

FY2018-19 Recommended Budget THE GENERAL FUND BUDGET

The County's Recommended General Fund appropriation level for FY2018-19 totals \$1,718,830,174. This is a decrease of \$746,505,229 (30.3%) compared to the FY2017-18 Adopted Budget. A more detailed comparison of the FY2018-19 Recommended General Fund Budget to the FY2017-18 Adopted General Fund Budget is shown below:

General Fund Budget FY2017-18 Adopted and FY2018-19 Recommended

	FY2017-18 Adopted	FY2018-19 Recommended	Difference
Resources			
Beginning Available Balance	\$46,537,263.00	\$56,700,000.00	\$10,162,737.00
Use of Reserves	\$11,746,058.00	\$1,670,297.00	(\$10,075,761.00)
Discretionary Revenue	\$594,833,339.00	\$623,491,045.00	\$28,657,706.00
Semi-discretionary Revenue	\$708,472,302.00	\$0.00	(\$708,472,302.00)
Other Departmental Revenue	\$1,112,453,140.00	\$1,036,968,832.00	(\$75,484,308.00)
Total Revenue	\$2,415,758,781.00	\$1,660,459,877.00	(\$755,298,904.00)
Total Resources	\$2,474,042,102.00	\$1,718,830,174.00	(\$755,211,928.00)
Requirements			
Expenditures	\$2,469,351,245.00	\$1,725,424,888.00	(\$743,926,357.00)
Discretionary Reimbursements	(\$8,303,842.00)	(\$8,580,913.00)	(\$277,071.00)
Contingency	\$4,288,000.00	\$1,986,199.00	(\$2,301,801.00)
Total Appropriations	\$2,465,335,403.00	\$1,718,830,174.00	(\$746,505,229.00)
Provision for Reserves	\$8,706,699.00	\$0.00	(\$8,706,699.00)
Total Requirements	\$2,474,042,102.00	\$1,718,830,174.00	(\$755,211,928.00)

These numbers, however, mask a significant change in how certain revenues are being budgeted, starting with this Recommended Budget. Historically, the County has received revenue from a number of sources that was deposited in unbudgeted funds and not budgeted/recognized as revenue until it was transferred to the appropriate General Fund department to cover the cost of eligible expenditures. Over the past year, staff from the Office of Budget and Debt Management and Department of Finance have been systematically reviewing all unbudgeted funds to determine the appropriate accounting and

budgeting methodology, given changes in accounting standards. That review is not yet complete, but, at this point, it has been determined that a number of unbudgeted funds should be converted into budgeted restricted funds and the FY2018-19 Recommended Budget reflects this change. As a result, the relevant revenue will now be budgeted/recognized as revenue when it is received in the new restricted funds and the transfer to the appropriate department will be recorded as a reimbursement, which is budgeted/accounted for as a negative appropriation/expenditure in the General Fund departments receiving the reimbursement. The following table summarizes the revenue sources involved and the amount of General Fund revenue from those sources in the FY2017-18 Adopted Budget and reimbursement from those sources in the FY2018-19 Recommended General Fund budget.

**General Fund Budget - Revenue Changing to Reimbursements
FY2017-18 Adopted and FY2018-19 Recommended**

	FY2017-18 Adopted Revenue	FY2018-19 Recommended Reimbursement	Difference
Proposition 172	\$114,632,818.00	\$123,583,038.00	\$8,950,220.00
1991 Realignment	\$302,265,258.00	\$337,229,192.00	\$34,963,934.00
2011 Realignment	\$291,574,226.00	\$308,617,745.00	\$17,043,519.00
Semi-Discretionary	\$708,472,302.00	\$769,429,975.00	\$60,957,673.00
Mental Health Services Act	\$68,627,256.00	\$90,977,015.00	\$22,349,759.00
Clerk-Recorder Fees	\$1,218,065.00	\$1,218,065.00	\$0.00
Total	\$778,317,623.00	\$861,625,055.00	\$83,307,432.00

To show what is happening in the General Fund budget without the impact of these changes in accounting and budgeting practices, the following table compares the FY2018-19 Recommended General Fund budget to the FY2017-18 Adopted General Fund budget, but shows reimbursements from the above sources in FY2018-19 as revenue.

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**General Fund Budget - Assuming No Change in Budgeting Practices
FY2017-18 Adopted and FY2018-19 Recommended**

	FY2017-18 Adopted	FY2018-19 Recommended	Difference
Resources			
Beginning Available Balance	\$46,537,263.00	\$56,700,000.00	\$10,162,737.00
Use of Reserves	\$11,746,058.00	\$1,670,297.00	(\$10,075,761.00)
Discretionary Revenue	\$594,833,339.00	\$623,491,045.00	\$28,657,706.00
Semi-discretionary Revenue	\$708,472,302.00	\$769,429,975.00	\$60,957,673.00
Other Departmental Revenue	\$1,112,453,140.00	\$1,129,163,912.00	\$16,710,772.00
Total Revenue	\$2,415,758,781.00	\$2,522,084,932.00	\$106,326,151.00
Total Resources	\$2,474,042,102.00	\$2,580,455,229.00	\$106,413,127.00
Requirements			
Expenditures	\$2,469,351,245.00	\$2,587,049,943.00	\$117,698,698.00
Discretionary Reimbursements	(\$8,303,842.00)	(\$8,580,913.00)	(\$277,071.00)
Contingency	\$4,288,000.00	\$1,986,199.00	(\$2,301,801.00)
Total Appropriations	\$2,465,335,403.00	\$2,580,455,229.00	\$115,119,826.00
Provision for Reserves	\$8,706,699.00	\$0.00	(\$8,706,699.00)
Total Requirements	\$2,474,042,102.00	\$2,580,455,229.00	\$106,413,127.00

As can be seen, if the change in budgeting and accounting practices is factored out, the Recommended Budget reflects a \$115,119,826 (4.7%) increase in appropriations.

Fund Balance and Reserves

The Recommended General Fund Budget assumes a beginning balance of \$120.1 million. The beginning balance includes approximately \$63.4 million in reserves, consisting primarily of approximately:

- \$10 million in Teeter Reserves;
- a \$32.42 million Reserve for Cash Flow;
- a \$5 million Reserve for Audit Report Payback;
- a \$718,000 Reserve for Future Pension Obligation Bond Payments;
- \$13.7 million in General Reserves; and
- a \$1.3 million Technology Upgrades Reserve.

The beginning balance also includes an available (unobligated) balance of \$56.7 million.

The estimated FY2018-19 Beginning Balance was calculated using the FY2016-17 actual ending balance and Second Quarter estimates of FY2017-18 General Fund revenues and expenditures, with a positive adjustment to mitigate the generally conservative nature of those estimates.

The Recommended Budget proposes to cancel the remaining \$718,248 Reserve for Future Pension Obligation Bond Debt Service and use those resources to help cover General Fund appropriations. This reserve was established to help cover the cost of future pension obligation bond (POB) debt service costs, which were scheduled to increase over time. The FY2018-19 Recommended General Fund Budget reflects a \$1.4 million increase in POB debt service costs.

The Recommended Budget also proposes to cancel \$952,049 of the Reserve for Technology Upgrades to fund software upgrades for personal computers to Microsoft Windows 10 and Office 2016 for certain departments. This is part of a three-year effort to bring software on all County computers up to this standard by January and October of 2020 respectively, when Microsoft will stop supporting the current version of these products.

Lastly, the Recommended Budget proposes to change the name and purpose of the "Reserve for Audit Report Paybacks," to "Reserve for Audit Report Paybacks/Future Litigation Settlement Costs," in recognition that, in addition to potential future audit repayment obligations, the County is facing significant potential litigation costs and has no funds set aside for this purpose.

The following table summarizes the changes to the General Fund's reserve status reflected in this Recommended Budget:

**FY 2018-19 Recommended Budget
GENERAL FUND RESERVE STATUS**

Reserved For:	FY2017-18 Ending	FY2018-19 Recommended	Change
Loan Buyout (Teeter)	\$2,934,879.00	\$2,934,879.00	\$0.00
Tax Loss (Teeter)	\$5,261,630.00	\$5,261,630.00	\$0.00
Teeter Delinquencies (Teeter)	\$1,636,639.00	\$1,636,639.00	\$0.00
River Delta Fire Dist. Loan	\$25,000.00	\$25,000.00	\$0.00
Imprest Cash	\$290,955.00	\$290,955.00	\$0.00
Special Deposits Travel	\$100,000.00	\$100,000.00	\$0.00
Health for All Loan	\$104,730.00	\$104,730.00	\$0.00
General Reserves	\$13,650,976.00	\$13,650,976.00	\$0.00
Cash Flow	\$32,421,527.00	\$32,421,527.00	\$0.00
Future Pension Obligation Bond	\$718,248.00	\$0.00	(\$718,248.00)
Audit Report Paybacks/Future Litigation Settlement Costs	\$5,000,000.00	\$5,000,000.00	\$0.00
Technology Upgrades	\$1,276,765.00	\$324,716.00	(\$952,049.00)
Total	\$63,421,349.00	\$61,751,052.00	(\$1,670,297.00)

Finally, it is important to keep in mind that the above fund balance numbers are only estimates. The Finance Department will determine the actual fund balance number in the first quarter of FY2018-19.

Discretionary Revenue and Reimbursements

The FY2018-19 Recommended Budget includes a combined total of \$632,071,958 in discretionary revenue and reimbursements. This represents an increase of approximately \$28.9 million (4.8%) compared to the FY2017-18 Adopted Budget and is the net result of increases and decreases in a number of revenues and reimbursements as shown in the following table:

DISCRETIONARY REVENUE AND REIMBURSEMENTS

	FY2017-18 Adopted	FY2018-19 Recommended	Difference
Property Tax -Secured/VLF In-Lieu	\$393,799,504.00	\$418,163,709.00	\$24,364,205.00
Property Tax - Supplemental	\$5,682,127.00	\$5,000,000.00	(\$682,127.00)
Other Property Tax	\$15,591,720.00	\$16,113,916.00	\$522,196.00
Total Property Tax	\$415,073,351.00	\$439,277,625.00	\$24,204,274.00
Sales and In-Lieu Sales	\$83,173,738.00	\$86,190,000.00	\$3,016,262.00
Utility User Tax	\$19,577,197.00	\$20,383,325.00	\$806,128.00
Transient Occupancy Tax	\$6,253,795.00	\$6,695,000.00	\$441,205.00
Property Transfer Tax	\$11,500,000.00	\$11,000,000.00	(\$500,000.00)
Other On-Going Revenue	\$56,305,258.00	\$58,795,095.00	\$2,489,837.00
Other One-Time Revenue	\$2,950,000.00	\$1,150,000.00	(\$1,800,000.00)
Total Revenue	\$594,833,339.00	\$623,491,045.00	\$28,657,706.00
Teeter	\$6,474,836.00	\$7,000,000.00	\$525,164.00
SWA	\$1,829,005.00	\$1,580,913.00	(\$248,092.00)
Total Reimbursements	\$8,303,841.00	\$8,580,913.00	\$277,072.00
TOTAL	\$603,137,180.00	\$632,071,958.00	\$28,934,778.00

The primary reasons for the increases and decreases in revenue include:

- A \$24.4 million (6.2%) increase in Secured Property Tax and Property Tax in-Lieu of Vehicle License Fee (VLF) revenue due to anticipated increases in assessed value on secured property. Some of these increases are due to new construction and sale of homes with higher values in the current fiscal year, but as has been the case over the last few years, the bulk of the increase is due to the restoration in value of properties that were in "decline-in-value" (Proposition 8) status. If our FY2018-19 projection holds true, Secured Property Tax and Property Tax in-Lieu of VLF will have increased by 38% since FY2012-13 and total revenue from these sources will be approximately 21% higher than the previous high-point, set in FY2008-09.
- A \$3 million (3.6%) increase in Sales Tax and In-Lieu Sales Tax revenue compared to the FY2017-18 Adopted Budget. However, actual FY2017-

18 Sales and Use Tax revenue is currently projected to come in higher than budgeted. FY2018-19 budgeted Sales Tax revenue is only 0.6% higher than FY2017-18 estimated actual revenue, due in part to one-time adjustments in FY2017-18 and in part to the closure of certain retail outlets. If our FY2018-19 projection holds true, Sales Tax and In-lieu Sales Tax revenue will have increased by 49% since the recent low-point for this revenue source in FY2009-10, and will be approximately 5% higher than the previous high-point, set in FY2002-03.

- An \$806,128 (4.1%) increase in Utility User Tax revenue. If our projections hold true, FY2018-19 will be the fifth year in a row that Utility Tax revenue has increased and FY2018-19 Utility User Tax revenue will be approximately 21% higher than the most recent low-point in FY2013-14.
- A \$2.5 million (4.4%) increase in Other On-going Discretionary revenue, due primarily to a \$1.5 million increase in vehicle and other fine revenue, a \$583,000 increase in Redevelopment Residual payments and a \$403,000 increase in Revenue Neutrality Payments. Actual fine revenue decreased from \$14.6 million in FY2013-14 to \$12 million in FY2015-16 and then increased to \$12.4 million in FY2016-17. Based on trends at the time it was being prepared, the FY2017-18 Adopted Budget included \$11.1 million in fine revenue, but actual FY2017-18 fine revenue is now on track to come in at \$12.6 million, the same amount projected for FY2018-19. One of the reasons for the recent trend of decreases in fine revenue was the increasing use of alternative sanctions by the courts, but that trend appears to be ending. Redevelopment Residual payments can vary from year to year, depending in part on the sale of former redevelopment agency property. Revenue Neutrality Payments are revenue paid to the County in accordance with the terms of agreements with newly incorporated cities. The payment schedules in those agreements call for increased payments in FY2018-19 and then generally declining payments thereafter.
- A \$1.8 million (61%) decrease in Other One-time Discretionary revenue. The FY2017-18 Adopted Budget included \$2.95 million in one-time revenue from the sale of assets at the former Mather Air Base. No revenue from this source is included in the FY2018-19 Recommended Budget. However, \$1,150,000 in repayment due to reduced interest costs on the County's variable rate bonds is included in the FY2018-19 Recommended Budget. Interest costs on these bonds can vary significantly from year to year based on prevailing interest rates.

The previous table also shows the reimbursements in the Non-departmental Revenue budget unit. Reimbursements have the effect of reducing expenditures, and discretionary reimbursements effectively make discretionary resources available for other use (Net County Cost).

Historically, the largest source of discretionary reimbursements has been the transfer-in of Teeter revenue, which comes from penalties and interest paid by property owners who are delinquent in paying their property taxes. The FY2018-19 Recommended Budget reflects a \$525,000 (8.1%) increase in Teeter reimbursement compared to the FY2017-18 Adopted Budget level. However, the FY2017-18 Teeter Reimbursement is currently projected to come in higher than budgeted, and FY2018-19 Budgeted Teeter Reimbursement is \$750,000 (3.2%) lower than the projected FY2017-18 actual level. Teeter revenue has been declining steadily since reaching a high of over \$31 million in FY2009-10 following the bursting of the housing bubble and the Great Recession. Based on the most recent information available concerning property tax delinquency rates and general economic conditions, the County Finance Department is projecting that trend will continue in FY2017-18 and FY2018-19, but at a more gradual rate.

The other source of discretionary reimbursements is the Solid Waste Authority (SWA), which provides the County and City of Sacramento with a portion of commercial garbage collection franchise fee revenue available after the Authority meets its expenditure needs. The FY2018-19 Recommended Budget reflects a \$248,000 (13.6%) reduction in SWA reimbursement compared to the FY2017-18 Adopted Budget level. However, the FY2017-18 SWA Reimbursement is currently projected to come in lower than budgeted, and FY2018-19 Budgeted SWA Reimbursement is \$56,000 (3.7%) higher than the projected FY2017-18 actual level. The reason projected actual SWA Reimbursement in FY2017-18 and FY2018-19 is lower than the FY2017-18 budgeted level is that there are increased expenditures by SWA in a number of areas, including increased recycling and code enforcement efforts.

Semi-discretionary Revenue/Reimbursements

The County also receives "Semi-discretionary" revenue, which refers to Proposition 172 and 1991 and 2011 Realignment revenue that the Board generally has the ability to allocate within certain broad parameters.

Proposition 172 revenue comes from a statewide half-cent sales tax that is allocated to counties. This resource is generally limited to public safety programs.

1991 Realignment revenue comes from a portion of statewide sales tax and vehicle license fee (VLF) revenue that is allocated to counties to help fund the local share of certain health and human services programs that were “realigned” to the counties from the State. Originally, there were three categories of 1991 Realignment revenue: Public Health (which included indigent healthcare), Mental Health, and Social Services. As part of 2011 Realignment, Realignment funding for Mental Health was shifted to 2011 Realignment revenue (though the program was still considered a 1991 Realignment program) and the counties were given an increased share of cost for CalWORKS.

2011 Realignment revenue comes initially from increased sales tax and vehicle license fee rates and is allocated to counties to help fund the share of cost for a number of realigned health and human services programs, to replace State categorical funding for certain health and human services programs and law and justice programs, and to provide funding to help counties deal with the impact of the transfer of responsibility for certain “low level” offenders from the State prison system to counties (referred to as AB109 revenue).

As discussed above, prior to this FY2018-19 Recommended Budget, Realignment and Proposition 172 revenue received from the State was first deposited in unbudgeted funds and not budgeted/recognized as revenue until it was transferred to the appropriate General Fund department to cover the cost of eligible expenditures. The Realignment revenue allocated to departments and reflected in the Budget was actually comprised of both Realignment Base and Growth revenue received - or anticipated to be received – in the unbudgeted Realignment Fund in the budget year, and, in some cases, carry-over Realignment Fund balances or estimated balances.

Starting with the FY2018-19 Recommended Budget, Realignment and Proposition 172 revenue will be budgeted/recognized as revenue in new, budgeted, restricted funds, and transferred to relevant General Fund departments as a reimbursement, which has the effect of reducing appropriations in those departments. As was previously the case, the reimbursement to General Fund departments will be comprised of both Realignment revenue received in the restricted funds in the budget year and, in some cases, carry-over fund balance in those funds.

The following table summarizes the amount of Proposition 172 and Realignment revenue included in the FY2017-18 Adopted General Fund Budget compared to the amount of Semi-discretionary reimbursement included in the FY2018-19 Recommended General Fund Budget (again, keep in mind that the Reimbursement is actually a negative expenditure, not revenue to the General Fund).

**GENERAL FUND SEMI-DISCRETIONARY REVENUE/REIMBURSEMENT
FY2017-18 Adopted Compared to FY2018-19 Recommended**

	FY2017-18 Adopted Revenue	FY2018-19 Recommended Reimbursement	Difference
	\$20,522,746.00	\$22,166,081.00	\$1,643,335.00
Law Enforcement Services	\$85,201,476.00	\$91,610,755.00	\$6,409,279.00
Behavioral Health	\$64,637,375.00	\$71,225,990.00	\$6,588,615.00
Protective Services	\$121,212,629.00	\$123,614,919.00	\$2,402,290.00
Total 2011 Realignment	\$291,574,226.00	\$308,617,745.00	\$17,043,519.00
Mental Health	\$54,912,472.00	\$52,072,728.00	(\$2,839,744.00)
Public Health	\$15,832,846.00	\$15,329,084.00	(\$503,762.00)
Social Services	\$114,714,203.00	\$133,499,757.00	\$18,785,554.00
Total 1991 Realignment - Non- CalWORKS	\$185,459,521.00	\$200,901,569.00	\$15,442,048.00
CalWORKS	\$116,805,738.00	\$136,327,624.00	\$19,521,886.00
Total 1991 Realignment	\$302,265,259.00	\$337,229,193.00	\$34,963,934.00
Total Realignment	\$593,839,485.00	\$645,846,938.00	\$52,007,453.00
Proposition 172	\$114,632,818.00	\$123,583,038.00	\$8,950,220.00
Total	\$708,472,303.00	\$769,429,976.00	\$60,957,673.00

As can be seen, the Recommended General Fund Budget reflects a total increase in Semi-discretionary revenue/reimbursements of approximately \$61 million (8.6%). However, a large part of that increase is due to a \$19.5 million (16.7%) increase in CalWORKS Realignment revenue/reimbursement and an \$18.8 million (16.4%) increase in Social Services Realignment revenue/reimbursement. CalWORKS Realignment revenue grows or declines based on changes in CalWORKS caseload costs and cannot be used for other purposes (and, in this case, the increase in CalWORKS revenue is partly due to a shift in funding from the State General Fund to CalWORKS Realignment). Most of the increase in Social Services Realignment revenue/reimbursements will be used to cover cost increases related to the change in the In Home Supportive Services (IHSS) Maintenance of Effort (MOE) requirement. If CalWORKS and Social Services Realignment are factored out, the Recommended General Fund Budget reflects a \$22.7 million (4.7%) increase in Semi-discretionary revenue/reimbursements compared to the FY2017-18 Adopted Budget.

The Realignment revenue/reimbursement allocated to departments in the FY2018-19 Recommended Budget utilizes \$13.1 million in Realignment fund balance carry-forward and \$632.7 million in revenue to the Realignment funds.

Other Departmental Revenue

When Semi-discretionary revenue/reimbursements is factored out, and adjusting for the change in budgeting practices discussed above, the Recommended General Fund Budget reflects a \$16.7 million (1.5%) increase in departmental revenue. This is the net result of increases and decreases in different revenue sources in various departments, including a \$21.37 million increase in Mental Health Services Act (MHSA) revenue related to expedite mental health services for individuals with serious mental illness and/or co-occurring substance abuse disorders and who are homeless or at risk of becoming homeless, including persons being served by the County's various homeless initiatives and the City of Sacramento's Whole Person Care program.

Expenditures

After adjusting for the change in accounting/budgeting practices described above, the true increase in expenditures in the Recommended FY2018-19 General Fund Budget compared to the FY2017-18 Adopted General Fund Budget is approximately \$117.7 million (4.8%). The primary reasons for this increase include:

- A \$54.4 million (4.3%) increase in Base (current staffing and program level) salary and benefit costs, due in part to the inclusion of funding for a 2% cost of living adjustment for County employees, increased pension obligation bond debt service costs, increased employee health insurance costs, increased employee retirement costs (including the first year impact of the reduction in the Sacramento County Employee Retirement System's discount rate), and the full-year cost of partial year positions included as Growth in the FY2017-18 Adopted Budget.
- A \$15 million increase in the IHSS Provider Payments Budget, due to the change in the county maintenance of effort (MOE) requirement approved as part of the State's FY2017-18 Adopted Budget.
- The inclusion of \$7.8 million, representing the first year payment to the University of California, Davis under the terms of a recently approved litigation settlement agreement.
- Over \$45 million in recommended Growth (new or enhanced programs), mostly funded with categorical revenue or reimbursements, but including approximately \$8.5 million in Net County Cost-funded Growth.

This includes \$21.37 million in Mental Health Services Act-funded expenditures to expedite mental health services for individuals with serious mental illness and/or co-occurring substance abuse disorders and who are homeless or at risk of becoming homeless, including persons being served by the County's various homeless initiatives and the City of Sacramento's Whole Person Care program, \$3 million to provide a rate increase and other contract adjustments for inpatient mental health hospitals and \$6 million to begin implementing the Drug Medi-Cal Waiver.

These and other expenditure increases are partly offset by expenditure decreases in some areas, including a \$10 million decrease in the Human Assistance – Aid Payments budget, due primarily to caseload decreases in a number of programs, including CalWORKS and Foster Care Assistance.

Net County Cost/Discretionary and Semi-Discretionary Revenue Allocations

"Net County Cost" or "General Fund Allocation" refers to the discretionary resources allocated to different County departments or programs. Discretionary resources come from the General Fund's discretionary (Non-departmental) revenues, Non-departmental reimbursements and the General Fund beginning balance. For FY2018-19, the total recommended Net County Cost is approximately \$690.4 million, a \$37.7 million (5.8%) increase compared to the FY2017-18 Adopted Budget level.

The recommended allocations are summarized in the following table:

FY 2018-19 Recommended General Fund Allocations As Compared to FY 2017-18 Adopted Allocations

	FY2017-18 Adopted Allocation	FY2018-19 Recommended Allocation	Year to Year Variance
Elected Departments			
Assessor	\$9,787,025.00	\$10,397,139.00	\$610,114.00
Board of Supervisors	\$3,421,073.00	\$3,505,701.00	\$84,628.00
District Attorney	\$58,684,122.00	\$60,945,764.00	\$2,261,642.00
Sheriff	\$235,924,406.00	\$243,617,425.00	\$7,693,019.00
Subtotal	\$307,816,626.00	\$318,466,029.00	\$10,649,403.00
General Government			
Appropriation for Contingency	\$4,288,000.00	\$1,986,199.00	(\$2,301,801.00)

County Counsel	\$2,326,957.00	\$2,472,110.00	\$145,153.00
Financing- Transfers/Reimbursement	\$5,379,774.00	\$6,003,638.00	\$623,864.00
Non-Departmental Costs/General Fund	\$19,604,778.00	\$30,704,567.00	\$11,099,789.00
Planning and Environmental Review	\$1,580,359.00	\$2,028,100.00	\$447,741.00
Other General Government	\$4,773,210.00	\$4,619,317.00	(\$153,893.00)
Subtotal	\$37,953,078.00	\$47,813,931.00	\$9,860,853.00
Administrative Services			
Court	\$33,604,989.00	\$33,323,032.00	(\$281,957.00)
Data Processing-Shared Systems	\$10,289,772.00	\$10,696,730.00	\$406,958.00
Finance	\$2,615,632.00	\$1,441,784.00	(\$1,173,848.00)
Voter Registration And Elections	\$10,019,844.00	\$10,154,671.00	\$134,827.00
Other Administrative Services	\$462,782.00	\$421,364.00	(\$41,418.00)
Subtotal	\$56,993,019.00	\$56,037,581.00	(\$955,438.00)
Municipal Services			
Agricultural Comm-Sealer Of Weights & Measures	\$1,387,894.00	\$1,263,528.00	(\$124,366.00)
Animal Care And Regulation	\$9,640,668.00	\$9,776,420.00	\$135,752.00
Regional Parks	\$8,103,784.00	\$9,594,854.00	\$1,491,070.00
Wildlife Services	\$61,609.00	\$60,733.00	(\$876.00)
Subtotal	\$19,193,955.00	\$20,695,535.00	\$1,501,580.00
Public Works and Infrastructure			
Code Enforcement	\$5,508,313.00	\$5,958,247.00	\$449,934.00
Subtotal	\$5,508,313.00	\$5,958,247.00	\$449,934.00
Social Services			
Child, Family And Adult Services	\$0.00	\$4,534,877.00	\$4,534,877.00
Correctional Health Services	\$32,675,959.00	\$37,343,075.00	\$4,667,116.00
Health Services	\$28,492,100.00	\$35,765,769.00	\$7,273,669.00
Human Assistance- Administration	\$20,946,233.00	\$23,831,928.00	\$2,885,695.00
Human Assistance-Aid Payments	\$17,893,459.00	\$16,629,201.00	(\$1,264,258.00)
Probation	\$67,207,448.00	\$66,468,257.00	(\$739,191.00)
Public Defender & Conflict Criminal Defenders	\$42,523,941.00	\$43,865,502.00	\$1,341,561.00

Other Social Services	\$15,509,672.00	\$13,032,323.00	(\$2,477,349.00)
Subtotal	\$225,248,812.00	\$241,470,932.00	\$16,222,120.00
Set aside for state audit			
Total Net County Cost	\$652,713,803.00	\$690,442,255.00	\$37,728,452.00

As can be seen, the budget units with the largest increase in Net County Cost are:

- Health Services and Child, Family and Adult Services, with a combined \$11.8 million (36%) increase compared to the former Health & Human Services Department (Health & Human Services was split into the two new departments during FY2017-18);
- Non-Departmental Costs, with an \$11.1 million (57%) increase;
- The Sheriff, with a \$7.7 million (3.3%) increase; and
- Correctional Health Services, with a \$4.7 million (14.3%) increase.

Looking at Net County Cost alone, however, does not give a complete picture of levels of investment of local resources in programs or services because increases or decreases in Net County Cost are sometimes offset by increases or decreases in the use of Semi-discretionary revenue. To give a better picture of the change in centrally allocated resources provided to the different departments, the following table compares the allocation of all discretionary and semi-discretionary resources in the FY2017-18 Adopted Budget and the FY2018-19 Recommended Budget.

**Centrally Allocated Resources
Net County Cost, Semi-Discretionary Resources
FY 2017-18 Adopted - FY 2018-19 Recommended**

	FY 2017-18 Adopted	FY 2018-19 Recommended	Difference
AG COMM-SEALER OF WTS & MEASURE	\$1,387,894.00	\$1,263,528.00	(\$124,366.00)
ANIMAL CARE AND REGULATION	\$9,640,668.00	\$9,776,420.00	\$135,752.00
APPROPRIATION FOR CONTINGENCY	\$4,288,000.00	\$1,986,199.00	(\$2,301,801.00)
ASSESSOR	\$9,787,025.00	\$10,397,139.00	\$610,114.00
BOARD OF SUPERVISORS	\$3,421,073.00	\$3,505,701.00	\$84,628.00
CARE IN HOMES AND INSTITUTIONS	\$715,000.00	\$1,100,000.00	\$385,000.00
CHILD SUPPORT SERVICES	(\$596,252.00)	\$0.00	\$596,252.00
CHILD, FAMILY AND ADULT SERVICES	\$0.00	\$81,136,251.00	\$81,136,251.00
CIVIL SERVICE COMMISSION	\$363,914.00	\$375,930.00	\$12,016.00
CLERK OF THE BOARD	\$1,499,072.00	\$1,423,267.00	(\$75,805.00)
CODE ENFORCEMENT	\$5,508,313.00	\$5,958,247.00	\$449,934.00
CONFLICT CRIMINAL DEFENDERS	\$10,525,387.00	\$10,683,294.00	\$157,907.00
CONTRIBUTION TO LAFCO	\$239,500.00	\$239,500.00	\$0.00
CONTRIBUTION TO LAW LIBRARY	\$22,658.00	\$36,338.00	\$13,680.00
COOPERATIVE EXTENSION	\$368,521.00	\$389,176.00	\$20,655.00
CORONER	\$6,452,661.00	\$6,818,243.00	\$365,582.00
CORRECTIONAL HEALTH SERVICES	\$40,651,171.00	\$45,760,068.00	\$5,108,897.00
COUNTY CLERK/RECORDER	\$19,898.00	\$0.00	(\$19,898.00)
COUNTY COUNSEL	\$2,326,957.00	\$2,472,110.00	\$145,153.00
COUNTY EXECUTIVE	\$1,075,344.00	\$1,114,360.00	\$39,016.00
COUNTY EXECUTIVE CABINET	\$436,946.00	\$257,252.00	(\$179,694.00)
COURT / COUNTY CONTRIBUTION	\$24,761,756.00	\$24,561,756.00	(\$200,000.00)
COURT / NON-TRIAL COURT FUNDING	\$8,843,233.00	\$8,761,276.00	(\$81,957.00)
DATA PROCESSING-SHARED SYSTEMS	\$10,289,772.00	\$10,696,730.00	\$406,958.00
DEPARTMENT OF FINANCE	\$2,615,632.00	\$1,441,784.00	(\$1,173,848.00)
DISTRICT ATTORNEY	\$73,713,098.00	\$77,366,111.00	\$3,653,013.00
EMERGENCY OPERATIONS	\$1,003,705.00	\$1,040,051.00	\$36,346.00
FAIR HOUSING SERVICES	\$154,729.00	\$168,957.00	\$14,228.00
FINANCING-TRANSFERS/REIMB	\$5,379,774.00	\$6,003,638.00	\$623,864.00
GRAND JURY	\$312,884.00	\$291,364.00	(\$21,520.00)
HEALTH SERVICES	\$0.00	\$172,194,606.00	\$172,194,606.00
HEALTH AND HUMAN SERVICES	\$228,497,797.00	\$0.00	(\$228,497,797.00)
HEALTH-MEDICAL TREATMENT PAYMEN	\$3,720,000.00	\$1,093,567.00	(\$2,626,433.00)
HUMAN ASSISTANCE-ADMIN	\$29,427,331.00	\$51,379,824.00	\$21,952,493.00
HUMAN ASSISTANCE-AID PAYMENTS	\$233,201,287.00	\$230,683,961.00	(\$2,517,326.00)
IHSS PROVIDER PAYMENTS	\$59,046,807.00	\$72,670,614.00	\$13,623,807.00
IHSS PUBLIC AUTHORITY	\$0.00	\$0.00	\$0.00
JUVENILE MEDICAL SERVICES	\$6,486,737.00	\$4,743,574.00	(\$1,743,163.00)
NON-DEPARTMENTAL COSTS/GF	\$19,604,778.00	\$30,704,567.00	\$11,099,789.00
OFFICE OF INSPECTOR GENERAL	\$130,000.00	\$130,000.00	\$0.00
PLANNING AND ENVIRONMENTAL REVIE	\$1,580,359.00	\$2,028,100.00	\$447,741.00
PROBATION	\$122,191,787.00	\$126,556,448.00	\$4,364,661.00
PUBLIC DEFENDER	\$32,646,829.00	\$34,006,789.00	\$1,359,960.00
REGIONAL PARKS	\$8,103,784.00	\$9,594,854.00	\$1,491,070.00
SHERIFF	\$381,242,871.00	\$398,828,781.00	\$17,585,910.00
VETERAN'S FACILITY	\$15,952.00	\$16,452.00	\$500.00
VOTER REGISTRATION/ ELECTIONS	\$10,019,844.00	\$10,154,671.00	\$134,827.00
WILDLIFE SERVICES	\$61,609.00	\$60,733.00	(\$876.00)
	\$1,361,186,105.00	\$1,459,872,231.00	\$98,686,126.00

As can be seen, overall the amount of discretionary and semi-discretionary resources allocated to departments and programs is recommended to increase by approximately \$98.7 million, or 7.3%, compared to the FY2017-18 Adopted level. The departments with the largest increases include:

- Health Services and Child, Family and Adult Services, with a combined \$24.8 million (10.9%) increase compared to the previous allocation to the old Health & Human Services Department, both Net County Cost and Realignment.
- Human Assistance – Administration with a \$21.9 million (75%) increase, mostly CalWORKS Realignment supplanting State General Fund support for the program, but also including approximately \$3.5 million in increased Net County Cost to fund the County's Homeless Initiatives.
- The Sheriff, with a \$17.6 million increase, split between Net County Cost, Realignment and Proposition 172 reimbursement.
- IHSS Provider Payments, with a \$13.6 million increase, all Social Services Realignment.