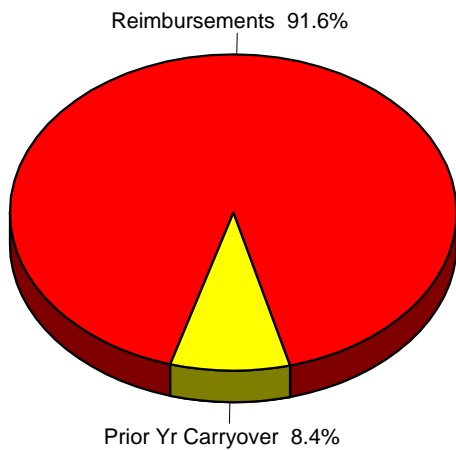
## Departmental Structure



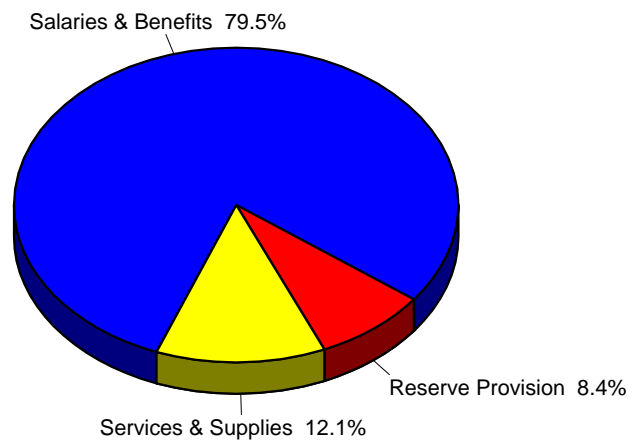
## Staffing Trend



## Financing Sources



## Financing Uses



<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	7,542	(20,234)	19,132	19,132
Total Financing	223,512	85,380	19,132	19,132
<b>Net Cost</b>	<b>(215,970)</b>	<b>(105,614)</b>	<b>-</b>	<b>-</b>
<b>Positions</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

**PROGRAM DESCRIPTION:**

- The Criminal Justice Cabinet brings together the various institutions of the Sacramento County justice system. The Cabinet is committed to providing the coordinated leadership necessary to establish cohesive public policies that are based on research, evaluation, and monitoring of policy decisions and programs. The Cabinet is committed to innovative corrections programs for adult and juvenile offenders. Through a coordinated planning effort, the Cabinet reviews, evaluates, and makes policy recommendations on vital criminal justice system issues.
- This budget unit provided the Criminal Justice Cabinet with funding previously used as seed money for innovative law and justice programs and projects. In recent years, funding was allocated for data collection and needs assessment studies.

**MISSION:**

To establish cohesive juvenile and adult criminal justice system policies based on research, evaluation, and monitoring of policy decisions and program implementations; to identify deficiencies, and implement plans and programs for change when opportunities present themselves. In addition, communicate and present planning, financial, operational, managerial, and programmatic recommendations to the agencies represented on the Cabinet.

**GOALS:**

- Implement policies and programs to facilitate an efficient and effective criminal justice system.
- Provide collaborative leadership in the planning and implementation of new programs.
- Through a coordinated planning effort, review, evaluate, and make policy recommendations on vital criminal justice system issues.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- The Criminal Justice Cabinet (Cabinet) produced a Juvenile Hall Delinquency Process DVD to help parents, minors, and the public understand the juvenile court process.
- The Justice Partners Efficiency Committee completed the reconfiguration of the misdemeanor home courts to provide vertical case management similar to the felony home courts. This should result in better case management and earlier resolution of cases.
- The Violation of Probation In Lieu Night Court had cost avoidance savings of \$6.8 million for felony in custody cases (\$3.8 million in jail costs plus \$3.0 million in courtroom costs).
- The Cabinet set aside \$19,132 in carryover funds for future use in accordance with the County's Board approved Carryover Policy.



**SIGNIFICANT CHANGES FOR 2010-11:**

Budget and staffing reductions within the Cabinet member departments will result in delays and other problems that will affect the criminal justice system.

**PERFORMANCE MEASURES:**

<b>STRATEGIC PRIORITY: CRIMINAL JUSTICE</b>						
<b>STRATEGIC OBJECTIVES</b>	<b>OUTPUTS/ OUTCOMES</b>	<b>PERFORMANCE MEASURES</b>	<b>ACTUAL 2008-09</b>	<b>TARGET 2009-10</b>	<b>ACTUAL 2009-10</b>	<b>TARGET 2010-11</b>
Ensure a fair and just criminal justice system	Develop policies, programs or projects that will improve the criminal justice system.	Number of programs, policies or projects implemented that create efficiencies in the criminal justice system such as reducing jail bed days, reducing recidivism, decreasing court calendar days or decreasing calendar caseloads thereby resulting in cost savings or cost avoidance of \$100,000 or more.  * See note below	1	1	1	1
		Number of jail bed days reduced on average per defendant per year in Violation of Probation (VOP) Night Court	32	30	32	30
		Percentage of Technical VOP cases resolved within two appearances in Violation of Probation Night Court	71%	75%	69%	75%
		Percentage of VOP in Lieu cases resolved within two appearance in Violation of Probation Night Court	76%	75%	70%	75%

Note: For the number of programs implemented measure, there were several program or policy changes that taken together resulted in cost savings/avoidance of \$100,000 or more. Those programs/policies were: misdemeanor home court reconfiguration; identifying misdemeanor cases that will be more appropriately charged as infractions; additional case types that can be referred to VOP Court, and a new provider that expands the number of cases eligible for deferred entry of judgment.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010		<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11			<b>Schedule 9</b>
		Budget Unit	<b>5750000 - Criminal Justice Cabinet</b>		
		Function	<b>PUBLIC PROTECTION</b>		
		Activity	<b>Judicial</b>		
<b>Detail by Revenue Category and Expenditure Object</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>	
1	2	3	4	5	
Prior Yr Carryover	\$ 223,294	\$ 85,380	\$ 19,132	\$ 19,132	
Residual Equity Transfer In	218	-	-	-	
<b>Total Revenue</b>	<b>\$ 223,512</b>	<b>\$ 85,380</b>	<b>\$ 19,132</b>	<b>\$ 19,132</b>	
Reserve Provision	\$ -	\$ -	\$ 19,132	\$ 19,132	
Salaries & Benefits	172,770	169,603	180,809	180,809	
Services & Supplies	9,363	9,080	25,657	25,657	
Other Charges	8,109	-	-	-	
Expenditure Transfer & Reimbursement	(182,700)	(198,917)	(206,466)	(206,466)	
<b>Total Expenditures/Appropriations</b>	<b>\$ 7,542</b>	<b>\$ (20,234)</b>	<b>\$ 19,132</b>	<b>\$ 19,132</b>	
<b>Net Cost</b>	<b>\$ (215,970)</b>	<b>\$ (105,614)</b>	<b>\$ -</b>	<b>\$ -</b>	
Positions	1.0	1.0	1.0	1.0	

**2010-11 PROGRAM INFORMATION**

**BU: 5750000 Criminal Justice Cabinet**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 Criminal Justice Cabinet</b>												
	227,489	208,357	0	0	0	0	0	0	19,132	0	1.0	0
<i>Program Type:</i> Self-Supporting												
<i>Countywide Priority:</i> 5 -- General Government												
<i>Strategic Objective:</i> CJ -- Ensure a fair and just criminal justice system												
<i>Program Description:</i> To provide the coordinated leadership necessary to ensure a fair and just criminal justice system. To provide a forum for addressing criminal justice issues and policies on a coordinated basis. To develop programs and policies that provide an efficient and effective criminal justice system.												
<b>FUNDED</b>	227,489	208,357	0	0	0	0	0	0	19,132	0	1.0	0

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	13,746,282	10,539,078	8,878,250	8,878,250
Total Financing	1,255,007	3,591,850	1,148,808	1,148,808
Net Cost	12,491,275	6,947,228	7,729,442	7,729,442

**PROGRAM DESCRIPTION:**

- This budget unit accounts for the cost of services provided by the Office of Communications and Information Technology (OCIT) and the Department of Finance to support countywide shared computer systems and applications.
- The shared systems functional areas are as follows:
  - Law and Justice. Provides funds for the County Criminal Justice Information System (CJIS) which supports critical services for the District Attorney, Sheriff, Probation, Public Defender, Coroner, Human Assistance, Revenue Recovery, Superior Court, California Highway Patrol, 14 area city and county law enforcement agencies, 24 state agencies, and 10 federal agencies including the FBI and Homeland Security.
  - Special District Payroll. Provides funds for Special District payroll, Wells Fargo Bank costs and related equipment and software.
  - Property Tax Systems. Provides funds for the Secured and Unsecured property tax bill systems, the Homeowner’s Exemption system, the Computer Assisted Appraisal system and the Property database.
  - Fiscal and Management Systems. Provides funds for the Sacramento County Agenda Management Application (AgendaNet), the support and enhancement of the county’s Web presence and Web portal, and the General Fund share of the Geographic Information System (GIS) support and maintenance.
  - COMPASS. Provides funds for the Comprehensive Online Management Personnel and Accounting System for Sacramento County (COMPASS) and the Sacramento County Budget Development Application (SCBDA).

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Completed the re-design of the Sacramento County Internet Portal.
- Completed Manager Self Service Portal within COMPASS.

**SIGNIFICANT CHANGES FOR 2010-11:**

Continue the migration of County Departments from a paper time sheet process to Employee Self Service (ESS) within COMPASS.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **5710000 - Data Processing-Shared Systems**  
 Function          **GENERAL**  
 Activity            **Other General**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Prior Yr Carryover	\$ 669,064	\$ 2,105,795	\$ 1,083,808	\$ 1,083,808
Revenue from Use Of Money & Property	-	10	-	-
Charges for Services	585,943	52,258	57,900	57,900
Miscellaneous Revenues	-	6,620	7,100	7,100
Residual Equity Transfer In	-	1,427,167	-	-
<b>Total Revenue</b>	<b>\$ 1,255,007</b>	<b>\$ 3,591,850</b>	<b>\$ 1,148,808</b>	<b>\$ 1,148,808</b>
Services & Supplies	\$ 13,428,565	\$ 10,317,289	\$ 8,713,850	\$ 8,713,850
Expenditure Transfer & Reimbursement	317,717	221,789	164,400	164,400
<b>Total Expenditures/Appropriations</b>	<b>\$ 13,746,282</b>	<b>\$ 10,539,078</b>	<b>\$ 8,878,250</b>	<b>\$ 8,878,250</b>
<b>Net Cost</b>	<b>\$ 12,491,275</b>	<b>\$ 6,947,228</b>	<b>\$ 7,729,442</b>	<b>\$ 7,729,442</b>

**2010-11 PROGRAM INFORMATION**

**BU: 5710000 Data Processing-Shared Systems**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<b>Program No. and Title:</b>	<b><u>001A Law &amp; Justice Systems</u></b>											
	2,543,355	0	0	0	0	0	44,100	0	334,247	<b>2,165,008</b>	0.0	0
<b>Program Type:</b>	Mandated											
<b>Countywide Priority:</b>	2 -- Discretionary Law-Enforcement											
<b>Strategic Objective:</b>	PS1 -- Protect the community from criminal activity, abuse and violence											
<b>Program Description:</b>	Provides a central point for funding the maintenance and enhancement of the Law Enforcement Systems (CJIS, JIMS, IJIS and CLETS) which are accessible to multiple law enforcement entities.											
<b>Program No. and Title:</b>	<b><u>002 Payroll Systems</u></b>											
	331,860	0	0	0	0	0	0	0	12,676	<b>319,184</b>	0.0	0
<b>Program Type:</b>	Mandated											
<b>Countywide Priority:</b>	5 -- General Government											
<b>Strategic Objective:</b>	IS -- Internal Support											
<b>Program Description:</b>	Provides a central point for funding of Special District Payroll which supports multiple departments and local entities											
<b>Program No. and Title:</b>	<b><u>003 Property &amp; Tax Systems</u></b>											
	1,202,164	0	0	0	0	0	0	0	1,000	<b>1,201,164</b>	0.0	0
<b>Program Type:</b>	Mandated											
<b>Countywide Priority:</b>	5 -- General Government											
<b>Strategic Objective:</b>	IS -- Internal Support											
<b>Program Description:</b>	Provides a central point for funding the maintenance and enhancement of the Secured and Unsecured Tax which are used by multiple county departments.											
<b>Program No. and Title:</b>	<b><u>004A COMPASS</u></b>											
	3,841,657	0	0	0	0	0	0	0	540,698	<b>3,300,959</b>	0.0	0
<b>Program Type:</b>	Mandated											
<b>Countywide Priority:</b>	5 -- General Government											
<b>Strategic Objective:</b>	IS -- Internal Support											
<b>Program Description:</b>	Provides a central point for funding the maintenance and enhancement of the Human Resources, Materials Management, Financial Reporting and Budget Systems which are countywide systems and used by virtually all county employees.											

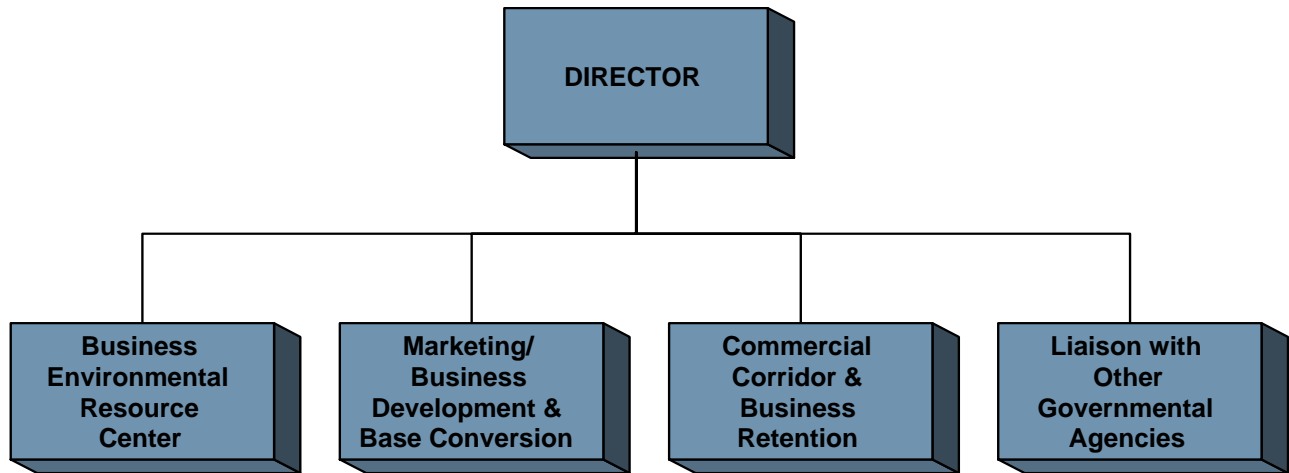
# DATA PROCESSING - SHARED SYSTEMS

5710000

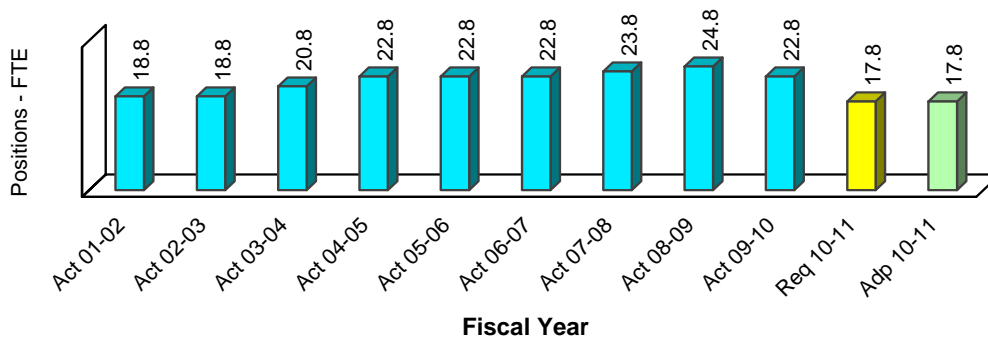
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<i>Program No. and Title: 005A Other Shared Applications</i>												
	959,214	0	0	0	0	0	20,900	0	195,187	743,127	0.0	0
<i>Program Type:</i> Discretionary												
<i>Countywide Priority:</i> 5 -- General Government												
<i>Strategic Objective:</i> IS -- Internal Support												
<i>Program Description:</i> Provides a central point for funding the maintenance and enhancement of the countywide Shared Systems (E-Govt. WEB, AgendaNet, Shared Property Database [GIS])												
<b>FUNDED</b>	8,878,250	0	0	0	0	0	65,000	0	1,083,808	7,729,442	0.0	0

## Departmental Structure

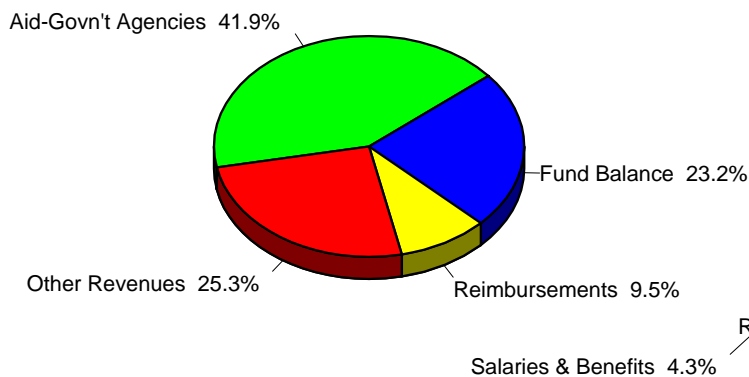
ROBERT LEONARD, Director



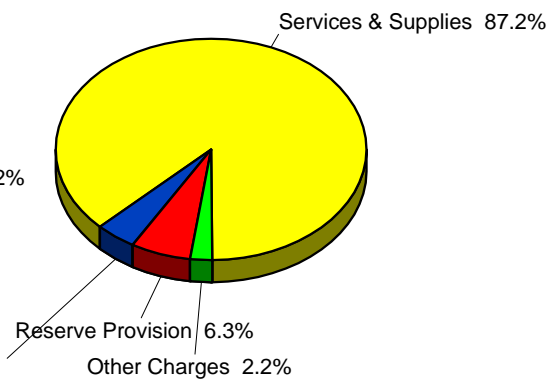
## Staffing Trend



## Financing Sources



## Financing Uses



Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	25,077,124	13,191,721	50,626,536	50,626,536
Total Financing	32,004,908	27,506,489	50,626,536	50,626,536
Net Cost	(6,927,784)	(14,314,768)	-	-
Positions	24.8	22.8	17.8	17.8

**PROGRAM DESCRIPTION:**

- The Department of Economic Development and Intergovernmental Affairs is a Special Revenue Fund. The department administers economic development and job creation and retention programs. More specifically, these programs focus on business development, retention and attraction; and attraction of key sales, property, transient occupancy and utility user tax revenue generators. The department is also actively engaged with revitalization of various commercial corridors in the county. The department works with other organizations in the promotion of sports, tourism and the arts. The department represents the county in negotiations with cities, special districts, and others on matters associated with the Local Agency Formation Commission. The department manages the county’s federal strategy, coordinates the prioritization of county federal legislative issues and ongoing federal legislative programs including grants and other forms of funding.
- The department responsibilities also include the Mather Field and McClellan Park reuse programs and the Business Environmental Resource Center (BERC) program. The Mather Field and McClellan Park reuse programs are self funded with grants and proceeds generated from sale or lease of former military base assets. Enterprise cost sharing agreements are the primary sources of funding for the BERC program. Activities in these three programs also have resulted in tax revenues and increased job growth.
- The General Fund supports ongoing core general economic development and intergovernmental affairs activities with a transfer of funds from the County General Fund. This General Fund support is for countywide and unincorporated area specific activities that are not a part of the Mather Field and McClellan Park reuse programs or BERC. General economic development activities promote a sustainable community and have resulted in increased General Fund revenues, including sales and property tax from projects within the major commercial corridors, as well as job growth.



## PROGRAM DESCRIPTION (CONT.):

- Due to the critical overall reductions in County General Fund revenues, the department has aggregated non-General Fund financing resources to maintain a minimal level of ongoing core general economic development and intergovernmental affairs activities for Fiscal Year 2010-11. This approach was taken in Fiscal Year 2009-10 and will be taken again in Fiscal Year 2010-11 to allow the annual General Fund transfer to be used to meet other critical County needs in Fiscal Year 2010-11. In previous years there had been a transfer of County General Fund revenue to an Economic Development Special Projects fund. For a period of time this transfer was \$1.5 million annually. The purpose of the Economic Development Special Projects Fund is to support county departments, governmental and quasi governmental entities, and public and private interests with economic development projects approved by the Board of Supervisors. This fund did not receive a transfer of County General Fund revenue in Fiscal Year 2009-10 and is not budgeted to receive an annual transfer from the General Fund in Fiscal Year 2010-11, which limits this Fund's program activities in Fiscal Year 2010-11 to completing projects and activities approved in previous years but not yet completed.

## MISSION:

Maintain and promote economic prosperity and improve the quality of life in the County and the region.

## GOALS:

- Continuously support economic growth and prosperity in a changing region through cooperative relationships with local community groups, private businesses and other governmental agencies.
- Continue the successful reuse activities of Mather and McClellan.
- Continue to provide environmental assistance to hundreds of businesses.
- Revitalize the County's Commercial Corridors.
- Promote tourism, the Arts and amateur sports development in the County.

## SIGNIFICANT DEVELOPMENTS DURING 2009-10:

- **General Economic Development and Intergovernmental Affairs:**
  - Worked with the Fulton Avenue Business Association to complete the Fulton Special Planning Area to encourage private sector development and investment.
  - Implemented the West Auburn Boulevard Special Planning Area and Streetscape Master plan.
  - Provided support to Tesco Controls on relocation and expansion of their corporate headquarters and manufacturing facility in the unincorporated area.
  - Provided support to Sacramento Container Corporation with \$14 million expansion which will create 40 new manufacturing jobs.
  - Provided assistance to Zeta Communities Zero Energy Homes establishing a 200,000 square foot manufacturing facility at McClellan Park. This company produces Platinum rated modular homes and at full capacity will employ 200 people.
  - Provided assistance to N Solar, the North American subsidiary of the Millinet Corporation, a South Korean solar panel manufacturer, in establishing a 130,000 square foot manufacturing facility at McClellan Park.

## SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):

- **General Economic Development and Intergovernmental Affairs (Cont.):**
  - Provided employment recruitment assistance to the recently constructed Golden Corral Restaurant which created approximately 175 jobs.
- **Mather:**
  - Identified initial program management priorities and costs and entered into negotiations with multiple development firms on a cost share agreement to fund program management responsibilities in connection with the development of South Mather properties. The responsibilities will include: infrastructure development; infrastructure financing; marketing; environmental issues; and planning for park development and open space.
  - Worked with the Air Force and environmental regulatory agencies on the Wetlands Management Plan that is required for the creation of the proposed Mather wetlands preserve. The completed Management Plan will support establishment of the preserve and regulatory approvals that will be required in connection with development of future County land uses in South Mather.
  - Designed Zinfandel Drive roadway and utility improvements which will extend Zinfandel Drive south to connect with Douglas Road. This will provide better Highway 50 access, while improving access through and supporting development planned for this area of Mather.
- **McClellan:**
  - Secured McClellan Qualified Investment funding for key redevelopment projects which promote economic development, job creation, and continued reinvestment at McClellan Park.
  - Completed negotiations of a five-year agreement between the County and the United States Coast Guard (USCG) for Airport Operations and Aircraft Rescue and Fire Fighting services at McClellan Airfield.
  - Completed environmental remediation and replaced old sewer infrastructure with new sewer infrastructure in the western and southern areas of McClellan Park. The upgraded sewer infrastructure supports current needs of many large tenants and efforts to attract additional tenants, jobs and investment to McClellan Park.
  - Completed Gateway 2A project upgrading infrastructure in the southern areas of McClellan Park. This project will assist McClellan Business Park in attracting new tenants to the northwest corner of Bell Avenue and Kilzer Avenue and to South Forcum Avenue.
  - Designed McClellan Gateway 5 project which will improve circulation on Dudley Boulevard in McClellan Park areas south of the McClellan Airfield.
  - Worked with McClellan Business Park and the Air Force to secure funding and implement remediation activities to expedite property transfer and environmental cleanup ahead of Air Force schedules using privatized remediation. These actions supported the transfer of over 600 acres of property for development activities.
- **BERC:**
  - Coordinated and sponsored the 3rd Annual Sacramento Sustainable Business Awards and P2 Expo.

## SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT):

- **BERC (CONT.):**

- Continued updating and maintaining the Sacramento Area Stormwater Industrial Outreach database project.
- Partnered with Sacramento Area Stormwater Program and developed a River Friendly Carwash project.
- Partnered with County of Sacramento, Environmental Management Department to host Food Industry Workshop covering new and upcoming multi-agency regulations, loan programs and energy saving rebates. More than 200 attended the morning and afternoon workshops on April 26, 2010.
- Partnered with SMAQMD and developed an online Woodsmoke Violators Compliance School.
- Partnered with SMAQMD and provided assistance to dry cleaners in complying with the new AQMD rule phasing out dry cleaning solvent (PERC). Conducted 32 onsite compliance visits at dry cleaners, hosted eight agency compliance assistance workshops in Korean and English, and coordinated workshop with Korean Dry Cleaners Association.
- Collaborated with Business Information Centers and conducted five workshops at their locations.
- Continued to solicit financial support for the Sustainable Business Program.
- Entered discussions with City of Roseville and Placer County to extend the Sustainable Business Program to their jurisdictions.
- Continued pilot project with Mechanics Bank to have their staff perform gratis Sustainable Business Certifications.
- Continued pilot project with the Sacramento Green Cabinet (a 501c3) to have their members perform gratis Sustainable Business Certifications.
- Continued efforts to recruit additional agencies to join Steering Committee and financially support BERC.
- Researched and developed an equitable funding formula proposal for the BERC Steering Committee members.
- Met with BERC Steering Committee to determine what information they want BERC to track and developed outline for a new database.
- Moved BERC from 3331 Peacekeeper Way to 3200 Freedom Park Drive, Suite 100, in June 2010, downsizing to a one room, 700 square foot office for five staff.

## SIGNIFICANT CHANGES FOR 2010-11:

- **General Economic Development and Intergovernmental Affairs:**

- Work with Maita Toyota on major expansion of auto dealership located on Auburn Boulevard creating new investment and jobs.
- Work with automotive retail industry to develop new automotive dealerships within the unincorporated portion of Sacramento County.

## SIGNIFICANT CHANGES FOR 2010-11 (CONT.):

- **General Economic Development and Intergovernmental Affairs (Cont.):**
  - Work with RagingWire Enterprise Solutions Inc. to retain and expand its data center facilities creating high quality jobs, capital investment, and increasing County revenue.
  - Provide ongoing assistance for projects in commercial corridors that the County is in process of revitalizing.
  - Support local grape growers and winery development through streamlining regulatory entitlement process for winery facilities in agricultural or industrial land use zones.
  - Develop economic participation terms for a Development Agreement to support a large scale, transit-oriented urban village development.
- **Mather:**
  - Complete negotiations and enter into agreements with Sares Regis Commercial/RAMCO Enterprises, Pulte/S and Y Capital and RCH Group/West Coast Championship Sports for development of Mather Opportunity Sites.
  - Complete the Wetlands Management Plan for the proposed Mather wetlands preserve and select firm for the role of Mather Preserve manager.
  - Complete design and environmental documentation. Initiate construction of Zinfandel Drive and associated utility improvements which will improve South Mather circulation and support economic development and investment in South Mather properties.
  - Negotiate cost sharing agreement with City of Rancho Cordova to fund design and construction for the Femoyer Street renovation project. This project will tie Femoyer Street into International Drive and support investment and job creation in Mather Commerce Center properties.
- **McClellan:**
  - Complete environmental remediation activities on 62 acres of McClellan Park properties to support construction of buildings by US Foods for their new facility and associated jobs.
  - Begin environmental remediation activities on additional McClellan Park properties to support economic development, job creation, and continued reinvestment at McClellan Park.
  - Complete design and begin construction on the Gateway 5 project which will improve circulation on Dudley Boulevard in McClellan Park areas south of the McClellan Airfield.
  - Complete McClellan Sewer Replacement Project and the associated environmental cleanup of the old McClellan AFB sewer system.
- **BERC:**
  - Coordinate and cosponsor the 4th Annual Sacramento Sustainable Business Awards.
  - Continue updating and maintaining the Sacramento Area Stormwater Industrial Outreach database project.
  - Continue partnership with Sacramento Area Stormwater Program and manage database for the River Friendly Carwash project.

## **SIGNIFICANT CHANGES FOR 2010-11 (CONT.):**

- **BERC (CONT.):**

- Implement partnership with the California Air Resources Board (CARB) and Sacramento Metropolitan Air Quality Management District (SMAQMD) to assist auto body coating facility owners and operators implement changes in record keeping and reporting mandates.
- Continue partnership with SMAQMD and manage the online Woodsmoke Violators Compliance School.
- Increase collaboration with Business Information Centers and conduct 8 workshops at their locations. Continue to solicit financial support for the Sustainable Business Program from other agencies.
- Work with the Office of Communications and Information Technology to develop the new database desired by the Steering Committee.
- Continue efforts to recruit additional agencies to join Steering Committee and financially support BERC.
- Initiate discussion with the Regional Water Authority to renew the MOU with BERC and restore funding for Sustainable Business Program.
- Continue pilot project with the Sacramento Green Cabinet, a non-profit organization, whereby their members perform gratis Sustainable Business Certifications.
- Sign MOU with City of Roseville and Placer County to extend the Sustainable Business Program to their jurisdictions.
- Begin discussions with Sacramento Regional County Sanitation District to assist in conducting outreach to dental community on mercury reduction.
- Participate with City of Sacramento Greenwise Program and explore integration with existing BERC outreach and recognition efforts.

## **STAFFING LEVEL CHANGES FOR 2010-11:**

The following 5.0 positions were deleted by the Board of Supervisors during the Budget Hearings: 1.0 Administrative Services Officer 1, 1.0 Business Citizen Assistance Officer, 1.0 Executive Secretary, 1.0 Senior Administrative Analyst Range B, and 1.0 Senior Office Assistant – Confidential.

**PERFORMANCE MEASURES:**

<b>STRATEGIC PRIORITY: Economic Growth</b>						
<b>STRATEGIC OBJECTIVE</b>	<b>OUTCOMES</b>	<b>PERFORMANCE MEASURES</b>	<b>Actual 2008/09</b>	<b>Target 2009/10</b>	<b>Actual 2009/10</b>	<b>Target 2010/11</b>
Promote a healthy and growing regional economy and county revenue base through business growth, quality, job creation, and workforce employability.	New and existing businesses are attracted, relocated, retained and expanded	Business license growth in Sacramento County	Decreased by 3% to 23,040	Increase by 1% to 23,270	Decreased by 3% to 22,441	Increase by 1% to 22,665

Weak economic conditions and high unemployment continue to impact County revenue and economic growth. Business license growth, among other economic indicators, continues to reflect a regional economy impacted by furloughs and downturns in construction and other former high performing industry sectors.

# ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

## SCHEDULE:

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **3870000 - Economic Development &**  
Function            **GENERAL**  
Activity             **Promotion**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Fund Balance	\$ 12,511,511	\$ 11,025,816	\$ 12,999,602	\$ 12,999,602
Licenses, Permits & Franchises	24,526	115,796	33,367	33,367
Revenue from Use Of Money & Property	3,061,645	2,727,581	3,872,706	3,872,706
Intergovernmental Revenues	8,679,918	5,266,872	23,460,321	23,460,321
Charges for Services	35,027	25,307	-	-
Miscellaneous Revenues	7,659,520	7,840,116	9,915,261	9,915,261
Other Financing Sources	1	505,001	345,279	345,279
Residual Equity Transfer In	32,760	-	-	-
<b>Total Revenue</b>	<b>\$ 32,004,908</b>	<b>\$ 27,506,489</b>	<b>\$ 50,626,536</b>	<b>\$ 50,626,536</b>
Reserve Provision	\$ -	\$ -	3,500,000	3,500,000
Salaries & Benefits	2,491,513	2,419,529	2,430,879	2,430,879
Services & Supplies	22,175,380	10,349,573	43,545,576	43,545,576
Other Charges	695,525	446,807	1,233,009	1,233,009
Equipment	-	154,496	-	-
Expenditure Transfer & Reimbursement	(285,294)	(178,684)	(82,928)	(82,928)
<b>Total Expenditures/Appropriations</b>	<b>\$ 25,077,124</b>	<b>\$ 13,191,721</b>	<b>\$ 50,626,536</b>	<b>\$ 50,626,536</b>
<b>Net Cost</b>	<b>\$ (6,927,784)</b>	<b>\$ (14,314,768)</b>	<b>-</b>	<b>-</b>
<b>Positions</b>	<b>24.8</b>	<b>22.8</b>	<b>17.8</b>	<b>17.8</b>

# ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

## 2010-11 PROGRAM INFORMATION

### BU: 3870000 Economic Development & Intergovernmental Affairs

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<b>Program No. and Title:</b>	<b><u>001 General Economic Development &amp; Intergovernmental Affairs</u></b>											
	656,106	472,215	0	0	0	0	0	121,250	62,641	0	2.0	0
<b>Program Type:</b>	Self-Supporting											
<b>Countywide Priority:</b>	4 -- Sustainable and Livable Communities											
<b>Strategic Objective:</b>	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
<b>Program Description:</b>	The Department engages in general economic development and job creation and retention programs including: business development, retention and attraction; attraction of key sales, property, transient occupancy and utility users tax revenue generators; involvement with regional and local partnerships and programs; promotion of sports, tourism, and the arts; and commercial corridor revitalization. These programs promote a sustainable community and have resulted in increased General Fund revenues and job growth. The Department represents the County in negotiations with cities, special districts, and others on matters associated with the Local Agency Formation Commission. The Department manages the County's federal strategy, coordinates the prioritization of County federal legislative issues and ongoing federal legislative programs including grants and other forms of funding. Due to extraordinary issues with the economy and the County's budget, the Department has aggregated non-General Fund financing sources to maintain a minimal level of ongoing core program services in Fiscal Year 2010-11. This approach was taken in FY 2009-10 and will be taken in FY 2010-11 to allow the annual General Fund transfer to be used to meet other critical county needs in Fiscal Year 2010-11.											
<b>Program No. and Title:</b>	<b><u>002 Economic Development Special Projects Fund</u></b>											
	252,134	0	0	0	0	0	0	0	252,134	0	0.0	0
<b>Program Type:</b>	Self-Supporting											
<b>Countywide Priority:</b>	4 -- Sustainable and Livable Communities											
<b>Strategic Objective:</b>	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
<b>Program Description:</b>	The Department administers the County's Economic Development Special Projects fund. This fund provides financial assistance to county departments, governmental and quasi-governmental entities, and public and private interests to support economic development projects as approved by the Board of Supervisors. Funding for this program is separate and distinct from Program 001. This program has promoted a sustainable community and resulted in increased General Fund revenues and job growth. In previous years there had been a transfer of County General Fund revenue to this fund. For a period of time this transfer was \$1.5 million annually. This fund did not receive a transfer of County General Fund revenue in FY 09-10. No revenue is being requested in FY10-11 which limits the services in this program in Fiscal Year 10-11 to completing approximately \$80,000 in projects and activities approved prior to Fiscal Year 10-11 that are underway but not complete yet. The approach for FY09-10 and FY10-11 has allowed the annual General Fund transfer to be used to meet other critical County needs in FY09-10 and will allow the annual General Fund transfer to be used to meet other critical County needs in FY10-11. In addition, the Department is requesting a one-time reallocation of funds from previously approved projects that were either completed at a lower amount than expected, or were discontinued to support the Department's County-wide economic development program.											

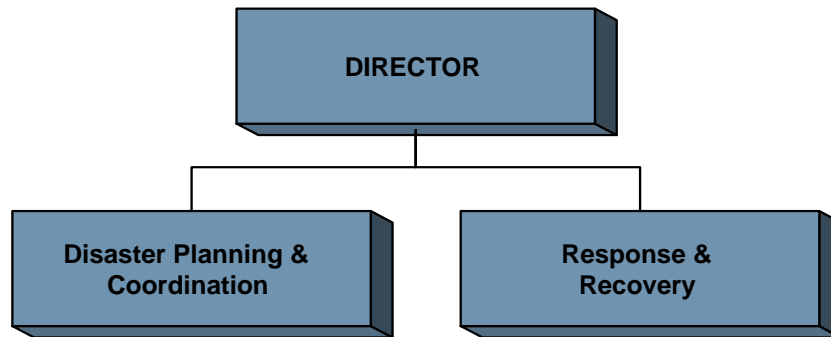


# ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS 3870000

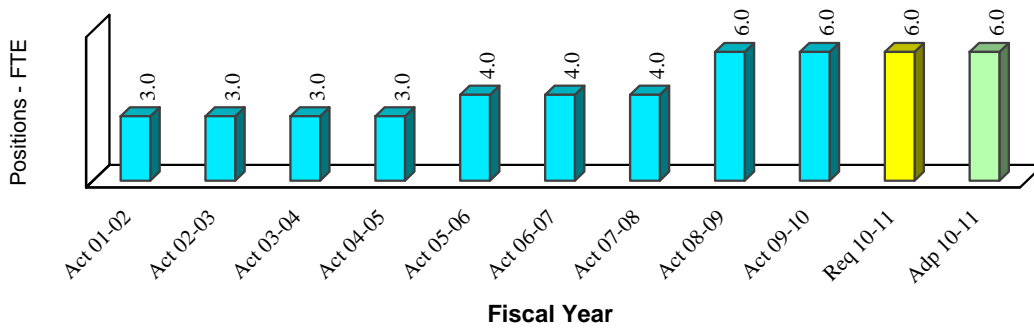
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>Program No. and Title: 003 McClellan</b>												
	38,928,596	1,683,099	23,460,321	0	0	0	0	12,804,008	981,168	0	4.0	1
<i>Program Type:</i> Self-Supporting												
<i>Countywide Priority:</i> 4 -- Sustainable and Livable Communities												
<i>Strategic Objective:</i> EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability												
<i>Program Description:</i> McClellan reuse. Economic redevelopment of the former McClellan Air Force Base to promote employment and self-sufficiency through the job market. Achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self funded with grants and proceeds generated from sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased General Fund revenues and job growth.												
<b>Program No. and Title: 004 Business Environmental Resource Center (BERC)</b>												
	1,408,575	0	0	0	0	0	0	925,609	482,966	0	5.8	0
<i>Program Type:</i> Self-Supporting												
<i>Countywide Priority:</i> 4 -- Sustainable and Livable Communities												
<i>Strategic Objective:</i> EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability												
<i>Program Description:</i> This program is a one-stop, non-regulatory Permit Assistance Center to help Sacramento County businesses understand and comply with federal, state, and local environmental and non-environmental regulations. Economic growth and sustainability is facilitated through assistance with permitting and regulations. Enterprise cost sharing agreements are the primary sources of funding for this program. Activities in this program have promoted a sustainable community and resulted in tax revenues and increased job growth.												
<b>Program No. and Title: 005 Mather</b>												
	11,461,424	324,909	0	0	0	0	0	100,085	11,036,430	0	3.0	0
<i>Program Type:</i> Self-Supporting												
<i>Countywide Priority:</i> 4 -- Sustainable and Livable Communities												
<i>Strategic Objective:</i> EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability												
<i>Program Description:</i> Mather reuse. Economic redevelopment of the former Mather Air Force Base to promote employment and self-sufficiency through the job market. Achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self funded with proceeds generated from sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased revenues and job growth.												
<b>Program No. and Title: 006 Administration</b>												
	3,242,734	2,842,810	0	0	0	0	0	215,661	184,263	0	3.0	1
<i>Program Type:</i> Self-Supporting												
<i>Countywide Priority:</i> 4 -- Sustainable and Livable Communities												
<i>Strategic Objective:</i> EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability												
<i>Program Description:</i> Department administration and Department personnel resources directly engaged in implementing Department programs. This program is primarily funded with reimbursements from the above programs and funds salary and benefit costs of Department employees and County allocated costs.												
<b>FUNDED</b>	55,949,569	5,323,033	23,460,321	0	0	0	0	14,166,613	12,999,602	0	17.8	2

## Departmental Structure

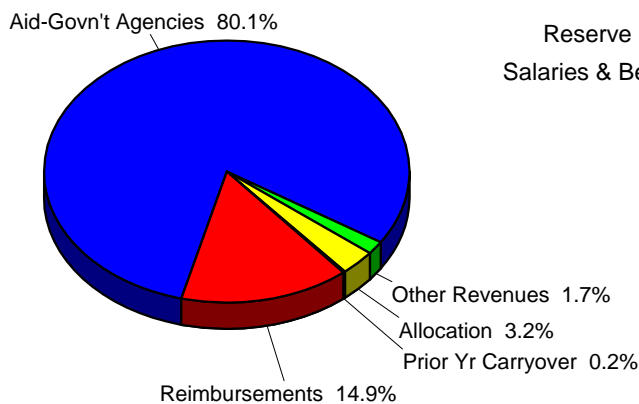
CHIEF RICK MARTINEZ, Director



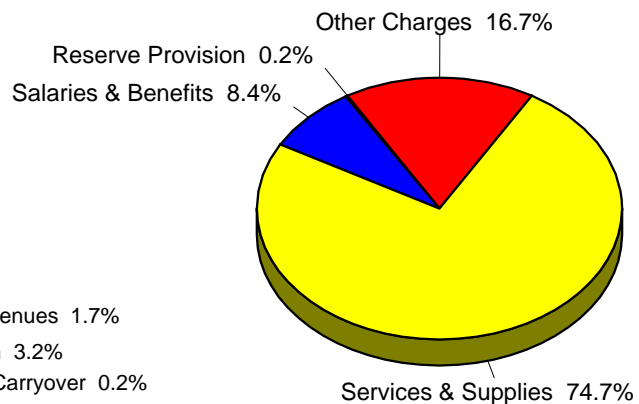
## Staffing Trend



## Financing Sources



## Financing Uses



Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	5,673,046	5,117,732	6,648,806	6,648,806
Total Financing	4,633,799	4,844,980	6,398,557	6,398,557
Net Cost	1,039,247	272,752	250,249	250,249
Positions	6.0	6.0	6.0	6.0

**PROGRAM DESCRIPTION:**

Responsible for planning, coordinating, and implementing emergency/disaster plans for Sacramento County. Responsible for operational area coordination and administration/oversight of Homeland Security Grants.

**MISSION:**

To provide for the development of Sacramento’s Emergency Response Plan and for the coordination of that plan with the county’s emergency response organization and other local, state, and federal agencies in order to mitigate, prepare for, respond to and recover from the effects of a natural or technological disaster. To provide for coordination of Operational Area (OA) resources, information and priorities among local governments within the County and between local governments and the state.

**GOALS:**

- Ensure integrated response to disasters by using the Standardized Emergency Management Systems (SEMS) and the National Incident Management System (NIMS), developing response capabilities, maintaining and improving the county’s Emergency Operations Center (EOC), providing for immediate and sustained response operations, and enabling a smooth transition into long-term recovery.
- Provide for timely, effective, efficient, and coordinated government response to potential and/or actual emergencies and disasters.
- Ensure that emergency managers, county staff, and the affected public receive comprehensive and relevant skill development through training and exercises in emergency management and public awareness programs.
- Integrate hazard identification, risk assessment, and prevention into a comprehensive approach to hazard mitigation.
- Ensure enhanced local government capability to respond to terrorism events by coordinating the acquisition, distribution, and oversight of federal Homeland Security grants.
- Conduct exercises in emergency management, public awareness programs, and professional job-specific training.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- **Emergency Operations Center (EOC):** An EOC exercise was conducted focused on coordination of evacuation and sheltering.
- **Evacuation Planning:** An evacuation route map project was begun with Homeland Security grant funds.
- **Mass Care and Shelter Plan:** A Mass Care and Shelter Plan was drafted using Homeland Security Grant funding to address sheltering needs countywide, particularly for catastrophic disasters.
- **Homeland Security Grants:** The federal government through the Office of Homeland Security provided two grants, one for medical response preparedness, and one focused on general preparedness and capability enhancement open to all disciplines involved in emergency response and management. The Office of Emergency Services coordinated the grant application for the Operational Area, provided oversight, grant administration, reimbursement distribution and audit support for sub-recipients and ensured compliance with grant requirements.

**SIGNIFICANT CHANGES FOR 2010-11:**

- **Emergency Operations Budget:** The general fund contribution to the Office of Emergency Services decreased 13%, a \$38,588 reduction. Water Resources extended the one-time gap funding provided in Fiscal Year 2009-10 for Fiscal Year 2010-11.
- **Merger with Sacramento City Emergency Services Office:** The County Office of Emergency Services has been functionally merged with the City of Sacramento Office of Emergency Services for the last two years. An official merger is being reviewed.
- **Golden Guardian 2011 Exercise:** A full-scale exercise of the EOC and field focused on coordination of care and shelter and evacuation will be held in spring 2011.
- **Continuity of Operations Plan (COOP):** An update of the COOP plans for all county departments is underway and will be completed this year.
- **Hazard Mitigation Plan:** The first update of the countywide Hazard Mitigation Plan will begin in fall 2010 and will be coordinated with all jurisdictions in the Sacramento Operational Area.
- **Homeland Security Grants:** Additional grants are anticipated to be forthcoming from the federal government in this fiscal year for first responders and the general emergency management community. Funding is declining each year. Where possible, the Office of Emergency Services plans to request funding to accomplish emergency planning projects.
- **National Incident Management System (NIMS):** Additional requirements from the federal government are anticipated this year to maintain NIMS compliance.
- **Carryover:** The department set aside \$15,580 in carryover funds for future use in accordance with the County's Board-approved Carryover Policy.

**STAFFING LEVEL CHANGES FOR 2010-11:**

Staffing level did not change from the prior year.

**PERFORMANCE MEASURES:**

<b>STRATEGIC PRIORITY: Public Health and Safety</b>						
<b>STRATEGIC OBJECTIVES</b>	<b>OUTCOMES</b>	<b>PERFORMANCE MEASURES</b>	<b>ACTUAL 2008/09</b>	<b>TARGET 2009/10</b>	<b>ACTUAL 2009/10</b>	<b>TARGET 2010/11</b>
Keep the community safe from environmental hazards and natural disasters	Minimize injury and property loss caused by emergencies and natural disasters	Percentage of response departments with written SOPs	70%	80%	60%	70%
		Number of emergency plans completed or updated	2	1	1	1
		Number of training classes held (number of people trained)	3 (61)	4 (100)	9 (194)	4 (100)
		Number of training exercises held (number of participants)	2	1	1 (125)	1 (75)
		Number of critical deficiencies identified during exercises or emergencies	1	0	1	0
		Percentage of corrective actions completed after exercises or emergencies	75%	100%	40%	75%
		Number of emergency incidents responded to or coordinated	3	0	29	0
		Meetings to coordinate emergency plans and procedures			510	250
		Presentations on emergency preparedness (number of people attended)			27 (5166)	20 (1000)

Performance measures for Emergency Operations measure how effectively the program reaches out to the emergency organization to ensure our collective readiness to respond to a disaster through planning, training, exercise, coordinating response issues, correcting identified gaps in our ability to respond to an emergency and preparing the public to take care of themselves during the early hours of a disaster. Two new performance measures were added to reflect key elements of the program in Sacramento County – coordination of all levels of stakeholders in emergency planning and disaster preparedness of the public. Several targets were not achieved during 2009/10, particularly those affected by the ability of departments to allocate personnel to emergency planning. Departments most impacted by budget cuts have not been able to dedicate staff to develop or update emergency procedures. A spike in responses to field events by this office in 2009/10 due primarily to the H1N1 Flu response impacted our ability to address corrective actions identified in the 2009 exercise after action report.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **7090000 - Emergency Operations**  
 Function          **PUBLIC PROTECTION**  
 Activity            **Other Protection**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Prior Yr Carryover	\$ (465,714)	\$ 2,911	\$ 15,580	\$ 15,580
Intergovernmental Revenues	5,051,902	4,771,344	6,253,027	6,253,027
Miscellaneous Revenues	45,657	70,725	129,950	129,950
Residual Equity Transfer In	1,954	-	-	-
<b>Total Revenue</b>	<b>\$ 4,633,799</b>	<b>\$ 4,844,980</b>	<b>\$ 6,398,557</b>	<b>\$ 6,398,557</b>
Reserve Provision	\$ -	\$ -	15,580	15,580
Salaries & Benefits	479,267	601,696	657,752	657,752
Services & Supplies	732,248	778,879	1,378,541	1,378,541
Other Charges	733,586	633,199	1,302,888	1,302,888
Expenditure Transfer & Reimbursement	3,727,945	3,103,958	3,294,045	3,294,045
<b>Total Expenditures/Appropriations</b>	<b>\$ 5,673,046</b>	<b>\$ 5,117,732</b>	<b>\$ 6,648,806</b>	<b>\$ 6,648,806</b>
<b>Net Cost</b>	<b>\$ 1,039,247</b>	<b>\$ 272,752</b>	<b>\$ 250,249</b>	<b>\$ 250,249</b>
<b>Positions</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>

**2010-11 PROGRAM INFORMATION**

**BU: 7090000 Emergency Operations**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<b><u>001 Emergency Operations Office</u></b>											
	949,177	103,904	372,494	0	0	0	0	271,950	15,580	<b>185,249</b>	5.0	1
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	PS2 -- Keep the community safe from environmental hazards and natural disasters											
<i>Program Description:</i>	Develop and maintain Sacramento County's Emergency Operations Plan, annexes to the plan and supporting communications plan, and coordinate the plan and all emergency management issues with the County's emergency response organization and other local, state and federal agencies. Plan, prepare, train and exercise to ensure the readiness of the County's emergency response organization. Provide operational area coordination for cities and special districts. Act as the conduit between local government and the state emergency services organization for the coordination of resources, information and priorities during disasters.											
<i>Program No. and Title:</i>	<b><u>002 EOC Maintenance</u></b>											
	130,000	0	0	0	0	0	0	65,000	0	<b>65,000</b>	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	PS2 -- Keep the community safe from environmental hazards and natural disasters											
<i>Program Description:</i>	To provide and maintain a functional emergency operations center for Sacramento County and the Operational Area as a suitable location for emergency management during disasters, coordination of alert and warning, public information, management of critical resources, situational awareness for establishing priorities for management of the emergency, coordination among responding jurisdictions, agencies and levels of government to protect people, property and the environment, and coordination of recovery from the disaster.											
<i>Program No. and Title:</i>	<b><u>003 Emergency Operations Grant Projects</u></b>											
	1,056,175	1,056,175	0	0	0	0	0	0	0	<b>0</b>	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	5 -- General Government											
<i>Strategic Objective:</i>	PS2 -- Keep the community safe from environmental hazards and natural disasters											
<i>Program Description:</i>	Homeland Security grant funded projects to enhance emergency management capabilities in Sacramento County in the areas of planning, communication, equipment acquisition, training and exercises for County staff and other operational area partners focusing on projects with regional benefits.											
<i>Program No. and Title:</i>	<b><u>004 Homeland Security Grant Administration</u></b>											
	5,673,533	0	5,673,533	0	0	0	0	0	0	<b>0</b>	1.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	PS2 -- Keep the community safe from environmental hazards and natural disasters											
<i>Program Description:</i>	Obtain, administer and disperse Homeland Security grants on behalf of the operational area.											
<b>FUNDED</b>												
	7,808,885	1,160,079	6,046,027	0	0	0	0	336,950	15,580	<b>250,249</b>	6.0	1

<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	5,390,330	5,156,384	5,493,183	5,493,183
Total Financing	-	-	-	-
<b>Net Cost</b>	<b>5,390,330</b>	<b>5,156,384</b>	<b>5,493,183</b>	<b>5,493,183</b>

**PROGRAM DESCRIPTION:**

This budget unit accounts for transfers from the General Fund to other county funds.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

Transferred \$5,156,384 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues.

**SIGNIFICANT CHANGES FOR 2010-11:**

Transfer of \$5,493,183 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues for Fiscal Year 2010-11.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010		<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11		<b>Schedule 9</b>	
		Budget Unit	<b>5110000 - Financing-Transfers/Reimbursement</b>		
		Function	<b>GENERAL</b>		
		Activity	<b>Finance</b>		
<b>Detail by Revenue Category and Expenditure Object</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>	
1	2	3	4	5	
Expenditure Transfer & Reimbursement	\$ 5,390,330	\$ 5,156,384	\$ 5,493,183	\$ 5,493,183	
<b>Total Expenditures/Appropriations</b>	<b>\$ 5,390,330</b>	<b>\$ 5,156,384</b>	<b>\$ 5,493,183</b>	<b>\$ 5,493,183</b>	
<b>Net Cost</b>	<b>\$ 5,390,330</b>	<b>\$ 5,156,384</b>	<b>\$ 5,493,183</b>	<b>\$ 5,493,183</b>	



**2010-11 PROGRAM INFORMATION**

**BU: 5110000 Financing-Transfers/Reimbursements**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<i><b>001 Transfer to Tobacco Litigation Settlement Fund</b></i>											
	5,493,183	0	0	0	0	0	0	0	0	<b>5,493,183</b>	0.0	0
<i>Program Type:</i>	Discretionary											
<i>Countywide Priority:</i>	4 -- Sustainable and Livable Communities											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	Transfer to backfill the reallocation of deallocated revenues.											
<b>FUNDED</b>												
	5,493,183	0	0	0	0	0	0	0	0	<b>5,493,183</b>	0.0	0

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	33,310,316	21,112,831	45,280,908	45,280,908
Total Financing	33,419,917	18,799,948	45,280,908	45,280,908
Net Cost	(109,601)	2,312,883	-	-

**PROGRAM DESCRIPTION:**

This budget unit provides for transfer of funds, as necessary, to the 2010 Refunding COPs - Fixed Asset Debt Service (see Budget Unit 930000) for payment of debt service and other costs of the program. Since completion of the drawdown of proceeds from the initial borrowing, this budget unit has provided funds for continuing acquisition of fixed assets and will provide funds throughout the life of the program.

**SUPPLEMENTAL INFORMATION:**

- Interest earnings on the borrowed funds will be transferred from the Interagency Procurement Fund (see Budget Unit 9030000) to cover all associated debt service costs.
- For Fiscal Year 2010-11, the following large expenditures are anticipated: vehicles for General Services; electronic medical record (EMR) project, Department of Health and Human Services; automated pharmacy project, Department of Correctional Health.
- Financing for the Fiscal Year 2010-11 appropriation is estimated to be \$45,280,908 provided from payments transferred from the Interagency Procurement Fund, and from reimbursements by departments/entities that previously financed their fixed asset acquisitions through the Fixed Asset Financing Program.

**SCHEDULE:**

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9277000 - Fixed Asset Revolving					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ (1,790)	\$ 1,346	\$ (981,936)	\$ (981,936)	
Miscellaneous Revenues	33,421,707	18,798,602	46,262,844	46,262,844	
<b>Total Revenue</b>	<b>\$ 33,419,917</b>	<b>\$ 18,799,948</b>	<b>\$ 45,280,908</b>	<b>\$ 45,280,908</b>	
Services & Supplies	\$ 5,318,811	\$ 8,055,536	\$ 7,018,064	\$ 7,018,064	
<b>Capital Assets</b>					
Improvements	142,332	-	-	-	
Equipment	19,295,020	9,768,181	30,508,830	30,508,830	
<b>Total Capital Assets</b>	<b>19,437,352</b>	<b>9,768,181</b>	<b>30,508,830</b>	<b>30,508,830</b>	
Transfers In & Out	\$ 8,554,153	\$ 3,289,114	\$ 7,754,014	\$ 7,754,014	
<b>Total Financing Uses</b>	<b>\$ 33,310,316</b>	<b>\$ 21,112,831</b>	<b>\$ 45,280,908</b>	<b>\$ 45,280,908</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 33,310,316</b>	<b>\$ 21,112,831</b>	<b>\$ 45,280,908</b>	<b>\$ 45,280,908</b>	
<b>Net Cost</b>	<b>\$ (109,601)</b>	<b>\$ 2,312,883</b>	<b>\$ -</b>	<b>\$ -</b>	

**2010-11 PROGRAM INFORMATION**

**BU: 9277000 Fixed Asset - Revolving Fund**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<b>Program No. and Title:</b> <u>001 Fixed Asset Financing Program</u>												
	45,280,908	0	0	0	0	0	0	46,262,844	-981,936	0	0.0	0
<b>Program Type:</b> Self-Supporting												
<b>Countywide Priority:</b> 5 -- General Government												
<b>Strategic Objective:</b> IS -- Internal Support												
<b>Program Description:</b> This program provides for the transfer of funds for 2010 Refunding COP's - Fixed Asset Debt Service payments. It also provides financing for county departments to purchase fixed assets.												
<b>FUNDED</b>	45,280,908	0	0	0	0	0	0	46,262,844	-981,936	0	0.0	0

<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	33,490,660	18,840,509	51,103,821	51,103,821
Total Financing	27,516,929	24,977,167	22,727,587	22,727,587
<b>Net Cost</b>	<b>5,973,731</b>	<b>(6,136,658)</b>	<b>28,376,234</b>	<b>28,376,234</b>

**PROGRAM DESCRIPTION:**

The Interagency Procurement Fund was established with the adoption of the Fiscal Year 1990-91 Final Budget to facilitate the use of the County's Fixed Asset Financing Program (FAFP) by various county departments and by other agencies as permitted by the financing documents. The drawdown of the original proceeds of the borrowing was completed as of April 28, 1994, per the bond covenant requirements. The activities of this fund provide for the following:

- User agencies are authorized to charge the FAFP to acquire budgeted fixed assets and encumber funds for future payment of related service charges.
- Collecting user charges from user agencies.
- Accounting for the annual life/debt service aspects of the acquired fixed assets in accordance with the provisions of the financing documents.
- Making appropriate reimbursements/transfers to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- Other acquisitions and activities as necessary to facilitate the FAFP.

**SUPPLEMENTAL INFORMATION:**

- During Fiscal Year 2010-11, appropriate payments/transfers will be made from this fund to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- The activities of this fund are managed by the Office of Budget and Debt Management, and necessary support is provided by staff.

**SUPPLEMENTAL INFORMATION (CONT.)**

**Financing:**

Charges (lease payments and cash revolving purchases)	\$	20,052,955
Interest Income		2,674,632
Retained Earnings (Fund Balance)		<u>28,376,234</u>
<b>Total Financing</b>	<b>\$</b>	<b>51,103,821</b>

**Uses:**

Administrative Costs	\$	260,000
Other Charges:		
Interfund Transfer to General Fund		0
Transfer for Debt Service:		
Principal and Interest Costs		7,586,014
Debt Service Administrative Costs		168,000
Specific Projects Identified for Fiscal Year 2010-11		29,508,83
Contingency		4,580,977
Anticipated Fixed Asset Cash Purchases During Fiscal Year 2010-11		<u>9,000,000</u>
<b>Total Uses</b>	<b>\$</b>	<b>51,103,821</b>

**SCHEDULE:**

State Controller Schedule County Budget Act January 2010	County of Sacramento Operation of Internal Service Fund Fiscal Year 2010-11			Schedule 10	
	Fund Title Service Activity Budget Unit		INTERAGENCY PROCUREMENT Interagency Procurement 9030000		
Operating Detail	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
Charges for Service	\$ 24,135,630	\$ 21,659,592	\$ 20,052,955	\$ 20,052,955	
<b>Total Operating Revenues</b>	<b>\$ 24,135,630</b>	<b>\$ 21,659,592</b>	<b>\$ 20,052,955</b>	<b>\$ 20,052,955</b>	
<b>Operating Expenses</b>					
Services & Supplies	\$ 68,953	\$ 41,907	\$ 260,000	\$ 260,000	
Other Charges	33,421,707	18,798,602	46,262,844	46,262,844	
<b>Total Operating Expenses</b>	<b>\$ 33,490,660</b>	<b>\$ 18,840,509</b>	<b>\$ 46,522,844</b>	<b>\$ 46,522,844</b>	
<b>Operating Income (Loss)</b>	<b>\$ (9,355,030)</b>	<b>\$ 2,819,083</b>	<b>\$ (26,469,889)</b>	<b>\$ (26,469,889)</b>	
<b>Non-Operating Revenues (Expenses)</b>					
Interest Income	\$ 3,381,299	\$ 3,317,575	\$ 2,674,632	\$ 2,674,632	
Contingencies	-	-	(4,580,977)	(4,580,977)	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 3,381,299</b>	<b>\$ 3,317,575</b>	<b>\$ (1,906,345)</b>	<b>\$ (1,906,345)</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (5,973,731)</b>	<b>\$ 6,136,658</b>	<b>\$ (28,376,234)</b>	<b>\$ (28,376,234)</b>	
<b>Change In Net Assets</b>	<b>\$ (5,973,731)</b>	<b>\$ 6,136,658</b>	<b>\$ (28,376,234)</b>	<b>\$ (28,376,234)</b>	
Net Assets - Beginning Balance	35,773,241	29,799,510	35,936,168	35,936,168	
Net Assets - Ending Balance	\$ 29,799,510	\$ 35,936,168	\$ 7,559,934	\$ 7,559,934	
	Revenues Tie To			SCH 1, COL 4	
	Expenses Tie To			SCH 1, COL 6	

**2010-11 PROGRAM INFORMATION**

**BU: 9030000 Interagency Procurement**

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

*Program No. and Title:* **001 Interagency Procurement**

51,363,821	260,000	0	0	0	0	0	22,727,587	28,376,234	0	0.0	0
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*Program Type:* Self-Supporting

*Countywide Priority:* 5 -- General Government

*Strategic Objective:* IS -- Internal Support

*Program Description:* This program provides funding to the 2010 Refunding COP's - Fixed Asset Debt Service to meet its financial obligations, and it allows for the continuous acquisition of fixed assets by departments

<b>FUNDED</b>	51,363,821	260,000	0	0	0	0	22,727,587	28,376,234	0	0.0	0
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**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010		<b>County of Sacramento</b> Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			<b>Schedule 15</b>
<b>2920000 - Jail Debt Service</b>					
<b>Detail by Revenue Category                      and Expenditure Object</b>	<b>2008-09                      Actual</b>	<b>2009-10                      Actual</b>	<b>2010-11                      Recommended</b>	<b>2010-11                      Adopted by                      the Board of                      Supervisors</b>	
1	2	3	4	5	
Fund Balance	\$ 903,904	\$ 23,015	\$ -	\$ -	
Revenue from Use Of Money & Property	18,417	32,639	-	-	
Miscellaneous Revenues	-	453	-	-	
<b>Total Revenue</b>	<b>\$ 922,321</b>	<b>\$ 56,107</b>	<b>\$ -</b>	<b>\$ -</b>	
Services & Supplies	\$ 409,907	\$ 6,576	\$ -	\$ -	
Other Charges	5,258,723	629,200	-	-	
Transfers In & Out	(4,769,325)	(681,641)	-	-	
<b>Total Financing Uses</b>	<b>\$ 899,305</b>	<b>\$ (45,865)</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 899,305</b>	<b>\$ (45,865)</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Net Cost</b>	<b>\$ (23,016)</b>	<b>\$ (101,972)</b>	<b>\$ -</b>	<b>\$ -</b>	

**PROGRAM DESCRIPTION:**

- This budget unit reflected the debt service requirements for payment of principal, interest, and various other costs related to the Certificates of Participation borrowing (originally \$62,900,000 in October 1984), for the partial financing of the construction of the Lorenzo E. Patino Hall of Justice (Main Jail).
- The original borrowing covenants required the County to appropriate principal and interest payments at the amount that would be due if the maximum interest rate allowed under the documents was effective (fifteen percent). On June 1, 1993, the County refinanced this borrowing and converted to a fixed-rate financing. The fixed-rate financing requires the County to appropriate only the scheduled principal and interest payments actually due each year.
- On May 7, 2003, the County refinanced the 1993 borrowing (due to a call-date on the existing Certificates of Participation) to reduce debt service payments due to significantly lower interest rates in the current market and to provide additional financing for other projects:
  - Expansion of the Warren E. Thornton Youth Center.
  - Complete acquisition of Mather Golf Course.
  - Expansion of the Boys Ranch.
  - Various other improvement projects in county facilities to accommodate the Americans With Disabilities Act.
- On March 12, 2010, the County refinanced the 2003 borrowing with the 2010 Refunding Certificates of Participation.

**FOR INFORMATION ONLY - See new Budget Unit 9300000**



Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	582,385	(11,784)	27,497	27,497
Total Financing	581,690	15,713	27,497	27,497
Net Cost	695	(27,497)	-	-

**PROGRAM DESCRIPTION:**

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Juvenile Courthouse Project. On April 15, 2003, the Board of Supervisors approved a financing plan for the 2003 Juvenile Courthouse Project Certificates of Participation.
- The financing (\$32,178,972) was executed and closed on June 17, 2003. At the time of sale, \$2,034,250 was deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$2,257,485 consisting of \$42,497 administrative costs, \$760,000 in principal payment, and \$1,454,988 in interest payments. Financing is from payments from the Courts of \$2,229,988 and available fund balance of \$27,497.

**SCHEDULE:**

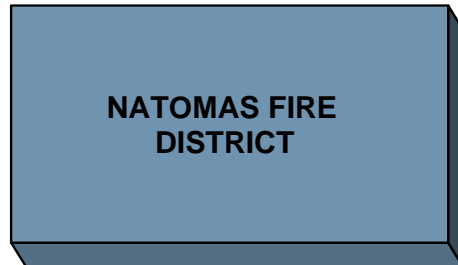
State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15	
9280000 - Juvenile Courthouse Project-Debt Service						
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Fund Balance	\$ 582,546	\$ (695)	\$ 27,497	\$ 27,497		
Revenue from Use Of Money & Property	(856)	16,408	-	-		
<b>Total Revenue</b>	<b>\$ 581,690</b>	<b>\$ 15,713</b>	<b>\$ 27,497</b>	<b>\$ 27,497</b>		
Services & Supplies	\$ 152,525	\$ 3,473	\$ 42,497	\$ 42,497		
Other Charges	2,212,398	2,215,381	2,214,988	2,214,988		
Transfers In & Out	(1,782,538)	(2,230,638)	(2,229,988)	(2,229,988)		
<b>Total Financing Uses</b>	<b>\$ 582,385</b>	<b>\$ (11,784)</b>	<b>\$ 27,497</b>	<b>\$ 27,497</b>		
<b>Total Expenditures/Appropriations</b>	<b>\$ 582,385</b>	<b>\$ (11,784)</b>	<b>\$ 27,497</b>	<b>\$ 27,497</b>		
<b>Net Cost</b>	<b>\$ 695</b>	<b>\$ (27,497)</b>	<b>\$ -</b>	<b>\$ -</b>		

**2010-11 PROGRAM INFORMATION**

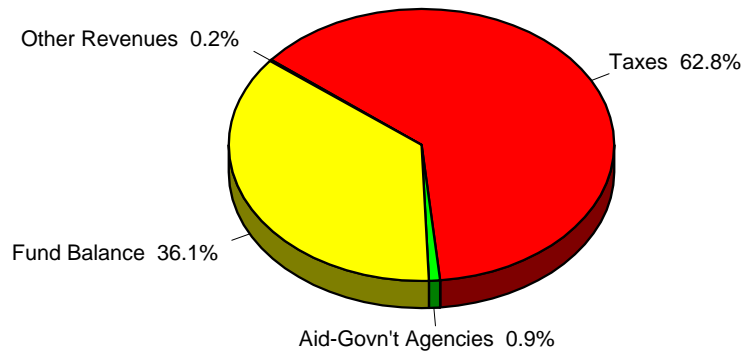
**BU: 9280000 Juvenile Courthouse Proj-Debt Service**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<b>001 COP debt service</b>											
	2,257,485	2,229,988	0	0	0	0	0	0	27,497	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	payment of debt service											
<b>FUNDED</b>												
	2,257,485	2,229,988	0	0	0	0	0	0	27,497	0	0.0	0

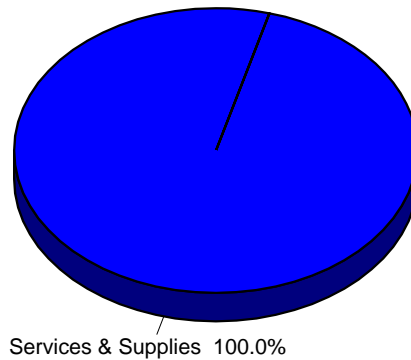
## Departmental Structure



## Financing Sources



## Financing Uses



<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	1,040,654	2,446,542	3,323,212	3,323,212
Total Financing	2,584,661	3,647,755	3,323,212	3,323,212
Net Cost	(1,544,007)	(1,201,213)	-	-

**PROGRAM DESCRIPTION:**

- Natomas Fire District funds the provision of fire protection services to approximately 40 square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district and the Board of Supervisors serves as the Board of Directors for the District.
- Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.
- The contract calls for the annual payment to the City for the fire protection service to amount to all available financing, less administrative expenditures such as biannual audits, property tax administration fees, and administrative service charges.
- District financing consists of property taxes (including the homeowners' subvention), interest earnings, and fund balances.
- The Department of Economic Development and Intergovernmental Affairs is responsible for monitoring the contract with the City, making payments, and preparing the district budget.

**MISSION:**

To provide fire protection to a special district in the Unincorporated Area in the northwestern part of Sacramento County through the City of Sacramento.

**GOAL:**

To provide timely and effective fire protection services to the special district area.

**SCHEDULE:**

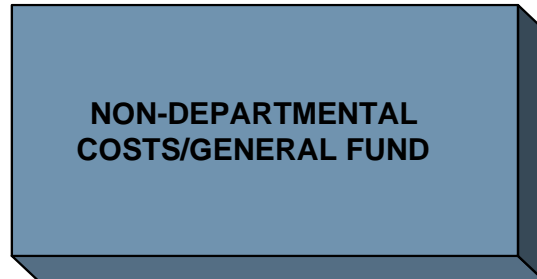
State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
<b>2290000 - Natomas Fire District</b>					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 507,041	\$ 1,544,007	\$ 1,201,212	\$ 1,201,212	
Taxes	2,021,610	2,066,666	2,087,000	2,087,000	
Revenue from Use Of Money & Property	30,196	8,450	5,000	5,000	
Intergovernmental Revenues	25,814	28,632	30,000	30,000	
<b>Total Revenue</b>	<b>\$ 2,584,661</b>	<b>\$ 3,647,755</b>	<b>\$ 3,323,212</b>	<b>\$ 3,323,212</b>	
Services & Supplies	\$ 1,025,654	\$ 2,431,542	\$ 3,323,212	\$ 3,323,212	
Transfers In & Out	15,000	15,000	-	-	
<b>Total Financing Uses</b>	<b>\$ 1,040,654</b>	<b>\$ 2,446,542</b>	<b>\$ 3,323,212</b>	<b>\$ 3,323,212</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,040,654</b>	<b>\$ 2,446,542</b>	<b>\$ 3,323,212</b>	<b>\$ 3,323,212</b>	
<b>Net Cost</b>	<b>\$ (1,544,007)</b>	<b>\$ (1,201,213)</b>	<b>\$ -</b>	<b>\$ -</b>	

**2010-11 PROGRAM INFORMATION**

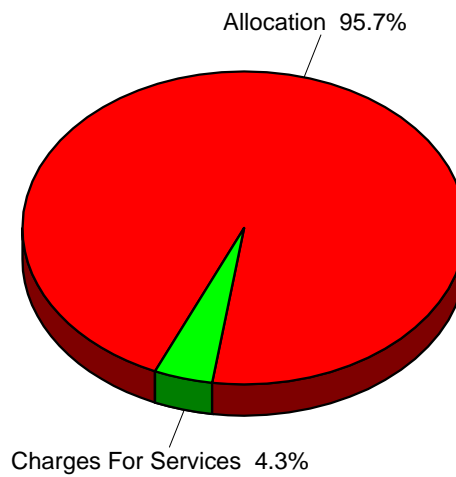
**BU: 2290000 Natomas Fire District**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i> <b>001 Fire Protection Services</b>												
	3,323,212	0	0	0	0	0	0	2,122,000	1,201,212	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> PS2 -- Keep the community safe from environmental hazards and natural disasters												
<i>Program Description:</i> Service is a fundamental public service protecting health and safety.												
<b>FUNDED</b>	3,323,212	0	0	0	0	0	0	2,122,000	1,201,212	0	0.0	0

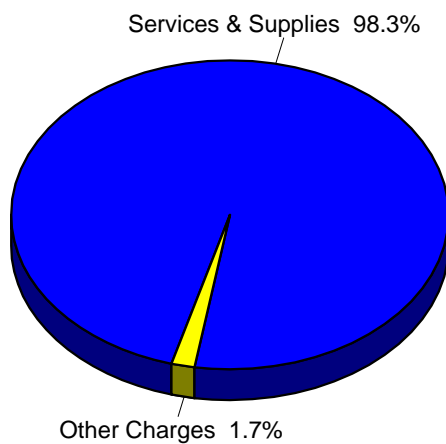
## Departmental Structure



## Financing Sources



## Financing Uses



<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	4,876,689	4,554,021	5,643,830	5,643,830
Total Financing	134,652	(6,658)	240,000	240,000
<b>Net Cost</b>	<b>4,742,037</b>	<b>4,560,679</b>	<b>5,403,830</b>	<b>5,403,830</b>

**PROGRAM DESCRIPTION:**

There are two categories of appropriations in the Non-Departmental Costs/General Fund budget unit:

- Costs associated with mandated contributions and contractual obligations including countywide annual financial audits, economic incentives, contribution to Sacramento Area Council of Governments (SACOG), and transit subsidies.
- Costs associated with central support of countywide operations which include: central labor costs; legislative advocate; Youth Commission support; service awards; employee recognition; employee campaign; and memberships to statewide and national organizations.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Due to budget reductions, the Service Award gifts have been suspended. Certificates will continue to be provided to those employees who have met the number of years of service.
- Costs associated with the county transit program decreased by 28.9 percent from prior year actuals due to fewer riders as a result of layoffs.

**SIGNIFICANT CHANGES FOR 2010-11:**

- The Legislative Coordinator position will be eliminated due to budget reductions.
- New countywide projects include mothball costs for Boys Ranch and moving costs for the Department of Personnel Services.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **5770000 - Non-Departmental Costs/General Fund**  
Function            **GENERAL**  
Activity             **Finance**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Charges for Services	\$ 71,803	\$ (12,629)	\$ 240,000	\$ 240,000
Miscellaneous Revenues	19,479	5,971	-	-
Residual Equity Transfer In	43,370	-	-	-
<b>Total Revenue</b>	<b>\$ 134,652</b>	<b>\$ (6,658)</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>
Salaries & Benefits	\$ 2,163	\$ 832	1,000	1,000
Services & Supplies	4,358,830	4,436,040	5,383,653	5,383,653
Other Charges	306,602	682	95,000	95,000
Expenditure Transfer & Reimbursement	209,094	116,467	164,177	164,177
<b>Total Expenditures/Appropriations</b>	<b>\$ 4,876,689</b>	<b>\$ 4,554,021</b>	<b>\$ 5,643,830</b>	<b>\$ 5,643,830</b>
<b>Net Cost</b>	<b>\$ 4,742,037</b>	<b>\$ 4,560,679</b>	<b>\$ 5,403,830</b>	<b>\$ 5,403,830</b>

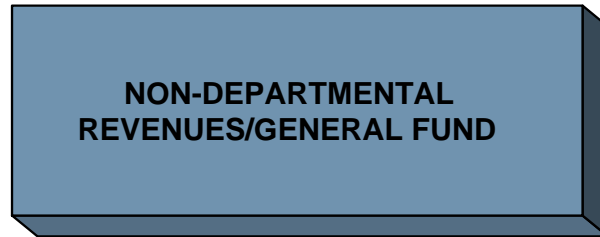


**2010-11 PROGRAM INFORMATION**

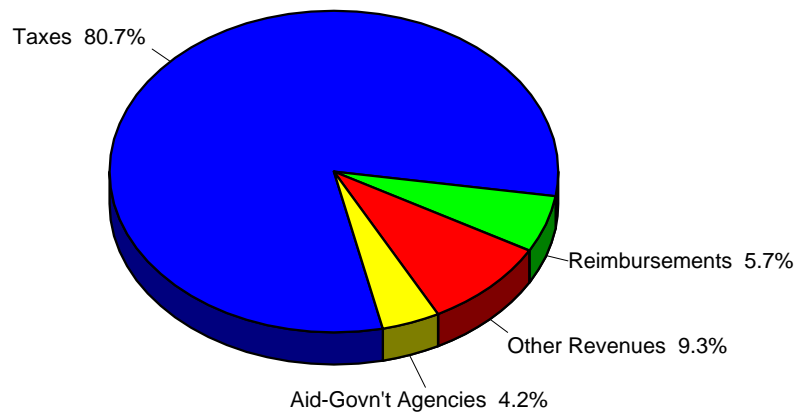
**BU: 5770000 Non-Departmental Costs/General Fund**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title: 001 <u>Countywide Contributions and Contractual Obligations</u></i>												
	2,353,209	0	0	0	0	0	0	0	0	2,353,209	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> Projects include Search and Rescue claims, contribution to SACOG, and payments for fire protection at McClellan.												
<hr/>												
<i>Program No. and Title: 002 <u>Central Support of Countywide Operations</u></i>												
	1,943,469	0	0	0	0	0	0	240,000	0	1,703,469	0.0	0
<i>Program Type:</i> Discretionary												
<i>Countywide Priority:</i> 5 -- General Government												
<i>Strategic Objective:</i> IS -- Internal Support												
<i>Program Description:</i> Projects include annual audit, Cost Plan preparation, budget printing and distribution, County Executive Outreach, sales tax audits, performance measures and other countywide operations.												
<hr/>												
<i>Program No. and Title: 003 <u>Countywide Special Projects and Services</u></i>												
	1,347,152	0	0	0	0	0	0	0	0	1,347,152	0.0	0
<i>Program Type:</i> Discretionary												
<i>Countywide Priority:</i> 5 -- General Government												
<i>Strategic Objective:</i> IS -- Internal Support												
<i>Program Description:</i> Projects and services include Legislative Advocate, Membership Dues, Service Awards, Transit Subsidy, and Youth Commission Support.												
<hr/>												
<b>FUNDED</b>	5,643,830	0	0	0	0	0	0	240,000	0	5,403,830	0.0	0

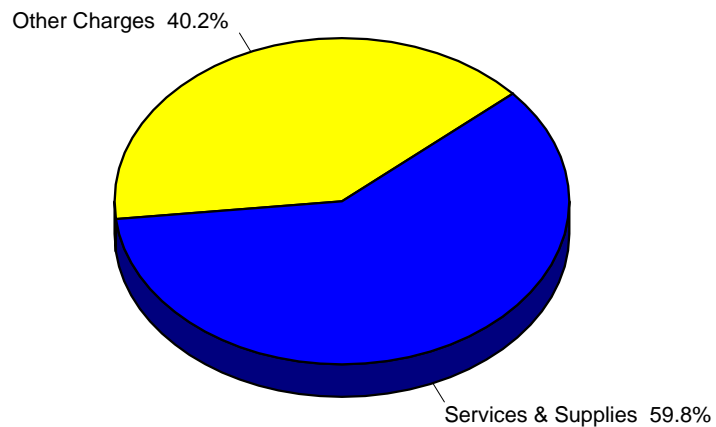
## Departmental Structure



## Financing Sources



## Financing Uses



Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	(15,730,608)	(26,808,091)	(22,569,008)	(22,569,008)
Total Financing	601,941,546	483,132,708	483,137,186	483,137,186
Net Cost	(617,672,154)	(509,940,799)	(505,706,194)	(505,706,194)

**PROGRAM DESCRIPTION:**

- The major general purpose revenues, such as property taxes, sales tax, vehicle license fees and the utility tax, not linked to a specific program or activity, are accounted for in this budget unit. These revenues, along with General Fund balance and net reserve changes, are the sources of the net general purpose financing allocations to General Fund departments and the Courts.
- The financing sources include both revenues and transfers from other funds, which show in the budget as negative appropriations.
- Property taxes, sales tax and vehicle license fees make up 75 percent of the total general purpose financing for the County.
- The general purpose revenues come from differing geographic areas. The County’s property taxes are derived from the entire county. Sales tax, utility tax and franchise fees come from the Unincorporated Area only. Vehicle license fees are allocated to the County from a statewide pool on the basis of population and the assessed values of property, not on the basis of fees paid within the County.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- General revenue collections were lower than prior-year levels by \$118.8 million and lower than adjusted budget levels by \$0.4 million. Overall revenues and transfers-in from other funds were \$5.1 million higher than adjusted budget levels but \$117.4 million lower than prior-year actual levels. This decline from prior-year actual levels is due to reductions in property tax, sales tax, interest income, and interfund transfers from other funds.
- Property tax-related and Teeter Plan revenues and transfers were lower than prior-year actual levels by \$32.9 million.
- Property Tax In Lieu of Vehicle License Fees were \$10.1 million below prior-year actual levels.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues were \$2.0 million above estimated levels but \$10.9 million below prior-year actual levels. Several key factors influenced sales taxes in Fiscal Year 2009-10 including the “Cash for Clunkers” program, high gasoline prices, and instability in housing and job markets.
- The County’s Utility User Tax revenues declined slightly due to various factors including customers shifting from home-based telephone usage to non-taxable cellular telephone usage, a drop in new hookups due to less development, and vacancies in residential and commercial properties. Actual levels were \$0.9 million lower than prior-year actuals and \$0.6 million lower than estimated levels.

**SIGNIFICANT CHANGES FOR 2010-11:**

- Property tax-related and Teeter Plan revenues and transfers are estimated to decrease by \$9.3 million from prior-year actual levels.
- Property Tax In Lieu of Vehicle License Fees are estimated to be \$2.7 million below prior-year actual levels, a decrease of two percent.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues associated with the state’s “Triple Flip” are estimated to increase by \$0.7 million from prior-year actual levels.
- The County’s Utility User Tax is budgeted at \$15.8 million, a reduction of \$0.2 million from prior-year actual levels. This reduction is due primarily to the continual trend of customers shifting from home-based telephone usage to non-taxable cellular telephone usage.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010		<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11			<b>Schedule 9</b>
		Budget Unit Function Activity	<b>5700000 - Non-Departmental Revenues/General Fund</b> <b>GENERAL</b> <b>Finance</b>		
<b>Detail by Revenue Category                      and Expenditure Object</b>	<b>2008-09                      Actual</b>	<b>2009-10                      Actual</b>	<b>2010-11                      Recommended</b>	<b>2010-11                      Adopted by                      the Board of                      Supervisors</b>	
1	2	3	4	5	
Taxes	\$ 477,248,213	\$ 421,973,545	\$ 413,710,450	\$ 413,710,450	
Licenses, Permits & Franchises	3,996,053	5,166,069	4,998,000	4,998,000	
Fines, Forfeitures & Penalties	13,994,079	13,250,511	17,016,000	17,016,000	
Revenue from Use Of Money & Property	16,123,047	265,477	-	-	
Intergovernmental Revenues	23,655,833	21,020,285	21,548,139	21,548,139	
Miscellaneous Revenues	8,714,110	10,239,321	7,864,597	7,864,597	
Other Financing Sources	51,352,349	11,217,500	18,000,000	18,000,000	
Residual Equity Transfer In	6,857,862	-	-	-	
<b>Total Revenue</b>	<b>\$ 601,941,546</b>	<b>\$ 483,132,708</b>	<b>\$ 483,137,186</b>	<b>\$ 483,137,186</b>	
Services & Supplies	\$ 194,139	\$ 102,864	-	\$ -	
Other Charges	11,064,787	1,199,032	2,680,000	2,680,000	
Expenditure Transfer & Reimbursement	(26,989,534)	(28,109,987)	(25,249,008)	(25,249,008)	
<b>Total Expenditures/Appropriations</b>	<b>\$ (15,730,608)</b>	<b>\$ (26,808,091)</b>	<b>\$ (22,569,008)</b>	<b>\$ (22,569,008)</b>	
<b>Net Cost</b>	<b>\$ (617,672,154)</b>	<b>\$ (509,940,799)</b>	<b>\$ (505,706,194)</b>	<b>\$ (505,706,194)</b>	

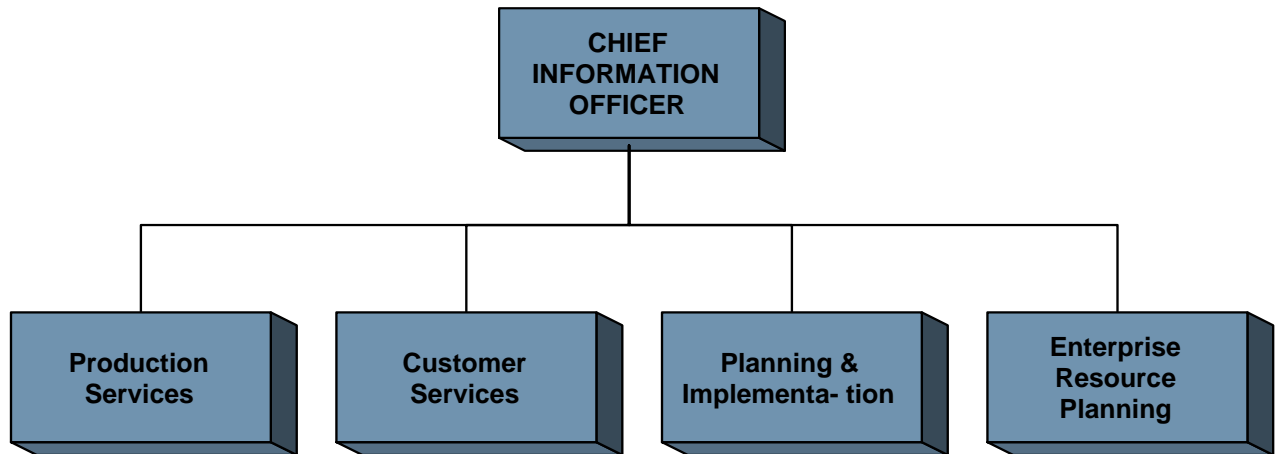
**2010-11 PROGRAM INFORMATION**

**BU: 5700000 Non-Departmental Revenues/General Fund**

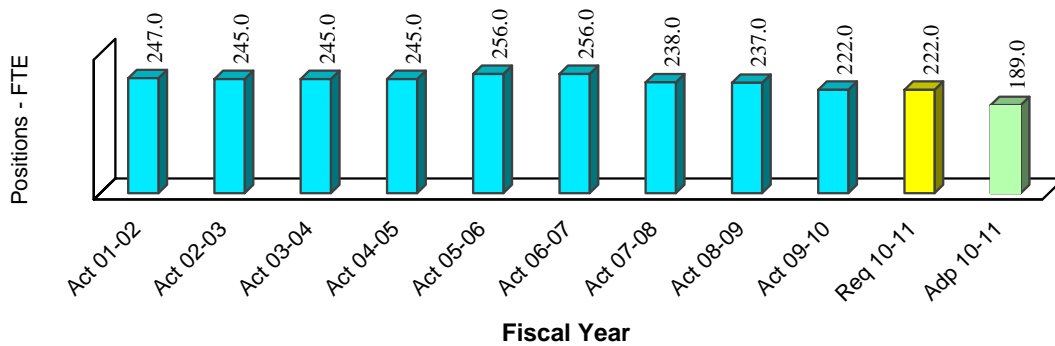
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<i>001 General Purpose Financing Revenues</i>											
	6,662,386	29,231,394	0	19,815,872	0	0	0	463,321,314	0	-505,706,194	0.0	0
<i>Program Type:</i>	Discretionary											
<i>Countywide Priority:</i>	5 -- General Government											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	The major general purpose revenues, such as property taxes, sales tax, property tax in lieu of vehicle license fees, and the utility user tax, not linked to a specific program or activity, are accounted for in this budget unit.											
<b>FUNDED</b>	6,662,386	29,231,394	0	19,815,872	0	0	0	463,321,314	0	-505,706,194	0.0	0

## Departmental Structure

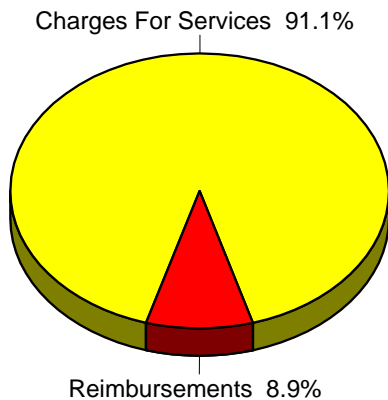
DAVID VILLANUEVA, Chief Information Officer



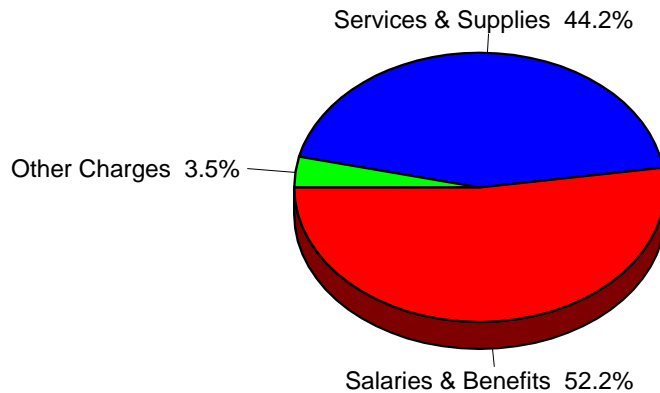
## Staffing Trend



## Financing Sources



## Financing Uses



# OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

## Summary

Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	49,039,004	44,768,114	40,432,425	40,432,425
Total Financing	48,267,655	43,199,580	40,366,170	40,366,170
Net Cost	771,349	1,568,534	66,255	66,255
Positions	237.0	222.0	189.0	189.0

### PROGRAM DESCRIPTION:

- The Office of Communications and Information Technology (OCIT) is a central information technology and telecommunications provider for Sacramento County. OCIT delivers a broad range of shared countywide information technology services to employees, departments and regional partners, and also develops customized solutions for specific departmental business applications.
- Core areas include:
  - Application Development and Support (Custom Applications Development; Content Management Storage and Retrieval; Enterprise Application Printing).
  - Servers and Data Center (Backup and Recovery; Consolidated Storage; Server Hosting; Installation and Support; Server Virtualization).
  - Electronic Security Systems for Buildings (Card Access; Intrusion, Fire, Panic Alarms).
  - Network Communication (Email; Anti-Virus; Remote Access; Wide Area Network; Local Area Network Installation & Support).
  - PC Installation and Support (Installation and Procurement of hardware and software).
  - Technology Support (Service Desk, System Logon Administration; Forensic Audits; Project Management).
  - Telephones and PDA's (Voice over Internet Protocol; Phones; Personal Digital Assistant's – new and changes to existing).
  - Websites Development and Support (Internet/Intranet Website Development and Support; Web Content Management System, Custom Application Development; Website Hosting).
  - 2-Way Radio and Paging Services (Local government Radio Program, County Pager Service; Communications Center).

### MISSION:

To provide efficient, reliable, high-quality telecommunications and information technology services to employees, departments, businesses, and the community.

### GOALS:

- **Enhance Customer Services** - Build relationships with customers and determine key factors that lead to customer satisfaction, retention, and innovation.
  - Establish a customer-focused performance measurement, evaluation, and improvement process for all services.

## GOALS (CONT.):

- **Enhance Customer Services (Cont.)** - Build relationships with customers and determine key factors that lead to customer satisfaction, retention, and innovation.
  - Have at least 90.0 percent of customer projects operating within time and budget.
  - Implement communication processes for OCIT Services.
- **Invest in the Workforce** - Enable employees to develop and utilize their full potential in alignment with the overall goals and objectives of OCIT. Build and maintain a quality of work life that is conducive to performance excellence, customer service, and personal and organizational growth.
  - Maintain at least 80.0 percent favorable rating on employee quality of work life survey.
  - Establish a program to develop employee knowledge and skills in critical business segments.
- **Enhance and Promote Services and Products** - Provide effective performance management systems for measuring, aligning, communicating, and improving performance. Ensure the continuing relevance of our services and develop new business opportunities.
  - Partner with departments and vendors to accomplish Enterprise-wide IT initiatives.
  - Establish regional partnerships to enhance customer services.
  - Enhance the value, cost effectiveness, and efficiency of the services that we provide.
  - Support Enterprise-wide E-government.
  - Ensure continuity of operations and services.

## SIGNIFICANT DEVELOPMENTS DURING 2009-10:

- Completed Phase II rollout of Employee Self Service (ESS) in COMPASS, which included the Manager Self Service (MSS) functionality.
- Completed a time interface between existing departmental timesheet applications and COMPASS, thereby saving Department of Personnel Services (DPS) from duplication of data entry.
- Completed the conversion of eight departments' FileNet Applications to the County Standard.
- Completed the Portal Internet Redesign and provided department templates to all County Departments.
- Analyzed feasibility of implementing a PC Power management Solution for desktops.
- Gathered and documented requirements for a new tax system.
- Converted 2,800 phones from our legacy telephone infrastructure to Voice over Internet Protocol (VoIP) driving rates down by \$5 per phone line.
- Upgraded the storage infrastructure (NetApp) which added functionality and capacity and drove down rates for services such as file and print.
- Increased use of the customer self-service online ticket creation tool for the Service Desk.
- Implemented electronic Department of Motor Vehicle (DMV) log for authorized personnel at County departments that use online DMV access for audit tracking.



# OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

## SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):

- Conversion of Sewer District Agency's services in email, Active Directory, network support, System Management Services, internet content filtering and reporting, database series, website hosting, and Enterprise Content Management, from Municipal Services Agency Management Information Systems to OCIT with existing staff, and keeping rates stable or enabling rate reductions.

## SIGNIFICANT CHANGES FOR 2010-11:

- Continue rollout of Employee Self Service in COMPASS as well as adding additional enhancements.
- Complete the conversion of the remaining departments FileNet Applications to the County Standard.
- Begin a two year project to convert the rest of the legacy phones to VoIP (excluding Sheriff and Courts) – 6,000 phones – savings of \$1.5 million per year is anticipated when the project is completed.
- Complete compatibility testing to Windows 7 software and begin rollout to OCIT supported customers.
- Service Desk will begin first level support for Department of Revenue Recovery and Department of Finance.
- Upgrade enterprise email infrastructure to Exchange 2010.

## STAFFING LEVEL CHANGES FOR 2010-11:

- Administrative additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

### Added Positions:

Information Technology Customer Support Specialist, Level 2.....	0.7
Information Technology Customer Support Specialist, Level 2.....	<u>0.3</u>
<b>Total</b>	<b>1.0</b>

### Deleted Position:

Information Technology Customer Support Specialist, Level .....	2.0
---	-----

- The following staffing changes were approved by the Board of Supervisors during Budget Hearings resulting in a decrease of 33 positions consisting of the following:

### Positions Transferred to Sacramento Regional Radio Communication System:

Telecom Systems Manager .....	1.0
Telecom Supervisor.....	<u>1.0</u>
<b>Total</b>	<b>2.0</b>

### Deleted Positions:

Business System Analyst, Level 2 .....	2.0
Deputy Director, OCIT.....	2.0
Information Technology Customer Support Specialist, Level 2.....	1.0

# OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

## STAFFING LEVEL CHANGES FOR 2010-11 (CONT.):

### Deleted Positions (cont.):

Information Technology Analyst, Level 2 .....	10.0
Information Technology Division Chief .....	1.0
Information Technology Manager .....	1.0
Information Technology Technician II .....	2.0
Principal Information Technology Analyst .....	1.0
Senior Business System Analyst .....	2.0
Senior Information Technology Analyst .....	1.0
Senior Information Technology Technician .....	1.0
Senior Telecommunication Systems Analyst .....	2.0
Telecommunication Systems Analyst 2 .....	2.0
Telephony Systems Technician, Level 2 .....	<u>3.0</u>
<b>Total</b>	<b>31.0</b>

# OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

## PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2008/09	Target 2009/10	Actual 2009/10	Target 2010/11
Support the 2009 & 2010 Countywide IT Plans	Implementation of new technologies in a timely and competitive manner	Completion of Countywide IT projects as identified by the IT community within the County	8	6	11	N/A
		Projects progressing within the time and budget agreed upon by the parties	96%	95%	76%	N/A
Enhance OCIT Customer Service	Services delivered and supported in line with customer expectations	Percent of Desktop services "Record of Field Service" surveys with a rating of satisfactory or better on how well the service met customer needs	98%	95%	9%	N/A
		Percent of changes implemented within planned change window	92%	90%	93%	N/A
		Percentage of project sponsors who rate completed projects as satisfactory or above	100%	95%	100%	N/A
		Resolution of Priority 1 incidents in under 2 hours				90%
		Response time to answer Service Desk calls				<30 sec.
Improve OCIT Operations	Reliable and stable delivery of service in line with service standard	Percent of time voice network available to customers	99.870%	99.999%	99.687%	99.999%
		Percent of time data network available to customers	99.966%	99.999%	99.996%	99.999%
		Percent of time web portal available to public ( <a href="http://www.saccounty.net">www.saccounty.net</a> )	99.780%	99%	99.715%	99.999%
		Percent of time Email network available to customers				99.999%
		Percent of time COMPASS system available to customers				99.700

# OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

## SCHEDULE:

State Controller Schedules County Budget Act January 2010	County of Sacramento Operation of Internal Service Fund Fiscal Year 2010-11			Schedule 10
	Fund Title Service Activity Budget Unit		OCIT OCIT 7600000	
Operating Detail	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
Use of Money/Prop	\$ 10,249	\$ -	\$ -	-
Charges for Services	47,505,290	43,151,991	40,366,170	40,366,170
<b>Total Operating Revenues</b>	<b>\$ 47,515,539</b>	<b>\$ 43,151,991</b>	<b>\$ 40,366,170</b>	<b>\$ 40,366,170</b>
<b>Operating Expenses</b>				
Salaries and Employee Benefits	\$ 23,343,955	\$ 22,317,043	\$ 23,173,979	\$ 23,173,979
Services and Supplies	20,600,799	16,256,109	15,617,361	15,617,361
Other Charges	404,141	402,103	291,047	291,047
Depreciation	1,667,351	1,337,489	1,281,182	1,281,182
<b>Total Operating Expenses</b>	<b>\$ 46,016,246</b>	<b>\$ 40,312,744</b>	<b>\$ 40,363,569</b>	<b>\$ 40,363,569</b>
<b>Operating Income (Loss)</b>	<b>\$ 1,499,293</b>	<b>\$ 2,839,247</b>	<b>\$ 2,601</b>	<b>\$ 2,601</b>
<b>Non-Operating Revenues (Expenses)</b>				
Other Financing	\$ 386,844	\$ -	\$ -	-
Other Revenues	30,917	42,440	-	-
Interest Income	334,355	392	-	-
Residual Eq Trn Out	-	(1,427,167)	-	-
Gain or Loss on Sale of Capital Assets	-	4,757	-	-
Debt Retirement	(3,022,758)	(3,028,203)	(68,856)	(68,856)
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ (2,270,642)</b>	<b>\$ (4,407,781)</b>	<b>\$ (68,856)</b>	<b>\$ (68,856)</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (771,349)</b>	<b>\$ (1,568,534)</b>	<b>\$ (66,255)</b>	<b>\$ (66,255)</b>
<b>Change in Net Assets</b>	<b>\$ (771,349)</b>	<b>\$ (1,568,534)</b>	<b>\$ (66,255)</b>	<b>\$ (66,255)</b>
Net Assets - Beginning Balance	11,365,621	10,594,277	5,998,679	5,998,679
Adjustments to Total Equity and Other Accounts	5	(3,027,064)	-	-
Net Assets - Ending Balance	\$ 10,594,277	\$ 5,998,679	\$ 5,932,424	\$ 5,932,424
Positions	237.0	222.0	189.0	189.0
Revenues Tie To				SCH 1, COL 4
Expenses Tie To				SCH 1, COL 6

# OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

## 2010-11 PROGRAM INFORMATION

### BU: 7600000 Communications & Information Technology

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<b>Program No. and Title:</b>	<b><u>001 Application Support</u></b>											
	4,895,395	0	0	0	0	0	4,902,871	0	0	-7,476	32.9	0
<b>Program Type:</b>	Self-Supporting											
<b>Countywide Priority:</b>	5 -- General Government											
<b>Strategic Objective:</b>	IS -- Internal Support											
<b>Program Description:</b>	Develop, implement and maintain software applications such as law and justice, tax collection and payroll											
<b>Program No. and Title:</b>	<b><u>002 Equipment Support</u></b>											
	627,499	0	0	0	0	0	639,234	0	0	-11,735	7.9	0
<b>Program Type:</b>	Self-Supporting											
<b>Countywide Priority:</b>	5 -- General Government											
<b>Strategic Objective:</b>	IS -- Internal Support											
<b>Program Description:</b>	Equipment maintenance and administration for countywide services such as email, computer equipment and central servers.											
<b>Program No. and Title:</b>	<b><u>003 County Data Center</u></b>											
	6,041,715	0	0	0	0	0	5,612,817	0	0	428,898	33.2	0
<b>Program Type:</b>	Self-Supporting											
<b>Countywide Priority:</b>	5 -- General Government											
<b>Strategic Objective:</b>	IS -- Internal Support											
<b>Program Description:</b>	Operates a 24/7/365 data center for centralized hardware, software, databases and high volume printers											
<b>Program No. and Title:</b>	<b><u>004 COMPASS</u></b>											
	6,078,252	0	0	0	0	0	6,143,688	0	0	-65,436	30.3	0
<b>Program Type:</b>	Self-Supporting											
<b>Countywide Priority:</b>	5 -- General Government											
<b>Strategic Objective:</b>	IS -- Internal Support											
<b>Program Description:</b>	Enhance and support the Human Resources, Financial and Materials Management application (COMPASS)											
<b>Program No. and Title:</b>	<b><u>005 Communication Networks</u></b>											
	21,725,296	3,921,064	0	0	0	0	17,970,181	0	0	-165,949	58.1	17
<b>Program Type:</b>	Self-Supporting											
<b>Countywide Priority:</b>	5 -- General Government											
<b>Strategic Objective:</b>	IS -- Internal Support											
<b>Program Description:</b>	Voice and data communication connectivity between county staff, their contacts and information storage.											

# OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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*Program No. and Title:* **006** CountyWide IT Services

4,985,332	0	0	0	0	0	0	5,097,379	0	0	-112,047	26.6	0
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*Program Type:* Self-Supporting

*Countywide Priority:* 5 -- General Government

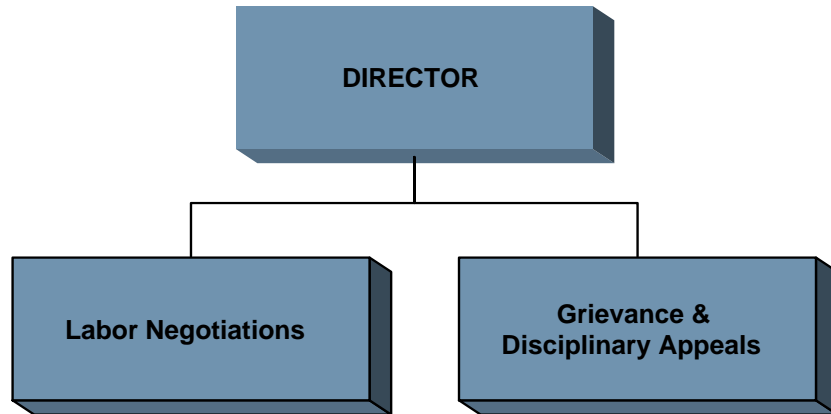
*Strategic Objective:* IS -- Internal Support

*Program Description:* Services provided for the benefit of everyone in the county. These include the countywide communications center, the county's data center, the office of the CIO and the countywide service desk.

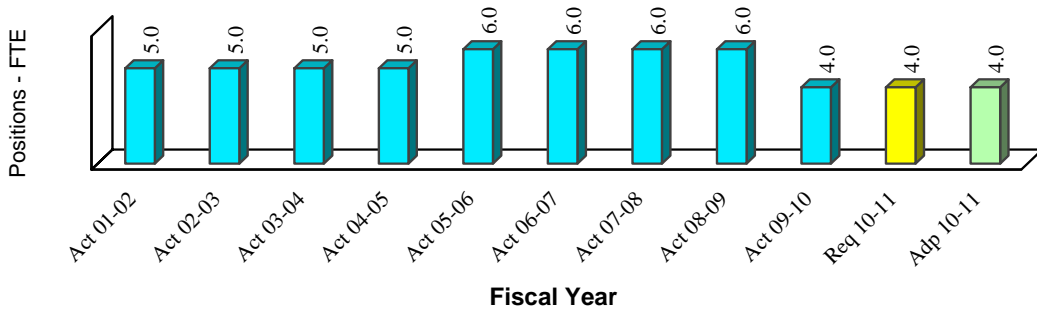
<b>FUNDED</b>	44,353,489	3,921,064	0	0	0	0	40,366,170	0	0	66,255	189.0	17
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## Departmental Structure

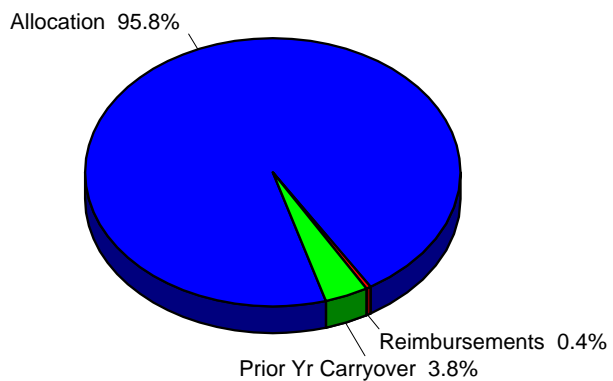
STEVE KEIL, Director



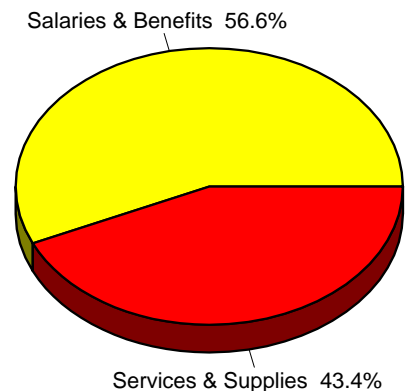
## Staffing Trend



## Financing Sources



## Financing Uses



<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	1,043,553	961,824	1,081,422	1,081,422
Total Financing	95,965	90,538	41,151	41,151
<b>Net Cost</b>	<b>947,588</b>	<b>871,286</b>	<b>1,040,271</b>	<b>1,040,271</b>
<b>Positions</b>	<b>6.0</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>

**PROGRAM DESCRIPTION:**

The Office of Labor Relations is responsible for preparing for and conducting labor negotiations; advising and hearing grievance and disciplinary appeals; and administering employee relations statutes, ordinances, and policies.

**MISSION:**

Support the County and its Departments by:

- Negotiating labor agreements within authorized parameters.
- Protecting the County’s ability to effectively manage its workforce.
- Administering labor agreements, seeking to resolve interest and rights disputes through mediation, arbitration, and administrative hearings.
- Designing and presenting training services in support of new employee orientation, discipline processes, contract interpretation, grievance processing and labor-management problem solving.
- Representing county interests in meet-and-confer processes.
- Promoting greater efficiency through the development of more harmonious relationships with employee organizations.

**GOAL:**

Promote and achieve harmonious labor relations for the County through administration of labor agreements and support to the departments.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Negotiated a successor Agreement with Service Employees International Union - United Healthcare Workers (SEIU-UHW) for the In-Home Supportive Services (IHSS) Unit with the term of December 1, 2009 to November 30, 2011.
- Held initial meetings with all 27 bargaining units to engage in discussions to identify means of mitigating budget impacts on employees.
  - Continued meeting with 12 of the bargaining units over a six month period.



**SIGNIFICANT DEVELOPMENTS DURING 2009-10 (CONT.):**

- Concluded budget impact negotiations with the following bargaining units:
  - Law Enforcement, Non-Supervisory Unit: Addendum #4 - retirement incentive program (concluded negotiations in August 2010) .<sup>1,2</sup>
  - Law Enforcement Management Unit: Addendum #1 - three year extension on the 2006-11 Agreement (concluded negotiations in July 2010) with cost mitigations; Addendum #2 - retirement incentive program (concluded negotiations in August 2010).<sup>1,2</sup>
  - Health Services Unit: Addendum #7 – one year extension on the 2006-11 Agreement with cost mitigations (concluded negotiations in July 2010).
  - Engineers and Architects, Supervisory and Non-Supervisory Units: Addendum #4 – three year extension on the 2006-11 Agreement with cost mitigations (concluded negotiations in July 2010) .<sup>2</sup>
  - Engineering Technicians and Technical Inspectors Unit: Addendum #3 – two year extension on the 2006-11 Agreement with cost mitigations (concluded negotiations in July 2010) .<sup>2</sup>
- New Management and Attorney-Civil bargaining units – negotiated appropriate classes for inclusion in the two bargaining units, conducted elections, continuing contract negotiations.
- Met and responded to reduction-in-force grievances.

**SIGNIFICANT CHANGES FOR 2010-11:**

- Negotiate wage reopener with SEIU-UHW for IHSS.
- Continue and conclude negotiations with Management-Represented and Attorney-Civil bargaining units for new agreements.
- Conduct Joint Labor-Management meetings to discuss countywide issues, i.e., new retirement tiers and furloughs.
- Negotiate successor agreements with 20 of the 25 bargaining units.
- Anticipate petitions for two new bargaining units.

**STAFFING LEVEL CHANGES FOR 2010-11**

Staffing level did not change from the prior year.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **5970000 - Office of Labor Relations**  
 Function          **GENERAL**  
 Activity          **Personnel**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Prior Yr Carryover	\$ 94,481	\$ 90,519	\$ 41,151	\$ 41,151
Miscellaneous Revenues	-	19	-	-
Residual Equity Transfer In	1,484	-	-	-
<b>Total Revenue</b>	<b>\$ 95,965</b>	<b>\$ 90,538</b>	<b>\$ 41,151</b>	<b>\$ 41,151</b>
Salaries & Benefits	\$ 616,252	\$ 554,952	\$ 615,098	\$ 615,098
Services & Supplies	230,042	226,920	303,430	303,430
Expenditure Transfer & Reimbursement	197,259	179,952	162,894	162,894
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,043,553</b>	<b>\$ 961,824</b>	<b>\$ 1,081,422</b>	<b>\$ 1,081,422</b>
<b>Net Cost</b>	<b>\$ 947,588</b>	<b>\$ 871,286</b>	<b>\$ 1,040,271</b>	<b>\$ 1,040,271</b>
Positions	6.0	4.0	4.0	4.0

2010-11 PROGRAM INFORMATION

BU: 5970000 Labor Relations

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<b>001 Administration of labor agreements &amp; effective management of County workforce</b>											
	1,081,422	0	0	0	0	0	0	0	41,151	1,040,271	4.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	Assist departments in carrying out mission & delivery of services, promote the resolution of interest & rights disputes, and foster harmonious & cooperative labor relations between the County & Recognized Employee Organizations											
<i>Program No. and Title:</i>	<b>002 IHSS labor agreement</b>											
	4,500	4,500	0	0	0	0	0	0	0	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	5 -- General Government											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	Negotiate and administer an agreement that addresses IHSS Public Authority and provider needs.											
<b>FUNDED</b>	1,085,922	4,500	0	0	0	0	0	0	41,151	1,040,271	4.0	0

# PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION

9311000

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	430,604	298,463	211,509	211,509
Total Financing	729,067	509,972	211,509	211,509
Net Cost	(298,463)	(211,509)	-	-

## PROGRAM DESCRIPTION:

- The County of Sacramento Taxable Pension Funding Bonds Series 1995 were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) are variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.
- This budget unit provides for interest earnings on the Pension Obligation Bond-Debt Service Fund (Budget Unit 9313000). In the Pension Obligation Bond Trust Indenture, the County has covenanted to use the proceeds from interest earnings on the Debt Service Fund to purchase interest rate "cap" contracts on the variable-rate portion of the bonds, to make up the difference between the early set aside of funds in the Debt Service Fund and actual debt service, and/or to mitigate budgetary impact from high variable-rate interest rates by withdrawing funds from this fund and utilizing them for any lawful purpose of the County. At this time, it is expected that the interest rate earnings from the Debt Service Fund will accumulate in this fund. The County's exposure to higher interest rate risk could easily exceed the projected balance of this fund, but the balance of this fund would be available to offset the possibility of higher interest costs.

## SUPPLEMENTAL INFORMATION:

The funding for this budget unit is provided through anticipated interest earnings on the Pension Obligation Bond-Debt Service Fund and available fund balance. For this fiscal year there are no estimated interest earnings due to a drawdown of fund balance in recent years to pay debt service interest costs, and fund balance is \$211,509. This funding will be placed in a Reserve for Interest Rate Mitigation in this fund, bringing the reserve fund balance to \$940,576.

# PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION 9311000

## SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
<b>9311000 - Pension Obligation Bond-Int Rate Stabilization</b>				
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Fund Balance	\$ 430,604	\$ 298,463	\$ 211,509	\$ 211,509
Revenue from Use Of Money & Property	298,463	211,509	-	-
Total Revenue	\$ 729,067	\$ 509,972	\$ 211,509	\$ 211,509
Reserve Provision	\$ 430,604	\$ 298,463	\$ 211,509	\$ 211,509
Total Financing Uses	\$ 430,604	\$ 298,463	\$ 211,509	\$ 211,509
Total Expenditures/Appropriations	\$ 430,604	\$ 298,463	\$ 211,509	\$ 211,509
Net Cost	\$ (298,463)	\$ (211,509)	-	-

## 2010-11 PROGRAM INFORMATION

### BU: 9311000 Pension Obligation Bond-Interest Rate Stabilization

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

*Program No. and Title:* **001 POB Interest Rate Stabilization**

211,509	0	0	0	0	0	0	0	211,509	0	0.0	0
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*Program Type:* Mandated

*Countywide Priority:* 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

*Strategic Objective:* FO -- Financial Obligation

*Program Description:* account for POB fund interest earnings

**FUNDED**

211,509	0	0	0	0	0	0	0	211,509	0	0.0	0
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<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	(4,131,366)	2,680,550	5,900,227	5,900,227
Total Financing	1,020,015	8,580,777	5,900,227	5,900,227
Net Cost	(5,151,381)	(5,900,227)	-	-

**PROGRAM DESCRIPTION:**

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 1995. The bonds were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) are variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.
- On March 18, 1997, by Resolution Number 97-0253, the Board of Supervisors approved an amendment to the original Pension Obligation Bond Resolution which provided additional flexibility for the County to execute an interest rate swap. The swap transaction fixed the interest rate on the \$134.0 million variable rate Pension Obligation Bonds for a three-year period beginning July 1, 1998, and ending July 1, 2002, at 6.169 percent, below the first three years' level of 6.195 percent. The swap counterparty opted to extend the swap through July 1, 2007. The interest swap agreement financing was executed and closed on March 18, 1997.
- Debt service on the bonds began on August 15, 1995, and the County is required to deposit the anticipated annual debt service into this fund by July 31 of each fiscal year.
- On June 17, 2003, by Resolution Number 2003-0768, the Board of Supervisors approved the partial refunding of the 1995 Pension Obligation Bonds, to provide significant budgetary relief over the next three to seven years during which the County was expected to experience significant budgetary stress. The restructuring also provided near-term budgetary relief in the form of a premium payment from the swap provider (\$8,072,500), but there was an overall net cost to these transactions.
- On October 22, 2008, by Resolution Number 2008-1025, the Board of Supervisors approved terminating the existing swap agreement with Lehman Brothers due to Lehman's bankruptcy filing and subsequent failure to perform under the terms of the agreement. The Board in the same action authorized the County to enter into a replacement swap transaction fixed rate with Deutsche Bank. The replacement swap transaction fixed rate increased to 6.04 percent on July 1, 2009.

**SUPPLEMENTAL INFORMATION:**

Total requirement for this fiscal year is \$77,471,480 consisting of \$7,593,727 for ongoing financial services costs (Letter of Credit fees, Trustee fees, rating agency fees, and possible increased variable interest costs), \$12,334,989 in principal payments and \$57,542,764 in interest payments. Financing is from payments from departments of \$71,571,253 and available fund balance of \$5,900,227.

**SCHEDULE:**

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
<b>9313000 - Pension Obligation Bond-Debt Service</b>					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 895,014	\$ 5,151,382	\$ 5,900,227	\$ 5,900,227	
Miscellaneous Revenues	125,001	3,429,395	-	-	
<b>Total Revenue</b>	<b>\$ 1,020,015</b>	<b>\$ 8,580,777</b>	<b>\$ 5,900,227</b>	<b>\$ 5,900,227</b>	
Services & Supplies	\$ 621,846	\$ 975,085	\$ 7,593,727	\$ 7,593,727	
Other Charges	48,799,000	63,435,708	69,877,753	69,877,753	
Transfers In & Out	(53,552,212)	(61,730,243)	(71,571,253)	(71,571,253)	
<b>Total Financing Uses</b>	<b>\$ (4,131,366)</b>	<b>\$ 2,680,550</b>	<b>\$ 5,900,227</b>	<b>\$ 5,900,227</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ (4,131,366)</b>	<b>\$ 2,680,550</b>	<b>\$ 5,900,227</b>	<b>\$ 5,900,227</b>	
<b>Net Cost</b>	<b>\$ (5,151,381)</b>	<b>\$ (5,900,227)</b>	<b>-</b>	<b>-</b>	

**2010-11 PROGRAM INFORMATION**

**BU: 9313000 Pension Obligation Bond-Debt Service**

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

*Program No. and Title:* **001 POB debt service**

77,471,480	71,571,253	0	0	0	0	0	0	5,900,227	0	0.0	0
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*Program Type:* Mandated

*Countywide Priority:* 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

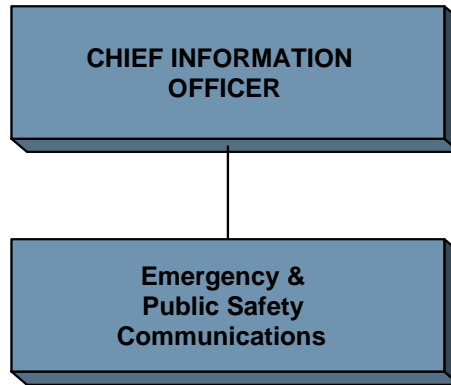
*Strategic Objective:* FO -- Financial Obligation

*Program Description:* payment of debt service

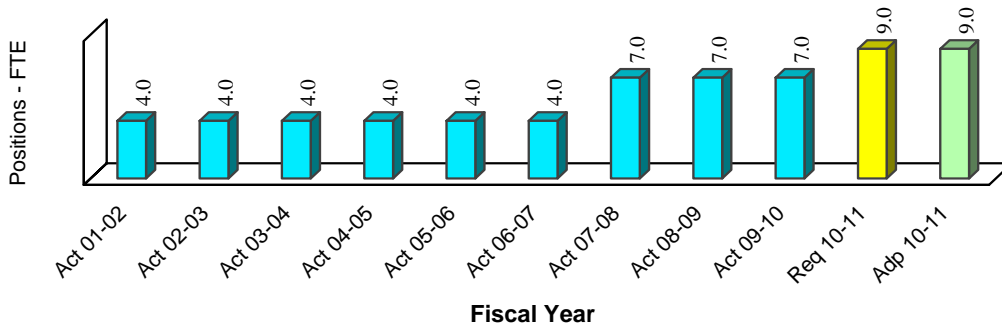
<b>FUNDED</b>	77,471,480	71,571,253	0	0	0	0	0	5,900,227	0	0.0	0
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## Departmental Structure

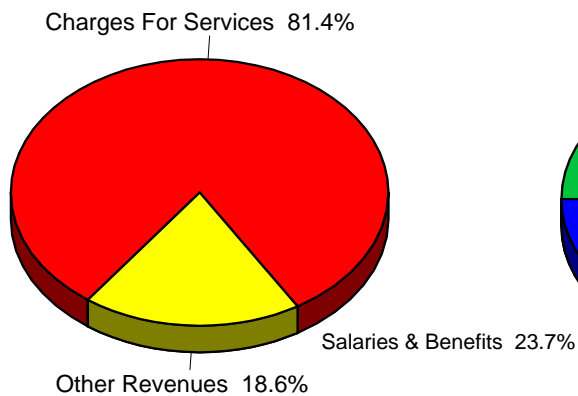
DAVID VILLANUEVA, Chief Information Officer



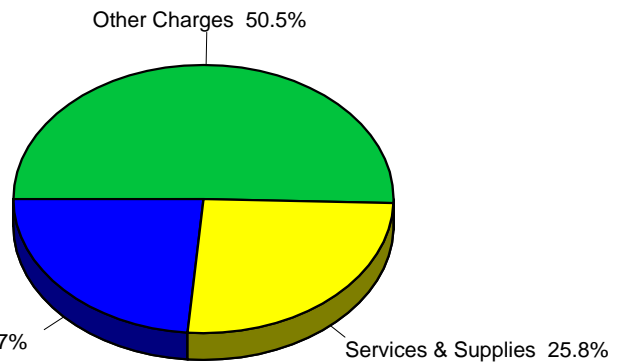
## Staffing Trend



## Financing Sources



## Financing Uses





Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	3,794,014	3,820,316	4,692,410	4,692,410
Total Financing	4,401,581	5,206,153	4,692,410	4,692,410
Net Cost	(607,567)	(1,385,837)	-	-
Positions	7.0	7.0	9.0	9.0

**PROGRAM DESCRIPTION:**

- The Sacramento Regional Radio Communications System (SRRCS) operates and maintains two-way mobile communications for Sacramento County Departments, the Cities of Sacramento, West Sacramento and Folsom, the Sacramento Regional Transit District, the Grant Joint Union High School District Police Department, Los Rios Community College District, and all fire districts. The majority of the communication activities on SRRCS involve emergency response and other public safety activities.
  - These activities include regional law enforcement and fire suppression, emergency medical response, hazardous material responses, coordination of mutual aid, and interoperability between all participating agencies.
- The Office of Communications and Information Technology (OCIT) is the lead agency in the maintenance of the system.
- The Radio and Electronics Division of OCIT provides management and administrative oversight, technical support, preventative and corrective maintenance of the system.
- All expenses incurred by the division in managing and maintaining the systems are fully reimbursed by the system participants.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Completed building new tower sites in the communities of Galt, Rancho Murieta, and Citrus Heights.
- Completed regional mobile broadband feasibility study.
- SRRCS microwave upgrades are 90 percent complete including the Placer connection.
- Continued the re-banding of the SRRCS operating frequency range from 866-869 MHz to 851-854 MHz. City and County of Sacramento Local Governments, Regional Transit, hospitals, and airports have been rebanded.
- Begin construction of the North Area Corporation Yard in the City of Sacramento.
- Installation of a low band repeater to SRRCS to allow mobile-to-mobile communications between the California Highway Patrol and members of SRRCS. Federal Communication Commission (FCC) license is pending.

**SIGNIFICANT CHANGES FOR 2010-11:**

- Acquire two Communications on Wheels (COW) trailers. A COW can be towed to a location to provide interoperable communications between SRRCS agencies and non SRRCS agencies outside the coverage area of SRRCS.
- Complete the Migration study to move from a SmartZone 4.1 system to an all digital P-25 system.
- Continue the re-banding of the SRRCS operating frequency range from 866-869 MHz to 851-854 MHz. This project began in 2005 and the expected completion is 2011. Public Safety to begin in the fourth quarter 2010.
- Complete the radio site at the City of Sacramento’s north corporation yard and tower relocation from Brighton Heights to North Area Corporation Yard (NACY).
- Complete microwave connections to Yolo County and Bay Area counties from SRRCS.
- Obtain FCC licenses for California Highway Patrol low band repeater.
- Finish installing 18 new mutual aid repeaters for SRRCS; two powered by fuel cells.
- File a waiver for 700MHz frequency spectrum for regional mobile broadband.

**STAFFING LEVEL CHANGES FOR 2010-11:**

**Transferred in:**

Telecom Supervisor .....	1.0
Telecom Systems Manager.....	<u>1.0</u>
<b>Total</b>	<b>2.0</b>

SCHEDULE:

State Controller Schedules		County of Sacramento			Schedule 10	
County Budget Act January 2010		Operation of Internal Service Fund Fiscal Year 2010-11				
		Fund Title Service Activity Budget Unit		REGIONAL RADIO COMMUNICATIONS Communications System 7020000		
Operating Detail	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
<b>Operating Revenues</b>						
Charges for Services	\$ 4,058,834	\$ 4,058,883	\$ 3,817,410	\$ 3,817,410		
<b>Total Operating Revenues</b>	<b>\$ 4,058,834</b>	<b>\$ 4,058,883</b>	<b>\$ 3,817,410</b>	<b>\$ 3,817,410</b>		
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 616,989	\$ 540,568	\$ 1,112,499	\$ 1,112,499		
Services and Supplies	1,494,749	1,123,402	1,209,768	1,209,768		
Other Charges	636,963	595,658	321,563	321,563		
Depreciation	1,045,313	1,560,688	2,046,409	2,046,409		
<b>Total Operating Expenses</b>	<b>\$ 3,794,014</b>	<b>\$ 3,820,316</b>	<b>\$ 4,690,239</b>	<b>\$ 4,690,239</b>		
<b>Operating Income (Loss)</b>	<b>\$ 264,820</b>	<b>\$ 238,567</b>	<b>\$ (872,829)</b>	<b>\$ (872,829)</b>		
<b>Non-Operating Revenues (Expenses)</b>						
Other Financing	\$ 4,293	\$ -	\$ -	\$ -		
Other Revenues	96,052	1,056,809	700,000	700,000		
Interest Income	242,402	90,461	175,000	175,000		
Debt Retirement	-	-	(2,171)	(2,171)		
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 342,747</b>	<b>\$ 1,147,270</b>	<b>\$ 872,829</b>	<b>\$ 872,829</b>		
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 607,567</b>	<b>\$ 1,385,837</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Change in Net Assets</b>	<b>\$ 607,567</b>	<b>\$ 1,385,837</b>	<b>\$ -</b>	<b>\$ -</b>		
Net Assets - Beginning Balance	10,733,014	11,340,582	12,703,503	12,703,503		
Adjustments to Total Equity and Other Accounts	1	(22,916)	-	-		
Net Assets - Ending Balance	\$ 11,340,582	\$ 12,703,503	\$ 12,703,503	\$ 12,703,503		
Positions	7.0	7.0	9.0	9.0		
Revenues Tie To				SCH 1, COL 4		
Expenses Tie To				SCH 1, COL 6		

**2010-11 PROGRAM INFORMATION**

**BU: 7020000 OCIT-Reg Radio Communications System**

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

*Program No. and Title:* **001** *SRRCS 800 Mhz trunked radio backbone services*

4,692,410	0	0	0	0	0	4,692,410	0	0	0	9.0	7
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*Program Type:* Self-Supporting

*Countywide Priority:* 2 -- Discretionary Law-Enforcement

*Strategic Objective:* PS1 -- Protect the community from criminal activity, abuse and violence

*Program Description:* SRRCS maintains a network of radio communications equipment that supports a regional partnership of local, state and federal government jurisdictions in our region with a two-way mobile radio system. This system is used by law enforcement, fire services, regional transit, and general public services.

<b>FUNDED</b>	4,692,410	0	0	0	0	4,692,410	0	0	0	9.0	7
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<b>Summary</b>				
<b>Classification</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>
1	2	3	4	5
Total Requirements	103,250,657	79,279,859	82,466,344	82,466,344
Total Financing	112,326,311	79,726,522	82,466,344	82,466,344
Net Cost	(9,075,654)	(446,663)	-	-

**PROGRAM DESCRIPTION:**

- This budget unit comprises the Teeter Plan Debt Service Fund. The Teeter Plan of property tax apportionment (otherwise known as the Alternative Method of Tax Apportionment) was first implemented in Fiscal Year 1993-94 following the Board of Supervisors' formal adoption on June 29, 1993. Under the Teeter Plan, secured property taxes are distributed by the County to local taxing entities on an accrual basis. In addition, when the Teeter Plan was first implemented, local taxing entities received a one-time acceleration of prior years' delinquent secured property taxes from the County. The County is thereafter entitled to retain all penalties and interest charges on the delinquent secured property taxes.
- The first financing for the distribution of the "purchase" of the delinquencies in the County's redemption file as of June 30, 1993, was provided through a borrowing arrangement through the Treasurer's Pooled Fund administered by the Treasurer-Tax Collector. The terms of the note were approved by the Board of Supervisors on August 3, 1993. Subsequently, annual purchases of secured property tax delinquencies as of June 30th of each year were financed through the Treasurer's Pooled Fund in August of the same year. Following the purchase of the redemption file, actual collections from delinquent taxpayers are transferred into the debt service fund (when apportioned by the Auditor-Controller), for eventual transfer to the Treasurer's Pooled Fund according to the payment schedule set in each borrowing.
- Interest earned on the debt service reserve will reduce the net borrowing costs owed by the County to the Treasurer's Pooled Fund.
- As actual collections are received from the delinquent taxpayers, the principal amount of the borrowing is reduced, and interest collected from delinquent taxpayers is used to pay interest on each borrowing. Also, the net penalty/interest revenue remaining after debt service interest costs is transferred to the General Fund (Budget Unit 5705701) by the close of the final accounting period each year.
- A separate "Tax Losses Reserve Fund" has been established in the General Fund pursuant to Section 4703 of the Revenue and Taxation Code. That reserve is a statutory prerequisite of the Teeter Plan and has no relationship to the borrowing through the Treasurer's Pooled Fund. In the event that a shortfall exists following the forced sale of a delinquent parcel(s), the Tax Losses Reserve Fund would be utilized to fund the shortfall and provide full apportionment of the taxes due.

**SUPPLEMENTAL INFORMATION:**

The total Fiscal Year 2010-11 requirement for the Teeter Plan debt service is \$82,466,344, consisting of \$64,970,409 for principal and interest payments, and \$17,495,935 for transfer to the General Fund. Financing is from \$82,019,713 in anticipated collections from delinquent taxpayers, and \$446,631 from Fiscal Year 2009-10 year-end unreserved fund balance. The debt service requirement includes a quarterly and annual payment which is payable on or about August 1st after close of each fiscal year. It is anticipated that a fund balance will be rolled forward each year to finance the August 1st payments.

**FUND BALANCE CHANGES FOR 2009-10:**

The significant decrease in available fund balance of \$8,629,023 from the prior year is due to lower than anticipated delinquent tax collection at year end.

**SCHEDULE:**

<b>State Controller Schedule</b>		<b>County of Sacramento</b>			<b>Schedule 9</b>
County Budget Act January 2010		Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11			
	Budget Unit	<b>5940000 - Teeter Plan</b>			
	Function	<b>DEBT SERVICE</b>			
	Activity	<b>Retirement of Long-Term Debt</b>			
<b>Detail by Revenue Category and Expenditure Object</b>	<b>2008-09 Actual</b>	<b>2009-10 Actual</b>	<b>2010-11 Recommended</b>	<b>2010-11 Adopted by the Board of Supervisors</b>	
1	2	3	4	5	
Fund Balance	\$ 19,605,103	\$ 9,075,654	\$ 446,631	\$ 446,631	
Revenue from Use Of Money & Property	54,897	1,975	-	-	
Miscellaneous Revenues	92,415,662	70,648,893	82,019,713	82,019,713	
Other Financing Sources	250,649	-	-	-	
<b>Total Revenue</b>	<b>\$ 112,326,311</b>	<b>\$ 79,726,522</b>	<b>\$ 82,466,344</b>	<b>\$ 82,466,344</b>	
Other Charges	\$ 83,172,996	\$ 58,656,913	\$ 64,970,409	\$ 64,970,409	
Expenditure Transfer & Reimbursement	20,077,661	20,622,946	17,495,935	17,495,935	
<b>Total Expenditures/Appropriations</b>	<b>\$ 103,250,657</b>	<b>\$ 79,279,859</b>	<b>\$ 82,466,344</b>	<b>\$ 82,466,344</b>	
<b>Net Cost</b>	<b>\$ (9,075,654)</b>	<b>\$ (446,663)</b>	<b>\$ -</b>	<b>\$ -</b>	

**2010-11 PROGRAM INFORMATION**

**BU: 5940000 Teeter Plan**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<b>001 Teeter Plan Debt Service</b>											
	82,466,344	0	0	0	0	0	0	82,019,713	446,631	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	Delinquent property tax collection and debt service payments											
<b>FUNDED</b>	82,466,344	0	0	0	0	0	0	82,019,713	446,631	0	0.0	0

# TOBACCO LITIGATION SETTLEMENT - CAPITAL PROJECTS

9284000

Summary				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	23,231,607	22,158,585	26,531,209	26,531,209
Total Financing	71,860,175	48,689,794	26,531,209	26,531,209
Net Cost	(48,628,568)	(26,531,209)	-	-

## PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the uses of the proceeds of the 2001 and 2005 Tobacco Litigation Settlement Securitization Capital Projects.
- The 2001 Bonds were executed and closed on August 23, 2001, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Court facility (\$46.3 million), Primary Care Clinic facility (\$30.5 million), Refuse Fleet Clean Air Conversion (\$15.0 million), Senior Nutrition Services Kitchen Facility (\$2.0 million), Clinic Pharmacy Automation System (\$0.8 million), 911 Call Center (\$6.0 million), Carmichael/Rio Linda Branch Library (\$5.2 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted therefore (\$7.4 million).
- The 2005 Bonds were executed and closed on December 6, 2005, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Justice Center Juvenile Hall Expansion facility Phases II and III (\$40.0 million), Juvenile Justice Center Wing-A (Maintenance) (\$4.0 million), Bikeway Project Sunset Avenue/Main Avenue (\$1.024 million), Carmichael Library (\$2.8 million), Park Repairs (\$2.0 million), Pavement Repairs (\$1.3 million), Unincorporated Area Sidewalk/Gutter/Curbs Repairs (\$11.797 million), Main Jail Fire Alarm (\$0.304 million) and any other authorized acquisitions, construction and/or improvement projects to be substituted therefore.
- This budget unit was established for payment of all costs associated with these projects which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

## SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$26,531,209 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds and interest earnings thereon.



**SCHEDULE:**

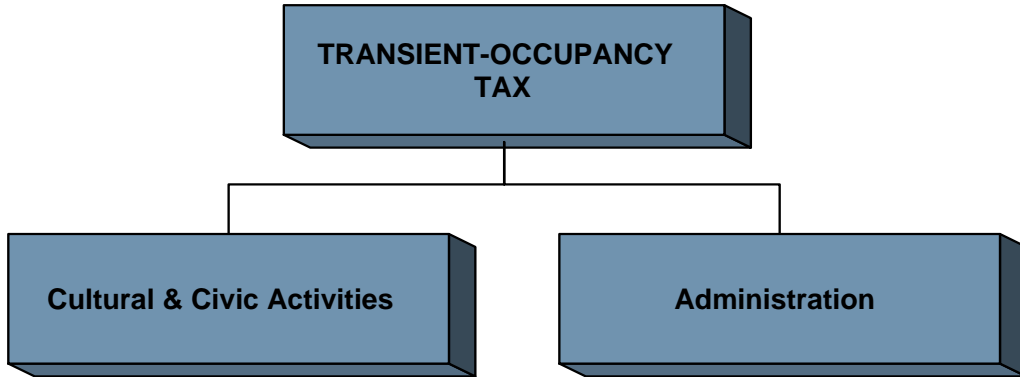
State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15
9284000 - Tobacco Litigation Settlement-Capital Projects					
Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Fund Balance	\$ 71,029,367	\$ 48,628,568	\$ 26,531,209	\$ 26,531,209	
Revenue from Use Of Money & Property	830,808	61,226	-	-	
<b>Total Revenue</b>	<b>\$ 71,860,175</b>	<b>\$ 48,689,794</b>	<b>\$ 26,531,209</b>	<b>\$ 26,531,209</b>	
Other Charges	\$ 23,231,607	\$ 22,158,585	\$ 26,531,209	\$ 26,531,209	
<b>Total Financing Uses</b>	<b>\$ 23,231,607</b>	<b>\$ 22,158,585</b>	<b>\$ 26,531,209</b>	<b>\$ 26,531,209</b>	
<b>Total Expenditures/Appropriations</b>	<b>\$ 23,231,607</b>	<b>\$ 22,158,585</b>	<b>\$ 26,531,209</b>	<b>\$ 26,531,209</b>	
<b>Net Cost</b>	<b>\$ (48,628,568)</b>	<b>\$ (26,531,209)</b>	<b>\$ -</b>	<b>\$ -</b>	

**2010-11 PROGRAM INFORMATION**

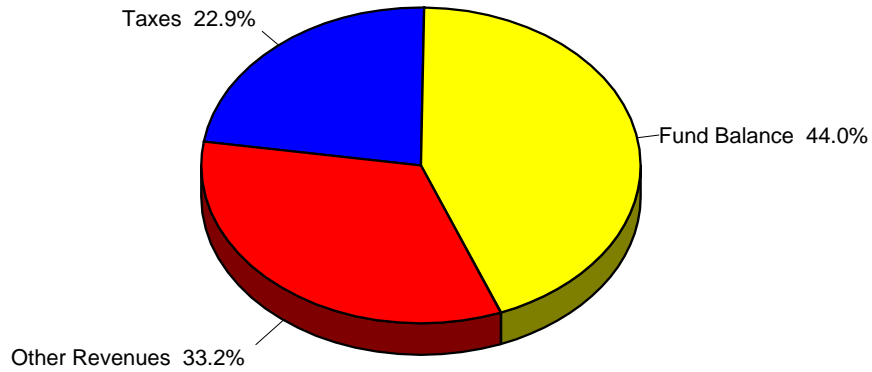
**BU: 9284000 Tobacco Litigation Settlement-Capital Projects**

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<b>FUNDED</b>												
<i>Program No. and Title:</i>	<b>001 Tobacco Litigation Securitization</b>											
	26,531,209	0	0	0	0	0	0	0	26,531,209	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	capital project funding											
<b>FUNDED</b>	26,531,209	0	0	0	0	0	0	0	26,531,209	0	0.0	0

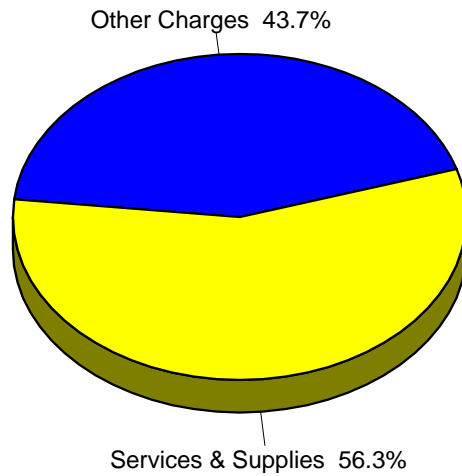
### Departmental Structure



### Financing Sources



### Financing Uses



<b>Summary</b>				
Classification	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Total Requirements	6,218,870	2,166,841	9,864,741	9,864,741
Total Financing	6,564,289	6,241,554	9,864,741	9,864,741
Net Cost	(345,419)	(4,074,713)	-	-

**PROGRAM DESCRIPTION:**

- Sacramento County imposes a Transient-Occupancy Tax (TOT) in the amount of 12 percent of the rent charged at hotels, motels and similar structures for short-term lodging.
- The Board of Supervisors makes allocations from this budget for artistic, cultural, civic and other activities which enhance the image and quality of life of the community.

**MISSION:**

To provide funding for artistic, cultural, civic and other activities which enhance the image of the community and quality of life in Sacramento.

**SIGNIFICANT DEVELOPMENTS DURING 2009-10:**

- Appropriations for this fund totaled \$9,285,193. Budgeted revenues totaled \$9,285,193, which included \$142,920 in fund balance.
- Funding included \$1.25 million of reserved fund balance for Raley Field Reserve that was released to unrestricted fund balance.
- Funding included a required pass-through budgeting of \$2,983,273 in costs and revenues associated with bond financing for Raley Field and Sacramento Regional Arts Facilities.
- Funding included pass-through budgeting of \$350,000 in costs and revenues associated with the City of Sacramento contribution to Cultural Arts Awards.
- Transient Occupancy Tax collections totaled \$4,467,284.
- The budgeted General Fund transfer did not occur. The transfer will occur in 2010-11.
- Board of Supervisors Neighborhood Programs allocations totaled \$91,301.
- Sports, Tourism, Arts, and Quality of Life activities allocations totaled \$795,681.
- Sacramento Metropolitan Arts Commission activities allocations totaled \$659,655, which included the \$350,000 contribution from the City of Sacramento for Cultural Arts Awards.
- No allocation was made to the Raley Field Reserve.

**SIGNIFICANT CHANGES FOR 2010-11:**

- Appropriations for this fund total \$9,864,741. Budgeted revenues total \$9,864,741, which include \$4,336,067 in fund balance. Approximately \$4.2 million of the fund balance is the result of the General Fund transfer that did not occur in 2009-10.
- Funding includes a required pass-through budgeting of \$2,983,273 in costs and revenues associated with bond financing for Raley Field and Sacramento Regional Arts Facilities.

**SIGNIFICANT CHANGES FOR 2010-11 (CONT.):**

- Funding includes pass-through budgeting of \$350,000 in costs and revenues associated with the City of Sacramento contribution to Cultural Arts Awards.
- Budgeted Transient Occupancy Tax collections total \$2,258,401.
- The budgeted transfer to the County General Fund totals \$5,355,695, which includes the Fiscal Year 2009-10 General Fund transfer of approximately \$4.2 million.
- New allocations to the Board of Supervisors Neighborhood Programs total \$91,301. \$54,780 of this amount is programmed to support Sacramento Sports Commission, Sheriff's Department, and General fund activities.
- New allocations for Sports, Tourism, Arts, and Quality of Life activities total \$570,328.
- New allocations for Sacramento Metropolitan Arts Commission activities total \$525,000, which include the \$350,000 contribution from the City of Sacramento for Cultural Arts Awards.

**FUND BALANCE CHANGES FOR 2009-10:**

Fund Balance increased from Fiscal Year 2009-10 to Fiscal Year 2010-11 by \$4,193,147. This increase is primarily due to the timing of the Fiscal Year 2009-10 transfer to the General Fund.

**SCHEDULE:**

<b>State Controller Schedule</b> County Budget Act January 2010	<b>County of Sacramento</b> Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2010-11	<b>Schedule 9</b>
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Budget Unit      **4060000 - Transient-Occupancy Tax**  
 Function            **RECREATION & CULTURAL SERVICES**  
 Activity              **Cultural Services**

Detail by Revenue Category and Expenditure Object	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Fund Balance	\$ 807,913	\$ 142,920	\$ 4,336,067	\$ 4,336,067
Reserve Release	-	1,250,000	-	-
Taxes	5,311,006	4,467,284	2,258,401	2,258,401
Revenue from Use Of Money & Property	87,865	29,100	-	-
Miscellaneous Revenues	357,505	352,250	353,000	353,000
Other Financing Sources	-	-	2,917,273	2,917,273
<b>Total Revenue</b>	<b>\$ 6,564,289</b>	<b>\$ 6,241,554</b>	<b>\$ 9,864,741</b>	<b>\$ 9,864,741</b>
Reserve Provision	\$ -	\$ 3,154	\$ -	\$ -
Services & Supplies	-	-	75,000	75,000
Other Charges	2,669,458	1,966,187	4,311,546	4,311,546
Expenditure Transfer & Reimbursement	3,549,412	197,500	5,478,195	5,478,195
<b>Total Expenditures/Appropriations</b>	<b>\$ 6,218,870</b>	<b>\$ 2,166,841</b>	<b>\$ 9,864,741</b>	<b>\$ 9,864,741</b>
<b>Net Cost</b>	<b>\$ (345,419)</b>	<b>\$ (4,074,713)</b>	<b>\$ -</b>	<b>\$ -</b>

**2010-11 PROGRAM INFORMATION**

**BU: 4060000 Transient-Occupancy Tax**

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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**FUNDED**

*Program No. and Title:* **001 Transient-Occupancy Tax (TOT)**

9,864,741	0	0	0	0	0	0	5,528,674	4,336,067	0	0.0	0
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*Program Type:* Discretionary

*Countywide Priority:* 4 -- Sustainable and Livable Communities

*Strategic Objective:* C1 -- Develop and sustain livable and attractive neighborhoods and communities

*Program Description:* Sacramento County imposes a Transient-Occupancy Tax (TOT) in the amount of 12.0 percent of the rent charged at hotels, motels, and similar structures for short-term lodging. The Board of Supervisors makes allocations from this budget for artistic, cultural, civic, and other activities which enhance the image and quality of life of the community.

<b>FUNDED</b>	9,864,741	0	0	0	0	0	5,528,674	4,336,067	0	0.0	0
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