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THE BOARD OF SUPERVISORS



DISTRICT 1
Phil Serna



DISTRICT 2
Patrick Kennedy



DISTRICT 3
Rich Desmond



DISTRICT 4
Sue Frost



DISTRICT 5
Don Nottoli



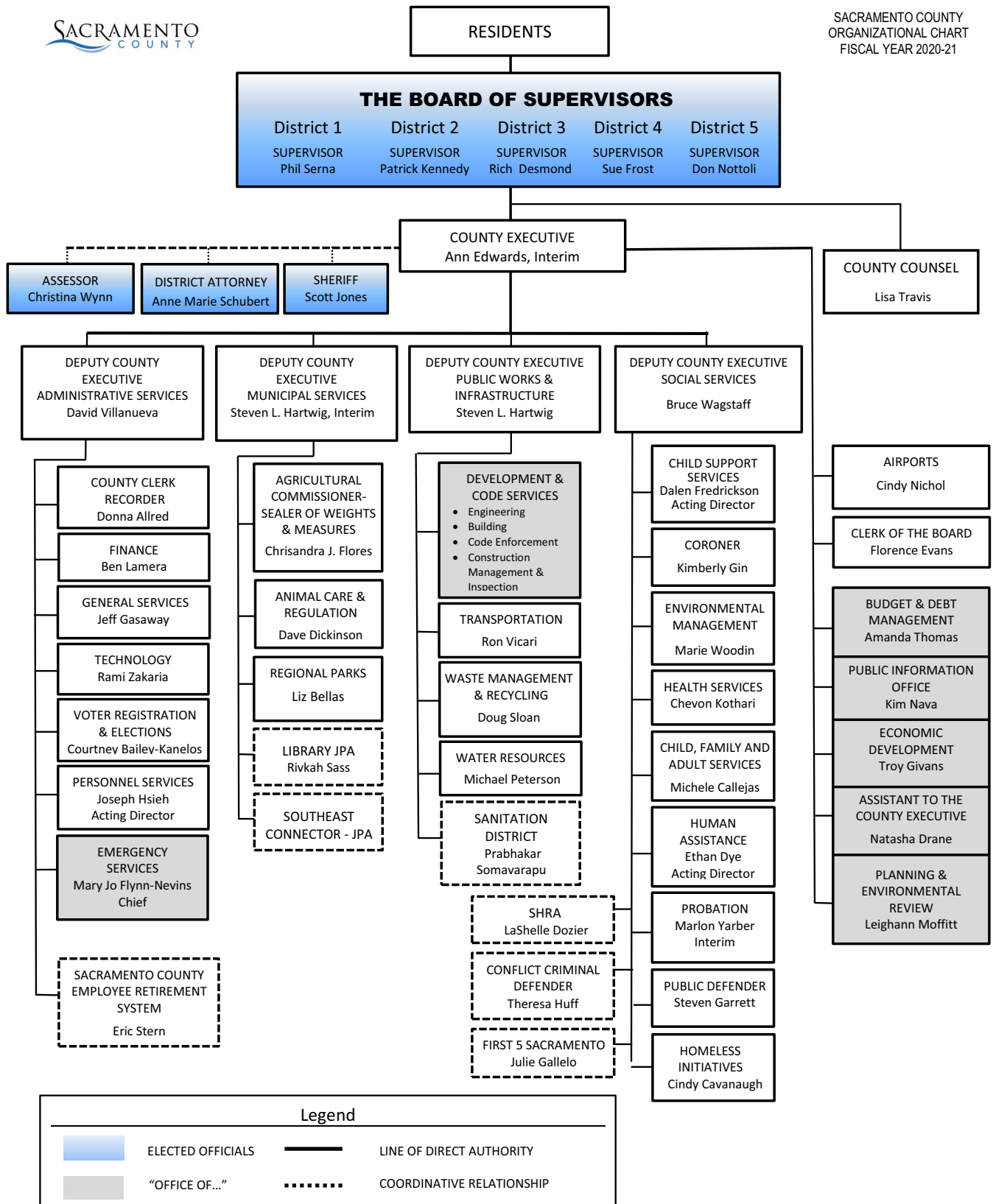
COUNTY EXECUTIVE
Ann Edwards, Interim



COUNTY COUNSEL
Lisa Travis



SACRAMENTO COUNTY
ORGANIZATIONAL CHART
FISCAL YEAR 2020-21



Adopted by Board of Supervisors on May 24, 2011

Vision

A vision is a compelling conceptual image of the desired future.

This statement describes “what we want to be” in the twenty-first century.

Our Vision is for Sacramento County to be:

- A County that is safe, prosperous and provides quality public services.

Mission

Our mission statement defines why our organization exists.

It describes “what we want to do” for the community.

Our Mission for Sacramento County is to:

- Improve residents’ quality of life by providing cost-effective public services while fostering economic health, regional cooperation and stewardship of community assets.

Values

These values are the basic principles and beliefs for the County of Sacramento.

They govern the way we make and carry out our decisions.

Our Values for Sacramento County are:

- Honesty, integrity and respect for the individual;
- Quality customer service;
- Respect for cultural and ethnic diversity;
- Clear communication and transparency;
- Efficiency and fiscal responsibility;
- Recognition of employee contributions; and
- Exploration of partnerships and collaborations.

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State Controller Schedules County of Sacramento **Schedule 1**
 County Budget Act All Funds Summary
 January 2010 FY 2021-22

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2021	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
Governmental							
General Fund	\$213,171,654	\$30,920,115	\$2,781,799,732	\$3,025,891,501	\$2,987,169,370	\$8,722,131	\$3,025,891,501
Special Revenue Funds	83,981,348	3,507,736	340,655,295	428,144,379	414,850,897	13,293,482	428,144,379
Capital Project Funds	19,325,977	0	27,247,954	46,573,931	46,573,931	0	46,573,931
Debt Service Funds	2,387,696	0	34,390,295	36,777,991	36,777,991	0	36,777,991
Total Governmental	\$318,866,675	\$34,427,851	\$3,184,093,276	\$3,537,387,802	\$3,485,372,189	\$52,015,613	\$3,537,387,802
Non Governmental							
Internal Service Funds	\$0	\$37,040,929	\$373,569,798	\$410,610,727	\$407,610,727	\$3,000,000	\$410,610,727
Enterprise Funds	0	130,257,100	451,584,438	581,841,538	581,841,538	0	581,841,538
Special Districts and Other Agencies	57,980,294	19,120,457	375,309,515	452,410,266	449,971,282	2,438,984	452,410,266
Total Non Governmental	\$57,980,294	\$186,418,486	\$1,200,463,751	\$1,444,862,531	\$1,439,423,547	\$5,438,984	\$1,444,862,531
Total All Funds	\$376,846,969	\$220,846,337	\$4,384,557,027	\$4,982,250,333	\$4,924,795,736	\$57,454,597	\$4,982,250,333

State Controller Schedules **County of Sacramento** **Schedule 2**
 County Budget Act Governmental Funds Summary
 January 2010 FY 2021-22

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2021	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
General Fund							
General Fund	\$172,000,000	\$0	\$1,882,755,610	\$2,054,755,610	\$2,034,530,916	\$20,224,694	\$2,054,755,610
Community Investment Program	96,104	0	0	96,104	96,104	0	96,104
Neighborhood Revitalization	957,609	0	0	957,609	957,609	0	957,609
Mental Health Services Act	14,336,421	27,241,463	87,944,011	129,521,895	129,521,895	0	129,521,895
Public Safety Sales Tax	1,251,038	0	137,437,158	138,688,196	136,102,817	2,585,379	138,688,196
1991 Realignment	8,295,593	0	335,802,160	344,097,753	342,816,257	1,281,496	344,097,753
2011 Realignment	12,340,655	0	323,362,361	335,703,016	322,889,336	12,813,680	335,703,016
Sheriff DOJ Asset Forfeiture	0	0	250,000	250,000	0	250,000	250,000
Clerk/Recorder Fees	2,068,899	2,134,918	3,009,220	7,213,037	6,725,020	488,017	7,213,037
Grant Fund	274,432	0	0	274,432	274,432	0	274,432
Sheriff Restricted Revenue	0	1,543,734	1,710,000	3,253,734	3,172,522	81,212	3,253,734
Transient Occupancy Tax	285,999	0	10,000	295,999	295,999	0	295,999
Golf	1,172,591	0	8,353,604	9,526,195	8,528,542	997,653	9,526,195
Interagency Procurement	92,313	0	1,165,608	1,257,921	1,257,921	0	1,257,921
Total General Fund	\$213,171,654	\$30,920,115	\$2,781,799,732	\$3,025,891,501	\$2,987,169,370	\$38,722,131	\$3,025,891,501

Special Revenue Funds	
Fish And Game Propagation	\$0
Roads	25,822,773
Department of Transportation	1,746,000
Environmental Management	(136,031)
EMD Special Program Funds	197,000
County Library	30,806
First 5 Sacramento Commission	3,844,662
Economic Development	35,569,749
	\$0
	83,628,447
	61,308,607
	19,809,940
	0
	1,134,842
	18,153,080
	7,486,425
	\$20,140
	109,451,220
	63,054,607
	22,761,901
	197,000
	1,165,648
	21,997,742
	43,056,174
	\$20,140
	108,266,851
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	\$0
	1,184,369
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	2,236,043
	0
	\$20,140
	109,451,220
	63,054,607
	22,761,901
	197,000
	1,165,648
	21,997,742
	43,056,174
	\$0
	1,184,369
	0
	0
	0
	0
	0
	2,236,043
	0
	\$20,140
	109,451,220
	63,054,607
	22,761,901
	197,000
	1,165,648
	21,997,742
	43,056,174
	\$0
	1,184,369
	0
	0
	0
	0
	0
	2,236,043
	0
	\$20,140
	109,451,220
	63,054,607
	22,761,901
	197,000
	1,165,648
	21,997,742
	43,056,174
	\$0
	1,184,369
	0
	0
	0
	0
	0
	2,236,043
	0
	\$20,140
	109,451,220
	63,054,607
	22,761,901
	197,000
	1,165,648
	21,997,742
	43,056,174
	\$0
	1,184,369
	0
	0
	0
	0
	0
	2,236,043
	0
	\$20,140
	109,451,220
	63,054,607
	22,761,901
	197,000
	1,165,648
	21,997,742
	43,056,174
	\$0
	1,184,369
	0
	0
	0
	0
	0
	2,236,043
	0
	\$20,140
	109,451,220
	63,054,607
	22,761,901
	197,000
	1,165,648
	21,997,742
	43,056,174
	\$0

State Controller Schedules **County of Sacramento** **Schedule 2**
 County Budget Act Governmental Funds Summary
 January 2010 FY 2021-22

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2021	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
Special Revenue Funds (continued)							
Building Inspection	\$3,813,126	\$419,744	\$17,598,842	\$21,831,712	\$21,831,712	\$0	\$21,831,712
Technology Cost Recovery Fee	124,891	0	1,414,300	1,539,191	1,539,191	0	1,539,191
Development And Code Services	1,370,764	0	53,581,310	54,952,074	54,952,074	0	54,952,074
Affordability Fee	0	0	3,500,000	3,500,000	3,500,000	0	3,500,000
SCTDF Capital Fund	9,400,559	0	16,899,151	26,299,710	16,426,640	9,873,070	26,299,710
Transportation-Sales Tax	2,197,049	0	56,120,211	58,317,260	58,317,260	0	58,317,260
Total Special Revenue Funds	\$83,981,348	\$3,507,736	\$340,655,295	\$428,144,379	\$414,850,897	\$13,293,482	\$428,144,379
Capital Project Funds							
Parks Construction	\$1,544,431	\$0	\$4,401,627	\$5,946,058	\$5,946,058	\$0	\$5,946,058
Capital Construction	17,781,546	0	22,846,327	40,627,873	40,627,873	0	40,627,873
Total Capital Project Funds	\$19,325,977	\$0	\$27,247,954	\$46,573,931	\$46,573,931	\$0	\$46,573,931
Debt Service Funds							
Teeter Plan	\$2,387,696	\$0	\$34,390,295	\$36,777,991	\$36,777,991	\$0	\$36,777,991
Total Debt Service Funds	\$2,387,696	\$0	\$34,390,295	\$36,777,991	\$36,777,991	\$0	\$36,777,991
Total Governmental Funds	\$318,866,675	\$34,427,851	\$3,184,093,276	\$3,537,387,802	\$3,485,372,189	\$52,015,613	\$3,537,387,802

State Controller Schedules **County of Sacramento** **Schedule 3**
 County Budget Act Fund Balance - Governmental Funds
 January 2010 FY 2021-22

Fund Name	Total Fund Balance June 30, 2021	Less: Obligated Fund Balances			Fund Balance Available June 30, 2021
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
1	2	3	4	5	6
Special Revenue Funds (continued)					
First 5 Sacramento Commission	\$20,652,973	\$0	\$16,808,311	\$0	\$3,844,662
Economic Development	41,065,116	0	5,495,367	0	35,569,749
Building Inspection	7,940,380	0	4,127,254	0	3,813,126
Technology Cost Recovery Fee	224,479	0	99,588	0	124,891
Development And Code Services	10,309,897	0	8,939,133	0	1,370,764
SCTDF Capital Fund	23,016,208	0	13,615,649	0	9,400,559
Transportation-Sales Tax	6,097,049	0	3,900,000	0	2,197,049
Total Special Revenue Funds	\$164,205,210	\$0	\$80,223,862	\$0	\$83,981,348
Capital Project Funds					
Parks Construction	\$1,766,769	\$0	\$222,338	\$0	\$1,544,431
Capital Construction	17,781,546	0	0	0	17,781,546
Total Capital Project Funds	\$19,548,315	\$0	\$222,338	\$0	\$19,325,977
Debt Service Funds					
Teeter Plan	\$2,387,696	\$0	\$0	\$0	\$2,387,696
Total Debt Service Funds	\$2,387,696	\$0	\$0	\$0	\$2,387,696
Total Governmental Funds	\$598,618,511	\$0	\$231,281,098	\$48,470,738	\$318,866,675

State Controller Schedules **County of Sacramento** **Schedule 4**
 County Budget Act **Obligated Fund Balances – By Government Funds**
 January 2010 **FY 2021-22**

Description	1	2	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
			3	4	5	6	
Obligated Fund Balances June 30, 2021	1	2	3	4	5	6	7
General Fund							
General Fund							
Assigned - General Reserve		\$10,937,339	\$0	\$0	\$10,224,694	\$0	\$21,162,033
Assigned - Cash Flow		32,421,527	0	0	0	0	32,421,527
Assigned - Imprest Cash		290,955	0	0	0	0	290,955
Assigned - Audit Report Paybacks		4,720,917	0	0	10,000,000	0	14,720,917
Assigned - Spec. Deposits-Travel		100,000	0	0	0	0	100,000
Nonspendable - Health For All Loan		104,730	0	0	0	0	104,730
Nonspendable - River Delta Fire Dist Loan		25,000	0	0	0	0	25,000
Nonspendable - Loan Buyout (Teeter Plan)		2,958,601	0	0	0	0	2,958,601
Nonspendable - Tax Loss (Teeter Plan)		7,063,444	0	0	0	0	7,063,444
Nonspendable - Teeter Delinquencies		746,318	0	0	0	0	746,318
Mental Health Services Act							
Restricted - Prudent Reserve		\$13,196,792	\$0	\$0	\$0	\$0	\$13,196,792
Restricted - Comm Services and Supports		78,865,011	14,375,171	0	0	0	64,489,840
Restricted - Prevention and Early Intervention		8,367,662	5,164,394	0	0	0	3,203,268
Restricted - Projects – Innovation		7,831,204	6,776,084	0	0	0	1,055,120
Restricted - Activities– Workforce and Training		3,136,357	323,552	0	0	0	2,812,805
Restricted - Projects – Technological Needs		4,211,880	602,262	0	0	0	3,609,618
Public Safety Sales Tax							
Restricted - Public Safety Sales Tax Reserve		\$0	\$0	\$0	\$2,585,379	\$0	\$2,585,379
1991 Realignment							
Restricted - Public Health		\$0	\$0	\$0	\$250,006	\$0	\$250,006
Restricted - Mental Health		0	0	0	1,031,490	0	1,031,490
2011 Realignment							
Restricted - Youthful Offender Block Grant		\$0	\$0	\$0	\$371,063	\$0	\$371,063

State Controller Schedules **County of Sacramento** **Schedule 4**
 County Budget Act **Obligated Fund Balances – By Government Funds**
 January 2010 **FY 2021-22**

Description	Obligated Fund Balances June 30, 2021	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
1	2	3	4	5	6	7
General Fund (continued)						
2011 Realignment (continued)						
Restricted - Local Innovation	\$0	\$0	\$0	\$312,145	\$0	\$312,145
Restricted - Protective Services	0	0	0	4,897,636	0	4,897,636
Restricted - Comm Corrections Planning	516,129	0	0	1,543	0	517,672
Restricted - AB 109 Comm Corrections	0	0	0	2,401,298	0	2,401,298
Restricted - District Attorney and Public Defender	0	0	0	116,456	0	116,456
Restricted - Juvenile Reentry Grant	0	0	0	27,191	0	27,191
Restricted - Trial Court Security	0	0	0	898,492	0	898,492
Restricted - Behavioral Health	0	0	0	3,787,856	0	3,787,856
Sheriff DOJ Asset Forfeiture						
Restricted - SSD DOJ Asset Forfeiture	\$1,145,145	\$0	\$0	\$250,000	\$0	\$1,395,145
Clerk/Recorder Fees						
Restricted - Modernization Fees	\$10,659,875	\$1,916,761	\$0	\$0	\$0	\$8,743,114
Restricted - Micrographics Fees	1,278,472	0	0	210,789	0	1,489,261
Restricted - Hours Fees	910,167	92,865	0	0	0	817,302
Restricted - Index Fees	910,161	92,868	0	0	0	817,293
Restricted - E-Recording Fees	3,055,783	0	0	277,228	0	3,333,011
Restricted - Vital Health Statistics Fees	353,110	32,424	0	0	0	320,686
Sheriff Restricted Revenue						
Restricted - Asset Forfeiture	\$2,699,123	\$0	\$0	\$81,212	\$0	\$2,780,335
Restricted - Civil Process Fees	2,311,425	1,543,734	0	0	0	767,691
Golf						
Restricted - Future Services	\$488,509	\$0	\$0	\$997,653	\$0	\$1,486,162
Total General Fund	\$199,305,636	\$30,920,115	\$0	\$38,722,131	\$0	\$207,107,652

State Controller Schedules **County of Sacramento** **Schedule 4**
 County Budget Act **Obligated Fund Balances – By Government Funds**
 January 2010 **FY 2021-22**

Description	Obligated Fund Balances June 30, 2021	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
1	2	3	4	5	6	7

Special Revenue Funds

Fish And Game Propagation						
Restricted - Future Services	\$10,256	\$0	\$0	\$0	\$0	\$10,256
Roads						
Restricted - Long-Term Liabilities	\$3,202,850	\$0	\$0	\$0	\$0	\$3,202,850
Restricted - Working Capital	5,322,388	0	0	1,184,369	0	6,506,757
Restricted - Truck Management Program	140,999	0	0	0	0	140,999
Department of Transportation						
Restricted - Future Services	\$8,042,083	\$0	\$0	\$0	\$0	\$8,042,083
Environmental Management						
Restricted - EMD-Health	\$3,178,492	\$304,949	\$0	\$0	\$0	\$2,873,543
Restricted - EMD-Hazardous Materials	5,417,619	2,783,043	0	0	0	2,634,576
Restricted - EMD-Water	690,368	0	0	0	0	690,368
EMD Special Program Funds						
Restricted - Regional Water Quality Fund	\$310,577	\$0	\$0	\$0	\$0	\$310,577
Restricted - EMD Well Restoration	260,251	0	0	0	0	260,251
Restricted - Singe Wall UST	594,745	0	0	0	0	594,745
Restricted - Local Primary Agency	67,932	0	0	0	0	67,932
First 5 Sacramento Commission						
Restricted - Future Services	\$16,808,311	\$0	\$0	\$2,236,043	\$0	\$19,044,354
Economic Development						
Restricted - Imprest Cash	\$300	\$0	\$0	\$0	\$0	\$300
Restricted - Mather Reserve	1,560,067	0	0	0	0	1,560,067
Restricted - Western Area Power Authority	750,000	0	0	0	0	750,000
Restricted - Business Environmental Restoration	275,000	0	0	0	0	275,000
Restricted - Economic Development Restoration	2,910,000	0	0	0	0	2,910,000

State Controller Schedules **County of Sacramento** **Schedule 4**
 County Budget Act **Obligated Fund Balances – By Government Funds**
 January 2010 **FY 2021-22**

Description	Obligated Fund Balances June 30, 2021	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Building Inspection						
Restricted - Future Services	\$4,127,254	\$419,744	\$0	\$0	\$0	\$3,707,510
Technology Cost Recovery Fee						
Restricted - Technology Cost Recovery Fee	\$99,588	\$0	\$0	\$0	\$0	\$99,588
Development And Code Services						
Restricted - Construction Mgmt and Inspection Div	\$8,939,133	\$0	\$0	\$0	\$0	\$8,939,133
SCTDF Capital Fund						
Restricted - Future Construction	\$12,975,595	\$0	\$0	\$9,245,634	\$0	\$22,221,229
Restricted - Five-Year Mitigation Act Update	640,054	0	0	627,436	0	1,267,490
Transportation-Sales Tax						
Restricted - Working Capital	\$3,900,000	\$0	\$0	\$0	\$0	\$3,900,000
Total Special Revenue Funds	\$80,223,862	\$3,507,736	\$0	\$13,293,482	\$0	\$90,009,608
Capital Project Funds						
Parks Construction						
Restricted - American River Parkway	\$3,365	\$0	\$0	\$0	\$0	\$3,365
Restricted - Loan to CSA 4C	8,986	0	0	0	0	8,986
Restricted - General	209,987	0	0	0	0	209,987
Total Capital Project Funds	\$222,338	\$0	\$0	\$0	\$0	\$222,338
Total Governmental Funds	\$279,751,836	\$34,427,851	\$0	\$52,015,613	\$0	\$297,339,598

State Controller Schedules **Schedule 5**
 County Budget Act
 January 2010
County of Sacramento
 Summary of Additional Financing Sources by Source and Fund
 Governmental Funds
 FY 2021-22

Description	2019-20 Actuals		2020-21 Estimated		2021-22 Recommended		2021-22 Adopted	
	1	2	3	4	5	6	7	
Summarization by Source								
Taxes		\$625,105,014	\$676,752,149	\$701,745,397				\$0
Licenses, Permits & Franchises		55,042,679	63,384,265	66,664,431				0
Fines, Forfeitures & Penalties		24,849,294	23,431,868	23,773,030				0
Revenue from Use Of Money & Property		13,731,958	13,699,577	11,866,397				0
Intergovernmental Revenues		1,850,091,462	2,054,402,422	2,009,729,443				0
Charges for Services		225,787,129	249,364,100	242,462,297				0
Miscellaneous Revenues		128,172,903	170,915,873	127,634,751				0
Other Financing Sources		650,491	36,807	21,000				0
Residual Equity Transfer In		19,722	418,231	196,530				0
Total Summarization by Source		\$2,923,450,653	\$3,252,405,292	\$3,184,093,276				\$0

State Controller Schedules **County of Sacramento** **Schedule 5**
 County Budget Act Summary of Additional Financing Sources by Source and Fund
 January 2010 Governmental Funds
 FY 2021-22

Description	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5
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Summarization by Fund

General Fund	\$1,806,356,189	\$1,977,203,393	\$1,882,755,610	\$0
Neighborhood Revitalization	329,259	0	0	0
Mental Health Services Act	60,934,246	87,649,439	87,944,011	0
Public Safety Sales Tax	110,334,496	139,175,693	137,437,158	0
1991 Realignment	308,551,867	327,950,693	335,802,160	0
2011 Realignment	279,321,998	327,474,003	323,362,361	0
Sheriff DOJ Asset Forfeiture	0	0	250,000	0
Clerk/Recorder Fees	3,817,836	5,655,594	3,009,220	0
Sheriff Restricted Revenue	2,472,245	2,133,031	1,710,000	0
Fish And Game Propagation	30,591	10,050	20,140	0
Roads	84,099,331	72,043,229	83,628,447	0
Department of Transportation	54,427,097	60,565,453	61,308,607	0
Parks Construction	284,578	873,100	4,401,627	0
Capital Construction	26,337,726	24,781,662	22,846,327	0
Environmental Management	19,820,551	17,077,691	19,809,940	0
EMD Special Program Funds	29,803	7,000	0	0
County Library	1,074,883	1,104,842	1,134,842	0
First 5 Sacramento Commission	18,279,837	17,418,774	18,153,080	0
Transient Occupancy Tax	38,823	10,000	10,000	0
Teeter Plan	28,588,809	34,390,295	34,390,295	0
Golf	8,120,577	8,874,379	8,353,604	0
Economic Development	5,786,417	14,688,096	7,486,425	0
Building Inspection	16,710,756	17,418,076	17,598,842	0
Technology Cost Recovery Fee	1,423,743	1,441,293	1,414,300	0
Development And Code Services	45,763,022	47,534,089	53,581,310	0
Affordability Fee	2,202,267	3,357,000	3,500,000	0

State Controller Schedules County Budget Act January 2010		County of Sacramento Summary of Additional Financing Sources by Source and Fund Governmental Funds FY 2021-22			Schedule 5
Description	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5	
Summarization by Fund (continued)					
SCDF Capital Fund	\$7,746,018	\$15,207,458	\$16,899,151	\$0	
Transportation-Sales Tax	28,341,543	46,402,559	56,120,211	0	
Interagency Procurement	2,226,145	1,958,400	1,165,608	0	
Total Summarization by Fund	\$2,923,450,653	\$3,252,405,292	\$3,184,093,276	\$0	

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
General Fund						
General Fund						
Taxes						
	Prop Tax Cur Sec		\$263,283,421	\$278,807,637	\$291,260,541	\$0
	Prop Tax Cur Unsec		9,712,288	9,879,551	10,077,142	0
	Prop Tax Cur Sup		6,065,209	5,225,102	5,460,231	0
	Prop Tax Sec Delinquent		1,817,435	2,693,778	2,814,998	0
	Prop Tax Supplemental Del		390,778	360,013	376,214	0
	Prop Tax Unitary		4,584,493	4,628,899	4,721,477	0
	Prop Tax In-Lieu of Vehicle License Fee		181,452,832	192,221,446	200,871,411	0
	Prop Tax Redemption		12,986	10,000	10,000	0
	CFD 2005-1 Police Services		1,650,000	1,000,000	1,300,000	0
	Prop Tax Pr Unsec		128,147	153,936	150,000	0
	Prop Tax Penalties		722,862	741,300	775,000	0
	Sales Use Tax		85,456,877	106,440,302	98,471,000	0
	Utility User Tax		19,103,126	20,100,000	20,500,000	0
	Trans Occupancy Tax		5,055,273	3,521,929	4,030,000	0
	Prop Tax Trans		13,198,514	13,000,000	13,000,000	0
	Taxes-Aircraft		334,001	241,456	245,000	0
	Taxes-Sales		0	2,928	0	0
	RDA Residual Distribution		9,050,489	8,882,011	9,281,700	0
	Total Taxes		\$602,018,731	\$647,910,288	\$663,344,714	\$0
Licenses, Permits & Franchises						
	Animal Licenses		(\$139,338)	\$350,000	\$400,000	\$0
	Business Lic		1,246,120	1,365,460	1,347,840	0
	Business Lic Spec		992,154	786,521	776,503	0

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Licenses, Permits & Franchises (continued)						
	Employee Permits		\$16,524	\$16,598	\$9,680	\$0
	Fict Bus Names		250,947	458,933	458,933	0
	Bldg Permits-Commercial		324	0	0	0
	Encroachment Permits		750	3,700	10,000	0
	Zoning Permits		40,325	213,000	105,000	0
	Cable TV Fran Fees		3,736,664	3,122,194	3,122,194	0
	Franchises		1,205,305	1,200,000	1,200,000	0
	Street/Trans Permits		17,070	16,860	16,000	0
	Lic/Permits Other		3,793,885	3,631,704	3,705,034	0
	Total Licenses, Permits & Franchises		\$11,160,728	\$11,164,970	\$11,151,184	\$0
Fines, Forfeitures & Penalties						
	Vehicle Code Fines		\$5,173,194	\$4,537,122	\$4,892,361	\$0
	Other Court Fines		7,123,257	6,500,042	6,500,000	0
	Forfeit/Penalties		9,388,871	9,491,840	9,496,564	0
	St Asset Forfeitures		433,071	380,500	462,805	0
	Total Fines, Forfeitures & Penalties		\$22,118,392	\$20,909,504	\$21,351,730	\$0
Revenue from Use Of Money & Property						
	Interest Income		\$341,841	\$924,537	\$856,720	\$0
	Misc Income		1,061,249	1,000,000	1,000,000	0
	Contributions		35,472	10,000	116,633	0
	Agri Leases		6,000	9,600	19,600	0
	Ground Leases-Other		116,632	176,459	212,533	0
	Recreational Concess		45,830	90,000	64,513	0

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Revenue from Use Of Money & Property (continued)						
			\$16	\$0	\$0	\$0
Royalties			\$1,607,041	\$2,210,596	\$2,269,999	\$0
Intergovernmental Revenues						
Cig Tax Unincorp			\$1,629,883	\$1,733,632	\$2,218,260	\$0
Home Prop Tax Rel			2,485,241	2,417,511	2,420,000	0
Realignment Backfill - State			0	34,173,196	0	0
State Aid-Other			1,021,843	640,000	640,000	0
In Lieu Taxes-Other			10,093	10,000	10,000	0
Miscellaneous Intergovernmental			5,871,009	5,297,613	5,357,918	0
Aid Local Gov Ag			8,432,074	9,274,970	13,486,108	0
Sheriff's Contract City			22,537,020	23,725,431	25,291,514	0
Aid Co Funds			126,850	150,208	129,218	0
Redev Passthru			4,200,525	4,033,698	4,215,215	0
Rev Neut Payments			21,297,707	22,695,667	20,740,681	0
Welf Admin St			66,919,714	78,544,645	88,771,676	0
Welf Svc St			35,001,624	38,324,479	39,946,017	0
Welf St-Calwin			0	2,653,439	2,653,439	0
Welf St			28,800,636	38,579,963	28,252,354	0
Ccs-Administration			7,679,167	8,031,617	8,206,100	0
CCS-Treatment/Therapy			1,282,952	1,393,504	1,587,762	0
Medi-Cal Admin State			39,604,761	49,559,734	43,671,569	0
Other Health State			2,147,813	5,348,205	7,854,620	0
Agriculture St			2,623,431	2,829,591	3,047,605	0

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		FY 2021-22				
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1	2	3	4	5	6	7
General Fund (continued)						
Intergovernmental Revenues (continued)						
			\$132,605	\$1,107,891	\$1,042,078	\$0
		Public Defender St				
		Veterans Affairs	125,086	558,483	513,493	0
		Trial Court St	0	0	590,000	0
		Realignment 2011	0	0	0	0
		Realign 1991 Fam Sup	0	0	0	0
		Realignment 1991 Chd Pov	0	0	0	0
		State Aid Other Misc Programs	60,706,010	110,716,117	82,900,223	0
		State Medi/Cal Revenues	828,165	534,114	713,777	0
		Medi/Cal Ccs Therapy Bowling Green	114,818	0	0	0
		Medi/Cal Ccs Therapy Orchard	74,117	0	0	0
		Medi/Cal Ccs Therapy Starr King	107,026	0	0	0
		State Aid Sb 90 Misc Programs	1,102,445	1,047,611	877,000	0
		Welf Admin Fed	185,160,273	196,592,504	211,851,915	0
		Welf Svc Fed	47,297,345	47,738,579	50,608,608	0
		Welf Fed	7,077,443	7,961,437	8,256,393	0
		Welf Fed	116,991,840	108,740,617	109,171,227	0
		Welf Fed	34,840,221	33,765,390	45,416,965	0
		Health Federal	107,279,171	128,041,374	139,085,250	0
		Medi-Care Revenue	103,604	156,624	0	0
		CARES Act Revenue	146,083,171	36,189,768	0	0
		General Fund in Lieu of CRF	0	29,199,740	0	0
		Federal Aid - Other Misc Program	27,638,510	32,254,804	59,742,590	0

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Total Intergovernmental Revenues			\$987,334,191	\$1,064,022,156	\$1,009,269,575	\$0
Charges for Services						
Special Assessment			\$659,999	\$632,500	\$632,500	\$0
Vital Statistic Fees			2,133,789	2,326,552	2,055,000	0
Adoption Fees			84,849	90,080	123,000	0
Candidate Filing Fee			48,280	0	35,000	0
Process Svc Fees			916,699	447,983	900,000	0
Civ/Sm Cl Filing Fee			0	0	50,000	0
Appeal			53,545	21,700	0	0
Estate/Pub Adm Fees			712,481	475,000	425,000	0
Cert/Recording Fees			5,349,679	7,211,728	4,600,050	0
Collection Fees			10,654,364	11,272,057	11,110,460	0
Aud/Acct Fees			857,343	822,614	1,186,661	0
Court/Legal Fees			3,548,612	3,268,315	3,607,412	0
Research Fees			5,169	5,005	0	0
Miscellaneous Other Fees			385,336	304,315	86,500	0
Appeals Municipal/Small Claims/ Misc			533	711	0	0
Records Sealed Fee - Formal			19,393	16,777	0	0
Election Svc Chgs			1,067,310	2,764,677	835,282	0
Personnel Svc Fees			14,705,005	20,312,620	21,425,561	0
Benefit Admin Svcs Fees			460,461	0	0	0
Employment Svcs Fees			1,191,049	0	0	0
Training Svcs Fees			382,767	0	0	0
Dps Department Services Teams			3,811,819	0	0	0

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Charges for Services (continued)						
			\$2,193,565	\$2,711,128	\$2,651,899	\$0
		Planning Svc Fees				
		Plan Check Fees	497,964	542,814	478,000	0
		Jail Booking Fees	715,262	381,731	0	0
		Recreation Svc Chgs	2,148,670	2,117,793	2,934,949	0
		Transcript Copy Fees	42,560	50,539	41,250	0
		Landscaping Maint Ch	1,984,125	2,002,050	1,978,351	0
		Treatment Chgs	(330)	1,000	1,000	0
		CCS Assessments	700	0	0	0
		Medical Care Indigent Patients	0	115,000	49,000	0
		Cmisp Share Of Cost Revenue-Direct	25,351	0	0	0
		Cmisp Share Of Cost Revenue-Drr	85,598	0	0	0
		Medical Care Private Patients	38	0	1,000	0
		Mental Health Private	509,674	521,175	409,000	0
		Alcohol Svc Fees	5,403	3,733	5,000	0
		Drug/Alcohol Test Svc	5,775	5,820	6,500	0
		Medical Care Other	85,120	80	1,000	0
		Institutional Care Adult	12,163,075	20,989,001	12,542,280	0
		Institutional Care Juv	(51)	0	0	0
		Work Furlough Chgs	3,615,699	2,641,426	0	0
		Systems Dev Svc	0	0	0	0
		Data Proc Svc	88,883	109,612	106,778	0
		Aud/Contr Svc	2,088,580	1,915,768	1,564,279	0
		Public Works Services	3,264,483	4,491,775	7,017,553	0

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Charges for Services (continued)						
	Services To Refuse Enterprise		\$873,209	\$848,273	\$0	\$0
	Services To San & Sewer Districts		766,518	488,012	0	0
	Services To Water Maint Districts		119,725	79,084	0	0
	Services To Drainage Districts		82,796	53,226	0	0
	Services To Planning Dept		563,708	716,174	695,000	0
	Services To Building Inspection		43,832	60,626	0	0
	Services To Others		647,653	679,272	425,122	0
	Services To Public Facilities (Pipfs)		103,717	43,163	0	0
	Lease Prop Use Chgs		0	0	0	0
	Cemetery Svc		36,015	37,682	39,500	0
	Humane Services		0	300	8,000	0
	Microchipping		0	100	0	0
	Spay Neuter		131	40	0	0
	Rabies Vaccination		4,599	4,767	0	0
	Law Enforcement Svc		7,434,052	7,432,282	6,679,874	0
	Svc Fees Other		28,344,873	29,841,513	33,011,377	0
	Installment (Fine Stays)		(45)	0	0	0
	Bad Check Fees		4,231	2,915	0	0
	EMS Medical Control Reimbursemts		151,206	0	0	0
	EMS Parametic Accreditation/Reaccr.		32,631	0	0	0
	Ems Emt 1A Certification		49,466	0	0	0
	EMS Defibrillation Accreditation		6,491	0	0	0
	EMS Trauma Designation Fee		251,496	0	0	0

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Charges for Services (continued)						
	EMS Training Program Fees		\$7,500	\$0	\$0	\$0
	EMS ALS Training Provider Fees		168,423	0	0	0
	EMS CE Provider Fees		9,435	0	0	0
	Stroke Center Provide Fee		128,000	0	0	0
	STEMI Center Provider Fee		78,000	0	0	0
	EMR Provider Fee		400	0	0	0
	Install Services		240,037	198,712	230,000	0
Total Charges for Services			\$116,716,725	\$129,059,220	\$117,949,138	\$0
Miscellaneous Revenues						
	Natural Gas Resales		\$205,426	\$112,845	\$144,238	\$0
	Taxable Sales		0	0	0	0
	Cash Overages		87	46	0	0
	Bad Debt Recovery		130,171	64,358	50,000	0
	Aid Pmt Recoveries		1,362,623	1,188,782	1,310,400	0
	Donations/Contributions		1,958,783	1,629,528	2,052,559	0
	Insurance Proceeds		340,941	192,780	0	0
	Assessment Fees		3,328,787	3,027,458	3,086,295	0
	Ch Sup Recoveries		1,086,365	2,058,435	1,796,568	0
	County Wide Cost Plan		2,458,968	3,554,900	3,480,793	0
	Miscellaneous Other Revenues		29,934,059	45,239,705	29,970,263	0
	Travel Reimbursement		2,588	0	0	0
	Jury Fee Employee Reimbursement		165	0	0	0
	Unclaimed Trust		0	0	0	0

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		FY 2021-22				
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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Miscellaneous Revenues (continued)						
	Witness Miscellaneous Revenues		\$4,564	\$9,248	\$7,600	\$0
	Public Works Misc Revenue-Env Hlth		108,685	0	0	0
	Env Health File Review		72,255	0	0	0
	Admin Fee		138,737	77,964	135,000	0
	Settlement Agreement		0	1,561,547	0	0
	Dirr Insurance/Tort Collections		5,544	5,321	6,500	0
	Return Check Fees Collected		530	742	0	0
	In-Kind Match		130,734	0	0	0
	Prior Year		11,072,800	32,617,075	15,182,524	0
	Prior Year Revenues--State Program		849,508	206,235	0	0
	Prior Year Revenues--Federal Prog.		11,953,608	9,363,273	0	0
	Prior Year Revenues--Miscellaneous		214,037	589,339	0	0
	Total Miscellaneous Revenues		\$65,359,966	\$101,499,581	\$57,222,740	\$0
Other Financing Sources						
	Gain On Sale Of Fixed Asset		\$20,691	\$8,847	\$0	\$0
	Total Other Financing Sources		\$20,691	\$8,847	\$0	\$0
Residual Equity Transfer In						
	Residual Eq Trans In		\$19,722	\$418,231	\$196,530	\$0
	Total Residual Equity Transfer In		\$19,722	\$418,231	\$196,530	\$0
	Total General Fund		\$1,806,356,189	\$1,977,203,393	\$1,882,755,610	\$0

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1	2	3	4	5	6	7
General Fund (continued)						
Neighborhood Revitalization						
Miscellaneous Revenues						
			Miscellaneous Other Revenues	\$0	\$0	\$0
			Total Miscellaneous Revenues	\$0	\$0	\$0
			Total Neighborhood Revitalization	\$0	\$0	\$0
Mental Health Services Act						
Revenue from Use Of Money & Property						
			Interest Income	\$3,371,479	\$2,135,000	\$0
			Total Revenue from Use Of Money & Property	\$3,371,479	\$2,135,000	\$0
Intergovernmental Revenues						
			State Aid Other Misc Programs	\$84,277,960	\$85,809,011	\$0
			Total Intergovernmental Revenues	\$84,277,960	\$85,809,011	\$0
			Total Mental Health Services Act	\$87,649,439	\$87,944,011	\$0
Public Safety Sales Tax						
Revenue from Use Of Money & Property						
			Interest Income	\$0	\$0	\$0
			Total Revenue from Use Of Money & Property	\$0	\$0	\$0
Intergovernmental Revenues						
			Public Safety Svc St	\$139,175,693	\$137,437,158	\$0

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 County Budget Act **Detail of Additional Financing Sources by Fund and Account**
 January 2010 **Governmental Funds**
 FY 2021-22

Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
General Fund (continued)						
Total Intergovernmental Revenues			\$110,326,016	\$139,175,693	\$137,437,158	\$0
Total Public Safety Sales Tax			\$110,334,496	\$139,175,693	\$137,437,158	\$0

1991 Realignment						
Intergovernmental Revenues						
			\$12,714,786	\$15,155,341	\$16,960,782	\$0
		Realign VLF Health				
		Realign VLF Mental Health	4,955,551	0	2,341,422	0
		Realign VLF Social Services	13,642,229	0	10,431,412	0
		Realign Sales Tax Health	2,177,655	0	0	0
		Realign Sales Tax Mental Health	45,071,436	41,024,057	46,636,353	0
		Realign Sales Tax Social Services	106,733,752	141,053,558	129,183,699	0
		Realign 1991 CalWORKS MOE	58,630,509	69,372,191	66,068,782	0
		Realign 1991 Fam Sup	39,880,520	38,583,765	38,583,765	0
		Realignment 1991 Chd Pov	24,745,430	22,761,781	25,595,945	0
Total Intergovernmental Revenues			\$308,551,867	\$327,950,693	\$335,802,160	\$0
Total 1991 Realignment			\$308,551,867	\$327,950,693	\$335,802,160	\$0

2011 Realignment						
Intergovernmental Revenues						
			\$230,255,769	\$270,292,823	\$268,017,477	\$0
		Realign 2011				
		Realign Sales Tax Mental Health Growth	3,175,872	0	0	0
		Realign - AB 109	45,690,357	56,981,180	55,144,884	0
		State Aid Other Misc Programs	200,000	200,000	200,000	0

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1	2	3	4	5	6	7
General Fund (continued)						
Total Intergovernmental Revenues			\$279,321,998	\$327,474,003	\$323,362,361	\$0
Total 2011 Realignment			\$279,321,998	\$327,474,003	\$323,362,361	\$0
Sheriff DOJ Asset Forfeiture						
Fines, Forfeitures & Penalties						
Fed Asset Forfeitures			\$0	\$0	\$250,000	\$0
Total Fines, Forfeitures & Penalties			\$0	\$0	\$250,000	\$0
Revenue from Use Of Money & Property						
Interest Income			\$0	\$0	\$0	\$0
Total Revenue from Use Of Money & Property			\$0	\$0	\$0	\$0
Total Sheriff DOJ Asset Forfeiture			\$0	\$0	\$250,000	\$0
Clerk/Recorder Fees						
Revenue from Use Of Money & Property						
Interest Income			\$217,481	\$714,721	\$54,220	\$0
Total Revenue from Use Of Money & Property			\$217,481	\$714,721	\$54,220	\$0
Charges for Services						
Vital Statistic Fees			\$146,168	\$0	\$0	\$0
Cert/Recording Fees			3,454,187	4,940,873	2,955,000	0
Total Charges for Services			\$3,600,355	\$4,940,873	\$2,955,000	\$0
Total Clerk/Recorder Fees			\$3,817,836	\$5,655,594	\$3,009,220	\$0

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1	2	3	4	5	6	7
General Fund (continued)						
Sheriff Restricted Revenue						
Fines, Forfeitures & Penalties						
			Fee Asset Forfeitures	\$31,171	\$0	\$0
			St.Asset Forfeitures	478,192	788,155	310,000
			Total Fines, Forfeitures & Penalties	\$509,363	\$788,155	\$310,000
Revenue from Use Of Money & Property						
			Interest Income	\$70,677	\$18,081	\$0
			Total Revenue from Use Of Money & Property	\$70,677	\$18,081	\$0
Intergovernmental Revenues						
			State Aid Other Misc Programs	\$133,920	\$0	\$0
			Total Intergovernmental Revenues	\$133,920	\$0	\$0
Charges for Services						
			Civil Filing Fees	\$1,754,640	\$1,326,795	\$0
			Process Svc Fees	0	0	1,400,000
			Total Charges for Services	\$1,754,640	\$1,326,795	\$1,400,000
Miscellaneous Revenues						
			Prior Year	\$3,645	\$0	\$0
			Total Miscellaneous Revenues	\$3,645	\$0	\$0
			Total Sheriff Restricted Revenue	\$2,472,245	\$2,133,031	\$1,710,000
Transient Occupancy Tax						
			Revenue from Use Of Money & Property			\$0
			Interest Income	\$38,823	\$10,000	\$10,000

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		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
General Fund (continued)						
		Total Revenue from Use Of Money & Property	\$38,823	\$10,000	\$10,000	\$0
		Total Transient Occupancy Tax	\$38,823	\$10,000	\$10,000	\$0
Golf						
Revenue from Use Of Money & Property						
		Interest Income	(\$7,488)	\$4,379	\$0	\$0
		Ground Leases-Other	98,611	100,724	100,860	0
		Food Svc Concessions	1,066,938	930,000	1,036,524	0
		Recreational Concess	3,011,656	3,550,000	3,326,898	0
		Total Revenue from Use Of Money & Property	\$4,169,717	\$4,585,103	\$4,464,282	\$0
Intergovernmental Revenues						
		CARES Act Revenue	\$21,035	\$0	\$0	\$0
		Total Intergovernmental Revenues	\$21,035	\$0	\$0	\$0
Charges for Services						
		Sub/Parcel Map Fees	\$0	\$0	\$0	\$0
		Recreation Svc Chgs	3,911,576	4,271,000	3,868,715	0
		Total Charges for Services	\$3,911,576	\$4,271,000	\$3,868,715	\$0
Miscellaneous Revenues						
		Insurance Proceeds	\$0	\$276	\$0	\$0
		Miscellaneous Other Revenues	18,249	18,000	20,607	0
		Total Miscellaneous Revenues	\$18,249	\$18,276	\$20,607	\$0
		Total Golf	\$8,120,577	\$8,874,379	\$8,353,604	\$0

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Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
General Fund (continued)						
Interagency Procurement						
Revenue from Use Of Money & Property						
			Interest Income	\$618,332	\$450,000	\$0
			Total Revenue from Use Of Money & Property	\$618,332	\$450,000	\$0
Charges for Services						
			Lease Prop Use Chgs	\$1,607,813	\$1,508,400	\$0
			Svc Fees Other	0	0	1,165,608
			Total Charges for Services	\$1,607,813	\$1,508,400	\$1,165,608
			Total Interagency Procurement	\$2,226,145	\$1,958,400	\$1,165,608
			Total General Fund	\$2,582,503,682	\$2,878,084,625	\$2,781,799,732
						\$0

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January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds						
Fish And Game Propagation						
Fines, Forfeitures & Penalties						
			\$29,772	\$10,000	\$20,000	\$0
		Total Fines, Forfeitures & Penalties	\$29,772	\$10,000	\$20,000	\$0
Revenue from Use Of Money & Property						
			\$819	\$50	\$140	\$0
		Interest Income	\$819	\$50	\$140	\$0
		Total Revenue from Use Of Money & Property	\$819	\$50	\$140	\$0
		Total Fish And Game Propagation	\$30,591	\$10,050	\$20,140	\$0
Roads						
Taxes						
			\$516,657	\$536,587	\$536,587	\$0
		Prop Tax Cur Sec	19,221	19,900	19,900	0
		Prop Tax Cur Unsec	13,964	13,755	13,755	0
		Prop Tax Cur Sup	3,619	4,618	4,618	0
		Prop Tax Sec Delinquent	778	778	712	0
		Prop Tax Supplemental Del	7,045	6,892	6,892	0
		Prop Tax Unitary	26	26	26	0
		Prop Tax Redemption	255	487	487	0
		Prop Tax Pr Unsec	88	89	88	0
		Prop Tax Penalties	17,054	453,634	0	0
		Sales Use Tax	5,392	5,392	5,392	0
		RDA Residual Distribution				
		Total Taxes	\$584,099	\$1,042,158	\$588,457	\$0

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January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Roads (continued)						
Licenses, Permits & Franchises						
			\$1,410,537	\$1,774,611	\$1,775,000	\$0
			72,806	62,000	62,000	0
			\$1,483,343	\$1,836,611	\$1,837,000	\$0
Revenue from Use Of Money & Property						
			\$462,667	\$456,085	\$626,889	\$0
			349,356	338,000	333,000	0
			\$812,023	\$794,085	\$959,889	\$0
Intergovernmental Revenues						
			\$30,914,857	\$29,424,660	\$35,332,450	\$0
			22,934,668	23,109,454	25,309,181	0
			4,919	4,859	4,859	0
			48	43	43	0
			267,838	235,594	235,594	0
			3,654	1,948	0	0
			5,016,078	3,947,854	4,714,369	0
			100,000	0	0	0
			18,966,177	8,322,031	12,279,805	0
			325,302	0	0	0
			\$78,533,541	\$65,046,443	\$77,876,301	\$0
Charges for Services						
			\$2,000	\$9,940	\$8,000	\$0
			89,434	90,000	90,000	0
			123	0	0	0

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January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Roads (continued)						
Charges for Services (continued)						
	Sub/Parcel Map Fees		\$0	\$389	\$0	\$0
	Road Maint Svc Chgs		147,674	149,309	120,000	0
	Public Works Services		90,587	45,000	45,000	0
	Svc Fees Other		5,000	0	0	0
	Total Charges for Services		\$334,818	\$294,638	\$263,000	\$0
Miscellaneous Revenues						
	Bad Debt Recovery		\$10,914	\$30,000	\$30,000	\$0
	Miscellaneous Other Revenues		2,340,593	2,999,294	2,073,800	0
	Total Miscellaneous Revenues		\$2,351,507	\$3,029,294	\$2,103,800	\$0
	Total Roads		\$84,099,331	\$72,043,229	\$83,628,447	\$0
Department of Transportation						
Licenses, Permits & Franchises						
	Lic/Permits Other		\$0	\$0	\$0	\$0
	Total Licenses, Permits & Franchises		\$0	\$0	\$0	\$0
Fines, Forfeitures & Penalties						
	Forfeit/Penalties		\$4,055	\$4,111	\$4,000	\$0
	Total Fines, Forfeitures & Penalties		\$4,055	\$4,111	\$4,000	\$0
Revenue from Use Of Money & Property						
	Interest Income		\$159,086	\$106,860	\$161,777	\$0
	Total Revenue from Use Of Money & Property		\$159,086	\$106,860	\$161,777	\$0

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County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Department of Transportation (continued)						
Intergovernmental Revenues						
			Miscellaneous Intergovernmental	\$535,062	\$523,698	\$506,000
			CARES Act Revenue	1,923,485	(385,755)	0
			Total Intergovernmental Revenues	\$2,458,548	\$137,943	\$506,000
Charges for Services						
			Public Works Services	\$16,696	\$60,283,259	\$60,636,830
			Svcs To Dev Fee Roadway Fund	64,852	4,083	0
			Svcs To Trans - Sales Tax Fund	4,407,977	0	0
			Services To Road Fund	44,432,336	0	0
			Services To Refuse Enterprise	342	0	0
			Services To San & Sewer Districts	531	0	0
			Services To Lighting Maint Districts	1,364,859	0	0
			Services To Drainage Districts	21,149	0	0
			Services To Airports	37,936	0	0
			Svcs To Parks & Rec Department	480	0	0
			Services To Planning Dept	299,882	0	0
			Services To Building Inspection	207,031	0	0
			Services To Others	2,387	0	0
			Services To Public Facilities (Pipfs)	657,236	0	0
			Services To Water Ag Water Supply	92,298	0	0
			Services To Landscape Maintenance Dist	177,955	0	0
			Law Enforcement Svc	0	0	0

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January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Department of Transportation (continued)						
		Total Charges for Services	\$51,783,948	\$60,287,342	\$60,636,830	\$0
Miscellaneous Revenues						
		Bad Debt Recovery	\$2,175	\$1,000	\$0	\$0
		Insurance Proceeds	3,993	6,168	0	0
		Miscellaneous Other Revenues	15,233	163	0	0
		Jury Fee Employee Reimbursement	60	0	0	0
		Settlement Agreement	0	21,866	0	0
		Total Miscellaneous Revenues	\$21,461	\$29,197	\$0	\$0
		Total Department of Transportation	\$54,427,097	\$60,565,453	\$61,308,607	\$0
Environmental Management						
Licenses, Permits & Franchises						
		Drainage Permits	\$532,647	\$500,000	\$500,000	\$0
		Sewage License/ Permit	186,442	183,869	220,000	0
		Wells License/Permit	335,157	336,771	614,000	0
		Labor Camp License/Permit	20,049	21,000	23,505	0
		Disposal Site License/Permit	577,269	416,125	411,000	0
		Public Pools License/Permit	993,702	990,000	1,034,088	0
		Septic Haul License/Permit	58,390	62,903	53,000	0
		Sws License/Permit	191,918	194,514	210,000	0
		Food Establishment License/Permit	7,149,395	6,113,415	7,095,379	0
		Cross Connection Tester Certification Rev	18,273	24,193	23,000	0
		Waste Generator License/Permit	1,455,408	1,342,148	1,442,000	0
		Disclosure License/Permit	2,544,962	2,370,945	2,435,000	0

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January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Environmental Management (continued)						
Licenses, Permits & Franchises (continued)						
			\$808,584	\$777,186	\$791,000	\$0
		Annual Ust License/Permit				
		Ust County License/Permit	225,080	227,417	211,000	0
		Ust Removal License/Permit	15,698	19,355	20,000	0
		Local Remediation Program Licenses Anc	9,862	9,677	20,000	0
		Rmpp License/Permit	73,065	82,257	93,910	0
		Document/File Review	0	0	0	0
		Incident Response/Special Lic/Permit	12,988	9,677	20,000	0
		Infectious Waste Certificates	247,828	274,137	353,991	0
		Total Licenses, Permits & Franchises	\$15,456,719	\$13,955,589	\$15,570,873	\$0
Revenue from Use of Money & Property						
		Interest Income	\$182,331	\$50,000	\$75,000	\$0
		Total Revenue from Use of Money & Property	\$182,331	\$50,000	\$75,000	\$0
Intergovernmental Revenues						
		Miscellaneous Intergovernmental	\$1,060,234	\$615,000	\$1,012,000	\$0
		Aid Local Gov Ag	1,227,012	1,409,852	1,437,067	0
		State Aid Other Misc Programs	1,039	0	0	0
		Total Intergovernmental Revenues	\$2,288,285	\$2,024,852	\$2,449,067	\$0
Charges for Services						
		Planning Svc Fees	\$27,327	\$26,000	\$40,000	\$0
		Food Plan Check Fees	637,376	400,000	650,000	0
		Swim Pool Plan Check Fees	121,433	113,248	130,000	0
		Sub/Parcel Map Fees	1,065	0	5,000	0
		Noise Mech (County) Plan Check Fees	2,817	5,000	0	0

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January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Environmental Management (continued)						
Charges for Services (continued)						
	Services To Road Fund		\$2,027	\$4,361	\$0	\$0
	Services To Others		0	979	0	0
	Services To Water Ag	Water Supply	885	282	0	0
	Bad Check Fees		0	0	0	0
Total Charges for Services			\$792,930	\$549,870	\$825,000	\$0
Miscellaneous Revenues						
	Miscellaneous Other Revenues		\$39,306	\$0	\$0	\$0
	X-Conn Tag Fee	Miscellaneous Rev	183,462	162,000	200,000	0
	Closed Landfill		127,963	123,000	130,000	0
	Smoking Com/Rein		0	80	0	0
	Geo Tech Cons		12,434	533	10,000	0
	Delinquency		134,776	20,000	50,000	0
	Admin Fee		38	(38)	0	0
	Incident Response-Mutual Aid Agreement		0	(130,788)	0	0
	Settlement Agreement		602,308	322,593	500,000	0
Total Miscellaneous Revenues			\$1,100,287	\$497,380	\$890,000	\$0
Total Environmental Management			\$19,820,551	\$17,077,691	\$19,809,940	\$0
EMD Special Program Funds						
Revenue from Use Of Money & Property						
	Interest Income		\$29,803	\$7,000	\$0	\$0

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Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Total Revenue from Use Of Money & Property			\$29,803	\$7,000	\$0	\$0
Total EMD Special Program Funds			\$29,803	\$7,000	\$0	\$0
County Library						
Revenue from Use Of Money & Property						
Interest Income			\$2,795	\$1,500	\$1,500	\$0
Total Revenue from Use Of Money & Property			\$2,795	\$1,500	\$1,500	\$0
Miscellaneous Revenues						
Miscellaneous Other Revenues			\$1,072,088	\$1,103,342	\$1,133,342	\$0
Total Miscellaneous Revenues			\$1,072,088	\$1,103,342	\$1,133,342	\$0
Total County Library			\$1,074,883	\$1,104,842	\$1,134,842	\$0
First 5 Sacramento Commission						
Revenue from Use Of Money & Property						
Interest Income			\$482,618	\$188,689	\$348,974	\$0
Total Revenue from Use Of Money & Property			\$482,618	\$188,689	\$348,974	\$0
Intergovernmental Revenues						
Miscellaneous Intergovernmental			\$4,186,322	\$3,196,919	\$4,688,443	\$0
Medi-Cal Admin State			395,724	440,088	670,000	0
State Aid Other Misc Programs			13,150,650	13,539,871	12,394,663	0
Federal Aid - Other Misc Program			51,523	51,000	51,000	0
Total Intergovernmental Revenues			\$17,784,219	\$17,227,878	\$17,804,106	\$0
Miscellaneous Revenues						
Donations/Contributions			\$5,000	\$0	\$0	\$0
Miscellaneous Other Revenues			8,000	0	0	0

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Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
First 5 Sacramento Commission (continued)						
Miscellaneous Revenues (continued)						
Settlement Agreement			\$0	\$2,207	\$0	\$0
Total Miscellaneous Revenues			\$13,000	\$2,207	\$0	\$0
Total First 5 Sacramento Commission			\$18,279,837	\$17,418,774	\$18,153,080	\$0
Economic Development						
Licenses, Permits & Franchises						
Lic/Permits Other			\$30,248	\$53,536	\$31,326	\$0
Total Licenses, Permits & Franchises			\$30,248	\$53,536	\$31,326	\$0
Revenue from Use Of Money & Property						
Interest Income			\$625,735	\$504,828	\$734,529	\$0
Ground Leases-Other			171,000	176,201	172,301	0
Total Revenue from Use Of Money & Property			\$796,735	\$681,029	\$906,830	\$0
Intergovernmental Revenues						
Miscellaneous Intergovernmental			(\$9,868)	\$8,455,380	\$1,296,124	\$0
Federal Aid - Other Misc Program			0	80,474	0	0
Total Intergovernmental Revenues			(\$9,868)	\$8,535,854	\$1,296,124	\$0
Miscellaneous Revenues						
Electricity Resales			\$1,655,972	\$1,520,000	\$1,570,000	\$0
Donations/Contributions			870,970	956,476	907,358	0
Miscellaneous Other Revenues			2,407,262	2,881,866	2,753,787	0
Jury Fee Employee Reimbursement			57	0	0	0
Settlement Agreement			0	5,025	0	0
Prior Year			20,040	26,350	0	0

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Economic Development (continued)						
		Total Miscellaneous Revenues	\$4,954,302	\$5,389,717	\$5,231,145	\$0
Other Financing Sources						
		Op Tran In	\$15,000	\$27,960	\$21,000	\$0
		Total Other Financing Sources	\$15,000	\$27,960	\$21,000	\$0
		Total Economic Development	\$5,786,417	\$14,688,096	\$7,486,425	\$0
Building Inspection						
Licenses, Permits & Franchises						
		Bldg Permits-Residential	\$9,666,033	\$10,431,378	\$10,564,961	\$0
		Expired Permit Fee - Residential	121,913	55,677	0	0
		Additional Inspection Fee - Residential	6,455	5,700	0	0
		Bldg Permits-Commercial	6,373,614	6,674,201	6,674,040	0
		Expired Permit Fee - Commercial	52,820	22,973	0	0
		Additional Inspection Fee - Commercial	928	551	0	0
		Lic/Permits Other	(849)	(431)	0	0
		Total Licenses, Permits & Franchises	\$16,220,914	\$17,190,049	\$17,239,001	\$0
Fines, Forfeitures & Penalties						
		Forfeit/Penalties	\$0	\$6,016	\$7,500	\$0
		Total Fines, Forfeitures & Penalties	\$0	\$6,016	\$7,500	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$209,302	\$29,755	\$30,000	\$0
		Total Revenue from Use Of Money & Property	\$209,302	\$29,755	\$30,000	\$0

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Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Building Inspection (continued)						
Intergovernmental Revenues						
		Miscellaneous Intergovernmental	\$48,563	\$35,040	\$45,000	\$0
		Total Intergovernmental Revenues	\$48,563	\$35,040	\$45,000	\$0
Charges for Services						
		Appeal	\$2	\$1	\$0	\$0
		Cert/Recording Fees	0	1,897	0	0
		Collection Fees	7,576	5,669	6,800	0
		Court/Legal Fees	3,430	4,635	2,541	0
		Fuel Recovery	0	516	0	0
		Transcript Copy Fees	83,046	40,125	100,500	0
		Svc Fees Other	129,446	86,308	159,000	0
		Total Charges for Services	\$223,501	\$139,151	\$268,841	\$0
Miscellaneous Revenues						
		Bad Debt Recovery	\$1,234	\$10,361	\$1,000	\$0
		Miscellaneous Other Revenues	15	312	1,500	0
		Admin Fee	7,227	7,392	6,000	0
		Total Miscellaneous Revenues	\$8,476	\$18,065	\$8,500	\$0
		Total Building Inspection	\$16,710,756	\$17,418,076	\$17,598,842	\$0
Technology Cost Recovery Fee						
Licenses, Permits & Franchises						
		Business Lic	\$100,666	\$85,820	\$100,000	\$0
		Bldg Permits-Commercial	(5)	0	0	0
		Encroachment Permits	12,686	11,000	0	0

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Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Technology Cost Recovery Fee (continued)						
Licenses, Permits & Franchises (continued)						
	Street/Trans Permits		\$16	\$0	\$0	\$0
	Lic/Permits Other		1,292,541	1,322,437	1,300,000	0
	Total Licenses, Permits & Franchises		\$1,405,904	\$1,419,257	\$1,400,000	\$0
Revenue from Use Of Money & Property						
	Interest Income		\$7,795	\$855	\$2,300	\$0
	Misc Income		0	0	0	0
	Total Revenue from Use Of Money & Property		\$7,795	\$855	\$2,300	\$0
Miscellaneous Revenues						
	Bad Debt Recovery		\$10	\$8,362	\$0	\$0
	Miscellaneous Other Revenues		10,034	12,819	12,000	0
	Total Miscellaneous Revenues		\$10,044	\$21,181	\$12,000	\$0
	Total Technology Cost Recovery Fee		\$1,423,743	\$1,441,293	\$1,414,300	\$0
Development And Code Services						
Licenses, Permits & Franchises						
	Encroachment Permits		\$26,819	\$27,695	\$25,000	\$0
	Lic/Permits Other		23,004	13,647	30,000	0
	Total Licenses, Permits & Franchises		\$49,823	\$41,342	\$55,000	\$0
Fines, Forfeitures & Penalties						
	Forfeit/Penalties		\$117,713	\$114,082	\$29,800	\$0
	Total Fines, Forfeitures & Penalties		\$117,713	\$114,082	\$29,800	\$0

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January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Development And Code Services (continued)						
Revenue from Use Of Money & Property						
	Interest Income		(\$28,703)	(\$1,401)	\$0	\$0
	Interest Crediting		(3,926)	(13,004)	0	0
Total Revenue from Use Of Money & Property			(\$32,629)	(\$14,405)	\$0	\$0
Charges for Services						
	Cert/Recording Fees		\$2,043	\$2,983	\$4,500	\$0
	Civil Respondent Fee		0	11,296	0	0
	Plan Check Fees		2,038,981	2,445,236	2,419,119	0
	Sub/Parcel Map Fees		332,114	239,462	208,746	0
	Public Works Services		16,966,157	17,076,602	50,220,918	0
	Mis Allocated Cost Recovery		0	588	0	0
	Svcs To Dev Fee Roadway Fund		180,859	237,461	0	0
	Svcs To Trans - Sales Tax Fund		1,492,338	2,326,038	0	0
	Services To Road Fund		4,802,828	5,216,507	0	0
	Services To Refuse Enterprise		756,823	742,000	0	0
	Services To San & Sewer Districts		6,740,524	6,856,566	0	0
	Services To Water Maint Districts		321,914	300,000	0	0
	Services To Drainage Districts		23,424	25,000	0	0
	Services To Water Agencies Drainage		806,968	773,169	0	0
	Services To Airports		2,262,704	2,523,967	0	0
	Svcs To Parks & Rec Department		119,171	46,000	0	0
	Svcs To General Services		1,756	12,555	0	0
	Services To General Fund		2,874	0	0	0
	Services To Ccf Projects		1,010,039	1,060,000	0	0

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Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Development And Code Services (continued)						
Charges for Services (continued)						
	Services To Planning Dept		\$91,732	\$21,851	\$0	\$0
	Services To Building Inspection		2,688,131	2,703,914	0	0
	Services To Others		3,675,844	3,459,082	0	0
	Services To Public Facilities (Pipfs)		80,268	71,038	0	0
	Services To Water Ag Water Supply		426,428	642,777	0	0
	Svc Fees Other		236,468	191,246	276,882	0
	Total Charges for Services		\$45,060,387	\$46,985,338	\$53,130,165	\$0
Miscellaneous Revenues						
	Taxable Sales		\$181	\$0	\$1,200	\$0
	Bad Debt Recovery		29,740	14,729	4,300	0
	Miscellaneous Other Revenues		398,427	335,173	360,845	0
	Witness Miscellaneous Revenues		484	0	0	0
	Settlement Agreement		0	50,612	0	0
	Prior Year Revenues--Miscellaneous		138,895	7,218	0	0
	Total Miscellaneous Revenues		\$567,728	\$407,732	\$366,345	\$0
	Total Development And Code Services		\$45,763,022	\$47,534,089	\$53,581,310	\$0
Affordability Fee						
Licenses, Permits & Franchises						
	Lic/Permits Other		\$2,194,955	\$3,350,000	\$3,500,000	\$0
	Total Licenses, Permits & Franchises		\$2,194,955	\$3,350,000	\$3,500,000	\$0

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Affordability Fee (continued)						
Revenue from Use Of Money & Property						
			Interest Income	\$7,312	\$7,000	\$0
			Total Revenue from Use Of Money & Property	\$7,312	\$7,000	\$0
			Total Affordability Fee	\$2,202,267	\$3,357,000	\$0
SCTDF Capital Fund						
Licenses, Permits & Franchises						
			Roadway Development	\$7,040,043	\$14,372,911	\$15,880,047
			Total Licenses, Permits & Franchises	\$7,040,043	\$14,372,911	\$15,880,047
Revenue from Use Of Money & Property						
			Interest Income	\$244,152	\$273,679	\$315,191
			Total Revenue from Use Of Money & Property	\$244,152	\$273,679	\$315,191
Miscellaneous Revenues						
			Miscellaneous Other Revenues	\$0	\$560,868	\$703,913
			Admin Fee	461,823	0	0
			Total Miscellaneous Revenues	\$461,823	\$560,868	\$703,913
			Total SCTDF Capital Fund	\$7,746,018	\$15,207,458	\$16,899,151
Transportation-Sales Tax						
Taxes						
			Sales Use Tax	\$519,584	\$453,634	\$453,634
			Sales Tax 1/2 Cent	21,982,599	27,346,069	37,358,592
						0

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Transportation-Sales Tax (continued)						
		Total Taxes	\$22,502,183	\$27,799,703	\$37,812,226	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$136,768	\$84,210	\$101,295	\$0
		Total Revenue from Use Of Money & Property	\$136,768	\$84,210	\$101,295	\$0
Intergovernmental Revenues						
		State Aid Other Misc Programs	\$817,504	\$1,186,895	\$433,098	\$0
		Construction Fed	4,664,979	16,602,737	13,347,855	0
		Total Intergovernmental Revenues	\$5,482,484	\$17,789,632	\$13,780,953	\$0
Miscellaneous Revenues						
		Miscellaneous Other Revenues	\$220,109	\$729,014	\$4,425,737	\$0
		Total Miscellaneous Revenues	\$220,109	\$729,014	\$4,425,737	\$0
		Total Transportation-Sales Tax	\$28,341,543	\$46,402,559	\$56,120,211	\$0
		Total Special Revenue Funds	\$285,735,858	\$314,275,610	\$340,655,295	\$0

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Capital Project Funds						
Parks Construction						
Revenue from Use Of Money & Property						
			Interest Income	\$30,615	\$7,302	\$0
			Food Svc Concessions	0	0	0
			Royalties	78,242	30,000	0
			Total Revenue from Use Of Money & Property	\$108,857	\$37,302	\$0
Intergovernmental Revenues						
			Aid Local Gov Ag	\$0	\$0	\$480,000
			State Aid Other Misc Programs	166,358	704,275	3,811,627
			Total Intergovernmental Revenues	\$166,358	\$704,275	\$4,291,627
Charges for Services						
			Recreation Svc Chgs	\$437	\$1,473	\$0
			Total Charges for Services	\$437	\$1,473	\$0
Miscellaneous Revenues						
			Miscellaneous Other Revenues	\$8,926	\$130,050	\$110,000
			Total Miscellaneous Revenues	\$8,926	\$130,050	\$0
			Total Parks Construction	\$284,578	\$873,100	\$4,401,627
Capital Construction						
Fines, Forfeitures & Penalties						
			Forfeit/Penalties	\$2,070,000	\$1,600,000	\$1,800,000
			Total Fines, Forfeitures & Penalties	\$2,070,000	\$1,600,000	\$1,800,000
Revenue from Use Of Money & Property						
			Interest Income	\$560,718	\$91,988	\$30,000

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Capital Project Funds (continued)						
Capital Construction (continued)						
Total Revenue from Use Of Money & Property			\$560,718	\$91,988	\$30,000	\$0
Intergovernmental Revenues						
CARES Act Revenue			\$0	\$56,130	\$0	\$0
General Fund in Lieu of CRF			0	(56,130)	0	0
Total Intergovernmental Revenues			\$0	\$0	\$0	\$0
Miscellaneous Revenues						
Cash Overages			\$0	\$0	\$0	\$0
Donations/Contributions			18,847,729	20,312,391	20,853,221	0
Insurance Proceeds			683,365	0	0	0
Miscellaneous Other Revenues			4,175,914	2,777,283	163,106	0
Total Miscellaneous Revenues			\$23,707,008	\$23,089,674	\$21,016,327	\$0
Total Capital Construction			\$26,337,726	\$24,781,662	\$22,846,327	\$0
Total Capital Project Funds			\$26,622,304	\$25,654,762	\$27,247,954	\$0

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds FY 2021-22				
Fund Name	Financing Source Category	Financing Source Account	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5	6	7
Debt Service Funds						
Teeter Plan						
Revenue from Use Of Money & Property						
			Interest Income	\$0	\$0	\$0
			Total Revenue from Use Of Money & Property	\$8,981	\$0	\$0
Miscellaneous Revenues						
			Prior Year	\$0	\$34,390,295	\$0
			Prior Year Revenues--Miscellaneous	27,965,028	0	0
			Total Miscellaneous Revenues	\$27,965,028	\$34,390,295	\$0
Other Financing Sources						
			Op Tran In	\$614,800	\$0	\$0
			Total Other Financing Sources	\$614,800	\$0	\$0
			Total Teeter Plan	\$28,588,809	\$34,390,295	\$0
			Total Debt Service Funds	\$28,588,809	\$34,390,295	\$0
			Total All Funds	\$2,923,450,653	\$3,252,405,292	\$3,184,093,276

State Controller Schedules **Schedule 7**
County of Sacramento
 Summary of Financing Uses by Function and Fund
 County Budget Act
 January 2010
 Governmental Funds
 FY 2021-22

Description	2019-20 Actuals		2020-21 Estimated		2021-22 Recommended		2021-22 Adopted	
	1	2	3	4	5	6	7	
Summarization by Function								
General		\$188,203,852	\$184,671,156	\$260,072,598	\$0			
Public Protection		1,167,182,422	1,166,690,514	1,324,785,245	0			
Public Ways & Facilities		156,400,899	188,763,972	246,065,358	0			
Health and Sanitation		527,098,479	686,797,785	675,006,427	0			
Public Assistance		832,731,230	885,398,782	909,658,394	0			
Education		1,552,190	1,595,166	1,592,434	0			
Recreation & Cultural Services		23,563,884	26,182,120	27,563,383	0			
Debt Service		29,596,366	36,777,991	34,207,912	0			
Total Financing Uses by Function		\$2,926,329,322	\$3,176,877,486	\$3,478,951,751	\$0			

Appropriations for Contingencies	
General Fund	\$0
Parks Construction	0
Total Appropriations for Contingencies	\$0

Subtotal Financing Uses	\$2,926,329,322	\$3,176,877,486	\$3,485,372,189	\$0
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State Controller Schedules **Schedule 7**
 County Budget Act
 January 2010

County of Sacramento
 Summary of Financing Uses by Function and Fund
 Governmental Funds
 FY 2021-22

Description	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5
Provisions for Reserves and Designations				
General Fund	\$0	\$0	\$20,224,694	\$0
1991 Realignment	0	0	1,281,496	0
2011 Realignment	0	0	12,813,680	0
Clerk/Recorder Fees	0	0	488,017	0
First 5 Sacramento Commission	0	0	2,236,043	0
Golf	0	0	997,653	0
Mental Health Services Act	0	0	0	0
Public Safety Sales Tax	0	0	2,585,379	0
Roads	0	0	1,184,369	0
SCTDF Capital Fund	0	0	9,873,070	0
Sheriff DOJ Asset Forfeiture	0	0	250,000	0
Sheriff Restricted Revenue	0	0	81,212	0
Total Provisions for Reserves and Designations	\$0	\$0	\$52,015,613	\$0

Total Financing Uses	\$2,926,329,322	\$3,176,877,486	\$3,537,387,802	\$0
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State Controller Schedules **County of Sacramento** **Schedule 7**
 County Budget Act Summary of Financing Uses by Function and Fund
 January 2010 Governmental Funds
 FY 2021-22

Description	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5
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Summarization by Fund				
General Fund	\$1,733,565,361	\$1,958,234,737	\$2,054,755,610	\$0
Community Investment Program	16,290	61,000	96,104	0
Neighborhood Revitalization	428,723	(59,512)	957,609	0
Mental Health Services Act	90,320,420	121,416,313	129,521,895	0
Public Safety Sales Tax	111,080,882	116,051,753	138,688,196	0
1991 Realignment	341,366,441	315,099,054	344,097,753	0
2011 Realignment	290,549,232	279,450,927	335,703,016	0
Sheriff DOJ Asset Forfeiture	0	0	250,000	0
Clerk/Recorder Fees	2,541,576	2,229,307	7,213,037	0
Grant Fund	0	0	274,432	0
Sheriff Restricted Revenue	1,942,453	4,543,871	3,253,734	0
Fish And Game Propagation	34,414	17,254	20,140	0
Roads	70,302,989	73,583,727	109,451,220	0
Department of Transportation	53,994,293	60,578,797	63,054,607	0
Parks Construction	211,609	1,509,864	5,946,058	0
Capital Construction	16,859,819	16,257,993	40,627,873	0
Environmental Management	20,896,514	17,429,043	22,761,901	0
EMD Special Program Funds	147,859	105,000	197,000	0
County Library	1,130,578	1,161,993	1,165,648	0
First 5 Sacramento Commission	21,610,312	20,450,751	21,997,742	0
Transient Occupancy Tax	34,830	1,549,092	295,999	0
Teeter Plan	29,596,366	36,777,991	36,777,991	0
Golf	7,326,707	7,929,743	9,526,195	0
Economic Development	16,994,461	15,031,910	43,056,174	0
Building Inspection	17,330,494	17,459,594	21,831,712	0
Technology Cost Recovery Fee	1,422,376	1,296,638	1,539,191	0

State Controller Schedules		County of Sacramento			Schedule 7
County Budget Act January 2010		Summary of Financing Uses by Function and Fund Governmental Funds FY 2021-22			
Description	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5	
Summarization by Fund (continued)					
Development And Code Services	\$44,841,497	\$47,466,986	\$54,952,074		\$0
Affordability Fee	2,205,752	2,703,314	3,500,000		0
SCTDF Capital Fund	3,907,742	7,026,166	26,299,710		0
Transportation-Sales Tax	28,195,874	47,575,282	58,317,260		0
Interagency Procurement	17,473,457	3,938,898	1,257,921		0
Total Financing Uses	\$2,926,329,322	\$3,176,877,486	\$3,537,387,802		\$0

State Controller Schedules **County of Sacramento** **Schedule 8**
 County Budget Act Detail of Financing Uses by Function, Activity and Budget Unit
 January 2010 Governmental Funds
 FY 2021-22

Function, Activity, and Budget Unit	2019-20 Actuals		2020-21 Estimated		2021-22 Recommended		2021-22 Adopted	
	1	2	3	4	5			

General								
Legislative & Administrative								
Clerk of the Board		\$1,795,986		\$2,089,414		\$2,756,420		\$0
Board of Supervisors		3,502,645		3,835,322		3,958,100		0
County Executive Cabinet		3,336,702		3,681,472		4,311,256		0
County Executive		1,100,987		1,199,038		939,152		0
Total Legislative & Administrative		\$9,736,320		\$10,805,246		\$11,964,928		\$0

Finance								
Department Of Finance		\$26,926,929		\$27,832,371		\$36,158,226		\$0
Assessor		19,029,136		19,998,882		18,928,449		0
Non-Departmental Revenues/General Fund		(9,803,282)		(11,898,771)		(11,456,092)		0
Non-Departmental Costs/General Fund		28,490,815		30,816,734		31,881,108		0
Total Finance		\$64,643,598		\$66,749,216		\$75,511,691		\$0

County Counsel								
County Counsel		\$5,261,888		\$5,924,108		\$6,184,624		\$0
Total County Counsel		\$5,261,888		\$5,924,108		\$6,184,624		\$0

Personnel								
Civil Service Commission		\$358,315		\$431,907		\$464,632		\$0
Office of Labor Relations		311,093		348,172		424,889		0
Personnel Services		14,109,664		15,108,146		15,953,718		0

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2021-22			
Function, Activity, and Budget Unit	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
General (continued)					
Personnel (continued)					
	Total Personnel	\$14,779,073	\$15,888,225	\$16,843,239	\$0
Elections					
	Voter Registration And Elections	\$12,759,278	\$15,111,098	\$17,162,895	\$0
	Total Elections	\$12,759,278	\$15,111,098	\$17,162,895	\$0
Property Management					
	Veteran's Facility	\$16,452	\$16,452	\$16,452	\$0
	Total Property Management	\$16,452	\$16,452	\$16,452	\$0
Plant Acquisition					
	Capital Construction	\$16,859,819	\$16,257,993	\$40,627,873	\$0
	Park Construction	211,609	1,509,864	5,525,620	0
	Total Plant Acquisition	\$17,071,428	\$17,767,857	\$46,153,493	\$0
Promotion					
	Economic Development	\$16,994,461	\$15,031,910	\$43,056,174	\$0
	Community Investment Program	16,290	61,000	96,104	0
	Financing-Transfers/Reimbursement	12,527,079	15,705,621	27,655,172	0
	Total Promotion	\$29,537,830	\$30,798,531	\$70,807,450	\$0
Other General					
	Data Processing-Shared Systems	\$10,579,193	\$11,024,574	\$11,599,826	\$0

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2021-22			
1	2	3	4	5	
Function, Activity, and Budget Unit	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
General (continued)					
Other General (continued)					
Revenue Recovery	\$6,345,336	\$6,646,951	\$0	\$0	\$0
Total Other General	\$16,924,529	\$17,671,525	\$11,599,826		\$0
Interagency Procurement					
Interagency Procurement	\$17,473,457	\$3,938,898	\$1,257,921		\$0
Total Interagency Procurement	\$17,473,457	\$3,938,898	\$1,257,921		\$0
Total General	\$188,203,852	\$184,671,156	\$257,502,519		\$0

State Controller Schedules County of Sacramento Schedule 8 County Budget Act Detail of Financing Uses by Function, Activity and Budget Unit January 2010 Governmental Funds FY 2021-22				
Function, Activity, and Budget Unit	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5
Public Protection				
Judicial				
Contribution To The Law Library	\$275,199	\$276,593	\$285,428	\$0
Court / Non-Trial Court Operations	9,062,692	9,203,247	9,181,817	0
Court / County Contribution	23,019,834	24,468,756	24,468,756	0
Court Paid County Services	1,210,696	1,463,327	1,507,705	0
Conflict Criminal Defenders	9,346,458	9,676,812	10,872,892	0
Grand Jury	300,941	300,010	306,264	0
Criminal Justice Cabinet	(15)	309	0	0
District Attorney	78,466,337	78,927,200	88,701,279	0
Public Defender	35,343,604	36,356,581	40,032,798	0
Total Judicial	\$157,025,747	\$160,672,835	\$175,356,939	\$0
Police Protection				
Sheriff	\$381,321,526	\$366,183,604	\$426,464,984	\$0
SSD Restricted Revenue	1,942,453	4,543,871	3,172,522	0
Total Police Protection	\$383,263,979	\$370,727,475	\$429,637,506	\$0
Detention and Correction				
Probation	\$99,198,811	\$103,883,070	\$106,865,751	\$0
Care In Homes And Inst-Juv Court Wards	1,041,194	1,125,000	1,280,000	0
Total Detention and Correction	\$100,240,004	\$105,008,070	\$108,145,751	\$0
Protective Inspection				
Building Inspection	\$17,330,494	\$17,459,594	\$21,831,712	\$0

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2021-22			
Function, Activity, and Budget Unit	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5	
Public Protection (continued)					
Protective Inspection (continued)					
Technology Cost Recovery Fee	\$1,422,376	\$1,296,638	\$1,539,191		\$0
Agricultural Comm-Sealer Of Wts & Meas	5,113,964	5,062,398	5,582,631		0
Total Protective Inspection	\$23,866,833	\$23,818,630	\$28,953,534		\$0
Other Protection					
Development and Code Services	\$44,841,497	\$47,466,986	\$54,952,074		\$0
Animal Care And Regulation	11,064,015	10,973,429	11,750,287		0
County Clerk/Recorder	7,822,652	10,434,719	6,800,000		0
Clerk/Recorder Fees	2,541,576	2,229,307	6,725,020		0
Wildlife Services	90,805	94,325	98,098		0
Affordability Fee	2,205,752	2,703,314	3,500,000		0
Coroner	7,716,202	8,175,266	8,350,882		0
Fair Housing Services	168,721	194,817	209,074		0
Dispute Resolution Program	659,999	632,500	632,500		0
Planning and Environmental Review	9,704,320	10,409,218	11,864,176		0
Code Enforcement	9,895,400	10,253,024	9,809,064		0
Neighborhood Revitalization	428,723	(59,512)	957,609		0
Contribution To LAFCO	239,500	239,500	239,500		0
Emergency Services	3,776,582	7,213,931	7,536,646		0
OES Advance Grant Funding	0	0	274,432		0
2011 Realignment	290,549,232	279,450,927	322,889,336		0
Public Safety Sales Tax	111,080,882	116,051,753	136,102,817		0
Total Other Protection	\$502,785,859	\$506,463,504	\$582,691,515		\$0
Total Public Protection	\$1,167,182,422	\$1,166,690,514	\$1,324,785,245		\$0

State Controller Schedules		County of Sacramento		Schedule 8	
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2021-22			
1	2	3	4	5	
Function, Activity, and Budget Unit	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
Public Ways & Facilities					
Public Ways					
Transportation-Sales Tax	\$28,195,874	\$47,575,282	\$58,317,260	\$0	
Roads	70,302,989	73,583,727	108,266,851	0	
SCTDF Capital Fund	3,907,742	7,026,166	16,426,640	0	
Department of Transportation	53,994,293	60,578,797	63,054,607	0	
Total Public Ways	\$156,400,899	\$188,763,972	\$246,065,358	\$0	
Total Public Ways & Facilities	\$156,400,899	\$188,763,972	\$246,065,358	\$0	

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2021-22			
Function, Activity, and Budget Unit	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5	
Health and Sanitation					
Health					
Environmental Management	\$20,896,514	\$17,429,043	\$22,761,901		\$0
EMD Special Program Funds	147,859	105,000	197,000		0
Office of Compliance	0	0	0		0
Office of Inspector General	80,182	140,565	156,924		0
Health Services	185,595,414	287,247,980	264,707,872		0
First 5 Sacramento Commission	21,610,312	20,450,751	19,761,699		0
Juvenile Medical Services	8,107,431	8,157,985	10,466,209		0
IHSS Provider Payments	32,686,419	54,031,981	39,417,665		0
Health - Medical Treatment Payments	0	418,224	351,383		0
Mental Health Services Act	90,320,420	121,416,313	129,521,895		0
Correctional Health Services	48,885,550	54,059,213	61,693,300		0
Child, Family and Adult Services	118,768,379	123,340,730	125,970,579		0
Total Health	\$527,098,479	\$686,797,785	\$675,006,427		\$0
Total Health and Sanitation	\$527,098,479	\$686,797,785	\$675,006,427		\$0

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2021-22			
Function, Activity, and Budget Unit	2019-20 Actuals 2	2020-21 Estimated 3	2021-22 Recommended 4	2021-22 Adopted 5	
Public Assistance					
Public Assistance					
Human Assistance-Administration	\$292,265,209	\$375,394,158	\$379,887,391		\$0
Human Assistance-Aid Payments	162,045,692	158,464,476	147,252,257		0
Total Public Assistance	\$454,310,901	\$533,858,634	\$527,139,648		\$0
Other Assistance					
Child Support Services	\$37,053,888	\$36,441,094	\$39,702,489		\$0
1991 Realignment	341,366,441	315,099,054	342,816,257		0
Total Other Assistance	\$378,420,329	\$351,540,148	\$382,518,746		\$0
Total Public Assistance	\$832,731,230	\$885,398,782	\$909,658,394		\$0

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2021-22			
Function, Activity, and Budget Unit	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Education					
Education					
Cooperative Extension	\$421,612	\$433,173	\$426,786	\$0	
County Library	1,130,578	1,161,993	1,165,648	0	
Total Education	\$1,552,190	\$1,595,166	\$1,592,434	\$0	
Total Education	\$1,552,190	\$1,595,166	\$1,592,434	\$0	

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2021-22			
1	2	3	4	5	
Function, Activity, and Budget Unit	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
Recreation & Cultural Services					
Recreation Facilities					
Regional Parks	\$16,167,932	\$16,686,031	\$18,718,702		\$0
Fish And Game Propagation	34,414	17,254	20,140		0
Golf	7,326,707	7,929,743	8,528,542		0
Total Recreation Facilities	\$23,529,054	\$24,633,028	\$27,267,384		\$0
Cultural Services					
Transient-Occupancy Tax	\$34,830	\$1,549,092	\$295,999		\$0
Total Cultural Services	\$34,830	\$1,549,092	\$295,999		\$0
Total Recreation & Cultural Services	\$23,563,884	\$26,182,120	\$27,563,383		\$0

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2021-22			
1	2	3	4	5	
Function, Activity, and Budget Unit	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
Debt Service					
Debt Service					
Teeter Plan	\$29,596,366	\$36,777,991	\$36,777,991	\$0	\$0
Total Debt Service	\$29,596,366	\$36,777,991	\$36,777,991	\$0	\$0
Total Debt Service	\$29,596,366	\$36,777,991	\$36,777,991	\$0	\$0
Grand Total Financing Uses by Function	\$2,926,329,322	\$3,176,877,486	\$3,478,951,751	\$0	\$0

State Controller Schedules **County of Sacramento** **Schedule 12**
 County Budget Act Special Districts and Other Agencies Summary
 January 2010 FY 2021-22

District/Agency Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2021	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
Special Districts and Other Agencies							
2004 Pension Obligation Bond Debt Svc	\$1,017,010	\$0	\$48,911,968	\$49,928,978	\$49,928,978	\$0	\$49,928,978
2010 Refunding COPS Debt Svc	0	0	0	0	0	0	0
2018 Refunding COPS Debt Svc	330,129	0	0	330,129	330,129	0	330,129
2020 Refunding COPS Debt Svc	3,481,842	0	0	3,481,842	3,481,842	0	3,481,842
Antelope Assessment	66,427	415,000	700,074	1,181,501	1,181,501	0	1,181,501
Antelope Public Facilities Financing Plan	2,058,184	0	1,745,684	3,803,868	3,803,868	0	3,803,868
Bradshaw/US 50 Financing District	50,961	0	1,000	51,961	51,961	0	51,961
Carmichael Recreation and Park District	870,548	0	4,561,187	5,431,735	5,431,735	0	5,431,735
Carmichael RPD Assessment District	224,848	0	10,000	234,848	234,848	0	234,848
Citrus Heights Assessment Districts	0	0	216,898	216,898	216,898	0	216,898
Connector Joint Powers Authority	0	0	716,788	716,788	716,788	0	716,788
County Parks CFD 2006-1	0	0	20,650	20,650	16,500	4,150	20,650
County Service Area No. 1	165,495	0	2,656,851	2,822,346	2,822,346	0	2,822,346
County Service Area No. 10	298,285	0	298,223	596,508	346,508	250,000	596,508
County Service Area No. 4-B	(10,905)	10,905	20,256	20,256	20,256	0	20,256
County Service Area No. 4-C	132	0	44,114	44,246	44,246	0	44,246
County Service Area No. 4-D	960	0	9,579	10,539	10,539	0	10,539
Countywide Library Facilities Admin Fee	12,240	0	15,000	27,240	27,240	0	27,240
Del Norte Oaks Park District	40	0	4,474	4,514	4,514	0	4,514
Fixed Asset Revolving Fund	0	0	3,828,000	3,828,000	3,828,000	0	3,828,000
Florin Road Capital Project	402,874	0	1,000	403,874	403,874	0	403,874
Florin Vineyard Community Plan	1,147,572	0	32,700	1,180,272	1,180,272	0	1,180,272
Florin Vineyard No. 1 CFD 2016-2 Admin	3,418,651	0	134,353	3,553,004	3,553,004	0	3,553,004
Foothill Park	613,808	0	386,192	1,000,000	1,000,000	0	1,000,000
Gold River Station No. 7 Landscape CFD	0	8,938	56,834	65,772	65,772	0	65,772

State Controller Schedules **County of Sacramento** **Schedule 12**
 County Budget Act Special Districts and Other Agencies Summary
 January 2010 FY 2021-22

District/Agency Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2021	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
Special Districts and Other Agencies (continued)							
Juvenile Courthouse Project Debt Svc	\$194,834	\$0	\$0	\$194,834	\$194,834	\$0	\$194,834
Laguna Community Facilities District	331,761	0	1,000	332,761	332,761	0	332,761
Laguna Creek Ranch/Elliott Ranch CFD No. 1	3,758,605	0	218,700	3,977,305	3,977,305	0	3,977,305
Laguna Stonelake CFD-Bond Proceeds	226,932	0	144,125	371,057	371,057	0	371,057
Landscape Maintenance District	0	0	1,039,877	1,039,877	1,039,877	0	1,039,877
Mather Landscape Maintenance CFD	366,281	0	145,261	511,542	511,542	0	511,542
Mather Public Facilities Financing Plan	779,155	0	20,600	799,755	799,755	0	799,755
McClellan Park CFD	588,772	0	226,900	815,672	815,672	0	815,672
Metro Air Park CFD	6,816,592	0	1,675,793	8,492,385	8,492,385	0	8,492,385
Metro Air Park Impact Fees	11,377,496	0	8,732,225	20,109,721	20,109,721	0	20,109,721
Metro Air Park Service Tax	682,877	0	80,300	763,177	763,177	0	763,177
Mission Oaks Maint/Improvement District	202,100	0	1,027,446	1,229,546	1,095,000	134,546	1,229,546
Mission Oaks Recreation and Park District	403,011	0	3,813,562	4,216,573	4,212,226	4,347	4,216,573
Natomas Fire District	349,101	0	3,163,675	3,512,776	3,512,776	0	3,512,776
North Vineyard Station CFDs	3,105,273	0	5,038,721	8,143,994	8,143,994	0	8,143,994
North Vineyard Station Specific Plan	3,572,475	0	477,000	4,049,475	4,049,475	0	4,049,475
Park Meadows CFD-Bond P Proceeds	92,844	0	76,318	169,162	169,162	0	169,162
Pension Obligation Bond Debt Svc	638,972	0	99,215,930	99,854,902	99,854,902	0	99,854,902
Sacramento Area Sewer District	0	0	46,910,998	46,910,998	46,910,998	0	46,910,998
Sacramento County Land Maintenance CFD	20,000	95,392	234,476	349,868	349,868	0	349,868
Sacramento County Regional Sanitation District	0	0	67,736,296	67,736,296	67,736,296	0	67,736,296
South Sacramento Conservation Agency	0	0	215,570	215,570	215,570	0	215,570
Sunrise Recreation and Park District	1,150,000	0	9,131,040	10,281,040	10,281,040	0	10,281,040
Tobacco Litigation Settlement-Capital Projects	19,064	0	1,400	20,464	20,464	0	20,464
Vineyard Public Facilities Financing Plan	8,028,967	0	11,537,898	19,566,865	19,566,865	0	19,566,865

State Controller Schedules **County of Sacramento** **Schedule 12**
 County Budget Act Special Districts and Other Agencies Summary
 January 2010 FY 2021-22

District/Agency Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2021	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
Special Districts and Other Agencies (continued)							
Water Agency-Zone 11 Drainage Infra	\$489,063	\$9,208,806	\$8,205,000	\$17,902,869	\$16,887,400	\$1,015,469	\$17,902,869
Water Agency-Zone 13	(152,301)	0	4,442,079	4,289,778	3,259,306	1,030,472	4,289,778
Water Resources	789,319	9,381,416	37,425,500	47,596,235	47,596,235	0	47,596,235
Total Special Districts and Other Agencies	\$57,980,294	\$19,120,457	\$375,309,515	\$452,410,266	\$449,971,282	\$2,438,984	\$452,410,266
Total Special Districts and Other Agencies	\$57,980,294	\$19,120,457	\$375,309,515	\$452,410,266	\$449,971,282	\$2,438,984	\$452,410,266

State Controller Schedules **County of Sacramento** **Schedule 13**
 County Budget Act Fund Balance - Special Districts and Other Agencies
 January 2010 FY 2021-22

District/Agency Name	Total Fund Balance June 30, 2021	Less: Obligated Fund Balances			Fund Balance Available June 30, 2021
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
1	2	3	4	5	6
Special Districts and Other Agencies					
1997 Refunding Public Facilities Debt Svc	\$0	\$0	\$0	\$0	\$0
2003 Public Facilities Projects Debt Svc	0	0	0	0	0
2004 Pension Obligation Bond Debt Svc	1,017,010	0	0	0	1,017,010
2006 Public Facilities Projects Debt Svc	0	0	0	0	0
2007 Public Facilities Projects Debt Svc	0	0	0	0	0
2010 Refunding COPS Debt Svc	0	0	0	0	0
2018 Refunding COPS Debt Svc	330,129	0	0	0	330,129
2020 Refunding COPS Debt Svc	6,189,842	0	2,708,000	0	3,481,842
Antelope Assessment	1,400,383	0	1,333,956	0	66,427
Antelope Public Facilities Financing Plan	2,058,184	0	0	0	2,058,184
Bradshaw/US 50 Financing District	50,961	0	0	0	50,961
Carmichael Recreation and Park District	870,548	0	0	0	870,548
Carmichael RPD Assessment District	425,520	0	200,672	0	224,848
County Parks CFD 2006-1	80,373	0	80,373	0	0
County Service Area No. 1	2,216,589	0	2,051,094	0	165,495
County Service Area No. 10	1,179,661	0	881,376	0	298,285
County Service Area No. 4-B	197	0	11,102	0	(10,905)
County Service Area No. 4-C	20,217	0	20,085	0	132
County Service Area No. 4-D	960	0	0	0	960
Countywide Library Facilities Admin Fee	12,240	0	0	0	12,240
Del Norte Oaks Park District	1,587	0	1,547	0	40
Florin Road Capital Project	402,874	0	0	0	402,874
Florin Vineyard Community Plan	1,147,572	0	0	0	1,147,572
Florin Vineyard No. 1 CFD 2016-2 Admin	3,418,651	0	0	0	3,418,651
Foothill Park	613,808	0	0	0	613,808

State Controller Schedules **County of Sacramento** **Schedule 13**
 County Budget Act Fund Balance - Special Districts and Other Agencies
 January 2010 FY 2021-22

District/Agency Name	Total Fund Balance June 30, 2021	Less: Obligated Fund Balances			Fund Balance Available June 30, 2021
		Encumbrances	Nondisposable, Restricted and Committed	Assigned	
1	2	3	4	5	6
Special Districts and Other Agencies (continued)					
Gold River Station No. 7 Landscape CFD	\$74,000	\$0	\$74,000	\$0	\$0
Juvenile Courthouse Project Debt Svc	2,411,646	0	2,216,812	0	194,834
Laguna Community Facilities District	331,761	0	0	0	331,761
Laguna Creek Ranch/Elliott Ranch CFD No. 1	7,184,868	0	3,426,263	0	3,758,605
Laguna Stonelake CFD-Bond Proceeds	226,932	0	0	0	226,932
Landscape Maintenance District	700,000	0	700,000	0	0
Mather Landscape Maintenance CFD	616,281	0	250,000	0	366,281
Mather Public Facilities Financing Plan	779,155	0	0	0	779,155
McClellan Park CFD	588,772	0	0	0	588,772
Metro Air Park CFD	6,816,592	0	0	0	6,816,592
Metro Air Park Impact Fees	11,377,496	0	0	0	11,377,496
Metro Air Park Service Tax	682,877	0	0	0	682,877
Mission Oaks Maint/Improvement District	542,997	0	340,897	0	202,100
Mission Oaks Recreation and Park District	2,461,126	0	2,058,115	0	403,011
Natomas Fire District	349,101	0	0	0	349,101
North Vineyard Station CFDs	3,105,273	0	0	0	3,105,273
North Vineyard Station Specific Plan	3,572,475	0	0	0	3,572,475
Park Meadows CFD-Bond Proceeds	92,844	0	0	0	92,844
Pension Obligation Bond Debt Svc	638,972	0	0	0	638,972
Sacramento County Land Maintenance CFD	451,078	0	431,078	0	20,000
Sunrise Recreation and Park District	1,312,995	0	162,995	0	1,150,000
Tobacco Litigation Settlement-Capital Projects	19,064	0	0	0	19,064
Vineyard Public Facilities Financing Plan	8,028,967	0	0	0	8,028,967
Water Agency-Zone 11 Drainage Infra	45,752,995	0	45,263,932	0	489,063
Water Agency-Zone 13	1,458,862	0	1,611,163	0	(152,301)

State Controller Schedules **County of Sacramento** **Schedule 13**
 County Budget Act **Fund Balance - Special Districts and Other Agencies**
 January 2010 **FY 2021-22**

District/Agency Name	Total Fund Balance June 30, 2021	Less: Obligated Fund Balances			Fund Balance Available June 30, 2021
		Encumbrances	Nondisposable, Restricted and Committed	Assigned	
1	2	3	4	5	6
Special Districts and Other Agencies (continued)					
Water Resources	\$15,203,391	\$0	\$14,414,072	\$0	\$789,319
Total Special Districts and Other Agencies	\$136,217,826	\$0	\$78,237,532	\$0	\$57,980,294
Total Special Districts and Other Agencies	\$136,217,826	\$0	\$78,237,532	\$0	\$57,980,294

State Controller Schedules **County of Sacramento** **Schedule 14**
 County Budget Act Special Districts and Other Agencies
 January 2010 Obligated Fund Balances
 FY 2021-22

District Name	Obligated Fund Balances June 30, 2021	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
1	2	3	4	5	6	7
Special Districts and Other Agencies						
1997 Refunding Public Facilities Debt Svc	\$0	\$0	\$0	\$0	\$0	\$0
2003 Public Facilities Projects Debt Svc	0	0	0	0	0	0
2006 Public Facilities Projects Debt Svc	0	0	0	0	0	0
2007 Public Facilities Projects Debt Svc	0	0	0	0	0	0
2010 Refunding COPS Debt Svc	0	0	0	0	0	0
2020 Refunding COPS Debt Svc	2,708,000	0	0	0	0	2,708,000
Antelope Assessment	1,333,956	415,000	0	0	0	918,956
Carmichael Recreation and Park District	0	0	0	0	0	0
Carmichael RPD Assessment District	200,672	0	0	0	0	200,672
County Parks CFD 2006-1	80,373	0	0	4,150	0	84,523
County Service Area No. 1	2,051,094	0	0	0	0	2,051,094
County Service Area No. 10	881,376	0	0	250,000	0	1,131,376
County Service Area No. 4-B	11,102	10,905	0	0	0	197
County Service Area No. 4-C	20,085	0	0	0	0	20,085
Del Norte Oaks Park District	1,547	0	0	0	0	1,547
Gold River Station No. 7 Landscape CFD	74,000	8,938	0	0	0	65,062
Juvenile Courthouse Project Debt Svc	2,216,812	0	0	0	0	2,216,812
Laguna Creek Ranch/Elliott Ranch CFD No. 1	3,426,263	0	0	0	0	3,426,263
Landscape Maintenance District	700,000	0	0	0	0	700,000
Mather Landscape Maintenance CFD	250,000	0	0	0	0	250,000
Mission Oaks Maint/Improvement District	340,897	0	0	134,546	0	475,443
Mission Oaks Recreation and Park District	2,058,115	0	0	4,347	0	2,062,462
Sacramento County Land Maintenance CFD	431,078	95,392	0	0	0	335,686
Sunrise Recreation and Park District	162,995	0	0	0	0	162,995

State Controller Schedules **Schedule 14**
 County Budget Act
 January 2010
County of Sacramento
 Special Districts and Other Agencies
 Obligated Fund Balances
 FY 2021-22

District Name	Obligated Fund Balances June 30, 2021	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
1	2	3	4	5	6	7
Special Districts and Other Agencies (continued)						
Water Agency-Zone 11 Drainage Infra	\$45,263,932	\$9,208,806	\$0	\$1,015,469	\$0	\$37,070,595
Water Agency-Zone 13	1,611,163	0	0	1,030,472	0	2,641,635
Water Resources	14,414,072	9,381,416	0	0	0	5,032,656
Total Special Districts and Other Agencies	\$78,237,532	\$19,120,457	\$0	\$2,438,984	\$0	\$61,556,059

Total Special Districts and Other Agencies	\$78,237,532	\$19,120,457	\$0	\$2,438,984	\$0	\$61,556,059
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State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2021-22			
		Fund Title: Dept Of Technology			
		Service Activity: Technology			
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$97,062,288	\$98,752,581	\$104,798,509		
Miscellaneous Revenues	71,698	49,860	25,000		
Total Operating Revenues	\$97,133,986	\$98,802,441	\$104,823,509		
Operating Expenses					
Salaries and Employee Benefits	\$55,994,869	\$58,798,242	\$62,317,118		
Services and Supplies	27,586,105	28,693,356	33,456,192		
Other Charges	1,478,559	1,223,853	651,776		
Depreciation	5,341,472	4,608,013	5,423,118		
Total Operating Expenses	\$90,401,005	\$93,323,464	\$101,848,204		
Operating Income/(Loss)	\$6,732,981	\$5,478,977	\$2,975,305		
Non-Operating Revenues (Expenses)					
Interest/Investment (Expense) and/or (Loss)	(\$2,804,835)	\$0	\$0		
Gain or Loss on Sale of Capital Assets	(12,501)	(2,011)	24,004		
Total Non-Operating Revenues (Expenses)	(\$2,817,336)	(\$2,011)	\$24,004		
Income/(Loss) Before Capital Contributions and Transfers	\$3,915,645	\$5,476,966	\$2,999,309		
Capital Contributions and Transfers					
Transfers-In/(Out)	(\$206,135)	(\$2,847,628)	(\$2,999,309)		
Capital Contributions	7,827	0	0		
Total Capital Contributions and Transfers	(\$198,308)	(\$2,847,628)	(\$2,999,309)		
Change in Net Assets	\$3,717,337	\$2,629,338	\$0		
Net Assets - Beginning Balance	\$18,030,750	\$21,790,366	\$24,419,704		
Equity and Other Account Adjustments	\$42,279	\$0	\$0		
Net Assets - Ending Balance	\$21,790,366	\$24,419,704	\$24,419,704		

State Controller Schedules		County of Sacramento			Schedule 10
County Budget/Act January 2010		Operation of Internal Service Fund FY 2021-22			
		Fund Title: Fixed Assets-Heavy Equipment			
		Service Activity: Other General			
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$4,433,763	\$3,153,237	\$3,746,141		
Miscellaneous Revenues	17,363	586,838	81,986		
Total Operating Revenues	\$4,451,126	\$3,740,075	\$3,828,127		
Operating Expenses					
Depreciation	\$0	\$0	\$0		
Total Operating Expenses	\$0	\$0	\$0		
Operating Income/(Loss)	\$4,451,126	\$3,740,075	\$3,828,127		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$354,366	\$31,139	\$258,000		
Total Non-Operating Revenues (Expenses)	\$354,366	\$31,139	\$258,000		
Income/(Loss) Before Capital Contributions and Transfers	\$4,805,492	\$3,771,214	\$4,086,127		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$239,341	\$157,005	\$0		
Total Capital Contributions and Transfers	\$239,341	\$157,005	\$0		
Change in Net Assets	\$5,044,833	\$3,928,219	\$4,086,127		
Net Assets - Beginning Balance	\$57,749,508	\$62,794,341	\$66,722,560		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$62,794,341	\$66,722,560	\$70,808,687		
Capital Assets					
Capital Assets	\$3,885,375	\$6,963,839	\$12,926,251		

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget/Act		Operation of Internal Service Fund			
January 2010		FY 2021-22			
Fund Title: General Services-Operations					
Service Activity: Other General					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Revenue from Use of Money & Property	\$ 180	\$ 140	\$ 0	\$ 0	
Charges for Services	147,009,605	151,715,364	162,037,896		
Miscellaneous Revenues	3,966,197	3,596,918	5,404,904		
Total Operating Revenues	\$150,975,982	\$155,312,422	\$167,442,800		
Operating Expenses					
Salaries and Employee Benefits	\$49,860,381	\$51,580,423	\$58,889,442		
Services and Supplies	82,528,255	86,005,818	92,709,736		
Other Charges	3,905,553	3,023,787	4,393,000		
Depreciation	9,755,173	10,833,434	13,031,823		
Total Operating Expenses	\$146,049,362	\$151,443,462	\$169,024,001		
Operating Income/(Loss)	\$4,926,620	\$3,868,960	(\$1,581,201)		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$356	(\$37,033)	(\$40,000)		
Total Non-Operating Revenues (Expenses)	\$356	(\$37,033)	(\$40,000)		
Income/(Loss) Before Capital Contributions and Transfers	\$4,926,976	\$3,831,927	(\$1,621,201)		
Capital Contributions and Transfers					
Transfers-In/(Out)	(\$210,411)	(\$2,071,995)	(\$768,995)		
Capital Contributions	37,873	0	0		
Total Capital Contributions and Transfers	(\$172,538)	(\$2,071,995)	(\$768,995)		
Change in Net Assets	\$4,754,438	\$1,759,932	(\$2,390,196)		
Net Assets - Beginning Balance	(\$15,506,519)	(\$12,622,386)	(\$10,862,454)		
Equity and Other Account Adjustments	(\$1,870,306)	\$0	\$0		
Net Assets - Ending Balance	(\$12,622,386)	(\$10,862,454)	(\$13,252,650)		
Capital Assets					
Capital Assets	\$240,470	\$130,966	\$250,000		

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget/Act		Operation of Internal Service Fund			
January 2010		FY 2021-22			
Fund Title: General Services Capital Outlay					
Service Activity: Other General					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$2,520,960	\$2,191,000	\$1,691,000		
Miscellaneous Revenues	671,012	542,032	0		
Total Operating Revenues	\$3,191,972	\$2,733,032	\$1,691,000		
Operating Expenses					
Other Charges	\$0	\$215,419	\$0		
Depreciation	0	0	0		
Total Operating Expenses	\$0	\$215,419	\$0		
Operating Income/(Loss)	\$3,191,972	\$2,517,613	\$1,691,000		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$656,675	\$778,692	\$500,000		
Total Non-Operating Revenues (Expenses)	\$656,675	\$778,692	\$500,000		
Change in Net Assets	\$3,848,648	\$3,296,305	\$2,191,000		
Net Assets - Beginning Balance	\$33,753,679	\$37,674,056	\$40,970,361		
Equity and Other Account Adjustments	\$71,729	\$0	\$0		
Net Assets - Ending Balance	\$37,674,056	\$40,970,361	\$43,161,361		
Capital Assets					
Capital Assets	\$9,524,747	\$14,089,154	\$11,716,130		

State Controller Schedules **County of Sacramento** **Schedule 10**
 County Budget Act Operation of Internal Service Fund
 January 2010 FY 2021-22

Fund Title: **Liability Property Insurance**
 Service Activity: **Other General**

Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5

Operating Revenues

Charges for Services	\$24,242,576	\$31,036,039	\$33,957,772	
Miscellaneous Revenues	1,765,654	2,158,924	2,211,806	
Total Operating Revenues	\$26,008,230	\$33,194,963	\$36,169,578	

Operating Expenses

Services and Supplies	\$21,831,100	\$30,963,169	\$34,106,113	
Other Charges	344,196	229,510	63,405	
Depreciation	3,426	2,284	0	
Total Operating Expenses	\$22,178,722	\$31,194,963	\$34,169,518	

Operating Income/(Loss)	\$3,829,508	\$2,000,000	\$2,000,060	
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Capital Contributions and Transfers

Transfers-In/(Out)	\$0	\$0	(\$60)	
Total Capital Contributions and Transfers	\$0	\$0	(\$60)	

Change in Net Assets	\$3,829,508	\$2,000,000	\$2,000,000	
Net Assets - Beginning Balance	(\$37,649,275)	(\$30,882,525)	(\$28,882,525)	
Equity and Other Account Adjustments	\$2,937,242	\$0	\$0	
Net Assets - Ending Balance	(\$30,882,525)	(\$28,882,525)	(\$26,882,525)	

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget/Act		Operation of Internal Service Fund			
January 2010		FY 2021-22			
Fund Title: Dental Plan Insurance					
Service Activity: Other General					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$0	\$17,800,000	\$17,800,000	\$17,800,000	
Total Operating Revenues	\$0	\$17,800,000	\$17,800,000	\$17,800,000	
Operating Expenses					
Services and Supplies	\$0	\$17,800,000	\$17,800,000	\$17,800,000	
Total Operating Expenses	\$0	\$17,800,000	\$17,800,000	\$17,800,000	
Operating Income/(Loss)	\$0	\$0	\$0	\$0	
Change in Net Assets	\$0	\$0	\$0	\$0	
Net Assets - Beginning Balance	\$0	\$5,359,762	\$5,359,762	\$5,359,762	
Equity and Other Account Adjustments	\$5,359,762	\$0	\$0	\$0	
Net Assets - Ending Balance	\$5,359,762	\$5,359,762	\$5,359,762	\$5,359,762	

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2021-22			
Fund Title: Workers Compensation Insurance					
Service Activity: Other General					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$29,787,813	\$29,961,827	\$31,810,435		
Miscellaneous Revenues	156,114	91,000	100,000		
Total Operating Revenues	\$29,943,927	\$30,052,827	\$31,910,435		
Operating Expenses					
Services and Supplies	\$24,205,709	\$28,075,933	\$29,592,596		
Other Charges	212,935	968,981	1,317,839		
Depreciation	10,550	7,913	0		
Total Operating Expenses	\$24,429,194	\$29,052,827	\$30,910,435		
Operating Income/(Loss)	\$5,514,734	\$1,000,000	\$1,000,000		
Change in Net Assets	\$5,514,734	\$1,000,000	\$1,000,000		
Net Assets - Beginning Balance	(\$76,227,415)	(\$79,062,226)	(\$78,062,226)		
Equity and Other Account Adjustments	(\$8,349,544)	\$0	\$0		
Net Assets - Ending Balance	(\$79,062,226)	(\$78,062,226)	(\$77,062,226)		

State Controller Schedules **County of Sacramento** **Schedule 10**
 County Budget Act Operation of Internal Service Fund
 January 2010 FY 2021-22

Fund Title: **Unemployment Insurance**
 Service Activity: **Other General**

Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted
1	2	3	4	5

Operating Revenues

Charges for Services	\$1,493,733	\$1,521,671	\$3,083,621	
Miscellaneous Revenues	0	12,001	0	
Total Operating Revenues	\$1,493,733	\$1,533,672	\$3,083,621	

Operating Expenses

Services and Supplies	\$1,020,439	\$4,082,771	\$3,035,291	
Other Charges	11,348	39,270	48,330	
Total Operating Expenses	\$1,031,786	\$4,122,041	\$3,083,621	
Operating Income/(Loss)	\$461,947	(\$2,588,369)	\$0	

Capital Contributions and Transfers

Capital Contributions	\$0	\$0	\$0	
Total Capital Contributions and Transfers	\$0	\$0	\$0	
Change in Net Assets	\$461,947	(\$2,588,369)	\$0	

Net Assets - Beginning Balance	\$2,490,396	\$2,952,343	\$363,974	
Equity and Other Account Adjustments	\$0	\$0	\$0	
Net Assets - Ending Balance	\$2,952,343	\$363,974	\$363,974	

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget/Act January 2010		Operation of Internal Service Fund FY 2021-22			
Fund Title: Regional Radio Communications System					
Service Activity: Communication					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$4,051,372	\$5,144,068	\$5,281,185		
Miscellaneous Revenues	1,146,871	1,284,554	715,539		
Total Operating Revenues	\$5,198,243	\$6,428,622	\$5,996,724		
Operating Expenses					
Salaries and Employee Benefits	\$1,393,892	\$1,496,955	\$1,524,884		
Services and Supplies	979,245	1,026,368	1,877,771		
Other Charges	4,770	7,524	8,084		
Depreciation	2,180,253	2,726,151	2,724,765		
Total Operating Expenses	\$4,558,160	\$5,256,998	\$6,135,504		
Operating Income/(Loss)	\$640,083	\$1,171,624	(\$138,780)		
Non-Operating Revenues (Expenses)					
Interest/Investment (Expense) and/or (Loss)	(\$263,544)	(\$415,081)	(\$369,751)		
Gain or Loss on Sale of Capital Assets	0	(4,095)	0		
Interest/Investment Income and/or Gain	86,080	10,764	0		
Total Non-Operating Revenues (Expenses)	(\$177,464)	(\$408,412)	(\$369,751)		
Income/(Loss) Before Capital Contributions and Transfers	\$462,619	\$763,212	(\$508,531)		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$0	\$400,000		
Total Capital Contributions and Transfers	\$0	\$0	\$400,000		
Change in Net Assets	\$462,619	\$763,212	(\$108,531)		
Net Assets - Beginning Balance	\$15,880,717	\$16,343,336	\$17,106,548		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$16,343,336	\$17,106,548	\$16,998,017		

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act January 2010		Operation of Internal Service Fund FY 2021-22			
Fund Title: Board Of Retirement					
Service Activity: Other General					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$0	\$0	\$0	\$0	
Total Operating Revenues	\$0	\$0	\$0	\$0	
Operating Expenses					
Salaries and Employee Benefits	\$6,597,417	\$8,296,000	\$8,297,918		
Services and Supplies	5,304,195	6,564,790	6,752,030		
Other Charges	351,140	805,654	318,954		
Depreciation	32,678	33,346	558,046		
Total Operating Expenses	\$12,285,430	\$15,699,790	\$15,926,948		
Operating Income/(Loss)	(\$12,285,430)	(\$15,699,790)	(\$15,926,948)		
Non-Operating Revenues (Expenses)					
Interest/Investment Income and/or Gain	(\$1,710,804)	\$0	\$0		
Total Non-Operating Revenues (Expenses)	(\$1,710,804)	\$0	\$0		
Change in Net Assets	(\$13,996,234)	(\$15,699,790)	(\$15,926,948)		
Net Assets - Beginning Balance	\$0	\$0	\$0		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$0	\$0	\$0		
Change in Net Assets	(\$13,996,233)	(\$15,699,790)	(\$15,926,948)		

State Controller Schedules		County of Sacramento		Schedule 11		
County Budget Act		Operation of Enterprise Fund				
January 2010		FY 2021-22				
Fund Title: Airport Maintenance						
Service Activity: Airport						
Operating Detail	2019-20 Actuals		2020-21 Estimated		2021-22 Adopted	
	1	2	3	4	5	
Operating Revenues						
Licenses, Permits, & Franchises		\$60,547	\$62,731	\$28,287		
Fines, Forfeitures, & Penalties		27,962	32,812	9,854		
Revenue from Use of Money & Property		151,049,626	122,564,367	130,761,691		
Charges for Services		26,294,679	29,570,696	19,380,461		
Miscellaneous Revenues		7,539,620	16,851,687	16,914,297		
Total Operating Revenues		\$184,972,434	\$169,082,293	\$167,094,590		
Operating Expenses						
Salaries and Employee Benefits		\$40,117,500	\$41,157,154	\$45,191,772		
Services and Supplies		74,799,085	71,950,444	79,883,251		
Other Charges		4,201,242	3,985,736	4,296,823		
Depreciation		50,731,467	49,351,228	55,473,145		
Total Operating Expenses		\$169,849,294	\$166,444,562	\$184,844,991		
Operating Income/(Loss)		\$15,123,140	\$2,637,731	(\$17,750,401)		
Non-Operating Revenues (Expenses)						
Interest/Investment (Expense) and/or (Loss)			(\$38,000,083)	(\$34,000,000)		
Gain or Loss on Sale of Capital Assets		412,259	72,502	0		
Interest/Investment Income and/or Gain		2,848,677	(939,676)	0		
Total Non-Operating Revenues (Expenses)		(\$35,649,512)	(\$38,867,257)	(\$34,000,000)		
Income/(Loss) Before Capital Contributions and Transfers		(\$20,526,373)	(\$36,229,526)	(\$51,750,401)		
Capital Contributions and Transfers						
Transfers-In/(Out)		\$29,463,566	\$90,000	(\$50,000)		
Capital Contributions		53,106,735	19,580,458	40,631,441		
Total Capital Contributions and Transfers		\$82,570,302	\$19,670,458	\$40,581,441		
Change in Net Assets		\$62,043,929	(\$16,559,068)	(\$11,168,960)		
Net Assets - Beginning Balance		\$616,536,708	\$674,998,569	\$658,439,501		
Equity and Other Account Adjustments		(\$3,582,068)	\$0	\$0		
Net Assets - Ending Balance		\$674,998,569	\$658,439,501	\$647,270,541		

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2021-22			
Fund Title: Airport Capital Impr					
Service Activity: Airport					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Miscellaneous Revenues	\$0	\$0	\$0	\$0	
Total Operating Revenues	\$0	\$0	\$0	\$0	
Operating Expenses					
Other Charges	\$0	\$0	\$0	\$0	
Depreciation	0	313,004	313,004	313,004	
Total Operating Expenses	\$0	\$313,004	\$313,004	\$313,004	
Operating Income/(Loss)	\$0	(\$313,004)	(\$313,004)	(\$313,004)	
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$0	\$0	\$0	\$0	
Interest/Investment Income and/or Gain	1,205,455	0	0	0	
Total Non-Operating Revenues (Expenses)	\$1,205,455	\$0	\$0	\$0	
Income/(Loss) Before Capital Contributions and Transfers	\$1,205,455	(\$313,004)	(\$313,004)	(\$313,004)	
Capital Contributions and Transfers					
Transfers-In/(Out)	(\$34,100,547)	\$1,100,000	\$50,000	\$50,000	
Capital Contributions	18,223,413	0	0	0	
Total Capital Contributions and Transfers	(\$15,877,134)	\$1,100,000	\$50,000	\$50,000	
Change in Net Assets	(\$14,671,679)	\$786,996	(\$263,004)	(\$263,004)	
Net Assets - Beginning Balance	\$158,713,582	\$138,664,428	\$139,451,424	\$139,451,424	
Equity and Other Account Adjustments	(\$5,377,475)	\$0	\$0	\$0	
Net Assets - Ending Balance	\$138,664,428	\$139,451,424	\$139,188,420	\$139,188,420	
Capital Assets					
Capital Assets	\$42,356,585	\$68,104,642	\$70,039,941	\$70,039,941	

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act January 2010		Operation of Enterprise Fund FY 2021-22			
Fund Title: Solid Waste Authority					
Service Activity: Sanitation					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Licenses, Permits, & Franchises	\$0	\$0	\$3,500,000		
Fines, Forfeitures, & Penalties	0	0	41,000		
Total Operating Revenues	\$0	\$0	\$3,541,000		
Operating Expenses					
Salaries and Employee Benefits	\$0	\$0	\$64,992		
Services and Supplies	0	0	2,108,867		
Total Operating Expenses	\$0	\$0	\$2,173,859		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$0	(\$1,587,387)		
Total Capital Contributions and Transfers	\$0	\$0	(\$1,587,387)		
Change in Net Assets					
Net Assets - Beginning Balance	\$0	\$0	\$5,074,322		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$0	\$0	\$4,854,076		

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2021-22			
Fund Title: Solid Waste Ops					
Service Activity: Sanitation					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Licenses, Permits, & Franchises	\$0	\$1,380,344	\$0	\$0	
Revenue from Use of Money & Property	258,286	273,164	262,758		
Charges for Services	82,226,659	101,629,553	118,823,833		
Miscellaneous Revenues	6,325,519	4,690,631	3,341,459		
Total Operating Revenues	\$88,810,464	\$107,973,692	\$122,428,050		
Operating Expenses					
Salaries and Employee Benefits	\$33,149,126	\$35,088,417	\$40,384,319		
Services and Supplies	49,120,119	48,449,267	61,462,597		
Other Charges	4,804,118	3,428,255	4,086,270		
Depreciation	1,318	0	9,206,000		
Total Operating Expenses	\$87,074,681	\$86,965,939	\$115,139,186		
Operating Income/(Loss)	\$1,735,783	\$21,007,753	\$7,288,864		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	(\$15)	\$49,837	\$30,000		
Interest/Investment Income and/or Gain	947,463	346,636	136,782		
Total Non-Operating Revenues (Expenses)	\$947,448	\$396,473	\$166,782		
Income/(Loss) Before Capital Contributions and Transfers	\$2,683,232	\$21,404,226	\$7,455,646		
Capital Contributions and Transfers					
Transfers-In/(Out)	(\$17,256,628)	(\$2,256,629)	\$266,762		
Capital Contributions	299,518	1,524,419	1,499,724		
Total Capital Contributions and Transfers	(\$16,957,110)	(\$732,210)	\$1,766,486		
Change in Net Assets	(\$14,273,878)	\$20,672,016	\$9,222,132		
Net Assets - Beginning Balance	\$20,581,863	\$7,421,699	\$28,093,715		
Equity and Other Account Adjustments	\$1,113,715	\$0	\$0		
Net Assets - Ending Balance	\$7,421,699	\$28,093,715	\$37,315,847		
Capital Assets					
Capital Assets	\$0	\$26,473,377	\$23,080,368		

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act January 2010		Operation of Enterprise Fund FY 2021-22			
Fund Title: Solid Waste Capital					
Service Activity: Sanitation					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Miscellaneous Revenues	\$5,189	\$0	\$0	\$0	
Total Operating Revenues	\$5,189	\$0	\$0	\$0	
Operating Expenses					
Other Charges	\$268,528	\$0	\$0	\$0	
Total Operating Expenses	\$268,528	\$0	\$0	\$0	
Operating Income/(Loss)	(\$263,339)	\$0	\$0	\$0	
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$50,614	\$0	\$0	\$0	
Interest/Investment Income and/or Gain	717,170	0	0	0	
Total Non-Operating Revenues (Expenses)	\$767,784	\$0	\$0	\$0	
Income/(Loss) Before Capital Contributions and Transfers	\$504,445	\$0	\$0	\$0	
Capital Contributions and Transfers					
Transfers-In/(Out)	\$14,626,275	\$0	\$0	\$0	
Capital Contributions	23,520	0	0	0	
Total Capital Contributions and Transfers	\$14,649,795	\$0	\$0	\$0	
Change in Net Assets	\$15,154,240	\$0	\$0	\$0	
Net Assets - Beginning Balance	\$146,768,852	\$144,058,437	\$144,058,437	\$144,058,437	
Equity and Other Account Adjustments	(\$17,864,655)	\$0	\$0	\$0	
Net Assets - Ending Balance	\$144,058,437	\$144,058,437	\$144,058,437	\$144,058,437	
Capital Assets					
Capital Assets	\$22,031,749	\$0	\$0	\$0	

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2021-22			
		Fund Title: Parking Enterprise			
		Service Activity: Parking Enterprise			
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Revenue from Use of Money & Property	\$1,927,280	\$1,673,597	\$1,966,237		
Charges for Services	518,324	249,114	577,712		
Miscellaneous Revenues	181,813	201,346	198,300		
Total Operating Revenues	\$2,627,416	\$2,124,057	\$2,742,249		
Operating Expenses					
Salaries and Employee Benefits	\$418,082	\$350,350	\$453,121		
Services and Supplies	2,153,941	2,862,617	2,037,635		
Other Charges	149,775	212,826	210,053		
Depreciation	63,290	503,164	200,000		
Total Operating Expenses	\$2,785,088	\$3,928,957	\$2,900,809		
Operating Income/(Loss)	(\$157,672)	(\$1,804,900)	(\$158,560)		
Non-Operating Revenues (Expenses)					
Interest/Investment Income and/or Gain	\$130,535	\$65,000	\$60,000		
Total Non-Operating Revenues (Expenses)	\$130,535	\$65,000	\$60,000		
Change in Net Assets	(\$27,137)	(\$1,739,900)	(\$98,560)		
Net Assets - Beginning Balance	\$7,924,972	\$7,886,117	\$6,146,217		
Equity and Other Account Adjustments	(\$11,718)	\$0	\$0		
Net Assets - Ending Balance	\$7,886,117	\$6,146,217	\$6,047,657		
Capital Assets					
Capital Assets	\$44,356	\$555,130	\$0		

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2021-22			
Fund Title: Public Works Transit Program					
Service Activity: Transportation Systems					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$233,081	\$54,000	\$54,000	\$54,000	
Total Operating Revenues	\$233,081	\$54,000	\$54,000	\$54,000	
Operating Expenses					
Services and Supplies	\$410,107	\$539,619	\$843,127		
Other Charges	1,668,788	1,057,184	2,005,000		
Depreciation	429,746	480,418	488,531		
Total Operating Expenses	\$2,508,641	\$2,077,221	\$3,336,658		
Operating Income/(Loss)	(\$2,275,561)	(\$2,023,221)	(\$3,282,658)		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$44,049	\$18,000	\$18,000		
Interest/Investment Income and/or Gain	1,124,870	1,767,900	1,796,427		
Total Non-Operating Revenues (Expenses)	\$1,168,919	\$1,785,900	\$1,814,427		
Income/(Loss) Before Capital Contributions and Transfers	(\$1,106,642)	(\$237,321)	(\$1,468,231)		
Capital Contributions and Transfers					
Capital Contributions	\$1,148,446	\$971,202	\$1,264,700		
Total Capital Contributions and Transfers	\$1,148,446	\$971,202	\$1,264,700		
Change in Net Assets	\$41,804	\$733,881	(\$203,531)		
Net Assets - Beginning Balance	\$1,888,627	\$1,930,432	\$2,664,313		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$1,930,432	\$2,664,313	\$2,460,782		
Capital Assets					
Capital Assets	\$330,819	\$854,407	\$285,000		

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2021-22			
Fund Title: Water Agency-Zone 40					
Service Activity: Water Supply					
Operating Detail	2019-20 Actuals	2020-21 Estimated	2021-22 Recommended	2021-22 Adopted	
1	2	3	4	5	
Operating Revenues					
Licenses, Permits, & Franchises	\$507,280	\$376,000	\$376,000	\$376,000	
Fines, Forfeitures, & Penalties	29,083	21,000	20,400	20,400	
Charges for Services	80,932,009	87,510,700	79,734,675	79,734,675	
Miscellaneous Revenues	3,984,949	3,778,500	3,781,400	3,781,400	
Total Operating Revenues	\$85,433,321	\$91,686,200	\$83,912,475		
Operating Expenses					
Salaries and Employee Benefits	\$14,325,672	\$14,699,900	\$19,011,218		
Services and Supplies	12,775,286	17,918,400	18,181,019		
Other Charges	2,341,570	3,842,300	5,112,260		
Depreciation	20,388,517	20,948,300	20,699,900		
Total Operating Expenses	\$49,831,046	\$57,408,900	\$63,004,397		
Operating Income/(Loss)	\$35,602,275	\$34,277,300	\$20,908,078		
Non-Operating Revenues (Expenses)					
Interest/Investment (Expense) and/or (Loss)	(\$10,520,641)	(\$13,700,000)	(\$13,006,600)		
Gain or Loss on Sale of Capital Assets	\$0	\$0	\$0		
Interest/Investment Income and/or Gain	2,809,282	2,612,100	2,198,000		
Total Non-Operating Revenues (Expenses)	(\$7,711,359)	(\$11,087,900)	(\$10,808,600)		
Income/(Loss) Before Capital Contributions and Transfers	\$27,890,916	\$23,189,400	\$10,099,478		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$0	\$0		
Capital Contributions	8,359	286,800	24,157,000		
Total Capital Contributions and Transfers	\$8,359	\$286,800	\$24,157,000		
Change in Net Assets	\$27,899,275	\$23,476,200	\$34,256,478		
Net Assets - Beginning Balance	\$560,749,139	\$588,700,989	\$612,177,189		
Equity and Other Account Adjustments	\$52,576	\$0	\$0		
Net Assets - Ending Balance	\$588,700,989	\$612,177,189	\$646,433,667		
Capital Assets					
Capital Assets	\$20,456,826	\$34,127,600	\$68,376,100		

Summary of Positions

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Summary of Positions - June/Recommended

Permanent Position Summary by Fund

Fund	Fund Name	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
001	General Fund	9,312.1	9,340.2	9,479.2
005	Department Of Transportation	255.7	255.7	248.7
010	Environmental Management	119.0	119.0	118.0
013	First 5 Sacramento Commission	13.0	13.0	12.0
018	Golf	6.0	6.0	6.0
020	Economic Development	16.0	16.0	16.0
021	DCS-Building Permits & Inspection	264.0	264.0	264.0
028	Connector Joint Powers Authority	3.0	3.0	3.0
029	SSHCP Plan Admin	1.0	1.0	1.0
031	Dept Of Technology	394.0	394.0	396.0
035	Administrative Services-GS	428.0	428.0	420.0
041	Airport Maintenance	346.0	346.0	346.0
051	Solid Waste Ops	282.0	285.0	314.0
056	Parking Enterprise	5.0	5.0	5.0
059	Regional Radio Communications System	9.0	9.0	9.0
060	Retirement Administration	59.0	59.0	58.0
261	Regional Sanitation District	452.0	452.0	452.0
267	Sacramento Area Sewer District	324.0	324.0	324.0
320	Water Agency-Zone 40	137.0	137.0	144.0
322	Stormwater Utility District	136.6	136.6	134.6
PERMANENT COUNTY TOTAL		12,562.4	12,593.5	12,750.5

Summary of Positions - June/Recommended

Position Summary by Department

3210000BU - Agricultural Comm-Sealer Of Wts & Meas

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27551	Agricultural Comm Dir Wts and Measures	EX	\$12,023 -- \$13,257	1.0	1.0	1.0
27694	Chief Dep Ag Comm Sealer Wts & Measures		\$9,420 -- \$10,386	1.0	1.0	1.0
27809	Dep Agric Commis Sealer Wts and Meas		\$7,194 -- \$8,745	4.0	4.0	3.0
27542	Sr Account Clerk Conf		\$4,125 -- \$5,014	0.0	0.0	0.0
27597	Sr Agricultural & Stnds Inspector		\$6,537 -- \$7,944	14.0	14.0	15.0
29433	Sr Agricultural & Stnds Insp K9 Hdlr		\$6,537 -- \$7,944	2.0	2.0	2.0
27601	Sr Agricultural & Stnds Program Aide	LT	\$3,753 -- \$4,562	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				26.0	26.0	26.0
3210000BU - Agricultural Comm-Sealer Of Wts & Meas SUBTOTAL				26.0	26.0	26.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

340000BU - Airport System

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	3.0	3.0	3.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	2.0	2.0	2.0
27560	Accounting Mgr		\$9,025 -- \$9,949	2.0	2.0	2.0
27610	Accounting Technician		\$4,457 -- \$5,418	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	5.0	5.0	5.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	4.0	4.0	4.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	2.0	2.0	2.0
27558	Airfield Superintendent		\$8,800 -- \$10,699	1.0	1.0	1.0
29313	Airport Chief Administrative Officer		\$15,106 -- \$16,655	2.0	2.0	2.0
29172	Airport Chief Operating Officer		\$15,900 -- \$17,530	0.0	0.0	0.0
27580	Airport Economic Development Specialist		\$8,016 -- \$8,837	5.0	5.0	5.0
29557	Airport Mgr		\$9,704 -- \$10,699	10.0	10.0	11.0
29444	Airport Operations Dispatcher Lv 1		\$3,426 -- \$4,162	1.0	1.0	1.0
29445	Airport Operations Dispatcher Lv 2		\$3,888 -- \$4,725	14.0	14.0	14.0
29446	Airport Operations Dispatcher Range B		\$4,202 -- \$5,108	3.0	3.0	3.0
27584	Airport Operations Officer		\$7,290 -- \$8,038	23.0	23.0	23.0
27585	Airport Operations Wkr		\$3,643 -- \$4,428	28.0	28.0	28.0
27586	Airport Planner		\$8,016 -- \$8,837	3.0	3.0	3.0
29575	Airport Safety Management System Manager		\$8,748 -- \$9,644	1.0	1.0	1.0
27588	Airport Technical Asst		\$7,290 -- \$8,038	2.0	2.0	2.0
27534	Assoc Admin Analyst Lv 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,541 -- \$10,382	2.0	2.0	2.0
27902	Assoc Engineer Architect		\$8,541 -- \$10,382	2.0	2.0	2.0
27909	Asst Engineer Architect Lv 2		\$6,833 -- \$8,719	1.0	1.0	1.0
27710	Asst Engineer - Civil Lv 1		\$5,679 -- \$6,260	1.0	1.0	1.0
27711	Asst Engineer - Civil Lv 2		\$6,833 -- \$8,719	1.0	1.0	1.0
27563	Automotive Mechanic Rng B		\$5,145 -- \$6,253	1.0	0.0	0.0
27562	Automotive Technician		\$5,253 -- \$5,790	1.0	1.0	1.0
29237	Construction Management Specialist		\$6,511 -- \$8,308	2.0	2.0	2.0
29236	Construction Management Supervisor		\$8,131 -- \$9,884	1.0	1.0	1.0
27805	Custodian Lv 2		\$3,140 -- \$3,815	31.0	31.0	30.0
27830	Dep Director Airport Ops and Maint		\$12,846 -- \$14,163	1.0	1.0	1.0
27832	Dep Director Airport Special Projects		\$12,846 -- \$14,163	1.0	1.0	1.0
27811	Dir of Airports	EX	\$18,687 -- \$20,603	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	1.0	1.0	1.0
28957	Environmental Specialist 3		\$7,118 -- \$8,654	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28958	Environmental Specialist 4		\$8,788 -- \$9,690	1.0	1.0	1.0
28955	Environmental Specialist Lv 1		\$5,541 -- \$5,541	1.0	1.0	1.0
28956	Environmental Specialist Lv 2		\$5,968 -- \$7,252	0.0	0.0	0.0
27940	Equipment Maint Supv		\$6,469 -- \$7,863	2.0	0.0	0.0
27935	Equipment Technician		\$5,891 -- \$6,495	4.0	4.0	4.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
29594	Fire Battalion Chief SCAF (24)		\$8,725 -- \$9,619	3.0	3.0	3.0
29301	Fire Battalion Chief SCAF (40)		\$8,724 -- \$9,618	1.0	1.0	1.0
29157	Fire Captain SCAF (24)		\$7,166 -- \$7,899	9.0	9.0	9.0
29161	Fire Captain SCAF (40)		\$7,165 -- \$7,899	1.0	1.0	1.0
27656	Fire Chief SCAF		\$9,954 -- \$10,974	1.0	1.0	1.0
29649	Fire Engineer SCAF (24)		\$4,795 -- \$5,287	0.0	6.0	6.0
29160	Firefighter SCAF Lv 2 (24)		\$5,429 -- \$6,599	18.0	12.0	12.0
29293	Fleet Manager		\$8,235 -- \$10,010	1.0	1.0	1.0
27955	Fleet Service Wkr		\$3,965 -- \$4,821	3.0	3.0	3.0
29647	Fleet Supervisor		\$6,469 -- \$7,863	0.0	2.0	2.0
28048	Highway Maintenance Supv		\$6,149 -- \$7,476	4.0	4.0	4.0
28050	Highway Maintenance Wkr		\$4,332 -- \$5,267	9.0	9.0	9.0
28040	Highway Maint Equipment Operator		\$5,087 -- \$6,184	6.0	6.0	6.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	2.0	2.0	2.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	1.0	1.0	1.0
28283	Park Maintenance Superintendent		\$6,090 -- \$7,403	1.0	1.0	1.0
28284	Park Maintenance Supv		\$5,434 -- \$6,605	2.0	2.0	2.0
28286	Park Maintenance Wkr 1		\$3,462 -- \$4,207	17.0	17.0	17.0
28287	Park Maintenance Wkr 2		\$3,775 -- \$4,590	4.0	4.0	4.0
29562	Planning Technician		\$4,618 -- \$5,613	1.0	1.0	1.0
28245	Principal Engineering Technician		\$5,851 -- \$7,468	1.0	1.0	1.0
29017	Public Information Officer		\$5,759 -- \$7,001	1.0	1.0	1.0
29322	Real Estate Specialist		\$3,897 -- \$4,739	1.0	1.0	1.0
28379	Secretary Conf		\$3,923 -- \$4,769	1.0	1.0	1.0
29018	Senior Public Information Officer		\$6,864 -- \$8,341	1.0	1.0	1.0
27545	Sr Accountant		\$6,592 -- \$8,012	2.0	2.0	2.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	2.0	2.0	2.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
27555	Sr Airport Economic Dev Specialist		\$7,995 -- \$9,717	3.0	3.0	3.0
29558	Sr Airport Mgr		\$10,674 -- \$11,769	4.0	4.0	4.0
28902	Sr Airport Operations Worker		\$4,229 -- \$5,143	18.0	18.0	18.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27587	Sr Airport Planner		\$8,816 -- \$9,719	1.0	1.0	1.0
29648	Sr Automotive Technician		\$5,672 -- \$6,253	0.0	1.0	1.0
27709	Sr Civil Engineer		\$10,476 -- \$11,550	1.0	1.0	1.0
27906	Sr Engineer Architect		\$10,476 -- \$11,550	1.0	1.0	1.0
27936	Sr Equipment Mechanic		\$6,483 -- \$7,147	3.0	3.0	3.0
28051	Sr Highway Maintenance Wkr		\$4,711 -- \$5,726	14.0	14.0	14.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	7.0	7.0	7.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	2.0	2.0	2.0
28285	Sr Park Maintenance Wkr		\$4,092 -- \$4,976	4.0	4.0	4.0
29566	Sr Storekeeper Fleet Services		\$4,303 -- \$5,230	1.0	1.0	1.0
28376	Stationary Engineer 1		\$6,770 -- \$7,464	0.0	0.0	0.0
28364	Stock Clerk		\$3,187 -- \$3,875	8.0	8.0	8.0
28468	Storekeeper 1		\$3,727 -- \$4,529	2.0	2.0	2.0
28469	Storekeeper 2		\$4,099 -- \$4,983	1.0	1.0	1.0
29565	Storekeeper Fleet Services		\$3,915 -- \$4,757	2.0	2.0	2.0
27746	Supv Communication Ops Dispatcher		\$4,623 -- \$5,618	3.0	3.0	3.0
27804	Supv Custodian 1		\$3,487 -- \$4,236	3.0	3.0	3.0
27806	Supv Custodian 2		\$4,042 -- \$4,912	1.0	1.0	1.0
27959	Supv Engineering Technician		\$7,095 -- \$8,625	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				346.0	346.0	346.0
29164	Firefighter SCAF Lv 2 (40)	RA	5,427 -- 6,598	5.0	5.0	5.0
POSITION TYPE SUBTOTAL				5.0	5.0	5.0
340000BU - Airport System SUBTOTAL				351.0	351.0	351.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3220000BU - Animal Care And Regulation

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	0.0	0.0	0.0
29144	Animal Care Attendant		\$3,586 -- \$4,358	16.0	16.0	16.0
27552	Animal Control Officer		\$4,014 -- \$4,879	14.0	14.0	14.0
29273	Animal Shelter Volunteer Program Coord		\$5,496 -- \$6,681	1.0	1.0	1.0
29583	Asst Director Animal Care & Regulation		\$10,610 -- \$11,698	0.0	0.0	1.0
27783	Clerical Supv 1		\$4,134 -- \$5,026	1.0	1.0	1.0
27808	Dir of Animal Care Regulation	EX	\$12,023 -- \$13,257	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	6.0	6.0	6.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	1.0	1.0	1.0
29278	Registered Veterinary Technician		\$4,586 -- \$5,575	3.0	3.0	3.0
27553	Sr Animal Control Officer		\$4,377 -- \$5,322	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	2.0	2.0	2.0
27554	Supv Animal Control Officer		\$5,754 -- \$6,993	2.0	2.0	2.0
29304	Veterinarian		\$8,564 -- \$10,408	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				53.0	53.0	54.0
3220000BU - Animal Care And Regulation SUBTOTAL				53.0	53.0	54.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3610000BU - Assessor

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27596	Assessment Supv		\$4,325 -- \$5,256	1.0	1.0	1.0
27612	Assessment Technician		\$3,897 -- \$4,739	10.0	10.0	10.0
29470	Assessor		\$18,210 -- \$18,210	1.0	1.0	1.0
27525	Assoc Auditor Appraiser		\$5,976 -- \$7,264	5.0	5.0	5.0
28339	Assoc Real Property Appraiser		\$5,976 -- \$7,264	25.0	25.0	25.0
27606	Asst Assessor	EX	\$13,909 -- \$13,909	1.0	1.0	1.0
27531	Auditor Appraiser Lv 1		\$4,430 -- \$5,127	1.0	1.0	1.0
27533	Auditor Appraiser Lv 2		\$5,091 -- \$6,187	3.0	3.0	3.0
28905	Chief Appraiser		\$10,981 -- \$12,106	6.0	6.0	6.0
27846	Data Entry Operator HOLD		\$3,065 -- \$3,727	0.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
29290	Geographic Info System Analyst Lv 1		\$6,093 -- \$7,777	1.0	0.0	0.0
29291	Geographic Info System Analyst Lv 2		\$6,768 -- \$8,635	1.0	2.0	2.0
29303	Geographic Info Systems Technician 3		\$4,959 -- \$6,027	2.0	2.0	2.0
27522	Information Technology Technician Lv 2		\$4,064 -- \$5,188	1.0	1.0	0.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	4.0	4.0	4.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	1.0	1.0	1.0
28213	Office Specialist Lv 1		\$3,182 -- \$3,868	1.0	0.0	0.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	12.0	12.0	12.0
28944	Personnel Specialist Lv 2		\$4,391 -- \$5,336	1.0	1.0	0.0
28342	Real Property Appraiser Lv 1		\$4,219 -- \$5,127	4.0	3.0	3.0
28343	Real Property Appraiser Lv 2		\$5,091 -- \$6,187	17.0	18.0	18.0
27529	Sr Auditor Appraiser		\$6,578 -- \$7,997	3.0	3.0	3.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	14.0	14.0	14.0
28340	Sr Real Property Appraiser		\$6,578 -- \$7,997	16.0	16.0	16.0
27530	Supv Auditor Appraiser		\$7,455 -- \$9,061	2.0	2.0	2.0
29589	Supv Information Technology Analyst		\$8,625 -- \$10,483	3.0	3.0	3.0
28341	Supv Real Property Appraiser		\$7,455 -- \$9,061	9.0	9.0	9.0
POSITION TYPE SUBTOTAL				150.0	150.0	148.0
3610000BU - Assessor SUBTOTAL				150.0	150.0	148.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

786000BU - Board Of Retirement

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	2.0	2.0	2.0
27560	Accounting Mgr		\$9,025 -- \$9,949	2.0	2.0	2.0
27610	Accounting Technician		\$4,457 -- \$5,418	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
29598	Asst Retirement Admin-Enterprise Rng B	EX	\$15,418 -- \$18,739	1.0	1.0	0.0
29089	Asst Retirement Administrator-Benefits	EX	\$11,593 -- \$14,092	1.0	1.0	1.0
29448	Asst Retirement Administrator-Investment	EX	\$11,593 -- \$14,092	1.0	1.0	1.0
29090	Asst Retirement Administrator-Operations	EX	\$11,593 -- \$14,092	1.0	1.0	1.0
29595	Chief Investment Officer Retirement RngB	EX	\$17,955 -- \$21,824	1.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
29609	Info Tech Applications Analyst Lv 1		\$6,093 -- \$7,777	1.0	0.0	0.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	0.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	0.0	0.0	0.0
28213	Office Specialist Lv 1		\$3,182 -- \$3,868	2.0	2.0	2.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	5.0	5.0	5.0
28232	Paralegal		\$4,153 -- \$5,047	1.0	1.0	1.0
28318	Retirement Administrator	EX	\$16,921 -- \$21,596	1.0	1.0	1.0
29488	Retirement Benefits Specialist Lv 1		\$3,815 -- \$4,638	6.0	3.0	3.0
29489	Retirement Benefits Specialist Lv 2		\$4,198 -- \$5,105	6.0	9.0	9.0
29215	Retirement General Counsel	EX	\$12,588 -- \$15,303	1.0	0.0	0.0
29596	Retirement General Counsel Rng B	EX	\$16,434 -- \$19,976	0.0	1.0	1.0
29406	Retirement Investment Analyst Lv 2		\$6,873 -- \$8,353	1.0	1.0	1.0
29404	Retirement Investment Officer		\$10,422 -- \$11,489	2.0	1.0	0.0
29274	Retirement Services Analyst		\$6,873 -- \$8,353	4.0	4.0	3.0
29031	Retirement Services Manager		\$9,930 -- \$10,948	1.0	1.0	2.0
29032	Retirement Services Supervisor		\$5,559 -- \$6,758	3.0	3.0	3.0
29018	Senior Public Information Officer		\$6,864 -- \$8,341	1.0	1.0	1.0
27545	Sr Accountant		\$6,592 -- \$8,012	3.0	3.0	3.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	0.0	0.0	0.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
27516	Sr Information Technology Analyst HOLD		\$8,045 -- \$9,780	0.0	0.0	0.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	0.0	0.0	0.0
29490	Sr Retirement Benefits Specialist		\$4,832 -- \$5,874	6.0	6.0	6.0
29642	Sr Retirement Investment Officer		\$9,930 -- \$10,948	0.0	1.0	2.0
29589	Supv Information Technology Analyst		\$8,625 -- \$10,483	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				59.0	59.0	58.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7860000BU - Board Of Retirement SUBTOTAL	59.0	59.0	58.0
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Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4050000BU - Board of Supervisors

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27527	Admin Asst Board of Supervisors	EX	\$8,666 -- \$10,535	5.0	5.0	5.0
29465	Member, Board of Supervisors District 1		\$9,801 -- \$9,801	1.0	1.0	1.0
29466	Member, Board of Supervisors District 2		\$9,801 -- \$9,801	1.0	1.0	1.0
29467	Member, Board of Supervisors District 3		\$9,801 -- \$9,801	1.0	1.0	1.0
29468	Member, Board of Supervisors District 4		\$9,801 -- \$9,801	1.0	1.0	1.0
29469	Member, Board of Supervisors District 5		\$9,801 -- \$9,801	1.0	1.0	1.0
28388	Secretary To Member Brd of Supervisors		\$5,220 -- \$6,345	5.0	5.0	5.0
28359	Special Asst Board of Supervisors Rng A	LT	\$5,750 -- \$6,987	3.0	3.0	3.0
29582	Special Asst Board Of Supervisors Rng B	LT	\$6,037 -- \$7,339	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				20.0	20.0	20.0
4050000BU - Board of Supervisors SUBTOTAL				20.0	20.0	20.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

780000BU - Child, Family and Adult Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	4.0	4.0	4.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	16.0	16.0	18.0
27560	Accounting Mgr		\$9,025 -- \$9,949	2.0	2.0	2.0
27610	Accounting Technician		\$4,457 -- \$5,418	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	15.0	15.0	17.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	13.0	13.0	13.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	4.0	4.0	4.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	0.0	1.0	1.0
28909	Child Development Specialist 1		\$3,039 -- \$3,694	10.5	10.5	10.5
28908	Child Development Specialist 2		\$4,024 -- \$4,891	2.0	2.0	2.0
27693	Child Development Supv 2		\$5,508 -- \$6,693	1.0	1.0	1.0
27783	Clerical Supv 1		\$4,134 -- \$5,026	2.0	2.0	2.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	9.0	9.0	9.0
27834	Dep Director Human Services		\$13,387 -- \$14,760	2.0	2.0	2.0
27872	Dep Public Guardian/Conservator Lv 2		\$4,713 -- \$5,728	4.0	4.0	4.0
29586	Dir of Child Family and Adult Services	EX	\$17,850 -- \$19,681	1.0	1.0	1.0
27963	Elig Spec		\$3,893 -- \$4,730	0.0	0.0	0.0
27954	Estate Inventory Specialist		\$3,629 -- \$4,410	3.0	3.0	3.0
27947	Estate Property Officer		\$5,434 -- \$6,605	1.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
27999	Family Service Supv		\$3,796 -- \$4,614	8.0	8.0	8.0
28003	Family Service Wkr Lv 1		\$2,940 -- \$3,575	0.0	1.0	1.0
28005	Family Service Wkr Lv 2		\$3,191 -- \$3,878	69.8	68.8	68.8
28056	Health Program Mgr		\$9,949 -- \$10,969	1.0	1.0	1.0
28062	Human Services Division Mgr Rng B		\$10,565 -- \$12,842	6.0	6.0	7.0
28063	Human Services Program Mgr		\$8,733 -- \$10,615	19.0	19.0	19.0
28063	Human Services Program Mgr	LT	\$8,733 -- \$10,615	1.0	1.0	1.0
28065	Human Services Program Planner Rng B		\$8,745 -- \$9,641	26.0	27.0	27.0
28066	Human Services Program Specialist		\$6,916 -- \$8,407	29.0	29.0	29.0
29106	Human Svcs Q & R Spec		\$4,706 -- \$5,721	1.0	1.0	1.0
28435	Human Svcs Social Wkr		\$5,026 -- \$6,109	96.0	98.0	106.0
28442	Human Svcs Social Wkr AfricAmer CL Rng B		\$5,402 -- \$6,566	4.0	4.0	4.0
28444	Human Svcs Social Wkr African Amer CL		\$5,026 -- \$6,109	2.0	2.0	2.0
28438	Human Svcs Social Wkr Armenian LC		\$5,026 -- \$6,109	1.0	1.0	1.0
28447	Human Svcs Social Wkr Chinese LC		\$5,026 -- \$6,109	3.0	3.0	3.0
29176	Human Svcs Social Wkr Hmong LC		\$5,026 -- \$6,109	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28456	Human Svcs Social Wkr Lao LC		\$5,026 -- \$6,109	3.0	3.0	3.0
28441	Human Svcs Social Wkr Native Amer C RngB		\$5,402 -- \$6,566	1.0	1.0	1.0
29178	Human Svcs Social Wkr Punjabi LG E Ind C		\$5,026 -- \$6,109	1.0	1.0	1.0
28433	Human Svcs Social Wkr Rng B		\$5,402 -- \$6,566	87.7	86.7	86.7
28462	Human Svcs Social Wkr Russian LC		\$5,026 -- \$6,109	11.0	11.0	11.0
28460	Human Svcs Social Wkr Russian LC Rng B		\$5,402 -- \$6,566	0.0	1.0	1.0
28457	Human Svcs Social Wkr SpanLG LatCL Rng B		\$5,402 -- \$6,566	5.0	5.0	5.0
28459	Human Svcs Social Wkr Span LG Latin CL		\$5,026 -- \$6,109	4.0	4.0	4.0
28465	Human Svcs Social Wkr Vietnamese LC		\$5,026 -- \$6,109	3.0	3.0	3.0
28471	Human Svcs Soc Wkr Mstr Dgr		\$6,001 -- \$7,294	278.4	279.4	294.4
28474	Human Svcs Soc Wkr Mstr Dgr AfricAmer CL		\$6,001 -- \$7,294	27.0	28.0	28.0
29539	Human Svcs Soc Wkr Mstr Dgr Hmong LC		\$6,001 -- \$7,294	3.0	3.0	3.0
28473	Human Svcs Soc Wkr Mstr Dgr NativeAm CL		\$6,001 -- \$7,294	1.0	1.0	1.0
28480	Human Svcs Soc Wkr Mstr Dgr Russian LC		\$6,001 -- \$7,294	2.0	2.0	2.0
28479	Human Svcs Soc Wkr Mstr Dgr SpanLGLatinC		\$6,001 -- \$7,294	26.0	26.0	26.0
28481	Human Svcs Soc Wkr Mstr Dgr VietnameseLC		\$6,001 -- \$7,294	3.0	3.0	3.0
28837	Human Svcs Spec Lv 2		\$4,482 -- \$5,447	7.0	7.0	7.0
28845	Human Svcs Spec Russian LC Lv 2		\$4,482 -- \$5,447	1.0	1.0	1.0
29631	Human Svcs Spec SpanLGLatinCL Lv 1		\$3,967 -- \$4,823	0.0	1.0	1.0
28846	Human Svcs Spec SpanLGLatinCL Lv 2		\$4,482 -- \$5,447	1.0	0.0	0.0
28431	Human Svcs Supv		\$5,789 -- \$7,036	20.0	20.0	21.0
28432	Human Svcs Supv Mstr Dgr		\$6,918 -- \$8,409	79.8	78.8	80.8
28114	Legal Transcriber		\$3,370 -- \$4,097	6.0	6.0	6.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	94.5	93.5	93.5
28232	Paralegal		\$4,153 -- \$5,047	8.0	8.0	8.0
28259	Public Health Nurse Lv 1		\$6,829 -- \$8,299	1.0	4.0	4.0
28260	Public Health Nurse Lv 2		\$7,151 -- \$8,694	17.0	12.0	14.0
28378	Secretary		\$3,525 -- \$4,283	5.0	5.0	5.0
28379	Secretary Conf		\$3,923 -- \$4,769	1.0	1.0	1.0
27545	Sr Accountant		\$6,592 -- \$8,012	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	6.0	5.0	5.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
28117	Sr Legal Transcriber		\$3,873 -- \$4,708	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	73.6	72.6	70.6
28257	Sr Public Health Nurse		\$7,680 -- \$9,336	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	5.0	5.0	5.0
28469	Storekeeper 2		\$4,099 -- \$4,983	1.0	1.0	1.0
28139	Supv Medical Case Management Nurse		\$8,026 -- \$9,756	0.5	0.5	0.5

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28258	Supv Public Health Nurse		\$8,614 -- \$10,473	3.0	2.0	2.0
29318	Volunteer Program Coordinator		\$8,329 -- \$9,182	4.0	4.0	3.0
29319	Volunteer Program Specialist		\$6,512 -- \$7,915	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				1,156.8	1,155.8	1,185.8
27872	Dep Public Guardian/Conservator Lv 2	RA	4,713 -- 5,728	1.0	1.0	1.0
28005	Family Service Wkr Lv 2	RA	3,191 -- 3,878	5.0	5.0	5.0
28435	Human Svcs Social Wkr	RA	5,026 -- 6,109	2.0	2.0	2.0
28433	Human Svcs Social Wkr Rng B	RA	5,402 -- 6,566	2.0	2.0	2.0
28471	Human Svcs Soc Wkr Mstr Dgr	RA	6,001 -- 7,294	39.0	39.0	39.0
28431	Human Svcs Supv	RA	5,789 -- 7,036	1.0	1.0	1.0
28432	Human Svcs Supv Mstr Dgr	RA	6,918 -- 8,409	1.0	1.0	1.0
28260	Public Health Nurse Lv 2	RA	7,151 -- 8,694	2.0	2.0	2.0
27541	Sr Account Clerk	RA	3,702 -- 4,499	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				54.0	54.0	54.0
28005	Family Service Wkr Lv 2	UNF	3,191 -- 3,878	1.0	1.0	0.0
28065	Human Services Program Planner Rng B	UNF	8,745 -- 9,641	0.0	0.0	0.0
28435	Human Svcs Social Wkr	UNF	5,026 -- 6,109	3.0	1.0	0.0
28206	Office Assistant Lv 2	UNF	3,041 -- 3,695	1.0	1.0	0.0
POSITION TYPE SUBTOTAL				5.0	3.0	0.0
780000BU - Child, Family and Adult Services SUBTOTAL				1,215.8	1,212.8	1,239.8

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

581000BU - Child Support Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	7.0	7.0	7.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	3.0	3.0	3.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27662	Asst Director Child Support Services		\$10,821 -- \$11,929	2.0	2.0	2.0
28999	Attorney Lv 3 Child Support Services		\$10,001 -- \$12,157	1.0	1.0	1.0
29000	Attorney Lv 4 Child Support Services		\$11,026 -- \$14,073	4.0	4.0	4.0
29001	Attorney Lv 5 Child Support Services		\$12,164 -- \$15,526	3.0	3.0	3.0
29197	Child Support Officer 3		\$4,586 -- \$5,575	26.0	26.0	26.0
28001	Child Support Officer Lv 1		\$3,949 -- \$4,800	40.0	15.0	15.0
28002	Child Support Officer Lv 2		\$4,203 -- \$5,110	69.0	94.0	96.0
27997	Child Support Program Mgr		\$8,566 -- \$9,443	6.0	6.0	6.0
29324	Child Support Program Planner		\$6,570 -- \$7,986	2.0	2.0	2.0
28985	Dir of Child Support Services	EX	\$14,092 -- \$15,536	1.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28109	Legal Secretary 1		\$3,603 -- \$4,381	8.0	8.0	8.0
28111	Legal Secretary 2		\$3,810 -- \$4,631	3.0	3.0	3.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	27.0	27.0	25.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	68.0	68.0	68.0
29020	Principal Atty Child Support Services		\$14,788 -- \$17,119	1.0	1.0	1.0
28300	Process Server		\$3,652 -- \$4,438	3.0	3.0	3.0
28379	Secretary Conf		\$3,923 -- \$4,769	0.0	0.0	0.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	5.0	5.0	4.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	1.0	1.0	1.0
28000	Supv Child Support Officer		\$5,472 -- \$6,650	22.0	22.0	22.0
28108	Supv Legal Secretary		\$4,698 -- \$5,710	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				309.0	309.0	308.0
27539	Account Clerk Lv 2	RA	3,497 -- 4,250	1.0	1.0	1.0
27604	Admin Svcs Officer 2	RA	6,592 -- 8,012	1.0	0.0	0.0
28001	Child Support Officer Lv 1	RA	3,949 -- 4,800	13.0	14.0	14.0
28002	Child Support Officer Lv 2	RA	4,203 -- 5,110	11.0	10.0	10.0
28215	Office Specialist Lv 2	RA	3,575 -- 4,346	11.0	11.0	11.0
POSITION TYPE SUBTOTAL				37.0	36.0	36.0
29001	Attorney Lv 5 Child Support Services	UNF	12,164 -- 15,526	1.0	1.0	0.0
29197	Child Support Officer 3	UNF	4,586 -- 5,575	3.0	3.0	0.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

29324	Child Support Program Planner	UNF	6,570 -- 7,986	1.0	1.0	0.0
28109	Legal Secretary 1	UNF	3,603 -- 4,381	1.0	1.0	0.0
28206	Office Assistant Lv 2	UNF	3,041 -- 3,695	1.0	1.0	0.0
28215	Office Specialist Lv 2	UNF	3,575 -- 4,346	5.0	5.0	0.0
28300	Process Server	UNF	3,652 -- 4,438	1.0	1.0	0.0
28379	Secretary Conf	UNF	3,923 -- 4,769	1.0	1.0	0.0
28000	Supv Child Support Officer	UNF	5,472 -- 6,650	1.0	1.0	0.0
POSITION TYPE SUBTOTAL				15.0	15.0	0.0
5810000BU - Child Support Services SUBTOTAL				361.0	360.0	344.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4210000BU - Civil Service Commission

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27943	Executive Officer Civil Svc Commission	EX	\$10,382 -- \$11,445	1.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				2.0	2.0	2.0
4210000BU - Civil Service Commission SUBTOTAL				2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4010000BU - Clerk of the Board

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27613	Accounting Technician Conf		\$4,581 -- \$5,568	1.0	1.0	2.0
29451	Admin Svcs Officer 1 Conf		\$5,750 -- \$6,987	0.0	0.0	1.0
27669	Asst Clerk Board of Supervisors		\$8,412 -- \$10,227	2.0	2.0	2.0
27668	Clerk Board of Supervisors	EX	\$12,023 -- \$13,257	1.0	1.0	1.0
27817	Dep Clerk Board of Supervisors Lv 2		\$4,410 -- \$5,362	8.0	8.0	8.0
27953	Executive Secretary		\$4,745 -- \$5,766	0.0	0.0	1.0
28207	Office Assistant Lv 2 Conf		\$3,314 -- \$4,028	1.0	1.0	1.0
28379	Secretary Conf		\$3,923 -- \$4,769	0.0	0.0	0.0
27824	Supv Deputy Clerk Board of Supervisors		\$5,451 -- \$6,627	0.0	0.0	1.0
POSITION TYPE SUBTOTAL				13.0	13.0	17.0
4010000BU - Clerk of the Board SUBTOTAL				13.0	13.0	17.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5725729BU - Code Enforcement

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
28928	Chief Code Enforcement Division		\$13,121 -- \$14,466	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	1.0	1.0	1.0
29271	Code Enforcement Manager		\$9,039 -- \$9,966	1.0	1.0	1.0
28923	Code Enforcement Officer Lv 1		\$4,562 -- \$5,547	6.0	0.0	0.0
28924	Code Enforcement Officer Lv 2		\$5,009 -- \$6,090	22.0	28.0	29.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	7.0	7.0	6.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
28981	Sr Code Enforcement Officer		\$5,508 -- \$6,693	5.0	5.0	5.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	3.0	3.0	3.0
28929	Supv Code Enforcement Officer		\$6,538 -- \$7,948	5.0	5.0	5.0
POSITION TYPE SUBTOTAL				53.0	53.0	53.0
28924	Code Enforcement Officer Lv 2	UNF	5,009 -- 6,090	2.0	2.0	0.0
POSITION TYPE SUBTOTAL				2.0	2.0	0.0
5725729BU - Code Enforcement SUBTOTAL				55.0	55.0	53.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5510000BU - Conflict Criminal Defenders

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	3.0	3.0	3.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				6.0	6.0	6.0
5510000BU - Conflict Criminal Defenders SUBTOTAL				6.0	6.0	6.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

2800000BU - Connector Joint Powers Authority

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
28947	Dir of Multi-Agency Collaboration	EX	\$17,871 -- \$17,871	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				3.0	3.0	3.0
2800000BU - Connector Joint Powers Authority SUBTOTAL				3.0	3.0	3.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4610000BU - Coroner

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27540	Account Clerk Lv 2 Conf		\$3,803 -- \$4,621	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
29306	Chief Forensic Pathologist	EX	\$23,056 -- \$25,421	1.0	1.0	1.0
27752	Coroner	EX	\$13,422 -- \$14,798	1.0	1.0	1.0
29191	Coroner Technician Lv 1		\$3,667 -- \$4,457	4.0	5.0	5.0
29192	Coroner Technician Lv 2		\$3,848 -- \$4,678	4.0	3.0	3.0
27818	Dep Coroner Lv 1		\$5,112 -- \$6,525	3.0	2.0	2.0
27820	Dep Coroner Lv 2		\$5,613 -- \$7,163	10.0	11.0	11.0
29307	Forensic Pathologist Lv 1	EX	\$18,757 -- \$18,757	0.0	1.0	1.0
29308	Forensic Pathologist Lv 2	EX	\$19,053 -- \$21,007	3.0	2.0	2.0
29193	Sr Coroner Technician		\$4,226 -- \$5,136	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	2.0	2.0	2.0
29427	Supv Deputy Coroner		\$6,603 -- \$8,428	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				33.0	33.0	33.0
4610000BU - Coroner SUBTOTAL				33.0	33.0	33.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

741000BU - Correctional Health Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	3.0	4.0	4.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	1.0	1.0	1.0
27854	Dental Hygienist		\$6,222 -- \$6,222	1.0	1.0	1.0
27844	Dentist 2	EX	\$12,656 -- \$13,954	3.0	3.0	3.0
28056	Health Program Mgr		\$9,949 -- \$10,969	1.0	1.0	1.0
28062	Human Services Division Mgr Rng B		\$10,565 -- \$12,842	1.0	1.0	1.0
28065	Human Services Program Planner Rng B		\$8,745 -- \$9,641	1.0	1.0	2.0
28119	Licensed Vocational Nurse D/CF		\$4,226 -- \$5,136	29.0	29.0	38.0
28122	Medical Asst Lv 2		\$3,629 -- \$4,410	12.0	12.0	13.0
28140	Medical Director	EX	\$17,775 -- \$21,605	1.0	1.0	1.0
28163	Medical Records Technician		\$3,433 -- \$4,174	2.0	2.0	2.0
28198	Nurse Practitioner		\$8,679 -- \$10,549	3.0	2.0	2.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	4.0	4.0	4.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	1.0	1.0	1.0
28248	Pharmacist		\$11,692 -- \$12,277	6.5	6.5	7.5
29288	Pharmacy Manager		\$12,280 -- \$13,540	1.0	1.0	1.0
28314	Pharmacy Technician		\$3,838 -- \$4,666	7.0	7.0	8.0
28267	Physician 3		\$15,400 -- \$16,980	2.0	0.0	0.0
28267	Physician 3	EX	\$15,400 -- \$16,980	6.5	9.0	9.0
28334	Registered Nurse D/CF Lv 2		\$6,721 -- \$8,171	44.0	44.0	50.0
28378	Secretary		\$3,525 -- \$4,283	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
27860	Sr Dentist Management	EX	\$14,344 -- \$15,814	1.0	1.0	1.0
28055	Sr Health Program Coord Rng B		\$9,446 -- \$10,413	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	4.0	4.0	6.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	1.0	0.0	0.0
28338	Supv Registered Nurse D/CF		\$7,529 -- \$9,148	14.0	14.0	16.0
POSITION TYPE SUBTOTAL				158.0	157.5	180.5
28267	Physician 3	PFRAEX	15,400 -- 16,980	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				1.0	1.0	1.0
741000BU - Correctional Health Services SUBTOTAL				159.0	158.5	181.5

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3240000BU - County Clerk/Recorder

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
29297	Asst Chief Deputy Clerk/Recorder		\$5,494 -- \$6,679	6.0	6.0	6.0
29298	Chief Deputy Clerk/Recorder		\$10,323 -- \$11,383	3.0	3.0	3.0
29205	County Clerk/Recorder	EX	\$12,602 -- \$13,893	1.0	1.0	1.0
28165	Imaging Specialist Lv 2		\$3,333 -- \$4,054	3.0	3.0	3.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	24.0	24.0	24.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
28166	Sr Imaging Specialist		\$3,521 -- \$4,280	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	12.0	12.0	12.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	4.0	4.0	4.0
29296	Supv Deputy Clerk/Recorder		\$4,325 -- \$5,256	6.0	6.0	6.0
POSITION TYPE SUBTOTAL				69.0	69.0	69.0
3240000BU - County Clerk/Recorder SUBTOTAL				69.0	69.0	69.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4810000BU - County Counsel

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29452	Admin Svcs Officer 2 Conf		\$6,893 -- \$8,378	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27673	Asst County Counsel		\$17,025 -- \$18,771	2.0	2.0	2.0
27621	Attorney Lv 4 Civil Rng A		\$11,188 -- \$14,280	4.0	4.0	4.0
27622	Attorney Lv 4 Civil Rng B		\$12,225 -- \$15,602	34.0	34.0	34.0
27670	County Counsel	EX	\$20,570 -- \$22,679	1.0	1.0	1.0
28112	Legal Secretary 2 Conf		\$4,240 -- \$5,153	11.0	11.0	11.0
28207	Office Assistant Lv 2 Conf		\$3,314 -- \$4,028	4.0	4.0	4.0
28233	Paralegal Conf		\$4,557 -- \$5,538	2.0	2.0	2.0
28211	Sr Office Specialist Conf		\$4,212 -- \$5,119	2.0	2.0	2.0
27651	Supv Civil Attorney		\$14,863 -- \$17,205	7.0	7.0	7.0
28107	Supv Legal Secretary Conf		\$5,160 -- \$6,272	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				72.0	72.0	72.0
4810000BU - County Counsel SUBTOTAL				72.0	72.0	72.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

5910000BU - County Executive

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28367	Admin Asst to the County Executive		\$5,750 -- \$6,987	1.0	1.0	1.0
29153	Asst County Executive Officer	EX	\$20,124 -- \$22,186	0.0	0.0	0.0
27705	County Executive	EX	\$25,433 -- \$28,040	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				2.0	2.0	2.0
5910000BU - County Executive SUBTOTAL				2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5730000BU - County Executive Cabinet

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29451	Admin Svcs Officer 1 Conf		\$5,750 -- \$6,987	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	3.0	3.0	3.0
29473	CEO Management Analyst 1		\$6,893 -- \$8,378	1.0	1.0	1.0
29474	CEO Management Analyst 2		\$10,382 -- \$11,445	10.0	10.0	10.0
29475	CEO Management Analyst 3		\$11,948 -- \$13,173	2.0	2.0	2.0
28575	Chief Fiscal Officer	EX	\$17,074 -- \$18,825	1.0	1.0	1.0
29155	Chief of Customer Svcs		\$10,690 -- \$11,786	1.0	1.0	1.0
29198	County Debt Officer		\$12,545 -- \$13,833	1.0	1.0	1.0
29464	Deputy County Executive	EX	\$19,634 -- \$21,645	4.0	4.0	4.0
29143	Dir of Special Projects	EX	\$13,801 -- \$15,216	1.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	3.0	3.0	3.0
29480	Governmental Relations&Legislative Offcr		\$11,948 -- \$13,173	1.0	1.0	1.0
28207	Office Assistant Lv 2 Conf		\$3,314 -- \$4,028	1.0	1.0	1.0
28216	Office Specialist Lv 2 Conf		\$3,845 -- \$4,675	1.0	1.0	1.0
28227	Principal Administrative Analyst		\$11,428 -- \$12,599	1.0	1.0	1.0
29564	Principal Planner		\$10,633 -- \$11,724	1.0	1.0	1.0
29016	Public Information Director		\$11,948 -- \$13,173	1.0	1.0	1.0
29019	Public Information Manager		\$8,700 -- \$9,592	2.0	2.0	2.0
29017	Public Information Officer		\$5,759 -- \$7,001	2.0	2.0	2.0
29018	Senior Public Information Officer		\$6,864 -- \$8,341	3.0	3.0	3.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	0.0
POSITION TYPE SUBTOTAL				42.0	42.0	41.0
5730000BU - County Executive Cabinet SUBTOTAL				42.0	42.0	41.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

5750000BU - Criminal Justice Cabinet

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29474	CEO Management Analyst 2		\$10,382 -- \$11,445	1.0	1.0	2.0
POSITION TYPE SUBTOTAL				1.0	1.0	2.0
5750000BU - Criminal Justice Cabinet SUBTOTAL				1.0	1.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3230000BU - Department Of Finance

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	11.0	12.0	13.0
27537	Account Clerk Lv 1		\$3,078 -- \$3,741	0.0	2.0	2.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	24.0	25.0	23.0
27560	Accounting Mgr		\$9,025 -- \$9,949	7.0	8.0	8.0
27610	Accounting Technician		\$4,457 -- \$5,418	11.0	15.0	15.0
27613	Accounting Technician Conf		\$4,581 -- \$5,568	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	6.0	7.0	7.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	5.0	6.0	6.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
28889	Asst Auditor-Controller		\$12,023 -- \$13,257	1.0	1.0	1.0
28915	Asst Director Revenue Recovery		\$11,003 -- \$12,131	0.0	1.0	1.0
28490	Asst Tax Collector		\$12,023 -- \$13,257	1.0	1.0	1.0
28507	Asst Treasurer		\$12,023 -- \$13,257	1.0	1.0	1.0
27561	Audit Mgr		\$9,023 -- \$9,947	1.0	1.0	1.0
27626	Auditor Lv 2		\$5,496 -- \$6,681	2.0	2.0	2.0
27637	Business License Inspector		\$3,641 -- \$4,426	2.0	2.0	2.0
29216	Chief Consolidated Util Billing&Svc Div		\$11,330 -- \$12,493	1.0	1.0	1.0
27717	Chief Financial Reporting & Control		\$10,932 -- \$12,053	1.0	1.0	1.0
27735	Chief Investment Officer		\$12,023 -- \$13,257	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	0.0	1.0	1.0
28320	Collection Services Program Mgr		\$8,005 -- \$8,827	0.0	2.0	2.0
28323	Collection Services Supv		\$5,044 -- \$6,131	0.0	3.0	3.0
28324	Collection Svcs Agent Lv 1		\$3,636 -- \$4,419	0.0	4.0	4.0
28321	Collection Svcs Agent Lv 2		\$3,862 -- \$4,696	0.0	16.0	14.0
29641	Dep Director Finance		\$13,227 -- \$13,888	0.0	1.0	1.0
99991	Deputy Director, Finance		\$13,227 -- \$13,888	1.0	0.0	0.0
27851	Dir of Finance	EX	\$16,256 -- \$17,923	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	1.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28075	Investment Officer		\$9,023 -- \$9,947	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	3.0	3.0	3.0
28213	Office Specialist Lv 1		\$3,182 -- \$3,868	0.0	5.0	5.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	18.0	23.0	23.0
28378	Secretary		\$3,525 -- \$4,283	1.0	1.0	1.0
27545	Sr Accountant		\$6,592 -- \$8,012	11.0	12.0	12.0
27545	Sr Accountant	LT	\$6,592 -- \$8,012	0.0	0.0	0.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27541	Sr Account Clerk		\$3,702 -- \$4,499	7.0	8.0	8.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	6.0	6.0	6.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
27624	Sr Auditor		\$6,592 -- \$8,012	5.0	5.0	5.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	2.0	2.0	2.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	5.0	10.0	10.0
28890	Sr Utility Billing Services Rep		\$3,810 -- \$4,633	10.0	10.0	10.0
28533	Supv Utilities Billing Services Rep		\$4,543 -- \$5,522	3.0	3.0	3.0
28892	Utility Billing Services Rep Lv 1		\$3,166 -- \$3,848	8.0	5.0	5.0
28891	Utility Billing Services Rep Lv 2		\$3,593 -- \$4,367	19.0	22.0	22.0
POSITION TYPE SUBTOTAL				182.0	237.0	234.0
27548	Accountant	RA	5,496 -- 6,681	2.0	2.0	2.0
27539	Account Clerk Lv 2	RA	3,497 -- 4,250	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				3.0	3.0	3.0
3230000BU - Department Of Finance SUBTOTAL				185.0	240.0	237.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

760000BU - Department of Technology

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	2.0	2.0	2.0
27560	Accounting Mgr		\$9,025 -- \$9,949	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	5.0	5.0	5.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
29321	Assistant Chief Information Officer		\$12,884 -- \$14,205	1.0	1.0	0.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	0.0	0.0	1.0
27892	Chief Information Officer	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
27748	Communication Operator Dispatch Lv 2		\$3,888 -- \$4,725	17.0	17.0	17.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
29279	Geographic Information Systems Mgr		\$10,734 -- \$11,833	1.0	1.0	1.0
29290	Geographic Info System Analyst Lv 1		\$6,093 -- \$7,777	2.0	2.0	2.0
29291	Geographic Info System Analyst Lv 2		\$6,768 -- \$8,635	5.0	5.0	6.0
29611	Geographic Info Systems Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
29302	Geographic Info Systems Technician Lv 2		\$4,506 -- \$5,477	1.0	1.0	1.0
29612	Information Security Manager		\$11,271 -- \$12,427	1.0	1.0	1.0
27893	Information Technology Division Chief		\$11,816 -- \$13,029	4.0	4.0	3.0
27514	Information Technology Mgr		\$10,734 -- \$11,833	14.0	14.0	14.0
27522	Information Technology Technician Lv 2		\$4,064 -- \$5,188	8.0	8.0	8.0
29608	Info Tech Applications Analyst 3		\$7,462 -- \$9,523	7.0	9.0	9.0
29609	Info Tech Applications Analyst Lv 1		\$6,093 -- \$7,777	5.0	5.0	5.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	60.0	60.0	60.0
28918	Info Tech Business Systems Analyst 3		\$7,462 -- \$9,523	8.0	8.0	10.0
28920	Info Tech Business Systems Analyst Lv 1		\$6,093 -- \$7,777	2.0	1.0	2.0
28919	Info Tech Business Systems Analyst Lv 2		\$6,768 -- \$8,635	31.0	32.0	33.0
29602	Info Tech Infrastructure Analyst 3		\$7,462 -- \$9,523	6.0	7.0	8.0
29604	Info Tech Infrastructure Analyst Lv 1		\$6,093 -- \$7,777	4.0	2.0	2.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	84.0	85.0	86.0
27520	Info Tech Systems Support Spec Lv 1		\$4,882 -- \$6,230	0.0	1.0	1.0
27519	Info Tech Systems Support Spec Lv 2		\$5,644 -- \$7,203	27.0	26.0	26.0
27521	Info Tech Technician 3		\$4,882 -- \$6,230	0.0	0.0	0.0
28917	Principal Business Systems Analyst HOLD		\$8,195 -- \$9,961	0.0	0.0	0.0
27515	Principal Info Tech Analyst HOLD		\$9,759 -- \$10,758	2.0	2.0	2.0
27545	Sr Accountant		\$6,592 -- \$8,012	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	0.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29292	Sr Geographic Info System Analyst HOLD		\$8,045 -- \$9,780	1.0	1.0	1.0
27516	Sr Information Technology Analyst HOLD		\$8,045 -- \$9,780	31.0	29.0	26.0
28974	Sr Telecom Systems Analyst HOLD		\$8,045 -- \$9,780	0.0	0.0	0.0
28966	Sr Training and Development Specialist		\$6,873 -- \$8,353	1.0	1.0	1.0
28468	Storekeeper 1		\$3,727 -- \$4,529	1.0	1.0	1.0
27746	Supv Communication Ops Dispatcher		\$4,623 -- \$5,618	2.0	2.0	2.0
29589	Supv Information Technology Analyst		\$8,625 -- \$10,483	49.0	49.0	49.0
28373	Supv Info Tech Systems Support Spec		\$6,525 -- \$7,932	1.0	1.0	1.0
28531	Telecommunications Systems Tech Lv 2		\$6,378 -- \$7,751	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				394.0	394.0	396.0
29321	Assistant Chief Information Officer	UNF	12,884 -- 14,205	0.0	0.0	1.0
27893	Information Technology Division Chief	UNF	11,816 -- 13,029	0.0	0.0	1.0
POSITION TYPE SUBTOTAL				0.0	0.0	2.0
760000BU - Department of Technology SUBTOTAL				394.0	394.0	398.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

2960000BU - Department of Transportation

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	1.0	1.0	1.0
27560	Accounting Mgr		\$9,025 -- \$9,949	1.0	1.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	4.6	4.6	4.6
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	3.0	3.0	3.0
27706	Assoc Civil Engineer		\$8,541 -- \$10,382	19.0	19.0	19.0
28086	Assoc Landscape Architect		\$8,541 -- \$10,382	3.0	3.0	3.0
29561	Assoc Planner		\$7,125 -- \$8,661	1.0	1.0	1.0
29276	Assoc Transportation Engineer		\$8,541 -- \$10,382	3.6	3.6	3.6
27710	Asst Engineer - Civil Lv 1		\$5,679 -- \$6,260	2.0	2.0	2.0
27711	Asst Engineer - Civil Lv 2		\$6,833 -- \$8,719	19.8	19.8	19.8
28914	Asst Landscape Architect Lv 2		\$6,833 -- \$8,719	2.0	2.0	2.0
27639	Bridge Maintenance Wkr		\$4,711 -- \$5,726	5.0	5.0	5.0
27642	Bridge Operator		\$3,563 -- \$4,329	4.0	4.0	4.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	1.0	1.0	1.0
28901	Chief Financial Administrative Officer		\$10,932 -- \$12,053	0.0	0.0	0.0
28948	Chief Transportation Division--Engr&Plan		\$13,121 -- \$14,466	2.0	2.0	2.0
27699	Chief, Transportation Div - O & M		\$13,779 -- \$15,191	1.0	1.0	1.0
28904	Dir of Transportation	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	2.0	2.0	2.0
28043	Highway Maintenance Manager		\$7,415 -- \$9,014	3.0	3.0	3.0
28048	Highway Maintenance Supv		\$6,149 -- \$7,476	10.0	10.0	10.0
28050	Highway Maintenance Wkr		\$4,332 -- \$5,267	16.0	16.0	15.0
28040	Highway Maint Equipment Operator		\$5,087 -- \$6,184	8.0	8.0	8.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	1.0	1.0	0.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	5.0	5.0	5.0
28245	Principal Engineering Technician		\$5,851 -- \$7,468	4.7	4.7	4.7
29275	Principal Transportation Engineer		\$11,414 -- \$12,583	0.0	0.0	0.0
28399	Safety Specialist		\$6,873 -- \$8,353	1.0	1.0	1.0
29086	Safety Technician		\$5,317 -- \$6,462	1.0	1.0	1.0
28378	Secretary		\$3,525 -- \$4,283	1.0	1.0	0.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
27641	Sr Bridge Maintenance Wkr		\$5,087 -- \$6,184	2.0	2.0	2.0
27709	Sr Civil Engineer		\$10,476 -- \$11,550	11.0	11.0	10.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27958	Sr Engineering Technician		\$5,087 -- \$6,184	4.0	4.0	4.0
29312	Sr Highway Maintenance Manager		\$10,568 -- \$11,652	2.0	2.0	2.0
28051	Sr Highway Maintenance Wkr		\$4,711 -- \$5,726	38.0	38.0	36.0
28088	Sr Landscape Architect		\$10,372 -- \$11,435	1.0	1.0	2.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	1.0	1.0	1.0
29087	Sr Safety Specialist		\$8,747 -- \$9,643	1.0	1.0	1.0
28519	Sr Traffic Signal Lighting Technician		\$6,575 -- \$7,248	12.0	12.0	12.0
29277	Sr Transportation Engineer		\$10,476 -- \$11,550	2.0	2.0	2.0
28516	Traffic Signal and Lighting Ops Mgr		\$8,139 -- \$9,895	1.0	1.0	1.0
28517	Traffic Signal and Lighting Supv		\$6,624 -- \$8,051	4.0	4.0	4.0
28518	Traffic Signal and Lighting Technician		\$5,884 -- \$6,488	6.0	6.0	6.0
28521	Traffic Signs and Markings Mgr		\$7,415 -- \$9,014	1.0	1.0	1.0
28522	Traffic Signs Maintenance Wkr 1		\$4,221 -- \$5,129	6.0	6.0	6.0
28523	Traffic Signs Maintenance Wkr 2		\$4,588 -- \$5,576	16.0	16.0	15.0
28524	Traffic Signs Maintenance Wkr 3		\$5,021 -- \$6,102	4.0	4.0	4.0
28525	Traffic Signs Supervisor		\$5,521 -- \$6,712	4.0	4.0	3.0
28513	Tree Supervisor		\$5,855 -- \$7,118	2.0	2.0	2.0
28529	Tree Trimmer		\$4,485 -- \$5,451	7.0	7.0	7.0
POSITION TYPE SUBTOTAL				255.7	255.7	248.7
2960000BU - Department of Transportation SUBTOTAL				255.7	255.7	248.7

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

2151000BU - Development and Code Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	3.0	3.0	3.0
27610	Accounting Technician		\$4,457 -- \$5,418	3.0	3.0	3.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	5.0	5.0	5.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,541 -- \$10,382	10.0	10.0	10.0
27902	Assoc Engineer Architect		\$8,541 -- \$10,382	1.0	1.0	1.0
28103	Assoc Land Surveyor		\$8,541 -- \$10,382	3.0	3.0	3.0
29218	Asst Building Official		\$10,892 -- \$12,009	1.0	1.0	1.0
27710	Asst Engineer - Civil Lv 1		\$5,679 -- \$6,260	1.0	0.0	0.0
27711	Asst Engineer - Civil Lv 2		\$6,833 -- \$8,719	5.0	6.0	6.0
29028	Asst Land Surveyor		\$6,833 -- \$8,719	5.0	5.0	5.0
28144	Asst Mechanical Engineer Lv 2		\$6,833 -- \$8,719	1.0	1.0	1.0
27634	Building Inspector 1	LT	\$6,410 -- \$7,066	3.0	3.0	3.0
27632	Building Inspector 2 Rng A		\$6,723 -- \$7,412	52.0	52.0	52.0
27632	Building Inspector 2 Rng A	LT	\$6,723 -- \$7,412	3.0	3.0	3.0
27633	Building Inspector 2 Rng B		\$7,069 -- \$7,793	10.0	10.0	9.0
29217	Chief Building Official		\$12,552 -- \$13,840	1.0	1.0	1.0
27702	Chief Construction Mgmt & Inspection Div		\$13,779 -- \$15,191	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	1.0	1.0	1.0
29021	Chief Development & Surveyor Svcs Div		\$13,121 -- \$14,466	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	1.0	1.0	1.0
29311	Construction Inspection Supervisor		\$7,403 -- \$8,999	8.0	8.0	8.0
27725	Construction Inspector		\$6,410 -- \$7,066	12.0	12.0	11.0
29237	Construction Management Specialist		\$6,511 -- \$8,308	4.0	4.0	4.0
29236	Construction Management Supervisor		\$8,131 -- \$9,884	4.0	4.0	4.0
29235	Construction Manager		\$9,792 -- \$10,795	5.0	5.0	5.0
29500	Construction Materials Lab Tech Lv 1		\$6,410 -- \$7,066	4.0	4.0	4.0
29501	Construction Materials Lab Tech Lv 2		\$7,069 -- \$7,793	4.0	4.0	5.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	13.0	13.0	13.0
28164	Manager of Special District Services		\$11,414 -- \$12,583	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	5.0	5.0	5.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	1.0	1.0	1.0
28235	Principal Building Inspector		\$8,164 -- \$9,925	3.0	3.0	3.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	4.0	4.0	4.0
28239	Principal Construction Inspector		\$8,164 -- \$9,925	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28245	Principal Engineering Technician		\$5,851 -- \$7,468	3.0	3.0	3.0
29281	Principal Land Surveyor		\$11,414 -- \$12,583	1.0	1.0	1.0
28399	Safety Specialist		\$6,873 -- \$8,353	1.0	1.0	1.0
28378	Secretary		\$3,525 -- \$4,283	0.0	0.0	0.0
27545	Sr Accountant		\$6,592 -- \$8,012	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,476 -- \$11,550	7.0	7.0	7.0
27727	Sr Construction Inspector		\$7,069 -- \$7,793	32.0	32.0	32.0
27958	Sr Engineering Technician		\$5,087 -- \$6,184	6.0	6.0	6.0
28102	Sr Land Surveyor		\$10,372 -- \$11,435	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	10.0	10.0	10.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	1.0	1.0	1.0
29087	Sr Safety Specialist		\$8,747 -- \$9,643	0.0	0.0	1.0
27635	Supv Building Inspector		\$7,403 -- \$8,999	9.0	9.0	9.0
27959	Supv Engineering Technician		\$7,095 -- \$8,625	3.0	3.0	3.0
28246	Supv Permits Fees		\$8,613 -- \$9,495	1.0	1.0	1.0
28390	Survey Party Chief		\$5,839 -- \$7,097	4.0	4.0	4.0
28467	Survey Technician Lv 2		\$4,503 -- \$5,474	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				264.0	264.0	264.0
2151000BU - Development and Code Services SUBTOTAL				264.0	264.0	264.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5800000BU - District Attorney

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	1.0	1.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	6.0	6.0	6.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	2.0	2.0	2.0
27534	Assoc Admin Analyst Lv 2		\$6,592 -- \$8,012	2.0	2.0	2.0
27676	Asst Chief Criminal Investigator		\$11,021 -- \$13,398	1.0	1.0	1.0
27686	Asst Chief Dep District Attorney		\$15,508 -- \$18,851	7.0	7.0	7.0
27614	Attorney Lv 1 Criminal		\$9,604 -- \$9,604	3.0	2.0	2.0
27616	Attorney Lv 2 Criminal		\$11,049 -- \$11,049	2.0	1.0	1.0
27618	Attorney Lv 3 Criminal		\$10,001 -- \$12,157	7.0	5.0	5.0
27620	Attorney Lv 4 Criminal		\$11,026 -- \$14,073	55.0	59.0	59.0
27623	Attorney Lv 5 Criminal		\$12,164 -- \$15,526	62.0	62.0	63.0
29315	Chief Criminal Investigator		\$14,276 -- \$15,740	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	1.0	1.0	1.0
27685	Chief Dep District Attorney	EX	\$18,247 -- \$22,179	1.0	1.0	1.0
27733	Criminal Investigator Lv 2		\$7,588 -- \$9,683	37.0	37.0	37.0
27777	Criminalist Lv 2		\$6,509 -- \$7,911	7.0	6.0	6.0
27778	Criminalist Lv 3		\$8,106 -- \$9,855	21.0	22.0	22.0
28976	Criminalist Lv 4		\$8,522 -- \$10,360	5.0	5.0	5.0
27827	Dir District Atty Lab of Forensic Svcs		\$13,279 -- \$16,143	1.0	1.0	1.0
29471	District Attorney		\$23,686 -- \$23,686	1.0	1.0	1.0
27986	Forensic Laboratory Technician		\$4,435 -- \$5,388	2.0	2.0	2.0
29478	Forensic Multimedia Examiner Lv 2		\$5,336 -- \$6,486	4.0	4.0	4.0
28063	Human Services Program Mgr		\$8,733 -- \$10,615	1.0	1.0	1.0
28471	Human Svcs Soc Wkr Mstr Dgr		\$6,001 -- \$7,294	8.0	8.0	8.0
28474	Human Svcs Soc Wkr Mstr Dgr AfricAmer CL		\$6,001 -- \$7,294	2.0	2.0	2.0
29541	Human Svcs Soc Wkr Mstr Dgr Mien LC		\$6,001 -- \$7,294	1.0	1.0	1.0
28480	Human Svcs Soc Wkr Mstr Dgr Russian LC		\$6,001 -- \$7,294	1.0	1.0	1.0
28479	Human Svcs Soc Wkr Mstr Dgr SpanLGLatinC		\$6,001 -- \$7,294	3.0	3.0	3.0
28481	Human Svcs Soc Wkr Mstr Dgr VietnameseLC		\$6,001 -- \$7,294	1.0	1.0	1.0
28432	Human Svcs Supv Mstr Dgr		\$6,918 -- \$8,409	2.0	2.0	2.0
27514	Information Technology Mgr		\$10,734 -- \$11,833	2.0	2.0	2.0
29609	Info Tech Applications Analyst Lv 1		\$6,093 -- \$7,777	1.0	0.0	0.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	3.0	4.0	4.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	3.0	3.0	3.0
27519	Info Tech Systems Support Spec Lv 2		\$5,644 -- \$7,203	4.0	4.0	4.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28067	Investigative Assistant		\$4,548 -- \$5,528	21.0	21.0	21.0
28095	Legal Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28109	Legal Secretary 1		\$3,603 -- \$4,381	10.0	10.0	10.0
28111	Legal Secretary 2		\$3,810 -- \$4,631	17.0	17.0	17.0
28112	Legal Secretary 2 Conf		\$4,240 -- \$5,153	2.0	2.0	2.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	19.0	19.0	19.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	4.0	4.0	4.0
28232	Paralegal		\$4,153 -- \$5,047	5.0	5.0	5.0
28218	Personnel Analyst		\$6,530 -- \$7,937	1.0	1.0	1.0
28944	Personnel Specialist Lv 2		\$4,391 -- \$5,336	1.0	1.0	1.0
27652	Principal Criminal Attorney		\$14,788 -- \$17,119	36.0	36.0	36.0
28300	Process Server		\$3,652 -- \$4,438	14.0	14.0	14.0
29018	Senior Public Information Officer		\$6,864 -- \$8,341	1.0	1.0	1.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
27524	Sr Administrative Analyst Rng A		\$9,025 -- \$9,949	1.0	0.0	0.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	0.0	1.0	1.0
29479	Sr Forensic Multimedia Examiner		\$5,870 -- \$7,135	0.0	0.0	0.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	4.0	4.0	4.0
28224	Sr Personnel Analyst		\$7,186 -- \$8,734	1.0	1.0	1.0
28943	Sr Personnel Specialist		\$4,832 -- \$5,874	1.0	1.0	1.0
29461	Sr Victim Witness Claims Specialist		\$4,036 -- \$4,906	1.0	1.0	1.0
27730	Supv Criminal Investigator		\$9,992 -- \$12,146	5.0	5.0	5.0
27775	Supv Criminalist		\$9,359 -- \$11,376	5.0	5.0	5.0
29615	Supv Forensic Multimedia Examiner		\$6,455 -- \$7,849	1.0	1.0	1.0
29589	Supv Information Technology Analyst		\$8,625 -- \$10,483	2.0	2.0	2.0
28108	Supv Legal Secretary		\$4,698 -- \$5,710	5.0	5.0	5.0
29460	Victim Witness Claims Specialist		\$3,671 -- \$4,463	4.0	4.0	4.0
POSITION TYPE SUBTOTAL				426.0	426.0	427.0
27623	Attorney Lv 5 Criminal	RA	12,164 -- 15,526	2.0	2.0	2.0
27733	Criminal Investigator Lv 2	RA	7,588 -- 9,683	1.0	1.0	1.0
27776	Criminalist Lv 1	RA	4,877 -- 5,926	1.0	1.0	1.0
27777	Criminalist Lv 2	RA	6,509 -- 7,911	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				5.0	5.0	5.0
27618	Attorney Lv 3 Criminal	UNF	10,001 -- 12,157	1.0	1.0	1.0
27620	Attorney Lv 4 Criminal	UNF	11,026 -- 14,073	8.3	8.3	8.3
27623	Attorney Lv 5 Criminal	UNF	12,164 -- 15,526	1.8	1.8	1.8
27777	Criminalist Lv 2	UNF	6,509 -- 7,911	1.0	1.0	1.0
27778	Criminalist Lv 3	UNF	8,106 -- 9,855	1.0	1.0	1.0

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Summary of Positions - June/Recommended

Position Summary by Department

27986	Forensic Laboratory Technician	UNF	4,435 -- 5,388	3.0	3.0	3.0
28479	Human Svcs Soc Wkr Mstr Dgr SpanLGLatinC	UNF	6,001 -- 7,294	0.5	0.5	0.5
27522	Information Technology Technician Lv 2	UNF	4,064 -- 5,188	1.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2	UNF	6,768 -- 8,635	0.5	0.5	0.5
28095	Legal Executive Secretary	UNF	4,745 -- 5,766	0.0	0.0	0.0
28206	Office Assistant Lv 2	UNF	3,041 -- 3,695	1.0	1.0	1.0
28215	Office Specialist Lv 2	UNF	3,575 -- 4,346	6.0	6.0	6.0
28203	Sr Office Assistant	UNF	3,427 -- 4,167	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				27.1	27.1	27.1
5800000BU - District Attorney SUBTOTAL				458.1	458.1	459.1

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3870000BU - Economic Development

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
29481	Economic Dev and Marketing Director		\$13,801 -- \$15,216	1.0	1.0	1.0
29507	Economic Dev and Marketing Specialist		\$8,379 -- \$9,239	2.0	2.0	2.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	2.0	2.0	2.0
29590	Permit & Env Reg Consultant 3		\$9,004 -- \$10,946	1.0	1.0	1.0
27630	Permit & Env Reg Consultant Lv 2		\$8,186 -- \$9,949	3.0	3.0	3.0
27628	Permit & Env Reg Officer		\$10,949 -- \$12,072	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
29508	Sr Economic Dev and Marketing Specialist		\$9,223 -- \$10,168	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				16.0	16.0	16.0
3870000BU - Economic Development SUBTOTAL				16.0	16.0	16.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7090000BU - Emergency Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
29219	Asst Emergency Operations Coordinator		\$8,318 -- \$9,171	1.0	1.0	1.0
29544	Chief of Emergency Services		\$11,219 -- \$12,369	1.0	1.0	1.0
27942	Emergency Operations Coordinator		\$9,561 -- \$10,542	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				7.0	7.0	7.0
7090000BU - Emergency Services SUBTOTAL				7.0	7.0	7.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3350000BU - Environmental Management

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	1.0	1.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	3.0	3.0	3.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	1.0	1.0	1.0
27842	Dir of Environmental Management	EX	\$13,801 -- \$15,216	1.0	1.0	1.0
28983	Environmental Compliance Technician Lv 1		\$4,090 -- \$4,972	1.0	0.0	0.0
28984	Environmental Compliance Technician Lv 2		\$4,558 -- \$5,541	6.0	7.0	7.0
28953	Environmental Program Manager 1		\$9,677 -- \$10,669	2.0	2.0	2.0
28954	Environmental Program Manager 2		\$11,045 -- \$12,176	2.0	2.0	2.0
28957	Environmental Specialist 3		\$7,118 -- \$8,654	55.0	55.0	54.0
28958	Environmental Specialist 4		\$8,788 -- \$9,690	10.0	10.0	10.0
28955	Environmental Specialist Lv 1		\$5,541 -- \$5,541	3.0	2.0	2.0
28956	Environmental Specialist Lv 2		\$5,968 -- \$7,252	15.0	16.0	16.0
28956	Environmental Specialist Lv 2	LT	\$5,968 -- \$7,252	0.0	0.0	0.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	2.0	2.0	2.0
27545	Sr Accountant		\$6,592 -- \$8,012	1.0	1.0	1.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	9.0	10.0	10.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	1.0	0.0	0.0
POSITION TYPE SUBTOTAL				119.0	119.0	118.0
28984	Environmental Compliance Technician Lv 2	UNF	4,558 -- 5,541	1.0	1.0	0.0
28957	Environmental Specialist 3	UNF	7,118 -- 8,654	1.0	1.0	0.0
28956	Environmental Specialist Lv 2	LT UNF	5,968 -- 7,252	0.0	1.0	0.0
28956	Environmental Specialist Lv 2	UNF	5,968 -- 7,252	1.0	0.0	0.0
28206	Office Assistant Lv 2	UNF	3,041 -- 3,695	1.0	1.0	0.0
28203	Sr Office Assistant	UNF	3,427 -- 4,167	1.0	1.0	0.0
POSITION TYPE SUBTOTAL				5.0	5.0	0.0
3350000BU - Environmental Management SUBTOTAL				124.0	124.0	118.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

721000BU - First 5 Sacramento Commission

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	0.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	2.0	2.0	2.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	0.0	0.0	0.0
29415	Executive Dir First Five Sac Comm	EX	\$12,750 -- \$14,057	1.0	1.0	1.0
28065	Human Services Program Planner Rng B		\$8,745 -- \$9,641	7.0	7.0	7.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				13.0	13.0	12.0
721000BU - First 5 Sacramento Commission SUBTOTAL				13.0	13.0	12.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7000000BU - General Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	5.0	5.0	5.0
27560	Accounting Mgr		\$9,025 -- \$9,949	0.0	0.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	4.0	4.0	4.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	5.0	5.0	5.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	4.0	4.0	4.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	2.0	2.0	1.0
29407	Alarm Systems Technician		\$6,072 -- \$7,381	5.0	5.0	5.0
27914	Assoc Electrical Engineer		\$8,541 -- \$10,382	1.0	1.0	1.0
27902	Assoc Engineer Architect		\$8,541 -- \$10,382	4.0	4.0	4.0
29013	Assoc Environmental Services Specialist		\$7,118 -- \$8,654	2.0	2.0	2.0
28141	Assoc Mechanical Engineer		\$8,541 -- \$10,382	1.0	1.0	1.0
27908	Asst Engineer Architect Lv 1		\$5,679 -- \$6,260	1.0	2.0	2.0
27909	Asst Engineer Architect Lv 2		\$6,833 -- \$8,719	1.0	0.0	0.0
27565	Automotive Maintenance Supv		\$5,662 -- \$6,881	2.0	0.0	0.0
27563	Automotive Mechanic Rng B		\$5,145 -- \$6,253	6.0	0.0	0.0
27562	Automotive Technician		\$5,253 -- \$5,790	18.0	18.0	18.0
27640	Building Maintenance Wkr		\$3,775 -- \$4,590	13.0	13.0	13.0
27536	Building Project Coordinator 1		\$6,833 -- \$8,719	2.0	2.0	2.0
27535	Building Project Coordinator 2		\$8,127 -- \$9,878	1.0	1.0	1.0
27645	Building Security Attendant		\$3,288 -- \$3,995	20.0	20.0	20.0
29234	Building Security Attendant Supervisor		\$4,042 -- \$4,912	3.0	3.0	3.0
27659	Carpenter		\$6,243 -- \$6,243	13.0	13.0	13.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	0.0	0.0	0.0
29320	Chief Division of Facility Planning &Mgt		\$10,922 -- \$12,042	1.0	1.0	1.0
28835	Chief Fleet Division Parking Enterprise		\$10,843 -- \$11,955	1.0	1.0	1.0
27682	Chief of Architectural Services Division		\$12,232 -- \$13,486	1.0	1.0	1.0
27774	Chief Real Estate Division		\$10,843 -- \$11,955	1.0	1.0	1.0
29567	Chief Storekeeper Fleet Services		\$4,936 -- \$5,999	1.0	1.0	1.0
27798	Chief Support Svcs Division		\$8,282 -- \$9,131	1.0	1.0	1.0
28992	Contract Services Manager 1		\$9,025 -- \$9,949	2.0	2.0	2.0
28993	Contract Services Manager 2		\$9,926 -- \$10,944	1.0	1.0	1.0
28989	Contract Services Officer Lv 1		\$4,343 -- \$5,280	2.0	1.0	1.0
28990	Contract Services Officer Lv 2		\$5,496 -- \$6,681	3.0	4.0	4.0
29207	Contract Services Specialist Lv 1		\$3,593 -- \$4,365	1.0	0.0	0.0
29208	Contract Services Specialist Lv 2		\$3,949 -- \$4,798	0.0	1.0	1.0
27805	Custodian Lv 2		\$3,140 -- \$3,815	41.0	41.0	35.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27833	Dep Director General Services		\$12,884 -- \$14,205	1.0	1.0	1.0
27853	Dir of General Services	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
27932	Electrician		\$7,452 -- \$7,452	31.0	31.0	31.0
27715	Energy Program Mgr		\$9,246 -- \$10,194	1.0	1.0	1.0
28958	Environmental Specialist 4		\$8,788 -- \$9,690	1.0	1.0	1.0
27940	Equipment Maint Supv		\$6,469 -- \$7,863	4.0	0.0	0.0
27935	Equipment Technician		\$5,891 -- \$6,495	34.0	34.0	34.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
27646	Facilities Manager		\$9,844 -- \$10,854	5.0	5.0	5.0
29233	Facility Security Operations Supervisor		\$4,722 -- \$5,742	1.0	1.0	1.0
29293	Fleet Manager		\$8,235 -- \$10,010	3.0	3.0	3.0
27955	Fleet Service Wkr		\$3,965 -- \$4,821	13.0	13.0	13.0
29647	Fleet Supervisor		\$6,469 -- \$7,863	0.0	6.0	6.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	4.0	4.0	3.0
28229	Painter		\$6,243 -- \$6,243	9.0	9.0	9.0
28279	Plumber		\$7,452 -- \$7,452	10.0	10.0	10.0
28245	Principal Engineering Technician		\$5,851 -- \$7,468	1.0	1.0	1.0
28307	Printing Service Operator Lv 1		\$3,213 -- \$3,906	1.0	1.0	1.0
28308	Printing Service Operator Lv 2		\$3,433 -- \$4,174	3.0	3.0	3.0
28309	Printing Services Supv		\$4,819 -- \$5,858	1.0	1.0	1.0
28949	Printing Services Technician		\$3,048 -- \$3,706	2.0	2.0	2.0
28325	Real Estate Officer Lv 2		\$6,578 -- \$7,997	13.0	13.0	13.0
28330	Real Estate Program Manager		\$8,672 -- \$10,542	4.0	4.0	3.0
29322	Real Estate Specialist		\$3,897 -- \$4,739	3.0	3.0	3.0
27545	Sr Accountant		\$6,592 -- \$8,012	2.0	2.0	1.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	2.0	2.0	2.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
27524	Sr Administrative Analyst Rng A		\$9,025 -- \$9,949	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	2.0	2.0	3.0
29648	Sr Automotive Technician		\$5,672 -- \$6,253	0.0	6.0	6.0
28991	Sr Contract Services Officer		\$6,592 -- \$8,012	10.0	10.0	10.0
27915	Sr Electrical Engineer		\$10,476 -- \$11,550	1.0	1.0	1.0
27906	Sr Engineer Architect		\$10,476 -- \$11,550	1.0	1.0	1.0
27936	Sr Equipment Mechanic		\$6,483 -- \$7,147	5.0	5.0	5.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	1.0	1.0	1.0
28305	Sr Printing Svcs Operator Conf		\$3,981 -- \$4,837	1.0	1.0	1.0
28374	Sr Stationary Engineer		\$7,447 -- \$9,053	3.0	3.0	3.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29566	Sr Storekeeper Fleet Services		\$4,303 -- \$5,230	1.0	1.0	1.0
28376	Stationary Engineer 1		\$6,770 -- \$7,464	49.0	49.0	49.0
28376	Stationary Engineer 1	LT	\$6,770 -- \$7,464	1.0	1.0	1.0
28377	Stationary Engineer 2		\$7,464 -- \$8,230	11.0	11.0	11.0
28364	Stock Clerk		\$3,187 -- \$3,875	6.0	6.0	6.0
28468	Storekeeper 1		\$3,727 -- \$4,529	2.0	2.0	2.0
28469	Storekeeper 2		\$4,099 -- \$4,983	1.0	1.0	1.0
29565	Storekeeper Fleet Services		\$3,915 -- \$4,757	5.0	5.0	5.0
27804	Supv Custodian 1		\$3,487 -- \$4,236	2.0	2.0	2.0
27806	Supv Custodian 2		\$4,042 -- \$4,912	2.0	2.0	2.0
28508	Telecommunications Systems Supv		\$7,019 -- \$8,531	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				428.0	428.0	420.0
27548	Accountant	UNF	5,496 -- 6,681	1.0	1.0	0.0
27681	Chief Departmental Admin Svcs	UNF	10,932 -- 12,053	1.0	1.0	1.0
29320	Chief Division of Facility Planning &Mgt	UNF	10,922 -- 12,042	0.0	0.0	0.0
28992	Contract Services Manager 1	UNF	9,025 -- 9,949	1.0	1.0	0.0
27833	Dep Director General Services	UNF	12,884 -- 14,205	1.0	1.0	0.0
28330	Real Estate Program Manager	UNF	8,672 -- 10,542	1.0	1.0	0.0
POSITION TYPE SUBTOTAL				5.0	5.0	1.0
7000000BU - General Services SUBTOTAL				433.0	433.0	421.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

6470000BU - Golf

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28027	Golf Division Mgr		\$8,350 -- \$9,206	1.0	1.0	1.0
28282	Park Maintenance Mechanic		\$4,722 -- \$5,207	1.0	1.0	1.0
28286	Park Maintenance Wkr 1		\$3,462 -- \$4,207	1.0	1.0	1.0
28287	Park Maintenance Wkr 2		\$3,775 -- \$4,590	1.0	1.0	1.0
28285	Sr Park Maintenance Wkr		\$4,092 -- \$4,976	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				6.0	6.0	6.0
6470000BU - Golf SUBTOTAL				6.0	6.0	6.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

720000BU - Health Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	8.0	6.0	6.0
27560	Accounting Mgr		\$9,025 -- \$9,949	3.0	3.0	3.0
27610	Accounting Technician		\$4,457 -- \$5,418	9.0	10.0	11.0
27610	Accounting Technician	LT	\$4,457 -- \$5,418	0.0	0.0	2.0
27611	Activities Therapist		\$5,827 -- \$6,746	4.0	4.0	4.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	34.0	35.0	37.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	35.0	35.0	37.0
27604	Admin Svcs Officer 2	LT	\$6,592 -- \$8,012	0.0	1.0	3.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	7.0	7.0	7.0
27534	Assoc Admin Analyst Lv 2		\$6,592 -- \$8,012	2.0	2.0	2.0
28263	Assoc Physician Management	LT	\$13,786 -- \$16,757	0.0	0.0	1.0
29646	Behavioral Health Peer Specialist		\$3,055 -- \$3,714	0.0	0.0	10.0
27640	Building Maintenance Wkr		\$3,775 -- \$4,590	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	1.0	1.0	1.0
27761	Chief Public Health Laboratory Service		\$9,700 -- \$10,695	1.0	1.0	1.0
29577	Chief Therapist		\$9,871 -- \$10,883	1.0	1.0	1.0
27654	Claims Assistance Specialist		\$3,525 -- \$4,283	19.0	18.0	18.0
27783	Clerical Supv 1		\$4,134 -- \$5,026	3.0	3.0	3.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	3.0	3.0	3.0
29579	Communicable Disease Investigator Lv 1		\$3,988 -- \$4,847	1.0	1.0	1.0
27689	Communicable Disease Investigator Lv 2		\$4,188 -- \$5,089	6.0	8.0	8.0
27689	Communicable Disease Investigator Lv 2	LT	\$4,188 -- \$5,089	1.0	1.0	1.0
27720	County Health Officer	EX	\$19,597 -- \$21,605	1.0	1.0	1.0
27755	County Pharmacist		\$12,510 -- \$13,794	1.0	1.0	1.0
27805	Custodian Lv 2		\$3,140 -- \$3,815	7.0	7.0	7.0
27855	Dental Health Program Coord		\$7,074 -- \$8,597	1.0	1.0	1.0
27854	Dental Hygienist		\$6,222 -- \$6,222	1.6	1.6	1.6
27834	Dep Director Human Services		\$13,387 -- \$14,760	3.0	3.0	3.0
27858	Dietitian		\$5,334 -- \$6,483	6.8	6.8	6.8
28033	Dir of Health Services	EX	\$17,850 -- \$19,681	1.0	1.0	1.0
29458	Emergency Medical Services Administrator		\$10,586 -- \$11,670	1.0	1.0	1.0
29506	Emergency Medical Services Coordinator		\$7,562 -- \$9,192	1.0	1.0	2.0
27941	Emergency Medical Services Spec Lv 2		\$5,726 -- \$6,960	3.0	3.0	4.0
27945	Epidemiologist		\$7,099 -- \$8,628	3.0	3.0	4.0
27945	Epidemiologist	LT	\$7,099 -- \$8,628	0.0	2.0	2.0
27946	Epidemiology Program Mgr		\$9,561 -- \$10,542	1.0	1.0	1.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
27749	Food Service Cook		\$3,213 -- \$3,906	2.0	2.0	2.0
27751	Food Service Supervisor		\$3,901 -- \$4,743	1.0	1.0	1.0
28006	Food Service Wkr		\$2,784 -- \$3,384	4.0	4.0	4.0
28036	Health Education Assistant		\$3,906 -- \$4,748	6.0	7.0	7.0
28034	Health Educator Rng A		\$5,153 -- \$6,264	3.0	4.0	4.0
28034	Health Educator Rng A	LT	\$5,153 -- \$6,264	0.0	0.0	1.0
28035	Health Educator Rng B		\$5,747 -- \$6,984	10.0	11.0	11.0
28035	Health Educator Rng B	LT	\$5,747 -- \$6,984	0.0	1.0	1.0
28052	Health Program Coord		\$7,074 -- \$8,597	8.0	7.0	7.0
28052	Health Program Coord	LT	\$7,074 -- \$8,597	0.0	1.0	1.0
28056	Health Program Mgr		\$9,949 -- \$10,969	22.0	22.0	23.0
28056	Health Program Mgr	LT	\$9,949 -- \$10,969	0.0	0.0	1.0
28062	Human Services Division Mgr Rng B		\$10,565 -- \$12,842	7.0	7.0	7.0
28065	Human Services Program Planner Rng B		\$8,745 -- \$9,641	32.5	34.5	35.5
28065	Human Services Program Planner Rng B	LT	\$8,745 -- \$9,641	0.0	1.0	2.0
29517	Human Svcs Asst Farsi LG Persian CL		\$3,039 -- \$3,694	1.0	1.0	1.0
28411	Human Svcs Asst Spanish LG Latin CL		\$3,039 -- \$3,694	2.0	2.0	2.0
28435	Human Svcs Social Wkr		\$5,026 -- \$6,109	1.0	1.0	1.0
28118	Licensed Vocational Nurse	LT	\$4,226 -- \$5,136	0.0	0.0	1.0
28121	Medical Asst Lv 1		\$3,448 -- \$4,191	1.0	1.0	1.0
28122	Medical Asst Lv 2		\$3,629 -- \$4,410	28.5	32.5	32.5
28122	Medical Asst Lv 2	LT	\$3,629 -- \$4,410	0.0	0.0	2.0
28136	Medical Asst Lv 2 Vietnamese LC		\$3,629 -- \$4,410	1.0	0.0	0.0
28138	Medical Case Management Nurse		\$7,151 -- \$8,694	18.0	18.0	18.0
28140	Medical Director	EX	\$17,775 -- \$21,605	2.5	2.8	2.8
28163	Medical Records Technician		\$3,433 -- \$4,174	3.0	3.0	3.0
28146	Mental Health Counselor		\$5,651 -- \$6,540	18.0	18.0	38.0
28151	Mental Health Program Coord		\$7,074 -- \$8,597	40.0	38.0	46.0
28152	Mental Health Wkr		\$3,567 -- \$4,337	50.3	50.3	50.3
29585	Mental Health Wkr DC Planner		\$3,744 -- \$4,553	3.0	3.0	3.0
28155	Mental Health Wkr Licensed		\$4,355 -- \$5,293	11.0	9.0	9.0
28198	Nurse Practitioner		\$8,679 -- \$10,549	1.5	3.8	3.8
28198	Nurse Practitioner	LT	\$8,679 -- \$10,549	0.0	0.0	1.0
29246	Nutrition Asst Hmong LC Lv 2		\$2,984 -- \$3,627	1.0	1.0	1.0
28176	Nutrition Asst Lv 2		\$2,984 -- \$3,627	10.0	14.0	14.0
28194	Nutrition Asst Russian LC Lv 2		\$2,984 -- \$3,627	1.0	1.0	1.0
28188	Nutrition Asst Span LG Latin CL Lv 2		\$2,984 -- \$3,627	9.0	5.0	5.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29492	Nutrition Program Coordinator		\$6,660 -- \$8,096	4.0	4.0	4.0
28204	Office Assistant Lv 1		\$2,959 -- \$3,596	1.0	0.0	0.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	48.5	48.5	48.5
28206	Office Assistant Lv 2	LT	\$3,041 -- \$3,695	0.0	0.0	2.0
28215	Office Specialist Lv 2	LT	\$3,575 -- \$4,346	0.0	1.0	1.0
28248	Pharmacist		\$11,692 -- \$12,277	8.5	8.5	8.5
28313	Pharmacy Assistant		\$3,490 -- \$4,242	1.0	1.0	1.0
28314	Pharmacy Technician		\$3,838 -- \$4,666	4.5	4.5	4.5
28314	Pharmacy Technician	LT	\$3,838 -- \$4,666	0.0	0.0	1.0
28267	Physician 3	EX	\$15,400 -- \$16,980	1.0	1.0	1.0
28288	Psychiatric Nurse		\$7,607 -- \$8,388	17.0	17.0	17.0
28249	Public Health Aide		\$2,832 -- \$3,441	0.0	1.0	1.0
29283	Public Health Laboratory Technician		\$3,709 -- \$4,510	1.0	1.0	1.0
29283	Public Health Laboratory Technician	LT	\$3,709 -- \$4,510	0.0	0.0	2.0
28253	Public Health Microbiologist		\$5,681 -- \$6,904	4.0	4.0	4.0
28253	Public Health Microbiologist	LT	\$5,681 -- \$6,904	0.0	3.0	3.0
28259	Public Health Nurse Lv 1		\$6,829 -- \$8,299	2.0	1.0	1.0
28260	Public Health Nurse Lv 2		\$7,151 -- \$8,694	32.5	36.3	36.3
28260	Public Health Nurse Lv 2	LT	\$7,151 -- \$8,694	0.0	0.0	2.0
28353	Radiologic Technologist		\$4,598 -- \$5,590	1.0	1.0	1.0
28336	Registered Nurse Lv 1	LT	\$6,418 -- \$7,802	0.0	0.0	1.0
28337	Registered Nurse Lv 2		\$6,721 -- \$8,171	9.5	9.5	9.5
28378	Secretary		\$3,525 -- \$4,283	3.0	3.0	3.0
28379	Secretary Conf		\$3,923 -- \$4,769	0.6	0.6	0.6
29580	Senior Communicable Disease Investigator		\$4,619 -- \$5,615	0.0	1.0	1.0
27545	Sr Accountant		\$6,592 -- \$8,012	9.0	9.0	10.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	11.0	11.0	11.0
27541	Sr Account Clerk	LT	\$3,702 -- \$4,499	0.0	0.0	1.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	4.0	4.0	4.0
29645	Sr Behavioral Health Peer Specialist		\$3,361 -- \$4,087	0.0	0.0	4.0
28054	Sr Health Program Coord Rng A		\$7,784 -- \$9,463	7.0	9.0	9.0
28147	Sr Mental Health Counselor		\$6,672 -- \$7,356	131.3	131.3	142.3
28153	Sr Mental Health Wkr Licensed		\$5,242 -- \$6,371	15.0	16.0	16.0
28174	Sr Nutrition Asst		\$3,363 -- \$4,090	1.0	1.0	1.0
28186	Sr Nutrition Asst Span LG Latin CL		\$3,363 -- \$4,090	4.0	4.0	4.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	76.0	77.0	80.0
28203	Sr Office Assistant	LT	\$3,427 -- \$4,167	0.0	0.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28312	Sr Pharmacy Technician		\$4,193 -- \$5,098	1.0	1.0	1.0
28280	Sr Physician Management	EX	\$15,381 -- \$18,696	0.5	0.5	0.5
28254	Sr Public Health Microbiologist		\$6,253 -- \$7,602	3.0	3.0	3.0
28257	Sr Public Health Nurse		\$7,680 -- \$9,336	1.8	1.8	1.8
28257	Sr Public Health Nurse	LT	\$7,680 -- \$9,336	0.0	2.0	2.0
28499	Sr Therapist		\$7,398 -- \$8,992	10.5	10.5	10.5
28468	Storekeeper 1		\$3,727 -- \$4,529	1.0	1.0	1.0
27804	Supv Custodian 1		\$3,487 -- \$4,236	1.0	1.0	1.0
27806	Supv Custodian 2		\$4,042 -- \$4,912	1.0	1.0	1.0
28139	Supv Medical Case Management Nurse		\$8,026 -- \$9,756	2.0	2.0	2.0
28255	Supv Public Health Microbiologist		\$6,878 -- \$8,362	1.0	1.0	1.0
28258	Supv Public Health Nurse		\$8,614 -- \$10,473	5.0	6.0	6.0
28354	Supv Radiologic Technologist		\$5,065 -- \$6,159	1.0	1.0	1.0
28335	Supv Registered Nurse		\$7,529 -- \$9,148	3.0	3.0	3.0
28500	Supv Therapist		\$8,141 -- \$9,897	3.0	3.0	3.0
29578	Therapist		\$7,064 -- \$8,178	1.0	2.0	2.0
28489	Therapist Aide		\$3,521 -- \$4,076	3.0	3.0	3.0
29148	Treatment Center Program Coordinator		\$8,367 -- \$10,168	14.0	14.0	14.0
POSITION TYPE SUBTOTAL				920.9	949.3	1,039.3
28140	Medical Director	RA	17,775 -- 21,605	0.5	0.5	0.5
28499	Sr Therapist	RA	7,398 -- 8,992	2.0	2.0	2.0
29148	Treatment Center Program Coordinator	RA	8,367 -- 10,168	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				3.5	3.5	3.5
7200000BU - Health Services SUBTOTAL				924.4	952.8	1,042.8

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

8100000BU - Human Assistance-Administration

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	4.0	4.0	4.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	29.0	29.0	29.0
27560	Accounting Mgr		\$9,025 -- \$9,949	3.0	3.0	3.0
27610	Accounting Technician		\$4,457 -- \$5,418	7.0	7.0	7.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	33.0	33.0	33.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	24.0	24.0	25.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	2.0	2.0	2.0
27676	Asst Chief Criminal Investigator		\$11,021 -- \$13,398	1.0	1.0	1.0
29315	Chief Criminal Investigator		\$14,276 -- \$15,740	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	1.0	1.0	1.0
27790	Chief Storekeeper Rng B		\$4,936 -- \$5,999	1.0	1.0	1.0
28908	Child Development Specialist 2		\$4,024 -- \$4,891	10.0	10.0	10.0
27693	Child Development Supv 2		\$5,508 -- \$6,693	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	26.0	26.0	26.0
29574	County Veterans Service Officer		\$8,733 -- \$10,615	1.0	1.0	1.0
27733	Criminal Investigator Lv 2		\$7,588 -- \$9,683	19.0	19.0	19.0
27834	Dep Director Human Services		\$13,387 -- \$14,760	3.0	3.0	3.0
27857	Dir of Human Assistance	EX	\$17,850 -- \$19,681	1.0	1.0	1.0
27963	Elig Spec		\$3,893 -- \$4,730	0.0	0.0	0.0
27969	Elig Spec AfricAmer CL		\$3,893 -- \$4,730	0.0	0.0	0.0
29509	Elig Spec Arabic LG Middle Eastern CL		\$3,893 -- \$4,730	0.0	0.0	0.0
27965	Elig Spec Armenian LC		\$3,893 -- \$4,730	0.0	0.0	0.0
27971	Elig Spec Chinese LC		\$3,893 -- \$4,730	0.0	0.0	0.0
29511	Elig Spec Farsi LG Persian CL		\$3,893 -- \$4,730	0.0	0.0	0.0
27977	Elig Spec Lao LC		\$3,893 -- \$4,730	0.0	0.0	0.0
29513	Elig Spec Mien LC		\$3,893 -- \$4,730	0.0	0.0	0.0
27981	Elig Spec Russian LC		\$3,893 -- \$4,730	0.0	0.0	0.0
27979	Elig Spec Spanish LG Latin CL		\$3,893 -- \$4,730	0.0	0.0	0.0
27973	Elig Spec Tagalog LG Filipino CL		\$3,893 -- \$4,730	0.0	0.0	0.0
27983	Elig Spec Vietnamese LC		\$3,893 -- \$4,730	0.0	0.0	0.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28062	Human Services Division Mgr Rng B		\$10,565 -- \$12,842	6.0	6.0	6.0
28063	Human Services Program Mgr		\$8,733 -- \$10,615	18.0	18.0	19.0
28065	Human Services Program Planner Rng B		\$8,745 -- \$9,641	10.0	10.0	12.0
28066	Human Services Program Specialist		\$6,916 -- \$8,407	33.0	35.0	35.0
28404	Human Svcs Asst		\$3,039 -- \$3,694	9.0	9.0	9.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29515	Human Svcs Asst Arabic LG MidEastern CL		\$3,039 -- \$3,694	1.0	1.0	1.0
28878	Human Svcs Asst Armenian LC		\$3,039 -- \$3,694	2.0	2.0	2.0
28408	Human Svcs Asst Chinese LC		\$3,039 -- \$3,694	4.0	4.0	4.0
29517	Human Svcs Asst Farsi LG Persian CL		\$3,039 -- \$3,694	1.0	1.0	1.0
28879	Human Svcs Asst Lao LC		\$3,039 -- \$3,694	10.0	10.0	10.0
28412	Human Svcs Asst Russian LC		\$3,039 -- \$3,694	11.8	11.8	11.8
28411	Human Svcs Asst Spanish LG Latin CL		\$3,039 -- \$3,694	28.0	28.0	28.0
28423	Human Svcs Asst Vietnamese LC		\$3,039 -- \$3,694	4.0	4.0	4.0
29310	Human Svcs Program Integrity Specialist		\$6,037 -- \$7,337	3.0	3.0	3.0
29114	Human Svcs Q & R Lao LC		\$4,706 -- \$5,721	2.0	2.0	2.0
29106	Human Svcs Q & R Spec		\$4,706 -- \$5,721	47.0	47.0	47.0
29115	Human Svcs Q & R Spec Russian LC		\$4,706 -- \$5,721	2.0	2.0	2.0
29112	Human Svcs Q & R Spec Span LG Latin CL		\$4,706 -- \$5,721	3.0	3.0	3.0
28435	Human Svcs Social Wkr		\$5,026 -- \$6,109	37.0	37.0	40.0
28444	Human Svcs Social Wkr African Amer CL		\$5,026 -- \$6,109	1.0	1.0	1.0
29176	Human Svcs Social Wkr Hmong LC		\$5,026 -- \$6,109	1.0	1.0	1.0
28433	Human Svcs Social Wkr Rng B		\$5,402 -- \$6,566	3.0	3.0	3.0
28462	Human Svcs Social Wkr Russian LC		\$5,026 -- \$6,109	3.0	3.0	3.0
28459	Human Svcs Social Wkr Span LG Latin CL		\$5,026 -- \$6,109	3.0	3.0	3.0
28838	Human Svcs Spec AfricAmer CL Lv 2		\$4,482 -- \$5,447	33.0	33.0	33.0
29618	Human Svcs Spec ArabicLGMidEastCL Lv 1		\$3,967 -- \$4,823	0.0	1.0	1.0
29521	Human Svcs Spec Arabic LG MidEastern CL Lv 2		\$4,482 -- \$5,447	3.0	2.0	2.0
29619	Human Svcs Spec Armenian LC Lv 1		\$3,967 -- \$4,823	0.0	1.0	1.0
28839	Human Svcs Spec Armenian LC Lv 2		\$4,482 -- \$5,447	3.0	2.0	2.0
28840	Human Svcs Spec Chinese LC Lv 2		\$4,482 -- \$5,447	8.5	8.5	8.5
29179	Human Svcs Spec Farsi LG Persian CL Lv 2		\$4,482 -- \$5,447	1.0	2.0	2.0
29623	Human Svcs Spec Hmong LC Lv 1		\$3,967 -- \$4,823	0.0	2.0	2.0
29180	Human Svcs Spec Hmong LC Lv 2		\$4,482 -- \$5,447	9.0	7.0	7.0
28843	Human Svcs Spec Lao LC Lv 2		\$4,482 -- \$5,447	18.0	18.0	18.0
29616	Human Svcs Spec Lv 1		\$3,967 -- \$4,823	0.0	112.0	112.0
28837	Human Svcs Spec Lv 2		\$4,482 -- \$5,447	853.4	740.4	740.4
29627	Human Svcs Spec Mien LC Lv 1		\$3,967 -- \$4,823	0.0	1.0	1.0
29181	Human Svcs Spec Mien LC Lv 2		\$4,482 -- \$5,447	6.0	5.0	5.0
28844	Human Svcs Spec NativeAm CL Lv 2		\$4,482 -- \$5,447	1.0	1.0	1.0
29182	Human Svcs Spec Punjabi LG East Indian C Lv 2		\$4,482 -- \$5,447	1.0	1.0	1.0
29630	Human Svcs Spec Russian LC Lv 1		\$3,967 -- \$4,823	0.0	1.0	1.0
28845	Human Svcs Spec Russian LC Lv 2		\$4,482 -- \$5,447	67.8	66.8	66.8
29631	Human Svcs Spec SpanLGLatinCL Lv 1		\$3,967 -- \$4,823	0.0	4.0	4.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28846	Human Svcs Spec SpanLGLatinCL Lv 2		\$4,482 -- \$5,447	150.0	146.0	146.0
28841	Human Svcs Spec Tagalog LG Filipino CL Lv 2		\$4,482 -- \$5,447	2.0	2.0	2.0
28847	Human Svcs Spec Vietnamese LC Lv 2		\$4,482 -- \$5,447	18.0	18.0	18.0
28431	Human Svcs Supv		\$5,789 -- \$7,036	183.0	181.0	182.0
28067	Investigative Assistant		\$4,548 -- \$5,528	28.0	28.0	28.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	237.2	236.2	236.2
28379	Secretary Conf		\$3,923 -- \$4,769	1.0	1.0	1.0
27545	Sr Accountant		\$6,592 -- \$8,012	7.0	7.0	7.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	16.0	16.0	16.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	48.8	48.8	48.8
29588	Sr Veterans Claims Representative		\$4,383 -- \$5,327	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	13.0	13.0	13.0
28468	Storekeeper 1		\$3,727 -- \$4,529	2.0	2.0	2.0
27730	Supv Criminal Investigator		\$9,992 -- \$12,146	5.0	5.0	5.0
28549	Veterans Claims Representative		\$3,810 -- \$4,633	4.0	4.0	4.0
28539	Vocational Assessment Counselor		\$5,406 -- \$6,570	12.0	12.0	12.0
28540	Workforce Career Assessment Supv		\$6,230 -- \$7,572	9.0	9.0	9.0
29119	Workforce Coord		\$5,265 -- \$6,399	25.0	25.0	25.0
29121	Workforce Coord African Amer CL		\$5,265 -- \$6,399	1.8	1.8	1.8
POSITION TYPE SUBTOTAL				2,181.3	2,180.3	2,188.3
27603	Admin Svcs Officer 1	RA	5,496 -- 6,681	1.0	1.0	1.0
27786	Clerical Supv 2	RA	4,555 -- 5,536	1.0	1.0	1.0
27963	Elig Spec	RA	3,893 -- 4,730	0.0	0.0	0.0
28408	Human Svcs Asst Chinese LC	RA	3,039 -- 3,694	1.0	1.0	1.0
29112	Human Svcs Q & R Spec Span LG Latin CL	RA	4,706 -- 5,721	1.0	1.0	1.0
28471	Human Svcs Soc Wkr Mstr Dgr	RA	6,001 -- 7,294	0.2	0.2	0.2
29616	Human Svcs Spec Lv 1	RA	3,967 -- 4,823	0.0	45.0	45.0
28837	Human Svcs Spec Lv 2	RA	4,482 -- 5,447	94.1	50.1	50.1
28845	Human Svcs Spec Russian LC Lv 2	RA	4,482 -- 5,447	1.0	1.0	1.0
28846	Human Svcs Spec SpanLGLatinCL Lv 2	RA	4,482 -- 5,447	7.0	7.0	7.0
28847	Human Svcs Spec Vietnamese LC Lv 2	RA	4,482 -- 5,447	1.0	0.0	0.0
28431	Human Svcs Supv	RA	5,789 -- 7,036	7.0	7.0	7.0
POSITION TYPE SUBTOTAL				114.3	114.3	114.3
8100000BU - Human Assistance-Administration SUBTOTAL				2,295.6	2,294.6	2,302.6

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7230000BU - Juvenile Medical Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27854	Dental Hygienist		\$6,222 -- \$6,222	0.5	0.5	0.5
27844	Dentist 2	EX	\$12,656 -- \$13,954	0.4	0.4	0.4
28053	Health Program Coord Rng A		\$7,433 -- \$9,034	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	1.0	1.0	1.0
28248	Pharmacist		\$11,692 -- \$12,277	1.0	1.0	1.0
28314	Pharmacy Technician		\$3,838 -- \$4,666	1.0	1.0	1.0
28267	Physician 3	EX	\$15,400 -- \$16,980	1.0	1.0	1.0
28334	Registered Nurse D/CF Lv 2		\$6,721 -- \$8,171	12.5	12.5	12.5
28203	Sr Office Assistant		\$3,427 -- \$4,167	1.0	1.0	1.0
28338	Supv Registered Nurse D/CF		\$7,529 -- \$9,148	4.0	4.0	4.0
POSITION TYPE SUBTOTAL				24.4	24.4	24.4
7230000BU - Juvenile Medical Services SUBTOTAL				24.4	24.4	24.4

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5740000BU - Office of Compliance

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				2.0	2.0	2.0
5740000BU - Office of Compliance SUBTOTAL				2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

5970000BU - Office of Labor Relations

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29451	Admin Svcs Officer 1 Conf		\$5,750 -- \$6,987	1.0	1.0	1.0
29238	Labor Relations Manager		\$12,909 -- \$14,233	1.0	1.0	1.0
27949	Labor Relations Officer		\$10,894 -- \$12,011	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				5.0	5.0	5.0
5970000BU - Office of Labor Relations SUBTOTAL				5.0	5.0	5.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7990000BU - Parking Enterprise

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	0.0	0.0	0.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
28274	Parking Lot Attendant		\$3,187 -- \$3,875	3.0	3.0	3.0
28278	Parking Lot Supv		\$3,513 -- \$4,270	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				5.0	5.0	5.0
7990000BU - Parking Enterprise SUBTOTAL				5.0	5.0	5.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

605000BU - Personnel Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27540	Account Clerk Lv 2 Conf		\$3,803 -- \$4,621	1.0	1.0	1.0
27613	Accounting Technician Conf		\$4,581 -- \$5,568	1.0	1.0	1.0
29451	Admin Svcs Officer 1 Conf		\$5,750 -- \$6,987	1.0	1.0	1.0
29452	Admin Svcs Officer 2 Conf		\$6,893 -- \$8,378	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
29225	Dir of Personnel Services	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
27927	Employee Benefits Analyst Lv 2		\$7,186 -- \$8,734	2.0	2.0	2.0
27666	Employee Benefits Mgr		\$10,382 -- \$11,445	1.0	1.0	1.0
29316	Employee Benefits Supervisor		\$8,299 -- \$10,086	1.0	1.0	1.0
27788	Equal Employment Opportunity Officer		\$9,930 -- \$10,948	1.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28968	Human Resources Manager 1		\$9,148 -- \$10,086	5.0	5.0	6.0
28969	Human Resources Manager 2		\$10,382 -- \$11,445	4.0	4.0	3.0
28970	Human Resources Manager 3		\$11,421 -- \$12,592	4.0	4.0	4.0
28074	Industrial Hygienist		\$8,272 -- \$9,121	2.0	2.0	2.0
28105	Liability Property Insurance Analyst Lv2		\$6,873 -- \$8,353	4.0	4.0	4.0
28961	Liability Property Insurance Supv		\$7,934 -- \$9,643	1.0	1.0	1.0
28207	Office Assistant Lv 2 Conf		\$3,314 -- \$4,028	6.0	6.0	6.0
28216	Office Specialist Lv 2 Conf		\$3,845 -- \$4,675	8.0	8.0	6.0
28218	Personnel Analyst		\$6,530 -- \$7,937	32.0	32.0	32.0
28241	Personnel Services Division Chief		\$12,909 -- \$14,233	1.0	1.0	1.0
28945	Personnel Specialist Lv 1		\$3,993 -- \$4,854	4.0	1.0	1.0
28944	Personnel Specialist Lv 2		\$4,391 -- \$5,336	20.0	23.0	23.0
28219	Personnel Technician		\$5,559 -- \$6,758	30.0	30.0	29.0
29149	Principal Human Resources Analyst		\$9,148 -- \$10,086	2.0	2.0	1.0
28336	Registered Nurse Lv 1		\$6,418 -- \$7,802	1.0	1.0	1.0
28332	Risk & Loss Control Division Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
28962	Safety Officer		\$8,332 -- \$10,126	1.0	1.0	1.0
28399	Safety Specialist		\$6,873 -- \$8,353	5.0	5.0	5.0
27542	Sr Account Clerk Conf		\$4,125 -- \$5,014	1.0	1.0	1.0
28202	Sr Office Asst Conf		\$3,803 -- \$4,621	6.0	6.0	6.0
28211	Sr Office Specialist Conf		\$4,212 -- \$5,119	1.0	1.0	1.0
28224	Sr Personnel Analyst		\$7,186 -- \$8,734	27.0	27.0	27.0
28943	Sr Personnel Specialist		\$4,832 -- \$5,874	4.0	4.0	4.0
29087	Sr Safety Specialist		\$8,747 -- \$9,643	2.0	2.0	2.0
28966	Sr Training and Development Specialist		\$6,873 -- \$8,353	3.0	3.0	3.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27802	Training and Development Manager		\$9,006 -- \$10,948	1.0	1.0	0.0
28554	Workers Compensation Assistant		\$5,026 -- \$5,818	2.0	2.0	2.0
28553	Workers Compensation Examiner		\$6,873 -- \$8,353	12.0	12.0	12.0
28556	Workers Compensation Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
28557	Workers Compensation Supv		\$7,932 -- \$9,641	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				206.0	206.0	201.0
28553	Workers Compensation Examiner	RA	6,873 -- 8,353	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				1.0	1.0	1.0
6050000BU - Personnel Services SUBTOTAL				207.0	207.0	202.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5725728BU - Planning and Environmental Review

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	1.0	1.0	1.0
27560	Accounting Mgr		\$9,025 -- \$9,949	1.0	1.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	2.0	2.0	2.0
27902	Assoc Engineer Architect		\$8,541 -- \$10,382	1.0	1.0	1.0
28086	Assoc Landscape Architect		\$8,541 -- \$10,382	1.0	1.0	1.0
29561	Assoc Planner		\$7,125 -- \$8,661	17.6	17.8	19.8
28913	Asst Landscape Architect Lv 1		\$5,679 -- \$6,260	0.0	0.0	1.0
29560	Asst Planner		\$5,776 -- \$7,020	11.0	11.0	11.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	2.0	2.0	2.0
29482	Planning Director Planning Services Div		\$13,801 -- \$15,216	1.0	1.0	1.0
29562	Planning Technician		\$4,618 -- \$5,613	1.0	1.0	1.0
29564	Principal Planner		\$10,633 -- \$11,724	4.0	4.0	4.0
28378	Secretary		\$3,525 -- \$4,283	1.0	1.0	1.0
29563	Senior Planner		\$9,039 -- \$9,966	9.0	9.0	9.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				55.6	55.8	58.8
5725728BU - Planning and Environmental Review SUBTOTAL				55.6	55.8	58.8

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

6700000BU - Probation

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	3.0	3.0	3.0
27560	Accounting Mgr		\$9,025 -- \$9,949	1.0	1.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	11.0	11.0	11.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	13.0	13.0	13.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	3.0	3.0	3.0
28223	Assistant Probation Officer		\$5,608 -- \$7,158	151.0	151.0	146.0
27764	Asst Chief Probation Officer		\$15,270 -- \$16,836	2.0	2.0	2.0
28243	Asst Probation Division Chief		\$9,303 -- \$11,308	10.0	10.0	10.0
28243	Asst Probation Division Chief	LT	\$9,303 -- \$11,308	0.0	0.0	0.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	3.0	3.0	3.0
27748	Communication Operator Dispatch Lv 2		\$3,888 -- \$4,725	2.0	2.0	2.0
27763	County Probation Officer	EX	\$18,322 -- \$20,201	1.0	1.0	1.0
27878	Deputy Probation Officer		\$6,505 -- \$7,906	209.6	209.6	208.6
27878	Deputy Probation Officer	LT	\$6,505 -- \$7,906	4.0	4.0	4.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
27749	Food Service Cook		\$3,213 -- \$3,906	3.0	3.0	3.0
27998	Food Service Program Mgr		\$7,001 -- \$7,718	1.0	1.0	1.0
27751	Food Service Supervisor		\$3,901 -- \$4,743	1.0	1.0	1.0
28006	Food Service Wkr		\$2,784 -- \$3,384	13.0	13.0	13.0
28120	Laundry Wkr		\$3,050 -- \$3,707	3.0	3.0	3.0
28114	Legal Transcriber		\$3,370 -- \$4,097	2.5	2.5	2.5
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	22.0	22.0	22.0
28242	Probation Division Chief		\$12,312 -- \$13,575	7.0	7.0	7.0
27545	Sr Accountant		\$6,592 -- \$8,012	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
27879	Sr Deputy Probation Officer		\$7,219 -- \$8,774	108.0	108.0	109.0
27879	Sr Deputy Probation Officer	LT	\$7,219 -- \$8,774	5.0	5.0	4.0
27750	Sr Food Service Cook		\$3,533 -- \$4,297	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	23.0	23.0	23.0
28203	Sr Office Assistant	LT	\$3,427 -- \$4,167	1.0	1.0	1.0
28211	Sr Office Specialist Conf		\$4,212 -- \$5,119	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	1.0	1.0	1.0
28468	Storekeeper 1		\$3,727 -- \$4,529	1.0	1.0	1.0
28291	Supv Probation Officer		\$8,049 -- \$9,784	58.0	58.0	57.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28291	Supv Probation Officer	LT	\$8,049 -- \$9,784	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				672.1	672.1	665.1
28223	Assistant Probation Officer	UNF	5,608 -- 7,158	18.0	18.0	0.0
POSITION TYPE SUBTOTAL				18.0	18.0	0.0
6700000BU - Probation SUBTOTAL				690.1	690.1	665.1

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

691000BU - Public Defender

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27603	Admin Svcs Officer 1	LT	\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27676	Asst Chief Criminal Investigator		\$11,021 -- \$13,398	1.0	1.0	0.0
27614	Attorney Lv 1 Criminal		\$9,604 -- \$9,604	1.0	2.0	2.0
27616	Attorney Lv 2 Criminal		\$11,049 -- \$11,049	1.0	1.0	1.0
27616	Attorney Lv 2 Criminal	LT	\$11,049 -- \$11,049	0.0	2.0	2.0
27618	Attorney Lv 3 Criminal		\$10,001 -- \$12,157	7.0	2.0	2.0
27620	Attorney Lv 4 Criminal		\$11,026 -- \$14,073	36.0	40.0	40.0
27620	Attorney Lv 4 Criminal	LT	\$11,026 -- \$14,073	2.0	1.0	1.0
27623	Attorney Lv 5 Criminal		\$12,164 -- \$15,526	41.0	41.0	41.0
27658	Chief Asst Public Defender		\$15,442 -- \$18,771	2.0	2.0	2.0
29315	Chief Criminal Investigator		\$14,276 -- \$15,740	1.0	1.0	1.0
27732	Criminal Investigator Lv 1 Pub Def		\$6,892 -- \$8,795	2.0	0.0	0.0
27734	Criminal Investigator Lv 2 Pub Def		\$7,588 -- \$9,683	12.0	14.0	13.0
28435	Human Svcs Social Wkr		\$5,026 -- \$6,109	0.0	0.0	0.0
28435	Human Svcs Social Wkr	LT	\$5,026 -- \$6,109	4.0	4.0	4.0
28471	Human Svcs Soc Wkr Mstr Dgr		\$6,001 -- \$7,294	1.0	0.0	0.0
28471	Human Svcs Soc Wkr Mstr Dgr	LT	\$6,001 -- \$7,294	0.0	1.0	1.0
28432	Human Svcs Supv Mstr Dgr		\$6,918 -- \$8,409	0.0	1.0	1.0
28067	Investigative Assistant		\$4,548 -- \$5,528	5.0	5.0	4.0
28109	Legal Secretary 1		\$3,603 -- \$4,381	1.0	1.0	1.0
28111	Legal Secretary 2		\$3,810 -- \$4,631	5.0	5.0	4.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	5.0	5.0	3.0
27652	Principal Criminal Attorney		\$14,788 -- \$17,119	14.0	14.0	14.0
28240	Public Defender	EX	\$18,731 -- \$20,650	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	4.0	4.0	4.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	1.0	1.0	0.0
27730	Supv Criminal Investigator		\$9,992 -- \$12,146	1.0	1.0	2.0
28108	Supv Legal Secretary		\$4,698 -- \$5,710	2.0	2.0	1.0
POSITION TYPE SUBTOTAL				155.0	157.0	150.0
27614	Attorney Lv 1 Criminal	RA	9,604 -- 9,604	1.0	1.0	1.0
27616	Attorney Lv 2 Criminal	RA	11,049 -- 11,049	3.0	3.0	3.0
27620	Attorney Lv 4 Criminal	RA	11,026 -- 14,073	2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

POSITION TYPE SUBTOTAL	6.0	6.0	6.0
6910000BU - Public Defender SUBTOTAL	161.0	163.0	156.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

640000BU - Regional Parks

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	0.0
29561	Assoc Planner		\$7,125 -- \$8,661	0.0	0.0	0.0
28986	Chief Park Ranger		\$7,610 -- \$9,251	2.0	2.0	2.0
27835	Dep Director Regional Parks		\$10,191 -- \$11,235	1.0	1.0	1.0
27881	Dir of Parks and Recreation	EX	\$13,749 -- \$15,158	1.0	1.0	1.0
28216	Office Specialist Lv 2 Conf		\$3,845 -- \$4,675	1.0	1.0	1.0
28272	Park Interpretive Specialist		\$3,934 -- \$4,783	1.0	1.0	1.0
28282	Park Maintenance Mechanic		\$4,722 -- \$5,207	1.0	1.0	1.0
28283	Park Maintenance Superintendent		\$6,090 -- \$7,403	1.0	1.0	1.0
28284	Park Maintenance Supv		\$5,434 -- \$6,605	2.0	2.0	2.0
28286	Park Maintenance Wkr 1		\$3,462 -- \$4,207	15.0	15.0	15.0
28287	Park Maintenance Wkr 2		\$3,775 -- \$4,590	10.0	10.0	10.0
28287	Park Maintenance Wkr 2	LT	\$3,775 -- \$4,590	1.0	1.0	1.0
28296	Park Ranger		\$5,613 -- \$7,163	28.0	28.0	28.0
28297	Park Ranger Supervisor		\$6,175 -- \$7,880	5.0	5.0	5.0
28345	Recreation Specialist		\$3,934 -- \$4,783	2.0	2.0	2.0
28351	Recreation Specialist Therapy		\$3,934 -- \$4,783	2.0	2.0	2.0
28346	Recreation Supv		\$4,936 -- \$5,999	1.0	1.0	1.0
29563	Senior Planner		\$9,039 -- \$9,966	0.0	0.0	1.0
27545	Sr Accountant		\$6,592 -- \$8,012	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
29093	Sr Natural Resource Specialist	LT	\$6,156 -- \$7,483	1.0	1.0	1.0
28285	Sr Park Maintenance Wkr		\$4,092 -- \$4,976	6.0	6.0	6.0
POSITION TYPE SUBTOTAL				87.0	87.0	87.0
640000BU - Regional Parks SUBTOTAL				87.0	87.0	87.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

702000BU - Regional Radio Communications System

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	0.0	0.0	0.0
29493	Radio Communications Systems Technician		\$6,695 -- \$8,138	5.0	5.0	5.0
28973	Telecommunications Systems Manager		\$10,734 -- \$11,833	1.0	1.0	1.0
28508	Telecommunications Systems Supv		\$7,019 -- \$8,531	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				9.0	9.0	9.0
702000BU - Regional Radio Communications System SUBTOTAL				9.0	9.0	9.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

611000BU - Revenue Recovery

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	1.0	0.0	0.0
27537	Account Clerk Lv 1		\$3,078 -- \$3,741	1.0	0.0	0.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	2.0	0.0	0.0
27560	Accounting Mgr		\$9,025 -- \$9,949	1.0	0.0	0.0
27610	Accounting Technician		\$4,457 -- \$5,418	4.0	0.0	0.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	0.0	0.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	0.0	0.0
28915	Asst Director Revenue Recovery		\$11,003 -- \$12,131	1.0	0.0	0.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	1.0	0.0	0.0
28320	Collection Services Program Mgr		\$8,005 -- \$8,827	2.0	0.0	0.0
28323	Collection Services Supv		\$5,044 -- \$6,131	3.0	0.0	0.0
28324	Collection Svcs Agent Lv 1		\$3,636 -- \$4,419	2.0	0.0	0.0
28321	Collection Svcs Agent Lv 2		\$3,862 -- \$4,696	18.0	0.0	0.0
27888	Dir of Revenue Recovery	EX	\$12,601 -- \$13,892	0.0	0.0	0.0
27953	Executive Secretary		\$4,745 -- \$5,766	0.0	0.0	0.0
28213	Office Specialist Lv 1		\$3,182 -- \$3,868	3.0	0.0	0.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	7.0	0.0	0.0
27545	Sr Accountant		\$6,592 -- \$8,012	1.0	0.0	0.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	0.0	0.0
28212	Sr Office Specialist		\$3,828 -- \$4,651	5.0	0.0	0.0
POSITION TYPE SUBTOTAL				55.0	0.0	0.0
611000BU - Revenue Recovery SUBTOTAL				55.0	0.0	0.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3005000BU - Sacramento Area Sewer Operations

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,541 -- \$10,382	15.0	15.0	15.0
27914	Assoc Electrical Engineer		\$8,541 -- \$10,382	1.0	1.0	1.0
27710	Asst Engineer - Civil Lv 1		\$5,679 -- \$6,260	2.0	0.0	0.0
27711	Asst Engineer - Civil Lv 2		\$6,833 -- \$8,719	22.0	24.0	24.0
28159	Asst Mechanical Maint Technician		\$5,049 -- \$6,137	5.0	4.0	4.0
28537	Asst Undergrnd Constr Maint Spec		\$4,718 -- \$5,736	19.0	19.0	19.0
27640	Building Maintenance Wkr		\$3,775 -- \$4,590	1.0	1.0	1.0
29593	Customer Service Officer		\$9,930 -- \$10,948	1.0	1.0	1.0
29409	Dir of Sac Area Sewer District Ops	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
27932	Electrician		\$7,452 -- \$7,452	7.0	7.0	8.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	9.0	9.0	9.0
28957	Environmental Specialist 3		\$7,118 -- \$8,654	1.0	1.0	1.0
28956	Environmental Specialist Lv 2		\$5,968 -- \$7,252	1.0	1.0	1.0
29293	Fleet Manager		\$8,235 -- \$10,010	1.0	1.0	1.0
29291	Geographic Info System Analyst Lv 2		\$6,768 -- \$8,635	2.0	2.0	2.0
29611	Geographic Info Systems Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
29303	Geographic Info Systems Technician 3		\$4,959 -- \$6,027	1.0	1.0	1.0
29302	Geographic Info Systems Technician Lv 2		\$4,506 -- \$5,477	1.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	1.0	1.0	1.0
28157	Mechanical Maintenance Supv		\$6,130 -- \$7,450	5.0	5.0	5.0
28158	Mechanical Maintenance Technician		\$6,119 -- \$6,747	11.0	11.0	11.0
28158	Mechanical Maintenance Technician	LT	\$6,119 -- \$6,747	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	2.0	2.0	2.0
28245	Principal Engineering Technician		\$5,851 -- \$7,468	17.0	17.0	16.0
28399	Safety Specialist		\$6,873 -- \$8,353	1.0	1.0	1.0
29086	Safety Technician		\$5,317 -- \$6,462	2.0	2.0	2.0
29435	Sanitation Dist Assoc Business Analyst		\$8,701 -- \$10,579	1.0	1.0	1.0
29434	Sanitation Dist Asst Business Analyst		\$7,833 -- \$9,521	1.0	1.0	1.0
29487	Sanitation Dist Data Mgt Supv		\$7,111 -- \$8,644	1.0	1.0	1.0
29484	Sanitation Dist Data Mgt Tech Lv 2		\$5,341 -- \$6,493	3.0	3.0	3.0
29423	Sanitation Dist Planner Scheduler 1		\$5,488 -- \$6,672	1.0	1.0	1.0
29424	Sanitation Dist Planner Scheduler 2		\$6,194 -- \$7,529	5.0	5.0	5.0
29425	Sanitation Dist Planner Scheduler 3		\$6,979 -- \$8,484	2.0	2.0	2.0
29426	Sanitation Dist Planner Scheduler Mgr		\$8,030 -- \$9,759	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29486	Sanitation Dist Prin Data Mgt Tech		\$6,464 -- \$7,857	1.0	1.0	1.0
29400	Sanitation District Interceptor Supt		\$10,050 -- \$11,080	1.0	1.0	1.0
29502	Sanitation District Maint & Ops Asst		\$5,065 -- \$6,159	37.0	37.0	37.0
28571	Sanitation District Maint & Ops AsstSupt		\$10,316 -- \$11,372	2.0	2.0	2.0
29401	Sanitation District Maint & Ops Mgr		\$7,539 -- \$9,166	5.0	5.0	5.0
29504	Sanitation District Maint & Ops Sr Tech		\$6,036 -- \$7,335	11.0	11.0	11.0
28570	Sanitation District Maint & Ops Supt		\$11,337 -- \$12,500	1.0	1.0	1.0
29505	Sanitation District Maint & Ops Supv		\$6,838 -- \$8,312	5.0	5.0	5.0
29503	Sanitation District Maint & Ops Tech		\$5,637 -- \$6,853	43.0	44.0	44.0
29603	Sanitation District Mechanic 3		\$5,693 -- \$6,920	1.0	1.0	1.0
29607	Sanitation District Mechanic Lv 2		\$5,176 -- \$6,291	6.0	7.0	7.0
29436	Sanitation Dist Sr Business Analyst		\$9,594 -- \$11,663	1.0	1.0	0.0
29485	Sanitation Dist Sr Data Mgt Tech		\$5,876 -- \$7,141	2.0	2.0	2.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,476 -- \$11,550	6.0	6.0	6.0
27958	Sr Engineering Technician		\$5,087 -- \$6,184	9.0	9.0	10.0
27936	Sr Equipment Mechanic		\$6,483 -- \$7,147	3.0	3.0	3.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	3.0	3.0	3.0
29087	Sr Safety Specialist		\$8,747 -- \$9,643	1.0	1.0	1.0
28567	Sr Water Quality Control System Tech		\$6,916 -- \$8,407	3.0	3.0	3.0
28376	Stationary Engineer 1		\$6,770 -- \$7,464	1.0	1.0	1.0
27959	Supv Engineering Technician		\$7,095 -- \$8,625	9.0	9.0	9.0
28535	Underground Constr and Maint Spec		\$5,715 -- \$6,300	15.0	14.0	14.0
28536	Underground Constr and Maint Supv		\$5,834 -- \$7,092	5.0	5.0	5.0
28565	Water Quality Control System Supv		\$7,607 -- \$9,248	1.0	1.0	1.0
28566	Water Quality Control System Technician		\$6,585 -- \$7,261	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				324.0	324.0	324.0
3005000BU - Sacramento Area Sewer Operations SUBTOTAL				324.0	324.0	324.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3028000BU - Sacramento Regional Sanitation District

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	2.0	2.0	2.0
27560	Accounting Mgr		\$9,025 -- \$9,949	1.0	1.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	3.0	3.0	3.0
28912	Administrator Sanitation Districts Agenc	EX	\$17,801 -- \$19,627	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	5.0	4.0	4.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	4.0	4.0	4.0
27604	Admin Svcs Officer 2	LT	\$6,592 -- \$8,012	0.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	2.0	2.0	2.0
27706	Assoc Civil Engineer		\$8,541 -- \$10,382	30.0	29.0	29.0
27914	Assoc Electrical Engineer		\$8,541 -- \$10,382	3.0	3.0	3.0
28141	Assoc Mechanical Engineer		\$8,541 -- \$10,382	2.0	2.0	2.0
27710	Asst Engineer - Civil Lv 1		\$5,679 -- \$6,260	0.0	1.0	1.0
27711	Asst Engineer - Civil Lv 2		\$6,833 -- \$8,719	14.0	13.0	13.0
27711	Asst Engineer - Civil Lv 2	LT	\$6,833 -- \$8,719	0.0	0.0	0.0
28144	Asst Mechanical Engineer Lv 2		\$6,833 -- \$8,719	2.0	2.0	2.0
28159	Asst Mechanical Maint Technician		\$5,049 -- \$6,137	3.0	3.0	3.0
27636	Biologist		\$6,603 -- \$7,280	2.0	2.0	2.0
27640	Building Maintenance Wkr		\$3,775 -- \$4,590	1.0	1.0	1.0
27659	Carpenter		\$6,243 -- \$6,243	2.0	2.0	2.0
27719	Chemist		\$6,603 -- \$7,280	4.0	4.0	4.0
28901	Chief Financial Administrative Officer		\$10,932 -- \$12,053	1.0	1.0	1.0
29497	Chief Scientist		\$11,929 -- \$13,152	1.0	1.0	1.0
27790	Chief Storekeeper Rng B		\$4,936 -- \$5,999	2.0	2.0	2.0
27783	Clerical Supv 1		\$4,134 -- \$5,026	1.0	1.0	1.0
28990	Contract Services Officer Lv 2		\$5,496 -- \$6,681	2.0	2.0	2.0
29208	Contract Services Specialist Lv 2		\$3,949 -- \$4,798	3.0	3.0	3.0
29491	Dep Director Sac Reg Co San Dist Ops	LT	\$13,787 -- \$15,200	1.0	1.0	1.0
29443	Dir of Internal Services	EX	\$12,171 -- \$13,418	1.0	1.0	1.0
29410	Dir of Policy and Planning	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
29414	Dir of Sac Reg Co Sanitation Dist Ops	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
27932	Electrician		\$7,452 -- \$7,452	20.0	20.0	20.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	1.0	1.0	1.0
27930	Environmental Laboratory Analyst		\$5,044 -- \$5,561	10.0	11.0	11.0
28953	Environmental Program Manager 1		\$9,677 -- \$10,669	2.0	2.0	2.0
28954	Environmental Program Manager 2		\$11,045 -- \$12,176	1.0	1.0	1.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28957	Environmental Specialist 3		\$7,118 -- \$8,654	6.0	6.0	6.0
28958	Environmental Specialist 4		\$8,788 -- \$9,690	4.0	4.0	4.0
28955	Environmental Specialist Lv 1		\$5,541 -- \$5,541	0.0	1.0	1.0
28956	Environmental Specialist Lv 2		\$5,968 -- \$7,252	4.0	3.0	3.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
27646	Facilities Manager		\$9,844 -- \$10,854	1.0	1.0	1.0
29611	Geographic Info Systems Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
28080	Industrial Waste Inspector Lv 2		\$5,710 -- \$6,940	1.0	1.0	1.0
27514	Information Technology Mgr		\$10,734 -- \$11,833	1.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	3.0	3.0	3.0
28918	Info Tech Business Systems Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
28919	Info Tech Business Systems Analyst Lv 2		\$6,768 -- \$8,635	2.0	2.0	2.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	3.0	3.0	3.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	7.0	7.0	7.0
28156	Mechanical Maintenance Mgr		\$7,248 -- \$8,811	1.0	1.0	1.0
28157	Mechanical Maintenance Supv		\$6,130 -- \$7,450	9.0	9.0	9.0
28158	Mechanical Maintenance Technician		\$6,119 -- \$6,747	11.0	10.0	10.0
28201	Natural Resource Specialist Lv 2		\$4,927 -- \$5,990	3.0	3.0	3.0
28199	Natural Resource Supv		\$8,061 -- \$8,887	1.0	1.0	1.0
28216	Office Specialist Lv 2 Conf		\$3,845 -- \$4,675	1.0	1.0	1.0
28229	Painter		\$6,243 -- \$6,243	4.0	4.0	4.0
27630	Permit & Env Reg Consultant Lv 2		\$8,186 -- \$9,949	1.0	1.0	1.0
27628	Permit & Env Reg Officer		\$10,949 -- \$12,072	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	1.0	1.0	1.0
28238	Principal Civil Engineer	LT	\$11,414 -- \$12,583	1.0	1.0	1.0
28244	Principal Engineer/Architect		\$11,414 -- \$12,583	3.0	3.0	3.0
28244	Principal Engineer/Architect	LT	\$11,414 -- \$12,583	2.0	2.0	1.0
28245	Principal Engineering Technician		\$5,851 -- \$7,468	3.0	3.0	3.0
27515	Principal Info Tech Analyst HOLD		\$9,759 -- \$10,758	1.0	1.0	1.0
29017	Public Information Officer		\$5,759 -- \$7,001	2.0	2.0	2.0
28399	Safety Specialist		\$6,873 -- \$8,353	3.0	3.0	3.0
29086	Safety Technician		\$5,317 -- \$6,462	0.0	1.0	1.0
29435	Sanitation Dist Assoc Business Analyst		\$8,701 -- \$10,579	1.0	1.0	1.0
29434	Sanitation Dist Asst Business Analyst		\$7,833 -- \$9,521	1.0	1.0	1.0
29483	Sanitation Dist Data Mgt Tech Lv 1		\$4,856 -- \$5,905	1.0	1.0	1.0
29484	Sanitation Dist Data Mgt Tech Lv 2		\$5,341 -- \$6,493	3.0	3.0	3.0
29486	Sanitation Dist Prin Data Mgt Tech		\$6,464 -- \$7,857	3.0	3.0	3.0
29400	Sanitation District Interceptor Supt		\$10,050 -- \$11,080	0.0	0.0	0.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28568	Sanitation District Lab Mgr		\$11,870 -- \$13,086	1.0	1.0	1.0
29403	Sanitation District Lab QA Officer		\$6,331 -- \$7,697	1.0	1.0	1.0
29603	Sanitation District Mechanic 3		\$5,693 -- \$6,920	3.0	4.0	4.0
29605	Sanitation District Mechanic Lv 1		\$4,141 -- \$5,033	4.0	1.0	1.0
29607	Sanitation District Mechanic Lv 2		\$5,176 -- \$6,291	0.0	3.0	3.0
29457	Sanitation District Public Affairs Mgr		\$9,966 -- \$10,988	1.0	1.0	1.0
29305	Sanitation District Purchasing Mgr		\$8,506 -- \$10,339	1.0	1.0	1.0
29601	Sanitation District Sr Mechanic		\$6,265 -- \$7,614	1.0	1.0	1.0
29485	Sanitation Dist Sr Data Mgt Tech		\$5,876 -- \$7,141	5.0	5.0	5.0
29422	Sanitation Dist Sr PC Systems Analyst		\$6,768 -- \$8,635	2.0	2.0	2.0
29422	Sanitation Dist Sr PC Systems Analyst	LT	\$6,768 -- \$8,635	1.0	1.0	1.0
29495	Scientist Lv 2		\$9,185 -- \$10,126	1.0	1.0	1.0
28378	Secretary		\$3,525 -- \$4,283	4.0	4.0	4.0
29018	Senior Public Information Officer		\$6,864 -- \$8,341	2.0	2.0	2.0
27545	Sr Accountant		\$6,592 -- \$8,012	2.0	2.0	2.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$9,930 -- \$10,948	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,476 -- \$11,550	16.0	16.0	15.0
28991	Sr Contract Services Officer		\$6,592 -- \$8,012	3.0	3.0	3.0
27915	Sr Electrical Engineer		\$10,476 -- \$11,550	2.0	2.0	2.0
27958	Sr Engineering Technician		\$5,087 -- \$6,184	1.0	1.0	1.0
27931	Sr Environmental Laboratory Analyst		\$5,677 -- \$6,258	8.0	8.0	8.0
27936	Sr Equipment Mechanic		\$6,483 -- \$7,147	0.0	0.0	0.0
27516	Sr Information Technology Analyst HOLD		\$8,045 -- \$9,780	8.0	8.0	8.0
28068	Sr Instr Cntrl System Engineer		\$10,476 -- \$11,550	1.0	1.0	1.0
28142	Sr Mechanical Engineer		\$10,476 -- \$11,550	1.0	1.0	0.0
29093	Sr Natural Resource Specialist		\$6,156 -- \$7,483	3.0	3.0	3.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	15.0	14.0	14.0
28211	Sr Office Specialist Conf		\$4,212 -- \$5,119	2.0	2.0	2.0
29087	Sr Safety Specialist		\$8,747 -- \$9,643	1.0	1.0	1.0
28374	Sr Stationary Engineer		\$7,447 -- \$9,053	1.0	1.0	1.0
28966	Sr Training and Development Specialist		\$6,873 -- \$8,353	2.0	2.0	2.0
29201	Sr Wastewater Treatment Plant Operator		\$8,124 -- \$8,955	23.0	23.0	23.0
28567	Sr Water Quality Control System Tech		\$6,916 -- \$8,407	7.0	7.0	7.0
28376	Stationary Engineer 1		\$6,770 -- \$7,464	8.0	8.0	8.0
28377	Stationary Engineer 2		\$7,464 -- \$8,230	2.0	2.0	2.0
28364	Stock Clerk		\$3,187 -- \$3,875	2.0	2.0	2.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28468	Storekeeper 1		\$3,727 -- \$4,529	4.0	4.0	4.0
28469	Storekeeper 2		\$4,099 -- \$4,983	2.0	2.0	2.0
27959	Supv Engineering Technician		\$7,095 -- \$8,625	1.0	1.0	1.0
29589	Supv Information Technology Analyst		\$8,625 -- \$10,483	4.0	4.0	4.0
28964	Training and Development Specialist Lv1		\$4,748 -- \$5,769	0.0	1.0	1.0
28965	Training and Development Specialist Lv2		\$5,931 -- \$7,208	4.0	3.0	3.0
28978	Treatment Plant Operations & Maint Mgr 1		\$11,525 -- \$12,707	3.0	3.0	3.0
28979	Treatment Plant Operations & Maint Mgr 2		\$13,787 -- \$15,200	1.0	1.0	1.0
28501	Treatment Plant Operator Lv 1		\$4,605 -- \$5,597	3.0	3.0	3.0
28502	Treatment Plant Operator Lv 2		\$5,581 -- \$6,152	4.0	4.0	4.0
29200	Wastewater Treatment Plant Operator Lv 2		\$6,770 -- \$7,464	41.0	41.0	45.0
29202	Wastewater Treatment Plant Ops Supv		\$9,749 -- \$10,748	13.0	13.0	12.0
28565	Water Quality Control System Supv		\$7,607 -- \$9,248	1.0	1.0	1.0
28566	Water Quality Control System Technician		\$6,585 -- \$7,261	8.0	8.0	8.0
28569	Water Quality Laboratory Supv		\$6,589 -- \$8,009	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				452.0	452.0	452.0
3028000BU - Sacramento Regional Sanitation District SUBTOTAL				452.0	452.0	452.0

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Summary of Positions - June/Recommended

Position Summary by Department

740000BU - Sheriff

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	6.0	6.0	6.0
27560	Accounting Mgr		\$9,025 -- \$9,949	3.0	3.0	3.0
27610	Accounting Technician		\$4,457 -- \$5,418	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	6.0	6.0	6.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	3.0	3.0	3.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27627	Baker		\$3,704 -- \$4,501	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$10,932 -- \$12,053	1.0	1.0	1.0
28323	Collection Services Supv		\$5,044 -- \$6,131	0.0	0.0	0.0
28321	Collection Svcs Agent Lv 2		\$3,862 -- \$4,696	7.0	7.0	7.0
29570	Crime & Intel Analysis Program Coord		\$9,020 -- \$9,944	1.0	1.0	1.0
29568	Crime & Intel Analyst		\$6,725 -- \$8,174	13.0	13.0	12.0
29568	Crime & Intel Analyst	LT	\$6,725 -- \$8,174	5.0	5.0	5.0
27889	Deputy Sheriff Rng A		\$6,218 -- \$7,937	336.0	333.0	333.0
27889	Deputy Sheriff Rng A	LT	\$6,218 -- \$7,937	1.0	1.0	0.0
29591	Deputy Sheriff Rng B		\$8,334 -- \$8,750	803.0	806.0	798.0
29591	Deputy Sheriff Rng B	LT	\$8,334 -- \$8,750	1.0	1.0	0.0
27956	Electronics Technician		\$5,594 -- \$6,168	5.0	5.0	5.0
27935	Equipment Technician		\$5,891 -- \$6,495	1.0	1.0	1.0
27749	Food Service Cook		\$3,213 -- \$3,906	15.0	15.0	15.0
27998	Food Service Program Mgr		\$7,001 -- \$7,718	1.0	1.0	1.0
27751	Food Service Supervisor		\$3,901 -- \$4,743	2.0	2.0	2.0
28072	Forensic Identification Specialist Lv 1		\$5,441 -- \$6,612	2.0	1.0	1.0
28073	Forensic Identification Specialist Lv 2		\$6,116 -- \$7,435	9.0	10.0	10.0
28969	Human Resources Manager 2		\$10,382 -- \$11,445	1.0	1.0	1.0
28433	Human Svcs Social Wkr Rng B		\$5,402 -- \$6,566	4.0	4.0	4.0
27514	Information Technology Mgr		\$10,734 -- \$11,833	2.0	2.0	2.0
29608	Info Tech Applications Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	6.0	6.0	6.0
29602	Info Tech Infrastructure Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	11.0	11.0	11.0
29606	Info Tech Infrastructure Analyst Lv 2	LT	\$6,768 -- \$8,635	1.0	1.0	1.0
27520	Info Tech Systems Support Spec Lv 1		\$4,882 -- \$6,230	1.0	1.0	1.0
27519	Info Tech Systems Support Spec Lv 2		\$5,644 -- \$7,203	5.0	5.0	5.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	2.0	2.0	2.0
28215	Office Specialist Lv 2		\$3,575 -- \$4,346	2.0	2.0	2.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28218	Personnel Analyst		\$6,530 -- \$7,937	2.0	2.0	2.0
28945	Personnel Specialist Lv 1		\$3,993 -- \$4,854	1.0	0.0	0.0
28944	Personnel Specialist Lv 2		\$4,391 -- \$5,336	3.0	4.0	4.0
28219	Personnel Technician		\$5,559 -- \$6,758	2.0	2.0	2.0
28300	Process Server		\$3,652 -- \$4,438	4.0	4.0	4.0
29472	Sheriff		\$22,440 -- \$22,440	1.0	1.0	1.0
29010	Sheriff 911 Call Dispatcher		\$4,884 -- \$5,935	38.0	38.0	42.0
28361	Sheriff Captain		\$11,021 -- \$13,398	12.0	12.0	12.0
28365	Sheriff Chief Deputy		\$14,537 -- \$17,673	4.0	4.0	4.0
29009	Sheriff Communication Dispatcher Lv 1		\$5,376 -- \$6,535	2.0	1.0	1.0
28366	Sheriff Communication Dispatcher Lv 2		\$5,914 -- \$7,187	31.0	32.0	32.0
28369	Sheriff Correct Facility Rec Spec		\$4,327 -- \$5,260	9.0	9.0	9.0
28370	Sheriff Correct Facility Rec Supv		\$5,428 -- \$6,599	2.0	2.0	2.0
28386	Sheriff Jail Librarian		\$3,359 -- \$4,083	1.0	1.0	1.0
28387	Sheriff Lieutenant		\$11,017 -- \$12,146	53.0	53.0	53.0
28395	Sheriff Records Mgr		\$6,714 -- \$8,162	2.0	2.0	2.0
28396	Sheriff Records Officer 1		\$5,319 -- \$6,464	226.0	226.0	241.0
28396	Sheriff Records Officer 1	LT	\$5,319 -- \$6,464	1.0	1.0	1.0
28397	Sheriff Records Officer 2		\$6,116 -- \$7,435	45.0	45.0	45.0
28398	Sheriff Records Officer 3		\$7,090 -- \$8,620	9.0	9.0	9.0
28393	Sheriff Records Specialist Lv 1		\$3,119 -- \$3,793	12.0	2.0	2.0
28394	Sheriff Records Specialist Lv 2		\$3,502 -- \$4,259	41.0	51.0	48.0
28392	Sheriff Records Supervisor		\$4,275 -- \$5,195	4.0	4.0	4.0
28895	Sheriffs Community Services Officer 1		\$4,014 -- \$4,879	18.0	18.0	17.0
28896	Sheriffs Community Services Officer 2		\$4,607 -- \$5,599	17.0	17.0	17.0
28426	Sheriff Security Officer		\$5,411 -- \$6,577	88.0	88.0	89.0
28400	Sheriff Sergeant		\$7,950 -- \$10,145	177.0	177.0	177.0
27545	Sr Accountant		\$6,592 -- \$8,012	4.0	4.0	4.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
29569	Sr Crime & Intel Analyst		\$7,400 -- \$8,994	2.0	2.0	2.0
29569	Sr Crime & Intel Analyst	LT	\$7,400 -- \$8,994	1.0	1.0	1.0
27936	Sr Equipment Mechanic		\$6,483 -- \$7,147	1.0	1.0	1.0
27750	Sr Food Service Cook		\$3,533 -- \$4,297	6.0	6.0	6.0
27516	Sr Information Technology Analyst HOLD		\$8,045 -- \$9,780	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	16.0	16.0	14.0
28202	Sr Office Asst Conf		\$3,803 -- \$4,621	3.0	3.0	3.0
28224	Sr Personnel Analyst		\$7,186 -- \$8,734	1.0	1.0	1.0
28391	Sr Sheriff Records Specialist		\$3,748 -- \$4,557	16.0	16.0	16.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28364	Stock Clerk		\$3,187 -- \$3,875	1.0	1.0	1.0
28077	Supv Forensic Identification Specialist		\$6,942 -- \$8,437	2.0	2.0	2.0
29589	Supv Information Technology Analyst		\$8,625 -- \$10,483	7.0	7.0	7.0
28508	Telecommunications Systems Supv		\$7,019 -- \$8,531	1.0	1.0	1.0
28531	Telecommunications Systems Tech Lv 2		\$6,378 -- \$7,751	2.0	2.0	2.0
28538	Undersheriff	EX	\$19,891 -- \$19,891	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				2,133.0	2,133.0	2,136.0
27899	Deputy Sheriff Recruit	RA	5,815 -- 5,815	50.0	50.0	50.0
29010	Sheriff 911 Call Dispatcher	RA	4,884 -- 5,935	2.0	2.0	2.0
29009	Sheriff Communication Dispatcher Lv 1	RA	5,376 -- 6,535	2.0	2.0	2.0
28396	Sheriff Records Officer 1	RA	5,319 -- 6,464	6.0	6.0	6.0
POSITION TYPE SUBTOTAL				60.0	60.0	60.0
27604	Admin Svcs Officer 2	UNF	6,592 -- 8,012	1.0	1.0	1.0
27889	Deputy Sheriff Rng A	UNF	6,218 -- 7,937	5.0	5.0	5.0
29591	Deputy Sheriff Rng B	UNF	8,334 -- 8,750	3.0	3.0	3.0
28206	Office Assistant Lv 2	UNF	3,041 -- 3,695	1.0	1.0	1.0
29010	Sheriff 911 Call Dispatcher	UNF	4,884 -- 5,935	1.0	1.0	1.0
28361	Sheriff Captain	UNF	11,021 -- 13,398	2.0	2.0	2.0
28366	Sheriff Communication Dispatcher Lv 2	UNF	5,914 -- 7,187	1.0	1.0	1.0
28387	Sheriff Lieutenant	UNF	11,017 -- 12,146	4.0	4.0	4.0
28396	Sheriff Records Officer 1	UNF	5,319 -- 6,464	1.0	1.0	1.0
28426	Sheriff Security Officer	UNF	5,411 -- 6,577	2.0	2.0	2.0
28400	Sheriff Sergeant	UNF	7,950 -- 10,145	4.0	4.0	4.0
28224	Sr Personnel Analyst	UNF	7,186 -- 8,734	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				26.0	26.0	26.0
740000BU - Sheriff SUBTOTAL				2,219.0	2,219.0	2,222.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

2200000BU - Solid Waste Enterprise

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27548	Accountant		\$5,496 -- \$6,681	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,497 -- \$4,250	2.0	2.0	2.0
27560	Accounting Mgr		\$9,025 -- \$9,949	1.0	1.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	2.0	2.0	2.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,541 -- \$10,382	3.0	3.0	3.0
28561	Assoc Waste Mgmt Specialist		\$7,118 -- \$8,654	2.0	2.0	2.0
27711	Asst Engineer - Civil Lv 2		\$6,833 -- \$8,719	3.0	3.0	3.0
28564	Asst Waste Mgt Specialist Lv 2		\$5,968 -- \$7,252	4.0	4.0	4.0
27697	Chief Division of Solid Waste		\$13,779 -- \$15,191	1.0	1.0	1.0
28901	Chief Financial Administrative Officer		\$10,932 -- \$12,053	1.0	1.0	1.0
27712	Collection Equipment Operator		\$4,155 -- \$5,049	28.0	31.0	33.0
28941	Dir of Waste Management & Recycling	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	2.0	2.0	2.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
29303	Geographic Info Systems Technician 3		\$4,959 -- \$6,027	1.0	1.0	1.0
28093	Landfill Equipment Operator		\$4,155 -- \$5,049	13.0	13.0	13.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	5.0	3.0	3.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	1.0	1.0	1.0
28319	Recycling Coord		\$6,592 -- \$8,012	2.0	2.0	2.0
28399	Safety Specialist		\$6,873 -- \$8,353	2.0	2.0	2.0
29086	Safety Technician		\$5,317 -- \$6,462	1.0	1.0	1.0
28470	Sanitation Wkr		\$3,815 -- \$4,638	20.0	20.0	21.0
27897	Scale Attendant 1		\$3,462 -- \$4,207	6.0	6.0	6.0
29449	Scale Attendant 2		\$3,643 -- \$4,428	3.0	3.0	3.0
29300	Solid Waste Planner 1		\$6,486 -- \$7,885	1.0	2.0	4.0
28483	Solid Waste Planner 2		\$7,141 -- \$8,677	3.0	2.0	2.0
27545	Sr Accountant		\$6,592 -- \$8,012	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,476 -- \$11,550	3.0	3.0	3.0
27714	Sr Collection Equipment Operator		\$4,501 -- \$5,472	84.0	86.0	107.0
27958	Sr Engineering Technician		\$5,087 -- \$6,184	3.0	3.0	3.0
28094	Sr Landfill Equipment Operator		\$5,046 -- \$6,133	13.0	13.0	13.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	3.0	3.0	4.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
28212	Sr Office Specialist		\$3,828 -- \$4,651	3.0	3.0	3.0
29087	Sr Safety Specialist		\$8,747 -- \$9,643	1.0	1.0	1.0
28358	Supv Scale Attendant		\$4,009 -- \$4,872	1.0	1.0	1.0
28562	Supv Waste Mgmt Specialist		\$8,788 -- \$9,690	1.0	1.0	1.0
28496	Transfer Equipment Operator		\$4,741 -- \$5,762	31.0	31.0	31.0
28558	Waste Management Operations Mgr		\$7,245 -- \$8,807	5.0	5.0	5.0
28559	Waste Management Operations Supv		\$5,722 -- \$6,954	14.0	14.0	16.0
28560	Waste Management Program Mgr		\$9,632 -- \$10,621	2.0	2.0	2.0
28484	Waste Management Supt		\$10,843 -- \$11,955	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				282.0	285.0	314.0
27712	Collection Equipment Operator	RA	4,155 -- 5,049	2.0	2.0	2.0
28093	Landfill Equipment Operator	RA	4,155 -- 5,049	1.0	1.0	1.0
28470	Sanitation Wkr	RA	3,815 -- 4,638	1.0	1.0	1.0
27714	Sr Collection Equipment Operator	RA	4,501 -- 5,472	2.0	2.0	2.0
28094	Sr Landfill Equipment Operator	RA	5,046 -- 6,133	1.0	1.0	1.0
28496	Transfer Equipment Operator	RA	4,741 -- 5,762	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				8.0	8.0	8.0
2200000BU - Solid Waste Enterprise SUBTOTAL				290.0	293.0	322.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

0290007BU - South Sacramento Conservation Agency Admin

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29564	Principal Planner		\$10,633 -- \$11,724	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				1.0	1.0	1.0
0290007BU - South Sacramento Conservation Agency Admin SUBTOTAL				1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4410000BU - Voter Registration And Elections

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27613	Accounting Technician Conf		\$4,581 -- \$5,568	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	2.0	2.0	2.0
28355	Asst Registrar of Voters		\$10,323 -- \$11,383	1.0	1.0	1.0
27900	Election Asst		\$3,433 -- \$4,174	14.0	14.0	15.0
27933	Election Mgr		\$7,480 -- \$9,093	4.0	4.0	4.0
27951	Election Supv		\$4,771 -- \$5,799	7.0	7.0	7.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28356	Registrar of Voters	EX	\$12,602 -- \$13,893	1.0	1.0	1.0
27905	Sr Election Assistant		\$3,911 -- \$4,753	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				34.0	34.0	35.0
4410000BU - Voter Registration And Elections SUBTOTAL				34.0	34.0	35.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3050000BU - Water Agency Enterprise

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,541 -- \$10,382	13.0	13.0	14.0
27710	Asst Engineer - Civil Lv 1		\$5,679 -- \$6,260	2.0	1.0	1.0
27711	Asst Engineer - Civil Lv 2		\$6,833 -- \$8,719	10.0	11.0	11.0
27704	Chief Division of Water Resources		\$13,779 -- \$15,191	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,555 -- \$5,536	1.0	1.0	1.0
27960	Engineering Technician Lv 1		\$3,869 -- \$4,705	1.0	0.0	0.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	1.0	2.0	2.0
28954	Environmental Program Manager 2		\$11,045 -- \$12,176	1.0	1.0	1.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	4.0	4.0	5.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	1.0	1.0	2.0
28245	Principal Engineering Technician		\$5,851 -- \$7,468	9.0	9.0	9.0
27709	Sr Civil Engineer		\$10,476 -- \$11,550	5.0	5.0	6.0
27958	Sr Engineering Technician		\$5,087 -- \$6,184	7.0	7.0	7.0
27936	Sr Equipment Mechanic		\$6,483 -- \$7,147	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	5.0	5.0	5.0
29375	Sr Water Distribution Operator		\$6,305 -- \$6,951	13.0	13.0	13.0
28567	Sr Water Quality Control System Tech		\$6,916 -- \$8,407	5.0	5.0	5.0
29428	Sr Water Treatment Operator		\$6,001 -- \$7,294	11.0	11.0	12.0
28469	Storekeeper 2		\$4,099 -- \$4,983	1.0	1.0	1.0
27959	Supv Engineering Technician		\$7,095 -- \$8,625	1.0	1.0	2.0
29376	Water Distribution Supervisor		\$6,465 -- \$7,859	3.0	3.0	3.0
28565	Water Quality Control System Supv		\$7,607 -- \$9,248	2.0	2.0	2.0
28566	Water Quality Control System Technician		\$6,585 -- \$7,261	3.0	3.0	3.0
29374	Water System Operator		\$5,195 -- \$6,316	21.0	21.0	22.0
29272	Water System Superintendent		\$11,414 -- \$12,583	1.0	1.0	1.0
29429	Water Treatment Operations Supervisor		\$6,920 -- \$8,411	8.0	8.0	8.0
29430	Water Treatment Plant Manager		\$8,736 -- \$10,621	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				137.0	137.0	144.0
3050000BU - Water Agency Enterprise SUBTOTAL				137.0	137.0	144.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3220001BU - Water Resources

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
27560	Accounting Mgr		\$9,025 -- \$9,949	1.0	1.0	1.0
27610	Accounting Technician		\$4,457 -- \$5,418	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,496 -- \$6,681	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,592 -- \$8,012	3.0	3.0	3.0
27605	Admin Svcs Officer 3		\$9,025 -- \$9,949	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,541 -- \$10,382	11.0	11.0	10.0
27710	Asst Engineer - Civil Lv 1		\$5,679 -- \$6,260	1.0	0.0	0.0
27711	Asst Engineer - Civil Lv 2		\$6,833 -- \$8,719	11.6	12.6	12.6
27704	Chief Division of Water Resources		\$13,779 -- \$15,191	1.0	1.0	1.0
28901	Chief Financial Administrative Officer		\$10,932 -- \$12,053	1.0	1.0	1.0
28903	Dir of Water Resources	EX	\$15,155 -- \$16,707	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,503 -- \$5,474	1.0	1.0	1.0
28954	Environmental Program Manager 2		\$11,045 -- \$12,176	1.0	1.0	1.0
28957	Environmental Specialist 3		\$7,118 -- \$8,654	3.0	3.0	3.0
28958	Environmental Specialist 4		\$8,788 -- \$9,690	2.0	2.0	2.0
28956	Environmental Specialist Lv 2		\$5,968 -- \$7,252	1.0	1.0	1.0
27953	Executive Secretary		\$4,745 -- \$5,766	1.0	1.0	1.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	3.0	3.0	3.0
28206	Office Assistant Lv 2		\$3,041 -- \$3,695	1.0	1.0	1.0
28216	Office Specialist Lv 2 Conf		\$3,845 -- \$4,675	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,414 -- \$12,583	1.0	1.0	1.0
28245	Principal Engineering Technician		\$5,851 -- \$7,468	2.0	2.0	2.0
28399	Safety Specialist		\$6,873 -- \$8,353	2.0	2.0	2.0
29086	Safety Technician		\$5,317 -- \$6,462	1.0	1.0	1.0
29563	Senior Planner		\$9,039 -- \$9,966	1.0	1.0	1.0
29563	Senior Planner	LT	\$9,039 -- \$9,966	1.0	1.0	0.0
27545	Sr Accountant		\$6,592 -- \$8,012	3.0	3.0	3.0
27541	Sr Account Clerk		\$3,702 -- \$4,499	2.0	2.0	2.0
27564	Sr Accounting Mgr		\$9,930 -- \$10,948	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,476 -- \$11,550	4.0	4.0	4.0
27958	Sr Engineering Technician		\$5,087 -- \$6,184	3.0	3.0	3.0
28203	Sr Office Assistant		\$3,427 -- \$4,167	1.0	1.0	1.0
28211	Sr Office Specialist Conf		\$4,212 -- \$5,119	2.0	2.0	2.0
29087	Sr Safety Specialist		\$8,747 -- \$9,643	1.0	1.0	1.0
29416	Sr Stormwater Utility Worker		\$4,711 -- \$5,726	23.0	23.0	23.0
29417	Stormwater Utility Equipment Operator		\$5,087 -- \$6,184	6.0	6.0	6.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
29378	Stormwater Utility Manager		\$7,415 -- \$9,014	2.0	2.0	2.0
29399	Stormwater Utility Superintendent		\$10,843 -- \$11,955	1.0	1.0	1.0
29379	Stormwater Utility Supervisor		\$5,912 -- \$7,186	7.0	7.0	7.0
29418	Stormwater Utility Worker		\$4,332 -- \$5,267	23.0	23.0	23.0
27959	Supv Engineering Technician		\$7,095 -- \$8,625	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				136.6	136.6	134.6
3220001BU - Water Resources SUBTOTAL				136.6	136.6	134.6
Type Summary				Adopted FTEs 2020-21	Estimated FTEs 2020-21	Recommended FTEs 2021-22
Permanent				12,562.4	12,593.5	12,750.5
Recruitment Allowance				297.8	296.8	296.8
Unfunded				103.1	101.1	56.1
GRAND TOTAL				12,963.3	12,991.4	13,103.4

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

**SPECIAL DISTRICTS
PERMANENT POSITION SUMMARY**

Fund	Fund Name	Adopted FTEs 2020-21	Estimated Actual FTEs 2020-21	Recommended FTEs 2021-22
336	Mission Oaks Recreation and Park	26.0	26.0	26.0
337	Carmichael Recreation and Park	21.0	21.0	21.0
338	Sunrise Recreation and Park	22.0	22.0	23.0
PERMANENT COUNTY TOTAL		69.0	69.0	70.0

Note: Total Includes Advisory Board members

**SPECIAL DISTRICTS
STAFFING SCHEDULE**

9337000BU - Carmichael Recreation and Park District

Job Class Name	Monthly Salary Range	Adopted FTEs 2020-21	Estimated Actual FTEs 2020-21	Recommended FTEs 2021-22
Administrative Services Manager	\$6,793 -- \$8,258	1.0	1.0	1.0
Administrative Services Manager (effective 1/1/22)	\$7,022 -- \$8,538			
Bookkeeper	\$3,816 -- \$4,639	1.0	1.0	1.0
Bookkeeper (effective 1/1/22)	\$3,945 -- \$4,796			
District Administrator	\$9,013 -- \$11,449	1.0	1.0	1.0
District Administrator (effective 1/1/22)	\$9,013 -- \$11,837			
Facilities Technician	\$4,257 -- \$5,174	1.0	1.0	1.0
Facilities Technician (effective 1/1/22)	\$4,401 -- \$5,349			
Park Maintenance Supervisor	\$4,650 -- \$5,652	1.0	1.0	1.0
Park Maintenance Supervisor (effective 1/1/22)	\$4,808 -- \$5,844			
Park Maintenance Worker I	\$3,502 -- \$4,257	0.0	0.0	1.0
Park Maintenance Worker I (effective 1/1/22)	\$3,621 -- \$4,401			
Park Maintenance Worker II	\$3,861 -- \$4,693	3.0	3.0	2.0
Park Maintenance Worker II (effective 1/1/22)	\$3,992 -- \$4,852			
Park Services Manager	\$6,793 -- \$8,258	1.0	1.0	1.0
Park Services Manager (effective 1/1/22)	\$7,022 -- \$8,538			
Payroll / Account Clerk	\$3,816 -- \$4,639	1.0	1.0	1.0
Payroll / Account Clerk (effective 1/1/22)	\$3,945 -- \$4,796			
Recreation Coordinator	\$3,384 -- \$4,114	1.0	1.0	1.0
Recreation Coordinator (effective 1/1/22)	\$3,499 -- \$4,253			
Recreation Services Manager	\$6,793 -- \$8,258	1.0	1.0	1.0
Recreation Services Manager (effective 1/1/22)	\$7,022 -- \$8,538			
Recreation Supervisor	\$5,031 -- \$6,117	2.0	2.0	2.0
Recreation Supervisor (effective 1/1/22)	\$5,201 -- \$6,324			
Secretary / Receptionist	\$3,461 -- \$4,207	2.0	2.0	2.0
Secretary / Receptionist (effective 1/1/22)	\$3,578 -- \$4,350			
Advisory Board Members	\$50 -- \$100	5.0	5.0	5.0
9337000BU - Carmichael Recreation and Park District PERMANENT POSITIONS SUBTOTAL		21.0	21.0	21.0

9336100BU - Mission Oaks Recreation and Park District

Job Class Name	Monthly Salary Range	Adopted FTEs 2020-21	Estimated Actual FTEs 2020-21	Recommended FTEs 2021-22
Admin Services Manager	\$7,625 -- \$9,704	1.0	1.0	1.0
District Administrator	\$6,093 -- \$8,166	1.0	1.0	1.0
Facilities Technician	\$6,094 -- \$8,166	1.0	1.0	1.0
Finance Manager	\$5,265 -- \$7,055	1.0	1.0	1.0
Irrigation Technician	\$5,265 -- \$7,055	1.0	1.0	1.0
Office Assistant - Payroll	\$5,076 -- \$6,802	1.0	1.0	1.0
Office Coordinator	\$3,088 -- \$4,138	2.0	2.0	2.0
Park Maintenance Worker I	\$3,723 -- \$4,989	2.0	2.0	2.0
Park Maintenance Worker II	\$3,723 -- \$4,989	2.0	2.0	2.0
Parks Superintendent	\$3,723 -- \$4,989	1.0	1.0	1.0
Parks Technician	\$2,975 -- \$3,986	1.0	1.0	1.0
Recreation Coordinators	\$2,975 -- \$3,986	3.0	3.0	3.0
Recreation Superintendent	\$2,786 -- \$3,734	1.0	1.0	1.0
Recreation Supervisors	\$2,899 -- \$3,885	3.0	3.0	3.0
Advisory Board Members	\$50 per mtg	5.0	5.0	5.0
9336100BU - Mission Oaks Recreation and Park District PERMANENT POSITIONS SUBTOTAL		26.0	26.0	26.0

**SPECIAL DISTRICTS
STAFFING SCHEDULE**

9338000BU - Sunrise Recreation and Park District

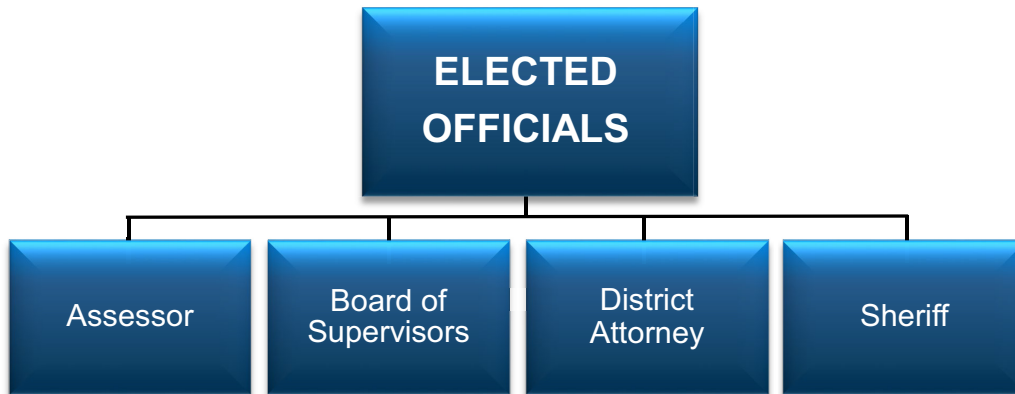
Job Class Name	Monthly Salary Range	Adopted FTEs 2020-21	Estimated Actual FTEs 2020-21	Recommended FTEs 2021-22
Administrative Services Manager	\$6,205 -- \$7,242	1.0	1.0	1.0
Administrator	\$12,409 -- \$15,082	1.0	1.0	1.0
Day Care Director II	\$5,145 -- \$6,254	1.0	1.0	0.0
Finance Manager	\$6,205 -- \$7,242	1.0	1.0	1.0
Park and Facilities Superintendent	\$8,165 -- \$9,925	1.0	1.0	1.0
Park Maintenance Supervisor	\$5,451 -- \$6,627	4.0	4.0	5.0
Parks Facilities Maintenance Technician	\$4,705 -- \$5,718	1.0	1.0	1.0
Recreation Svcs Manager	\$5,584 -- \$6,787	0.0	0.0	2.0
Senior Customer Service Rep	\$4,069 -- \$4,946	1.0	1.0	1.0
Senior Recreation Coordinator	\$4,609 -- \$5,602	3.0	3.0	2.0
Senior Recreation Svcs Manager	\$6,513 -- \$7,917	2.0	2.0	2.0
Vehicle Equipment Maintenance Spec.	\$5,068 -- \$6,159	1.0	1.0	1.0
Advisory Board Members	\$50 -- \$100	5.0	5.0	5.0
9338000BU - Sunrise Recreation and Park District PERMANENT POSITIONS SUBTOTAL		22.0	22.0	23.0

SACRAMENTO
COUNTY

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Agency Structure



The **Assessor**, Christina Wynn, is required per state law to appraise all real and personal property in the County, with the exception of utility property, which is appraised by the State Board of Equalization. The appraisals are used to compile the Secured and Unsecured Property Tax Assessment Rolls and to determine the tax base for which the property tax levy is applied.

The **Board of Supervisors**, consisting of Supervisors Phil Serna, Patrick Kennedy, Rich Desmond, Sue Frost and Don Nottoli, is the governing body of the County. The Board enacts legislation to serve and protect county residents and establishes general policies for the operation of the County. The Board adopts ordinances, approves contracts, adopts annual budgets, determines land use zoning for the unincorporated area of the County, appoints members to various boards and commissions, and appoints certain county officials including the County Executive.

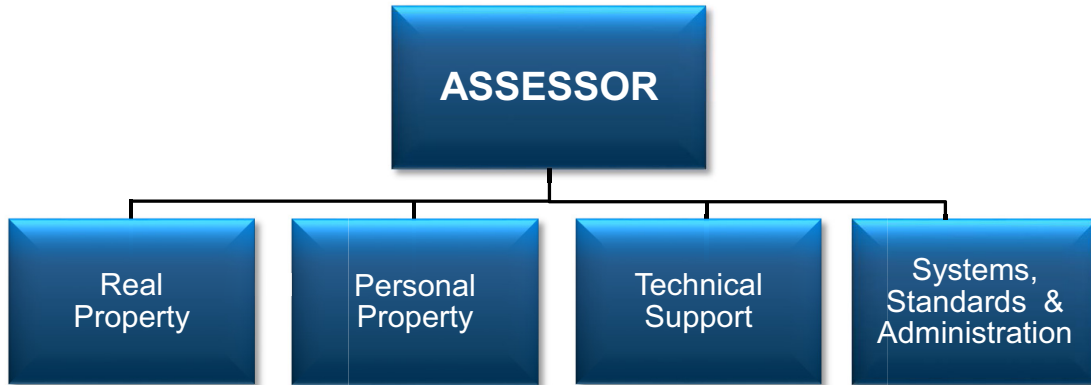
The **District Attorney**, Anne Marie Schubert, represents the people of Sacramento County in all criminal actions arising within the County. The District Attorney's ultimate responsibility includes the investigation, gathering of evidence, and preparation of cases with the active coordination of law enforcement agencies in the County. The District Attorney's Office also represents the interests of the people of Sacramento County in consumer and environmental protection matters.

The **Sheriff**, Scott Jones, is responsible for ensuring the protection of life and property, the preservation of the public peace and enforcement of the laws in the County of Sacramento. To accomplish this, the department is committed to Service with Concern.

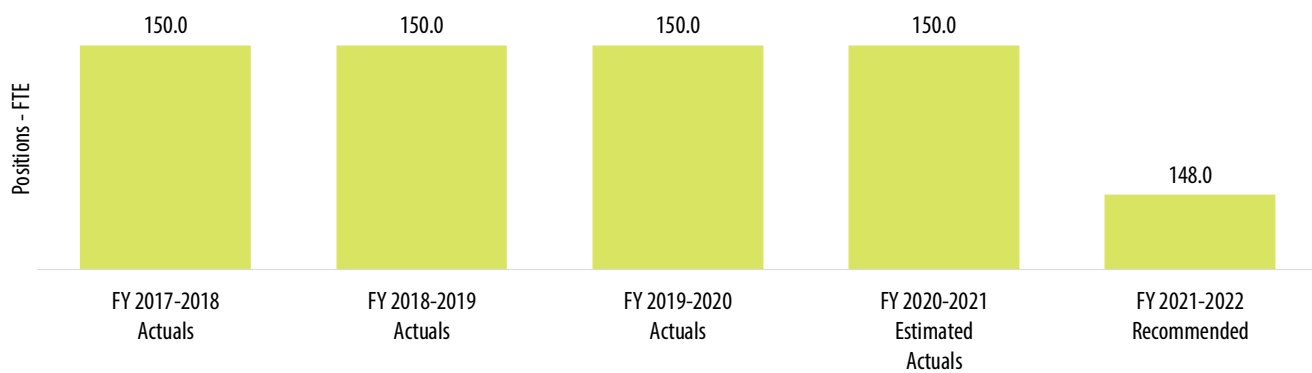
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	3610000	Assessor	\$22,180,465	\$18,928,449	\$9,290,983	148.0
001A	4050000	Board of Supervisors	\$4,001,200	\$3,958,100	\$3,958,100	20.0
001A	5800000	District Attorney	\$108,149,319	\$88,701,279	\$71,034,503	427.0
001A	7400000	Sheriff	\$608,399,199	\$426,464,984	\$324,339,690	2,136.0
General Fund Total			\$742,730,183	\$538,052,812	\$408,623,276	2,731.0
001P	7409000	SSD DOJ Asset Forfeit	—	—	\$(250,000)	—
001S	7408000	SSD Restricted Revenue	\$3,172,522	\$3,172,522	\$1,462,522	—
Non-General Fund Total			\$3,172,522	\$3,172,522	\$1,212,522	—
Grand Total			\$745,902,705	\$541,225,334	\$409,835,798	2,731.0

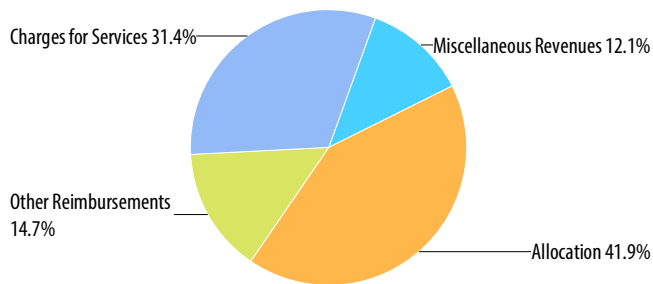
Department Structure Christina Wynn, Assessor



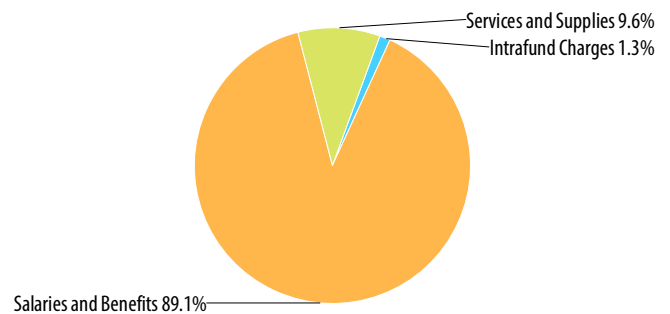
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Assessor** is responsible for the Appraisal of Real Property and Personal Property and discovers, values, and assesses taxable real and personal property in accordance with the provisions of the California Constitution. The Assessor's Office administers homeowners', veterans' and institutional property tax exemptions; creates and maintains assessor parcel maps and associated GIS files; determines ownership and administer changes in ownership and qualifying exclusions; provides in-person, telephone, email and written responses to inquiries regarding the assessment of property; administers the Assessor Information Management system (New AIMS), an Oracle based workflow management system that maintains and generates assessor property assessments and data; administers the Assessor's Operations Manual, Employee Owned Property Program, website, annual report, forms and press releases; coordinates community outreach efforts, State Board of Equalization assessment surveys and legislation analysis; serves as liaison with government agencies and is the official Custodian of Records; and provides administrative, personnel, fiscal, safety, and facilities management services to staff.

Goals

- Achieve our mission with professionalism, integrity, and efficiency.

Accomplishments

- Generated an additional \$10 billion in assessed value resulting in a record \$189 billion assessment roll comprised of 514,745 parcels.
- Processed 219,567 property tax exemptions resulting in property tax savings of over \$113 million for homeowners, disabled veterans, religious, welfare and non-profit organizations, hospitals, schools, libraries, museums and historical aircraft, cemeteries, and colleges.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Real and Personal Property	\$23,155,323	\$22,180,465	\$(974,858)	(4.2)%
Total Expenditures / Appropriations	\$23,155,323	\$22,180,465	\$(974,858)	(4.2)%
Total Reimbursements	\$(3,217,688)	\$(3,252,016)	\$(34,328)	1.1%
Net Financing Uses	\$19,937,635	\$18,928,449	\$(1,009,186)	(5.1)%
Total Revenue	\$9,390,542	\$9,637,466	\$246,924	2.6%
Net County Cost	\$10,547,093	\$9,290,983	\$(1,256,110)	(11.9)%
Positions	150.0	148.0	(2.0)	(1.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$19,510,578	\$19,765,919	\$255,341	1.3%
Services & Supplies	\$3,179,479	\$2,132,330	\$(1,047,149)	(32.9)%
Equipment	—	—	—	—%
Intrafund Charges	\$465,266	\$282,216	\$(183,050)	(39.3)%
Total Expenditures / Appropriations	\$23,155,323	\$22,180,465	\$(974,858)	(4.2)%
Other Reimbursements	\$(3,217,688)	\$(3,252,016)	\$(34,328)	1.1%
Total Reimbursements	\$(3,217,688)	\$(3,252,016)	\$(34,328)	1.1%
Net Financing Uses	\$19,937,635	\$18,928,449	\$(1,009,186)	(5.1)%
Revenue				
Charges for Services	\$6,810,542	\$6,957,466	\$146,924	2.2%
Miscellaneous Revenues	\$2,580,000	\$2,680,000	\$100,000	3.9%
Total Revenue	\$9,390,542	\$9,637,466	\$246,924	2.6%
Net County Cost	\$10,547,093	\$9,290,983	\$(1,256,110)	(11.9)%
Positions	150.0	148.0	(2.0)	(1.3)%

Summary of Changes

The Recommended Budget reflects a \$974,858 (4.2%) decrease in total appropriations, a \$34,328 (1.1%) increase in reimbursements, a \$246,924 (2.6%) increase in revenue, and a \$1,256,110 (11.9%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- The Assessor's Office moving to a new facility with no lease costs in FY 2020-21 and reductions in Department of Technology charges due to perpetual services no longer being needed, primarily related to no longer using the FileNet platform.
- Recommended growth of \$280,903 detailed later in this section.

The increase in reimbursements is due to the anticipated increase in SB2557 (Property Tax Administration Fee) reimbursements.

The increase in revenue is due to anticipated increase in SB2557 and supplemental revenue.

Positions counts have decreased by 2.0 FTE from the prior year Adopted Budget due to:

- 2.0 FTE recommended Base decrease.

Summary of Recommended Growth by Program

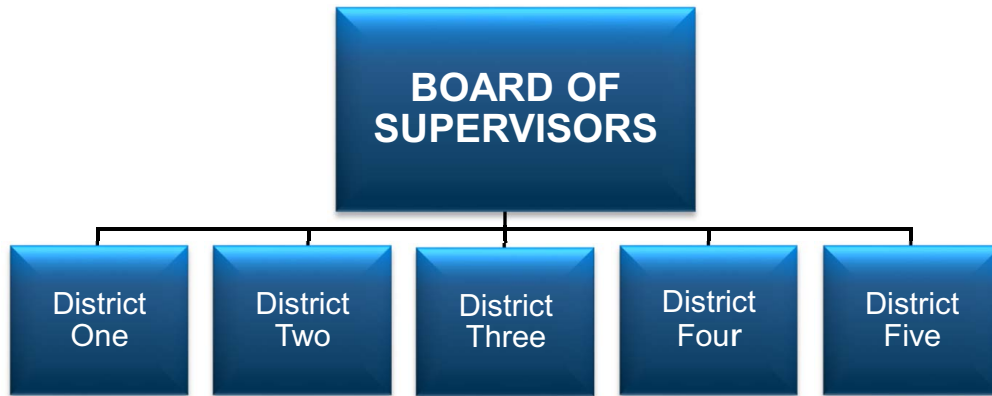
Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Real and Personal Property	280,903	—	—	280,903	—

Recommended Growth Detail for the Program

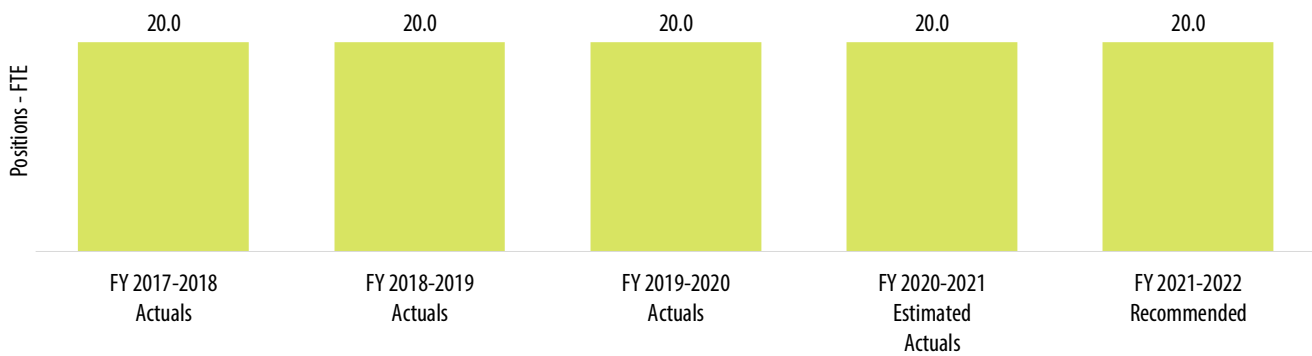
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
ASR-CAMA-Real Property	280,903	—	—	280,903	—

This computer-assisted mass appraisal (CAMA) growth request is to continue the ongoing project that was approved and started in FY 2020-21. The CAMA application provides valuation tools that have been developed to deal specifically with mass appraisal, Proposition (Prop) 8 valuations, and Assessment Appeals in the legislative environment that is unique to California. The CAMA program provides specialized solutions that utilize advanced coding, heuristic rules, and algorithms. The CAMA program enhances the utilization of the Assessor's NewAIMS property data to generate accurate assessments more efficiently on real property tax parcels. Not only will Mass Appraisal applications such as our Direct Enrollment Program and Annual Prop 8 Valuations benefit, but also it will improve our ability to expedite the processing of calamities in the event of floods or fires, and reduce the need to hire additional staff to address increased workloads due to voter approved measure like Proposition 19 and Proposition 15. CAMA software would result in reduced staff time, and could potentially adapt seamlessly to mobile appraising tools in the future.

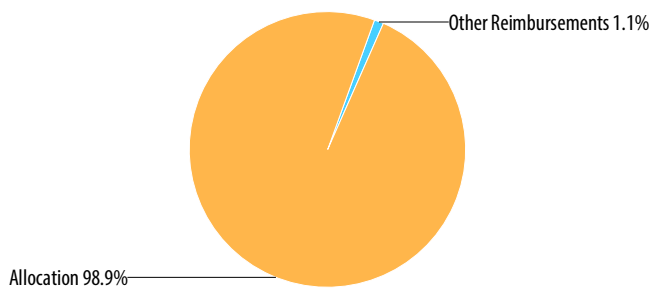
The deletion of 1.0 vacant FTE Personnel Specialist and 1.0 vacant FTE Information Technology Technician will help fund this request.



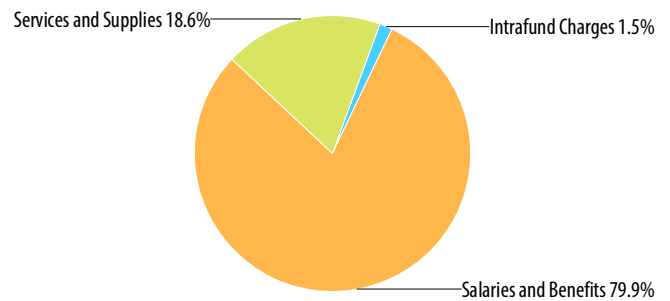
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Board of Supervisors** is the elected governing body of Sacramento County. The Board of Supervisors adopts the annual budget, adopts ordinances, approves contracts, determines land use zoning for the Unincorporated Area, appoints certain county officials (including the County Executive and County Counsel), and appoints members to various boards and commissions.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Board of Supervisors	\$3,926,106	\$4,001,200	\$75,094	1.9%
Total Expenditures / Appropriations	\$3,926,106	\$4,001,200	\$75,094	1.9%
Total Reimbursements	\$(42,600)	\$(43,100)	\$(500)	1.2%
Net Financing Uses	\$3,883,506	\$3,958,100	\$74,594	1.9%
Net County Cost	\$3,883,506	\$3,958,100	\$74,594	1.9%
Positions	20.0	20.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,155,949	\$3,197,834	\$41,885	1.3%
Services & Supplies	\$709,570	\$742,237	\$32,667	4.6%
Intrafund Charges	\$60,587	\$61,129	\$542	0.9%
Total Expenditures / Appropriations	\$3,926,106	\$4,001,200	\$75,094	1.9%
Other Reimbursements	\$(42,600)	\$(43,100)	\$(500)	1.2%
Total Reimbursements	\$(42,600)	\$(43,100)	\$(500)	1.2%
Net Financing Uses	\$3,883,506	\$3,958,100	\$74,594	1.9%
Net County Cost	\$3,883,506	\$3,958,100	\$74,594	1.9%
Positions	20.0	20.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$75,094 (1.9%) increase in total appropriations, a \$500 (1.2%) increase in reimbursements, and a \$74,594 (1.9%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is primarily due to:

- Increases in salary and benefit costs for existing employees and increases in allocated costs primarily for technology support and facility costs.
- Recommended growth of \$24,000 detailed below.

The increase in reimbursements is related to increased costs for extra help in District 1 resulting from cost of living adjustments. This cost is reimbursed from the District 1 Transient Occupancy Tax allocation.

Summary of Recommended Growth by Program

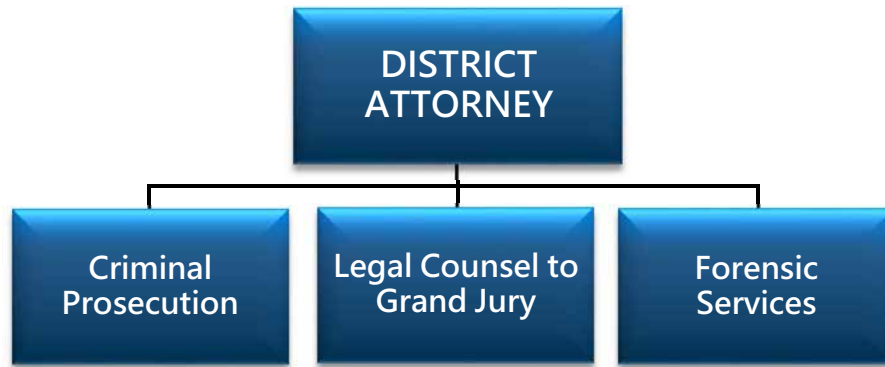
Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Board of Supervisors	24,000	—	—	24,000	—

Recommended Growth Detail for the Program

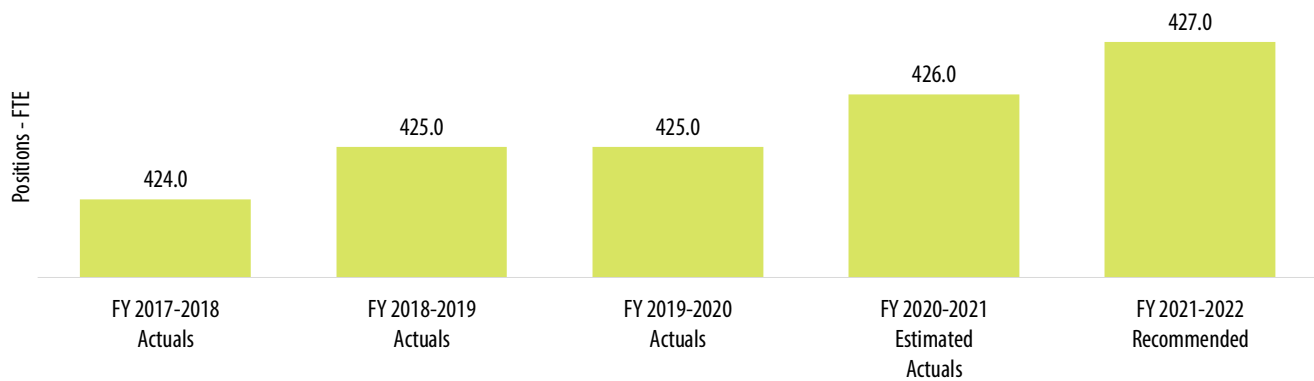
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
BOS - PC Refresh	24,000	—	—	24,000	—

Refresh 14 PCs and 20 monitors that are outdated with expired warranties. The refresh is needed to ensure work is not interrupted due to failing equipment. This is a one-time cost.

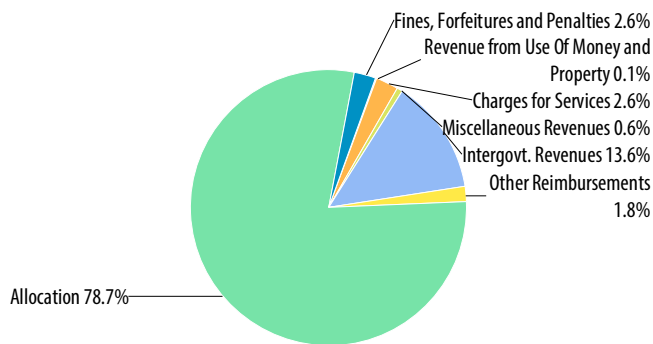
Department Structure Anne Marie Schubert, District Attorney



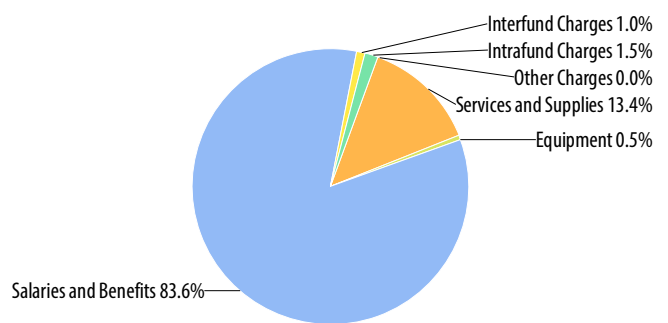
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **District Attorney (DA)**, an elected official, prosecutes criminal violations of state and local laws, serves as legal counsel for the Grand Jury on criminal matters, and operates the Forensic Crime Lab. Responsibilities include investigation, gathering of evidence, and case preparation with the active coordination and cooperation of law enforcement agencies in the County. The DA also represents the interests of the citizens of the County in community prosecutions, consumer and environmental protection, and real estate fraud. The DA's mission 'Seek Justice. Serve Justice. Do Justice.' is accomplished by representing the people in all criminal actions arising within the County. Services are provided through the following programs:

- Administration and Support Services
- Civil Prosecution
- Criminal Prosecution
- Forensic Crime Lab
- Investigations Bureau
- Victim Witness Assistance

Goals

- Expand/continue the Cold Case/Investigative Genetic Genealogy Unit to assist with prosecution and/or exoneration.
- Increase operational efficiencies through technological advances to include e-Discovery.
- Relocate the DA's three downtown locations into one building adjacent to the new Superior Courthouse, which is scheduled for completion in 2023.

Accomplishments

- Golden State Killer/East Area Rapist case was recognized internationally receiving the 'DNA Hit of the Year' award in Kobe, Japan. The case was selected from 70 cases submitted from 20 different nations as the top DNA case in the world.
- Youth and Community Connect App was made available to youth and their families to access resources and services provided by non-profit and faith-based organizations, school, city, county and other governmental agencies throughout Sacramento County. The free app at <https://sacyouthconnect.org/app-home> has over 88 agencies with 204 programs to date. Additionally, the App was awarded a Certificate of Excellence in Innovation from the California District Attorneys Association.
- DNA evidence analyzed by the Forensic Crime Lab and Investigative staff assisted El Dorado County and the Innocence Project with the exoneration of a man convicted of murder 15 years ago and subsequent arrest of another suspect for committing the crime.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration and Support Services	\$11,302,300	\$14,491,433	\$3,189,133	28.2%
Civil Prosecution Programs	\$2,395,667	\$2,307,959	\$(87,708)	(3.7)%
Criminal Prosecution Programs	\$63,812,973	\$64,784,763	\$971,790	1.5%
Forensic Crime Lab	\$13,723,643	\$14,446,520	\$722,877	5.3%
Investigations Bureau	\$6,618,907	\$6,982,528	\$363,621	5.5%
Victim Witness Assistance Programs	\$5,628,237	\$5,136,116	\$(492,121)	(8.7)%
Total Expenditures / Appropriations	\$103,481,727	\$108,149,319	\$4,667,592	4.5%
Total Reimbursements	\$(18,527,344)	\$(19,448,040)	\$(920,696)	5.0%
Net Financing Uses	\$84,954,383	\$88,701,279	\$3,746,896	4.4%
Total Revenue	\$17,112,839	\$17,666,776	\$553,937	3.2%
Net County Cost	\$67,841,544	\$71,034,503	\$3,192,959	4.7%
Positions	426.0	427.0	1.0	0.2%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$85,259,696	\$90,369,485	\$5,109,789	6.0%
Services & Supplies	\$14,566,459	\$14,474,324	\$(92,135)	(0.6)%
Other Charges	\$30,000	\$15,000	\$(15,000)	(50.0)%
Equipment	\$525,000	\$525,000	—	—%
Interfund Charges	\$1,075,779	\$1,089,642	\$13,863	1.3%
Intrafund Charges	\$2,024,793	\$1,675,868	\$(348,925)	(17.2)%
Total Expenditures / Appropriations	\$103,481,727	\$108,149,319	\$4,667,592	4.5%
Intrafund Reimbursements Between Programs	\$(163,100)	\$(10,740)	\$152,360	(93.4)%
Semi-Discretionary Reimbursements	\$(15,234,392)	\$(17,825,072)	\$(2,590,680)	17.0%
Other Reimbursements	\$(3,129,852)	\$(1,612,228)	\$1,517,624	(48.5)%
Total Reimbursements	\$(18,527,344)	\$(19,448,040)	\$(920,696)	5.0%
Net Financing Uses	\$84,954,383	\$88,701,279	\$3,746,896	4.4%
Revenue				
Fines, Forfeitures & Penalties	\$2,427,167	\$2,319,459	\$(107,708)	(4.4)%
Revenue from Use Of Money & Property	\$124,313	\$116,633	\$(7,680)	(6.2)%
Intergovernmental Revenues	\$11,612,926	\$12,280,564	\$667,638	5.7%
Charges for Services	\$2,250,673	\$2,376,639	\$125,966	5.6%
Miscellaneous Revenues	\$697,760	\$573,481	\$(124,279)	(17.8)%
Total Revenue	\$17,112,839	\$17,666,776	\$553,937	3.2%
Net County Cost	\$67,841,544	\$71,034,503	\$3,192,959	4.7%
Positions	426.0	427.0	1.0	0.2%

Summary of Changes

The Recommended Budget reflects a \$4,667,592 (4.5%) increase in total appropriations, a \$920,696 (5.0%) increase in reimbursements, a \$553,937 (3.2%) increase in revenue, and a \$3,192,959 (4.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance; and a reduction in budgeted salary savings reflecting a more sustainable salary savings level.
- Recommended growth of \$213,909 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to an increase in Realignment and Proposition 172 funding. The increase is partially offset by a decrease in reimbursement from the Code Enforcement Budget for the 3.5 FTE Community Prosecutors. Beginning in FY 2021-22, the net county cost for these 3.5 FTEs will be provided directly to the District Attorney’s Budget rather than as a reimbursement through Code Enforcement.

The increase in revenue is due to:

- An increase in state reimbursement and fees. The increase is partially offset by one-time Realignment Backfill revenue in the prior year.
- Recommended growth of \$213,909 summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Criminal Prosecution Programs	213,909	—	213,909	—	1.0

Administration and Support Services

Program Overview

The **Administration and Support Services** program includes Executive Management, General Administration, Information Technology, Sacramento Regional Family Justice Center Foundation passthrough, and Community Outreach and Media Relations.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$4,765,731	\$7,906,401	\$3,140,670	65.9%
Services & Supplies	\$5,359,189	\$5,418,337	\$59,148	1.1%
Other Charges	\$30,000	\$15,000	\$(15,000)	(50.0)%
Intrafund Charges	\$1,147,380	\$1,151,695	\$4,315	0.4%
Total Expenditures / Appropriations	\$11,302,300	\$14,491,433	\$3,189,133	28.2%
Total Reimbursements between Programs	\$(163,100)	\$(10,740)	\$152,360	(93.4)%
Semi Discretionary Reimbursements	\$(2,892,892)	\$(2,862,613)	\$30,279	(1.0)%
Other Reimbursements	\$(705,389)	\$(704,363)	\$1,026	(0.1)%
Total Reimbursements	\$(3,761,381)	\$(3,577,716)	\$183,665	(4.9)%
Net Financing Uses	\$7,540,919	\$10,913,717	\$3,372,798	44.7%
Revenue				
Revenue from Use Of Money & Property	\$124,313	\$116,633	\$(7,680)	(6.2)%
Intergovernmental Revenues	\$174,684	\$70,000	\$(104,684)	(59.9)%
Charges for Services	\$50,000	—	\$(50,000)	(100.0)%
Total Revenue	\$348,997	\$186,633	\$(162,364)	(46.5)%
Net County Cost	\$7,191,922	\$10,727,084	\$3,535,162	49.2%
Positions	49.0	49.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,189,133 (28.2%) increase in total appropriations, a \$183,665 (4.9%) decrease in reimbursements, a \$162,364 (46.5%) decrease in revenue, and a \$3,535,162 (49.2%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance; and a reduction in budgeted salary savings reflecting a more sustainable salary savings level.

The decrease in reimbursements is due to a decrease in department overhead allocations resulting from grant match waivers being in place for FY 2021-22 and Proposition 172 funding.

The decrease in revenue is due to one-time Realignment Backfill revenue in the prior year.

Civil Prosecution Programs

Program Overview

The **Civil Prosecution** program includes Asset Forfeiture and Consumer and Environmental Protection.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,893,918	\$1,891,020	\$(2,898)	(0.2)%
Services & Supplies	\$490,175	\$414,011	\$(76,164)	(15.5)%
Intrafund Charges	\$11,574	\$2,928	\$(8,646)	(74.7)%
Total Expenditures / Appropriations	\$2,395,667	\$2,307,959	\$(87,708)	(3.7)%
Net Financing Uses	\$2,395,667	\$2,307,959	\$(87,708)	(3.7)%
Revenue				
Fines, Forfeitures & Penalties	\$2,395,667	\$2,307,959	\$(87,708)	(3.7)%
Total Revenue	\$2,395,667	\$2,307,959	\$(87,708)	(3.7)%
Net County Cost	—	—	—	—%
Positions	8.0	9.0	1.0	12.5%

Summary of Changes

The Recommended Budget reflects an \$87,708 (3.7%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in service and supply requirements for FY 2021-22. These programs are self-supporting and will have minor increases and decreases depending on the amount of estimated expenditures and offsetting available revenue.

The decrease in revenue is due to the decrease in expenditures, which decreases the required offsetting revenue.

Criminal Prosecution Programs

Program Overview

The **Criminal Prosecution** program includes Homicide; Gangs, Hate Crimes and Narcotics; Career Criminal; Vehicle Theft; Targeting Armed Recidivist Gangsters Enforcement Team (TARGET); Adult Sexual Assault; Child Abuse; Cyber Crimes; Domestic Violence; Human Trafficking; Elder Abuse; Family Justice Center; Animal Cruelty; Justice, Training and Integrity (JTI); Post-Conviction Relief and Lifers; Government Relations; Community Prosecution; Special Investigations and Public Integrity; Insurance Fraud; Real Estate Fraud; Public Assistance Fraud; Child Abduction; Brady & Records Management; Misdemeanor Trials & Court Review; Juvenile Division; Prison Crimes; Post-Conviction & Mental Litigation (SVP/MDO & 1368); Cold Case/Investigative Genetic Genealogy; Felony Prosecution; Alternative Courts; Mental Health; Consolidated Intake; and Legal Internship Program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$60,310,093	\$61,197,434	\$887,341	1.5%
Services & Supplies	\$3,476,850	\$3,507,796	\$30,946	0.9%
Intrafund Charges	\$26,030	\$79,533	\$53,503	205.5%
Total Expenditures / Appropriations	\$63,812,973	\$64,784,763	\$971,790	1.5%
Semi Discretionary Reimbursements	\$(8,990,699)	\$(10,823,372)	\$(1,832,673)	20.4%
Other Reimbursements	\$(1,736,199)	\$(417,778)	\$1,318,421	(75.9)%
Total Reimbursements	\$(10,726,898)	\$(11,241,150)	\$(514,252)	4.8%
Net Financing Uses	\$53,086,075	\$53,543,613	\$457,538	0.9%
Revenue				
Intergovernmental Revenues	\$7,188,510	\$7,629,846	\$441,336	6.1%
Charges for Services	\$2,200,673	\$2,376,639	\$175,966	8.0%
Miscellaneous Revenues	\$432,760	\$423,481	\$(9,279)	(2.1)%
Total Revenue	\$9,821,943	\$10,429,966	\$608,023	6.2%
Net County Cost	\$43,264,132	\$43,113,647	\$(150,485)	(0.3)%
Positions	267.0	266.0	(1.0)	(0.4)%

Summary of Changes

The Recommended Budget reflects a \$971,790 (1.5%) increase in total appropriations, a \$514,252 (4.8%) increase in reimbursements, a \$608,023 (6.2%) increase in revenue, and a \$150,485 (0.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.
- Recommended growth of \$213,909 detailed later in this section.

The increase in reimbursements is due to an increase in Realignment and Proposition 172 funding. The increase is partially offset by a decrease in reimbursement from the Code Enforcement Budget for the 3.5 FTE Community Prosecutors. Beginning in FY 2021-22, the net county cost for these 3.5 FTEs will be provided directly to the District Attorney’s Budget rather than as a reimbursement through Code Enforcement.

The increase in revenue is due to:

- Additional Penal Code 4750 revenue due to legislative changes for post-conviction/investigation of Habeas Corpus and discovery activities.
- Increases in funding from multiple sources including federal grants and state reimbursement programs.
- Recommended growth of \$213,909 detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DA - Add 1.0 FTE Attorney Criminal Lv V Position - Mental Health / SVP - Criminal Prosecution Programs	213,909	—	213,909	—	1.0

Add 1.0 FTE Attorney Criminal, Level V position to be dedicated to the Sexually Violent Predator (SVP) program in the Mental Health Litigation Unit to address increased workloads. This request is funded by SB90 SVP revenue.

Forensic Crime Lab

Program Overview

The **Forensic Crime Lab** program includes Biology/DNA, Chemistry/Controlled Substances, Criminalistics, Toxicology, and Evidence.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,837,648	\$9,563,449	\$725,801	8.2%
Services & Supplies	\$3,237,468	\$3,268,429	\$30,961	1.0%
Equipment	\$525,000	\$525,000	—	—%
Interfund Charges	\$1,075,779	\$1,089,642	\$13,863	1.3%
Intrafund Charges	\$47,748	—	\$(47,748)	(100.0)%
Total Expenditures / Appropriations	\$13,723,643	\$14,446,520	\$722,877	5.3%
Semi Discretionary Reimbursements	\$(2,099,731)	\$(2,615,441)	\$(515,710)	24.6%
Other Reimbursements	—	—	—	—%
Total Reimbursements	\$(2,099,731)	\$(2,615,441)	\$(515,710)	24.6%
Net Financing Uses	\$11,623,912	\$11,831,079	\$207,167	1.8%
Revenue				
Fines, Forfeitures & Penalties	\$31,500	\$11,500	\$(20,000)	(63.5)%
Intergovernmental Revenues	\$683,047	\$629,847	\$(53,200)	(7.8)%
Miscellaneous Revenues	\$15,000	\$50,000	\$35,000	233.3%
Total Revenue	\$729,547	\$691,347	\$(38,200)	(5.2)%
Net County Cost	\$10,894,365	\$11,139,732	\$245,367	2.3%
Positions	44.0	44.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$722,877 (5.3%) increase in total appropriations, a \$515,710 (24.6%) increase in reimbursements, a \$38,200 (5.2%) decrease in revenue, and a \$245,367 (2.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is primarily due to increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.

The increase in reimbursements is due to an increase in Proposition 172 funding.

The decrease in revenue is due to miscellaneous grant adjustments from multiple sources including federal grants and state reimbursement programs.

Investigations Bureau

Program Overview

The **Investigations Bureau** program includes Investigator Teams, Process Serving, and Investigative Assistance Units.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,746,675	\$6,088,148	\$341,473	5.9%
Services & Supplies	\$857,232	\$872,829	\$15,597	1.8%
Intrafund Charges	\$15,000	\$21,551	\$6,551	43.7%
Total Expenditures / Appropriations	\$6,618,907	\$6,982,528	\$363,621	5.5%
Semi Discretionary Reimbursements	\$(1,050,536)	\$(1,304,819)	\$(254,283)	24.2%
Other Reimbursements	\$(117,709)	\$(120,203)	\$(2,494)	2.1%
Total Reimbursements	\$(1,168,245)	\$(1,425,022)	\$(256,777)	22.0%
Net Financing Uses	\$5,450,662	\$5,557,506	\$106,844	2.0%
Revenue				
Intergovernmental Revenues	—	\$250,000	\$250,000	—%
Total Revenue	—	\$250,000	\$250,000	—%
Net County Cost	\$5,450,662	\$5,307,506	\$(143,156)	(2.6)%
Positions	30.0	32.0	2.0	6.7%

Summary of Changes

The Recommended Budget reflects a \$363,621 (5.5%) increase in total appropriations, a \$256,777 (22.0%) increase in reimbursements, a \$250,000 (new) increase in revenue, and a \$143,156 (2.6%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is primarily due to increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.

The increase in reimbursements is due to an increase in Proposition 172 funding.

The increase in revenue is due to funding from the California Governor's Office of Emergency Services to investigate, evaluate and prosecute suspected fraudulent activity against the Employment Development Department.

Victim Witness Assistance Programs

Program Overview

The **Victim Witness Assistance** program includes Victim Witness Assistance, County Victim Services (XC), Human Trafficking, Underserved Victims, the Claims Unit, and Restitution.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,705,631	\$3,723,033	\$17,402	0.5%
Services & Supplies	\$1,145,545	\$992,922	\$(152,623)	(13.3)%
Intrafund Charges	\$777,061	\$420,161	\$(356,900)	(45.9)%
Total Expenditures / Appropriations	\$5,628,237	\$5,136,116	\$(492,121)	(8.7)%
Total Reimbursements between Programs	—	—	—	—%
Semi Discretionary Reimbursements	\$(200,534)	\$(218,827)	\$(18,293)	9.1%
Other Reimbursements	\$(570,555)	\$(369,884)	\$200,671	(35.2)%
Total Reimbursements	\$(771,089)	\$(588,711)	\$182,378	(23.7)%
Net Financing Uses	\$4,857,148	\$4,547,405	\$(309,743)	(6.4)%
Revenue				
Intergovernmental Revenues	\$3,566,685	\$3,700,871	\$134,186	3.8%
Miscellaneous Revenues	\$250,000	\$100,000	\$(150,000)	(60.0)%
Total Revenue	\$3,816,685	\$3,800,871	\$(15,814)	(0.4)%
Net County Cost	\$1,040,463	\$746,534	\$(293,929)	(28.2)%
Positions	28.0	27.0	(1.0)	(3.6)%

Summary of Changes

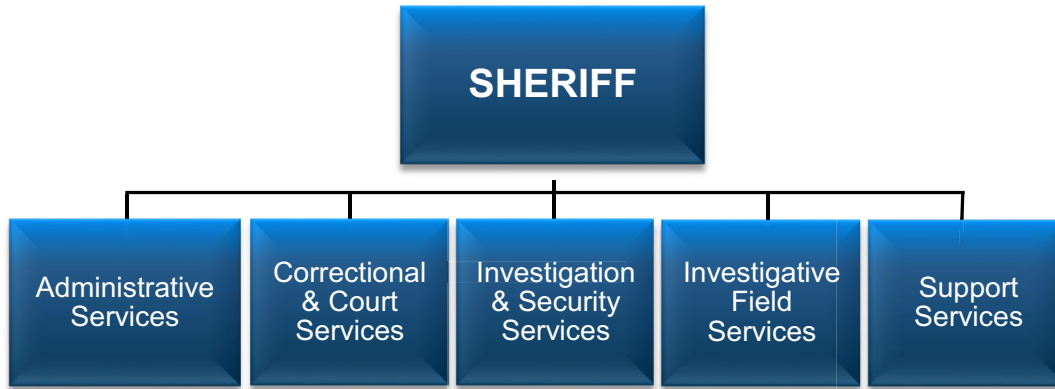
The Recommended Budget reflects a \$492,121 (8.7%) decrease in total appropriations, a \$182,378 (23.7%) decrease in reimbursements, a \$15,814 (0.4%) decrease in revenue, and a \$293,929 (28.2%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

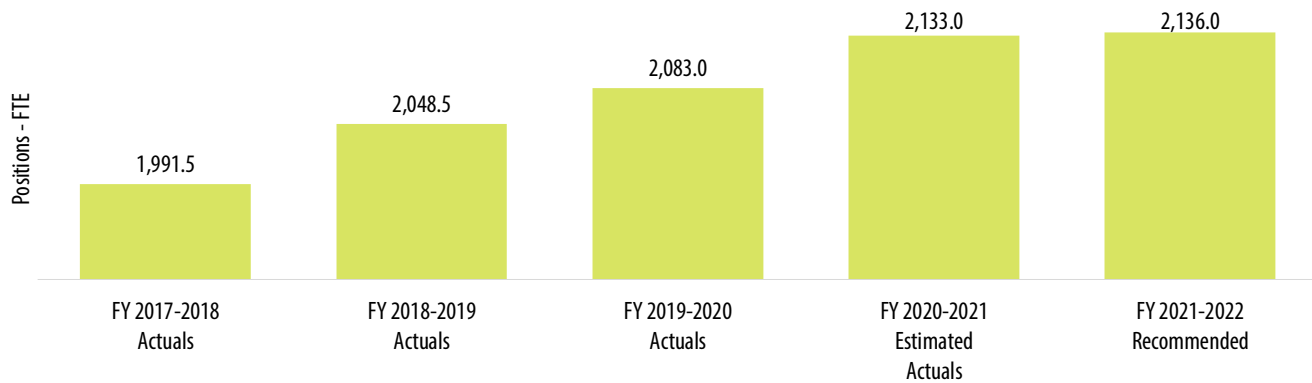
The decrease in total appropriations is due to the reorganization of staff and assigned personnel and a decrease in other professional services. The decrease is partially offset by increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.

The decrease in reimbursements and revenue is due to a decrease in cost recovery for staff time and overhead due to the reorganization of staff and match waivers approved for FY 2021-22.

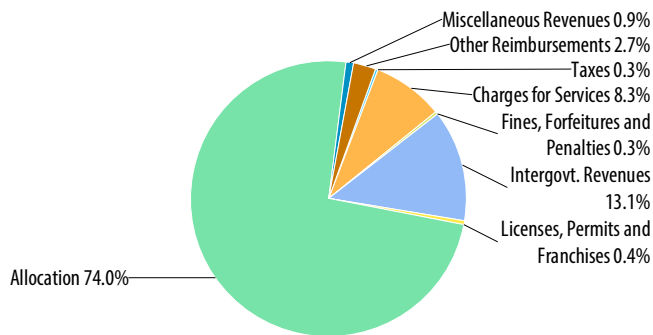
Department Structure Scott R. Jones, Sheriff



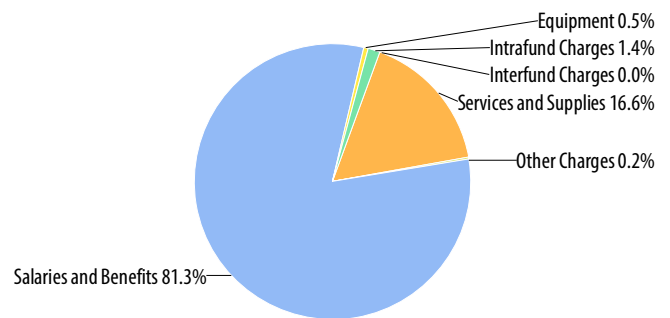
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sheriff's Office's** responsibilities are to provide high-quality public safety services to the people of Sacramento County in order to fulfill our commitment to creating an environment in which all may enjoy optimum quality of life and economic prosperity. Services are provided through the following programs:

- Contract & Regional Services
- Correctional Services
- Department and Support Services
- Field and Investigative Services
- Office of the Sheriff

Goals

- Complete deployment of body worn cameras to all patrol personnel.
- Full implementation of the new ATIMS Jail Management system which will increase efficiency and help meet the needs of the Mays Consent Decree.
- Strengthen outreach and recruitment efforts to address waning/decreased interest in law enforcement as a career choice – attempt to fully staff an academy class with 70 recruits at the outset.

Accomplishments

- Deployed first phase of body worn cameras to three specialty units.
- Successfully developed and implemented policies and procedures, which meet or exceed Centers for Disease Control and Prevention (CDC) guidelines for preventing the spread of COVID-19. These strategies allowed the Sheriff's Office to minimize the impact of the Coronavirus on staff members and the inmate population.
- Implemented Blue Team pursuant to Use of Force incidents – allowing the Sheriff's Office to have better documentation, greater oversight, easier record/statistical retrieval and ultimately, a greater degree of accountability regarding these incidents.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Contract & Regional Services	\$79,323,718	\$82,255,554	\$2,931,836	3.7%
Correctional Services	\$220,114,279	\$228,415,212	\$8,300,933	3.8%
Department and Support Services	\$74,309,855	\$77,039,020	\$2,729,165	3.7%
Field and Investigative Services	\$206,457,598	\$208,450,390	\$1,992,792	1.0%
Office of the Sheriff	\$11,926,359	\$12,239,023	\$312,664	2.6%
Total Expenditures / Appropriations	\$592,131,809	\$608,399,199	\$16,267,390	2.7%
Total Reimbursements	\$(161,370,064)	\$(181,934,215)	\$(20,564,151)	12.7%
Net Financing Uses	\$430,761,745	\$426,464,984	\$(4,296,761)	(1.0)%
Total Revenue	\$113,876,746	\$102,125,294	\$(11,751,452)	(10.3)%
Net County Cost	\$316,884,999	\$324,339,690	\$7,454,691	2.4%
Positions	2,133.0	2,136.0	3.0	0.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$480,244,029	\$494,489,416	\$14,245,387	3.0%
Services & Supplies	\$97,646,167	\$100,842,013	\$3,195,846	3.3%
Other Charges	\$2,458,764	\$1,190,511	\$(1,268,253)	(51.6)%
Equipment	\$3,136,593	\$2,937,000	\$(199,593)	(6.4)%
Interfund Charges	\$267,257	\$267,622	\$365	0.1%
Intrafund Charges	\$8,378,999	\$8,672,637	\$293,638	3.5%
Total Expenditures / Appropriations	\$592,131,809	\$608,399,199	\$16,267,390	2.7%
Intrafund Reimbursements Within Programs	—	\$(809,644)	\$(809,644)	—%
Intrafund Reimbursements Between Programs	—	\$(2,597,360)	\$(2,597,360)	—%
Semi-Discretionary Reimbursements	\$(145,678,122)	\$(166,878,309)	\$(21,200,187)	14.6%
Other Reimbursements	\$(15,691,942)	\$(11,648,902)	\$4,043,040	(25.8)%
Total Reimbursements	\$(161,370,064)	\$(181,934,215)	\$(20,564,151)	12.7%
Net Financing Uses	\$430,761,745	\$426,464,984	\$(4,296,761)	(1.0)%
Revenue				
Taxes	\$1,000,000	\$1,300,000	\$300,000	30.0%
Licenses, Permits & Franchises	\$1,561,109	\$1,961,100	\$399,991	25.6%
Fines, Forfeitures & Penalties	\$1,501,000	\$1,381,300	\$(119,700)	(8.0)%
Intergovernmental Revenues	\$63,387,550	\$57,295,191	\$(6,092,359)	(9.6)%
Charges for Services	\$41,136,045	\$36,401,647	\$(4,734,398)	(11.5)%
Miscellaneous Revenues	\$5,291,042	\$3,786,056	\$(1,504,986)	(28.4)%
Total Revenue	\$113,876,746	\$102,125,294	\$(11,751,452)	(10.3)%
Net County Cost	\$316,884,999	\$324,339,690	\$7,454,691	2.4%
Positions	2,133.0	2,136.0	3.0	0.1%

Summary of Changes

The Recommended Budget reflects a \$16,267,390 (2.7%) increase in total appropriations, a \$20,564,151 (12.7%) increase in reimbursements, an \$11,751,452 (10.3%) decrease in revenue, and a \$7,454,691 (2.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance; increases in allocated costs including liability insurance, facility use, and lease property; and increases in other operating accounts including legal services, equipment maintenance/data processing supplies, and

other professional services. The increase is partially offset by the deletion of 10.0 FTEs related to the Rancho Cordova Police Department and Walmart contracts and decreases in grant and contractual expenditures.

- Recommended growth of \$4,473,730 summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions of \$428,002 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to an increase in semi-discretionary Realignment revenue.

The decrease in revenue is due to:

- A loss of revenue for the Work Furlough Program due to Assembly Bill 1869, which ends the assessment and collection of 23 administrative fees in the criminal system effective July 1, 2021.
- One-time Realignment Backfill revenue in the prior year.
- Decreases in grant and contract funding.

Positions counts have increased by 3.0 FTE from the prior year Adopted Budget due to:

- 10.0 FTE recommended net Base decrease.
- 15.0 FTE total additions in recommended growth requests and position reallocations.
- 2.0 FTE total reductions in recommended reduction scenarios – 2.0 vacant FTE.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Correctional Services	3,883,380	—	—	3,883,380	9.0
Department and Support Services	590,350	—	—	590,350	6.0

Summary of Recommended Reductions by Program

Program	Total		Revenue	Net County Cost	FTE
	Expenditures	Reimbursements			
Office of the Sheriff	(428,002)	—	—	(428,002)	(2.0)

Contract & Regional Services

Program Overview

The **Contract & Regional Services** program includes the Court Security Division, the Civil Division, and the Security Services Division. The Court Security Division provides security for the Gordon D. Schaber Courthouse, the Main Jail Courts, William R. Ridgeway Family Relations Courthouse, the Carol Miller Justice Center and the B.T. Collins Juvenile Justice Center. In addition, deputies in these facilities serve as Courtroom Bailiffs, provide short-haul transport of defendants, are responsible for judicial protection to the Judicial Officers and staff, and provide emergency planning for the facilities. The Civil Division is charged with the responsibility of processing all civil matters for the department and service of court documents for the public. The law enforcement services contract at the Sacramento International Airport is administered under this service area. The Security Services Division provides contracted security for county departments; e.g., the Department of Human Assistance and its facilities, the District Attorney's Office, the County Recorder's Office, and the Department of Child Support Services, along with outside law enforcement for Regional Transit, SMUD, and Folsom Dam security for the Bureau of Reclamation. Parking enforcement, red light enforcement, and the rotational tow program are administered in the Security Services Division. The Elk Grove Unified School District contracts with the Sheriff's Department for School Resources Officers is also located under this service area.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$71,185,924	\$74,154,506	\$2,968,582	4.2%
Services & Supplies	\$6,140,638	\$6,586,154	\$445,516	7.3%
Other Charges	\$207,546	—	\$(207,546)	(100.0)%
Equipment	—	\$126,000	\$126,000	—%
Intrafund Charges	\$1,789,610	\$1,388,894	\$(400,716)	(22.4)%
Total Expenditures / Appropriations	\$79,323,718	\$82,255,554	\$2,931,836	3.7%
Total Reimbursements within Program	—	\$(392,436)	\$(392,436)	—%
Semi Discretionary Reimbursements	\$(29,126,690)	\$(31,778,912)	\$(2,652,222)	9.1%
Other Reimbursements	\$(7,443,958)	\$(6,367,271)	\$1,076,687	(14.5)%
Total Reimbursements	\$(36,570,648)	\$(38,538,619)	\$(1,967,971)	5.4%
Net Financing Uses	\$42,753,070	\$43,716,935	\$963,865	2.3%
Revenue				
Fines, Forfeitures & Penalties	\$1,500,000	\$1,380,000	\$(120,000)	(8.0)%
Intergovernmental Revenues	\$6,814,351	\$4,589,843	\$(2,224,508)	(32.6)%
Charges for Services	\$20,776,738	\$20,665,131	\$(111,607)	(0.5)%
Miscellaneous Revenues	\$200,000	\$200,000	—	—%
Total Revenue	\$29,291,089	\$26,834,974	\$(2,456,115)	(8.4)%
Net County Cost	\$13,461,981	\$16,881,961	\$3,419,980	25.4%
Positions	305.0	314.0	9.0	3.0%

Summary of Changes

The Recommended Budget reflects a \$2,931,836 (3.7%) increase in total appropriations, a \$1,967,971 (5.4%) increase in reimbursements, a \$2,456,115 (8.4%) decrease in revenue, and a \$3,419,980 (25.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement, and health insurance; increases in allocated costs including liability insurance and lease property; and increases in other operating accounts including fuel usage and audio/electronic maintenance services. The increase is partially offset by decreases in contractual expenditures.

The increase in reimbursements is due to an increase in semi-discretionary Realignment revenue.

The decrease in revenue is due to changes in contractual agreements and one-time Realignment Backfill revenue in the prior year.

Due to staff movement from one division to another throughout the year and the timing of filling the vacancies, the position counts by program will fluctuate.

Correctional Services

Program Overview

The **Correctional Services** program includes two jail facilities, the Transportation Bureau, and the Work Release Division. The Main Jail houses primarily pre-trial defendants and the Rio Cosumnes Correctional Center (RCCC) houses primarily sentenced inmates. The Transportation Bureau provides delivery and pick-up of prisoners throughout California. The Sheriff's Work Release Division administers the Work Project, Home Detention, Pre-Trial Supervision, Revenue Recovery Warrant program and the Sheriff's Collections Unit.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$181,687,386	\$187,945,830	\$6,258,444	3.4%
Services & Supplies	\$35,128,946	\$37,430,816	\$2,301,870	6.6%
Other Charges	\$1,027,263	\$1,027,261	\$(2)	(0.0)%
Equipment	\$100,000	—	\$(100,000)	(100.0)%
Intrafund Charges	\$2,170,684	\$2,011,305	\$(159,379)	(7.3)%
Total Expenditures / Appropriations	\$220,114,279	\$228,415,212	\$8,300,933	3.8%
Total Reimbursements between Programs	—	\$(217,347)	\$(217,347)	—%
Semi Discretionary Reimbursements	\$(63,021,466)	\$(73,260,422)	\$(10,238,956)	16.2%
Other Reimbursements	\$(831,160)	\$(614,581)	\$216,579	(26.1)%
Total Reimbursements	\$(63,852,626)	\$(74,092,350)	\$(10,239,724)	16.0%
Net Financing Uses	\$156,261,653	\$154,322,862	\$(1,938,791)	(1.2)%
Revenue				
Intergovernmental Revenues	\$4,722,095	\$2,058,095	\$(2,664,000)	(56.4)%
Charges for Services	\$19,974,745	\$15,317,788	\$(4,656,957)	(23.3)%
Miscellaneous Revenues	\$1,000	\$400	\$(600)	(60.0)%
Total Revenue	\$24,697,840	\$17,376,283	\$(7,321,557)	(29.6)%
Net County Cost	\$131,563,813	\$136,946,579	\$5,382,766	4.1%
Positions	858.0	860.0	2.0	0.2%

Summary of Changes

The Recommended Budget reflects an \$8,300,933 (3.8%) increase in total appropriations, a \$10,239,724 (16.0%) increase in reimbursements, a \$7,321,557 (29.6%) decrease in revenue, and a \$5,382,766 (4.1%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in other operating accounts including legal services, equipment maintenance supplies, facility use, and other professional services.
- Recommended growth of \$3,883,380 detailed later in this section.

The increase in reimbursements is due to an increase in semi-discretionary Realignment revenue.

The decrease in revenue is due:

- A loss of revenue for the Work Furlough Program due to Assembly Bill 1869 which ends the assessment and collection of 23 administrative fees in the criminal system effective July 1, 2021.
- One-time Realignment Backfill revenue in the prior year.

Due to staff movement from one division to another throughout the year and the timing of filling the vacancies, the position counts by program will fluctuate.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SSO - Add 4.0 FTE Positions and Extra Help at RCCC for Consent Decree - Correctional Services					
	1,653,652	—	—	1,653,652	4.0
Add 4.0 FTE Sheriff's Records Officer I positions and Extra Help at RCCC to meet mandates of Mays Consent Decree. The extra help and 4.0 FTE positions will be used to backfill (sick-leave, vacation, court, training, etc.) and maintain minimum acceptable levels.					
SSO - Add 7.0 FTE positions and Extra Help at Main Jail for Consent Decree - Correctional Services					
	2,290,825	—	—	2,290,825	7.0
Add 7.0 FTE (6.0 FTE Sheriff Security Officer and 1.0 FTE Sheriff Records Officer I) positions and Extra Help funding to meet mandates of Mays Consent Decree. The Extra Help and positions will be used to backfill (sick-leave, vacation, court, training, etc.) and maintain minimum acceptable staffing levels across each of four shifts on a consistent basis.					
SSO - Reclassify Positions at Main Jail - Correctional Services					
	(61,097)	—	—	(61,097)	(2.0)
This request deletes 5.0 FTE (3.0 FTE Sheriff's Records Specialist and 2.0 FTE Senior Office Assistant) positions and adds 3.0 FTE Sheriff's Records Officer I (SROI) positions. The SROI positions have broader use in that they are permitted to train employees and work in central control and on the housing units. Additionally, SROI positions are able to have more personal contact consisting of interviews, assisting deputies in monitoring inmates, storing inmate property, issuing institutional clothing and administering inmate programs. The Main Jail division has a significant need for the SROI classification due to these duties and the core functions of the division.					

Department and Support Services

Program Overview

The **Department and Support Services** program includes technical and administrative tasks. Responsibilities of administrative support include Human Resources, Worker's Compensation and Modified Duty Coordinator, the Fiscal Unit, and the Alarm Ordinance program. The Field Support Division responsibilities include Crime Scene Investigation, Identification and Forensics, the Error Corrections Unit, Records Bureau, Property Bureau, Livescan, and Court Liaison. This Division also oversees the Public Safety Answering Point (Communication Center), which is responsible for answering and dispatching all emergency (9-1-1) and non-emergency calls for service in the unincorporated area and the city of Rancho Cordova. The Technical Operations Division provides support to all technology applications and radio systems in the department. The Professional Standards Division includes Employee Relations, Pre-employment, Department Recruiting, and Training and Education. Training and Education is responsible for providing department in-service training, operation of the Basic Recruit Training Academy, and Firearms Training at the Sheriff's Range. Volunteer Services and Reserve Forces are also part of this service area.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$48,719,725	\$53,244,927	\$4,525,202	9.3%
Services & Supplies	\$21,859,674	\$20,976,975	\$(882,699)	(4.0)%
Other Charges	\$750,555	—	\$(750,555)	(100.0)%
Equipment	\$1,347,090	\$1,200,000	\$(147,090)	(10.9)%
Intrafund Charges	\$1,632,811	\$1,617,118	\$(15,693)	(1.0)%
Total Expenditures / Appropriations	\$74,309,855	\$77,039,020	\$2,729,165	3.7%
Total Reimbursements within Program	—	\$(110,279)	\$(110,279)	—%
Total Reimbursements between Programs	—	\$(2,270,313)	\$(2,270,313)	—%
Semi Discretionary Reimbursements	\$(17,846,708)	\$(20,930,203)	\$(3,083,495)	17.3%
Other Reimbursements	\$(2,298,048)	\$(999,501)	\$1,298,547	(56.5)%
Total Reimbursements	\$(20,144,756)	\$(24,310,296)	\$(4,165,540)	20.7%
Net Financing Uses	\$54,165,099	\$52,728,724	\$(1,436,375)	(2.7)%
Revenue				
Licenses, Permits & Franchises	\$1,159,609	\$1,500,000	\$340,391	29.4%
Intergovernmental Revenues	\$4,023,981	\$2,980,175	\$(1,043,806)	(25.9)%
Charges for Services	\$379,562	\$413,728	\$34,166	9.0%
Miscellaneous Revenues	\$1,475,042	\$1,343,656	\$(131,386)	(8.9)%
Total Revenue	\$7,038,194	\$6,237,559	\$(800,635)	(11.4)%
Net County Cost	\$47,126,905	\$46,491,165	\$(635,740)	(1.3)%
Positions	288.0	300.0	12.0	4.2%

Summary of Changes

The Recommended Budget reflects a \$2,729,165 (3.7%) increase in total appropriations, a \$4,165,540 (20.7%) increase in reimbursements, an \$800,635 (11.4%) decrease in revenue, and a \$635,740 (1.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance. The increase is partially offset by a decrease in grant expenditures.
- Recommended growth of \$590,350 detailed later in this section.

The increase in reimbursements is due to an increase in semi-discretionary Realignment revenue.

The decrease in revenue is due to a decrease in grant revenue.

Due to staff movement from one division to another throughout the year and the timing of filling the vacancies, the position counts by program will fluctuate.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SSO - Add 2.0 FTE Sheriff Records Officer I Positions for Body Worn Cameras - Phase II - Department and Support Services					
	207,442	—	—	207,442	2.0
Add 2.0 FTE Sheriff Records Officer I positions for Phase II of the body worn camera project. The positions are needed to manage the digital evidence generated by corrections and courts. This request is contingent upon approval of a request in the Non-Departmental Costs budget (Budget Unit 5770000).					
SSO - Add 4.0 FTE 911 Call Dispatchers - Department and Support Services					
	382,908	—	—	382,908	4.0
Add 4.0 FTE Sheriff 911 Call Dispatchers to meet mandated call answer times. The positions are necessary to meet industry standard minimum staffing recommendations. Without the additional staffing, citizens experience extended wait times for both emergency and non-emergency calls. Law enforcement personnel in the field also experience extended wait times. Such delays decrease efficiency and inhibit ability to serve the community effectively. A total of 19.0 FTEs were requested. 4.0 FTEs are being recommended in the June Budget. The balance of 15.0 FTEs is a high priority for funding in September if funds are available.					

Field and Investigative Services

Program Overview

The **Field & Investigative Services** program delivers law enforcement protection to the unincorporated areas of the County through station houses utilizing motorized patrol, community service centers, canine detail, marine enforcement patrol, and air operations. Law enforcement services are also administered to the cities of Rancho Cordova and Isleton. The Off-Duty Program and Patrol Training are also part of this service area. The Centralized Investigations Division is responsible for investigating all crimes in the department and includes the Hi-Tech Crimes Bureau and Sexual Assault Felony Enforcement team (SAFE). Specialized units of this division include: homicide, robbery, sexual assault and elder abuse, auto crimes, child abuse, cold-case homicide investigations, missing persons, property crimes and high technology crimes. The Impact Division includes the California Multi-jurisdictional Methamphetamine Enforcement Team (CaMMet) and is responsible for local and regional investigation into the manufacture, distribution and abuse of illegal drugs and investigation/arrest of gang-related activities. The Impact Division is responsible for our Youth Services unit, which works collaboratively with community partners to include schools, community-based organizations, faith-based organizations, businesses and non-profits. The unit addresses complex issues concerning youth violence and delinquency with the goal of cultivating resilient, productive and optimistic young men and women who will make positive contributions to our communities for years to come. This service area also is in charge of the Special Enforcement Detail, Bomb Squad, Air Operations and Homeland Security.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$170,338,852	\$170,564,660	\$225,808	0.1%
Services & Supplies	\$31,422,018	\$32,718,906	\$1,296,888	4.1%
Other Charges	\$471,400	\$161,250	\$(310,150)	(65.8)%
Equipment	\$1,189,503	\$1,111,000	\$(78,503)	(6.6)%
Interfund Charges	\$267,257	\$267,622	\$365	0.1%
Intrafund Charges	\$2,768,568	\$3,626,952	\$858,384	31.0%
Total Expenditures / Appropriations	\$206,457,598	\$208,450,390	\$1,992,792	1.0%
Total Reimbursements within Program	—	\$(306,929)	\$(306,929)	—%
Total Reimbursements between Programs	—	\$(109,700)	\$(109,700)	—%
Semi Discretionary Reimbursements	\$(34,153,909)	\$(39,115,187)	\$(4,961,278)	14.5%
Other Reimbursements	\$(1,542,761)	\$(242,161)	\$1,300,600	(84.3)%
Total Reimbursements	\$(35,696,670)	\$(39,773,977)	\$(4,077,307)	11.4%
Net Financing Uses	\$170,760,928	\$168,676,413	\$(2,084,515)	(1.2)%
Revenue				
Taxes	\$1,000,000	\$1,300,000	\$300,000	30.0%
Fines, Forfeitures & Penalties	\$1,000	\$1,300	\$300	30.0%
Intergovernmental Revenues	\$46,962,324	\$47,667,078	\$704,754	1.5%
Charges for Services	\$5,000	\$5,000	—	—%
Miscellaneous Revenues	\$3,075,000	\$2,200,000	\$(875,000)	(28.5)%
Total Revenue	\$51,043,324	\$51,173,378	\$130,054	0.3%
Net County Cost	\$119,717,604	\$117,503,035	\$(2,214,569)	(1.8)%
Positions	646.0	628.0	(18.0)	(2.8)%

Summary of Changes

The Recommended Budget reflects a \$1,992,792 (1.0%) increase in total appropriations, a \$4,077,307 (11.4%) increase in reimbursements, a \$130,054 (0.3%) increase in revenue, and a \$2,214,569 (1.8%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in other operating accounts including insurance premiums, telephone services, and data processing supplies. The increase is partially offset by the deletion of 10.0 FTEs related to the Rancho Cordova Police Department and Walmart contracts.

The increase in reimbursements is due to an increase in semi-discretionary Realignment revenue.

The increase in revenue is due primarily to an increase in grant revenue. The increase is partially offset by a decrease in revenue from contractual agreements.

Due to staff movement from one division to another throughout the year and the timing of filling the vacancies, the position counts by program will fluctuate.

Office of the Sheriff

Program Overview

The **Office of the Sheriff/Office of the Undersheriff** is the executive administrative unit of the Sheriff's Department. The specialized units are responsible for Media Relations, Community Relations, and the Special Investigations Intelligence Bureau. The Office of the Undersheriff has specialized units responsible for Fleet Management, Asset Management, Internal Affairs, Legal Affairs, Fair Employment, and day-to-day operation of the Department.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,312,142	\$8,579,493	\$267,351	3.2%
Services & Supplies	\$3,094,891	\$3,129,162	\$34,271	1.1%
Other Charges	\$2,000	\$2,000	—	—%
Equipment	\$500,000	\$500,000	—	—%
Intrafund Charges	\$17,326	\$28,368	\$11,042	63.7%
Total Expenditures / Appropriations	\$11,926,359	\$12,239,023	\$312,664	2.6%
Semi Discretionary Reimbursements	\$(1,529,349)	\$(1,793,585)	\$(264,236)	17.3%
Other Reimbursements	\$(3,576,015)	\$(3,425,388)	\$150,627	(4.2)%
Total Reimbursements	\$(5,105,364)	\$(5,218,973)	\$(113,609)	2.2%
Net Financing Uses	\$6,820,995	\$7,020,050	\$199,055	2.9%
Revenue				
Licenses, Permits & Franchises	\$401,500	\$461,100	\$59,600	14.8%
Intergovernmental Revenues	\$864,799	—	\$(864,799)	(100.0)%
Miscellaneous Revenues	\$540,000	\$42,000	\$(498,000)	(92.2)%
Total Revenue	\$1,806,299	\$503,100	\$(1,303,199)	(72.1)%
Net County Cost	\$5,014,696	\$6,516,950	\$1,502,254	30.0%
Positions	36.0	34.0	(2.0)	(5.6)%

Summary of Changes

The Recommended Budget reflects a \$312,664 (2.6%) increase in total appropriations, a \$113,609 (2.2%) increase in reimbursements, a \$1,303,199 (72.1%) decrease in revenue, and a \$1,502,254 (30.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance.

- Recommended reductions of \$428,002 detailed later in this section.

The increase in reimbursements is due to an increase in semi-discretionary Realignment revenue.

The decrease in revenue is due to a decrease in grant revenue as a result of the end of the Department of Justice (DOJ) Tobacco Grant funding.

Due to staff movement from one division to another throughout the year and the timing of filling the vacancies, the position counts by program will fluctuate.

Recommended Reduction Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
SSO - Delete 2.0 FTE (Limited Term) positions for Tobacco Grant - Office of the Sheriff					
	(428,002)	—	—	(428,002)	(2.0)

Delete 2.0 FTE Deputy Sheriff (Limited Term) positions due to the end of the DOJ Tobacco Grant funding. These two positions comprise the Tobacco Abatement Team. This reduction will eliminate the team and the services provided to mitigate juvenile tobacco use through education and proactive enforcement. The positions are currently filled but the SSO will transfer the employees to vacant positions within the department. This is a categorical reduction.

Budget Unit Functions & Responsibilities

The **Sheriff-Restricted Revenue** budget unit receives certain revenues that are restricted by statute or regulation for use for specific purposes by the Sheriff’s Office. The Sheriff’s Department Budget Unit (7400000) is reimbursed for expenses consistent with the relevant statute or regulation from this budget unit. For both State Asset Forfeiture and Federal Asset Forfeiture, the revenue anticipated to be received during the fiscal year is included, however, only some of the expenditures reimbursing Budget Unit 7400000 are currently included. During the fiscal year, the Sheriff’s Department will identify additional expenses that may be appropriately reimbursed with these funding sources and will submit an appropriation adjustment request for that amount. Revenue sources are accounted for in the following programs:

- Asset Forfeiture
- Civil Process (Tucker) Fees

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Asset Forfeiture	\$199,216	\$228,788	\$29,572	14.8%
Civil Process (Tucker) Fees	\$2,943,734	\$2,943,734	—	—%
Total Expenditures / Appropriations	\$3,142,950	\$3,172,522	\$29,572	0.9%
Net Financing Uses	\$3,142,950	\$3,172,522	\$29,572	0.9%
Total Revenue	\$2,163,995	\$1,710,000	\$(453,995)	(21.0)%
Use of Fund Balance	\$978,955	\$1,462,522	\$483,567	49.4%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$3,142,950	\$3,172,522	\$29,572	0.9%
Total Expenditures / Appropriations	\$3,142,950	\$3,172,522	\$29,572	0.9%
Net Financing Uses	\$3,142,950	\$3,172,522	\$29,572	0.9%
Revenue				
Fines, Forfeitures & Penalties	\$163,995	\$310,000	\$146,005	89.0%
Charges for Services	\$2,000,000	\$1,400,000	\$(600,000)	(30.0)%
Total Revenue	\$2,163,995	\$1,710,000	\$(453,995)	(21.0)%
Use of Fund Balance	\$978,955	\$1,462,522	\$483,567	49.4%

Summary of Changes

The Recommended Budget reflects a \$29,572 (0.9%) increase in appropriations, a \$453,995 (21.0%) decrease in revenue, and a \$483,567 (49.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in transfers to the Sheriff's Office Budget Unit 7400000.

The decrease in revenue is due to a reduction in Civil Filing fees as a result of court closures, partially offset by an increase in State Asset Forfeitures.

Use of Fund Balance reflects the net of a reserve release of \$1,543,734 and a provision for reserve of \$81,212.

- Asset Forfeiture Reserve has increased \$81,212.
- Civil Process Fees Reserve has decreased \$1,543,734.

Asset Forfeiture

Program Overview

The **Asset Forfeiture** revenue sources include State and Federal Asset Forfeitures. Agencies that participate in law enforcement actions that result in the seizure of assets are eligible to receive an equitable share of the proceeds of those assets upon disposition. State Asset Forfeiture Funds are restricted for use on services and supplies used to supplement law enforcement services. Federal Asset Forfeiture Funds are restricted for use on non-personnel services and supplies used to supplement law enforcement services. This budget unit includes Federal Asset Forfeiture revenue received from the U.S. Department of the Treasury.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$199,216	\$228,788	\$29,572	14.8%
Total Expenditures / Appropriations	\$199,216	\$228,788	\$29,572	14.8%
Net Financing Uses	\$199,216	\$228,788	\$29,572	14.8%
Revenue				
Fines, Forfeitures & Penalties	\$163,995	\$310,000	\$146,005	89.0%
Total Revenue	\$163,995	\$310,000	\$146,005	89.0%
Use of Fund Balance	\$35,221	\$(81,212)	\$(116,433)	(330.6)%

Summary of Changes

The Recommended Budget reflects a \$29,572 (14.8%) increase in total appropriations, a \$146,005 (89.0%) increase in revenues, and a \$116,433 (330.6%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in interfund transfers to the Sheriff's Office.

The increase in revenue is due to an increase in State Asset Forfeitures.

Use of Fund Balance reflects a provision for reserve of \$81,212.

Civil Process (Tucker) Fees

Program Overview

The **Civil Process (Tucker) Fees** funding is a fee that is added to certain civil processes per Government Code Section 26746. The funds collected from the fee are used to support the cost of vehicle fleet replacement and equipment, maintenance, and civil process operations. This funding is known as 'Tucker' funding or the 'Tucker' fund after the legislative sponsor of the original bill (AB 1109, Statutes of 1987).

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$2,943,734	\$2,943,734	—	—%
Total Expenditures / Appropriations	\$2,943,734	\$2,943,734	—	—%
Net Financing Uses	\$2,943,734	\$2,943,734	—	—%
Revenue				
Charges for Services	\$2,000,000	\$1,400,000	\$(600,000)	(30.0)%
Total Revenue	\$2,000,000	\$1,400,000	\$(600,000)	(30.0)%
Use of Fund Balance	\$943,734	\$1,543,734	\$600,000	63.6%

Summary of Changes

The Recommended Budget reflects a \$600,000 (30.0%) decrease in revenue and a \$600,000 (63.6%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in revenue is due to a decline in Civil Filing fees as result of court closures.

Use of Fund Balance reflects a reserve release of \$1,543,734.

Budget Unit Functions & Responsibilities

The **Sheriff- Department of Justice Asset Forfeiture** budget unit receives certain Federal Asset Forfeiture revenue from the U.S Department of Justice that is restricted by regulation to be accounted for separately from other asset forfeiture revenue. Agencies that participate in law enforcement actions that result in the seizure of assets are eligible to receive an equitable share of the proceeds of those assets upon disposition. Funds are restricted for use on non-personnel services and supplies used to supplement law enforcement services. The Sheriff's Department Budget Unit (7400000) is reimbursed for expenses consistent with the relevant statute or regulation from this budget unit. The revenue anticipated to be received during the fiscal year is included, however, the expenditure reimbursing Budget Unit 7400000 is not currently included. During the fiscal year, the Sheriff's Department will identify expenses that may be appropriately reimbursed with this funding source and will submit an appropriation adjustment request for that amount.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Total Revenue	\$75,919	\$250,000	\$174,081	229.3%
Use of Fund Balance	\$(75,919)	\$(250,000)	\$(174,081)	229.3%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Revenue				
Fines, Forfeitures & Penalties	\$75,919	\$250,000	\$174,081	229.3%
Total Revenue	\$75,919	\$250,000	\$174,081	229.3%
Use of Fund Balance	\$(75,919)	\$(250,000)	\$(174,081)	229.3%

Summary of Changes

The Recommended Budget reflects a \$174,081 (229.3%) increase in revenue and use of fund balance from the prior year Adopted Budget.

The increase in revenue is due to additional Federal Asset Forfeitures.

Use of Fund Balance reflects a provision for reserve of \$250,000.

- Sheriff DOJ Asset Forfeiture Reserve has increased by \$250,000.

SACRAMENTO
COUNTY

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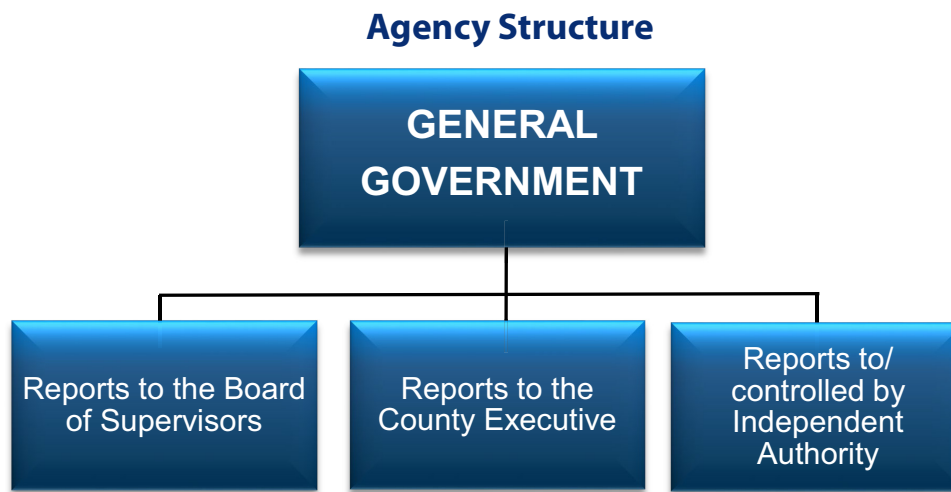
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General Government departments are those that report directly to the Board of Supervisors or to the County Executive. In addition, the Executive Officer of the Civil Service Commission reports to the Civil Service Commission, the Local Agency Formation Commission (LAFCo) controls the utilization of the County’s contribution to LAFCo, and the Sacramento County Employees’ Retirement System (SCERS) controls the budget for the System’s Retirement Administration. Following is a summary of the budget units that fall into these categories:

Reports to the Board of Supervisors – County Counsel and County Executive

Reports to the County Executive – Airport System, Clerk of the Board, County Executive Cabinet, Economic Development, Emergency Services, Labor Relations, and Planning and Environmental Review.

Reports to/controlled by Independent Authority – Board of Retirement, Civil Service Commission, Fair Housing Services, Contribution to LAFCo, County Library, Criminal Justice Cabinet, and Natomas Fire District.

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	5980000	Appropriation For Contingency	\$6,000,000	\$6,000,000	\$6,000,000	—
001A	4210000	Civil Service Commission	\$464,632	\$464,632	\$404,632	2.0
001A	4010000	Clerk of the Board	\$3,162,906	\$2,756,420	\$2,071,869	17.0
001A	5920000	Contribution To LAFCo	\$239,500	\$239,500	\$239,500	—
001A	4810000	County Counsel	\$19,212,886	\$6,184,624	\$2,534,962	72.0
001A	5910000	County Executive	\$939,152	\$939,152	\$939,152	2.0
001A	5730000	County Executive Cabinet	\$20,890,101	\$4,311,256	\$586,178	41.0
001A	5750000	Criminal Justice Cabinet	\$442,453	—	—	2.0

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	7090000	Emergency Services	\$13,085,060	\$7,536,646	\$1,603,184	7.0
001A	4660000	Fair Housing Services	\$209,074	\$209,074	\$209,074	—
001A	5110000	Financing-Transfers/Reimbursement	\$27,655,172	\$27,655,172	\$27,655,172	—
001A	5770000	Non-Departmental Costs/General Fund	\$32,181,108	\$31,881,108	\$31,881,108	—
001A	5700000	Non-Departmental Revenues/General Fund	—	\$(11,456,092)	\$(726,216,689)	—
001A	5970000	Office of Labor Relations	\$1,641,534	\$424,889	—	5.0
001A	5725728	Planning and Environmental Review	\$12,341,776	\$11,864,176	\$3,172,480	58.8
General Fund Total			\$138,465,354	\$89,010,557	\$(648,919,378)	206.8
001F	5060000	Community Investment Program	\$96,104	\$96,104	\$96,104	—
001G	5790000	Neighborhood Revitalization	\$1,037,609	\$957,609	\$957,609	—
001J	7460000	Public Safety Sales Tax	\$136,102,817	\$136,102,817	\$(1,334,341)	—
001K	7480000	1991 Realignment	\$342,816,257	\$342,816,257	\$7,014,097	—
001M	7440000	2011 Realignment	\$322,889,336	\$322,889,336	\$(473,025)	—
001R	7091000	OES Advance Grant Funding	\$274,432	\$274,432	\$274,432	—
011A	6310000	County Library	\$1,165,648	\$1,165,648	\$30,806	—
015A	4060000	Transient-Occupancy Tax	\$3,037,686	\$295,999	\$285,999	—
016A	5940000	Teeter Plan	\$36,777,991	\$36,777,991	\$2,387,696	—
020A	3870000	Economic Development	\$68,772,992	\$43,056,174	\$35,569,749	16.0
023A	3830000	Affordability Fee	\$3,500,000	\$3,500,000	—	—
029G	0290007	South Sacramento Conservation Agency Admin	\$215,570	\$215,570	—	1.0
030A	9030000	Interagency Procurement	\$3,828,000	\$1,257,921	\$92,313	—
041A	3400000	Airport System	\$379,894,991	\$218,894,991	\$11,168,960	346.0
043A	3480000	Airport-Cap Outlay	\$70,352,945	\$70,302,945	\$70,302,945	—
060A	7860000	Board Of Retirement	\$15,926,948	\$15,926,948	\$15,926,948	58.0
101A	3070000	Antelope Public Facilities Financing Plan	\$3,803,868	\$3,803,868	\$2,058,184	—
105A	2870000	Laguna Crk/Elliott Rch CFD No. 1	\$3,977,305	\$3,977,305	\$3,758,605	—
107A	3090000	Laguna Community Facilities District	\$332,761	\$332,761	\$331,761	—
108A	2840000	Vineyard Public Facilities Financing Plan	\$19,566,865	\$19,566,865	\$8,028,967	—
115A	3081000	Bradshaw/US 50 Financing District	\$51,961	\$51,961	\$50,961	—
118A	1182880	Florin Road Capital Project	\$403,874	\$403,874	\$402,874	—
130A	1300000	Laguna Stonelake CFD	\$371,057	\$371,057	\$226,932	—
131A	1310000	Park Meadows CFD-Bond Proceeds	\$169,162	\$169,162	\$92,844	—
132A	1320000	Mather Landscape Maint CFD	\$511,542	\$511,542	\$366,281	—

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
136A	1360000	Mather PFFP	\$799,755	\$799,755	\$779,155	—
139A	1390000	Metro Air Park 2001 CFD 2000-1	\$8,492,385	\$8,492,385	\$6,816,592	—
140A	1400000	McClellan CFD 2004-1	\$815,672	\$815,672	\$588,772	—
142A	1420000	Metro Air Park Services Tax	\$764,173	\$763,177	\$682,877	—
143A	1430000	North Vineyard Station Specific Plan	\$4,049,475	\$4,049,475	\$3,572,475	—
144A	1440000	North Vineyard Station CFDs	\$8,143,994	\$8,143,994	\$3,105,273	—
145A	1450000	Florin Vineyard Comm Plan	\$1,180,372	\$1,180,272	\$1,147,572	—
146A	1460000	Metro Air Park Impact Fees	\$20,109,721	\$20,109,721	\$11,377,496	—
147A	1470000	Florin Vineyard No. 1 CFD 2016-2	\$3,573,004	\$3,553,004	\$3,418,651	—
160A	1600000	Countywide Library Facilities Admin Fee	\$27,240	\$27,240	\$12,240	—
229A	2290000	Natomas Fire District	\$3,512,776	\$3,512,776	\$349,101	—
257A	2857000	CSA No. 10	\$346,508	\$346,508	\$48,285	—
277A	9277000	Fixed Asset Revolving	\$3,828,000	\$3,828,000	—	—
280A	9280000	Juvenile Courthouse Project-Debt Service	\$2,443,409	\$194,834	\$194,834	—
282A	9282000	2004 Pension Obligation Bond-Debt Service	\$49,928,978	\$49,928,978	\$1,017,010	—
284A	9284000	Tobacco Litigation Settlement-Capital Projects	\$20,464	\$20,464	\$19,064	—
300A	9300000	2010 Refunding COPS-Debt Svc	—	—	—	—
301A	3011000	2020 REF COPS - Debt Service	\$7,309,842	\$3,481,842	\$3,481,842	—
307A	9307001	2018 Refunding COPS-Debt Service	\$10,137,629	\$330,129	\$330,129	—
313A	9313000	Pension Obligation Bond-Debt Service	\$99,854,902	\$99,854,902	\$638,972	—
Non-General Fund Total			\$1,641,216,020	\$1,433,152,265	\$195,198,041	421.0
Grand Total			\$1,779,681,374	\$1,522,162,822	\$(453,721,337)	627.8

Budget Unit Functions & Responsibilities

1991 Realignment shifted significant programs and responsibilities from the state to counties and provided counties with dedicated revenue from the ½ cent state sales tax and vehicle license fee to fund these programs and responsibilities. Funding from the state sales tax and vehicle license fee is distributed to various state-defined revenue sources according to state statutes. Sacramento County receives a portion of each statewide revenue source based on statutory formulas and the prior year’s program caseloads. 1991 Realignment revenue is received in the 1991 Realignment Budget Unit, then is transferred to County Departments to fund eligible programs.

Sacramento County’s 1991 Realignment funding categories are listed below.

- CalWORKs Maintenance of Effort
- Child Poverty and Family Supplemental Support
- Family Support
- Mental Health
- Public Health
- Social Services

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
CalWORKs Maintenance of Effort	\$70,368,451	\$66,068,782	\$(4,299,669)	(6.1)%
Child Poverty and Family Supplemental Support	\$26,667,025	\$25,595,945	\$(1,071,080)	(4.0)%
Family Support	\$44,955,907	\$38,583,765	\$(6,372,142)	(14.2)%
Mental Health	\$49,751,559	\$47,946,285	\$(1,805,274)	(3.6)%
Public Health	\$15,121,375	\$16,710,776	\$1,589,401	10.5%
Social Services	\$119,461,594	\$147,910,704	\$28,449,110	23.8%
Total Expenditures / Appropriations	\$326,325,911	\$342,816,257	\$16,490,346	5.1%
Net Financing Uses	\$326,325,911	\$342,816,257	\$16,490,346	5.1%
Total Revenue	\$322,313,343	\$335,802,160	\$13,488,817	4.2%
Use of Fund Balance	\$4,012,568	\$7,014,097	\$3,001,529	74.8%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$326,325,911	\$342,816,257	\$16,490,346	5.1%
Total Expenditures / Appropriations	\$326,325,911	\$342,816,257	\$16,490,346	5.1%
Net Financing Uses	\$326,325,911	\$342,816,257	\$16,490,346	5.1%
Revenue				
Intergovernmental Revenues	\$322,313,343	\$335,802,160	\$13,488,817	4.2%
Total Revenue	\$322,313,343	\$335,802,160	\$13,488,817	4.2%
Use of Fund Balance	\$4,012,568	\$7,014,097	\$3,001,529	74.8%

Summary of Changes

The Recommended Budget reflects a \$16,490,346 (5.1%) increase in total appropriations, a \$13,488,817 (4.2%) increase in revenue, and a \$3,001,529 (74.8%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments.

The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide 1991 Realignment sales tax and vehicle license revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide 1991 Realignment sales tax revenues.

Use of fund balance reflects the net of a carryover of \$8,295,593 in available balance and a provision for reserve of \$1,281,496.

- Mental Health reserve has increased \$1,031,490
- Public Health reserve has increased \$250,006

1991 Realignment Allocations

	FY 2020-21 Realignment Adopted Budget	FY 2021-22 Realignment Recommended Budget
CalWORKs Maintenance of Effort		
Human Assistance-Aid Payments	\$70,368,451	\$66,068,782
CalWORKs Maintenance of Effort Total	\$70,368,451	\$66,068,782
Child Poverty And Family Supplemental Support		
Human Assistance-Aid Payments	\$26,667,025	\$25,595,945
Child Poverty And Family Supplemental Support Total	\$26,667,025	\$25,595,945
Family Support		
Human Assistance-Administration	\$6,372,142	\$0
Human Assistance-Aid Payments	\$38,583,765	\$38,583,765
Family Support Total	\$44,955,907	\$38,583,765
Mental Health		
Correctional Health Services	\$2,856,637	\$2,752,982
Health Services	\$45,779,957	\$44,118,796
Juvenile Medical Services	\$1,114,965	\$1,074,507
Mental Health Total	\$49,751,559	\$47,946,285
Public Health		
Correctional Health Services	\$1,854,894	\$2,049,861
Health - Medical Treatment Payments	\$1,996,666	\$2,139,967
Health Services	\$11,269,815	\$12,520,948
Public Health Total	\$15,121,375	\$16,710,776
Social Services		
Child, Family and Adult Services	\$20,773,020	\$27,585,457
Health Services	\$1,199,105	\$1,363,986
Human Assistance-Administration	\$4,999,753	\$8,085,655
Human Assistance-Aid Payments	\$25,199,655	\$22,310,197
IHSS Provider Payments	\$67,290,061	\$88,565,409
Social Services Total	\$119,461,594	\$147,910,704
1991 Realignment Total	\$326,325,911	\$342,816,257

CalWORKs Maintenance of Effort

Program Overview

CalWORKs Maintenance of Effort funds are provided to counties based on a capped amount of \$1.12 billion statewide. These funds offset what the State would have otherwise contributed to local CalWORKs programs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$70,368,451	\$66,068,782	\$(4,299,669)	(6.1)%
Total Expenditures / Appropriations	\$70,368,451	\$66,068,782	\$(4,299,669)	(6.1)%
Net Financing Uses	\$70,368,451	\$66,068,782	\$(4,299,669)	(6.1)%
Revenue				
Intergovernmental Revenues	\$70,321,662	\$66,068,782	\$(4,252,880)	(6.0)%
Total Revenue	\$70,321,662	\$66,068,782	\$(4,252,880)	(6.0)%
Use of Fund Balance	\$46,789	—	\$(46,789)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$4,299,669 (6.1%) decrease in total appropriations, a \$4,252,880 (6.0%) decrease in revenue, and a \$46,789 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations and revenue is due to a decrease in the State Controller's Office program allocation.

Child Poverty and Family Supplemental Support

Program Overview

Child Poverty and Family Supplemental Support funds are redirected Realignment funds that offset what the State would have otherwise contributed to local CalWORKs programs. This funding source was established by Assembly Bill 85 to capture and redirect savings counties would have otherwise experienced due to the implementation of federal health care reform beginning in FY 2013-14.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$26,667,025	\$25,595,945	\$(1,071,080)	(4.0)%
Total Expenditures / Appropriations	\$26,667,025	\$25,595,945	\$(1,071,080)	(4.0)%
Net Financing Uses	\$26,667,025	\$25,595,945	\$(1,071,080)	(4.0)%
Revenue				
Intergovernmental Revenues	\$26,667,025	\$25,595,945	\$(1,071,080)	(4.0)%
Total Revenue	\$26,667,025	\$25,595,945	\$(1,071,080)	(4.0)%
Use of Fund Balance	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,017,080 (4.0%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The decrease in total appropriations and revenue is based on the estimated need to support the eligible CalWORKs assistance costs.

Family Support

Program Overview

Family Support funds are redirected Realignment funds that offset what the State would have otherwise contributed to local CalWORKs programs. This funding source was established by Assembly Bill 85 to capture and redirect savings counties would have otherwise experienced due to the implementation of federal health care reform beginning in FY 2013-14.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$44,955,907	\$38,583,765	\$(6,372,142)	(14.2)%
Total Expenditures / Appropriations	\$44,955,907	\$38,583,765	\$(6,372,142)	(14.2)%
Net Financing Uses	\$44,955,907	\$38,583,765	\$(6,372,142)	(14.2)%
Revenue				
Intergovernmental Revenues	\$44,955,907	\$38,583,765	\$(6,372,142)	(14.2)%
Total Revenue	\$44,955,907	\$38,583,765	\$(6,372,142)	(14.2)%
Use of Fund Balance	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$6,372,142 (14.2%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The decrease in total appropriations and revenues is due to anticipated adjustments to funding sources identified in the CalWORKs Single Allocation.

Mental Health

Program Overview

Mental Health is a 1991 Realignment funding category which receives funding from both 1991 Realignment and 2011 Realignment. Mental Health Realignment can be used for programs and services such as Institute for Mental Disease (IMD) designated psychiatric inpatient hospitalization services and residential locked facilities for services for adults, Lanterman Petris Short Act responsibilities for involuntary evaluation and treatment, State hospital treatment for individuals committed by courts under civil code, and community mental health services for individuals with serious mental illness.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$49,751,559	\$47,946,285	\$(1,805,274)	(3.6)%
Total Expenditures / Appropriations	\$49,751,559	\$47,946,285	\$(1,805,274)	(3.6)%
Net Financing Uses	\$49,751,559	\$47,946,285	\$(1,805,274)	(3.6)%
Revenue				
Intergovernmental Revenues	\$49,751,559	\$48,977,775	\$(773,784)	(1.6)%
Total Revenue	\$49,751,559	\$48,977,775	\$(773,784)	(1.6)%
Use of Fund Balance	—	\$(1,031,490)	\$(1,031,490)	—%

Summary of Changes

The Recommended Budget reflects a \$1,805,274 (3.6%) decrease in total appropriations, a \$773,784 (1.6%) decrease in revenue, and a 1,031,490 (new) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to an estimated decrease in revenue available to transfer to Departments.

The decrease in revenue is due to the impact of the FY 2019-20 decline in revenue on the Mental Health Realignment funding formulas.

Use of fund balance reflects a provision for reserve of \$1,031,490.

Public Health

Program Overview

Public Health is a 1991 Realignment funding category which can be used for programs and services such as Communicable Disease Control, Chronic Disease Prevention, Immunizations, Maternal Child Adolescent Health, Public Health Nursing, Public Health Labs, Health Education, Foster Care, and County Indigent Health programs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$15,121,375	\$16,710,776	\$1,589,401	10.5%
Total Expenditures / Appropriations	\$15,121,375	\$16,710,776	\$1,589,401	10.5%
Net Financing Uses	\$15,121,375	\$16,710,776	\$1,589,401	10.5%
Revenue				
Intergovernmental Revenues	\$14,890,015	\$16,960,782	\$2,070,767	13.9%
Total Revenue	\$14,890,015	\$16,960,782	\$2,070,767	13.9%
Use of Fund Balance	\$231,360	\$(250,006)	\$(481,366)	(208.1)%

Summary of Changes

The Recommended Budget reflects a \$1,589,401 (10.5%) increase in total appropriations, a \$2,070,767 (13.9%) increase in revenue, and a \$481,366 (208.1%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments.

The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide 1991 Realignment sales tax and vehicle license revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide 1991 Realignment sales tax revenues.

Use of fund balance reflects a \$250,006 provision for reserve.

Social Services

Program Overview

Social Services is a 1991 Realignment funding category which can be used for programs and services such as CalWORKs Assistance and Employment Services, In-Home Supportive Services, Foster Care Assistance, Child Protective Services, Adult Protective Services, Adoptions Assistance, California Children’s Services, and County Administration.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$119,461,594	\$147,910,704	\$28,449,110	23.8%
Total Expenditures / Appropriations	\$119,461,594	\$147,910,704	\$28,449,110	23.8%
Net Financing Uses	\$119,461,594	\$147,910,704	\$28,449,110	23.8%
Revenue				
Intergovernmental Revenues	\$115,727,175	\$139,615,111	\$23,887,936	20.6%
Total Revenue	\$115,727,175	\$139,615,111	\$23,887,936	20.6%
Use of Fund Balance	\$3,734,419	\$8,295,593	\$4,561,174	122.1%

Summary of Changes

The Recommended Budget reflects a \$28,449,110 (23.8%) increase in total appropriations, a \$23,887,936 (20.6%) increase in revenue, and a \$4,561,174 (122.1%) increase in use of fund balance.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments.

The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide 1991 Realignment sales tax and vehicle license revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide 1991 Realignment sales tax revenues.

Use of fund balance reflects a carryover of \$8,295,593 in available balance.

Budget Unit Functions & Responsibilities

2011 Realignment shifted significant programs and responsibilities from the state to counties and provided counties with dedicated revenue from the state sales tax and vehicle license fee to fund these programs and responsibilities. Funding from the state sales tax and vehicle license fee is distributed to various state-defined revenue sources according to state statutes. Sacramento County receives a portion of each statewide revenue source based on statutory formulas. 2011 Realignment revenue is received in the 2011 Realignment Budget Unit, then is transferred to County Departments to fund eligible programs.

Sacramento County's 2011 Realignment revenue sources, as well as State Community Corrections Planning funds, are grouped into the programs listed below.

- Behavioral Health
- Community Corrections (AB 109)
- Community Corrections Planning
- Local Innovation
- Other Law Enforcement/Public Safety
- Protective Services

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Behavioral Health	\$61,503,250	\$69,953,586	\$8,450,336	13.7%
Community Corrections (AB 109)	\$47,090,947	\$54,832,771	\$7,741,824	16.4%
Community Corrections Planning	\$300,000	\$498,457	\$198,457	66.2%
Local Innovation	\$906,161	—	\$(906,161)	(100.0)%
Other Law Enforcement/Public Safety	\$56,146,614	\$61,351,743	\$5,205,129	9.3%
Protective Services	\$113,503,955	\$136,252,779	\$22,748,824	20.0%
Total Expenditures / Appropriations	\$279,450,927	\$322,889,336	\$43,438,409	15.5%
Net Financing Uses	\$279,450,927	\$322,889,336	\$43,438,409	15.5%
Total Revenue	\$278,151,657	\$323,362,361	\$45,210,704	16.3%
Use of Fund Balance	\$1,299,270	\$(473,025)	\$(1,772,295)	(136.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$279,450,927	\$322,889,336	\$43,438,409	15.5%
Total Expenditures / Appropriations	\$279,450,927	\$322,889,336	\$43,438,409	15.5%
Net Financing Uses	\$279,450,927	\$322,889,336	\$43,438,409	15.5%
Revenue				
Intergovernmental Revenues	\$278,151,657	\$323,362,361	\$45,210,704	16.3%
Total Revenue	\$278,151,657	\$323,362,361	\$45,210,704	16.3%
Use of Fund Balance	\$1,299,270	\$(473,025)	\$(1,772,295)	(136.4)%

Summary of Changes

The Recommended Budget reflects a \$43,438,409 (15.5%) increase in total appropriations, a \$45,210,704 (16.3%) increase in revenue, and a 1,772,295 (136.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An estimated increase in revenue available to transfer to Departments.
- Recommended growth of \$189,904 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide 2011 Realignment sales tax revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide 2011 Realignment sales tax revenues.

Use of Fund Balance reflects the net of a carryover of \$12,340,655 in available balance, and a provision for reserve of \$12,813,680.

- AB 109 Community Corrections Reserve has increased \$2,401,298
- District Attorney & Public Defender Reserve has increased \$116,456
- Youth Offender Block Grant Reserve has increased \$371,063
- Juvenile Re-entry Grant Reserve has increased \$27,191
- Trial Court Security Reserve has increased \$898,492
- Local Innovation Reserve has increased \$312,145
- Behavioral Health Reserve has increased \$3,787,856
- Protective Services Reserve has increased \$4,897,636
- Community Corrections Planning Reserve has increased \$1,543

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Community Corrections Planning	189,904	—	—	189,904	—

2011 Realignment Allocations

	FY 2020-21 Realignment Adopted Budget	FY 2021-22 Realignment Recommended Budget
Behavioral Health		
Health Services	\$61,503,250	\$69,953,586
Behavioral Health Total	\$61,503,250	\$69,953,586
Community Corrections (AB 109)		
Correctional Health Services	\$4,588,815	\$5,343,224
District Attorney	\$580,513	\$675,950
Probation	\$16,075,381	\$18,718,198
Sheriff	\$25,846,238	\$30,095,399
Community Corrections (AB 109) Total	\$47,090,947	\$54,832,771
Local Innovation		
Probation	\$906,161	\$0
Local Innovation Total	\$906,161	\$0
Booking and Processing Services		
Correctional Health Services	\$102,223	\$102,223
Sheriff	\$2,144,928	\$2,144,928
Booking and Processing Services Total	\$2,247,151	\$2,247,151
CA Office of Emergency Services		
Sheriff	\$4,668,594	\$4,668,594
CA Office of Emergency Services Total	\$4,668,594	\$4,668,594
Citizens Option for Public Safety		
District Attorney	\$648,178	\$700,939
Sheriff	\$2,014,614	\$2,166,952
Citizens Option for Public Safety Total	\$2,662,792	\$2,867,891
District Attorney and Public Defender		
District Attorney	\$659,749	\$796,359
Public Defender	\$659,750	\$796,358
District Attorney and Public Defender Total	\$1,319,499	\$1,592,717
Juvenile Probation Activities		
Probation	\$4,919,178	\$5,269,069
Juvenile Probation Activities Total	\$4,919,178	\$5,269,069
Juvenile Justice Program		
Probation	\$6,292,988	\$6,805,225
Juvenile Justice Total	\$6,292,988	\$6,805,225
Youth Offender Block Grant		
Probation	\$6,234,723	\$7,648,932
Youth Offender Block Grant Total	\$6,234,723	\$7,648,932
Juvenile Re-entry Grant		
Probation	\$506,070	\$620,690
Juvenile Re-entry Grant Total	\$506,070	\$620,690
Trial Court Security		
Sheriff	\$27,295,619	\$29,631,474
Trial Court Security Total	\$27,295,619	\$29,631,474
Other Law Enforcement/Public Safety Total	\$56,146,614	\$61,351,743
Protective Services		
Child, Family and Adult Services	\$50,620,685	\$61,238,213
Health Services	\$220,000	\$220,000
Human Assistance-Administration	\$3,589,745	\$4,284,701
Human Assistance-Aid Payments	\$58,526,193	\$69,856,571
Probation	\$547,332	\$653,294
Protective Services Total	\$113,503,955	\$136,252,779
2011 Realignment Total	\$279,150,927	\$322,390,879

Behavioral Health

Program Overview

Behavioral Health is a 2011 Realignment funding category which can be used for programs such as Drug Court, Drug Medi-Cal, Nondrug Medi-Cal, Early and Periodic Screening, Diagnosis, and Treatment, and Mental Health Managed Care.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$61,503,250	\$69,953,586	\$8,450,336	13.7%
Total Expenditures / Appropriations	\$61,503,250	\$69,953,586	\$8,450,336	13.7%
Net Financing Uses	\$61,503,250	\$69,953,586	\$8,450,336	13.7%
Revenue				
Intergovernmental Revenues	\$61,503,249	\$73,741,442	\$12,238,193	19.9%
Total Revenue	\$61,503,249	\$73,741,442	\$12,238,193	19.9%
Use of Fund Balance	\$1	\$(3,787,856)	\$(3,787,857)	(378,785,700.0)%

Summary of Changes

The Recommended Budget reflects an \$8,450,336 (13.7%) increase in total appropriations, a \$12,238,193 (19.9%) increase in revenue, and a \$3,787,857 decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments.

The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide 2011 Realignment sales tax revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide 2011 Realignment sales tax revenues.

Use of Fund Balance reflects a provision for reserve of \$3,787,856.

Community Corrections (AB 109)

Program Overview

Community Corrections (AB 109) is a 2011 Realignment funding category is used for costs associated with the realignment of certain low level offenders and parolees from state prisons and institutional facilities to local jurisdictions. Community Corrections (AB 109) funds are allocated in alignment with the Community Corrections Partnership Realignment Plan for a wide range of treatment and offender support programs integrated into areas of supervision, custody, and judicial processing of AB 109 offenders realigned from the State to Sacramento County's Criminal Justice System.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$47,090,947	\$54,832,771	\$7,741,824	16.4%
Total Expenditures / Appropriations	\$47,090,947	\$54,832,771	\$7,741,824	16.4%
Net Financing Uses	\$47,090,947	\$54,832,771	\$7,741,824	16.4%
Revenue				
Intergovernmental Revenues	\$46,797,878	\$55,144,884	\$8,347,006	17.8%
Total Revenue	\$46,797,878	\$55,144,884	\$8,347,006	17.8%
Use of Fund Balance	\$293,069	\$(312,113)	\$(605,182)	(206.5)%

Summary of Changes

The Recommended Budget reflects a \$7,741,824 (16.4%) increase in total appropriations, an \$8,347,006 (17.8%) increase in revenue, and a \$605,182 (206.5%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments.

The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide 2011 Realignment sales tax revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide 2011 Realignment sales tax revenues.

Use of Fund Balance reflects (the net of) a carryover of \$2,089,185 in available balance, and a provision for reserve of \$2,401,298.

Community Corrections Planning

Program Overview

The State provides an annual amount of \$200,000 to large counties to fund **Community Corrections Planning** activities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$300,000	\$498,457	\$198,457	66.2%
Total Expenditures / Appropriations	\$300,000	\$498,457	\$198,457	66.2%
Net Financing Uses	\$300,000	\$498,457	\$198,457	66.2%
Revenue				
Intergovernmental Revenues	\$200,000	\$200,000	—	—%
Total Revenue	\$200,000	\$200,000	—	—%
Use of Fund Balance	\$100,000	\$298,457	\$198,457	198.5%

Summary of Changes

The Recommended Budget reflects a \$198,457 (66.2%) increase in total appropriations and a \$198,457 (198.5%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to Recommended growth of \$189,904 detailed later in this section.

Use of Fund Balance reflects the net of a carryover of \$300,000 in available balance and a provision for reserve of \$1,543.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
2011 Realignment CCP - Funding for 1.0 FTE CEO Management Analyst					
	189,904	—	—	189,904	—

Community Corrections Planning funding for 1.0 FTE CEO Management Analyst II to provide assistance and support services for the Criminal Justice Cabinet including research, analysis, planning and coordination. This request is contingent upon approval of a growth request in the Criminal Justice Cabinet budget (Budget Unit 5750000).

Local Innovation

Program Overview

Local Innovation is a 2011 Realignment funding category. Per State statute, Local Innovation is funded through a 10% share of Community Corrections (AB 109), District Attorney and Public Defender, Juvenile Re-entry Grant, and Trial Court Security growth payments, and is intended to be used for innovative programs at the local level. Local Innovation funding can be used for any activities eligible to be funded by Community Corrections (AB 109), District Attorney and Public Defender, Juvenile Re-entry Grant, and Trial Court Security funding.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$906,161	—	\$(906,161)	(100.0)%
Total Expenditures / Appropriations	\$906,161	—	\$(906,161)	(100.0)%
Net Financing Uses	\$906,161	—	\$(906,161)	(100.0)%
Revenue				
Intergovernmental Revenues	—	\$312,145	\$312,145	—%
Total Revenue	—	\$312,145	\$312,145	—%
Use of Fund Balance	\$906,161	\$(312,145)	\$(1,218,306)	(134.4)%

Summary of Changes

The Recommended Budget reflects a \$906,161 (100.0%) decrease in total appropriations, a \$312,145 (new) increase in revenue, and a \$1,218,306 (134.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to the planned use of Local Innovation resources to fund the Probation Department's Pre-Trial Assessment and Monitoring Pilot Program in FY 2019-20 and FY 2020-21, which depleted the Local Innovation fund. The Program is recommended to be continued in FY 2021-22 through a Growth Request in the Probation Department (Budget Unit 6700000).

The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to cause FY 2020-21 statewide sales tax revenues to come in at a level that allows FY 2020-21 growth funding (budgeted and received in FY 2021-22) to be provided.

Use of Fund Balance reflects a provision for reserve of \$312,145.

Other Law Enforcement/Public Safety

Program Overview

Other Law Enforcement/Public Safety contains multiple 2011 Realignment funding categories, including: District Attorney and Public Defender, Juvenile Re-Entry Grant, Youthful Offender Block Grant, Trial Court Security, Booking and Processing Fees, California Office of Emergency Services, Citizens Option for Public Safety, Juvenile Justice Crime Prevention, and Juvenile Probation Activities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$56,146,614	\$61,351,743	\$5,205,129	9.3%
Total Expenditures / Appropriations	\$56,146,614	\$61,351,743	\$5,205,129	9.3%
Net Financing Uses	\$56,146,614	\$61,351,743	\$5,205,129	9.3%
Revenue				
Intergovernmental Revenues	\$56,146,615	\$62,764,945	\$6,618,330	11.8%
Total Revenue	\$56,146,615	\$62,764,945	\$6,618,330	11.8%
Use of Fund Balance	\$(1)	\$(1,413,202)	\$(1,413,201)	141,320,100.0%

Summary of Changes

The Recommended Budget reflects a \$5,205,129 (9.3%) increase in total appropriations, a \$6,618,330 (11.8%) increase in revenue, and a \$1,413,201 decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments.

The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide 2011 Realignment sales tax revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide 2011 Realignment sales tax and vehicle license fee revenues.

Use of Fund Balance reflects a provision for reserve of \$1,413,202.

Protective Services

Program Overview

Protective Services is a 2011 Realignment funding category which can be used to cover the County share of cost in programs such as Adoptions, Adult Protective Services, Child Abuse Prevention, Intervention, and Treatment, Child Welfare Services, and Foster Care.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$113,503,955	\$136,252,779	\$22,748,824	20.0%
Total Expenditures / Appropriations	\$113,503,955	\$136,252,779	\$22,748,824	20.0%
Net Financing Uses	\$113,503,955	\$136,252,779	\$22,748,824	20.0%
Revenue				
Intergovernmental Revenues	\$113,503,915	\$131,198,945	\$17,695,030	15.6%
Total Revenue	\$113,503,915	\$131,198,945	\$17,695,030	15.6%
Use of Fund Balance	\$40	\$5,053,834	\$5,053,794	12,634,485.0%

Summary of Changes

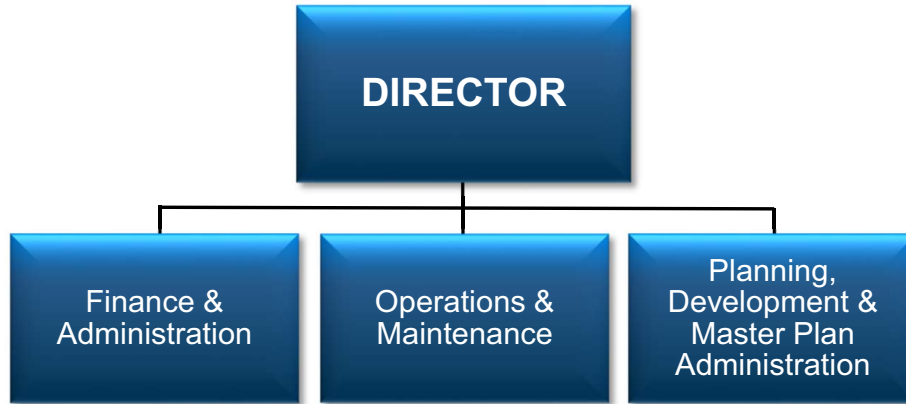
The Recommended Budget reflects a \$22,748,824 (20.0%) increase in total appropriations, a \$17,695,030 (15.6%) increase in revenue, and a \$5,053,794 increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments.

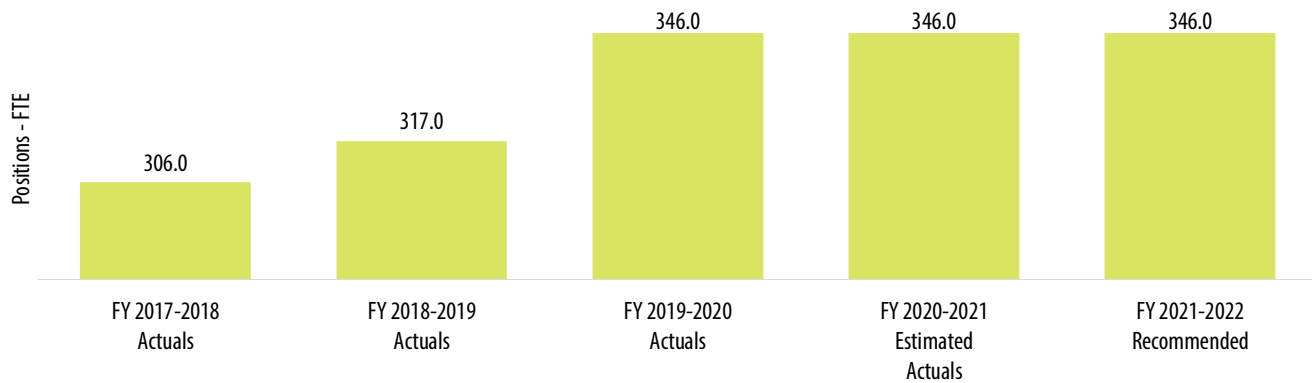
The increase in revenue is primarily due to the faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide 2011 Realignment sales tax revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide 2011 Realignment sales tax revenues.

Use of Fund Balance reflects the net of a carryover of \$9,951,470 in available balance and a provision for reserve of \$4,897,636.

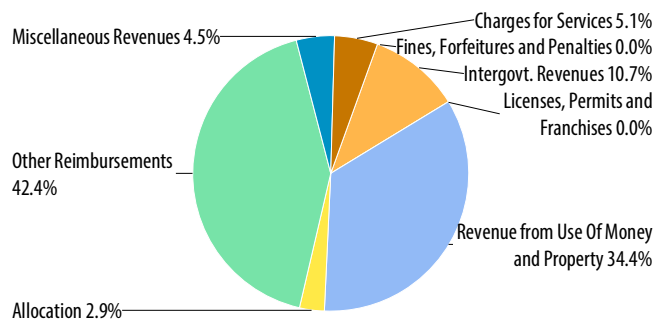
Department Structure
Cindy Nichol, Director



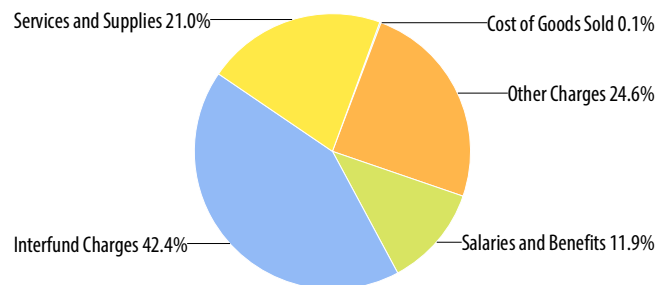
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Airport Systems is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County (Airport System). The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). Operated as an Enterprise Fund, the Airport System is financially self-supporting with expenses paid for by revenue generated from businesses and individuals who use the airports. The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Department of Airports is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities. Airport Systems consists of:

- Administration and Finance
- Airport Operations
- Airport Revenues
- Planning and Development

Goals

- Operate the Airport System in a safe, secure, environmentally sound, effective, and efficient manner while achieving the highest level of internal and external customer satisfaction.
- Be a trusted and highly responsive County Department by ensuring the highest level of employee commitment and performance.
- Operate and maintain the County's aviation assets in a financially sustainable manner.

Accomplishments

- International Airport (SMF) handled 5.6 million passengers during calendar year 2020, marking a decrease of 57.6% on seat capacity and a 41.9% decrease year over year due to the COVID-19 pandemic. Despite the downturn in travel, SMF outperformed several peer airports in terms of Transportation Security Administration (TSA) throughput. New nonstop service was launched and three airlines announced new service in 2021.
- The Department of Airports was able to provide rent relief to the Airport Concessions, Airlines, and other tenants during the travel ban.
- Major pavement improvements were accomplished by Airfield Maintenance and Landside sections. At SMF, the Economy and Daily lots both got repaved and graded to create a safer parking area for customers. Many areas around that airport received attention by being refreshed and repainted. We seized a great opportunity with less passengers to take care of areas that needed the work and focus.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration and Finance	\$118,481,633	\$116,797,064	\$(1,684,569)	(1.4)%
Airport Operations	\$98,046,729	\$94,975,480	\$(3,071,249)	(3.1)%
Airport Revenues	\$211,100,000	\$161,050,000	\$(50,050,000)	(23.7)%
Planning and Development	\$6,724,035	\$7,072,447	\$348,412	5.2%
Total Expenditures / Appropriations	\$434,352,397	\$379,894,991	\$(54,457,406)	(12.5)%
Total Reimbursements	\$(210,000,000)	\$(161,000,000)	\$49,000,000	(23.3)%
Net Financing Uses	\$224,352,397	\$218,894,991	\$(5,457,406)	(2.4)%
Total Revenue	\$170,526,449	\$207,726,031	\$37,199,582	21.8%
Use of Fund Balance	\$53,825,948	\$11,168,960	\$(42,656,988)	(79.2)%
Positions	346.0	346.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$43,722,281	\$45,191,772	\$1,469,491	3.4%
Services & Supplies	\$83,494,585	\$79,883,251	\$(3,611,334)	(4.3)%
Other Charges	\$95,420,531	\$93,269,968	\$(2,150,563)	(2.3)%
Interfund Charges	\$211,100,000	\$161,050,000	\$(50,050,000)	(23.7)%
Cost of Goods Sold	\$615,000	\$500,000	\$(115,000)	(18.7)%
Total Expenditures / Appropriations	\$434,352,397	\$379,894,991	\$(54,457,406)	(12.5)%
Other Reimbursements	\$(210,000,000)	\$(161,000,000)	\$49,000,000	(23.3)%
Total Reimbursements	\$(210,000,000)	\$(161,000,000)	\$49,000,000	(23.3)%
Net Financing Uses	\$224,352,397	\$218,894,991	\$(5,457,406)	(2.4)%
Revenue				
Licenses, Permits & Franchises	\$67,894	\$28,287	\$(39,607)	(58.3)%
Fines, Forfeitures & Penalties	\$35,059	\$9,854	\$(25,205)	(71.9)%
Revenue from Use Of Money & Property	\$127,431,086	\$130,761,691	\$3,330,605	2.6%
Intergovernmental Revenues	\$3,129,045	\$40,631,441	\$37,502,396	1,198.5%
Charges for Services	\$22,156,111	\$19,380,461	\$(2,775,650)	(12.5)%
Miscellaneous Revenues	\$17,707,254	\$16,914,297	\$(792,957)	(4.5)%
Total Revenue	\$170,526,449	\$207,726,031	\$37,199,582	21.8%
Use of Fund Balance	\$53,825,948	\$11,168,960	\$(42,656,988)	(79.2)%
Positions	346.0	346.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$54,457,406 (12.5%) decrease in total appropriations, a \$49,000,000 (23.3%) decrease in reimbursements, a \$37,199,582 (21.8%) increase in revenue, and a \$42,656,988 (79.2%) decrease in the use of fund balance (retained earnings) from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- The pandemic reducing travel and related expenditures.
- Efforts to reduce services and supplies costs where possible without impacting service levels.
- Halting or delaying maintenance projects for later years.
- Recommended growth of \$411,044 summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to less need in the operating budget.

The increase in revenue is due to:

- Projections in FY 2020-2021 being low due to COVID, but FY 2021-22 projections having a more optimistic outlook.
- Expected increases in passenger traffic due to an increase in vaccinations;
- Continued growth in cargo revenue.

Use of Fund Balance reflects a decrease of \$11,168,960 in retained earnings.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Airport Operations	411,044	—	—	411,044	—

Administration and Finance

Program Overview

Administration and Finance provides business and administrative duties at the airport including accounting, budgeting, central warehouse in coordination with Department of General Services Purchasing, property leasing and contracts, airtrade development, information and technology, and media and communications.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$10,471,257	\$10,825,030	\$353,773	3.4%
Services & Supplies	\$12,589,845	\$12,702,066	\$112,221	0.9%
Other Charges	\$95,420,531	\$93,269,968	\$(2,150,563)	(2.3)%
Total Expenditures / Appropriations	\$118,481,633	\$116,797,064	\$(1,684,569)	(1.4)%
Other Reimbursements	\$(210,000,000)	\$(161,000,000)	\$49,000,000	(23.3)%
Total Reimbursements	\$(210,000,000)	\$(161,000,000)	\$49,000,000	(23.3)%
Net Financing Uses	\$(91,518,367)	\$(44,202,936)	\$47,315,431	(51.7)%
Use of Fund Balance	\$(91,518,367)	\$(44,202,936)	\$47,315,431	(51.7)%
Positions	57.0	59.0	2.0	3.5%

Summary of Changes

The Recommended Budget reflects a \$1,684,569 (1.4%) decrease in total appropriations, a \$49,000,000 (23.3%) decrease in reimbursements, and a \$47,315,431 (51.7%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net decrease in total appropriations is due to an aggressive attempt to reduce services and supplies costs, partially offset by increases in salary and benefit costs.

The decrease in reimbursements is due to less need in the operating budget.

Use of Fund Balance reflects a \$44,202,936 increase in retained earnings.

Airport Operations

Program Overview

Airport Operation's provides maintenance and operations support for the Airport System. Services include security, vehicle traffic control and janitorial services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$28,762,519	\$29,806,570	\$1,044,051	3.6%
Services & Supplies	\$68,669,210	\$64,668,910	\$(4,000,300)	(5.8)%
Other Charges	—	—	—	—%
Cost of Goods Sold	\$615,000	\$500,000	\$(115,000)	(18.7)%
Total Expenditures / Appropriations	\$98,046,729	\$94,975,480	\$(3,071,249)	(3.1)%
Net Financing Uses	\$98,046,729	\$94,975,480	\$(3,071,249)	(3.1)%
Use of Fund Balance	\$98,046,729	\$94,975,480	\$(3,071,249)	(3.1)%
Positions	258.0	256.0	(2.0)	(0.8)%

Summary of Changes

The Recommended Budget reflects a \$3,071,249 (3.1%) decrease in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Fewer passengers resulting in lower operating costs.
- Efforts to reduce spending in services and supplies.
- A significant decrease in Maintenance & Operations projects.
- Recommended growth of \$411,044 detailed later in this section.

Use of Fund Balance reflects a \$94,975,480 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA reallocate 1 FTE Custodian Lv 2 to 1 FTE Airport Mngr in Admin & Finance					
	111,044	—	—	111,044	—
Requesting to reallocate one Custodian Level 2 to one Airport Manager. Funded by airport revenue					
SCDA Terminal A Curbside Bollards in Operations					
	300,000	—	—	300,000	—
The new protective bollards will improve safety and security of the Terminal A curbside and require minimal ongoing maintenance support. Funding is provided through the Airports' Enterprise Fund.					

Airport Revenues

Program Overview

Airport Revenues provides revenue, including Airline revenues, Non-Airline revenues, Grant Funds, Passenger Facility Charges and the new Customer Facility Charge (CFC) imposed on rental car customers effective May 1, 2019.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$211,100,000	\$161,050,000	\$(50,050,000)	(23.7)%
Total Expenditures / Appropriations	\$211,100,000	\$161,050,000	\$(50,050,000)	(23.7)%
Net Financing Uses	\$211,100,000	\$161,050,000	\$(50,050,000)	(23.7)%
Revenue				
Licenses, Permits & Franchises	\$67,894	\$28,287	\$(39,607)	(58.3)%
Fines, Forfeitures & Penalties	\$35,059	\$9,854	\$(25,205)	(71.9)%
Revenue from Use Of Money & Property	\$127,431,086	\$130,761,691	\$3,330,605	2.6%
Intergovernmental Revenues	\$3,129,045	\$40,631,441	\$37,502,396	1,198.5%
Charges for Services	\$22,156,111	\$19,380,461	\$(2,775,650)	(12.5)%
Miscellaneous Revenues	\$17,707,254	\$16,914,297	\$(792,957)	(4.5)%
Total Revenue	\$170,526,449	\$207,726,031	\$37,199,582	21.8%
Use of Fund Balance	\$40,573,551	\$(46,676,031)	\$(87,249,582)	(215.0)%

Summary of Changes

The Recommended Budget reflects a \$50,050,000 (23.7%) decrease in total appropriations, a \$37,199,582 (21.8%) increase in revenue, and an \$87,249,582 (215.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is due to less need in the operating budget.

The increase in total revenue is due to an anticipated increase in passengers and unusually low estimated revenue in FY 2020-21 due to the pandemic.

Use of Fund Balance reflects a \$46,676,031 increase in retained earnings.

Planning and Development

Program Overview

Planning and Development provides all capital improvement and maintenance projects beginning with design through completion. Includes coordination of work with other County departments including Planning, Economic Development and Building, Permits and Inspections (CMID).

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$4,488,505	\$4,560,172	\$71,667	1.6%
Services & Supplies	\$2,235,530	\$2,512,275	\$276,745	12.4%
Total Expenditures / Appropriations	\$6,724,035	\$7,072,447	\$348,412	5.2%
Net Financing Uses	\$6,724,035	\$7,072,447	\$348,412	5.2%
Use of Fund Balance	\$6,724,035	\$7,072,447	\$348,412	5.2%
Positions	31.0	31.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$348,412 (5.2%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to cost of living adjustments, step increases, and service and supply increases for engineering and architectural planning.

Use of Fund Balance reflects a \$7,072,447 decrease in retained earnings.

Budget Unit Functions & Responsibilities

Airport **Capital Outlay** includes all fixed assets and projects used, planned, developed, and maintained to support the Airport System. Funding for all capital projects comes from revenues earned by the Airport System, supplemented by federal airport improvement (AIP) grants. The projects and assets are valuable in delivering a financially self-sustaining Airport System that ensures a positive, secure, customer experience in aviation transportation and necessary to accommodate our business partners whether the airlines or concession owners. Airport Outlay consists of:

- Executive Airport
- International Airport
- Mather Airport

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Executive Airport	\$250,000	\$150,000	\$(100,000)	(40.0)%
International Airport	\$63,078,504	\$63,818,531	\$740,027	1.2%
Mather Airport	\$5,638,142	\$6,384,414	\$746,272	13.2%
Total Expenditures / Appropriations	\$68,966,646	\$70,352,945	\$1,386,299	2.0%
Total Reimbursements	\$(1,100,000)	\$(50,000)	\$1,050,000	(95.5)%
Net Financing Uses	\$67,866,646	\$70,302,945	\$2,436,299	3.6%
Use of Fund Balance	\$67,866,646	\$70,302,945	\$2,436,299	3.6%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$313,004	\$313,004	—	—%
Land	\$250,000	—	\$(250,000)	(100.0)%
Improvements	\$56,663,142	\$60,019,941	\$3,356,799	5.9%
Equipment	\$11,160,500	\$9,820,000	\$(1,340,500)	(12.0)%
Computer Software	\$580,000	\$200,000	\$(380,000)	(65.5)%
Total Expenditures / Appropriations	\$68,966,646	\$70,352,945	\$1,386,299	2.0%
Other Reimbursements	\$(1,100,000)	\$(50,000)	\$1,050,000	(95.5)%
Total Reimbursements	\$(1,100,000)	\$(50,000)	\$1,050,000	(95.5)%
Net Financing Uses	\$67,866,646	\$70,302,945	\$2,436,299	3.6%
Use of Fund Balance	\$67,866,646	\$70,302,945	\$2,436,299	3.6%

Summary of Changes

The Recommended Budget reflects a \$1,386,299 (2.0%) increase in total appropriations, a \$1,050,000 (95.5%) decrease in reimbursements, and a \$2,436,299 (3.6%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is primarily due to recommended growth of \$1,300,000 summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to the decreases related to the Consolidated Rent-a-Car Facility (ConRAC) project.

Use of fund balance reflects a \$70,302,945 decrease in retained earnings.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
International Airport	1,300,000	—	—	1,300,000	—

Executive Airport

Program Overview

The Capital Outlay **Executive Airport** was developed to meet the needs of expanding services at the International Airport.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Improvements	\$250,000	\$150,000	\$(100,000)	(40.0)%
Total Expenditures / Appropriations	\$250,000	\$150,000	\$(100,000)	(40.0)%
Net Financing Uses	\$250,000	\$150,000	\$(100,000)	(40.0)%
Use of Fund Balance	\$250,000	\$150,000	\$(100,000)	(40.0)%

Summary of Changes

The Recommended Budget reflects a \$100,000 (40.0%) decrease in appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in appropriations is related to the projected costs for the Overlay Airport Roadways project at Executive Airport.

Use of fund balance reflects a \$150,000 decrease in retained earnings.

International Airport

Program Overview

The Capital Outlay **International Airport** was developed to meet the needs of expanding service at the International Airport, both in passengers and cargo.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$313,004	\$313,004	—	—%
Land	\$250,000	—	\$(250,000)	(100.0)%
Improvements	\$51,125,000	\$53,815,527	\$2,690,527	5.3%
Equipment	\$10,810,500	\$9,490,000	\$(1,320,500)	(12.2)%
Computer Software	\$580,000	\$200,000	\$(380,000)	(65.5)%
Total Expenditures / Appropriations	\$63,078,504	\$63,818,531	\$740,027	1.2%
Other Reimbursements	\$(1,100,000)	\$(50,000)	\$1,050,000	(95.5)%
Total Reimbursements	\$(1,100,000)	\$(50,000)	\$1,050,000	(95.5)%
Net Financing Uses	\$61,978,504	\$63,768,531	\$1,790,027	2.9%
Use of Fund Balance	\$61,978,504	\$63,768,531	\$1,790,027	2.9%

Summary of Changes

The Recommended Budget reflects a \$740,027 (1.2%) increase in appropriations, a \$1,050,000 (95.5%) decrease in reimbursements, and a \$1,790,027 (2.9%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in appropriations is due to recommended growth of \$1,300,000 detailed later in this section. However, there is a concerted effort to prioritize maintenance and rehabilitation projects in order to ensure the continued viability of existing infrastructure while developing a large capital program in the future to address facility capacity issues.

The decrease in reimbursements is due to decreased costs for the Consolidated Rent-a-Car Facility (ConRAC) project.

Use of Fund Balance reflects a \$63,768,531 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA 911 System Update in Operations					
	300,000	—	—	300,000	—
Update of the 911 phone system to be compatible with NexGen 911 platform. Funding is provided through the Airports' Enterprise Fund.					
SCDA Airport/CBP Processing Enhancements via Biometrics in Operations					
	200,000	—	—	200,000	—
TSA and CBP need enhancements to biometrics for international passenger identification. Funding is provided through the Airports' Enterprise Fund.					
SCDA Computerized Maintenance Management System in Operations					
	200,000	—	—	200,000	—
New work order system to be implemented and shared with DGS. Funding is provided through the Airports' Enterprise Fund.					
SCDA International Swing Gates Addition in Operations					
	600,000	—	—	600,000	—
The new passageway will provide access to Customs for arriving international passengers. Funding is provided through the Airports' Enterprise Fund.					

Mather Airport

Program Overview

The Capital Outlay **Mather Airport** was developed to meet the needs of expanding cargo service at the Mather Airport.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Improvements	\$5,288,142	\$6,054,414	\$766,272	14.5%
Equipment	\$350,000	\$330,000	\$(20,000)	(5.7)%
Total Expenditures / Appropriations	\$5,638,142	\$6,384,414	\$746,272	13.2%
Net Financing Uses	\$5,638,142	\$6,384,414	\$746,272	13.2%
Use of Fund Balance	\$5,638,142	\$6,384,414	\$746,272	13.2%

Summary of Changes

The Recommended Budget reflects a \$746,272 (13.2%) increase in appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in appropriations is due to Capital Improvement Plan (CIP) projects at the Mather Airport including the following:

- Generator Replacement for Tower and Airfield Lighting
- Landscape Water System Separation
- Mather Fire Station Rehabilitation
- Mather Tower Small Digital Voice Switch
- Overlay and Extend Runway
- Radio/Telephone Crash System
- Rehabilitate Asphalt/Concrete Section for Runway
- Repair Localized Failed Pavement Sections of Runway

Use of Fund Balance reflects a \$6,384,414 decrease in retained earnings.

Budget Unit Functions & Responsibilities

This **Appropriation for Contingency** Fund provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
General Fund Contingencies	\$1,000,000	\$6,000,000	\$5,000,000	500.0%
Total Expenditures / Appropriations	\$1,000,000	\$6,000,000	\$5,000,000	500.0%
Net Financing Uses	\$1,000,000	\$6,000,000	\$5,000,000	500.0%
Net County Cost	\$1,000,000	\$6,000,000	\$5,000,000	500.0%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Appropriation for Contingencies	\$1,000,000	\$6,000,000	\$5,000,000	500.0%
Total Expenditures / Appropriations	\$1,000,000	\$6,000,000	\$5,000,000	500.0%
Net Financing Uses	\$1,000,000	\$6,000,000	\$5,000,000	500.0%
Net County Cost	\$1,000,000	\$6,000,000	\$5,000,000	500.0%

Summary of Changes

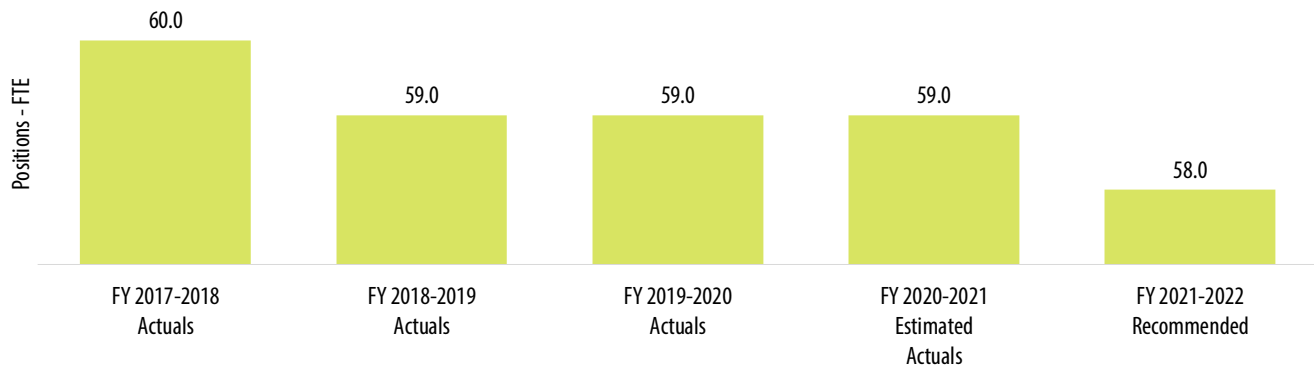
The Recommended Budget reflects a \$5 million (500.0%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The increase in total appropriations is primarily due to current ongoing negotiations with all 30 of the County's bargaining units. The Recommended Budget currently reflects a 1% Cost of Living Adjustment (COLA) for all employees, however, based on negotiations thus far, it is expected that the actual COLAs will be higher. Every 1% increase in salaries equates to approximately \$6 million in net county cost.

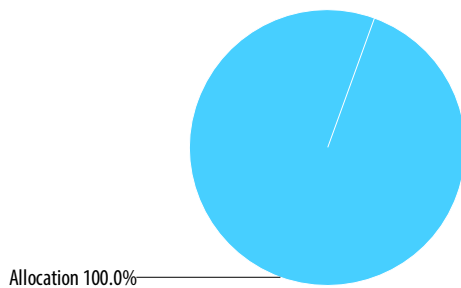
Department Structure
Eric Stern, Chief Executive Officer



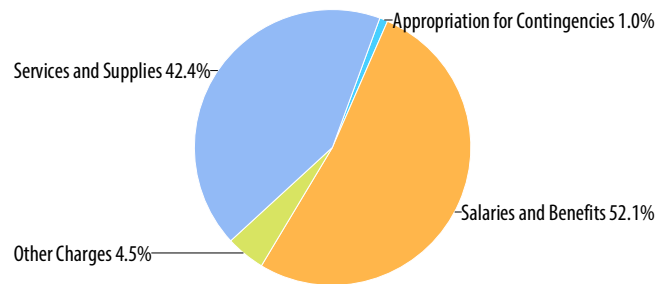
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Board of Retirement** is responsible for the administration and maintenance of the records of the Sacramento County Employees' Retirement System (SCERS or the System) in accordance with the provisions of the 1937 Act and Retirement Board Bylaws. The Board of Retirement sets policy for the investment of the assets of the System and monitors its investments, appoints a Retirement Administrator who serves as Chief Executive Officer for the System, and annually adopts a budget covering the entire expense of administration of the System. The annual budget is included in the County budget as information only.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Management of the Sacramento County Employees' Retirement System (SCERS)	\$15,699,790	\$15,926,948	\$227,158	1.4%
Total Expenditures / Appropriations	\$15,699,790	\$15,926,948	\$227,158	1.4%
Net Financing Uses	\$15,699,790	\$15,926,948	\$227,158	1.4%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$15,699,790	\$15,926,948	\$227,158	1.4%
Positions	59.0	58.0	(1.0)	(1.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,296,000	\$8,297,918	\$1,918	0.0%
Services & Supplies	\$6,564,790	\$6,752,030	\$187,240	2.9%
Other Charges	\$684,000	\$719,000	\$35,000	5.1%
Appropriation for Contingencies	\$155,000	\$158,000	\$3,000	1.9%
Total Expenditures / Appropriations	\$15,699,790	\$15,926,948	\$227,158	1.4%
Net Financing Uses	\$15,699,790	\$15,926,948	\$227,158	1.4%
Revenue				
Charges for Services	—	—	—	—%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$15,699,790	\$15,926,948	\$227,158	1.4%
Positions	59.0	58.0	(1.0)	(1.7)%

Summary of Changes

The Recommended Budget reflects a \$227,158 (1.4%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is primarily due to:

- Decreases in Medical Services is due to the decrease in disability-related activities as the budget amount is based on the three-year average of actual expenses.
- Increases in Actuarial Services attributable to anticipated costs related to the actuarial audit to be conducted in Fall 2021.
- Increases in Investment Services/Consultants due to the increase in anticipated costs related to third-party services for investment portfolio software.
- Decreases in Legal Services attributable to the decrease in disability-related legal matter costs.
- Increases in Information Technology Services due to the inclusion of the hour bank fee for the Pension Administrative System (PAS) software vendor and with the increase of monthly hosting and maintenance services and disaster recovery fee.
- Increases in Leased Property Use Charges due to the increase of monthly office rent, which is offset by the three months free rent.
- Increases in Depreciation Expense due to the anticipation that the PAS will be completed in early 2022 and depreciation will begin over an estimated 10-year useful life.
- Decreases in Countywide Cost Allocation due to the true-up of the County General Fund actual expenses from the prior two years.
- Decreases in Building Improvements due to the inclusion of the remaining tenant improvement costs to be incurred in FY 2021-22, which will be reimbursed by the lessor. As part of SCERS' building lease renewal, the lessor provides SCERS a total allowance of \$600,000 in tenant improvements, \$400,000 was budgeted in FY 2020-21 and the remaining balance is included in the FY 2021-22 budget.
- Decreases in the PAS due to the decrease in costs as the project moves to the next phase of development and implementation.

Use of Fund balance reflects a \$15,926,948 decrease to retained earnings.

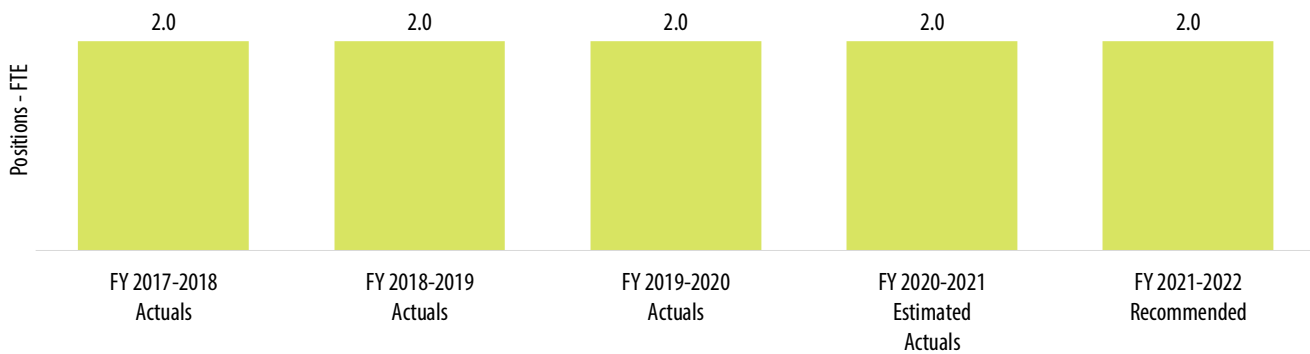
Position counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended net Base decrease.

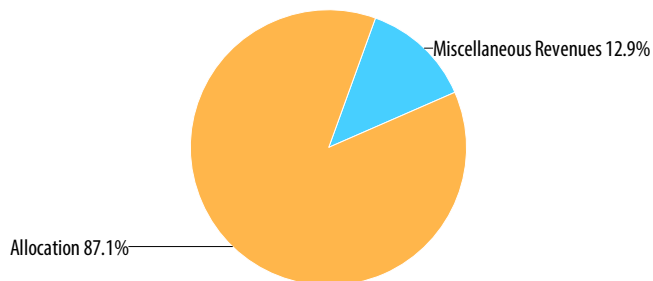
Department Structure
Alice Dowdin Calvillo, Executive Officer



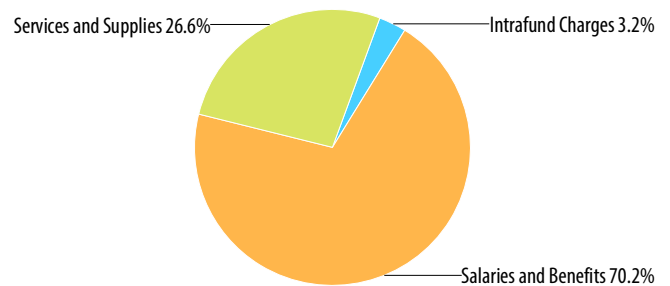
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Civil Service Commission** (Commission) provides policy direction and oversight for the merit selection, promotion, retention, classification, and discipline of civil service employees employed by the County. The Commission approves all changes to the County's Classification Plan, including adding, revising, or abolishing job classifications; granting statuses of employment; and approving provisional appointment extensions. The Commission also investigates, hears and makes final determinations on appeals including, but not limited to, classification; position allocations; releases from probation; disciplinary actions against non-represented civil servants; civil service examinations; eligible list removals; psychological disqualifications (for peace officers); medical disqualifications; and failed drug test appeals.

Goals

- The Commission aims to establish and implement sound and fair policy and rules governing the selection, retention and promotion of employees for, and the classification of, civil service positions; fairly and swiftly adjudicate appeals filed with the Commission on actions taken by the County involving classification and position allocation; civil service examinations; pre-employment requirements; releases from probation; and disciplinary actions; and approve beneficial changes to the County's Classification Plan.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Civil Service Commission	\$455,736	\$464,632	\$8,896	2.0%
Total Expenditures / Appropriations	\$455,736	\$464,632	\$8,896	2.0%
Net Financing Uses	\$455,736	\$464,632	\$8,896	2.0%
Total Revenue	\$60,000	\$60,000	—	—%
Net County Cost	\$395,736	\$404,632	\$8,896	2.2%
Positions	2.0	2.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$321,097	\$326,091	\$4,994	1.6%
Services & Supplies	\$117,120	\$123,745	\$6,625	5.7%
Intrafund Charges	\$17,519	\$14,796	\$(2,723)	(15.5)%
Total Expenditures / Appropriations	\$455,736	\$464,632	\$8,896	2.0%
Net Financing Uses	\$455,736	\$464,632	\$8,896	2.0%
Revenue				
Miscellaneous Revenues	\$60,000	\$60,000	—	—%
Total Revenue	\$60,000	\$60,000	—	—%
Net County Cost	\$395,736	\$404,632	\$8,896	2.2%
Positions	2.0	2.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$8,896 (2.0%) increase in appropriations, and an \$8,896 (2.2%) increase in net county cost from the prior year Adopted Budget.

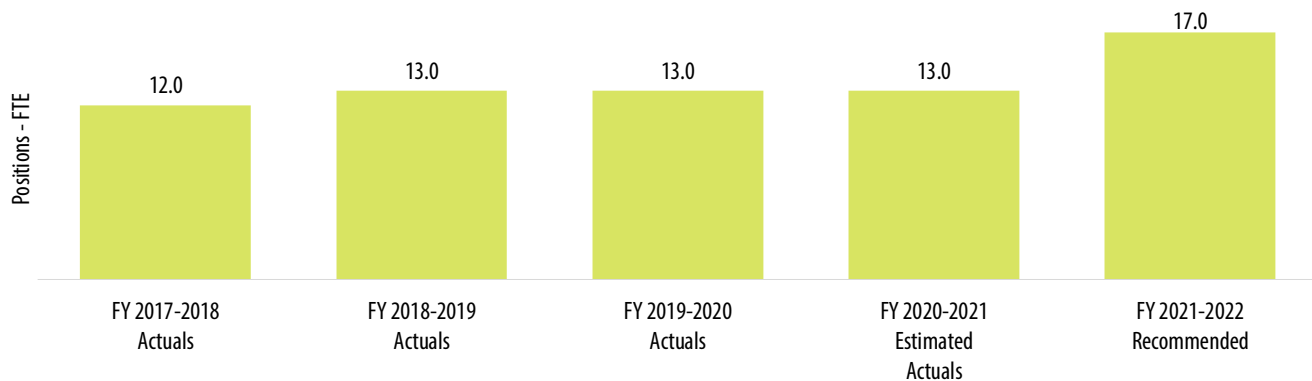
The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in salaries and benefits and allocated costs.

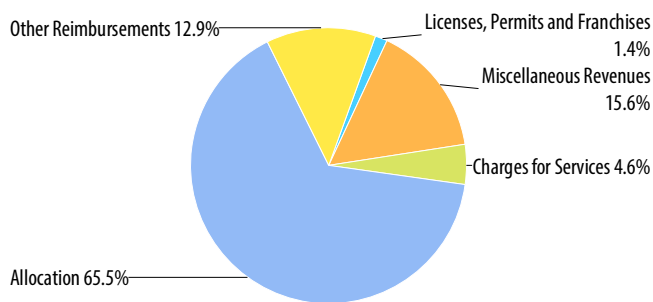
Department Structure Florence Evans, Clerk of the Board



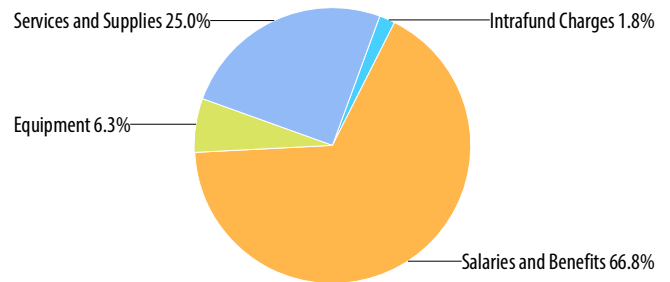
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Clerk of the Board** (COB) maintains the official records of the Assessment Appeals Board, Board of Supervisors, Planning Commission, Sacramento Regional County Sanitation Districts, and other government hearing bodies' legislative actions. Receives, certifies, and preserves all documents as specified by the Sacramento County Charter and state and local statutes. Provides administrative support services to the Board of Supervisors. Schedules and reserves use of County Board Chambers and Hearing Rooms. Accepts claims, appeals, Statements of Economic Interests, Ethics certificates, and County Boards and Commissions applications. Researches and responds to various public records requests. COB Programs include:

- Assessment Appeals
- Clerk of the Board
- Planning Commission

Goals

- Organizational restructure
- Implement new technology and software tools (Digitize official records, new Boards and Commissions database, and integrate electronic signatures)

Accomplishments

- Implemented a public meeting virtual platform and implemented upgrades to Chambers and hearing rooms and teleconferencing system to increase public access to government meetings.
- Completed the agenda management system upgrade and converted 50 plus boards and commissions and 44 departments to the new system.
- Consolidated the bylaws of 14 Community Planning Advisory Councils (CPAC) in collaboration with the Office of Planning and Environmental Review.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Assessment Appeals	\$110,136	\$114,848	\$4,712	4.3%
Clerk of the Board	\$2,358,801	\$2,924,157	\$565,356	24.0%
Planning Commission	\$132,601	\$123,901	\$(8,700)	(6.6)%
Total Expenditures / Appropriations	\$2,601,538	\$3,162,906	\$561,368	21.6%
Total Reimbursements	\$(404,826)	\$(406,486)	\$(1,660)	0.4%
Net Financing Uses	\$2,196,712	\$2,756,420	\$559,708	25.5%
Total Revenue	\$671,831	\$684,551	\$12,720	1.9%
Net County Cost	\$1,524,881	\$2,071,869	\$546,988	35.9%
Positions	13.0	17.0	4.0	30.8%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,687,697	\$2,113,080	\$425,383	25.2%
Services & Supplies	\$656,392	\$791,621	\$135,229	20.6%
Equipment	\$200,000	\$200,000	—	—%
Intrafund Charges	\$57,449	\$58,205	\$756	1.3%
Total Expenditures / Appropriations	\$2,601,538	\$3,162,906	\$561,368	21.6%
Other Reimbursements	\$(404,826)	\$(406,486)	\$(1,660)	0.4%
Total Reimbursements	\$(404,826)	\$(406,486)	\$(1,660)	0.4%
Net Financing Uses	\$2,196,712	\$2,756,420	\$559,708	25.5%
Revenue				
Licenses, Permits & Franchises	\$40,000	\$45,000	\$5,000	12.5%
Charges for Services	\$146,831	\$146,831	—	—%
Miscellaneous Revenues	\$485,000	\$492,720	\$7,720	1.6%
Total Revenue	\$671,831	\$684,551	\$12,720	1.9%
Net County Cost	\$1,524,881	\$2,071,869	\$546,988	35.9%
Positions	13.0	17.0	4.0	30.8%

Summary of Changes

The Recommended Budget reflects a \$561,368 (21.6%) increase in total appropriations, a \$1,660 (0.4%) increase in reimbursements, a \$12,720 (1.9%) increase in revenue, and a \$546,988 (35.9%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Cost of living increases and increase in allocated costs.
- Recommended growth of \$546,988 summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions of \$41,440 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to estimated reimbursement from Property Tax Administration (SB 2557) to Assessment Appeals.

The increase in revenue is due to anticipated increases in fee revenue for Planning licenses and permits, and anticipated increases in revenue from Property Tax Administration (SB2557) to Assessment Appeals.

Positions counts have increased by 4.0 FTE from the prior year Adopted Budget due to:

- 4.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Assessment Appeals	3,525	—	—	3,525	—
Clerk of the Board	543,463	—	—	543,463	4.0

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Clerk of the Board	(41,440)	—	—	(41,440)	—

Assessment Appeals

Program Overview

Assessment Appeals accepts assessment appeal applications from property owners in disagreement with the value established by the County Assessor. Schedule appeal hearings before the Assessment Appeals Board, produce meeting agendas, action summaries and material, issue hearing notices, and finalize findings of fact. Provide administrative support services to the Assessment Appeals Board.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$107,686	\$113,598	\$5,912	5.5%
Services & Supplies	\$2,450	\$1,250	\$(1,200)	(49.0)%
Total Expenditures / Appropriations	\$110,136	\$114,848	\$4,712	4.3%
Other Reimbursements	\$(23,450)	—	\$23,450	(100.0)%
Total Reimbursements	\$(23,450)	—	\$23,450	(100.0)%
Net Financing Uses	\$86,686	\$114,848	\$28,162	32.5%
Revenue				
Charges for Services	\$750	\$750	—	—%
Miscellaneous Revenues	\$85,000	\$92,720	\$7,720	9.1%
Total Revenue	\$85,750	\$93,470	\$7,720	9.0%
Net County Cost	\$936	\$21,378	\$20,442	2,184.0%
Positions	1.0	1.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$4,712 (4.3%) increase in total appropriations, a \$23,450 (new) decrease in reimbursements, a \$7,720 (9.0%) increase in revenue, and a \$20,442 (2,184%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments and retirement costs.
- Recommended growth of \$3,525 detailed later in this section.

The decrease in reimbursements is due to Property Tax Administration reimbursement being moved to a different program.

The increase in revenue is due to Property Tax Administration (SB 2557) revenue to Assessment Appeals.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
COB - Reallocation of Deputy Clerk to Accounting Tech, Confidential					
	3,525	—	—	3,525	—

Reallocate 1.0 FTE Deputy Clerk II to 1.0 Accounting Technician Confidential with general fund totaling \$3,525 to appropriately classify the position with the duties performed related to processing financial transactions regarding assessed property values and changes to the tax roll determined by the Assessment Appeals Board (Board of Equalization).

Clerk of the Board

Program Overview

The **Clerk of the Board** includes administrative functions for meeting management, boards and commissions, good governance and compliance, and records management as described below:

- Meeting Management Services: Produce and publish meeting agendas, action summaries, minutes, meeting material, and legal notices on behalf of the Board of Supervisors and more than 35 boards pursuant to the Brown Act. Clerk meetings, coordinate meeting facilities, administer meeting technology, manage meeting records, certify and execute legal documents, and conduct Brown Act and Robert's Rules training for board members. Manage public meeting kiosks. Assist and support departments, local agencies and members of the public with questions, services or accommodations related to public meetings.
- Boards and Commissions: Accept and process applications from local residents within the Sacramento community applying for seats on 67 plus County boards and commissions. Manage the Board of Supervisors' nominations and appointments to boards and commissions, publish the Local Appointments List and Vacancy Report, advertise vacancies, and manage the membership of boards and commissions. Provide onboarding training to newly appointed members of boards and commissions. Manage the Board of Supervisors' Own Ranks Appointments List.
- Good Governance and Compliance – Fair Political Practices Commission (FPPC): Accept, review and file annually 2,500 plus FPPC Statements of Economic Interests (Form 700) and AB 1234 Ethics certificates from personnel, County boards and commissions and local agencies. Issue FPPC Biennial Notices, review local agency conflict of interest (COI) codes, assist local agencies with preparing COI codes and make recommendations to the code reviewing body. Provide Form 700 and COI code training workshops to filers and filing officials. File and publish FPPC Form 800 Series reports (Board of Supervisors).
- Records Management: Retain, research and provide copies of permanent records in various forms of media (print, CD, e-file). Respond to Public Records Act (PRA) requests and general records requests from departments, agencies and public members. Prepare and certify public meeting transcripts and administrative records at the request of the County, local agencies, and members of the public. Provide online public access to official meeting records managed by the Clerk's department.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,475,110	\$1,907,281	\$432,171	29.3%
Services & Supplies	\$626,242	\$758,671	\$132,429	21.1%
Equipment	\$200,000	\$200,000	—	—%
Intrafund Charges	\$57,449	\$58,205	\$756	1.3%
Total Expenditures / Appropriations	\$2,358,801	\$2,924,157	\$565,356	24.0%
Other Reimbursements	\$(381,376)	\$(406,486)	\$(25,110)	6.6%
Total Reimbursements	\$(381,376)	\$(406,486)	\$(25,110)	6.6%
Net Financing Uses	\$1,977,425	\$2,517,671	\$540,246	27.3%
Revenue				
Licenses, Permits & Franchises	\$15,000	\$20,000	\$5,000	33.3%
Charges for Services	\$146,031	\$146,031	—	—%
Miscellaneous Revenues	\$400,000	\$400,000	—	—%
Total Revenue	\$561,031	\$566,031	\$5,000	0.9%
Net County Cost	\$1,416,394	\$1,951,640	\$535,246	37.8%
Positions	11.0	16.0	5.0	45.5%

Summary of Changes

The Recommended Budget reflects a \$565,356 (24.0%) increase in total appropriations, a \$25,110 (6.6%) increase in reimbursements, a \$5,000 (0.9%) increase in revenue, and a \$535,246 (37.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments and retirement costs.
- Recommended growth of \$543,462 detailed later in this section.
- Recommended reductions of \$41,440 detailed later in this section.

The increase in reimbursements is due to Property Tax Administration (SB2557) being transferred from the Assessment Appeals program to the Clerk of the Board program.

The increase in revenue is due to an anticipated increase in licensing and permit revenue from the Planning and Environmental Review Department.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
COB - Add 1.0 FTE Deputy Clerk Board of Supervisors Lv 2					
	88,132	—	—	88,132	1.0
Request to add 1.0 FTE Deputy Clerk II position to balance the existing workload associated with the agenda management of 35 boards and commissions holding approximately 300 meetings annually, which includes, but is not limited to, meeting agenda deadlines, performing the duties of preparing court records/transcripts, and managing an overall increased workload to meet legally mandated deadlines. This request is unfunded.					
COB - Boards and Commission Database					
	100,000	—	—	100,000	—
Replace a boards and commissions database that has been in use for 18 plus years to manage and track the appointments of 68 boards/commissions and the membership of over 580 members. The software has reached the end of its useful life, and needs to be replaced. The hard drive becomes more susceptible to failing as it ages and this can result in loss of data and not meeting/completing legally mandated timelines and actions. This request is unfunded. One-time purchase.					
COB - Office Furniture and Workstations					
	10,000	—	—	10,000	—
Fund purchase of work modules and office furniture for incumbent staff. This request is unfunded. One-Time cost.					
COB Add 1.0 FTE Executive Secretary					
	93,492	—	—	93,492	1.0
Add 1.0 FTE Executive Secretary to provide the increasing need for administrative and secretarial support to the Department director and two managers, perform lead work related to the department's administration tracking legally mandated deadlines and monitoring quasi-judicial appeal hearing processes, managing the director's email, public email and master calendars, and overseeing the public counter on behalf of the department and five supervisorial districts, and supervising one entry level clerical position currently performing full-time duties related to the general office and public counter/ general public phone lines of eight offices/programs. This request is unfunded					
COB Add 1.0 FTE Supervising Deputy Clerk					
	104,848	—	—	104,848	1.0
Add 1.0 FTE Supervising Deputy Clerk position to supervise deputy clerk staff and agenda management processes of 35 boards and commissions, which are approximately 300 meetings annually. The position is requested to oversee the critical operations of the agenda management functions to ensure accuracy and timeliness of conforming, producing, publishing and distributing agendas, summaries, and material, including executed material and completing other post meeting duties within legally mandated timelines. Currently, the director and assistant clerk have been absorbing these work duties. This request is unfunded.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
COB Desktop Computer Replacement					
	20,000	—	—	20,000	—
Replace 18 Desktop computers and ancillary equipment. The equipment has reached the end of its useful life, warranties have expired and replacement parts/software are not available. The hard drive becomes more susceptible to failing as it ages and this can result in loss of data and not meeting/completing legally mandated timelines and actions. This request is unfunded. One-Time cost.					
COB Transfer Administrative Services Officer I position from OCE to COB					
	126,991	—	—	126,991	1.0
Transfer 1.0 FTE Administrative Services Officer I (ASO I) from the County Executive Cabinet to the Clerk of the Board. The duties include, but not limited to, managing the board agenda process, analyzing board material, meeting legally mandated deadlines, preparing comprehensive reports and notes for the County Executive and managing the Youth Commission. The current FTE is classified as a Sr. Administrative Analyst in the County Executive Cabinet (Reduction 13286).					

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
COB Extra Help, Deputy Clerk, Retired Annuitant					
	(30,318)	—	—	(30,318)	—
Eliminate funding for extra help (deputy clerk retired annuitant) to meet the General Fund allocation. This reduction will impact the continuity of operations for the department's agenda management of 35 boards and commissions and critical functions, and create significant delays of posting legally mandated material.					
COB Temporary Services					
	(11,122)	—	—	(11,122)	—
Eliminate funding for temporary services equivalent to 200 hours of an Office Assistant II, Confidential to meet the General Fund allocation. This reduction will affect the Clerk's department, five supervisorial district offices, 44 departments, special districts, and constituents; and the programs of the Clerk of the Board, Planning Commission and Assessment Appeals. Temporary services are used during vacancies to fill the office assistant position to cover the public counter, general phone for eight offices and three programs and general clerical functions.					

Planning Commission

Program Overview

The **Planning Commission** administers meeting management services: Produce and publish meeting agendas, action summaries, minutes, meeting material, and legal notices on behalf of the County Planning Commission; Board of Zoning Appeals; 14 Community Planning Advisory Councils; Zoning Administrator; Subdivision Review Committee; and Project Review Committee pursuant to the Brown Act. Clerk meetings, coordinate meeting facilities, administer meeting technology, manage meeting records, certify and execute legal documents, and conduct Brown Act and Robert's Rules training for board members. Manage public meeting kiosks. Assist and support departments, local agencies and members of the public with questions, services or accommodations related to public meetings.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$104,901	\$92,201	\$(12,700)	(12.1)%
Services & Supplies	\$27,700	\$31,700	\$4,000	14.4%
Total Expenditures / Appropriations	\$132,601	\$123,901	\$(8,700)	(6.6)%
Net Financing Uses	\$132,601	\$123,901	\$(8,700)	(6.6)%
Revenue				
Licenses, Permits & Franchises	\$25,000	\$25,000	—	—%
Charges for Services	\$50	\$50	—	—%
Total Revenue	\$25,050	\$25,050	—	—%
Net County Cost	\$107,551	\$98,851	\$(8,700)	(8.1)%
Positions	1.0	—	(1.0)	(100.0)%

Summary of Changes

The Recommended Budget reflects an \$8,700 (6.6%) decrease in total appropriations, and an \$8,700 (8.1%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due primarily to a program change in positions. Two Deputy Clerks were transferred between programs, which resulted in lower costs in Salary and Benefits accounts.

Budget Unit Functions & Responsibilities

The **Community Investment Program** provides funding and accounts for Board of Supervisors' Community Improvement Projects and Board district projects through the following programs:

- Community Investment Program
- Remaining Tobacco Litigation Settlement Allocation

Goals

- Develop and sustain livable and attractive neighborhoods and communities.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Community Investment Program	\$96,321	\$46,321	\$(50,000)	(51.9)%
Remaining Tobacco Litigation Settlement Allocation	\$55,783	\$49,783	\$(6,000)	(10.8)%
Total Expenditures / Appropriations	\$152,104	\$96,104	\$(56,000)	(36.8)%
Net Financing Uses	\$152,104	\$96,104	\$(56,000)	(36.8)%
Use of Fund Balance	\$152,104	\$96,104	\$(56,000)	(36.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$152,104	\$96,104	\$(56,000)	(36.8)%
Interfund Charges	—	—	—	—%
Total Expenditures / Appropriations	\$152,104	\$96,104	\$(56,000)	(36.8)%
Net Financing Uses	\$152,104	\$96,104	\$(56,000)	(36.8)%
Use of Fund Balance	\$152,104	\$96,104	\$(56,000)	(36.8)%

Summary of Changes

The Recommended Budget reflects a \$56,000 (36.8%) decrease in total appropriations and use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to the use of funding for the Board of Supervisors' District projects.

Use of Fund Balance reflects a carryover of \$96,104 in available balance.

Community Investment Program

Program Overview

The **Community Investment Program** was established in Fiscal Year 2014-15 with a one-time transfer of \$2 million from the General Fund to fund Board of Supervisors' Community Improvement Projects.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$96,321	\$46,321	\$(50,000)	(51.9)%
Total Expenditures / Appropriations	\$96,321	\$46,321	\$(50,000)	(51.9)%
Net Financing Uses	\$96,321	\$46,321	\$(50,000)	(51.9)%
Use of Fund Balance	\$96,321	\$46,321	\$(50,000)	(51.9)%

Summary of Changes

The Recommended Budget reflects a \$50,000 (51.9%) decrease in total appropriations and use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to the use of \$50,000 in funding for the Sacramento Area Sewer District's Freeport Septic Conversion Project.

Use of Fund Balance reflects a carryover of \$46,321 in available balance.

Remaining Tobacco Litigation Settlement Allocation

Program Overview

The **Remaining Tobacco Litigation Settlement Allocation** program was added to the Community Investment Program Fund in Fiscal Year 2015-16 and includes the remaining balance of the settlement funds for Board district projects which serve a public purpose and provide services to the community.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$55,783	\$49,783	\$(6,000)	(10.8)%
Interfund Charges	—	—	—	—%
Total Expenditures / Appropriations	\$55,783	\$49,783	\$(6,000)	(10.8)%
Net Financing Uses	\$55,783	\$49,783	\$(6,000)	(10.8)%
Use of Fund Balance	\$55,783	\$49,783	\$(6,000)	(10.8)%

Summary of Changes

The Recommended Budget reflects a \$6,000 (10.8%) decrease in appropriations and use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to the allocation of \$11,000 to Wide Open Walls for a Community Mural in Jazz Alley, partially offset by a return of \$5,000 in unspent funds from Roze Bear, Inc.

Use of Fund Balance reflects a carryover of \$49,783 in available balance.

Budget Unit Functions & Responsibilities

This **Contribution to LAFCO** budget unit provides for the County’s annual Local Agency Formation Commission (LAFCo) assessment, which is funded by application fees and a contribution of one-third from the County; the remaining amount is funded by cities and special districts. LAFCO provides the following functions:

- Reviews proposals for incorporation or disincorporation of cities; annexation, detachment, or reorganization of territory to a city or a special district; and consolidation, merger, formation, dissolution or reorganization of special districts which impact the provision of public services throughout the County, and region.
- Promotes the logical and reasonable development of local governmental agencies to provide for the present and future needs of the County and its communities.
- Adopts and amends Spheres of Influence (SOI), which are defined as plans for the probable ultimate physical boundaries and service area of a local governmental agency for each independent special district and city within the County.
- Protects prime agricultural farmland and open space from urban development where appropriate.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration of LAFCo	\$239,500	\$239,500	—	—%
Total Expenditures / Appropriations	\$239,500	\$239,500	—	—%
Net Financing Uses	\$239,500	\$239,500	—	—%
Net County Cost	\$239,500	\$239,500	—	—%

Budget Unit – Budget by Object

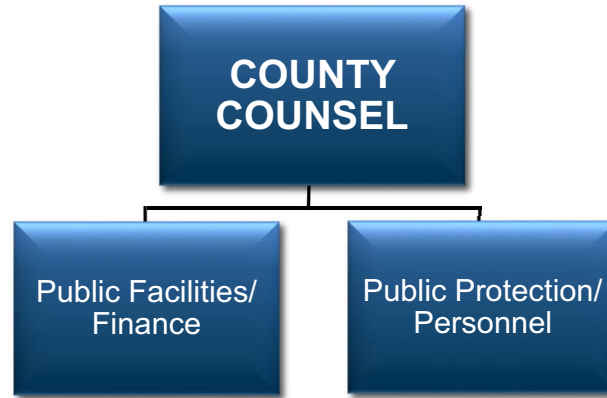
	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$239,500	\$239,500	—	—%
Total Expenditures / Appropriations	\$239,500	\$239,500	—	—%
Net Financing Uses	\$239,500	\$239,500	—	—%
Net County Cost	\$239,500	\$239,500	—	—%

Summary of Changes

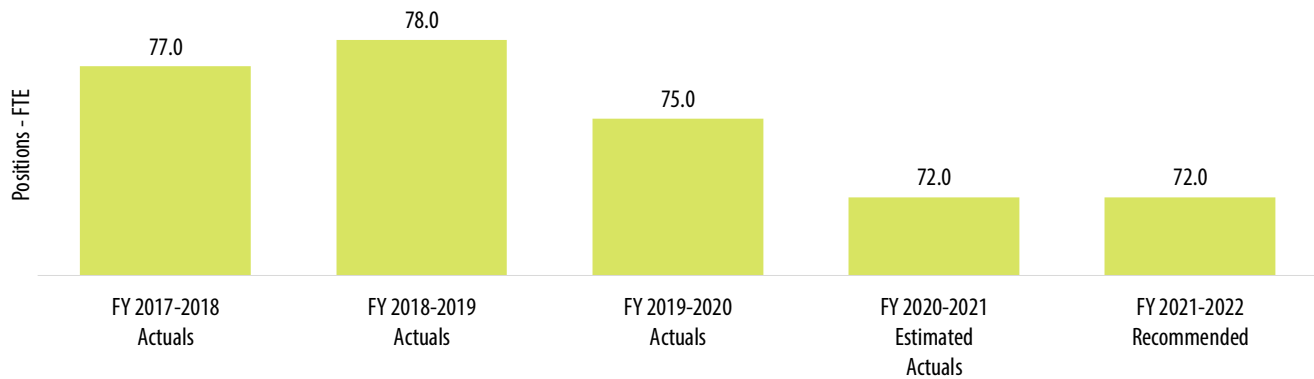
The Recommended Budget reflects no changes from the prior year Adopted Budget.

The contribution has not changed since FY 2016-17.

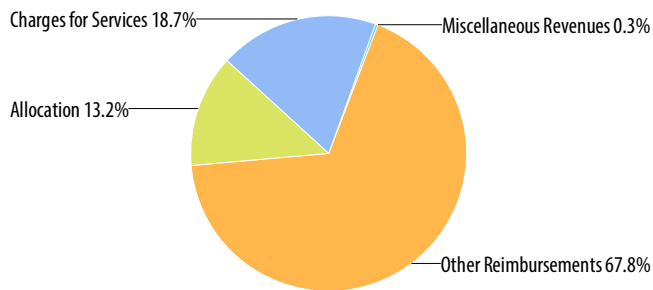
Department Structure
Lisa A. Travis, County Counsel



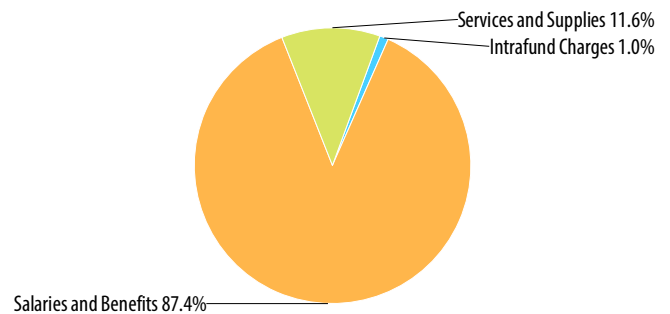
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

County Counsel acts as general legal counsel to the County of Sacramento, its officers, and related constituent local governmental entities and other, independent local agencies. The Office prosecutes major caseloads of juvenile dependency, conservatorships and probate; labor relations, grievance arbitration and related litigation, and personnel discipline; and zoning, building, and other code enforcement cases. The Office defends litigation brought against the County including, but not limited to, actions related to the County's budget, programs, and County land use regulations. It also provides significant training to County officers, employees, and Special Districts in ethics, contracts, and the Public Records Act.

Goals

- Continue the in-service training program for attorney staff to improve the overall quality of legal services delivered to County clients.
- Continue to provide training on the Ralph M. Brown Act, the Public Records Act, County contracts and other legal topics for various County departments & agencies.
- Identify and measure client service needs and levels of legal representation in order to provide quality legal representation to the Board of Supervisors, the Office of the County Executive and various County Departments in the most cost-effective manner.

Accomplishments

- Provided significant legal support related to County efforts to provide services to individuals experiencing homelessness, as well as developed policies and provided advice and direction relating to the impact of homelessness on County property.
- Provided significant legal support related to the COVID-19 pandemic (COVID), including, but not limited to, advising Public Health on state regulations and requirements, assisting with expedited contracting and service provision, advising on employee and labor related impacts and coordinating defense of COVID-related litigation.
- Coordinated implementation of consent decree in Lorenzo Mays v. County of Sacramento (jail litigation), including responding to COVID related issues in both jails.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
County Counsel	\$18,847,097	\$19,212,886	\$365,789	1.9%
Total Expenditures / Appropriations	\$18,847,097	\$19,212,886	\$365,789	1.9%
Total Reimbursements	\$(12,935,032)	\$(13,028,262)	\$(93,230)	0.7%
Net Financing Uses	\$5,912,065	\$6,184,624	\$272,559	4.6%
Total Revenue	\$3,376,741	\$3,649,662	\$272,921	8.1%
Net County Cost	\$2,535,324	\$2,534,962	\$(362)	(0.0)%
Positions	72.0	72.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$16,436,813	\$16,798,218	\$361,405	2.2%
Services & Supplies	\$2,208,727	\$2,219,250	\$10,523	0.5%
Intrafund Charges	\$201,557	\$195,418	\$(6,139)	(3.0)%
Total Expenditures / Appropriations	\$18,847,097	\$19,212,886	\$365,789	1.9%
Other Reimbursements	\$(12,935,032)	\$(13,028,262)	\$(93,230)	0.7%
Total Reimbursements	\$(12,935,032)	\$(13,028,262)	\$(93,230)	0.7%
Net Financing Uses	\$5,912,065	\$6,184,624	\$272,559	4.6%
Revenue				
Charges for Services	\$3,326,741	\$3,599,662	\$272,921	8.2%
Miscellaneous Revenues	\$50,000	\$50,000	—	—%
Total Revenue	\$3,376,741	\$3,649,662	\$272,921	8.1%
Net County Cost	\$2,535,324	\$2,534,962	\$(362)	(0.0)%
Positions	72.0	72.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$365,789 (1.9%) increase in total appropriations, a \$93,230 (0.7%) increase in reimbursements, a \$272,921 (8.1%) increase in revenue, and a \$362 (0.0%) decrease in net county cost from the prior year Adopted Budget.

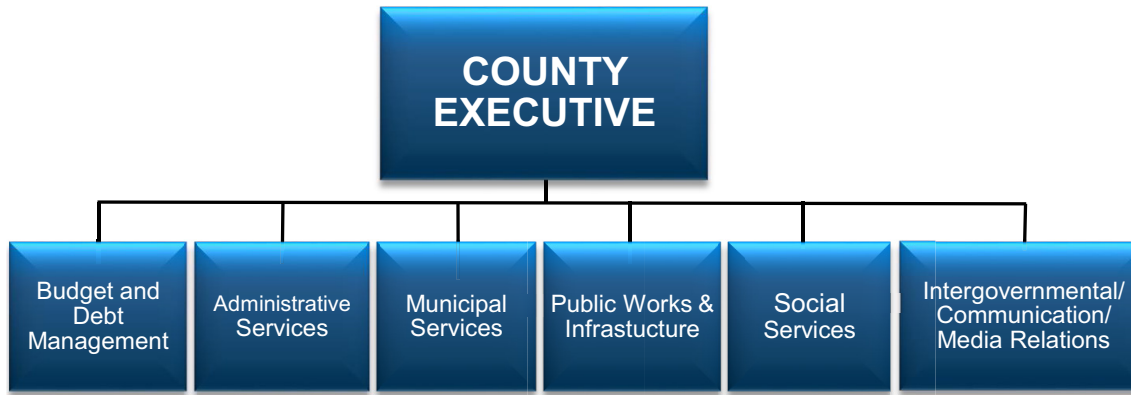
The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to salary and benefit costs related to cost of living adjustments and retirement costs, expenses for two attorneys moving from the Attorney Level 4A to Attorney Level 4B classification, and increases in allocated costs.

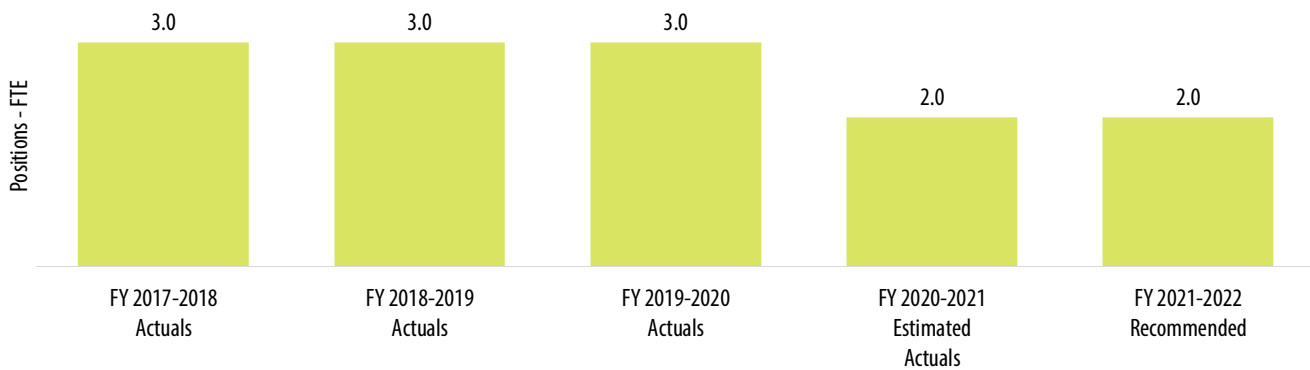
The increase in reimbursements is due to an increase in legal service requirements provided to County departments. The increase is primarily in Human Assistance, Health Services, Correctional Health and Code Enforcement.

The increase in revenue is due to increased legal services requested from County departments in FY 2021-22, primarily for the Department of Water Resources, Sacramento Area Sewer District, the Environmental Management Department, and Special Districts.

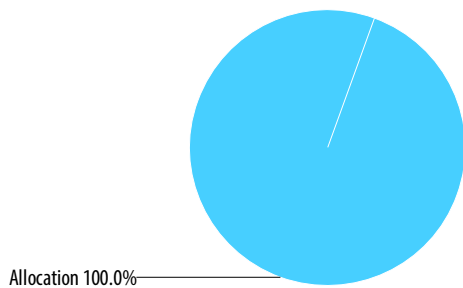
Department Structure
Ann Edwards, Interim, County Executive



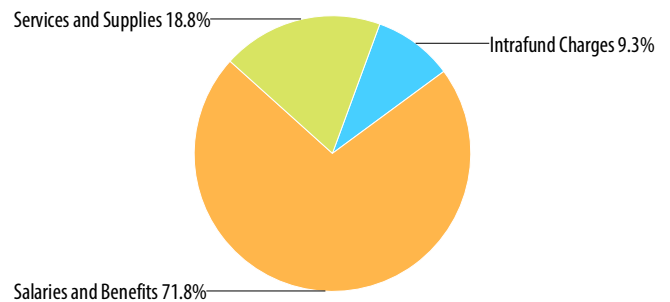
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **County Executive** is responsible to the Board of Supervisors for planning, organizing, directing, controlling, and coordinating virtually all county activities. These responsibilities include serving in an advisory capacity to the Board of Supervisors with respect to the functions of joint powers authorities, officials and boards not under the direct jurisdiction or control of the County Executive. The functions and activities of the County Executive are mandated by the County Charter.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Office of the County Executive	\$920,372	\$939,152	\$18,780	2.0%
Total Expenditures / Appropriations	\$920,372	\$939,152	\$18,780	2.0%
Net Financing Uses	\$920,372	\$939,152	\$18,780	2.0%
Net County Cost	\$920,372	\$939,152	\$18,780	2.0%
Positions	2.0	2.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$689,464	\$674,643	\$(14,821)	(2.1)%
Services & Supplies	\$133,966	\$176,982	\$43,016	32.1%
Intrafund Charges	\$96,942	\$87,527	\$(9,415)	(9.7)%
Total Expenditures / Appropriations	\$920,372	\$939,152	\$18,780	2.0%
Net Financing Uses	\$920,372	\$939,152	\$18,780	2.0%
Net County Cost	\$920,372	\$939,152	\$18,780	2.0%
Positions	2.0	2.0	—	—%

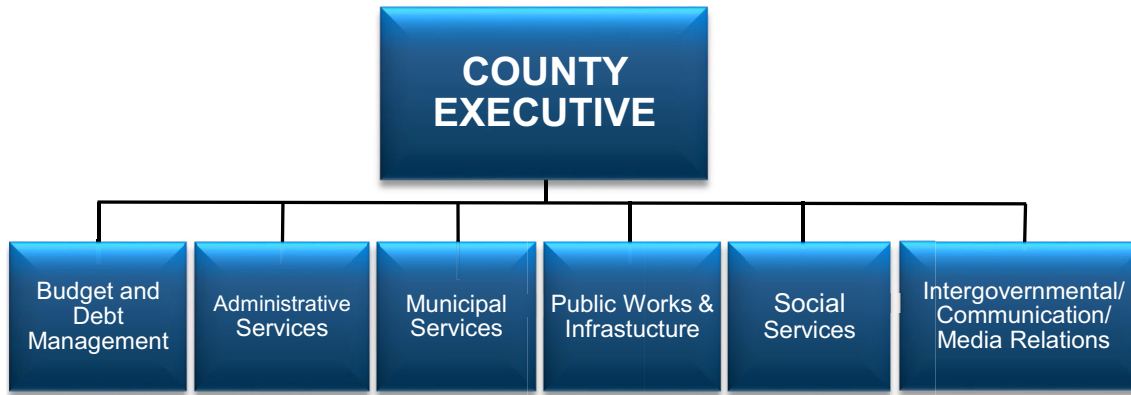
Summary of Changes

The Recommended Budget reflects an \$18,780 (2.0%) increase in total appropriations and net county cost from the prior year Adopted Budget.

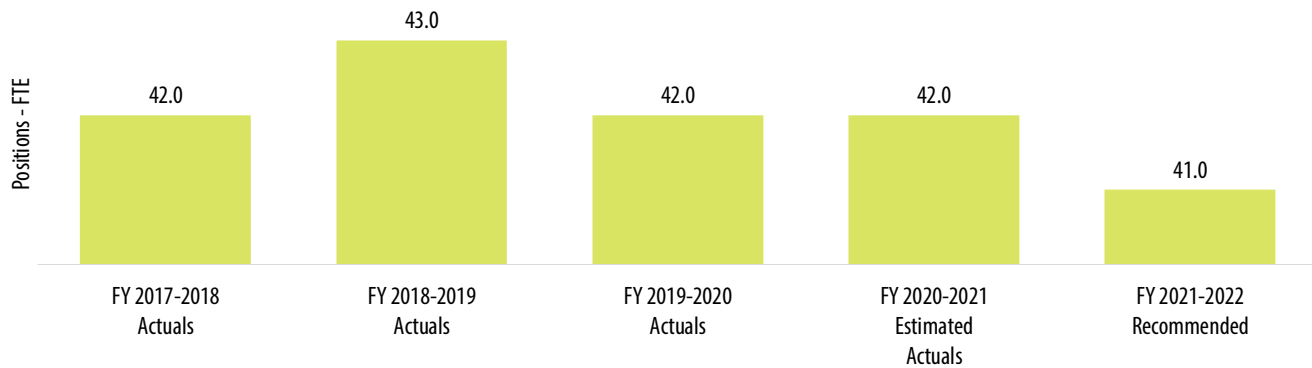
The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to an increase in contracted communication services in FY 2020-21, and extended into FY 2021-22, which is partially offset by a decrease in allocated costs.

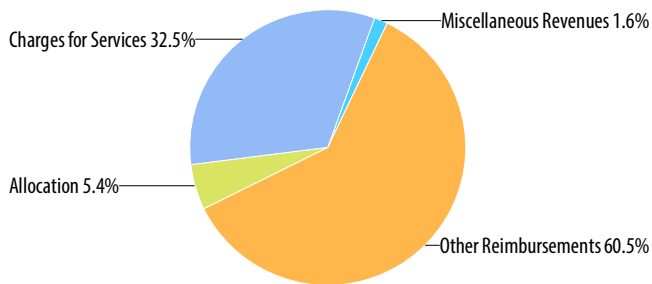
Department Structure
Ann Edwards, Interim, County Executive



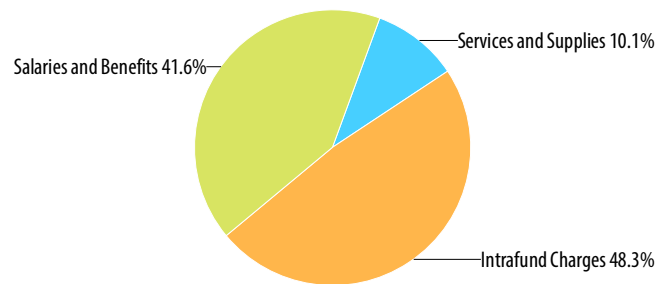
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **County Executive Cabinet** is responsible to the County Executive for: program oversight; monitoring and reporting of major systems indicators; coordinated policy development and implementation; analysis of proposed legislation and state/federal initiatives; development of legislative platforms; analysis of departmental budget; and coordination with elected officials. These programs include:

- Budget and Debt Management
- County Executive Cabinet
- Government Relations
- Local Area Formation Commission (LAFCo)
- Public Information Office

Goals

Continue to develop innovative and effective solutions to the problem of delivering effective and cost-efficient services to the residents of Sacramento County.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Budget and Debt Management	\$4,419,538	\$4,580,633	\$161,095	3.6%
Executive Cabinet	\$12,743,820	\$13,117,748	\$373,928	2.9%
Government Relations/Legislation	\$770,080	\$785,270	\$15,190	2.0%
Local Agency Formation Commission Support	\$393,420	\$418,358	\$24,938	6.3%
Public Information Office	\$1,820,527	\$1,988,092	\$167,565	9.2%
Total Expenditures / Appropriations	\$20,147,385	\$20,890,101	\$742,716	3.7%
Total Reimbursements	\$(16,103,361)	\$(16,578,845)	\$(475,484)	3.0%
Net Financing Uses	\$4,044,024	\$4,311,256	\$267,232	6.6%
Total Revenue	\$3,575,566	\$3,725,078	\$149,512	4.2%
Net County Cost	\$468,458	\$586,178	\$117,720	25.1%
Positions	42.0	41.0	(1.0)	(2.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,444,111	\$8,680,626	\$236,515	2.8%
Services & Supplies	\$1,916,670	\$2,116,472	\$199,802	10.4%
Intrafund Charges	\$9,786,604	\$10,093,003	\$306,399	3.1%
Total Expenditures / Appropriations	\$20,147,385	\$20,890,101	\$742,716	3.7%
Intrafund Reimbursements Between Programs	\$(9,684,323)	\$(9,972,169)	\$(287,846)	3.0%
Other Reimbursements	\$(6,419,038)	\$(6,606,676)	\$(187,638)	2.9%
Total Reimbursements	\$(16,103,361)	\$(16,578,845)	\$(475,484)	3.0%
Net Financing Uses	\$4,044,024	\$4,311,256	\$267,232	6.6%
Revenue				
Charges for Services	\$3,401,566	\$3,551,078	\$149,512	4.4%
Miscellaneous Revenues	\$174,000	\$174,000	—	—%
Total Revenue	\$3,575,566	\$3,725,078	\$149,512	4.2%
Net County Cost	\$468,458	\$586,178	\$117,720	25.1%
Positions	42.0	41.0	(1.0)	(2.4)%

Summary of Changes

The Recommended Budget reflects a \$742,716 (3.7%) increase in total appropriations, a \$475,484 (3.0%) increase in reimbursements, a \$149,512 (4.2%) increase in revenue, and a \$117,720 (25.1%) increase in net county cost from the prior year Adopted Budget

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and increased allocated costs from other departments.
- Recommended growth of \$91,500 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue and reimbursements is primarily due to the recovery of costs for services provided to other county departments.

Positions counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE total reductions in recommended reduction scenarios (position transferred to Clerk of the Board).

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Public Information Office	91,500	—	—	91,500	—

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Executive Cabinet	—	—	—	—	(1.0)

Budget and Debt Management

Program Overview

Budget and Debt Management provides countywide central budget review, budget recommendations on programs/policies, agenda oversight and Capital and cash-flow borrowing / covenant compliance.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,695,443	\$3,830,275	\$134,832	3.6%
Services & Supplies	\$52,013	\$56,171	\$4,158	8.0%
Intrafund Charges	\$672,082	\$694,187	\$22,105	3.3%
Total Expenditures / Appropriations	\$4,419,538	\$4,580,633	\$161,095	3.6%
Total Reimbursements between Programs	\$(3,654,525)	\$(3,787,268)	\$(132,743)	3.6%
Other Reimbursements	\$(60,000)	\$(66,053)	\$(6,053)	10.1%
Total Reimbursements	\$(3,714,525)	\$(3,853,321)	\$(138,796)	3.7%
Net Financing Uses	\$705,013	\$727,312	\$22,299	3.2%
Revenue				
Charges for Services	\$512,784	\$527,647	\$14,863	2.9%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	\$512,784	\$527,647	\$14,863	2.9%
Net County Cost	\$192,229	\$199,665	\$7,436	3.9%
Positions	18.0	18.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$161,095 (3.6%) increase in total appropriations, a \$138,796 (3.7%) increase in reimbursements, a \$14,863 (2.9%) increase in revenue, and a \$7,436 (3.9%) increase in net county cost from the prior year Adopted Budget.

The increase in total appropriations is due to increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and increased allocated costs from other departments.

The increase in reimbursements is due to costs being reimbursed from county departments that receive services.

The increase in revenue is due to an increase in charge for services to Special Districts from Debt Management.

Executive Cabinet

Program Overview

The **Executive Cabinet** includes Deputy County Executives for Administrative Services, Municipal Services, Public Works & Infrastructure, and Social Services. Also included are the Director of Homeless Initiatives, the Chief of Customer Services, clerical staff, and associated administrative costs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,580,787	\$2,626,710	\$45,923	1.8%
Services & Supplies	\$1,398,089	\$1,447,990	\$49,901	3.6%
Intrafund Charges	\$8,764,944	\$9,043,048	\$278,104	3.2%
Total Expenditures / Appropriations	\$12,743,820	\$13,117,748	\$373,928	2.9%
Total Reimbursements between Programs	\$(4,016,273)	\$(4,088,196)	\$(71,923)	1.8%
Other Reimbursements	\$(6,263,127)	\$(6,441,991)	\$(178,864)	2.9%
Total Reimbursements	\$(10,279,400)	\$(10,530,187)	\$(250,787)	2.4%
Net Financing Uses	\$2,464,420	\$2,587,561	\$123,141	5.0%
Revenue				
Charges for Services	\$2,188,191	\$2,292,548	\$104,357	4.8%
Total Revenue	\$2,188,191	\$2,292,548	\$104,357	4.8%
Net County Cost	\$276,229	\$295,013	\$18,784	6.8%
Positions	12.0	11.0	(1.0)	(8.3)%

Summary of Changes

The Recommended Budget reflects a \$373,928 (2.9%) increase in appropriations, a \$250,787 (2.4%) increase in reimbursements, a \$104,357 (4.8%) increase in revenue, and an \$18,784 (6.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and increased allocated costs from other departments.
- Recommended reductions with no fiscal impact in this program detailed later in this section.

The increase in revenue and reimbursements is due to the recovery of costs for services provided to other departments.

Recommended Reduction Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
County Executive - Reallocate and Transfer 1.0 FTE to the Clerk of the Board	—	—	—	—	(1.0)

Reallocate 1.0 FTE Sr. Administrative Analyst Position to 1.0 FTE Administrative Services Officer 1 position and transfer the position to the Clerk of the Board (BU 4010000). This position has been under filled at the Administrative Services Officer 1 level for several years and the duties have centered around agenda management and processing. The position and its functions will be transferred, with minimal impact to services. This is net savings of \$181,889 to other departments, but due to the timing of the ACP, the budget amount is not recognized in the budget system.

Government Relations/Legislation

Program Overview

The **Government Relations/Legislation** unit provides federal and state advocacy and acts as a liaison between the County and other governmental agencies or public entities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$460,649	\$473,041	\$12,392	2.7%
Services & Supplies	\$231,821	\$233,261	\$1,440	0.6%
Intrafund Charges	\$77,610	\$78,968	\$1,358	1.7%
Total Expenditures / Appropriations	\$770,080	\$785,270	\$15,190	2.0%
Total Reimbursements between Programs	\$(421,080)	\$(436,270)	\$(15,190)	3.6%
Other Reimbursements	\$(35,000)	\$(35,000)	—	—%
Total Reimbursements	\$(456,080)	\$(471,270)	\$(15,190)	3.3%
Net Financing Uses	\$314,000	\$314,000	—	—%
Revenue				
Charges for Services	\$140,000	\$140,000	—	—%
Miscellaneous Revenues	\$174,000	\$174,000	—	—%
Total Revenue	\$314,000	\$314,000	—	—%
Net County Cost	—	—	—	—%
Positions	2.0	2.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$15,190 (2.0%) increase in appropriations, and a \$15,190 (3.3%) increase in reimbursements from the prior year Adopted Budget.

The increase in appropriations is due to increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and increased allocated costs from other departments.

The increase in reimbursements is due to costs being reimbursed from county departments that receive services.

Local Agency Formation Commission Support

Program Overview

Local Agency Formation Commission (LAFCo) Support provides staff support to LAFCo.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$362,090	\$375,196	\$13,106	3.6%
Services & Supplies	\$30,997	\$42,750	\$11,753	37.9%
Intrafund Charges	\$333	\$412	\$79	23.7%
Total Expenditures / Appropriations	\$393,420	\$418,358	\$24,938	6.3%
Net Financing Uses	\$393,420	\$418,358	\$24,938	6.3%
Revenue				
Charges for Services	\$393,420	\$418,358	\$24,938	6.3%
Total Revenue	\$393,420	\$418,358	\$24,938	6.3%
Net County Cost	—	—	—	—%
Positions	2.0	2.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$24,938 (6.3%) increase in appropriations and revenue from the prior year Adopted Budget.

The increase in appropriations is due to LAFCo related costs, such as supplies and cost of living adjustments, which are offset by an increase in revenue from the LAFCo.

Public Information Office

Program Overview

The **Public Information Office** provides centralized public information about countywide programs and services to the public, media and employees.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,345,142	\$1,375,404	\$30,262	2.2%
Services & Supplies	\$203,750	\$336,300	\$132,550	65.1%
Intrafund Charges	\$271,635	\$276,388	\$4,753	1.7%
Total Expenditures / Appropriations	\$1,820,527	\$1,988,092	\$167,565	9.2%
Total Reimbursements between Programs	\$(1,592,445)	\$(1,660,435)	\$(67,990)	4.3%
Other Reimbursements	\$(60,911)	\$(63,632)	\$(2,721)	4.5%
Total Reimbursements	\$(1,653,356)	\$(1,724,067)	\$(70,711)	4.3%
Net Financing Uses	\$167,171	\$264,025	\$96,854	57.9%
Revenue				
Charges for Services	\$167,171	\$172,525	\$5,354	3.2%
Total Revenue	\$167,171	\$172,525	\$5,354	3.2%
Net County Cost	—	\$91,500	\$91,500	—%
Positions	8.0	8.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$167,565 (9.2%) increase in appropriations, a \$70,711 (4.3%) increase in reimbursements, a \$5,354 (3.2%) increase in revenue, and a \$91,500 (new) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and increased allocated costs from other departments.
- Recommended growth of \$91,500 detailed later in this section.

The increase in revenue and reimbursements is due to the recovery of costs for services provided to other departments.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
CEC - Redistricting Project	91,500	—	—	91,500	—

Staff is requesting \$91,500 for one-time redistricting services. Costs include project management and GIS services, which will provide maps, and integration of mapping data provided by a contracted consultant, which is a growth request in the Non-Departmental Costs Budget unit. This request is contingent upon approval of a growth request in the Non-Departmental Cost budget (Budget Unit 5770000).

Budget Unit Functions & Responsibilities

County Library provides funding for capital maintenance and related costs at Sacramento County owned Sacramento Public Library Authority branches.

The Sacramento Public Library Authority (SPLA) provides all public library services in Sacramento County, except the City of Folsom. The County and City of Sacramento established the SPLA as a Joint Powers Authority (JPA) in 1993. The governing board is a 15 member body consisting of five members of the County Board of Supervisors, five members of the Sacramento City Council, two members from Elk Grove, one member each representing the cities of Citrus Heights and Rancho Cordova, with the remaining member shared by the cities of Galt and Isleton. SPLA funding is provided primarily by a dedicated property tax source and other revenue sources received directly by the SPLA.

This County Library Budget provides funding for capital maintenance, capital repairs, preventative maintenance, property insurance and related costs at the nine SPLA branches owned by the County of Sacramento.

Under terms of the JPA, funding for construction and maintenance of the county facilities is the responsibility of the County of Sacramento. Capital funding collected through developer fees are accumulated in separate county funds and are only available for construction and renovation of Library facilities and cannot be used for operations.

Goals

- Sacramento Public Library Authority delivers ideas, resources, and information to help our community discover, learn, and grow.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
County Library	\$1,192,799	\$1,165,648	\$(27,151)	(2.3)%
Total Expenditures / Appropriations	\$1,192,799	\$1,165,648	\$(27,151)	(2.3)%
Net Financing Uses	\$1,192,799	\$1,165,648	\$(27,151)	(2.3)%
Total Revenue	\$1,104,842	\$1,134,842	\$30,000	2.7%
Use of Fund Balance	\$87,957	\$30,806	\$(57,151)	(65.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,192,799	\$1,165,648	\$(27,151)	(2.3)%
Total Expenditures / Appropriations	\$1,192,799	\$1,165,648	\$(27,151)	(2.3)%
Net Financing Uses	\$1,192,799	\$1,165,648	\$(27,151)	(2.3)%
Revenue				
Revenue from Use Of Money & Property	\$1,500	\$1,500	—	—%
Miscellaneous Revenues	\$1,103,342	\$1,133,342	\$30,000	2.7%
Total Revenue	\$1,104,842	\$1,134,842	\$30,000	2.7%
Use of Fund Balance	\$87,957	\$30,806	\$(57,151)	(65.0)%

Summary of Changes

The Recommended Budget reflects a \$27,151 (2.3%) decrease in total appropriations, a \$30,000 (2.7%) increase in revenue, and a \$57,151 (65.0%) decrease in use of fund balance from the prior year Adopted Budget.

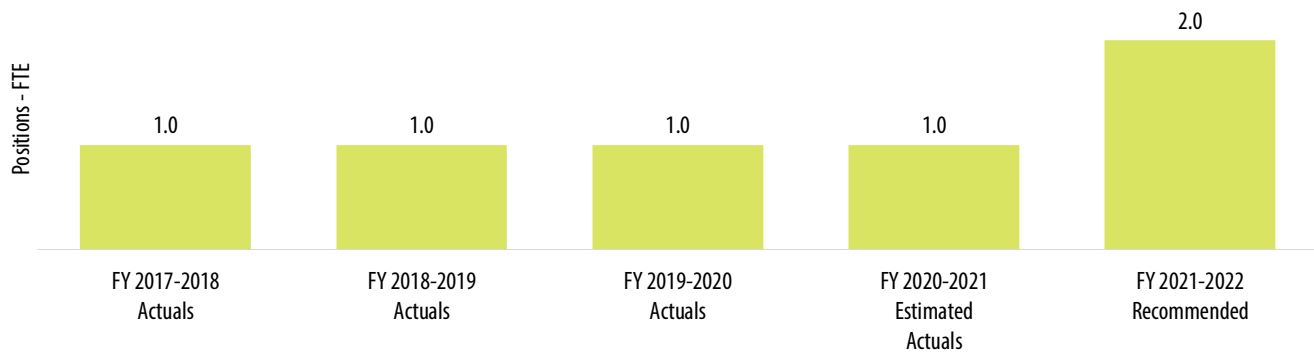
The decrease in total appropriations is due to less available fund balance carryover for capital maintenance projects such as, roofing, heating, ventilation, and air conditioning projects.

The increase in revenue is due to the annual adjustment in revenue received from the Sacramento Public Library Authority.

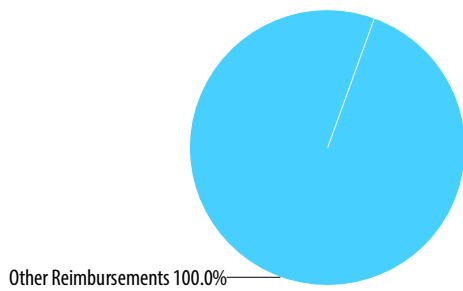
Use of Fund Balance reflects a carryover of \$30,806 in available balance.

**CRIMINAL
JUSTICE
CABINET**

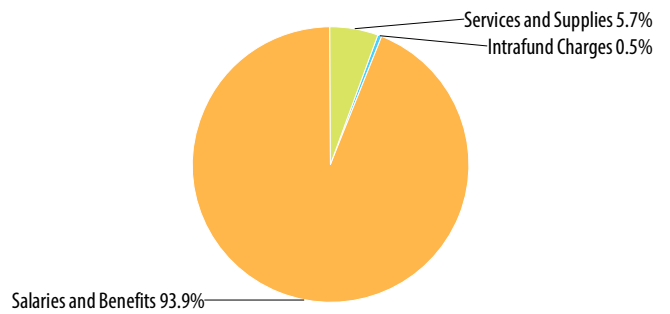
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Criminal Justice Cabinet** budget unit provides staffing and service support for the Criminal Justice Cabinet, the collaborative planning body for the criminal and juvenile justice system in Sacramento County. Responsibilities include, but are not limited to research, analysis, planning and coordination to support system-wide criminal justice initiatives and inform local justice policy and program decisions. The Criminal Justice Cabinet is chaired by the Presiding Judge of the Superior Court and includes representatives of county justice and social service agencies as well as all city law enforcement agencies. The Cabinet provides a forum to share information and coordinate service delivery in the juvenile and criminal justice system.

Goals

- Implement policies and programs to facilitate an efficient and effective criminal justice system.
- Provide collaborative leadership in planning and implementing innovative programs for adult and juvenile offenders.
- Through a coordinated planning effort, review, evaluate and make policy recommendations on vital criminal justice system issues

Accomplishments

- Developed a workplan for implementing recommendations from the Carey Group report on approaches to safely reduce the jail population.
- Coordinated and facilitated Data Driven Recovery Project (DDRP) consultant work with justice and social service partners for integration of justice and health data from different stages in the criminal justice process, which are shown in the Sequential Intercept Model (SIM), to identify and address service gaps and further support successful programs and practices.
- Working with the justice partners, sponsored and facilitated research-based forums on data informed decision making and the use of risk screening and assessment tools to effectively support decisions along the criminal justice continuum.
- Developed an AB 109 Public Safety Realignment Workshop, established a Community Corrections Partnership (CCP) Advisory Workgroup that includes community representatives, and completed AB 109 Plan updates needed to address changes since the Long-Term AB 109 Plan was established and to fulfill a new requirement for annual updates.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Criminal Justice Cabinet	\$247,645	\$442,453	\$194,808	78.7%
Total Expenditures / Appropriations	\$247,645	\$442,453	\$194,808	78.7%
Total Reimbursements	\$(247,645)	\$(442,453)	\$(194,808)	78.7%
Net Financing Uses	—	—	—	—%
Net County Cost	—	—	—	—%
Positions	1.0	2.0	1.0	100.0%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$219,446	\$415,246	\$195,800	89.2%
Services & Supplies	\$26,003	\$25,068	\$(935)	(3.6)%
Intrafund Charges	\$2,196	\$2,139	\$(57)	(2.6)%
Total Expenditures / Appropriations	\$247,645	\$442,453	\$194,808	78.7%
Semi-Discretionary Reimbursements	—	—	—	—%
Other Reimbursements	\$(247,645)	\$(442,453)	\$(194,808)	78.7%
Total Reimbursements	\$(247,645)	\$(442,453)	\$(194,808)	78.7%
Net Financing Uses	—	—	—	—%
Net County Cost	—	—	—	—%
Positions	1.0	2.0	1.0	100.0%

Summary of Changes

The Recommended Budget reflects a \$194,808 (78.7%) increase in total appropriations and reimbursements from the prior year Adopted Budget.

The increase in total appropriations is due primarily to:

- Increases in salary and benefits costs including cost of living adjustments, retirement and health insurance costs, partially offset by reductions in business/conference expenses.
- Recommended growth of \$189,904 detailed later in this section.

The increase in reimbursements is due to:

- Additional cost recovery from customer departments to fund the increase in appropriations.

- Recommended growth of \$189,904 detailed later in this section.

Positions counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

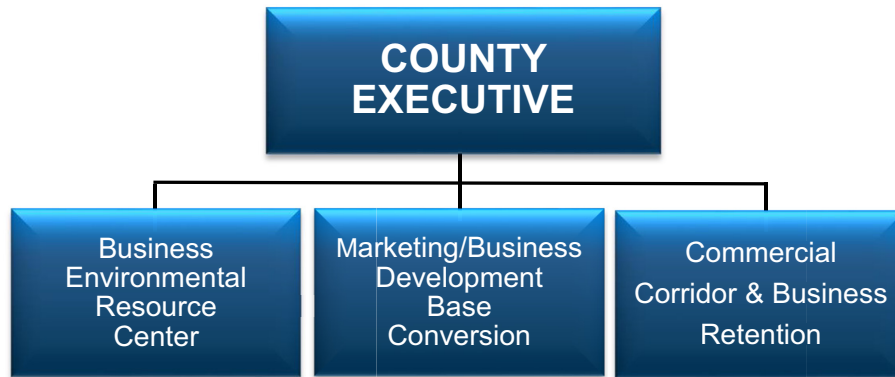
Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Criminal Justice Cabinet	189,904	(189,904)	—	—	1.0

Recommended Growth Detail for the Program

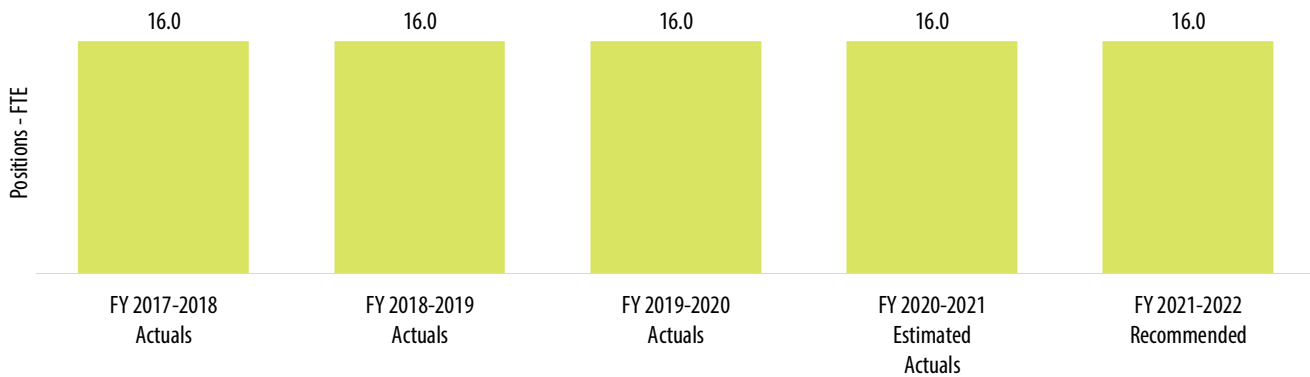
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
CJC - Add 1.0 FTE CEO Management Analyst 2	189,904	(189,904)	—	—	1.0

Add 1.0 FTE CEO Management Analyst 2 to provide assistance and support services for the Criminal Justice Cabinet including research, analysis, planning and coordination. This request is fully-funded with Community Corrections Planning funds. This request is contingent upon approval of a growth request in Budget Unit 7440000 (2011 Realignment).

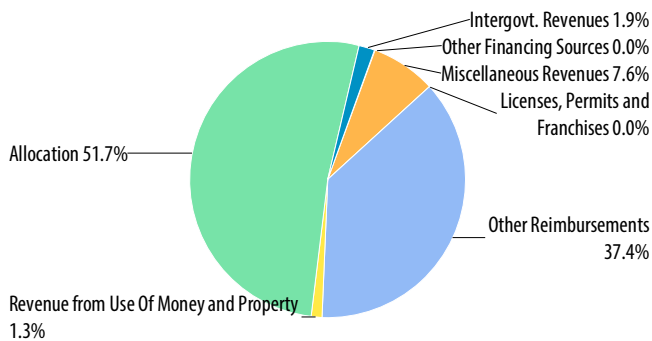
Department Structure
Troy Givans, Director



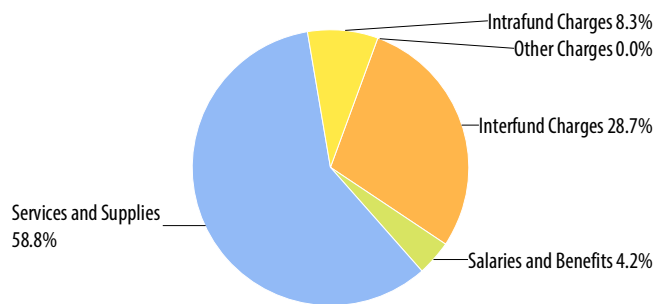
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Office of **Economic Development** (Office) is responsible for economic development matters within the County including the operation of the County's Business Environmental Resource Center, and activities related to the redevelopment of the former McClellan and Mather Air Force Bases.

The Office is responsible for administering Sacramento County's economic development and job creation and retention programs. These programs focus on business development, retention and attraction; and attraction of key sales, property, transient occupancy and utility user tax revenue generators. The Office is also actively engaged with revitalization of various commercial corridors in the County and working with other organizations in the promotion of sports, tourism and the arts.

General economic development activities promote a sustainable community and have resulted in increased General Fund revenues, including sales and property tax from projects within the major commercial corridors, as well as job growth.

Programs within the Office of Economic Development include:

- Administration
- Business Environmental Resource Center (BERC)
- General Economic Development
- Mather
- McClellan

Goals

- Create innovation and improvement of the business climate in Sacramento County
- Brand the County as an attractive place to live and do business
- Create programs and services resulting in job retention and growth

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration	\$3,047,618	\$2,856,419	\$(191,199)	(6.3)%
Business Environmental Resource Center (BERC)	\$1,174,057	\$1,257,333	\$83,276	7.1%
General Economic Development	\$2,059,464	\$2,253,015	\$193,551	9.4%
Mather	\$25,754,076	\$21,159,592	\$(4,594,484)	(17.8)%
McClellan	\$63,230,107	\$41,246,633	\$(21,983,474)	(34.8)%
Total Expenditures / Appropriations	\$95,265,322	\$68,772,992	\$(26,492,330)	(27.8)%
Total Reimbursements	\$(38,753,728)	\$(25,716,818)	\$13,036,910	(33.6)%
Net Financing Uses	\$56,511,594	\$43,056,174	\$(13,455,420)	(23.8)%
Total Revenue	\$15,861,819	\$7,486,425	\$(8,375,394)	(52.8)%
Use of Fund Balance	\$40,649,775	\$35,569,749	\$(5,080,026)	(12.5)%
Positions	16.0	16.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,792,993	\$2,861,016	\$68,023	2.4%
Services & Supplies	\$53,866,174	\$40,431,902	\$(13,434,272)	(24.9)%
Other Charges	\$42,427	\$28,256	\$(14,171)	(33.4)%
Interfund Charges	\$33,053,872	\$19,771,740	\$(13,282,132)	(40.2)%
Intrafund Charges	\$5,509,856	\$5,680,078	\$170,222	3.1%
Total Expenditures / Appropriations	\$95,265,322	\$68,772,992	\$(26,492,330)	(27.8)%
Intrafund Reimbursements Within Programs	\$(38,677)	\$(27,096)	\$11,581	(29.9)%
Other Reimbursements	\$(38,715,051)	\$(25,689,722)	\$13,025,329	(33.6)%
Total Reimbursements	\$(38,753,728)	\$(25,716,818)	\$13,036,910	(33.6)%
Net Financing Uses	\$56,511,594	\$43,056,174	\$(13,455,420)	(23.8)%
Revenue				
Licenses, Permits & Franchises	\$31,000	\$31,326	\$326	1.1%
Revenue from Use Of Money & Property	\$837,831	\$906,830	\$68,999	8.2%
Intergovernmental Revenues	\$10,000,000	\$1,296,124	\$(8,703,876)	(87.0)%
Miscellaneous Revenues	\$4,973,988	\$5,231,145	\$257,157	5.2%
Other Financing Sources	\$19,000	\$21,000	\$2,000	10.5%
Total Revenue	\$15,861,819	\$7,486,425	\$(8,375,394)	(52.8)%
Use of Fund Balance	\$40,649,775	\$35,569,749	\$(5,080,026)	(12.5)%
Positions	16.0	16.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$26,492,330 (27.8%) decrease in total appropriations, a \$13,036,910 (33.6%) decrease in reimbursements, an \$8,375,394 (52.8%) decrease in revenue, and a \$5,080,026 (12.5%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations and reimbursements is primarily due to changing activity levels within the Mather and McClellan programs.

The decrease in revenue is primarily due to the McClellan program and is associated with the federal funding of environmental clean-up of McClellan properties through Environmental Cooperative Services Agreements.

Use of Fund Balance reflects a carryover of \$35,569,749 in available balance.

- There are no changes to reserves.

Administration

Program Overview

Administration funds personnel salary and benefit costs, administration costs, and County allocated costs for the General Economic Development, Mather, and McClellan programs. Administration is primarily funded with reimbursement from these programs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,983,055	\$2,032,703	\$49,648	2.5%
Services & Supplies	\$446,364	\$471,803	\$25,439	5.7%
Other Charges	\$18,795	\$15,913	\$(2,882)	(15.3)%
Intrafund Charges	\$599,404	\$336,000	\$(263,404)	(43.9)%
Total Expenditures / Appropriations	\$3,047,618	\$2,856,419	\$(191,199)	(6.3)%
Other Reimbursements	\$(2,072,200)	\$(2,150,500)	\$(78,300)	3.8%
Total Reimbursements	\$(2,072,200)	\$(2,150,500)	\$(78,300)	3.8%
Net Financing Uses	\$975,418	\$705,919	\$(269,499)	(27.6)%
Revenue				
Revenue from Use Of Money & Property	\$300,001	\$201,000	\$(99,001)	(33.0)%
Miscellaneous Revenues	\$15,000	\$15,000	—	—%
Total Revenue	\$315,001	\$216,000	\$(99,001)	(31.4)%
Use of Fund Balance	\$660,417	\$489,919	\$(170,498)	(25.8)%
Positions	11.0	11.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$191,199 (6.3%) decrease in total appropriations, a \$78,300 (3.8%) increase in reimbursements, a \$99,001 (31.4%) decrease in revenue, and a \$170,498 (25.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is primarily due to a decrease in interest distribution from the Administration program, where interest revenue is received quarterly to the programs generating the interest. The first three quarters of annual interest is now budgeted as revenue in the appropriate programs, instead of a transfer. The fourth quarter interest is still budgeted as revenue in Administration and in each subsequent fiscal year, the amount will transfer to the programs that generated the interest.

The increase in reimbursements is due to an increase in staff support costs for which the other programs reimburse the Administration program.

The decrease in revenue is due to the first three quarters of the annual interest being budgeted as revenue in the appropriate programs instead of a transfer in the Administration program.

Use of Fund Balance reflects a carryover of \$489,919 in available balance.

Business Environmental Resource Center (BERC)

Program Overview

Business Environmental Resource Center (BERC) is a one-stop, confidential, business retention, non-regulatory Permit Assistance Center to help Sacramento County businesses understand and comply with federal, state, and local environmental and non-environmental regulations. Economic growth, business retention and sustainability are facilitated through assistance with permitting and regulations. Enterprise cost sharing agreements are the primary sources of funding for this program. Activities in this program promote a sustainable community, retain businesses, and result in tax revenues and increased job growth.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$809,938	\$828,313	\$18,375	2.3%
Services & Supplies	\$165,576	\$191,787	\$26,211	15.8%
Other Charges	\$8,543	\$7,233	\$(1,310)	(15.3)%
Intrafund Charges	\$190,000	\$230,000	\$40,000	21.1%
Total Expenditures / Appropriations	\$1,174,057	\$1,257,333	\$83,276	7.1%
Other Reimbursements	—	\$(43,000)	\$(43,000)	—%
Total Reimbursements	—	\$(43,000)	\$(43,000)	—%
Net Financing Uses	\$1,174,057	\$1,214,333	\$40,276	3.4%
Revenue				
Revenue from Use Of Money & Property	—	\$2,000	\$2,000	—%
Miscellaneous Revenues	\$966,197	\$907,358	\$(58,839)	(6.1)%
Total Revenue	\$966,197	\$909,358	\$(56,839)	(5.9)%
Use of Fund Balance	\$207,860	\$304,975	\$97,115	46.7%
Positions	5.0	5.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$83,276 (7.1%) increase in total appropriations, a \$43,000 (new) increase in reimbursements, a \$56,839 (5.9%) decrease in revenue, and a \$97,115 (46.7%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to salary and benefits costs for staff managed in the BERC program, increases in services and supplies such as, data processing supplies and costs associated with the annual Sacramento Area Sustainable Business Awards, as well as COVID-19 related costs.

The increase in reimbursements is primarily due to the increase in COVID-19 related charges, resulting in higher recovery from the funding partners.

The decrease in revenue is due to an overall decrease in required funding from BERC's funding partners resulting from an increase in fund balance.

Use of Fund Balance reflects a carryover of \$304,975 in available balance.

General Economic Development

Program Overview

General Economic Development includes job creation and retention programs that focus on business development, retention and attraction; small business liaison; attraction of key sales, property, transient occupancy and utility user tax revenue generators; involvement with regional and local partnerships and programs; promotion of sports, tourism, and the arts; and commercial corridor revitalization. These activities promote a sustainable community and have resulted in increased General Fund revenues and job growth. The program has continued the approach of aggregating primarily non-General Fund financing sources to maintain ongoing core program services. This approach is being taken to allow the annual General Fund transfer to be used to meet other critical County needs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$661,837	\$700,621	\$38,784	5.9%
Interfund Charges	\$104,627	\$111,394	\$6,767	6.5%
Intrafund Charges	\$1,293,000	\$1,441,000	\$148,000	11.4%
Total Expenditures / Appropriations	\$2,059,464	\$2,253,015	\$193,551	9.4%
Other Reimbursements	\$(1,820,464)	\$(2,039,023)	\$(218,559)	12.0%
Total Reimbursements	\$(1,820,464)	\$(2,039,023)	\$(218,559)	12.0%
Net Financing Uses	\$239,000	\$213,992	\$(25,008)	(10.5)%
Revenue				
Miscellaneous Revenues	\$220,000	\$192,992	\$(27,008)	(12.3)%
Other Financing Sources	\$19,000	\$21,000	\$2,000	10.5%
Total Revenue	\$239,000	\$213,992	\$(25,008)	(10.5)%
Use of Fund Balance	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$193,551 (9.4%) increase in total appropriations, a \$218,559 (12.0%) increase in reimbursements, and a \$25,008 (10.5%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations and reimbursements is primarily due to a higher proportion of overall staff resources budgeted to support General Economic Development and County Arts Support.

The decrease in revenue is due to reduced administrative costs associated with the Sacramento County Successor Agency, which results in lower amount of revenue anticipated from the agency.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Mather

Program Overview

Mather focuses on economic redevelopment of the former Mather Air Force Base to promote employment and self-sufficiency through the job market and to achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self-funded with redevelopment bond proceeds and proceeds generated from sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased revenues and job growth.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$16,832,043	\$14,780,968	\$(2,051,075)	(12.2)%
Other Charges	\$14,909	\$5,000	\$(9,909)	(66.5)%
Interfund Charges	\$8,583,924	\$6,034,624	\$(2,549,300)	(29.7)%
Intrafund Charges	\$323,200	\$339,000	\$15,800	4.9%
Total Expenditures / Appropriations	\$25,754,076	\$21,159,592	\$(4,594,484)	(17.8)%
Other Reimbursements	\$(9,663,410)	\$(7,275,272)	\$2,388,138	(24.7)%
Total Reimbursements	\$(9,663,410)	\$(7,275,272)	\$2,388,138	(24.7)%
Net Financing Uses	\$16,090,666	\$13,884,320	\$(2,206,346)	(13.7)%
Revenue				
Licenses, Permits & Franchises	\$31,000	\$31,326	\$326	1.1%
Revenue from Use Of Money & Property	\$512,450	\$532,450	\$20,000	3.9%
Miscellaneous Revenues	\$1,800	\$1,800	—	—%
Total Revenue	\$545,250	\$565,576	\$20,326	3.7%
Use of Fund Balance	\$15,545,416	\$13,318,744	\$(2,226,672)	(14.3)%

Summary of Changes

The Recommended Budget reflects a \$4,594,484 (17.8%) decrease in total appropriations, a \$2,388,138 (24.7%) decrease in reimbursements, a \$20,326 (3.7%) increase in revenue, and a \$2,226,672 (14.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations and reimbursements is due to the timing of infrastructure projects at the former Mather Air Force Base.

The increase in revenue is due to an increase in interest income in the Mather program.

Use of Fund Balance reflects a carryover \$13,318,774 in available balance.

McClellan

Program Overview

McClellan focuses on economic redevelopment of the former McClellan Air Force Base to promote employment and self-sufficiency through the job market and to achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self-funded with cooperative agreement funds, redevelopment bond proceeds, energy credits from electricity sales, revenues derived from McClellan Airfield Aircraft Rescue and Fire Fighting services and proceeds generated from sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased General Fund revenues and job growth.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$35,760,354	\$24,286,723	\$(11,473,631)	(32.1)%
Other Charges	\$180	\$110	\$(70)	(38.9)%
Interfund Charges	\$24,365,321	\$13,625,722	\$(10,739,599)	(44.1)%
Intrafund Charges	\$3,104,252	\$3,334,078	\$229,826	7.4%
Total Expenditures / Appropriations	\$63,230,107	\$41,246,633	\$(21,983,474)	(34.8)%
Total Reimbursements within Program	\$(38,677)	\$(27,096)	\$11,581	(29.9)%
Other Reimbursements	\$(25,158,977)	\$(14,181,927)	\$10,977,050	(43.6)%
Total Reimbursements	\$(25,197,654)	\$(14,209,023)	\$10,988,631	(43.6)%
Net Financing Uses	\$38,032,453	\$27,037,610	\$(10,994,843)	(28.9)%
Revenue				
Revenue from Use Of Money & Property	\$25,380	\$171,380	\$146,000	575.3%
Intergovernmental Revenues	\$10,000,000	\$1,296,124	\$(8,703,876)	(87.0)%
Miscellaneous Revenues	\$3,770,991	\$4,113,995	\$343,004	9.1%
Total Revenue	\$13,796,371	\$5,581,499	\$(8,214,872)	(59.5)%
Use of Fund Balance	\$24,236,082	\$21,456,111	\$(2,779,971)	(11.5)%

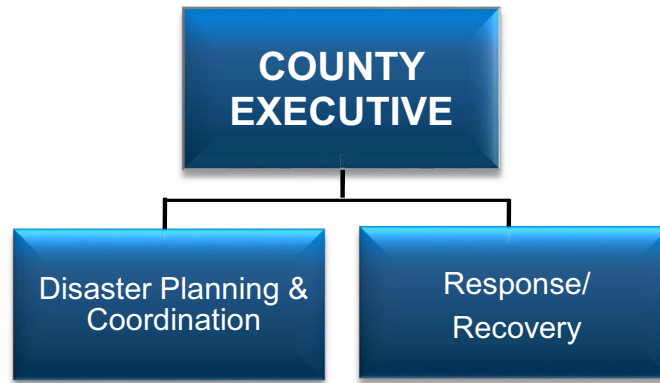
Summary of Changes

The Recommended Budget reflects a \$21,983,474 (34.8%) decrease in total appropriations, a \$10,988,631 (43.6%) decrease in reimbursements, an \$8,214,872 (59.5%) decrease in revenue, and a \$2,779,971 (11.5%) decrease in use of fund balance from the prior year Adopted Budget.

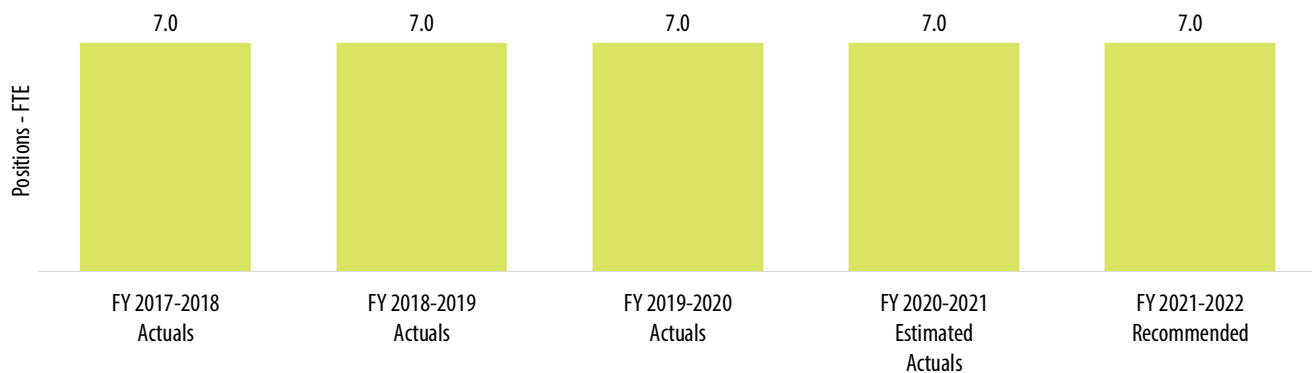
The decrease in total appropriations, reimbursements, and revenue is primarily due to adjustments projected in the activity level associated with Environmental Services Cooperative Agreements for environmental clean-ups of McClellan properties. Activity level is subject to authorized federal funding, clean-up timelines, project milestones, and regulatory oversight and approvals.

Use of Fund Balance reflects a carryover of \$21,456,111 in available balance.

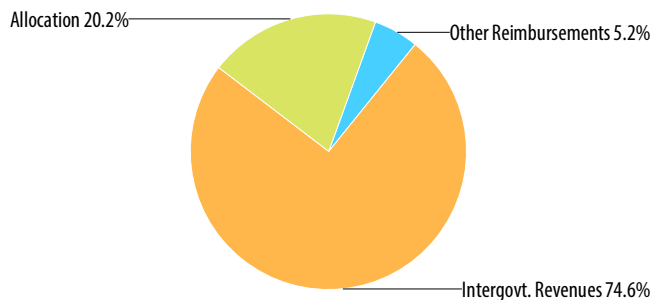
Department Structure Mary Jo Flynn, Chief



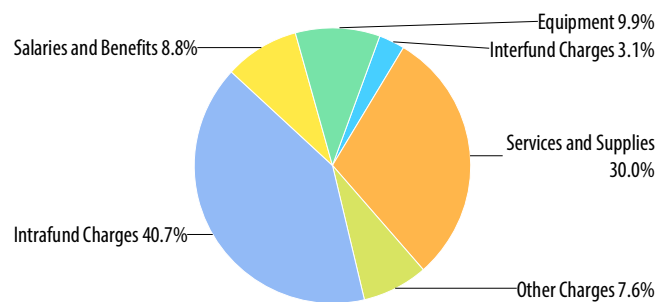
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Office of Emergency Services (OES)** coordinates the overall countywide response to large scale incidents and disasters. Under the direction of the Chief of Emergency Services, OES develops, coordinates and implements plans and procedures for local emergency services activities; performs a variety of activities related to mitigation, preparedness, recovery and response to incidents or disasters; facilitates, coordinates and delivers emergency management training to the County and the Operational Area; provides 24 hour emergency response to assist local first responders including law enforcement and fire departments and coordinates all resources in the region in the event of disaster; administers homeland security grants for the region and manages the emergency operations center for the County and the Operational Area. These Programs include:

- Grant Projects
- OES Administration

Goals

- Ensure integrated response to disasters by using the Standardized Emergency Management System (SEMS) and the National Incident Management System (NIMS), developing response capabilities, maintaining and improving the County's Emergency Operations Center (EOC), providing for immediate and sustained response operations, improving alert and notification capabilities in the region and enabling a smooth transition into long-term recovery.
- Provide emergency managers, county staff, and personnel from the Operational Area agencies, comprehensive and relevant skill development through training and exercises in emergency management and public awareness programs.
- Enhance local government capability to respond to all types of disaster events by coordinating the acquisition, distribution and oversight of federal Homeland Security grants.

Accomplishments

- Maintained our capability to deliver disaster related training and exercises as well as plan development through the acquisition of grant funding while also participating in response to a global pandemic.
- Provided direction and guidance to department staff on securing FEMA reimbursement for costs associated with response to the Novel Coronavirus Disease (COVID-19) with just-in-time training, sharing guidelines and information, and serving as the conduit between the County, California Governor's Office of Emergency Services and the Federal Emergency Management Agency.
- Upgraded emergency management software programs to improve incident and financial documentation to expedite the Operational Recovery from a large incident or disaster.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Grant Projects	\$16,136,387	\$11,156,553	\$(4,979,834)	(30.9)%
SacOES Admin	\$2,039,521	\$1,928,507	\$(111,014)	(5.4)%
Total Expenditures / Appropriations	\$18,175,908	\$13,085,060	\$(5,090,848)	(28.0)%
Total Reimbursements	\$(7,064,222)	\$(5,548,414)	\$1,515,808	(21.5)%
Net Financing Uses	\$11,111,686	\$7,536,646	\$(3,575,040)	(32.2)%
Total Revenue	\$9,530,415	\$5,933,462	\$(3,596,953)	(37.7)%
Net County Cost	\$1,581,271	\$1,603,184	\$21,913	1.4%
Positions	7.0	7.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,143,827	\$1,149,626	\$5,799	0.5%
Services & Supplies	\$6,491,098	\$3,925,512	\$(2,565,586)	(39.5)%
Other Charges	\$1,525,124	\$999,365	\$(525,759)	(34.5)%
Equipment	\$665,000	\$1,289,754	\$624,754	93.9%
Interfund Charges	\$259,264	\$400,000	\$140,736	54.3%
Intrafund Charges	\$8,091,595	\$5,320,803	\$(2,770,792)	(34.2)%
Total Expenditures / Appropriations	\$18,175,908	\$13,085,060	\$(5,090,848)	(28.0)%
Intrafund Reimbursements Within Programs	\$(6,922,685)	\$(5,130,901)	\$1,791,784	(25.9)%
Other Reimbursements	\$(141,537)	\$(417,513)	\$(275,976)	195.0%
Total Reimbursements	\$(7,064,222)	\$(5,548,414)	\$1,515,808	(21.5)%
Net Financing Uses	\$11,111,686	\$7,536,646	\$(3,575,040)	(32.2)%
Revenue				
Intergovernmental Revenues	\$9,530,415	\$5,933,462	\$(3,596,953)	(37.7)%
Total Revenue	\$9,530,415	\$5,933,462	\$(3,596,953)	(37.7)%
Net County Cost	\$1,581,271	\$1,603,184	\$21,913	1.4%
Positions	7.0	7.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$5,090,848 (28.0%) decrease in total appropriations, a \$1,515,808 (21.5%) decrease in reimbursements, a \$3,596,953 (37.7%) decrease in revenue, and a \$21,913 (1.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- State Homeland Security Grant Program (SHSGP) cycles being delayed due to COVID-19; significant changes to the grant at the Federal level have caused additional delays with the State application process for Local Governments.
- COVID-19 grants received in prior years are mostly spent and expire early in FY 2021-22.

The decrease in reimbursements is due to changes in reimbursements between programs within the Department due to SHSGP grant delays.

The decrease in revenue is due:

- SHSGP grant delays.
- Reductions for COVID-19 grants from prior years.

Grant Projects

Program Overview

The purpose of **Grant Projects** from Emergency Services is to obtain, administer, and disperse federal and state grant funds on behalf of the operational area to enhance emergency management capabilities in Sacramento County in the areas of planning, communication, equipment acquisition, flood planning, training and exercises for County staff and other operational area partners focusing on projects with regional benefits.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$5,614,548	\$3,165,944	\$(2,448,604)	(43.6)%
Other Charges	\$1,525,124	\$999,365	\$(525,759)	(34.5)%
Equipment	\$665,000	\$1,289,754	\$624,754	93.9%
Interfund Charges	\$259,264	\$400,000	\$140,736	54.3%
Intrafund Charges	\$8,072,451	\$5,301,490	\$(2,770,961)	(34.3)%
Total Expenditures / Appropriations	\$16,136,387	\$11,156,553	\$(4,979,834)	(30.9)%
Total Reimbursements within Program	\$(6,896,929)	\$(5,122,667)	\$1,774,262	(25.7)%
Other Reimbursements	—	\$(274,432)	\$(274,432)	—%
Total Reimbursements	\$(6,896,929)	\$(5,397,099)	\$1,499,830	(21.7)%
Net Financing Uses	\$9,239,458	\$5,759,454	\$(3,480,004)	(37.7)%
Revenue				
Intergovernmental Revenues	\$8,690,594	\$5,210,590	\$(3,480,004)	(40.0)%
Total Revenue	\$8,690,594	\$5,210,590	\$(3,480,004)	(40.0)%
Net County Cost	\$548,864	\$548,864	—	—%

Summary of Changes

The Recommended Budget reflects a \$4,979,834 (30.9%) decrease in total appropriations, a \$1,499,830 (21.7%) decrease in reimbursements, and a \$3,480,004 (40.0%) decrease in revenue from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- State Homeland Security Grant Program (SHSGP) cycles being delayed due to COVID-19; significant changes to the grant at the Federal level have caused additional delays with the State application process for Local Governments.
- COVID-19 grants received in prior years are mostly spent and expire early in FY 2021-22.

The decrease in reimbursements is due to changes in reimbursements between programs within the Department due to SHSGP grant delays.

The decrease in revenue is due to:

- SHSGP grant delays.
- Reductions for COVID-19 grants from prior years.

SacOES Admin

Program Overview

The purpose of **Sacramento County Office of Emergency Services Administration** is to develop and maintain Sacramento County's Emergency Operations Plan, annexes to the plan and supporting communications plan, and coordinate the plan and all emergency management issues with the County's emergency response organization and other local, state and federal agencies. Plan, prepare, train and exercise to ensure the readiness of the County's emergency response organization. Provide operational area coordination for cities and special districts. Act as the conduit between local government and the state emergency services organization for the coordination of resources. Provide and maintain a functional emergency operations center for Sacramento County and the Operational Area as a suitable location for emergency management during disasters. Coordinate alerts and warnings, public information, management of critical resources, and situational awareness for establishing priorities for management of emergencies. Provide for coordination among responding jurisdictions, agencies, and levels of government to protect people, property and the environment, and coordination of recovery from disasters, as well as providing information and priorities during disasters.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,143,827	\$1,149,626	\$5,799	0.5%
Services & Supplies	\$876,550	\$759,568	\$(116,982)	(13.3)%
Intrafund Charges	\$19,144	\$19,313	\$169	0.9%
Total Expenditures / Appropriations	\$2,039,521	\$1,928,507	\$(111,014)	(5.4)%
Total Reimbursements within Program	\$(25,756)	\$(8,234)	\$17,522	(68.0)%
Other Reimbursements	\$(141,537)	\$(143,081)	\$(1,544)	1.1%
Total Reimbursements	\$(167,293)	\$(151,315)	\$15,978	(9.6)%
Net Financing Uses	\$1,872,228	\$1,777,192	\$(95,036)	(5.1)%
Revenue				
Intergovernmental Revenues	\$839,821	\$722,872	\$(116,949)	(13.9)%
Total Revenue	\$839,821	\$722,872	\$(116,949)	(13.9)%
Net County Cost	\$1,032,407	\$1,054,320	\$21,913	2.1%
Positions	7.0	7.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$111,014 (5.4%) decrease in total appropriations, a \$15,978 (9.6%) decrease in reimbursements, a \$116,949 (13.9%) decrease in revenue, and a \$21,913 (2.1%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to the transfer of remaining Emergency Management Power Grant (EMPG-S) funding to the appropriate Grant Projects fund center.

The decrease in reimbursements is due to a lower amount needed from EMPG-S funds to cover the Assistant Coordinator position in this program. A new Coordinator was hired at the end of Fiscal Year 2020-21 at a lower cost.

The decrease in revenue is due to a transfer of the remaining grant funding to the appropriate Grant Projects fund center.

Budget Unit Functions & Responsibilities

The Office of Emergency Services, **Grant Projects**, provides financing for certain projects and programs administered by the Office of Emergency Services. Grant allocations that were received and not spent in the same fiscal year, and are carried over from the prior fiscal years are budgeted in this program. These allocations are not on a reimbursement basis. This Budget unit was created in FY 2021-22.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
OES Grants	—	\$274,432	\$274,432	—%
Total Expenditures / Appropriations	—	\$274,432	\$274,432	—%
Net Financing Uses	—	\$274,432	\$274,432	—%
Use of Fund Balance	—	\$274,432	\$274,432	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	—	\$274,432	\$274,432	—%
Total Expenditures / Appropriations	—	\$274,432	\$274,432	—%
Net Financing Uses	—	\$274,432	\$274,432	—%
Use of Fund Balance	—	\$274,432	\$274,432	—%

Summary of Changes

The Recommended Budget reflects an \$274,432 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to not expending the Community Power Resiliency (CPR) Grant in FY 2020-21. The funds were moved into this Budget Unit to track expenditures, and are offset by an increase in the use of Fund Balance.

Budget Unit Functions & Responsibilities

Fair Housing Services provides oversight of the fair housing services contract for unincorporated County residents and retirement liability payments for the Sacramento Regional Human Rights/ Fair Housing Commission.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Fair Housing Services	\$197,352	\$209,074	\$11,722	5.9%
Total Expenditures / Appropriations	\$197,352	\$209,074	\$11,722	5.9%
Net Financing Uses	\$197,352	\$209,074	\$11,722	5.9%
Net County Cost	\$197,352	\$209,074	\$11,722	5.9%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$146,117	\$156,117	\$10,000	6.8%
Other Charges	\$49,735	\$51,457	\$1,722	3.5%
Intrafund Charges	\$1,500	\$1,500	—	—%
Total Expenditures / Appropriations	\$197,352	\$209,074	\$11,722	5.9%
Net Financing Uses	\$197,352	\$209,074	\$11,722	5.9%
Net County Cost	\$197,352	\$209,074	\$11,722	5.9%

Summary of Changes

The Recommended Budget reflects an \$11,722 (5.9%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in retirement liability costs.
- Recommended growth of \$10,000 detailed later in this section.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Fair Housing Services	10,000	—	—	10,000	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
One time Funding for Website - Renters Helpline Contract	10,000	—	—	10,000	—

One-time funding for the Renters Helpline website overhaul is needed as the funders group has requested that Sacramento County participate in the cost of this work to promote a more user-friendly interface. The current website is not user-friendly and there is a need to present more information about tenant's rights in a more user-friendly and professional manner. The overhaul of the website will include more frequently asked questions to assist with helpline call volume for efficiencies, a content management platform that would allow staff to make minor updates, logo and graphics updates, and possibly a live chat feature.

Budget Unit Functions & Responsibilities

The **Antelope Public Facilities Financing Plan** (PFFP) provides funding for major public facilities necessary to serve urbanization of the Antelope area, which includes construction of roadway, park, and fire protection facilities, plus funding storm drainage and water supply mitigation measures. The funding sources are development impact fees and programs include:

- Antelope PFFP Drainage Facilities
- Antelope PFFP East Antelope Local Roadway
- Antelope PFFP Roadway Facilities
- Antelope PFFP Water Facilities and Services

Goals

- Ensure that necessary financing is available when needed for planned projects in the PFFP.
- Utilize county departments and non-county agencies as resources on projects that include infrastructure design and construction, environmental impact matters, cost-sharing agreements, contributions and reimbursements, and land use impacts to the PFFP.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Antelope PFFP Drainage Facilities	\$34,291	\$33,918	\$(373)	(1.1)%
Antelope PFFP East Antelope Local Roadway	\$302,361	\$299,052	\$(3,309)	(1.1)%
Antelope PFFP Roadway Facilities	\$2,931,685	\$3,362,823	\$431,138	14.7%
Antelope PFFP Water Facilities and Services	\$108,531	\$108,075	\$(456)	(0.4)%
Total Expenditures / Appropriations	\$3,376,868	\$3,803,868	\$427,000	12.6%
Net Financing Uses	\$3,376,868	\$3,803,868	\$427,000	12.6%
Total Revenue	\$1,221,094	\$1,745,684	\$524,590	43.0%
Use of Fund Balance	\$2,155,774	\$2,058,184	\$(97,590)	(4.5)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$2,439,079	\$304,110	\$(2,134,969)	(87.5)%
Other Charges	\$937,789	\$3,499,758	\$2,561,969	273.2%
Total Expenditures / Appropriations	\$3,376,868	\$3,803,868	\$427,000	12.6%
Net Financing Uses	\$3,376,868	\$3,803,868	\$427,000	12.6%
Revenue				
Revenue from Use Of Money & Property	\$18,000	\$3,600	\$(14,400)	(80.0)%
Charges for Services	\$250,000	—	\$(250,000)	(100.0)%
Miscellaneous Revenues	\$953,094	\$1,742,084	\$788,990	82.8%
Total Revenue	\$1,221,094	\$1,745,684	\$524,590	43.0%
Use of Fund Balance	\$2,155,774	\$2,058,184	\$(97,590)	(4.5)%

Summary of Changes

The Recommended Budget reflects a \$427,000 (12.6%) increase in total appropriations, a \$524,590 (43.0%) increase in revenue, and a \$97,590 (4.5%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to higher anticipated use of the Statewide Community Infrastructure Program (SCIP), which allows programs to be reimbursed for project expenditures from prepaid development impact fees.

The increase in revenue is due to a higher anticipated SCIP revenues.

Use of Fund Balance reflects a carryover of \$2,058,184 in available balance.

Antelope PFFP Drainage Facilities

Program Overview

Antelope PFFP Drainage Facilities provides for the necessary drainage infrastructure to help urbanize the Antelope area. The program is funded by a drainage development impact fee.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,814	—	\$(1,814)	(100.0)%
Other Charges	\$32,477	\$33,918	\$1,441	4.4%
Total Expenditures / Appropriations	\$34,291	\$33,918	\$(373)	(1.1)%
Net Financing Uses	\$34,291	\$33,918	\$(373)	(1.1)%
Revenue				
Revenue from Use Of Money & Property	\$500	\$100	\$(400)	(80.0)%
Total Revenue	\$500	\$100	\$(400)	(80.0)%
Use of Fund Balance	\$33,791	\$33,818	\$27	0.1%

Summary of Changes

The Recommended Budget reflects a \$373 (1.1%) decrease in total appropriations, a \$400 (80.0%) decrease in revenue, and a \$27 (0.1%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to less funding being available for projects.

The decrease in revenue is due to lower anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$33,818 in available balance.

Antelope PFFP East Antelope Local Roadway

Program Overview

Antelope PFFP East Antelope Local Roadway provides for the necessary local roadway infrastructure to help urbanize the East Antelope area. The program is funded by a roadway development impact fee.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$4,180	\$4,110	\$(70)	(1.7)%
Other Charges	\$298,181	\$294,942	\$(3,239)	(1.1)%
Total Expenditures / Appropriations	\$302,361	\$299,052	\$(3,309)	(1.1)%
Net Financing Uses	\$302,361	\$299,052	\$(3,309)	(1.1)%
Revenue				
Revenue from Use Of Money & Property	\$4,000	\$1,000	\$(3,000)	(75.0)%
Charges for Services	—	—	—	—%
Total Revenue	\$4,000	\$1,000	\$(3,000)	(75.0)%
Use of Fund Balance	\$298,361	\$298,052	\$(309)	(0.1)%

Summary of Changes

The Recommended Budget reflects a \$3,309 (1.1%) decrease in total appropriations, a \$3,000 (75.0%) decrease in revenue, and a \$309 (0.1%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to less funding being available for projects.

The decrease in revenue is due to lower anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$298,052 in available balance.

Antelope PFFP Roadway Facilities

Program Overview

Antelope PFFP Roadway Facilities provides for the necessary roadway infrastructure to help urbanize the Antelope area. The program is funded by a roadway development impact fee.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$2,431,685	\$300,000	\$(2,131,685)	(87.7)%
Other Charges	\$500,000	\$3,062,823	\$2,562,823	512.6%
Total Expenditures / Appropriations	\$2,931,685	\$3,362,823	\$431,138	14.7%
Net Financing Uses	\$2,931,685	\$3,362,823	\$431,138	14.7%
Revenue				
Revenue from Use Of Money & Property	\$12,000	\$1,000	\$(11,000)	(91.7)%
Charges for Services	\$250,000	—	\$(250,000)	(100.0)%
Miscellaneous Revenues	\$953,094	\$1,742,084	\$788,990	82.8%
Total Revenue	\$1,215,094	\$1,743,084	\$527,990	43.5%
Use of Fund Balance	\$1,716,591	\$1,619,739	\$(96,852)	(5.6)%

Summary of Changes

The Recommended Budget reflects a \$431,138 (14.7%) increase in total appropriations, a \$527,990 (43.5%) increase in revenue, and a \$96,852 (5.6%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to higher anticipated use of the Statewide Community Infrastructure Program (SCIP), which allows programs to be reimbursed for project expenditures from prepaid impact fees.

The increase in revenue is due to a higher anticipated SCIP revenues.

Use of Fund Balance reflects a carryover of \$1,619,739 in available balance.

Antelope PFFP Water Facilities and Services

Program Overview

Antelope PFFP Water Facilities and Services provides for the necessary water facilities to help urbanize the Antelope area. The program is funded by a water facilities and services development impact fee.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,400	—	\$(1,400)	(100.0)%
Other Charges	\$107,131	\$108,075	\$944	0.9%
Total Expenditures / Appropriations	\$108,531	\$108,075	\$(456)	(0.4)%
Net Financing Uses	\$108,531	\$108,075	\$(456)	(0.4)%
Revenue				
Revenue from Use Of Money & Property	\$1,500	\$1,500	—	—%
Total Revenue	\$1,500	\$1,500	—	—%
Use of Fund Balance	\$107,031	\$106,575	\$(456)	(0.4)%

Summary of Changes

The Recommended Budget reflects a \$456 (0.4%) decrease in total appropriations and use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is primarily due to lower anticipated administrative costs.

Use of Fund Balance reflects a carryover of \$106,575 in available balance.

Budget Unit Functions & Responsibilities

The **Bradshaw/US 50 Financing District** provides funding for portions of the major public infrastructure necessary for Sacramento County residents, local employees, and business customers to efficiently utilize transportation facilities in the area of Bradshaw Road and US 50. The only remaining source of revenue is interest earnings.

Goals

- Ensure district funding is available for transportation facilities through financial management of bond proceeds.
- Work collaboratively with county departments and non-county agencies on project activities including infrastructure project design and construction, environmental impact matters, cost-sharing agreements, contributions and reimbursements, and land use impacts to the District.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Bradshaw/US 50 Capital Projects	\$51,935	\$51,961	\$26	0.1%
Total Expenditures / Appropriations	\$51,935	\$51,961	\$26	0.1%
Net Financing Uses	\$51,935	\$51,961	\$26	0.1%
Total Revenue	\$1,000	\$1,000	—	—%
Use of Fund Balance	\$50,935	\$50,961	\$26	0.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$20,000	\$20,000	—	—%
Other Charges	\$31,935	\$31,961	\$26	0.1%
Total Expenditures / Appropriations	\$51,935	\$51,961	\$26	0.1%
Net Financing Uses	\$51,935	\$51,961	\$26	0.1%
Revenue				
Revenue from Use Of Money & Property	\$1,000	\$1,000	—	—%
Total Revenue	\$1,000	\$1,000	—	—%
Use of Fund Balance	\$50,935	\$50,961	\$26	0.1%

Summary of Changes

The Recommended Budget reflects a \$26 (0.1%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in fund balance.

Use of Fund Balance reflects a carryover of \$50,961 in available balance.

Budget Unit Functions & Responsibilities

The **County Service Area (CSA) No. 10** provides funding for extended transportation services to achieve trip reduction targets in the North Vineyard Station Specific Plan and other urban development areas in Sacramento County. The program is funded by a development impact fee.

Goals

- Coordinate with Department of Transportation to establish the services contracts for extended transportation services targeting trip reduction for the District's Benefit Zones.
- Provide trip reduction services that may include shuttle transit service as appropriate using funding from service charges that appear as direct levies on property tax bills within the District.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
County Service Area No. 10 Benefit Zone 3	\$354,983	\$346,508	\$(8,475)	(2.4)%
Total Expenditures / Appropriations	\$354,983	\$346,508	\$(8,475)	(2.4)%
Net Financing Uses	\$354,983	\$346,508	\$(8,475)	(2.4)%
Total Revenue	\$275,645	\$298,223	\$22,578	8.2%
Use of Fund Balance	\$79,338	\$48,285	\$(31,053)	(39.1)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$354,983	\$346,508	\$(8,475)	(2.4)%
Total Expenditures / Appropriations	\$354,983	\$346,508	\$(8,475)	(2.4)%
Net Financing Uses	\$354,983	\$346,508	\$(8,475)	(2.4)%
Revenue				
Revenue from Use Of Money & Property	—	\$1,500	\$1,500	—%
Charges for Services	\$275,645	\$296,723	\$21,078	7.6%
Total Revenue	\$275,645	\$298,223	\$22,578	8.2%
Use of Fund Balance	\$79,338	\$48,285	\$(31,053)	(39.1)%

Summary of Changes

The Recommended Budget reflects an \$8,475 (2.4%) decrease in total appropriations, a \$22,578 (8.2%) increase in revenue, and a \$31,053 (39.1%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is primarily due to a decrease in other professional services.

The increase in revenue is due to an increase in special tax revenue.

Use of Fund Balance reflects the net of a carryover of \$298,285 in available balance and a provision for reserve of \$250,000.

- CSA No. 10 reserve has increased \$250,000.

Budget Unit Functions & Responsibilities

The **Countywide Library Facilities Administration Fee** provides ongoing program administration to facilitate the collection of development impact fees to fund the Library Facilities projects, prepare annual reports and program updates as needed.

Goals

- Deliver accurate reports that help program administrators of the Sacramento Public Library Authority Facility Master Plan determine the most appropriate use of funds provided by the collection of the Library Facilities Development Impact Fee.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Countywide Library Facilities Admin Fee	\$34,998	\$27,240	\$(7,758)	(22.2)%
Total Expenditures / Appropriations	\$34,998	\$27,240	\$(7,758)	(22.2)%
Net Financing Uses	\$34,998	\$27,240	\$(7,758)	(22.2)%
Total Revenue	\$20,000	\$15,000	\$(5,000)	(25.0)%
Use of Fund Balance	\$14,998	\$12,240	\$(2,758)	(18.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$34,998	\$27,240	\$(7,758)	(22.2)%
Total Expenditures / Appropriations	\$34,998	\$27,240	\$(7,758)	(22.2)%
Net Financing Uses	\$34,998	\$27,240	\$(7,758)	(22.2)%
Revenue				
Charges for Services	\$20,000	\$15,000	\$(5,000)	(25.0)%
Total Revenue	\$20,000	\$15,000	\$(5,000)	(25.0)%
Use of Fund Balance	\$14,998	\$12,240	\$(2,758)	(18.4)%

Summary of Changes

The Recommended Budget reflects a \$7,758 (22.2%) decrease in total appropriations, a \$5,000 (25.0%) decrease in revenue, and a \$2,758 (18.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due less available funding for operating costs.

The decrease in revenue is due to lower anticipated development fee revenue.
Use of Fund Balance reflects a carryover of \$12,240 in available balance.

Budget Unit Functions & Responsibilities

The **Florin Road Capital Project** provides funding for enhancements in the Florin Road area as identified in the District’s Management Plan. The only revenue source is from interest earnings from prior collections.

Goals

- Ensure that the District funding is available for planned projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Florin Road Property and Business Improvement District (PBID)	\$402,669	\$403,874	\$1,205	0.3%
Total Expenditures / Appropriations	\$402,669	\$403,874	\$1,205	0.3%
Net Financing Uses	\$402,669	\$403,874	\$1,205	0.3%
Total Revenue	—	\$1,000	\$1,000	—%
Use of Fund Balance	\$402,669	\$402,874	\$205	0.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$402,669	\$403,874	\$1,205	0.3%
Total Expenditures / Appropriations	\$402,669	\$403,874	\$1,205	0.3%
Net Financing Uses	\$402,669	\$403,874	\$1,205	0.3%
Revenue				
Revenue from Use Of Money & Property	—	\$1,000	\$1,000	—%
Total Revenue	—	\$1,000	\$1,000	—%
Use of Fund Balance	\$402,669	\$402,874	\$205	0.1%

Summary of Changes

The Recommended Budget reflects a \$1,205 (0.3%) increase in total appropriations, a \$1,000 (new) increase in revenue, and a \$205 (0.1%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in payments to Florin Road Property-Based Improvement District (PBID).

The increase in revenue is due to an increase of interest earnings.

Use of Fund Balance reflects a carryover of \$402,874 in available balance.

Budget Unit Functions & Responsibilities

The **Florin Vineyard No. 1 Community Facilities District (CFD) 2016-2** provides portions of the major public infrastructure necessary for the Florin Vineyard area to urbanize. This includes construction of improvements designated to meet the needs of development within the Florin Vineyard No. 1 CFD 2016-2 including roadway and transportation, park, parkway and open space improvements. The program is funded from prior bond issuance and interest earnings.

Goals

- Coordinate support for infrastructure design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursement, and land use impacts utilizing other county departments and non-county agencies as resources for the District projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Florin Vineyard No.1 CFD	\$4,495,167	\$3,573,004	\$(922,163)	(20.5)%
Total Expenditures / Appropriations	\$4,495,167	\$3,573,004	\$(922,163)	(20.5)%
Total Reimbursements	—	\$(20,000)	\$(20,000)	—%
Net Financing Uses	\$4,495,167	\$3,553,004	\$(942,163)	(21.0)%
Total Revenue	\$102,000	\$134,353	\$32,353	31.7%
Use of Fund Balance	\$4,393,167	\$3,418,651	\$(974,516)	(22.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$2,523,232	\$2,012,851	\$(510,381)	(20.2)%
Other Charges	\$1,971,935	\$1,540,153	\$(431,782)	(21.9)%
Interfund Charges	—	\$20,000	\$20,000	—%
Total Expenditures / Appropriations	\$4,495,167	\$3,573,004	\$(922,163)	(20.5)%
Other Reimbursements	—	\$(20,000)	\$(20,000)	—%
Total Reimbursements	—	\$(20,000)	\$(20,000)	—%
Net Financing Uses	\$4,495,167	\$3,553,004	\$(942,163)	(21.0)%
Revenue				
Revenue from Use Of Money & Property	—	\$60,200	\$60,200	—%
Charges for Services	\$102,000	\$74,153	\$(27,847)	(27.3)%
Total Revenue	\$102,000	\$134,353	\$32,353	31.7%
Use of Fund Balance	\$4,393,167	\$3,418,651	\$(974,516)	(22.2)%

Summary of Changes

The Recommended Budget reflects a \$922,163 (20.5%) decrease in total appropriations, a \$20,000 (new) increase in reimbursements, a \$32,353 (31.7%) increase in revenue, and a \$974,516 (22.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is primarily due to lower available fund balance due to prior year expenses drawing down the fund balance.

The increase in reimbursements reflects a \$20,000 transfer of interest earnings from the Florin Vineyard CFD No. 1 Facilities fund center to the Florin Vineyard CFD No. 1 Administration fund center.

The increase in revenue is due to higher anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$3,418,651 in available balance.

Budget Unit Functions & Responsibilities

The **Florin Vineyard Community Plan** (FVCP) provides portions of the major public infrastructure necessary for the area to urbanize. This includes the construction of roadways, park and public transit facilities plus funding roadways for other jurisdictions as identified by the FVCP Fee Program. Funding for this program is achieved through a development impact fee.

Goals

- Ensure funding is provided for infrastructure project design and construction, and the FVCP area’s land-use impacts are mitigated.
- Monitor and ensure adequate infrastructure funding is available for planned projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Florin Vineyard Community Plan	\$1,205,795	\$1,180,372	\$(25,423)	(2.1)%
Total Expenditures / Appropriations	\$1,205,795	\$1,180,372	\$(25,423)	(2.1)%
Total Reimbursements	—	\$(100)	\$(100)	—%
Net Financing Uses	\$1,205,795	\$1,180,272	\$(25,523)	(2.1)%
Total Revenue	\$15,000	\$32,700	\$17,700	118.0%
Use of Fund Balance	\$1,190,795	\$1,147,572	\$(43,223)	(3.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$293,948	\$241,741	\$(52,207)	(17.8)%
Other Charges	\$911,847	\$938,531	\$26,684	2.9%
Interfund Charges	—	\$100	\$100	—%
Total Expenditures / Appropriations	\$1,205,795	\$1,180,372	\$(25,423)	(2.1)%
Other Reimbursements	—	\$(100)	\$(100)	—%
Total Reimbursements	—	\$(100)	\$(100)	—%
Net Financing Uses	\$1,205,795	\$1,180,272	\$(25,523)	(2.1)%
Revenue				
Revenue from Use Of Money & Property	—	\$1,500	\$1,500	—%
Charges for Services	\$15,000	\$31,200	\$16,200	108.0%
Total Revenue	\$15,000	\$32,700	\$17,700	118.0%
Use of Fund Balance	\$1,190,795	\$1,147,572	\$(43,223)	(3.6)%

Summary of Changes

The Recommended Budget reflects a \$25,423 (2.1%) decrease in total appropriations, a \$100 (new) increase in reimbursements, a \$17,700 (118.0%) increase in revenue, and a \$43,223 (3.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower anticipated administrative expenses.

The increase reimbursements is due to a transfer of funds between accounts to close out the Frontage Lane fund center. The expense is shown in the Frontage Lane fund center and it will be transferred to the Roadway fund center.

The increase in revenue is due to anticipated additional development fee revenue.

Use of Fund Balance reflects a carryover of \$1,147,572 in available balance.

Budget Unit Functions & Responsibilities

The **Laguna Community Facilities District** provides funding for portions of the major public infrastructure necessary for the urbanization of the area. This includes construction of a major freeway interchange, roadway, public transit and fire protection facilities. The only remaining source of revenue is from interest earnings from prior collections.

Goals

- Collaborate with the cities of Elk Grove and Sacramento and the Sacramento Regional Transit District regarding the funding of remaining project priorities.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Laguna CFD	\$347,874	\$332,761	\$(15,113)	(4.3)%
Total Expenditures / Appropriations	\$347,874	\$332,761	\$(15,113)	(4.3)%
Net Financing Uses	\$347,874	\$332,761	\$(15,113)	(4.3)%
Total Revenue	—	\$1,000	\$1,000	—%
Use of Fund Balance	\$347,874	\$331,761	\$(16,113)	(4.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$50,000	\$100,000	\$50,000	100.0%
Other Charges	\$297,874	\$232,761	\$(65,113)	(21.9)%
Total Expenditures / Appropriations	\$347,874	\$332,761	\$(15,113)	(4.3)%
Net Financing Uses	\$347,874	\$332,761	\$(15,113)	(4.3)%
Revenue				
Revenue from Use Of Money & Property	—	\$1,000	\$1,000	—%
Total Revenue	—	\$1,000	\$1,000	—%
Use of Fund Balance	\$347,874	\$331,761	\$(16,113)	(4.6)%

Summary of Changes

The Recommended Budget reflects a \$15,113 (4.3%) decrease in total appropriations, a \$1,000 (new) increase in revenue, and a \$16,113 (4.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower fund balance carryover available to fund projects.

The increase in revenue is due to higher anticipated interest earnings.
Use of Fund Balance reflects a carryover of \$331,761 in available balance.

Budget Unit Functions & Responsibilities

The **Laguna Creek/Elliott Ranch Community Facilities District (CFD) No. 1** distributes funds within the guidelines of the bond covenants to the City of Elk Grove for the major public infrastructure necessary to urbanize the area. This includes remaining construction authorized when the District was formed in 1990 of freeway interchange, railroad overcrossing, roadway, public transit, fire protection, park, storm drainage and flood control facilities. Most of these facilities were completed prior to the incorporation of Elk Grove in 2000. This budget unit is funded by a special tax and programs include:

- Laguna Creek/Elliott Ranch CFD Improvement Area No. 1
- Laguna Creek/Elliott Ranch CFD Improvement Area No. 2

Goals

- Collaborate with the City of Elk Grove to schedule remaining authorized facilities projects with the available District financing.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 1	\$2,208,585	\$2,073,014	\$(135,571)	(6.1)%
Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 2	\$1,840,565	\$1,904,291	\$63,726	3.5%
Total Expenditures / Appropriations	\$4,049,150	\$3,977,305	\$(71,845)	(1.8)%
Net Financing Uses	\$4,049,150	\$3,977,305	\$(71,845)	(1.8)%
Total Revenue	\$449,000	\$218,700	\$(230,300)	(51.3)%
Use of Fund Balance	\$3,600,150	\$3,758,605	\$158,455	4.4%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,577,150	\$1,505,305	\$(71,845)	(4.6)%
Other Charges	\$2,472,000	\$2,472,000	—	—%
Total Expenditures / Appropriations	\$4,049,150	\$3,977,305	\$(71,845)	(1.8)%
Net Financing Uses	\$4,049,150	\$3,977,305	\$(71,845)	(1.8)%
Revenue				
Revenue from Use Of Money & Property	—	\$4,500	\$4,500	—%
Miscellaneous Revenues	\$449,000	\$214,200	\$(234,800)	(52.3)%
Total Revenue	\$449,000	\$218,700	\$(230,300)	(51.3)%
Use of Fund Balance	\$3,600,150	\$3,758,605	\$158,455	4.4%

Summary of Changes

The Recommended Budget reflects a \$71,845 (1.8%) decrease in total appropriations, a \$230,300 (51.3%) decrease in revenue, and a \$158,455 (4.4%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower special tax revenue available to allocate within Laguna Creek Ranch / Elliott Ranch Community Facilities District (CFD) No. 1.

The decrease in revenue is due to Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 1 no longer receiving special tax revenue as planned due to the final levy in FY 2020-21.

Use of Fund Balance reflects a carryover of \$3,758,605 in available balance.

- There are no changes to reserves.

Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 1

Program Overview

Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 1 provides for the construction of major freeway interchanges, railroad overcrossing, roadway, public transit, fire protection, park storm drainage, and flood control facilities within the district. The only remaining source of revenue is interest earnings on prior collections.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$891,585	\$756,014	\$(135,571)	(15.2)%
Other Charges	\$1,317,000	\$1,317,000	—	—%
Total Expenditures / Appropriations	\$2,208,585	\$2,073,014	\$(135,571)	(6.1)%
Net Financing Uses	\$2,208,585	\$2,073,014	\$(135,571)	(6.1)%
Revenue				
Revenue from Use Of Money & Property	—	\$4,500	\$4,500	—%
Miscellaneous Revenues	\$245,000	—	\$(245,000)	(100.0)%
Total Revenue	\$245,000	\$4,500	\$(240,500)	(98.2)%
Use of Fund Balance	\$1,963,585	\$2,068,514	\$104,929	5.3%

Summary of Changes

The Recommended Budget reflects a \$135,571 (6.1%) decrease in total appropriations, a \$240,500 (98.2%) decrease in revenue, and a \$104,929 (5.3%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a known reduction in revenue resulting in lower operating expenses.

The decrease in total revenue is due to this program no longer receiving special tax revenues.

Use of Fund Balance reflects a carryover of \$2,068,514 in available balance.

Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 2

Program Overview

Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 2 provides for the construction of major freeway interchanges, railroad overcrossing, roadway, public transit, fire protection, park storm drainage, and flood control facilities within the district. The program is funded by a special tax levy on properties in the district.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$685,565	\$749,291	\$63,726	9.3%
Other Charges	\$1,155,000	\$1,155,000	—	—%
Total Expenditures / Appropriations	\$1,840,565	\$1,904,291	\$63,726	3.5%
Net Financing Uses	\$1,840,565	\$1,904,291	\$63,726	3.5%
Revenue				
Miscellaneous Revenues	\$204,000	\$214,200	\$10,200	5.0%
Total Revenue	\$204,000	\$214,200	\$10,200	5.0%
Use of Fund Balance	\$1,636,565	\$1,690,091	\$53,526	3.3%

Summary of Changes

The Recommended Budget reflects a \$63,726 (3.5%) increase in total appropriations, a \$10,200 (5.0%) increase in revenue, and a \$53,526 (3.3%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to the additional fund balance.

The increase in revenue is due to an increase in special tax revenues.

Use of Fund Balance reflects a carryover of \$1,690,091 in available balance.

Budget Unit Functions & Responsibilities

The **Laguna Stonelake Community Facilities District (CFD)** provides funding for portions of the public infrastructure and public facilities necessary to urbanize the area. This includes the construction of roadway, drainage, sewer, water, library, park, and fire protection facilities. This program is funded by special taxes and interest earnings.

Goals

- Provide ongoing administration until the Mello-Roos special tax bonds are retired for the District.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Laguna Stonelake CFD	\$314,750	\$371,057	\$56,307	17.9%
Total Expenditures / Appropriations	\$314,750	\$371,057	\$56,307	17.9%
Net Financing Uses	\$314,750	\$371,057	\$56,307	17.9%
Total Revenue	\$132,500	\$144,125	\$11,625	8.8%
Use of Fund Balance	\$182,250	\$226,932	\$44,682	24.5%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$313,750	\$370,057	\$56,307	17.9%
Other Charges	\$1,000	\$1,000	—	—%
Total Expenditures / Appropriations	\$314,750	\$371,057	\$56,307	17.9%
Net Financing Uses	\$314,750	\$371,057	\$56,307	17.9%
Revenue				
Revenue from Use Of Money & Property	—	\$5,000	\$5,000	—%
Miscellaneous Revenues	\$132,500	\$139,125	\$6,625	5.0%
Total Revenue	\$132,500	\$144,125	\$11,625	8.8%
Use of Fund Balance	\$182,250	\$226,932	\$44,682	24.5%

Summary of Changes

The Recommended Budget reflects a \$56,307 (17.9%) increase in total appropriations, an \$11,625 (8.8%) increase in revenue, and a \$44,682 (24.5%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in available funding to cover the costs for administration of the levy, collections, and debt services on the outstanding bonds.

The increase in revenue is due to increased Special Tax Levy revenues and projected interest earnings.

Use of Fund Balance reflects a carryover of \$226,932 in available balance.

Budget Unit Functions & Responsibilities

The **Mather Landscape Maintenance Community Facilities District (CFD)** provides funding for the landscape maintenance and installation services associated with the Independence at Mather residential subdivision. This includes the installation, maintenance, repair and/or replacement of landscape facilities; the creation and maintenance of a firebreak area primarily at the boundaries of the District; and the maintenance of signing, pavement, striping and shoulders of a bike and pedestrian trail in the parkway/open space corridors. This program is funded by special taxes and interest earnings.

Goals

- Provide landscape maintenance and other services utilizing county departments as resources.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Mather Landscape Maintenance CFD	\$508,361	\$511,542	\$3,181	0.6%
Total Expenditures / Appropriations	\$508,361	\$511,542	\$3,181	0.6%
Net Financing Uses	\$508,361	\$511,542	\$3,181	0.6%
Total Revenue	\$163,000	\$145,261	\$(17,739)	(10.9)%
Use of Fund Balance	\$345,361	\$366,281	\$20,920	6.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$386,591	\$378,860	\$(7,731)	(2.0)%
Other Charges	\$2,000	\$2,000	—	—%
Interfund Charges	\$119,770	\$130,682	\$10,912	9.1%
Total Expenditures / Appropriations	\$508,361	\$511,542	\$3,181	0.6%
Net Financing Uses	\$508,361	\$511,542	\$3,181	0.6%
Revenue				
Revenue from Use Of Money & Property	—	\$2,000	\$2,000	—%
Charges for Services	\$163,000	\$143,261	\$(19,739)	(12.1)%
Total Revenue	\$163,000	\$145,261	\$(17,739)	(10.9)%
Use of Fund Balance	\$345,361	\$366,281	\$20,920	6.1%

Summary of Changes

The Recommended Budget reflects a \$3,181 (0.6%) increase in total appropriations, a \$17,739 (10.9%) decrease in revenue, and a \$20,920 (6.1%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to higher costs of service associated with landscape maintenance offset slightly by lower anticipated administrative costs.

The decrease in revenue is due to lower anticipated special tax revenue.

Use of Fund Balance reflects a carryover of \$366,281 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Mather Public Facilities Financing Plan** provides portions of the major public infrastructure roadway facilities necessary for the Mather area to develop. This program is funded by development impact fees.

Goals

- Coordinate support for infrastructure design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursements, and land use impacts utilizing other county departments and non-county agencies as resources for the District projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Mather Public Facilities Financing Plan	\$987,475	\$799,755	\$(187,720)	(19.0)%
Total Expenditures / Appropriations	\$987,475	\$799,755	\$(187,720)	(19.0)%
Net Financing Uses	\$987,475	\$799,755	\$(187,720)	(19.0)%
Total Revenue	\$120,000	\$20,600	\$(99,400)	(82.8)%
Use of Fund Balance	\$867,475	\$779,155	\$(88,320)	(10.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$868,925	\$681,205	\$(187,720)	(21.6)%
Other Charges	\$118,550	\$118,550	—	—%
Total Expenditures / Appropriations	\$987,475	\$799,755	\$(187,720)	(19.0)%
Net Financing Uses	\$987,475	\$799,755	\$(187,720)	(19.0)%
Revenue				
Charges for Services	\$100,000	\$20,600	\$(79,400)	(79.4)%
Miscellaneous Revenues	\$20,000	—	\$(20,000)	(100.0)%
Total Revenue	\$120,000	\$20,600	\$(99,400)	(82.8)%
Use of Fund Balance	\$867,475	\$779,155	\$(88,320)	(10.2)%

Summary of Changes

The Recommended Budget reflects a \$187,720 (19.0%) decrease in total appropriations, a \$99,400 (82.8%) decrease in revenue, and an \$88,320 (10.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to less fund balance available due to Douglas Road project expenditures that have occurred to date.

The decrease in revenue is due to reducing the assumption of development impact fee revenue.

Use of Fund Balance reflects a carryover of \$779,155 in available balance.

Budget Unit Functions & Responsibilities

The **McClellan Community Facilities District (CFD) 2004-1** provides funding for portions of the public infrastructure and public facilities necessary for reuse. This includes construction of roadway, drainage, sewer, and landscape facilities. This program is funded by prior bond issuance, special taxes, and interest earnings.

Goals

- Ensure the necessary financing is available when needed for planned projects. This includes provisions for, and documentation of, reimbursement payments to private developers for infrastructure work performed at the developers' initial expense.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
McClellan Park CFD No. 2004-1	\$835,041	\$815,672	\$(19,369)	(2.3)%
Total Expenditures / Appropriations	\$835,041	\$815,672	\$(19,369)	(2.3)%
Net Financing Uses	\$835,041	\$815,672	\$(19,369)	(2.3)%
Total Revenue	\$333,000	\$226,900	\$(106,100)	(31.9)%
Use of Fund Balance	\$502,041	\$588,772	\$86,731	17.3%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$500,707	\$571,685	\$70,978	14.2%
Other Charges	\$334,334	\$243,987	\$(90,347)	(27.0)%
Total Expenditures / Appropriations	\$835,041	\$815,672	\$(19,369)	(2.3)%
Net Financing Uses	\$835,041	\$815,672	\$(19,369)	(2.3)%
Revenue				
Revenue from Use Of Money & Property	—	\$15,000	\$15,000	—%
Miscellaneous Revenues	\$333,000	\$211,900	\$(121,100)	(36.4)%
Total Revenue	\$333,000	\$226,900	\$(106,100)	(31.9)%
Use of Fund Balance	\$502,041	\$588,772	\$86,731	17.3%

Summary of Changes

The Recommended Budget reflects a \$19,369 (2.3%) decrease in total appropriations, a \$106,100 (31.9%) decrease in revenue, and an \$86,731 (17.3%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to less revenue being available for operating expenses.

The decrease in revenue is due to lower direct levy revenues.

Use of Fund Balance reflects a carryover of \$588,772 in available balance.

Budget Unit Functions & Responsibilities

The **Metro Air Park 2001 Community Facilities District (CFD) 2000-1** provides funding for public infrastructure and facilities necessary to develop. This includes construction of roadway, freeway, drainage, sewer, and water facilities. This program is funded by special taxes and prior bond issuance.

Goals

- Ensure that necessary financing is available when needed for planned projects through either the issuance of debt or collection of special taxes. This includes provisions for, and documentation of, reimbursement payments to private developers for infrastructure work performed at the developers' initial expense.

Accomplishments

- The Metro Air Park I-5 Interchange project was substantially completed in FY 2020-2021.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Metro Air Park 2001 CFD No. 2000-1	\$18,935,669	\$8,492,385	\$(10,443,284)	(55.2)%
Total Expenditures / Appropriations	\$18,935,669	\$8,492,385	\$(10,443,284)	(55.2)%
Net Financing Uses	\$18,935,669	\$8,492,385	\$(10,443,284)	(55.2)%
Total Revenue	\$7,101,406	\$1,675,793	\$(5,425,613)	(76.4)%
Use of Fund Balance	\$11,834,263	\$6,816,592	\$(5,017,671)	(42.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$18,865,869	\$8,422,585	\$(10,443,284)	(55.4)%
Other Charges	\$69,800	\$69,800	—	—%
Total Expenditures / Appropriations	\$18,935,669	\$8,492,385	\$(10,443,284)	(55.2)%
Net Financing Uses	\$18,935,669	\$8,492,385	\$(10,443,284)	(55.2)%
Revenue				
Revenue from Use Of Money & Property	—	\$35,000	\$35,000	—%
Miscellaneous Revenues	\$7,101,406	\$1,640,793	\$(5,460,613)	(76.9)%
Total Revenue	\$7,101,406	\$1,675,793	\$(5,425,613)	(76.4)%
Use of Fund Balance	\$11,834,263	\$6,816,592	\$(5,017,671)	(42.4)%

Summary of Changes

The Recommended Budget reflects a \$10,443,284 (55.2%) decrease in total appropriations, a \$5,425,613 (76.4%) decrease in revenue, and a \$5,017,671 (42.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to funds used on the Metro I-5 Interchange project, and the expectation that the project will be completed in FY 2020-21 with some expenditures being paid in FY 2021-22.

The decrease in revenue is due to lower anticipated special tax revenue due to declining delinquencies outstanding that remain to be collected. FY 2020-21 included significant revenues from delinquency collections.

Use of Fund Balance reflects a carryover of \$6,816,592 in available balance.

Budget Unit Functions & Responsibilities

The **Metro Air Park Impact Fees** provides funding for portions of the major public infrastructure necessary for the urbanization of the Metro Air Park Special Program area. This includes construction of roadways improvements, freeway improvements, drainage improvements, sewer improvements, water facilities, and other miscellaneous facilities. The source of funding is the development impact fees collected from developers pulling permits.

Goals

- Ensure project support is provided by county departments and non-county agencies for infrastructure project design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursements, and District land use impacts.
- Monitor and ensure adequate District funding is available for planned projects. Funding is provided through the collection of development impact fees.

Accomplishments

- The Metro Air Park Impact Fees program was successfully implemented in FY 2020-21, reducing fees significantly from the Interim Impact Fees in place prior to the implementation of the program.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Metro Air Park Impact Fees	\$21,610,120	\$20,109,721	\$(1,500,399)	(6.9)%
Total Expenditures / Appropriations	\$21,610,120	\$20,109,721	\$(1,500,399)	(6.9)%
Net Financing Uses	\$21,610,120	\$20,109,721	\$(1,500,399)	(6.9)%
Total Revenue	\$5,349,718	\$8,732,225	\$3,382,507	63.2%
Use of Fund Balance	\$16,260,402	\$11,377,496	\$(4,882,906)	(30.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$12,305,237	\$13,529,721	\$1,224,484	10.0%
Other Charges	\$9,304,883	\$6,580,000	\$(2,724,883)	(29.3)%
Total Expenditures / Appropriations	\$21,610,120	\$20,109,721	\$(1,500,399)	(6.9)%
Net Financing Uses	\$21,610,120	\$20,109,721	\$(1,500,399)	(6.9)%
Revenue				
Revenue from Use Of Money & Property	—	\$41,000	\$41,000	—%
Charges for Services	\$5,038,850	\$5,281,225	\$242,375	4.8%
Miscellaneous Revenues	\$310,868	\$3,410,000	\$3,099,132	996.9%
Total Revenue	\$5,349,718	\$8,732,225	\$3,382,507	63.2%
Use of Fund Balance	\$16,260,402	\$11,377,496	\$(4,882,906)	(30.0)%

Summary of Changes

The Recommended Budget reflects a \$1,500,399 (6.9%) decrease in total appropriations, a \$3,382,507 (63.2%) increase in revenue, and a \$4,882,906 (30.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to construction completed in previous years, as well as reimbursements for overpayments in the 'Interim Fees' collected, also paid out in prior years.

The increase in revenue is due to an increase in anticipated Sacramento Area Council of Governments funding that will reimburse the fund for expenses incurred in the construction of the auxiliary lanes on I-5 and anticipated development fee revenue.

Use of Fund Balance reflects a carryover of \$11,377,496 in available balance.

Budget Unit Functions & Responsibilities

The **Metro Air Park Services Tax** provides maintenance revenue for facilities within the development. This includes maintenance of roadway, drainage, water facilities, and traffic monitoring. This program is funded by special taxes.

Goals

- Ensure necessary revenue is available when needed for maintenance projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Metro Air Park Services Tax	\$753,846	\$764,173	\$10,327	1.4%
Total Expenditures / Appropriations	\$753,846	\$764,173	\$10,327	1.4%
Total Reimbursements	—	\$(996)	\$(996)	—%
Net Financing Uses	\$753,846	\$763,177	\$9,331	1.2%
Total Revenue	\$78,300	\$80,300	\$2,000	2.6%
Use of Fund Balance	\$675,546	\$682,877	\$7,331	1.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$258,598	\$715,477	\$456,879	176.7%
Other Charges	\$447,548	—	\$(447,548)	(100.0)%
Interfund Charges	\$47,700	\$48,696	\$996	2.1%
Total Expenditures / Appropriations	\$753,846	\$764,173	\$10,327	1.4%
Other Reimbursements	—	\$(996)	\$(996)	—%
Total Reimbursements	—	\$(996)	\$(996)	—%
Net Financing Uses	\$753,846	\$763,177	\$9,331	1.2%
Revenue				
Revenue from Use Of Money & Property	—	\$2,600	\$2,600	—%
Charges for Services	\$78,300	\$77,700	\$(600)	(0.8)%
Total Revenue	\$78,300	\$80,300	\$2,000	2.6%
Use of Fund Balance	\$675,546	\$682,877	\$7,331	1.1%

Summary of Changes

The Recommended Budget reflects a \$10,327 (1.4%) increase in total appropriations, a \$996 (new) increase in reimbursements, a \$2,000 (2.6%) increase in revenue, and a \$7,331 (1.1%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to additional administrative costs.

The increase in reimbursements is directly offset by an expense in the Detention Basin Fund Center to transfer funds into the Administration Fund Center. the Detention Basin Fund is expected to close.

The increase in revenue is due to budgeting of interest earnings.

Use of Fund Balance reflects a carryover of \$682,877 in available balance.

Budget Unit Functions & Responsibilities

The **North Vineyard Station Specific Plan** provides funding for portions of the major public infrastructure necessary for the urbanization of the area. This includes the construction of roadways, frontage lanes, public transit, library, and park facilities. Funding is provided through the collection of development impact fees.

Goals

- Ensure project support is provided by county departments and non-county agencies for infrastructure project design and construction, environmental impact matters, cost-sharing agreements, contributions and reimbursements, and District land use impacts.
- Monitor and ensure adequate District funding is available for planned projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
North Vineyard Station	\$3,660,064	\$4,049,475	\$389,411	10.6%
Total Expenditures / Appropriations	\$3,660,064	\$4,049,475	\$389,411	10.6%
Net Financing Uses	\$3,660,064	\$4,049,475	\$389,411	10.6%
Total Revenue	\$450,000	\$477,000	\$27,000	6.0%
Use of Fund Balance	\$3,210,064	\$3,572,475	\$362,411	11.3%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,031,575	\$809,453	\$(222,122)	(21.5)%
Other Charges	\$2,628,489	\$3,240,022	\$611,533	23.3%
Total Expenditures / Appropriations	\$3,660,064	\$4,049,475	\$389,411	10.6%
Net Financing Uses	\$3,660,064	\$4,049,475	\$389,411	10.6%
Revenue				
Revenue from Use Of Money & Property	—	\$4,000	\$4,000	—%
Charges for Services	\$450,000	\$473,000	\$23,000	5.1%
Total Revenue	\$450,000	\$477,000	\$27,000	6.0%
Use of Fund Balance	\$3,210,064	\$3,572,475	\$362,411	11.3%

Summary of Changes

The Recommended Budget reflects a \$389,411 (10.6%) increase in total appropriations, a \$27,000 (6.0%) increase in revenue, and a \$362,411 (11.3%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increasing fund balance for planned reimbursements to the Vineyard Public Facilities Financing Plan (Budget Unit 2840000) as the North Vineyard Station representative portion of the Elk Grove/Florin Road Widening Project in future fiscal years.

The increase in revenue is due to larger anticipated development fee revenue.

Use of Fund Balance reflects a carryover of \$3,572,475 in available balance.

Budget Unit Functions & Responsibilities

The **North Vineyard Station Community Facilities Districts (CFDs)** provide funding for portions of the major public infrastructure necessary for the North Vineyard Station area to urbanize. This includes the construction of roadway and transportation improvements, signalized intersections, landscaping improvements, sanitary sewer, storm drainage and potable water systems. The programs are funded by development impact fees and include:

- North Vineyard Station CFD #1
- North Vineyard Station CFD #2

Goals

- Coordinate support for infrastructure design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursement, and land use impacts utilizing other county departments and non-county agencies as resources for District projects.
- To issue the final series of bonds for North Vineyard Station Community Facilities District #2.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
North Vineyard Station CFD #1	\$1,646,179	\$2,791,829	\$1,145,650	69.6%
North Vineyard Station CFD #2	\$1,093,348	\$5,352,165	\$4,258,817	389.5%
Total Expenditures / Appropriations	\$2,739,527	\$8,143,994	\$5,404,467	197.3%
Net Financing Uses	\$2,739,527	\$8,143,994	\$5,404,467	197.3%
Total Revenue	\$367,200	\$5,038,721	\$4,671,521	1,272.2%
Use of Fund Balance	\$2,372,327	\$3,105,273	\$732,946	30.9%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$789,157	\$1,105,071	\$315,914	40.0%
Other Charges	\$1,950,370	\$7,038,923	\$5,088,553	260.9%
Total Expenditures / Appropriations	\$2,739,527	\$8,143,994	\$5,404,467	197.3%
Net Financing Uses	\$2,739,527	\$8,143,994	\$5,404,467	197.3%
Revenue				
Revenue from Use Of Money & Property	—	\$188,500	\$188,500	—%
Charges for Services	—	—	—	—%
Miscellaneous Revenues	\$367,200	\$850,221	\$483,021	131.5%
Other Financing Sources	—	\$4,000,000	\$4,000,000	—%
Total Revenue	\$367,200	\$5,038,721	\$4,671,521	1,272.2%
Use of Fund Balance	\$2,372,327	\$3,105,273	\$732,946	30.9%

Summary of Changes

The Recommended Budget reflects a \$5,404,467 (197.3%) increase in total appropriations, a \$4,671,521 (1,272.2%) increase in revenue, and a \$732,946 (30.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to lower than anticipated administration costs in FY 2020-21 and final reimbursement to the developer from new bond proceeds and remaining funds.

The increase in revenue is due to anticipation of PayGo revenue and budgeting of increased interest earnings and debt issuance revenue.

Use of Fund Balance reflects a carryover of \$3,105,273 in available balance.

North Vineyard Station CFD #1

Program Overview

North Vineyard Station CFD #1 consists of approximately 284 acres that are bound by Florin Road on the north, Gerber Road on the south, and Bradshaw road on the east. This district provides funding for the construction of roadway and transportation improvements, intersections, landscape improvements, sanitary sewer, storm drainage and potable water systems. The program is funded by a development impact fee.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$495,905	\$546,353	\$50,448	10.2%
Other Charges	\$1,150,274	\$2,245,476	\$1,095,202	95.2%
Total Expenditures / Appropriations	\$1,646,179	\$2,791,829	\$1,145,650	69.6%
Net Financing Uses	\$1,646,179	\$2,791,829	\$1,145,650	69.6%
Revenue				
Revenue from Use Of Money & Property	—	\$85,000	\$85,000	—%
Miscellaneous Revenues	\$183,600	\$657,441	\$473,841	258.1%
Total Revenue	\$183,600	\$742,441	\$558,841	304.4%
Use of Fund Balance	\$1,462,579	\$2,049,388	\$586,809	40.1%

Summary of Changes

The Recommended Budget reflects a \$1,145,650 (69.6%) increase in total appropriations, a \$558,841 (304.4%) increase in revenue, and a \$586,809 (40.1%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in reimbursements to developer for eligible facilities.

The increase in revenue is due to PayGo revenue and budgeting of interest earnings.

Use of Fund Balance reflects a carryover of \$2,049,388 in available balance.

North Vineyard Station CFD #2

Program Overview

North Vineyard Station CFD #2 consists of approximately 93 acres that are bound by Florin Road on the north, Gerber Road on the south, Elk Grove-Florin Road on the west and Bradshaw Road on the east. This district provides funding for the construction of roadway and transportation improvements, intersections, landscape improvements, sanitary sewer, storm drainage and potable water systems. The program is funded by a development impact fee.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$293,252	\$558,718	\$265,466	90.5%
Other Charges	\$800,096	\$4,793,447	\$3,993,351	499.1%
Total Expenditures / Appropriations	\$1,093,348	\$5,352,165	\$4,258,817	389.5%
Net Financing Uses	\$1,093,348	\$5,352,165	\$4,258,817	389.5%
Revenue				
Revenue from Use Of Money & Property	—	\$103,500	\$103,500	—%
Charges for Services	—	—	—	—%
Miscellaneous Revenues	\$183,600	\$192,780	\$9,180	5.0%
Other Financing Sources	—	\$4,000,000	\$4,000,000	—%
Total Revenue	\$183,600	\$4,296,280	\$4,112,680	2,240.0%
Use of Fund Balance	\$909,748	\$1,055,885	\$146,137	16.1%

Summary of Changes

The Recommended Budget reflects a \$4,258,817 (389.5%) increase in total appropriations, a \$4,112,680 (2,240.0%) increase in revenue, and a \$146,137 (16.1%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in appropriations is due an increase in legal services and financial services associated with the final series of bonds issues, and developer reimbursements.

The increase in revenue is due to increased special tax revenue, interest earnings, and final debt issuance revenue.

Use of Fund Balance reflects a carryover of \$1,055,885 in available balance.

Budget Unit Functions & Responsibilities

The **Park Meadows Community Facilities District (CFD)-Bond Proceeds** provide the necessary acquisition and construction of West Stockton Boulevard and some related water and drainage improvements from Dunisch Road to Lewis Stein Road. The funding for this budget unit is special taxes and interest earnings.

Goals

- Provide ongoing administration until the Mello-Roos special tax bonds are retired for the District.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Park Meadows CFD	\$142,170	\$169,162	\$26,992	19.0%
Total Expenditures / Appropriations	\$142,170	\$169,162	\$26,992	19.0%
Net Financing Uses	\$142,170	\$169,162	\$26,992	19.0%
Total Revenue	\$69,350	\$76,318	\$6,968	10.0%
Use of Fund Balance	\$72,820	\$92,844	\$20,024	27.5%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$142,170	\$169,162	\$26,992	19.0%
Total Expenditures / Appropriations	\$142,170	\$169,162	\$26,992	19.0%
Net Financing Uses	\$142,170	\$169,162	\$26,992	19.0%
Revenue				
Revenue from Use Of Money & Property	—	\$3,500	\$3,500	—%
Miscellaneous Revenues	\$69,350	\$72,818	\$3,468	5.0%
Total Revenue	\$69,350	\$76,318	\$6,968	10.0%
Use of Fund Balance	\$72,820	\$92,844	\$20,024	27.5%

Summary of Changes

The Recommended Budget reflects a \$26,992 (19.0%) increase in total appropriations, a \$6,968 (10.0%) increase in revenue, and a \$20,024 (27.5%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in operating expenses used for the administration and collection of the levy for debt service on the remaining bonds.

The increase in revenue is due to an increase of special tax revenues.

Use of Fund Balance reflects a carryover of \$92,844 in available balance.

Budget Unit Functions & Responsibilities

The **Vineyard Public Facilities Financing Plan** provides funding through development impact fees for portions of the major public infrastructure necessary for the Vineyard area to urbanize. This includes construction of major freeway interchanges, roadways, public transit, fire protection, library, community center, and park facilities. The funding for this budget unit is development impact fees and interest earnings.

Goals

- Ensure project support is provided by county departments and non-county agencies for infrastructure project design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursements, and the District land use impacts.
- Monitor and ensure adequate the District funding is available for planned projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Vineyard	\$21,220,719	\$19,566,865	\$(1,653,854)	(7.8)%
Total Expenditures / Appropriations	\$21,220,719	\$19,566,865	\$(1,653,854)	(7.8)%
Net Financing Uses	\$21,220,719	\$19,566,865	\$(1,653,854)	(7.8)%
Total Revenue	\$9,658,245	\$11,537,898	\$1,879,653	19.5%
Use of Fund Balance	\$11,562,474	\$8,028,967	\$(3,533,507)	(30.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$20,565,351	\$19,116,865	\$(1,448,486)	(7.0)%
Other Charges	\$655,368	\$450,000	\$(205,368)	(31.3)%
Total Expenditures / Appropriations	\$21,220,719	\$19,566,865	\$(1,653,854)	(7.8)%
Net Financing Uses	\$21,220,719	\$19,566,865	\$(1,653,854)	(7.8)%
Revenue				
Intergovernmental Revenues	\$6,586,954	\$6,586,954	—	—%
Charges for Services	\$650,000	\$292,584	\$(357,416)	(55.0)%
Miscellaneous Revenues	\$2,421,291	\$4,658,360	\$2,237,069	92.4%
Total Revenue	\$9,658,245	\$11,537,898	\$1,879,653	19.5%
Use of Fund Balance	\$11,562,474	\$8,028,967	\$(3,533,507)	(30.6)%

Summary of Changes

The Recommended Budget reflects a \$1,653,854 (7.8%) decrease in total appropriations, a \$1,879,653 (19.5%) increase in revenue, and a \$3,533,507 (30.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to prior year expenditures for the Elk Grove – Florin Road Bridge Expansion project.

The increase in revenue is due to anticipated increased Statewide Community Infrastructure Program revenue, which allows programs to be reimbursed for project expenditures from prepaid development impact fees, and State and federal reimbursement for the Elk Grove – Florin Road Bridge Expansion project.

Use of Fund Balance reflects a carryover of \$8,028,967 in available balance.

Budget Unit Functions & Responsibilities

The **Financing-Transfers/Reimbursements** budget unit accounts for transfers from the General Fund to other county funds.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
General Fund Transfers to Other County Funds	\$12,705,621	\$27,655,172	\$14,949,551	117.7%
Total Expenditures / Appropriations	\$12,705,621	\$27,655,172	\$14,949,551	117.7%
Net Financing Uses	\$12,705,621	\$27,655,172	\$14,949,551	117.7%
Net County Cost	\$12,705,621	\$27,655,172	\$14,949,551	117.7%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$12,705,621	\$27,655,172	\$14,949,551	117.7%
Total Expenditures / Appropriations	\$12,705,621	\$27,655,172	\$14,949,551	117.7%
Net Financing Uses	\$12,705,621	\$27,655,172	\$14,949,551	117.7%
Net County Cost	\$12,705,621	\$27,655,172	\$14,949,551	117.7%

Summary of Changes

The Recommended Budget reflects a \$14,949,551 (117.7%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is primarily due to:

- A reduction in the transfer of \$8,000,000 to the Capital Construction Fund for jail assessment and design cost.
- A reduction in the transfer of \$279,307 to the Transient-Occupancy Tax (TOT) Fund due to the TOT Fund having a higher fund balance.
- A reduction in the transfer of \$210,000 to the Capital Construction Fund for COVID-19 related projects.
- A reduction in the transfer of \$100,000 to the Water Agency for WaterFix litigation costs.
- Recommended growth of \$23,532,091 detailed later in this section.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
General Fund Transfers to Other County Funds	23,532,091	—	—	23,532,091	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
GF Contribution to DGS CCF - Mather Community Campus Support (June Funding)	1,000,000	—	—	1,000,000	—

This request is to provide General Fund contribution for health and safety capital projects at the Mather Community Campus, identified as Priority One projects in the recent facility condition assessment. This is a one-time request. This request is contingent upon approval of a growth request in the Capital Construction budget (Budget Unit 3100000).

GF Contribution to EMD - Hazardous Materials Response Contract	109,000	—	—	109,000	—
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This request is to provide General Fund contribution to the Environmental Management Department (EMD) for Sacramento City and Metro Fire (Fire) Level I thru Level III hazardous material response in the County of Sacramento. EMD currently has contracts with Fire, cities and other departments in Sacramento County in order to reimburse Fire for their response. County departments and cities each pay a portion in order to reimburse Fire for their response time to hazardous material calls in the cities and County of Sacramento. EMD cannot use revenues for purposes other than their legally intended mandates. This is to fund County costs of administering the contract for hazardous material response efforts in EMD. This request is contingent upon approval of a growth request in the EMD budget (Budget Unit 3350000).

GF Contribution to Parks Construction for Capital Needs (June Funding)	2,423,091	—	—	2,423,091	—
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Funding to complete deferred maintenance and Americans with Disabilities Act (ADA) improvements to park facilities for high priority projects. This request is contingent upon approval of a growth request in the Parks Construction budget (Budget Unit 6570000).

GF Loan to Road Fund for Pavement Maintenance Projects	20,000,000	—	—	20,000,000	—
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Provide a General Fund loan to the Road Fund for \$20 million. Due to an aging roadway system, the County's pavement maintenance backlog in 2019 was assessed at \$784 million. Due to this pavement maintenance backlog, there are many roadways that need rehabilitation with a pavement overlay. The maintenance cost for roadways increases when rehabilitation work is delayed due to lack of funding availability. Some roadways, if not addressed with pavement rehabilitation projects, would require a full reconstruction in the future. For example, if 25% to 35% of the roadways slip to full reconstruction due to lack of funding, the costs will increase up to four times to reconstruct the roadway. The savings realized by investing \$20 million could range from \$15 million to \$24 million by avoiding expensive reconstruction of roadways in the future. Therefore, a one-time \$20 million investment now has the equivalent impact of spending \$35 million to \$44 million later; and this makes significant investments in road improvements now, while we wait to see what additional resources may become available as a result of federal or state initiatives or the new Measure A. The loan will be repaid over a ten-year period at \$2 million per fiscal year starting in Fiscal Year 2022-23. This request is contingent upon approval of a request in the Roads Fund budget (Budget Unit 2900000).

Budget Unit Functions & Responsibilities

The **Fixed Asset Revolving** provides for the transfer of funds, as necessary, to the 2010 Refunding Certificates of Participation (COPs) – Fixed Asset Debt Service (see Budget Unit 9300000) for payment of debt service and other costs of the program. Since completion of the drawdown of proceeds from the initial borrowing, this budget unit has provided funds for continuing acquisition of fixed assets and will provide funds throughout the life of the program. In FY 2021-22, the remaining proceeds will be provided for debt service.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Fixed Asset Financing Program	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Total Expenditures / Appropriations	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Net Financing Uses	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Total Revenue	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Use of Fund Balance	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Improvements	—	—	—	—%
Interfund Charges	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Total Expenditures / Appropriations	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Net Financing Uses	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Revenue				
Miscellaneous Revenues	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Total Revenue	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Use of Fund Balance	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,452,475 (27.5%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The decrease in expenditures is due to a reduction in the amount to be transferred out for the required total debt service due for the Fixed Asset Revolving Fund. The debt service for Cherry Island Golf associated with the 1999 Capital Improvement bonds subsequently refunded by the 2010 Refunding Certificates of Participation have matured. Additionally, the 2010 Refunding Certificates of Participation were refunded for savings.

The decrease in revenue is due to a reduction in the amount of funds to be recovered from departments to cover the required total debt service to be transferred out.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

The **Interagency Procurement** Fund was established with the adoption of the FY 1990-91 Final Budget to facilitate the use of the County's Fixed Asset Financing Program (FAFP) by various county departments and by other agencies as permitted by the financing documents. The drawdown of the original proceeds of the borrowing was completed as of April 28, 1994, per the bond covenant requirements.

The activities of this fund provide for the following: (1) Authorization of user agencies to charge the FAFP to acquire budgeted fixed assets and encumber funds for future payment of related service charges; (2) Collecting user charges from user agencies; (3) Accounting for the annual life/debt service aspects of the acquired fixed assets in accordance with the provisions of the financing documents; (4) Making appropriate reimbursements/transfers to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with the requirements of the financing documents; and (5) Other acquisitions and activities as necessary to facilitate the FAFP.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Interagency Procurement	\$5,330,554	\$3,828,000	\$(1,502,554)	(28.2)%
Total Expenditures / Appropriations	\$5,330,554	\$3,828,000	\$(1,502,554)	(28.2)%
Total Reimbursements	\$(1,391,656)	\$(2,570,079)	\$(1,178,423)	84.7%
Net Financing Uses	\$3,938,898	\$1,257,921	\$(2,680,977)	(68.1)%
Total Revenue	\$1,916,166	\$1,165,608	\$(750,558)	(39.2)%
Use of Fund Balance	\$2,022,732	\$92,313	\$(1,930,419)	(95.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$50,079	—	\$(50,079)	(100.0)%
Other Charges	\$5,280,475	\$3,828,000	\$(1,452,475)	(27.5)%
Total Expenditures / Appropriations	\$5,330,554	\$3,828,000	\$(1,502,554)	(28.2)%
Other Reimbursements	\$(1,391,656)	\$(2,570,079)	\$(1,178,423)	84.7%
Total Reimbursements	\$(1,391,656)	\$(2,570,079)	\$(1,178,423)	84.7%
Net Financing Uses	\$3,938,898	\$1,257,921	\$(2,680,977)	(68.1)%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Charges for Services	\$1,916,166	\$1,165,608	\$(750,558)	(39.2)%
Total Revenue	\$1,916,166	\$1,165,608	\$(750,558)	(39.2)%
Use of Fund Balance	\$2,022,732	\$92,313	\$(1,930,419)	(95.4)%

Summary of Changes

The Recommended Budget reflects a \$1,502,554 (28.2%) decrease in total appropriations, a \$1,178,423 (84.7%) increase in reimbursements, a \$750,558 (39.2%) decrease in revenue, and a \$1,930,419 (95.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to reduced total debt service supported by the fund. In FY 2020-21, the County refunded the 2010 Refunding Certificates of Participation, which created savings. In addition, a portion associated with the prior refunding (Cherry Island Golf debt associated with the 1999 Certificates of Participation) matured.

The increase in reimbursements is due to a reduced fund balance available to cover debt service. In this year, the reimbursement will come from excess fund balance in the 2020 Certificates of Participation fund. In future years, this reimbursement will need to be supported by the General Fund.

The decrease in revenue is due to reduced recovery required from the Sheriff's Department to pay debt service as the 911 Call Center project asset loan payments were completed in FY 2020-21.

Use of Fund Balance reflects a carryover of \$92,313 in available balance.

Budget Unit Functions & Responsibilities

Natomas Fire District funds the provision of fire protection services to approximately forty square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district and the Board of Supervisors serves as the Board of Directors for the District.

Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.

The contract calls for the annual payment of all available financing to the City for the fire protection service, less County administrative expenditures such as biannual audits, property tax administration fees, and administrative service charges.

District financing consists of property taxes, interest earnings, and fund balances.

The Office of Economic Development is responsible for managing the contract with the City, making payments, and preparing the district budget.

Goals

- To provide timely and effective fire protection services to the special district area.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Natomas Fire District	\$3,354,145	\$3,512,776	\$158,631	4.7%
Total Expenditures / Appropriations	\$3,354,145	\$3,512,776	\$158,631	4.7%
Net Financing Uses	\$3,354,145	\$3,512,776	\$158,631	4.7%
Total Revenue	\$2,806,605	\$3,163,675	\$357,070	12.7%
Use of Fund Balance	\$547,540	\$349,101	\$(198,439)	(36.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,354,145	\$3,512,776	\$158,631	4.7%
Total Expenditures / Appropriations	\$3,354,145	\$3,512,776	\$158,631	4.7%
Net Financing Uses	\$3,354,145	\$3,512,776	\$158,631	4.7%
Revenue				
Taxes	\$2,777,605	\$3,131,175	\$353,570	12.7%
Revenue from Use Of Money & Property	\$1,500	\$5,000	\$3,500	233.3%
Intergovernmental Revenues	\$27,500	\$27,500	—	—%
Total Revenue	\$2,806,605	\$3,163,675	\$357,070	12.7%
Use of Fund Balance	\$547,540	\$349,101	\$(198,439)	(36.2)%

Summary of Changes

The Recommended Budget reflects a \$158,631 (4.7%) increase in total appropriations, a \$357,070 (12.7%) increase in revenue, and a \$198,439 (36.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and revenue is due to an increase in Property Tax collections, which results in an increase expenditure appropriation to accommodate the transfer of revenue to the City of Sacramento for fire protection services from the Sacramento Fire Department.

Use of Fund Balance reflects a carryover of \$349,101 in available balance.

Budget Unit Functions & Responsibilities

The **Non-Departmental Costs/General Fund** budget unit provides appropriations for costs associated with mandated contributions and contractual obligations including countywide annual financial audits, search and rescue claims, contribution to the Sacramento Area Council of Governments and costs associated with central support of countywide operations such as transit subsidies, State Legislative Advocacy, subsidy for fire protection at McClellan, Youth Commission support, and memberships to statewide and national organizations.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Non-Departmental Costs/General Fund	\$33,187,676	\$32,181,108	\$(1,006,568)	(3.0)%
Total Expenditures / Appropriations	\$33,187,676	\$32,181,108	\$(1,006,568)	(3.0)%
Total Reimbursements	\$(300,000)	\$(300,000)	—	—%
Net Financing Uses	\$32,887,676	\$31,881,108	\$(1,006,568)	(3.1)%
Total Revenue	\$43,116	—	\$(43,116)	(100.0)%
Net County Cost	\$32,844,560	\$31,881,108	\$(963,452)	(2.9)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,000	\$3,000	—	—%
Services & Supplies	\$19,497,097	\$18,333,937	\$(1,163,160)	(6.0)%
Other Charges	\$9,105,729	\$9,099,975	\$(5,754)	(0.1)%
Interfund Charges	\$393,643	\$391,530	\$(2,113)	(0.5)%
Intrafund Charges	\$4,188,207	\$4,352,666	\$164,459	3.9%
Total Expenditures / Appropriations	\$33,187,676	\$32,181,108	\$(1,006,568)	(3.0)%
Other Reimbursements	\$(300,000)	\$(300,000)	—	—%
Total Reimbursements	\$(300,000)	\$(300,000)	—	—%
Net Financing Uses	\$32,887,676	\$31,881,108	\$(1,006,568)	(3.1)%
Revenue				
Miscellaneous Revenues	\$43,116	—	\$(43,116)	(100.0)%
Total Revenue	\$43,116	—	\$(43,116)	(100.0)%
Net County Cost	\$32,844,560	\$31,881,108	\$(963,452)	(2.9)%

Summary of Changes

The Recommended Budget reflects a \$1,006,568 (3.0%) decrease in total appropriations, a \$43,116 (100%) decrease in revenue, and a \$963,452 (2.9%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is primarily due to:

- A reduction of \$1,050,000 resulting from the final payment for attorney’s fees related to the Mays v. Sacramento litigation being made in FY 2020-21 and the elimination of \$240,000 cost for experts ordered as part of the consent decree, which are included in Correctional Health Services and Sheriff’s budget units in FY 2021-22.
- A reduction of \$175,000 in expenditures for the Census 2020 outreach campaign which concluded in FY 2020-21.
- A reduction of \$122,000 for the completion of the Library Master Plan Study.
- A reduction of \$69,088 in leased property use charges.
- Recommended growth of \$990,000 detailed below.

The decrease in revenue is a result of the conclusion of the Census 2020 outreach campaign in FY 2020-21.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Non-Departmental Costs/General Fund	990,000	—	—	990,000	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Non-Departmental Costs - Consultant for Organizational Cultural Change	200,000	—	—	200,000	—

Contract with a consultant to develop organizational cultural change efforts to reinforce desired ideal constructive culture, an organization that goal-sets for achievement, clear expectations for empowerment, individual and other growth and development team - based cooperation expectations throughout the county-wide organization to drive higher forms of engagement, performance and productivity. This cost will be for two years.

Non-Departmental Costs - Consultant for Redistricting Services	90,000	—	—	90,000	—
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Contract with a consultant to provide redistricting services for the County Redistricting Process. Part of this contract cost is being paid in FY 2020-21. This is a one-time cost. This request is contingent upon approval of a growth request in the County Executive Cabinet budget (Budget Unit 5730000).

Non-Departmental Costs - Phase II of Body Camera Equipment for Sheriff’s Office	700,000	—	—	700,000	—
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Camera and connectivity costs for Phase II of the Sheriff’s body camera project. This request includes cameras for Airport Division, Regional Transit Security, Civil Bureau, Security Services, Folsom Dam Bureau, CSI, Academy, Corrections and Court.

Budget Unit Functions & Responsibilities

The **Non-Departmental Revenues/General Fund** budget unit accounts for major general purpose revenues, such as property taxes, sales tax, property tax in lieu of vehicle license fees, and utility user tax, not linked to a specific program or activity. These major sources of revenues, along with General Fund balance and net reserve changes, are the sources of the net general purpose financing allocations to General Fund departments and the Courts.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Total Reimbursements	\$(11,140,877)	\$(11,456,092)	\$(315,215)	2.8%
Net Financing Uses	\$(11,140,877)	\$(11,456,092)	\$(315,215)	2.8%
Total Revenue	\$722,395,890	\$714,760,597	\$(7,635,293)	(1.1)%
Net County Cost	\$(733,536,767)	\$(726,216,689)	\$7,320,078	(1.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Other Reimbursements	\$(11,140,877)	\$(11,456,092)	\$(315,215)	2.8%
Total Reimbursements	\$(11,140,877)	\$(11,456,092)	\$(315,215)	2.8%
Net Financing Uses	\$(11,140,877)	\$(11,456,092)	\$(315,215)	2.8%
Revenue				
Taxes	\$625,010,210	\$662,044,714	\$37,034,504	5.9%
Licenses, Permits & Franchises	\$4,322,194	\$4,322,194	—	—%
Fines, Forfeitures & Penalties	\$8,000,000	\$8,000,000	—	—%
Revenue from Use Of Money & Property	\$200,000	\$1,800,000	\$1,600,000	800.0%
Intergovernmental Revenues	\$78,631,586	\$33,185,896	\$(45,445,690)	(57.8)%
Miscellaneous Revenues	\$6,231,900	\$5,407,793	\$(824,107)	(13.2)%
Total Revenue	\$722,395,890	\$714,760,597	\$(7,635,293)	(1.1)%
Net County Cost	\$(733,536,767)	\$(726,216,689)	\$7,320,078	(1.0)%

Summary of Changes

The Recommended Budget reflects a \$315,215 (2.8%) increase in reimbursements, a \$7,635,293 (1.1%) decrease in revenue, and a \$7,320,078 (1.0%) decrease in the amount of discretionary resources available to help fund Net County Cost from the prior year Adopted Budget.

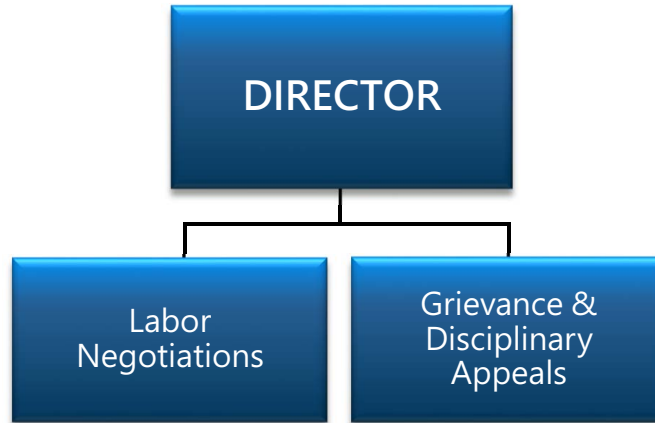
The change in net county cost is due to overall decreases in discretionary revenues as a result of the changes described below.

The net increase in reimbursements is due to a \$1.2 million increase in Operating Transfer In from the Teeter Plan to the General Fund, offset by the elimination of a \$936K contribution to the General Fund from the Solid Waste Authority (SWA). SWA will dissolve effective July 1, 2021 and thus SWA reimbursements as such will end. More significantly, all commercial revenue will be needed to fund solid waste programs in FY 2021-22 and likely in future fiscal years rather than be available for transfer to the General Fund. The reasons for this change include, the decision to expand the universal lifeline credit for solid waste fees, increased expenditures related to domestic encampment clean-up activities and increased costs associated with implementing SB 1383.

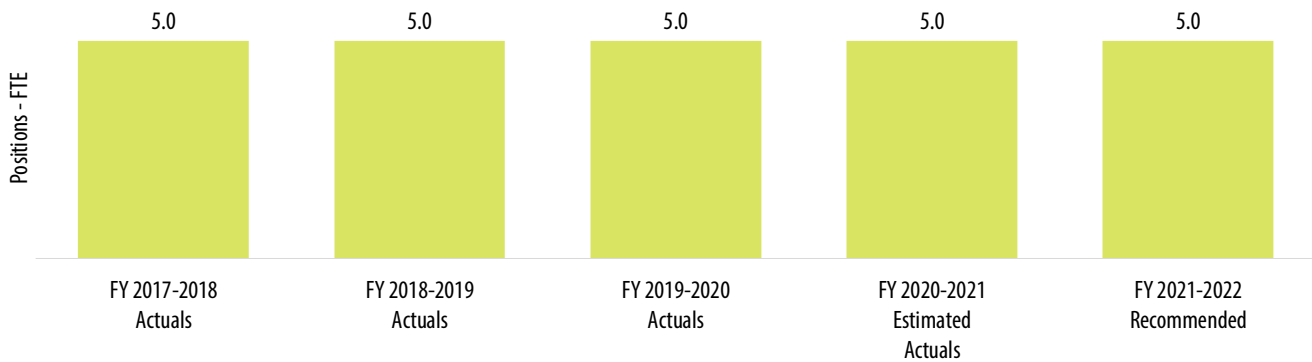
The net decrease in revenues is due to the elimination of \$45 million in one-time funding from CARES Act revenue that was received in FY 2020-21. If that one-time revenue is adjusted for, the net increase in discretionary revenue is \$37.4 million (5.5%). This increase is due primarily to:

- A \$20.2 million (4.3%) increase in Secured Property Tax and Property Tax in-Lieu of Vehicle License Fee (VLF) revenue due to anticipated increases in assessed value on secured property. The 4.3% rate of increase in Secured/VLF in-Lieu property tax is lower than the 6% increase in FY 2020-21, due primarily to the fact that the inflationary increase for assessed value for FY 2021-22 is 1.036% compared to the statutory maximum of 2% for FY 2020-21.
- A \$12 million (13.9%) anticipated increase in Sales and Use Tax revenue. This is due in part to the fact that the FY 2020-21 Budget was prepared early in the COVID-19 pandemic and reflected very pessimistic assumptions about the impact of the pandemic on sales tax revenue. FY 2021-22 estimated sales and use tax revenue is approximately \$6.5 million (7%) higher than the estimated actual amount of sales tax revenue projected to be received in FY 2020-21.

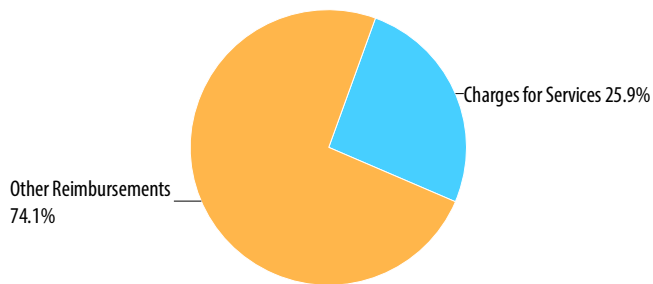
Department Structure
Joseph Hsieh, Acting, Director



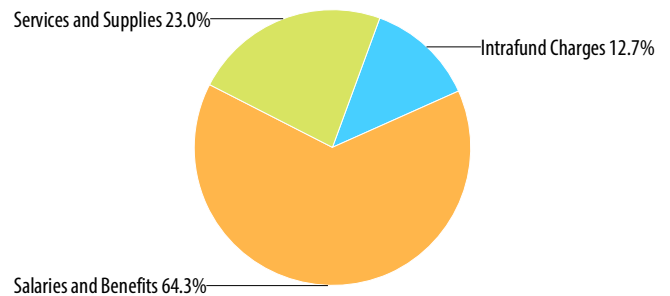
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Office of Labor Relations** is responsible for preparing for and conducting labor negotiations; advising and hearing grievance and disciplinary appeals; and administering employee relations statutes, ordinances, and policies. The Office of Labor Relations supports the County and its Departments by negotiating labor agreements within authorized parameters; protecting the County's ability to effectively manage its workforce; administering labor agreements, seeking to resolve interest and rights disputes through mediation, arbitration, and administrative hearings; designing and presenting training services in support of new employee orientation, discipline processes, contract interpretation, grievance processing, labor-management problem solving; representing county interests in meet and confer processes; and promoting greater efficiency through the development of more harmonious relationships with employee organizations.

Goals

- Promote and achieve harmonious labor relations for the County through administration of labor agreements and support to the departments.

Accomplishments

- Met with various bargaining units over policy changes within departments and have successful conclusions.
- Worked in conjunction with the Department of Personnel Services and the unions on class studies including the Animal Care Program Coordinator, Public Information Specialist, and Information Security Manager.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Office of Labor Relations	\$1,641,534	\$1,641,534	—	—%
Total Expenditures / Appropriations	\$1,641,534	\$1,641,534	—	—%
Total Reimbursements	\$(1,212,739)	\$(1,216,645)	\$(3,906)	0.3%
Net Financing Uses	\$428,795	\$424,889	\$(3,906)	(0.9)%
Total Revenue	\$428,795	\$424,889	\$(3,906)	(0.9)%
Net County Cost	—	—	—	—%
Positions	5.0	5.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,046,851	\$1,055,128	\$8,277	0.8%
Services & Supplies	\$390,885	\$377,497	\$(13,388)	(3.4)%
Intrafund Charges	\$203,798	\$208,909	\$5,111	2.5%
Total Expenditures / Appropriations	\$1,641,534	\$1,641,534	—	—%
Other Reimbursements	\$(1,212,739)	\$(1,216,645)	\$(3,906)	0.3%
Total Reimbursements	\$(1,212,739)	\$(1,216,645)	\$(3,906)	0.3%
Net Financing Uses	\$428,795	\$424,889	\$(3,906)	(0.9)%
Revenue				
Charges for Services	\$428,795	\$424,889	\$(3,906)	(0.9)%
Total Revenue	\$428,795	\$424,889	\$(3,906)	(0.9)%
Net County Cost	—	—	—	—%
Positions	5.0	5.0	—	—%

Summary of Changes

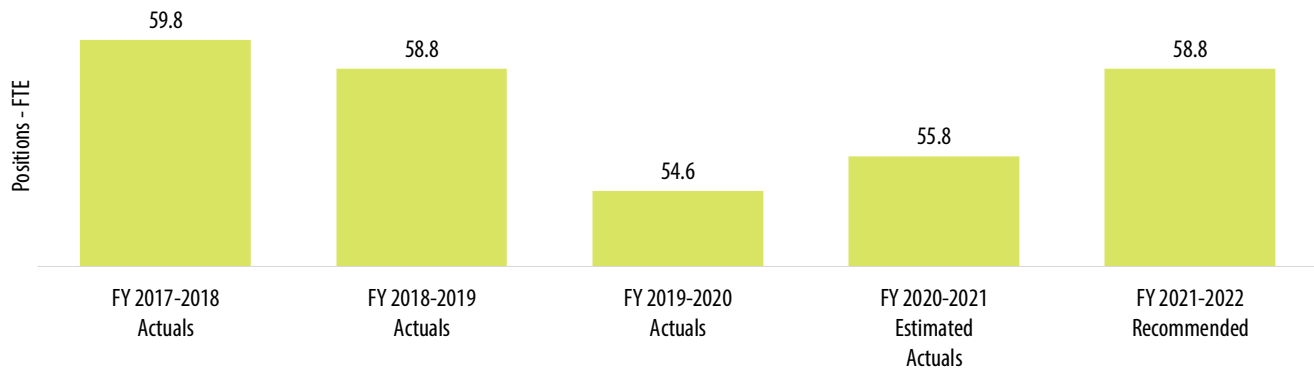
The Recommended Budget reflects a \$3,906 (0.3%) increase in reimbursements and a \$3,906 (0.9%) decrease in revenue from the prior year Adopted Budget.

The increase in reimbursements and decrease in revenue is due to changes in cost recovery from customer departments.

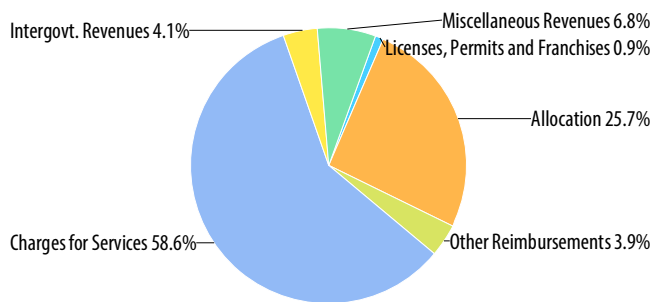
Department Structure
Leighann Moffitt, Director



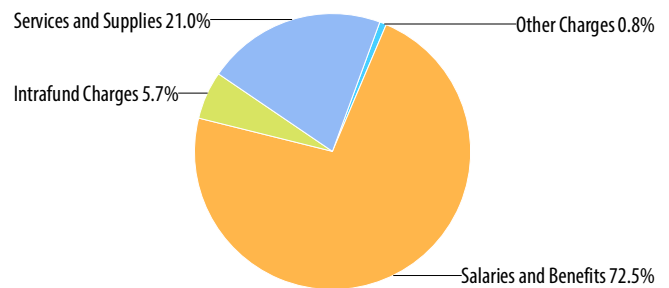
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Office of **Planning and Environmental Review** processes land use development applications; maintains and updates the Sacramento County General Plan and Development Code; implements the Tree Ordinance program; provides the general public with information, answers and resources concerning development requirements; reviews business licenses and building permits for compliance with zoning requirements; oversees private mining activities per state laws; reviews master plans for growth areas proposed by private development interests; prepares and processes environmental documents pursuant to the California Environmental Quality Act (CEQA) including mitigation monitoring and reporting and, when appropriate, the National Environmental Policy Act; and participates in the South Sacramento Habitat Conservation Plan including the issuance of incidental take permits.

Goals

- Use funding from the State of California SB 2 Planning Grants Program, the Local Early Action Planning (LEAP) and Regional Early Action Planning (REAP) grants to accelerate housing production, including a Countywide rezone program to increase the number of multifamily zoned sites; amendments to the Zoning Code, Design Guidelines and General Plan to streamline the approval of affordable housing and promote housing development, promote construction of Accessory Dwelling Units (ADU), and begin development of an Infill Program.
- Adopt the update of the General Plan Housing Element.
- Complete the Phase 2B Climate Action Plan addressing how the County will meet emissions reductions targets county-wide.
- Adopt another Master Plan in the Jackson Highway Corridor to facilitate the creation of new complete neighborhoods including a mix of housing, commercial uses, and public spaces.
- Develop a training module for the members of the 14 Community Planning Advisory Councils including working with the Clerk of the Board's Office.

Accomplishments

- Completed zoning code amendments adopted by the Board of Supervisors including the COVID-19 related Interim Urgency Ordinance, permanent Industrial Hemp Ordinance; Accessory Dwelling Unit Ordinance; and the 2020 update package and continued progress on SB2 grant funded package to streamline housing and the Sign Code.
- Brought forward for Board of Supervisors adoption, the NewBridge Specific Plan in October 2020.
- Prepared a public review draft Housing Element including extensive public outreach for submittal to the State Housing and Community Development Department for their review.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Planning and Environmental Review	\$11,738,599	\$12,341,776	\$603,177	5.1%
Total Expenditures / Appropriations	\$11,738,599	\$12,341,776	\$603,177	5.1%
Total Reimbursements	\$(481,600)	\$(477,600)	\$4,000	(0.8)%
Net Financing Uses	\$11,256,999	\$11,864,176	\$607,177	5.4%
Total Revenue	\$8,129,519	\$8,691,696	\$562,177	6.9%
Net County Cost	\$3,127,480	\$3,172,480	\$45,000	1.4%
Positions	55.6	58.8	3.2	5.8%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,296,377	\$8,948,634	\$652,257	7.9%
Services & Supplies	\$2,738,184	\$2,591,968	\$(146,216)	(5.3)%
Other Charges	\$100,000	\$100,000	—	—%
Intrafund Charges	\$604,038	\$701,174	\$97,136	16.1%
Total Expenditures / Appropriations	\$11,738,599	\$12,341,776	\$603,177	5.1%
Other Reimbursements	\$(481,600)	\$(477,600)	\$4,000	(0.8)%
Total Reimbursements	\$(481,600)	\$(477,600)	\$4,000	(0.8)%
Net Financing Uses	\$11,256,999	\$11,864,176	\$607,177	5.4%
Revenue				
Licenses, Permits & Franchises	\$119,000	\$117,000	\$(2,000)	(1.7)%
Intergovernmental Revenues	\$350,000	\$500,000	\$150,000	42.9%
Charges for Services	\$6,553,860	\$7,229,311	\$675,451	10.3%
Miscellaneous Revenues	\$1,106,659	\$845,385	\$(261,274)	(23.6)%
Total Revenue	\$8,129,519	\$8,691,696	\$562,177	6.9%
Net County Cost	\$3,127,480	\$3,172,480	\$45,000	1.4%
Positions	55.6	58.8	3.2	5.8%

Summary of Changes

The Recommended Budget reflects a \$603,177 (5.1%) increase in total appropriations, a \$4,000 (0.8%) decrease in reimbursements, a \$562,177 (6.9%) increase in revenue, and a \$45,000 (1.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is primarily due to:

- An increase in cost of living adjustments and retirement costs.
- Recommended growth of \$358,470 detailed later in this section.

The decrease in reimbursements is due to the decrease in cartography services provided to Code Enforcement in the Department of Development and Code Services.

The increase in revenue is due to:

- Increases in grant funding activities including SB2, Local Early Action Planning (LEAP) grant, and the Caltrans Sustainable Communities grant.
- Recommended growth of \$263,470 detailed later in this section.

Position counts have increase by 3.2 FTE from the prior year Adopted Budget due to:

- 0.2 FTE mid-year increase.
- 3.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Planning and Environmental Review	358,470	—	263,470	95,000	3.0

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
PER - Add 1.0 FTE Associate Planner - Archaeologist	131,735	—	131,735	—	1.0

The Department currently does not have staff that meet the minimum professional qualifications for a prehistoric or historic-era archaeologist. As a result, the County has not been able to obtain Certified Local Government status and therefore, cannot enter into Programmatic Agreements (PA) with federal entities to streamline cultural resources review. To stay in compliance with CEQA, NEPA, NHPA and SSHCP laws, the Department needs to have an archaeologist staff member with the right qualifications under the Associate Planning classification. Position costs will be offset by revenue.

PER - Add 1.0 FTE Associate Planner Position for MMRP	131,735	—	131,735	—	1.0
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Addition of 1.0 FTE Associate Planner for Mitigation Monitoring and Reporting Program (MMRP) due to increased workload. The current Associate Planner working on MMRP is approximately 40% behind on reviews due to increased workload resulting in the delay in approval of permits. There is sufficient workload to offset the cost of the position.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
PER - Bring In-house Asst Landscape Architect work - 1.0 FTE					
	—	—	—	—	1.0
Addition of 1.0 FTE Assistant Landscape Architect I/II position to perform landscape reviews consistent with state mandated Water Efficient Landscape Ordinance. Re-allocate the funds (\$107,852) used for the loaned Department of Transportation (DOT) staff to fund the position for a net-zero cost. This request was coordinated with DOT as DOT is encountering upcoming retirements and promotions that will impact assistance provided to Planning.					
PER - Student Interns (2)					
	—	—	—	—	—
Ongoing funding for two student interns (temporary positions) to provide low-cost research and analytical support to the department with an offsetting decrease to Engineering Services in the amount of \$57,114 for a net-zero cost. This funding will re-establish a program for paid student intern positions for FY 2021-22. The program was removed from the Planning budget in FY 2019-20, due to budget shortfalls. With a subsequent 'true-up' of budget allocations to Planning and continued strong development application activity, Planning management believes that the program can now be supported on an ongoing basis.					
Technology Updates					
	95,000	—	—	95,000	—
One-time General Fund contribution of \$95,000 for scoping of interactive mapping software to assist with County Zoning Code related tasks. The current mapping software is not efficient and increases staff time and costs as well as negatively impacting customer experience. Funding will support the scoping of the new interactive software that can create interactive zoning maps and development of zoning codes that will increase staff productivity and efficiency when looking up information and processing applications. It will also allow for a user-friendly interface for the public to obtain basic zoning and land use information to seamlessly apply for planning entitlements. Staff from the Department of Technology and Planning and Environmental Review Department have held preliminary meetings with some software companies to obtain an estimated budget amount for the initial development of the interactive mapping software scope.					

Budget Unit Functions & Responsibilities

The **Affordability Fee** is collected pursuant to Sacramento County Code Section 22.35.050 and used to purchase land for affordable housing, produce or substantially rehabilitate affordable units, or buy down Extremely Low Income units. The affordability fees collected are transferred to and administered by the Sacramento Housing and Redevelopment Agency (SHRA) who governs the funds consistent with Chapter 22.35 of the Sacramento County Code. A portion of the funds may be used to cover reasonable administrative expenses.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Affordability Fee	\$2,703,314	\$3,500,000	\$796,686	29.5%
Total Expenditures / Appropriations	\$2,703,314	\$3,500,000	\$796,686	29.5%
Net Financing Uses	\$2,703,314	\$3,500,000	\$796,686	29.5%
Total Revenue	\$2,700,000	\$3,500,000	\$800,000	29.6%
Use of Fund Balance	\$3,314	—	\$(3,314)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$2,703,314	\$3,500,000	\$796,686	29.5%
Total Expenditures / Appropriations	\$2,703,314	\$3,500,000	\$796,686	29.5%
Net Financing Uses	\$2,703,314	\$3,500,000	\$796,686	29.5%
Revenue				
Licenses, Permits & Franchises	\$2,700,000	\$3,500,000	\$800,000	29.6%
Total Revenue	\$2,700,000	\$3,500,000	\$800,000	29.6%
Use of Fund Balance	\$3,314	—	\$(3,314)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$796,686 (29.5%) increase in total appropriations, an \$800,000 (29.6%) increase in revenue, and a \$3,314 (100%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and revenue is due to an increase in the projected revenue amounts collected for affordable housing.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

The **Neighborhood Revitalization Fund** (NRF) provides resources for neighborhood revitalization activities that complement County investments. This budget includes proceeds from the sale of Redevelopment Agency properties purchased with tax-exempt bond funds, revenue from the Sierra 99 Gateway digital sign, as well as one-time funding restricted for affordable housing projects. A portion of funds must be used for capital improvement projects in the former Redevelopment Project Area. Programs include:

- Affordable Housing
- Neighborhood Revitalization – Redevelopment
- Neighborhood Revitalization – Unrestricted

Goals

- Provide funding for revitalization and community enhancement activities.

Accomplishments

- The Electric Vehicle Charging Stations project has been successfully completed in the Downtown Redevelopment area.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Affordable Housing	\$329,259	\$329,259	—	—%
Neighborhood Revitalization - Redevelopment	\$367,371	\$366,981	\$(390)	(0.1)%
Neighborhood Revitalization - Unrestricted	\$361,467	\$341,369	\$(20,098)	(5.6)%
Total Expenditures / Appropriations	\$1,058,097	\$1,037,609	\$(20,488)	(1.9)%
Total Reimbursements	\$(80,000)	\$(80,000)	—	—%
Net Financing Uses	\$978,097	\$957,609	\$(20,488)	(2.1)%
Use of Fund Balance	\$978,097	\$957,609	\$(20,488)	(2.1)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,058,097	\$1,037,609	\$(20,488)	(1.9)%
Interfund Charges	—	—	—	—%
Total Expenditures / Appropriations	\$1,058,097	\$1,037,609	\$(20,488)	(1.9)%
Other Reimbursements	\$(80,000)	\$(80,000)	—	—%
Total Reimbursements	\$(80,000)	\$(80,000)	—	—%
Net Financing Uses	\$978,097	\$957,609	\$(20,488)	(2.1)%
Use of Fund Balance	\$978,097	\$957,609	\$(20,488)	(2.1)%

Summary of Changes

The Recommended Budget reflects a \$20,488 (1.9%) decrease in total appropriations and a \$20,488 (2.1%) decrease in use of fund balance from the prior year Adopted Budget.

Appropriations for some programs in this budget unit are matched to available fund balance. In FY2020-21, resources were allocated to complete an electric vehicle charging station project in the Neighborhood Revitalization – Redevelopment Program and resources were allocated to complete contract obligations related to the Community Advancing Change Together Program in the Neighborhood Revitalization – Unrestricted Program, thereby reducing the available fund balance and matching appropriations for FY2021-22.

Use of Fund Balance reflects a carryover of \$957,609 in available balance.

Affordable Housing

Program Overview

Affordable Housing – includes funding from the one-time distribution of assets in FY 2019-20 resulting from the dissolution of the Delta Counties Home Mortgage Finance Authority (Authority). The purpose of the Authority was to provide financing in the form of loans to respective Members’ residents for the construction, acquisition, and rehabilitation of homes. The Authority issued bonds and used the bond proceeds to make such loans. All of the loans were repaid to the Authority, and the bonds were paid in full with interest and retired.

These funds are to be used for single and multi-family affordable housing purposes per Part 5 Division 31 of the Health and Safety Code, which includes sections 52000 to 52106.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$329,259	\$329,259	—	—%
Total Expenditures / Appropriations	\$329,259	\$329,259	—	—%
Net Financing Uses	\$329,259	\$329,259	—	—%
Use of Fund Balance	\$329,259	\$329,259	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Appropriations are available for eligible projects yet to be identified.

Use of Fund Balance reflects a carryover of \$329,259 in available balance.

Neighborhood Revitalization - Redevelopment

Program Overview

Neighborhood Revitalization – Redevelopment includes proceeds from the sale of Redevelopment Agency property to the City of Sacramento that was purchased with Tax Exempt Bonds and funds projects in the Downtown Redevelopment Area and Oak Park Redevelopment area.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$367,371	\$366,981	\$(390)	(0.1)%
Total Expenditures / Appropriations	\$367,371	\$366,981	\$(390)	(0.1)%
Net Financing Uses	\$367,371	\$366,981	\$(390)	(0.1)%
Use of Fund Balance	\$367,371	\$366,981	\$(390)	(0.1)%

Summary of Changes

The Recommended Budget reflects a \$390 (0.1%) decrease in total appropriations and use of fund balance from the prior year Adopted Budget.

In FY 2020-21, resources in this program were allocated to complete an electric vehicle charging station project, thereby reducing the available fund balance and matching appropriations for FY 2021-22.

Use of Fund Balance reflects a carryover of \$366,981 in available balance.

Neighborhood Revitalization - Unrestricted

Program Overview

Neighborhood Revitalization – Unrestricted provides funds for activities that complement County investments and includes revenue from the Sierra 99 Gateway digital sign that is intended to be used to plan or implement improvements to corridors or neighborhoods to address blight or improve the health, safety, and economic vitality of commercial corridors and neighborhoods within the unincorporated County.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$361,467	\$341,369	\$(20,098)	(5.6)%
Interfund Charges	—	—	—	—%
Total Expenditures / Appropriations	\$361,467	\$341,369	\$(20,098)	(5.6)%
Other Reimbursements	\$(80,000)	\$(80,000)	—	—%
Total Reimbursements	\$(80,000)	\$(80,000)	—	—%
Net Financing Uses	\$281,467	\$261,369	\$(20,098)	(7.1)%
Use of Fund Balance	\$281,467	\$261,369	\$(20,098)	(7.1)%

Summary of Changes

The Recommended Budget reflects a \$20,098 (5.6%) decrease in total appropriations and a \$20,098 (7.1%) decrease in use of fund balance from the prior year Adopted Budget.

In FY 2020-21, resources in this program were allocated to complete contract obligations related to the Community Advancing Change Together Project, thereby reducing the available fund balance and matching appropriations for FY 2021-22.

Use of Fund Balance reflects a carryover of \$261,369 in available balance.

Budget Unit Functions & Responsibilities

This **2004 Pension Obligation Bond-Debt Service** budget unit provides for the appropriations for the annual debt service and related financial services costs for the County of Sacramento Taxable Pension Funding Bonds Series 2004 approved by the Board of Supervisors on June 15, 2004, by Resolution Number 2004-0784. The bonds were sold in June 2004 and closed in July 2004. The proceeds from the bond issue were utilized to pay a portion of the estimated Unfunded Accrued Actuarial Liability (UAAL) as of July 1, 2004, owed by the County to the Sacramento County Employees' Retirement System (SCERS) as of July 1, 2004. The UAAL was incurred as a result of labor agreements, which provided for enhanced retirement benefits for County employees and negative investment returns by the system during FY 2002-03. The bonds were issued as Convertible Auction Rate Securities (CARS), Series 2004C-1 (\$324,582,426.50), 2004C-2 (\$39,147,165.75) and 2004C-3 (\$62,401,528). CARS were a structure that combined the debt service deferral feature of Capital Appreciation Bonds (CABS) with Auction Rate Securities. The CARS paid no debt service until 2006, when they incrementally converted to conventional Auction Rate Securities. At each conversion date (July 10, 2006, 2009 and 2014) the County had the ability to call and pay down any amount of the CARS. The County also had the ability to direct the remarketing agents to sell the converted CARS in any one of several interest rate modes.

In March 2008, the 2004 C-1 Series was refunded as Floating Rate Notes, and are no longer structured as Auction Rate Securities. The new structure brings a level of certainty to interest payments for these Bonds that are no longer available in the Auction Rate Securities market.

In June 2009, the 2004C-2 Series was refunded as Floating Rate Notes, purchased by Bank of America as a private placement bond, and were no longer structured as Auction Rate Securities. In October 2011, these 2009 Floating Rate Notes held by Bank of America were refunded to fixed interest rate mode as the 2011B Series, and the related swap agreement was terminated. Due to Auction Rate Securities no longer being a market product in demand, the 2004C-3 Series was refunded to fixed interest rate mode as the 2013 Series, in advance of their July 10, 2014, scheduled conversion to Auction Rate Securities. There was no swap agreement related to these bonds.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
2004 Pension Obligation Bond - Debt Service	\$48,564,779	\$49,928,978	\$1,364,199	2.8%
Total Expenditures / Appropriations	\$48,564,779	\$49,928,978	\$1,364,199	2.8%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$48,564,779	\$49,928,978	\$1,364,199	2.8%
Total Revenue	\$47,025,317	\$48,911,968	\$1,886,651	4.0%
Use of Fund Balance	\$1,539,462	\$1,017,010	\$(522,452)	(33.9)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,739,461	\$1,217,011	\$(522,450)	(30.0)%
Other Charges	\$46,825,318	\$48,711,967	\$1,886,649	4.0%
Total Expenditures / Appropriations	\$48,564,779	\$49,928,978	\$1,364,199	2.8%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$48,564,779	\$49,928,978	\$1,364,199	2.8%
Revenue				
Revenue from Use Of Money & Property	—	\$48,911,968	\$48,911,968	—%
Charges for Services	\$47,025,317	—	\$(47,025,317)	(100.0)%
Total Revenue	\$47,025,317	\$48,911,968	\$1,886,651	4.0%
Use of Fund Balance	\$1,539,462	\$1,017,010	\$(522,452)	(33.9)%

Summary of Changes

The Recommended Budget reflects a \$1,364,199 (2.8%) increase in total appropriations, a \$1,886,651 (4.0%) increase in revenue, and a \$522,452 (33.9%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in projected professional services as a result of upcoming changes to swap policies and an increased amount of \$1,886,679 in total debt service due, offset by lower than anticipated legal services and other operating expenses.

The increase in revenue is due to an increase in recovery of funds to cover the increased total debt service owed.

Use of Fund Balance reflects a carryover of \$1,017,010 in available balance.

Budget Unit Functions & Responsibilities

The **2010 Refunding Certificates of Participation (COPs)-Debt Service** budget unit provides for the annual lease payments for the governmental funds portion of the 2010 Refunding Certificates of Participation issued on March 12, 2010. These 2010 Refunding Certificates of Participation refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage). In Fiscal Year 2020-21, the 2020 Refunding Certificates of Participation (Budget Unit 3011000) were issued to refund the 2010 COPs. This Budget Unit has therefore been closed.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
2010 Refunding COPs - Debt Service	\$12,040,189	—	\$(12,040,189)	(100.0)%
Total Expenditures / Appropriations	\$12,040,189	—	\$(12,040,189)	(100.0)%
Total Reimbursements	\$(5,685,800)	—	\$5,685,800	(100.0)%
Net Financing Uses	\$6,354,389	—	\$(6,354,389)	(100.0)%
Use of Fund Balance	\$6,354,389	—	\$(6,354,389)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$4,988,583	—	\$(4,988,583)	(100.0)%
Other Charges	\$5,659,950	—	\$(5,659,950)	(100.0)%
Interfund Charges	\$1,391,656	—	\$(1,391,656)	(100.0)%
Total Expenditures / Appropriations	\$12,040,189	—	\$(12,040,189)	(100.0)%
Other Reimbursements	\$(5,685,800)	—	\$5,685,800	(100.0)%
Total Reimbursements	\$(5,685,800)	—	\$5,685,800	(100.0)%
Net Financing Uses	\$6,354,389	—	\$(6,354,389)	(100.0)%
Use of Fund Balance	\$6,354,389	—	\$(6,354,389)	(100.0)%

Budget Unit Functions & Responsibilities

The **2018 Refunding Certificates of Participation (COPs)-Debt Service** budget unit provides for the annual lease payments for the 2018 Refunding Certificates of Participation issued on November 15, 2018. These 2018 Refunding Certificates of Participation refunded the County's 1997 Refunding Certificates of Participation (Coroner/Crime Lab and Data Center), 2003 Public Facilities Project Certificates of Participation (various capital projects), the 2006 Public Facilities Projects Certificates of Participation (Fleet Maintenance and Voter Registration/Sheriff Station House Facilities) and the 2007 Certificates of Participation (Animal Care Facility and a 120 bed expansion of the Youth Detention Facility). Although the financing for all of these issuances were consolidated into a two series issue, the debt service related to each is segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
2018 Refunding COPs - Debt Service	\$10,282,020	\$10,137,629	\$(144,391)	(1.4)%
Total Expenditures / Appropriations	\$10,282,020	\$10,137,629	\$(144,391)	(1.4)%
Total Reimbursements	\$(9,804,750)	\$(9,807,500)	\$(2,750)	0.0%
Net Financing Uses	\$477,270	\$330,129	\$(147,141)	(30.8)%
Use of Fund Balance	\$477,270	\$330,129	\$(147,141)	(30.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$617,270	\$470,129	\$(147,141)	(23.8)%
Other Charges	\$9,664,750	\$9,667,500	\$2,750	0.0%
Total Expenditures / Appropriations	\$10,282,020	\$10,137,629	\$(144,391)	(1.4)%
Other Reimbursements	\$(9,804,750)	\$(9,807,500)	\$(2,750)	0.0%
Total Reimbursements	\$(9,804,750)	\$(9,807,500)	\$(2,750)	0.0%
Net Financing Uses	\$477,270	\$330,129	\$(147,141)	(30.8)%
Use of Fund Balance	\$477,270	\$330,129	\$(147,141)	(30.8)%

Summary of Changes

The Recommended Budget reflects a \$144,391 (1.4%) decrease in total appropriations, a \$2,750 (0.0%) increase in reimbursements, and a \$147,141 (30.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower fund balance available for appropriation.

The increase in reimbursements is due to an increasing operating transfer for higher debt service payments.
Use of Fund Balance reflects a carryover of \$330,129 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **2020 Refunding Certificates of Participation (COPs) – Debt Service** budget unit provides for the annual lease payments for the governmental funds portion of the 2020 Refunding Certificates of Participation issued on October 15, 2020. The 2020 Refunding Certificates of Participation refunded the County's 2010 Refunding Certificates of Participation, which previously refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage).

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
2020 Refunding COPs - Debt Service	—	\$7,309,842	\$7,309,842	—%
Total Expenditures / Appropriations	—	\$7,309,842	\$7,309,842	—%
Total Reimbursements	—	\$(3,828,000)	\$(3,828,000)	—%
Net Financing Uses	—	\$3,481,842	\$3,481,842	—%
Use of Fund Balance	—	\$3,481,842	\$3,481,842	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	—	\$1,006,763	\$1,006,763	—%
Other Charges	—	\$3,733,000	\$3,733,000	—%
Interfund Charges	—	\$2,570,079	\$2,570,079	—%
Total Expenditures / Appropriations	—	\$7,309,842	\$7,309,842	—%
Other Reimbursements	—	\$(3,828,000)	\$(3,828,000)	—%
Total Reimbursements	—	\$(3,828,000)	\$(3,828,000)	—%
Net Financing Uses	—	\$3,481,842	\$3,481,842	—%
Use of Fund Balance	—	\$3,481,842	\$3,481,842	—%

Summary of Changes

The Recommended Budget reflects a \$7,309,842 (new) increase in total appropriations, a \$3,828,000 (new) increase in reimbursements, and a \$3,481,842 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and reimbursements is due to there being no adopted budget in FY 2020-21 for the 2020 Refunding Certificates of Participation – Debt Service budget (Budget Unit 3011000). This fund was established to track appropriations for the 2020 Refunding COPS.

Use of Fund Balance reflects a carryover of \$3,481,842 in available balance.

- There are no changes in reserves included in the FY 2021-22 Recommended Budget. The \$2,708,000 increase in the reserve was a mid-year change in FY 2020-21 required as a standard reserve of the 2020 Refunding Certificates of Participation.

Budget Unit Functions & Responsibilities

The **Juvenile Courthouse Project-Debt Service** budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Juvenile Courthouse Project.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
2003 COPs - Juvenile Courthouse - Debt Service	\$2,475,488	\$2,443,409	\$(32,079)	(1.3)%
Total Expenditures / Appropriations	\$2,475,488	\$2,443,409	\$(32,079)	(1.3)%
Total Reimbursements	\$(2,250,700)	\$(2,248,575)	\$2,125	(0.1)%
Net Financing Uses	\$224,788	\$194,834	\$(29,954)	(13.3)%
Use of Fund Balance	\$224,788	\$194,834	\$(29,954)	(13.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$259,788	\$229,834	\$(29,954)	(11.5)%
Other Charges	\$2,215,700	\$2,213,575	\$(2,125)	(0.1)%
Total Expenditures / Appropriations	\$2,475,488	\$2,443,409	\$(32,079)	(1.3)%
Other Reimbursements	\$(2,250,700)	\$(2,248,575)	\$2,125	(0.1)%
Total Reimbursements	\$(2,250,700)	\$(2,248,575)	\$2,125	(0.1)%
Net Financing Uses	\$224,788	\$194,834	\$(29,954)	(13.3)%
Use of Fund Balance	\$224,788	\$194,834	\$(29,954)	(13.3)%

Summary of Changes

The Recommended Budget reflects a \$32,079 (1.3%) decrease in total appropriations, \$2,125 (0.1%) decrease in reimbursements, and a \$29,954 (13.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to debt service decreasing and lower fund balance available.

The decrease in reimbursements is due to debt service decreasing by \$2,125.

Use of Fund Balance reflects a carryover of \$194,834 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Pension Obligation Bond-Debt Service** budget unit provides for the appropriations for the annual debt service and related financial services costs for the County of Sacramento Taxable Pension Funding Bonds Series 1995. The bonds were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) were variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.

Debt service on the bonds began on August 15, 1995, and the County is required to deposit the anticipated annual debt service into this fund by July 31 of each fiscal year. On March 18, 1997, by Resolution Number 97-0253, the Board of Supervisors approved an amendment to the original Pension Obligation Bond Resolution which provided additional flexibility for the County to execute an interest rate swap. The swap transaction fixed the interest rate on the \$134.0 million variable-rate Pension Obligation Bonds for a three-year period beginning July 1, 1998, and ending July 1, 2002 at 6.169 percent, below the first three years' level of 6.195%. The swap counterparty opted to extend the swap through July 1, 2007. The interest swap agreement financing was executed and closed on March 18, 1997. On June 17, 2003, by Resolution Number 2003-0768, the Board of Supervisors approved the restructuring of the 1995 Pension Obligation Bonds, Series B and C Variable Rate Bonds (\$134,000,000) to provide significant budgetary relief over the next three to seven years during which the County was expecting to experience significant budgetary stress. The restructuring provided near-term budgetary relief in the form of a premium payment from the swap provider (\$8,072,500) but there was an overall net cost to the transaction due to the additional debt service added-on beginning in the Fiscal Year 2011-12 and terminating on July 1, 2022. The restructuring swap transaction fixed interest rate was 5.935%.

On October 22, 2008, by Resolution Number 2008-1025, the Board of Supervisors approved terminating the existing swap agreement with Lehman Brothers due to Lehman's bankruptcy filing and subsequent failure to perform under the terms of the agreement. The Board in the same action authorized the County to enter into a replacement swap transaction with Deutsche Bank. The replacement swap transaction fixed rate initially remained unchanged at 5.935%, and then changed to 6.04% on July 1, 2009. In September 2011, the \$134,000,000 variable rate portion of the 1995 Bonds (the Series 1995B and 1995C Bonds) were refunded to a fixed interest rate mode as the 2011A Series, and the related swap agreement with Deutsche Bank was terminated. All of the Pension Obligation Bonds originally issued in 1995 are now in fixed interest rate mode, with no remaining swap agreements.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Pension Obligation Bonds - Debt Service	\$97,866,626	\$99,854,902	\$1,988,276	2.0%
Total Expenditures / Appropriations	\$97,866,626	\$99,854,902	\$1,988,276	2.0%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$97,866,626	\$99,854,902	\$1,988,276	2.0%
Total Revenue	\$97,003,658	\$99,215,930	\$2,212,272	2.3%
Use of Fund Balance	\$862,968	\$638,972	\$(223,996)	(26.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,057,972	\$833,970	\$(224,002)	(21.2)%
Other Charges	\$96,808,654	\$99,020,932	\$2,212,278	2.3%
Total Expenditures / Appropriations	\$97,866,626	\$99,854,902	\$1,988,276	2.0%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$97,866,626	\$99,854,902	\$1,988,276	2.0%
Revenue				
Revenue from Use Of Money & Property	—	\$99,215,930	\$99,215,930	—%
Charges for Services	\$97,003,658	—	\$(97,003,658)	(100.0)%
Total Revenue	\$97,003,658	\$99,215,930	\$2,212,272	2.3%
Use of Fund Balance	\$862,968	\$638,972	\$(223,996)	(26.0)%

Summary of Changes

The Recommended Budget reflects a \$1,988,276 (2.0%) increase in total appropriations, a \$2,212,272 (2.3%) increase in revenue, and a \$223,996 (26.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in total debt service due, offset slightly by a reduction in legal services and other operating expenses.

The increase in revenue is due to an increase in revenue recovery from departments due to the increased total debt service.

Use of Fund Balance reflects a carryover of \$638,972 in available balance.

Budget Unit Functions & Responsibilities

The **Tobacco Litigation Settlement-Capital Projects** budget unit provides for the appropriations for the uses of the proceeds of the 2001 and 2005 Tobacco Litigation Settlement Securitization Capital Projects.

The 2001 Bonds were executed and closed on August 23, 2001, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Court facility (\$46.3 million), Primary Care Clinic facility (\$30.5 million), Refuse Fleet Clean Air Conversion (\$15.0 million), Senior Nutrition Services Kitchen Facility (\$2.0 million), Clinic Pharmacy Automation System (\$0.8 million), 911 Call Center (\$6.0 million), Carmichael/Rio Linda Branch Library (\$5.2 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted, therefore (\$7.4 million).

The 2005 Bonds were executed and closed on December 6, 2005, through a negotiated bid process. The proceeds from the bond issue were used to finance the construction of a Juvenile Justice Center Juvenile Hall Expansion facility Phases II and III (\$40.0 million), Juvenile Justice Center Wing-A (Maintenance) (\$4.0 million), Bikeway Project Sunset Avenue/Main Avenue (\$1.024 million), Carmichael Library (\$2.8 million), Park Repairs (\$2.0 million), Pavement Repairs (\$1.3 million), Unincorporated Area Sidewalk/Gutter/Curbs Repairs (\$11.797 million), Main Jail Fire Alarm (\$0.304 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted thereafter.

This budget unit was established for payment of all costs associated with these projects, which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Tobacco Litigation Settlement - Capital Projects	\$473,598	\$20,464	\$(453,134)	(95.7)%
Total Expenditures / Appropriations	\$473,598	\$20,464	\$(453,134)	(95.7)%
Net Financing Uses	\$473,598	\$20,464	\$(453,134)	(95.7)%
Total Revenue	—	\$1,400	\$1,400	—%
Use of Fund Balance	\$473,598	\$19,064	\$(454,534)	(96.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$473,598	\$20,464	\$(453,134)	(95.7)%
Total Expenditures / Appropriations	\$473,598	\$20,464	\$(453,134)	(95.7)%
Net Financing Uses	\$473,598	\$20,464	\$(453,134)	(95.7)%
Revenue				
Revenue from Use Of Money & Property	—	\$1,400	\$1,400	—%
Total Revenue	—	\$1,400	\$1,400	—%
Use of Fund Balance	\$473,598	\$19,064	\$(454,534)	(96.0)%

Summary of Changes

The Recommended Budget reflects a \$453,134 (95.7%) decrease in total appropriations, a \$1,400 (new) increase in revenue, and a \$454,534 (96.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to bond proceeds and interest earnings having been spent down for capital projects in FY 2020-21, leaving less funds available in future years.

The increase in revenue is due to the budgeting for interest income for FY 2021-22, which had not been budgeted in prior fiscal years, so that these funds will be available for capital project expenses.

Use of Fund Balance reflects a carryover of \$19,064 in available balance.

Budget Unit Functions & Responsibilities

The **Public Safety Sales Tax** (Proposition 172) provides a dedicated ½ cent sales tax for local public safety purposes. Proposition 172 was a legislatively referred constitutional amendment approved by voters in 1993. The State distributes funding from the ½ cent state sales tax to Sacramento County based on Sacramento County's proportional share of taxable sales in the prior year. Public Safety Sales Tax revenue is received in the Public Safety Sales Tax Budget Unit, then is transferred to the Sheriff, District Attorney, and Probation Departments to fund eligible activities.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Public Safety Sales Tax (Proposition 172)	\$116,051,753	\$136,102,817	\$20,051,064	17.3%
Total Expenditures / Appropriations	\$116,051,753	\$136,102,817	\$20,051,064	17.3%
Net Financing Uses	\$116,051,753	\$136,102,817	\$20,051,064	17.3%
Total Revenue	\$116,051,753	\$137,437,158	\$21,385,405	18.4%
Use of Fund Balance	—	\$(1,334,341)	\$(1,334,341)	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$116,051,753	\$136,102,817	\$20,051,064	17.3%
Total Expenditures / Appropriations	\$116,051,753	\$136,102,817	\$20,051,064	17.3%
Net Financing Uses	\$116,051,753	\$136,102,817	\$20,051,064	17.3%
Revenue				
Intergovernmental Revenues	\$116,051,753	\$137,437,158	\$21,385,405	18.4%
Total Revenue	\$116,051,753	\$137,437,158	\$21,385,405	18.4%
Use of Fund Balance	—	\$(1,334,341)	\$(1,334,341)	—%

Summary of Changes

The Recommended Budget reflects a \$20,051,064 (17.3%) increase in total appropriations, a \$21,385,405 (18.4%) increase in revenue, and a \$1,334,341 (new) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments. Public safety sales tax funding was allocated to Departments based on allocation percentages approved by the Board on December 14, 1993.

The increase in revenue is due to:

- The faster-than-anticipated economic recovery from COVID-19, which is anticipated to both cause FY 2020-21 statewide Public Safety Sales Tax revenues to come in higher than estimated in the FY 2020-21 Adopted Budget, and lead to an estimated increase in FY 2021-22 statewide Public Safety Sales Tax revenues.
- An anticipated one-time increase in Sacramento County's pro-rata share of statewide revenue. The State allocates statewide Public Safety Sales Tax funding using each county's pro-rata share, calculated as each county's proportional share of the prior calendar year's taxable sales. Sacramento County's FY 2021-22 pro-rata share of statewide revenue will be based on the County's actual share of calendar year 2020 sales, which is anticipated to be higher than usual due to COVID-19's proportionally larger impact on other counties with more tourism-dependent economies.

Use of Fund Balance reflects (the net of) a carryover of \$1,251,038 in available balance, and a provision for reserve of \$2,585,379.

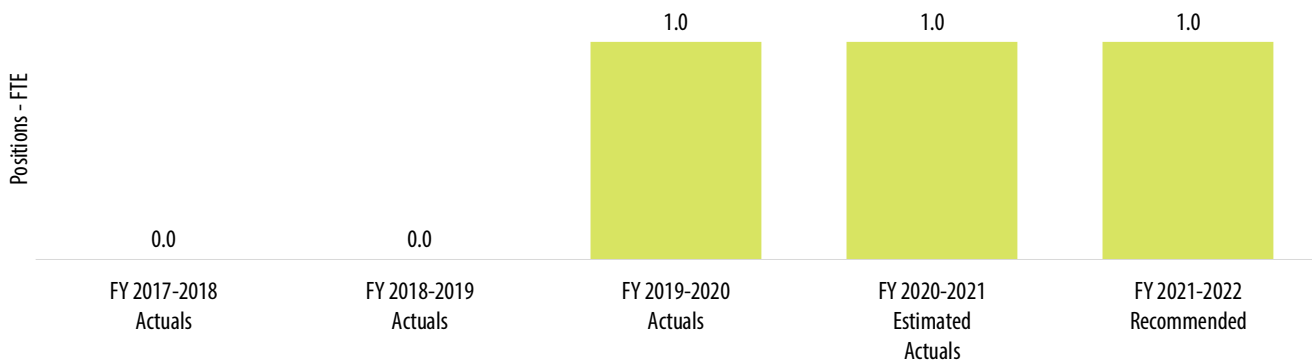
- Public Safety Sales Tax Reserve has increased \$2,585,379.

Public Safety Sales Tax Allocations

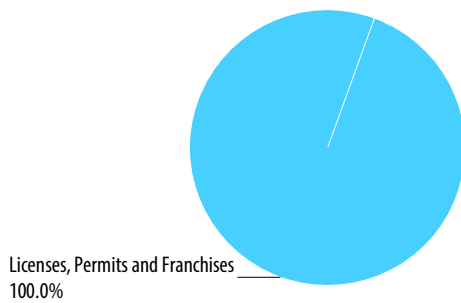
	FY 2020-21 Adopted Budget	FY 2021-22 Recommended Budget
Public Safety Sales Tax		
District Attorney	\$13,345,952	\$15,651,824
Probation	\$18,997,672	\$22,280,031
Sheriff	\$83,708,129	\$98,170,962
Public Safety Sales Tax Total	\$116,051,753	\$136,102,817

**SOUTH
SACRAMENTO
CONSERVATION
AGENCY ADMIN**

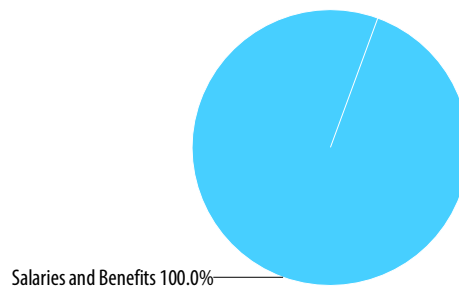
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **South Sacramento Conservation Agency** oversees implementation of the South Sacramento Habitat Conservation Plan (SSHCP) including acquisition of land or easements to form the SSHCP preserve system; implementation of proposals for restoration of species habitat and aquatic resources; formation of management and monitoring plans to maintain the preserve system; and ensuring compliance with the conditions of the SSHCP and associated permits. The County budget only includes Object 10 (Salary and Benefits) costs for this entity.

Goals

- Consistently administer the SSHCP guiding documents, policies, and regulations.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
South Sacramento Conservation Agency Admin	\$200,827	\$215,570	\$14,743	7.3%
Total Expenditures / Appropriations	\$200,827	\$215,570	\$14,743	7.3%
Net Financing Uses	\$200,827	\$215,570	\$14,743	7.3%
Total Revenue	\$200,827	\$215,570	\$14,743	7.3%
Use of Fund Balance	—	—	—	—%
Positions	1.0	1.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$200,827	\$215,570	\$14,743	7.3%
Services & Supplies	—	—	—	—%
Total Expenditures / Appropriations	\$200,827	\$215,570	\$14,743	7.3%
Net Financing Uses	\$200,827	\$215,570	\$14,743	7.3%
Revenue				
Licenses, Permits & Franchises	\$200,827	\$215,570	\$14,743	7.3%
Total Revenue	\$200,827	\$215,570	\$14,743	7.3%
Use of Fund Balance	—	—	—	—%
Positions	1.0	1.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$14,743 (7.3%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations and revenue is due to salary step increases, cost of living adjustments, and retirement cost increases.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

The **Teeter Plan** budget unit comprises of the Teeter Plan Debt Service Fund. In FY 1993-94, the Board of Supervisors adopted the Teeter Plan (otherwise known as the Alternative Method of Tax Apportionment). Under the Teeter Plan, the County advances delinquent secured property taxes to taxing entities by purchasing the delinquent taxes from them and in return receives all of the delinquent taxes, penalties, and interest when the taxes are eventually paid. Financing for the purchase of the delinquent taxes comes from five-year notes from the Sacramento County – Pooled Investment Fund.

As actual collections are received from the delinquent taxpayers, the principal amount of the borrowing is reduced, and interest collected from delinquent taxpayers is used to pay interest on each borrowing. The net penalty/interest revenue remaining after debt service interest costs is transferred to the General Fund (Budget Unit 5700000) by the close of the final accounting period each year.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Teeter Plan Debt Service	\$36,777,991	\$36,777,991	—	—%
Total Expenditures / Appropriations	\$36,777,991	\$36,777,991	—	—%
Net Financing Uses	\$36,777,991	\$36,777,991	—	—%
Total Revenue	\$34,390,295	\$34,390,295	—	—%
Use of Fund Balance	\$2,387,696	\$2,387,696	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$26,573,118	\$25,321,899	\$(1,251,219)	(4.7)%
Interfund Charges	\$10,204,873	\$11,456,092	\$1,251,219	12.3%
Total Expenditures / Appropriations	\$36,777,991	\$36,777,991	—	—%
Net Financing Uses	\$36,777,991	\$36,777,991	—	—%
Revenue				
Miscellaneous Revenues	\$34,390,295	\$34,390,295	—	—%
Total Revenue	\$34,390,295	\$34,390,295	—	—%
Use of Fund Balance	\$2,387,696	\$2,387,696	—	—%

Summary of Changes

The Recommended Budget reflects no net change in total appropriations, revenues and use of fund balance from the prior year Adopted Budget.

The decrease in Other Charges is due to lower debt service costs of \$1,251,219 for principal and interest payments offset by higher Interfund Charges to the General Fund of \$1,251,219.

Use of Fund Balance reflects a carryover of \$2,387,696 in available balance.

Budget Unit Functions & Responsibilities

Sacramento County imposes a **Transient-Occupancy Tax (TOT)** in the amount of 12.0 percent of the rent charges at hotels, motels, and similar structures for short-term lodging. The Board of Supervisors allocates a portion of the TOT revenue to this budget for artistic, cultural, civic, and other activities which enhance the image and quality of life of the community.

Goals

- Provide funding for artistic, cultural, civic and other activities which enhance the image of the community and quality of life in Sacramento.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Transient Occupancy Tax (TOT)	\$4,570,086	\$3,037,686	\$(1,532,400)	(33.5)%
Total Expenditures / Appropriations	\$4,570,086	\$3,037,686	\$(1,532,400)	(33.5)%
Total Reimbursements	\$(3,020,994)	\$(2,741,687)	\$279,307	(9.2)%
Net Financing Uses	\$1,549,092	\$295,999	\$(1,253,093)	(80.9)%
Total Revenue	\$10,000	\$10,000	—	—%
Use of Fund Balance	\$1,539,092	\$285,999	\$(1,253,093)	(81.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$191,569	\$50,500	\$(141,069)	(73.6)%
Other Charges	\$4,335,917	\$2,869,086	\$(1,466,831)	(33.8)%
Interfund Charges	\$42,600	\$118,100	\$75,500	177.2%
Total Expenditures / Appropriations	\$4,570,086	\$3,037,686	\$(1,532,400)	(33.5)%
Other Reimbursements	\$(3,020,994)	\$(2,741,687)	\$279,307	(9.2)%
Total Reimbursements	\$(3,020,994)	\$(2,741,687)	\$279,307	(9.2)%
Net Financing Uses	\$1,549,092	\$295,999	\$(1,253,093)	(80.9)%
Revenue				
Revenue from Use Of Money & Property	\$10,000	\$10,000	—	—%
Total Revenue	\$10,000	\$10,000	—	—%
Use of Fund Balance	\$1,539,092	\$285,999	\$(1,253,093)	(81.4)%

Summary of Changes

The Recommended Budget reflects a \$1,532,400 (33.5%) decrease in total appropriations, a \$279,307 (9.2%) decrease in reimbursements, and a \$1,253,093 (81.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to the rebudgeting of projects from FY 2019-20 to FY 2020-21, timing of grants funded, and the completed debt service payments for the Music Circus Bond Service.

The decrease in reimbursements is due to the completed debt service payments for the Music Circus Bond Service and a higher fund balance requiring less reimbursement from General Fund.

Use of Fund Balance reflects a carryover of \$285,999 in available balance.

SACRAMENTO
COUNTY

Administrative Services

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Administrative Services

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Agency Structure



Administrative Services departments provide support and operational services to other departments within the County.

Administrative Services departments include:

County Clerk/Recorder serves as custodian of legal records; issues and registers marriage licenses, notaries public, vital statistics and other public documents; and records real property documents for the County.

Finance is responsible for specialized programs and services that are organized within the Divisions of Auditor-Controller, Tax Collection and Business Licensing, Treasury and Investments, Consolidated Utilities Billing and Service (CUBS), and Revenue Recovery. Auditor-Controller includes General Accounting Services; Accounting Reporting and Control; Systems Control and Reconciliations; Central Support Services; Payroll Services; Audit Services; Payment Services; Other Accounting Services; Central Accounting Systems; and Tax Accounting Services. Tax Collection and Licensing processes property tax collection and business licenses; and issues and monitors fictitious business name statements. Treasury and Investments is responsible for Pooled Investments, Fiscal Agent Services, and Reclamation Districts. CUBS provides billing and collection services for departments providing utilities, including refuse, water, sewer, and storm water drainage. Revenue Recovery collects both current and delinquent accounts receivable. To accomplish this, the Department performs financial evaluations; determines a client's ability to pay, and adjusts certain types of charges; establishes a payment schedule, when appropriate; creates an account for each client; sends out monthly bills; and initiates follow-up procedures if payments are not made.

General Services is comprised of the following programs: Administrative Services, Contract and Purchasing Services; Energy Management, Support Services (Printing and Scanning, U.S. Mail/Inter-Office Messenger, Central Stores, Warehousing, and Surplus Property Program); Security Services; Facility Planning and Management, Fleet Services (Light and Heavy Equipment); Facilities Maintenance and Operations Districts; Parking Enterprise; Real Estate and Capital Construction Fund.

Personnel Services is responsible for Deferred Compensation; Dental Insurance; Disability Compliance; Employee Benefits; Employee Health; Equal Employment; Liability/Property Insurance; Personnel Records;

Department Services; Personnel/Payroll Training and Support; Safety Services; Selection & Classification; Training and Development; Training; Unemployment Insurance; and Workers' Compensation.

Technology (DTech) is a central information technology and telecommunications provider for Sacramento County. DTech delivers a broad range of shared countywide information technology services to employees, departments and regional partners, and develops customized solutions for specific departmental business applications. DTech administers the following services:

- Data Processing-Shared Systems, which accounts for the cost of services provided by DTech and the Department of Finance to support countywide shared computer systems and applications.
- Regional Radio Communications System (SRRCS) that operates and maintains two-way mobile communications for Sacramento County Departments, the cities of Sacramento, West Sacramento and Folsom, the Sacramento Regional Transit District, the Twin Rivers Unified School District Police Department, Los Rios Community College District and all fire districts.
- Technology Cost Recovery Fee Fund that provides financing to pay for the implementation and operation of the web-based Automation E-Government Permitting System, also known as ACCELA.

DTech also manages the Office of Compliance.

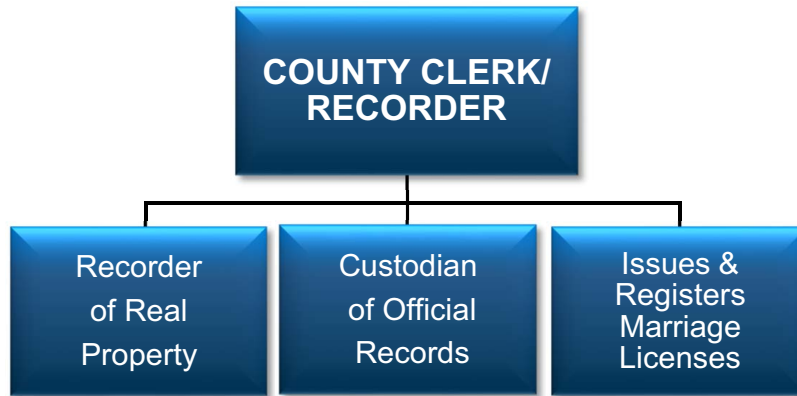
- The Office of Compliance ensures countywide compliance with the Health Insurance Portability and Accountability Act (HIPAA) of 1996. The HIPAA Privacy Rule (with an implementation deadline of April 2003) and the Security Rule (implementation deadline of April 2005) both established regulations that govern privacy and security of personal medical information, and administrative standardization. HIPAA also addresses simplification of standards for health care transactions and billing of federal health care revenues.

Voter Registration and Elections registers voters and maintains voter files; files candidate nomination papers; certifies citizen-initiated petitions; administers campaign disclosure laws; and administers federal, state, school and special districts, municipal and internal county employee elections.

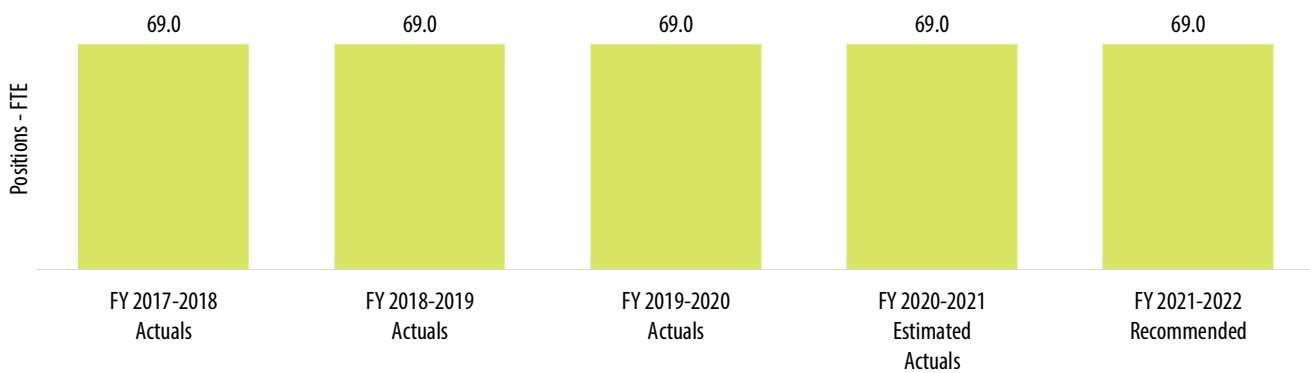
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	3240000	County Clerk/Recorder	\$13,525,020	\$6,800,000	—	69.0
001A	5040000	Court / County Contribution	\$24,468,756	\$24,468,756	\$24,468,756	—
001A	5020000	Court / Non-Trial Court Operations	\$9,981,817	\$9,181,817	\$9,181,817	—
001A	5050000	Court Paid County Services	\$1,507,705	\$1,507,705	—	—
001A	5710000	Data Processing-Shared Systems	\$11,599,826	\$11,599,826	\$11,493,048	—
001A	3230000	Department Of Finance	\$49,196,070	\$36,158,226	\$1,249,537	234.0
001A	5520000	Dispute Resolution Program	\$632,500	\$632,500	—	—
001A	5660000	Grand Jury	\$306,264	\$306,264	\$306,264	—
001A	5740000	Office of Compliance	\$403,805	—	—	2.0
001A	5780000	Office of Inspector General	\$156,924	\$156,924	\$156,924	—
001A	6050000	Personnel Services	\$33,629,496	\$15,953,718	\$200,000	201.0
001A	6110000	Revenue Recovery	—	—	—	—
001A	4410000	Voter Registration And Elections	\$17,300,111	\$17,162,895	\$16,237,563	35.0
General Fund Total			\$162,708,294	\$123,928,631	\$63,293,909	541.0
001Q	3241000	Clerk/Recorder Fees	\$6,725,020	\$6,725,020	\$3,715,800	—
007A	3100000	Capital Construction	\$50,131,365	\$40,627,873	\$17,781,546	—
021D	2180000	Technology Cost Recovery Fee	\$1,539,191	\$1,539,191	\$124,891	—
031A	7600000	Department of Technology	\$170,000,576	\$104,847,513	—	396.0
034A	2070000	Fixed Assets-Heavy Equipment	\$12,968,251	\$12,968,251	\$8,840,124	—
035A	7000000	General Services	\$198,557,614	\$170,082,996	\$2,640,196	420.0
036A	7080000	General Services-Capital Outlay	\$11,716,130	\$11,716,130	\$9,525,130	—
037A	3910000	Liability/Property Insurance	\$34,169,578	\$34,169,578	\$(2,000,000)	—
038A	3920000	Dental Insurance	\$17,800,000	\$17,800,000	—	—
039A	3900000	Workers Compensation Insurance	\$30,910,435	\$30,910,435	\$(1,000,000)	—
040A	3930000	Unemployment Insurance	\$3,083,621	\$3,083,621	—	—
056A	7990000	Parking Enterprise	\$2,900,809	\$2,900,809	\$98,560	5.0
059A	7020000	Regional Radio Communications System	\$6,505,255	\$6,105,255	\$108,531	9.0
Non-General Fund Total			\$547,007,845	\$443,476,672	\$39,834,778	830.0
Grand Total			\$709,716,139	\$567,405,303	\$103,128,687	1,371.0

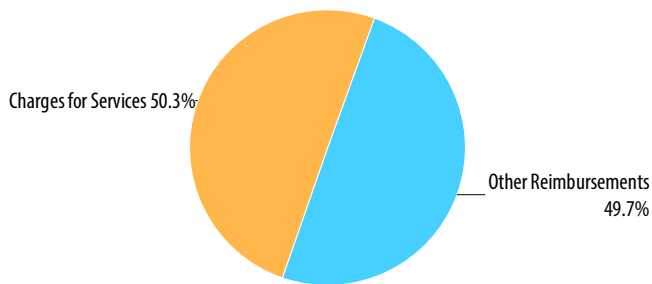
Department Structure
Donna Allred, County Clerk/Recorder



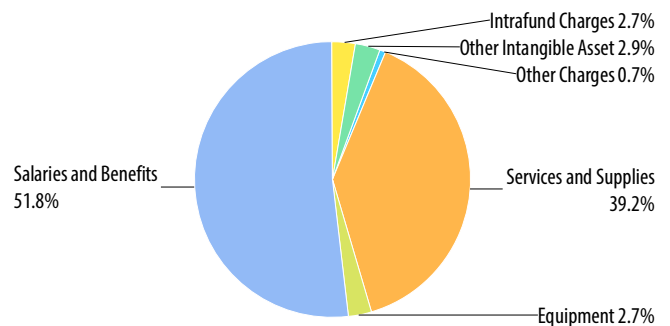
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Office of **County Clerk/Recorder** (CCR) has two primary functions:

Clerk responsibilities include issuance of marriage licenses; Registrar of Marriages; Commissioner of Civil Marriages; custodian of Oaths of Office; registration of notaries public, process servers, professional photocopiers, unlawful detainer assistants, legal document assistants, and fictitious business names.

Recorder responsibilities include recording of real estate and other authorized documents; issuance of birth, death and marriage certificates; indexing and public viewing services for official records; and issuance of official record copies.

Goals

- Facility Relocation – Relocate the office from the downtown location to a more efficiently designed space, which will improve convenience and the overall experience for customers, provide more space for staff, and include no-cost parking.
- Community Outreach – In addition to adding to multi-language department literature, also develop an electronic outreach plan with schools and other community-based organizations to further assist in promoting various locations and services.
- Fee Study – After completion of the Integrated System Project, review the Fee Schedule and make necessary revisions to costs and processes, which will be presented before the Board.

Accomplishments

- Completed the final phase of the Integrated System Project, which replaced vital records and marriage programs, and added clerk features that did not previously exist.
- Developed multi-language department literature with information and services for all three CCR locations in both paper and electronic form. Continued to further enhance Community Outreach efforts by including two additional languages in CCR literature.
- Implemented COVID-19 operational solutions. Identified the County Service Center – South as a location to allow customers to have a safe civil marriage ceremony while the other offices were closed to the public due to the pandemic. Additionally, to ensure a reduction in the number of customers in the building, CCR began using a queuing appointment system for certain services.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
County Clerk/ Recorder	\$13,255,460	\$13,525,020	\$269,560	2.0%
Total Expenditures / Appropriations	\$13,255,460	\$13,525,020	\$269,560	2.0%
Total Reimbursements	\$(5,354,266)	\$(6,725,020)	\$(1,370,754)	25.6%
Net Financing Uses	\$7,901,194	\$6,800,000	\$(1,101,194)	(13.9)%
Total Revenue	\$7,901,194	\$6,800,000	\$(1,101,194)	(13.9)%
Net County Cost	—	—	—	—%
Positions	69.0	69.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,826,358	\$7,000,587	\$174,229	2.6%
Services & Supplies	\$5,112,385	\$5,304,550	\$192,165	3.8%
Other Charges	\$66,379	\$96,144	\$29,765	44.8%
Equipment	\$259,000	\$366,000	\$107,000	41.3%
Other Intangible Asset	\$639,973	\$387,429	\$(252,544)	(39.5)%
Intrafund Charges	\$351,365	\$370,310	\$18,945	5.4%
Total Expenditures / Appropriations	\$13,255,460	\$13,525,020	\$269,560	2.0%
Other Reimbursements	\$(5,354,266)	\$(6,725,020)	\$(1,370,754)	25.6%
Total Reimbursements	\$(5,354,266)	\$(6,725,020)	\$(1,370,754)	25.6%
Net Financing Uses	\$7,901,194	\$6,800,000	\$(1,101,194)	(13.9)%
Revenue				
Charges for Services	\$7,901,194	\$6,800,000	\$(1,101,194)	(13.9)%
Total Revenue	\$7,901,194	\$6,800,000	\$(1,101,194)	(13.9)%
Net County Cost	—	—	—	—%
Positions	69.0	69.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$269,560 (2.0%) increase in appropriations, a \$1,370,754 (25.6%) increase in reimbursements, and a \$1,101,194 (13.9%) decrease in revenue from the prior year Adopted Budget.

The net increase in total appropriations is primarily due to:

- Reductions in allocated costs for Department of Technology support and facility charges.
- Recommended growth of \$938,000 detailed below.

The increase in reimbursements is primarily due to:

- Fees that are received in a restricted fund in the Clerk/Recorder Fees budget unit (3241000) and transferred as a reimbursement to this budget unit.
- Recommended growth of \$938,000 detailed below.

The net decrease in revenue is primarily due to fees that are now reflected as reimbursements from a restricted fund as stated above.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
County Clerk/ Recorder	938,000	(938,000)	—	—	—

Recommended Growth Detail for the Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
CCR - Relocation Project - 3240000BU	938,000	(938,000)	—	—	—

Increase appropriations by \$938,000 to relocate the County Clerk/Recorder office from its present downtown location in a county-owned building to a leased facility location. This relocation will allow the Department to provide improved services to customers, and also offer dedicated and free parking to customers and staff with convenient access to Highway 50, I-80 and Downtown Sacramento. This new location will also provide one more indoor marriage ceremony room, and an outdoor courtyard option for couples. It will also provide a comprehensive kiosk area and a more efficient customer counter layout to enhance the customer experience. There are no departments impacted by the relocation but the vacated existing space will become unassigned space to be included in the county-owned facility allocation to other departments. A lease has not been negotiated yet but the tentative target date for this move is the fourth quarter of FY 2021-22. The request is funded, contingent upon approval of a growth request in the Clerk/Recorder Fees budget (Budget Unit 3241000). This is a one-time cost.

Budget Unit Functions & Responsibilities

The **Clerk/Recorder Fees** budget unit provides financing for certain updates and improvements in the County Clerk/Recorder. Dedicated revenues are generated from document fees to be used and administered by the department for reimbursement of actual costs related to specified services through the following programs:

- E-Recording
- Hours
- Index
- Micrographics Conversion
- Modernization
- Vital Health Statistics

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
E-Recording	\$124,736	\$124,736	—	—%
Hours	\$472,062	\$472,062	—	—%
Index	\$472,065	\$472,065	—	—%
Micrographics Conversion	\$402,475	\$402,475	—	—%
Modernization	\$3,739,738	\$5,110,492	\$1,370,754	36.7%
Vital Health Statistics	\$143,190	\$143,190	—	—%
Total Expenditures / Appropriations	\$5,354,266	\$6,725,020	\$1,370,754	25.6%
Net Financing Uses	\$5,354,266	\$6,725,020	\$1,370,754	25.6%
Total Revenue	\$3,080,220	\$3,009,220	\$(71,000)	(2.3)%
Use of Fund Balance	\$2,274,046	\$3,715,800	\$1,441,754	63.4%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$5,354,266	\$6,725,020	\$1,370,754	25.6%
Total Expenditures / Appropriations	\$5,354,266	\$6,725,020	\$1,370,754	25.6%
Net Financing Uses	\$5,354,266	\$6,725,020	\$1,370,754	25.6%
Revenue				
Revenue from Use Of Money & Property	\$54,220	\$54,220	—	—%
Charges for Services	\$3,026,000	\$2,955,000	\$(71,000)	(2.3)%
Total Revenue	\$3,080,220	\$3,009,220	\$(71,000)	(2.3)%
Use of Fund Balance	\$2,274,046	\$3,715,800	\$1,441,754	63.4%

Summary of Changes

The Recommended Budget reflects a \$1,370,754 (25.6%) increase in total appropriations, a \$71,000 (2.3%) decrease in revenue, and a \$1,441,754 (63.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Costs in the County Clerk/Recorder budget (Budget Unit 3240000) requiring the transfer of funds from this budget unit.
- Recommended growth of \$938,000 summarized below.

The decrease in revenue is due to a decrease in Micrographics, Vital Health Statistics, and Recording Fees revenue.

Use of Fund Balance reflects the net of a carryover of \$2,068,899 in available fund balance, a reserve release of \$2,134,918 and a provision for reserve of \$488,017 as detailed below:

- E-Recording (ERDS) Fees reserve has increased \$277,228.
- Hours Fees reserve has decreased \$92,865.
- Index Fees reserve has decreased \$92,868.
- Micrographic Fees reserve has increased \$210,789.
- Modernization Fees reserve has decreased \$1,916,761.
- Vital Health (VH) Statistics Fees reserve has decreased \$32,424.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Modernization	938,000	—	938,000	—	—

E-Recording

Program Overview

E-Recording (ERDS) funds are used to support an electronic recording delivery system.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$124,736	\$124,736	—	—%
Total Expenditures / Appropriations	\$124,736	\$124,736	—	—%
Net Financing Uses	\$124,736	\$124,736	—	—%
Revenue				
Revenue from Use Of Money & Property	\$160	\$160	—	—%
Charges for Services	\$333,000	\$325,000	\$(8,000)	(2.4)%
Total Revenue	\$333,160	\$325,160	\$(8,000)	(2.4)%
Use of Fund Balance	\$(208,424)	\$(200,424)	\$8,000	(3.8)%

Summary of Changes

The Recommended Budget reflects an \$8,000 (2.4%) decrease in revenue and an \$8,000 (3.8%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in revenue is due to a decrease in Recording Fees revenue.

Use of Fund Balance reflects the net of a carryover of \$76,804 in available fund balance and a provision for reserve of \$277,228.

Hours

Program Overview

Hours funds are used to establish the days of operation of the County Recorder’s offices as every business day except for legal holidays and those holidays designated as judicial holidays.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$472,062	\$472,062	—	—%
Total Expenditures / Appropriations	\$472,062	\$472,062	—	—%
Net Financing Uses	\$472,062	\$472,062	—	—%
Revenue				
Revenue from Use Of Money & Property	\$70	\$70	—	—%
Charges for Services	\$324,000	\$325,000	\$1,000	0.3%
Total Revenue	\$324,070	\$325,070	\$1,000	0.3%
Use of Fund Balance	\$147,992	\$146,992	\$(1,000)	(0.7)%

Summary of Changes

The Recommended Budget reflects a \$1,000 (0.3%) increase in revenue, and a \$1,000 (0.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenue is due to a slight increase in Hours Fees revenue.

Use of Fund Balance reflects the net of a carryover of \$54,127 in available fund balance and a reserve release of \$92,865.

Index

Program Overview

Index funds are used to support operations that require the document to be indexed within two business days after date of recordation.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$472,065	\$472,065	—	—%
Total Expenditures / Appropriations	\$472,065	\$472,065	—	—%
Net Financing Uses	\$472,065	\$472,065	—	—%
Revenue				
Revenue from Use Of Money & Property	\$70	\$70	—	—%
Charges for Services	\$324,000	\$325,000	\$1,000	0.3%
Total Revenue	\$324,070	\$325,070	\$1,000	0.3%
Use of Fund Balance	\$147,995	\$146,995	\$(1,000)	(0.7)%

Summary of Changes

The Recommended Budget reflects a \$1,000 (0.3%) increase in revenue and a \$1,000 (0.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenue is due to a slight increase in Index Fees revenue.

Use of Fund Balance reflects the net of a carryover of \$54,127 in available fund balance and a reserve release of \$92,868.

Micrographics Conversion

Program Overview

Micrographics Conversion funds are used to convert the County Recorder's document storage system to micrographics.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$402,475	\$402,475	—	—%
Total Expenditures / Appropriations	\$402,475	\$402,475	—	—%
Net Financing Uses	\$402,475	\$402,475	—	—%
Revenue				
Revenue from Use Of Money & Property	\$10,900	\$10,900	—	—%
Charges for Services	\$380,000	\$335,000	\$(45,000)	(11.8)%
Total Revenue	\$390,900	\$345,900	\$(45,000)	(11.5)%
Use of Fund Balance	\$11,575	\$56,575	\$45,000	388.8%

Summary of Changes

The Recommended Budget reflects a \$45,000 (11.5%) decrease in revenue and a \$45,000 (388.8%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in revenue is due to a decrease in Micrographics Fees revenue.

Use of Fund Balance reflects the net of a carryover of \$267,364 in available fund balance and a provision for reserve of \$210,789.

Modernization

Program Overview

Modernization funds are used to support, maintain, improve, and provide for the modernized creation, retention, and retrieval of information in the County Recorder’s system of recorded documents.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$3,739,738	\$5,110,492	\$1,370,754	36.7%
Total Expenditures / Appropriations	\$3,739,738	\$5,110,492	\$1,370,754	36.7%
Net Financing Uses	\$3,739,738	\$5,110,492	\$1,370,754	36.7%
Revenue				
Revenue from Use Of Money & Property	\$43,000	\$43,000	—	—%
Charges for Services	\$1,495,000	\$1,495,000	—	—%
Total Revenue	\$1,538,000	\$1,538,000	—	—%
Use of Fund Balance	\$2,201,738	\$3,572,492	\$1,370,754	62.3%

Summary of Changes

The Recommended Budget reflects a \$1,370,754 (36.7%) increase in total appropriations and a \$1,370,754 (62.3%) increase in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is due to:

- Expenditures in the County Clerk/Recorder budget unit (3240000) requiring transfer of funds from this budget unit.
- Recommended growth of \$938,000 detailed later in this section.

Use of Fund Balance reflects the net of a carryover of \$1,655,731 in available fund balance and a reserve release of \$1,916,761.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
CCR - Relocation Project - 3241000BU					
	938,000	—	938,000	—	—

Relocation of the County Clerk/Recorder (CCR) department from its present Downtown location where it has been since 1989. A new location will offer dedicated and free parking for customers and staff with convenient access to Highway 50, I-80 and Downtown Sacramento. In addition, it will provide one more indoor marriage ceremony room, and an outdoor courtyard option for couples. There will also be a comprehensive kiosk area and a more efficient customer counter layout to enhance the customer experience. There are no departments impacted by the relocation, however the vacated existing space will become unassigned space to be included in the county-owned facility allocation to other departments. A lease has not been negotiated yet but the tentative target date for this move is the fourth quarter of FY 2021-22. The request is funded by CCR dedicated revenues, and is contingent upon approval of a growth request in the County Clerk/Recorder budget (Budget Unit 3240000). This is a one-time cost.

Vital Health Statistics

Program Overview

Vital Health (VH) Statistics funds are used for vital record operation funding for improvement, automation, and technical support of vital record systems.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$143,190	\$143,190	—	—%
Total Expenditures / Appropriations	\$143,190	\$143,190	—	—%
Net Financing Uses	\$143,190	\$143,190	—	—%
Revenue				
Revenue from Use Of Money & Property	\$20	\$20	—	—%
Charges for Services	\$170,000	\$150,000	\$(20,000)	(11.8)%
Total Revenue	\$170,020	\$150,020	\$(20,000)	(11.8)%
Use of Fund Balance	\$(26,830)	\$(6,830)	\$20,000	(74.5)%

Summary of Changes

The Recommended Budget reflects a \$20,000 (11.8%) decrease in revenue and a \$20,000 (74.5%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in revenue is due to a decrease in VH Statistics Fees revenue.

Use of Fund Balance reflects the net of a carryover of -\$39,254 in available fund balance and reserve release of \$32,424.

Budget Unit Functions & Responsibilities

The **Court/County Contribution** budget unit contains the County payments to the State for trial court operations including Court Operations Maintenance of Effort (MOE), Base Fine and Forfeiture Revenue MOE, and the 50/50 Excess Revenue Split with the State.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
State Payments	\$24,468,756	\$24,468,756	—	—%
Total Expenditures / Appropriations	\$24,468,756	\$24,468,756	—	—%
Net Financing Uses	\$24,468,756	\$24,468,756	—	—%
Net County Cost	\$24,468,756	\$24,468,756	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$24,468,756	\$24,468,756	—	—%
Total Expenditures / Appropriations	\$24,468,756	\$24,468,756	—	—%
Net Financing Uses	\$24,468,756	\$24,468,756	—	—%
Net County Cost	\$24,468,756	\$24,468,756	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Budget Unit Functions & Responsibilities

The **Court/Non-Trial Court Operations** budget unit contains court-related services that were formerly included in the budget submitted by the Superior and Municipal Court (Budget Unit 5200000). The services do not fall within the parameters of Court Operations, as defined in California Rules of Court, Rule 10.810. With the passage of Assembly Bill 233 (The Lockyer-Isenberg Trial Court Funding Act of 1997), these services are no longer funded in the Court Operations budget unit (Fund 003). This budget unit was created to provide a means of funding these court-related services through the General Fund, as required by statute if the programs are continued. Services reflected in this budget unit include costs for Court staff to support collection activities on court-ordered payments, County Facilities Payment (CFP) after the transfer of a court facility to the Administrative Office of Courts, Medical Service charges for the county share of non-Rule 810 psychiatric evaluations, and staff costs for the District Attorney Traffic Unit to assist in early resolution of traffic cases.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Law and Justice	\$9,974,247	\$9,981,817	\$7,570	0.1%
Total Expenditures / Appropriations	\$9,974,247	\$9,981,817	\$7,570	0.1%
Total Reimbursements	\$(1,100,000)	\$(800,000)	\$300,000	(27.3)%
Net Financing Uses	\$8,874,247	\$9,181,817	\$307,570	3.5%
Net County Cost	\$8,874,247	\$9,181,817	\$307,570	3.5%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,085,208	\$1,095,123	\$9,915	0.9%
Other Charges	\$5,882,813	\$5,882,813	—	—%
Interfund Charges	\$2,346,401	\$2,344,056	\$(2,345)	(0.1)%
Intrafund Charges	\$659,825	\$659,825	—	—%
Total Expenditures / Appropriations	\$9,974,247	\$9,981,817	\$7,570	0.1%
Other Reimbursements	\$(1,100,000)	\$(800,000)	\$300,000	(27.3)%
Total Reimbursements	\$(1,100,000)	\$(800,000)	\$300,000	(27.3)%
Net Financing Uses	\$8,874,247	\$9,181,817	\$307,570	3.5%
Net County Cost	\$8,874,247	\$9,181,817	\$307,570	3.5%

Summary of Changes

The Recommended Budget reflects a \$7,570 (0.1%) increase in total appropriations, a \$300,000 (27.3%) decrease in reimbursements, and a \$307,570 (3.5%) increase in net county cost from the prior year Adopted Budget.

The increase in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- A net increase of \$15,203 in allocated costs for facility use and debt service.
- A net reduction of \$7,633 for Court staff costs to support collection activities and traffic installment plan set-up and for the County share of non-Rule 810 psychiatric evaluations.

The decrease in reimbursements is due to lower transfers from the Capital Construction Fund as a result of less projected fines revenue.

Budget Unit Functions & Responsibilities

The **Court Paid County Services** budget unit centralizes the financial charges between county departments and the Court. The Court reimburses the County on a monthly basis for all agreed upon charges. Court related costs reflected in this budget unit include automation charges for Court usage of the County systems, court share of General Services charges that are allocated out to county departments and the Court, parking charges by the Department of General Services, and Court share of the administrative services for the Criminal Justice Cabinet.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Court Paid County Services	\$1,563,327	\$1,507,705	\$(55,622)	(3.6)%
Total Expenditures / Appropriations	\$1,563,327	\$1,507,705	\$(55,622)	(3.6)%
Net Financing Uses	\$1,563,327	\$1,507,705	\$(55,622)	(3.6)%
Total Revenue	\$1,563,327	\$1,507,705	\$(55,622)	(3.6)%
Net County Cost	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,250,642	\$1,477,396	\$226,754	18.1%
Interfund Charges	\$30,428	—	\$(30,428)	(100.0)%
Intrafund Charges	\$282,257	\$30,309	\$(251,948)	(89.3)%
Total Expenditures / Appropriations	\$1,563,327	\$1,507,705	\$(55,622)	(3.6)%
Net Financing Uses	\$1,563,327	\$1,507,705	\$(55,622)	(3.6)%
Revenue				
Miscellaneous Revenues	\$1,563,327	\$1,507,705	\$(55,622)	(3.6)%
Total Revenue	\$1,563,327	\$1,507,705	\$(55,622)	(3.6)%
Net County Cost	—	—	—	—%

Summary of Changes

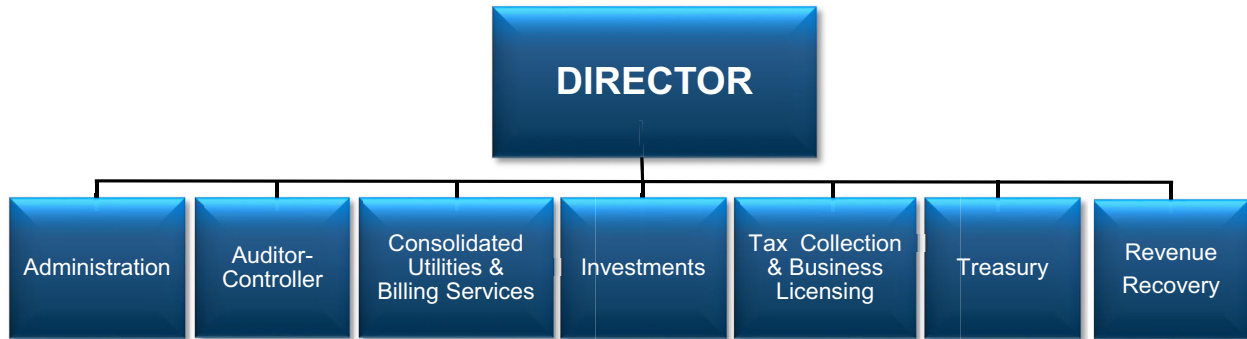
The Recommended Budget reflects a \$55,622 (3.6%) decrease in appropriations and revenue from the prior year Adopted Budget.

The decrease in total appropriations is due to:

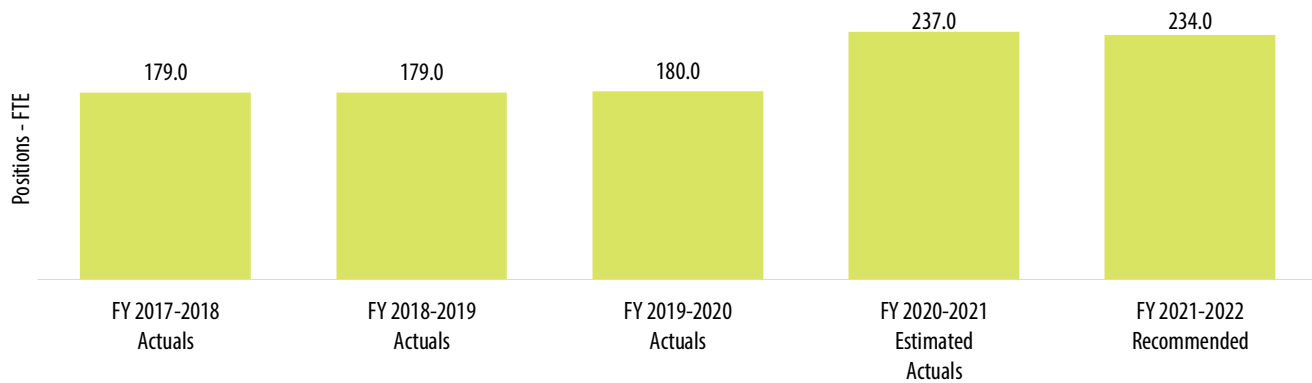
- An increase of \$80,244 in various allocated costs including messenger, technology, and telephone services.
- A reduction of \$135,866 due to the Superior Court no longer funding the staff for the Criminal Justice Cabinet at fifty percent and the elimination of funding for the Court Pro Per Coordinator position in the Conflict Criminal Defender budget unit.

The decrease in revenue is due to less revenue needed from the Superior Court and Judicial Council of California to fund the reduced appropriations.

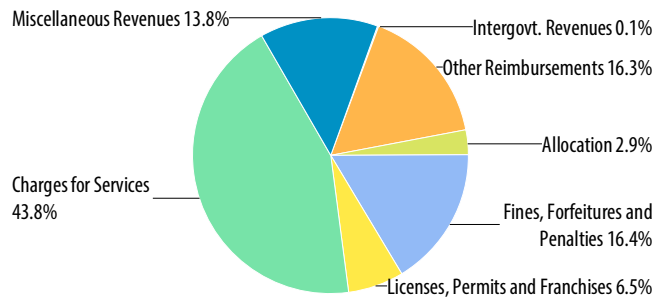
Department Structure Ben Lamera, Director



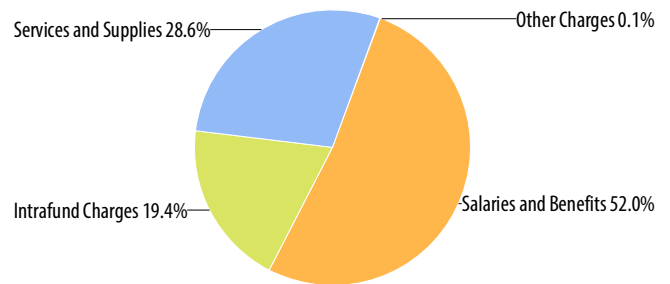
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of Finance is responsible for managing the County's treasury and investments; providing tax collection and business licensing services; providing auditor-controller services, including County and special district payroll, vendor and contract payments, system controls and reconciliations, audits, accounting and financial reporting, and property tax accounting; providing collection services on delinquent accounts, debts, fines, victim restitution aid overpayments, probation fees and other County owned debts; and billing and collection services for refuse, water, sewer and storm water drainage through the following programs:

- Administration
- Treasury & Investments
- Auditor-Controller
- Tax Collection & Business Licensing
- Revenue Recovery

Goals

- Transition to a new bank portal, expand online electronic payments, and implement a centralized PayHub site.
- Update and complete the tax system requirements for a request for proposal (RFP) on a new tax system.
- Implement new Government Accounting Standard Board (GASB) accounting standards for leases (GASB Standard 87) and fiduciary activities (GASB Standard 84).

Accomplishments

- Merged Revenue Recovery into the Department of Finance.
- Completed the RFP process for a new bill print contract.
- Participated in the issuance and refinancing of over 30 bonds for school districts and the County.
- Completed the development of all Fiscal Academy courses.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration	\$4,268,005	\$4,508,271	\$240,266	5.6%
Auditor-Controller	\$12,599,895	\$12,555,392	\$(44,503)	(0.4)%
Consolidated Utilities Billing and Service	\$10,382,243	\$9,907,562	\$(474,681)	(4.6)%
Revenue Recovery	—	\$10,097,831	\$10,097,831	—%
Tax Collection & Business Licensing	\$7,442,367	\$7,401,224	\$(41,143)	(0.6)%
Treasury and Investments	\$4,614,969	\$4,725,790	\$110,821	2.4%
Total Expenditures / Appropriations	\$39,307,479	\$49,196,070	\$9,888,591	25.2%
Total Reimbursements	\$(10,583,827)	\$(13,037,844)	\$(2,454,017)	23.2%
Net Financing Uses	\$28,723,652	\$36,158,226	\$7,434,574	25.9%
Total Revenue	\$27,474,115	\$34,908,689	\$7,434,574	27.1%
Net County Cost	\$1,249,537	\$1,249,537	—	—%
Positions	182.0	234.0	52.0	28.6%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$20,227,790	\$25,557,946	\$5,330,156	26.4%
Services & Supplies	\$10,583,330	\$14,059,461	\$3,476,131	32.8%
Other Charges	\$167,500	\$49,011	\$(118,489)	(70.7)%
Intrafund Charges	\$8,328,859	\$9,529,652	\$1,200,793	14.4%
Total Expenditures / Appropriations	\$39,307,479	\$49,196,070	\$9,888,591	25.2%
Intrafund Reimbursements Between Programs	\$(5,313,762)	\$(5,973,437)	\$(659,675)	12.4%
Other Reimbursements	\$(5,270,065)	\$(7,064,407)	\$(1,794,342)	34.0%
Total Reimbursements	\$(10,583,827)	\$(13,037,844)	\$(2,454,017)	23.2%
Net Financing Uses	\$28,723,652	\$36,158,226	\$7,434,574	25.9%
Revenue				
Licenses, Permits & Franchises	\$2,901,077	\$2,828,190	\$(72,887)	(2.5)%
Fines, Forfeitures & Penalties	\$7,581,840	\$7,103,410	\$(478,430)	(6.3)%
Intergovernmental Revenues	\$51,250	\$49,000	\$(2,250)	(4.4)%
Charges for Services	\$11,057,634	\$18,948,809	\$7,891,175	71.4%
Miscellaneous Revenues	\$5,882,314	\$5,979,280	\$96,966	1.6%
Total Revenue	\$27,474,115	\$34,908,689	\$7,434,574	27.1%
Net County Cost	\$1,249,537	\$1,249,537	—	—%
Positions	182.0	234.0	52.0	28.6%

Summary of Changes

The Recommended Budget reflects a \$9,888,591 (25.2%) increase in total appropriations, a \$2,454,017 (23.2%) increase in reimbursements, and a \$7,434,574 (27.1%) increase in revenue from the prior year Adopted Budget.

The net increase in total appropriations is largely due to:

- The consolidation of Revenue Recovery (Budget Unit 6110000) into Department of Finance (Budget Unit 3230000) beginning in FY 2021-22 (55.0 FTE positions that were in the Department of Revenue Recovery were moved to the Department of Finance Budget Unit section effective July 5, 2020).
- A reduction in Franchise Tax Board (FTB) Court Ordered Debt (COD) program charges budgeted as a result of Assembly Bill (AB) 1869, which repealed authority to collect certain criminal justice fees.
- An increase in direct department service charges.
- A reduction in contracted services, including a contract for Debt Management and Collection System (DMACS) software support, which will expire in June 2021.

- A decrease in budget for bad debt expense as well as overall reductions in temporary staffing and miscellaneous services and supplies.
- A reduction in Sheriff and County Counsel costs.
- Increases in salary and benefit costs due to cost of living adjustments (COLA), step increases, and retirement costs, partially offset by an overall increase in departmental salary savings. Finance has applied a 5% salary savings factor to all divisions based on historical trends.
- Increases in allocated costs including higher liability insurance, pension obligation bond (POB), unemployment insurance, worker’s compensation, DTech, facility and leased property use charges.
- An increase in Treasury banking fees and external audit charges.
- An increase in department and division overhead allocations due to increases in allocated costs and salary and benefit costs.
- Recommended reductions of \$90,827 summarized later in this section. Additional detail is provided in the individual program sections.

The net increase in reimbursements is due to:

- The consolidation of the Revenue Recovery into Department of Finance in FY 2021-22.
- Reductions in program expenditures.
- Reductions in rush fees, which were moved from reimbursements to revenues.
- Increases in department and division overhead reimbursements due to increases in allocated costs and salary and benefit costs.
- Increases in intra-fund billings and other miscellaneous cost recoveries department-wide.

The net increase in revenue is due to:

- The consolidation of the Revenue Recovery into Department of Finance in FY 2021-22.
- Reduction in e-payables and unclaimed funds.
- Reductions in revenue generating program expenditures.
- Recommended reductions of \$90,827 summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased 52.0 FTE from the prior year Adopted Budget due to:

- 55.0 FTE mid-year net increase.
- 4.0 vacant FTE total reductions in recommended reduction scenarios.

Summary of Recommended Reductions by Program

Program	Total		Revenue	Net County Cost	FTE
	Expenditures	Reimbursements			
Revenue Recovery	(49,500)	—	(49,500)	—	(2.0)
Treasury and Investments	(41,327)	—	(41,327)	—	(1.0)

Administration

Program Overview

Administration provides departmental oversight and support services in the areas of personnel, budget, purchasing, contracts, facilities and other areas that sustain operations.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,466,539	\$1,635,124	\$168,585	11.5%
Services & Supplies	\$2,159,976	\$2,238,672	\$78,696	3.6%
Intrafund Charges	\$641,490	\$634,475	\$(7,015)	(1.1)%
Total Expenditures / Appropriations	\$4,268,005	\$4,508,271	\$240,266	5.6%
Total Reimbursements between Programs	\$(3,946,793)	\$(4,508,271)	\$(561,478)	14.2%
Other Reimbursements	\$(282,360)	—	\$282,360	(100.0)%
Total Reimbursements	\$(4,229,153)	\$(4,508,271)	\$(279,118)	6.6%
Net Financing Uses	\$38,852	—	\$(38,852)	(100.0)%
Net County Cost	\$38,852	—	\$(38,852)	(100.0)%
Positions	9.0	9.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$240,266 (5.6%) increase in total appropriations, a \$279,118 (6.6%) increase in reimbursements, and a \$38,852 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs from COLAs, step increases, and allocated costs, including Worker's Compensation, Unemployment Insurance, and POBs. Additionally, an Account Clerk Level 2 position was moved from the Auditor-Controller Division to Administration as the position reports directly to Finance Administration and supports the operations of the entire Department.
- Increases in allocated cost charges related to facility use, liability insurance, County Executive cabinet, Finance, and DTech charges.
- Increases in direct DTech charges and miscellaneous services and supplies.

The increase in reimbursements is due to:

- The overall increase in salary and benefit costs, allocated costs, and movement of an Account Clerk Level 2 from Auditor-Controller to Administration, which will result in additional reimbursements through divisional allocations as well as direct billings.

This program includes an additional 2.0 FTEs not reflected in the table for FY 2021-22, for a total of 11.0 FTEs, due to the timing of the movement of the positions from the Auditor-Controller Program.

Auditor-Controller

Program Overview

Auditor-Controller maintains the County's financial system and provides services including Payroll, Payment Services, Internal Audits, Financial Accounting Reporting and Control, Tax Accounting and Fiscal Services to County departments and special districts.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,508,759	\$8,432,531	\$(76,228)	(0.9)%
Services & Supplies	\$1,096,162	\$922,233	\$(173,929)	(15.9)%
Intrafund Charges	\$2,994,974	\$3,200,628	\$205,654	6.9%
Total Expenditures / Appropriations	\$12,599,895	\$12,555,392	\$(44,503)	(0.4)%
Total Reimbursements between Programs	\$(637,906)	\$(638,224)	\$(318)	0.0%
Other Reimbursements	\$(4,504,422)	\$(4,526,037)	\$(21,615)	0.5%
Total Reimbursements	\$(5,142,328)	\$(5,164,261)	\$(21,933)	0.4%
Net Financing Uses	\$7,457,567	\$7,391,131	\$(66,436)	(0.9)%
Revenue				
Intergovernmental Revenues	\$51,250	\$49,000	\$(2,250)	(4.4)%
Charges for Services	\$5,401,369	\$5,353,114	\$(48,255)	(0.9)%
Miscellaneous Revenues	\$901,019	\$840,865	\$(60,154)	(6.7)%
Total Revenue	\$6,353,638	\$6,242,979	\$(110,659)	(1.7)%
Net County Cost	\$1,103,929	\$1,148,152	\$44,223	4.0%
Positions	70.0	70.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$44,503 (0.4%) decrease in total appropriations, a \$21,933 (0.4%) increase in reimbursements, a \$110,659 (1.7%) decrease in revenue, and a \$44,223 (4.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- Increases in salary savings as well as savings that resulted from movement of one Account Clerk II position from Auditor-Controller to Administration. These savings are offset in part by increases in salary and benefits as a result of increases in COLA, step increases, retirement, and allocated costs, such as, POBs.
- Reductions in contracted services, data processing supplies, equipment, and miscellaneous services and supplies to absorb increases in the allocated costs and salary and benefit costs.

- Increases in intra-fund charges including department and division overhead allocations and internal departmental direct billings.

The increase in reimbursements is due to increases in service charges.

The decrease in revenue is due to reductions in the budget for unclaimed funds and e-payables, partially offset by increases in Senate Bill 2557 revenues. SB 2557 allows counties to recover the cost of property tax administration from other local entities for their pro rata share of property tax administration.

This program includes 2.0 fewer FTEs than reflected in the table for FY 2021-22, for a total of 68.0 FTEs, due to the timing of the movement of the positions to the Administration program.

Consolidated Utilities Billing and Service

Program Overview

Consolidated Utilities Billing and Service (CUBS) provides billing and collection services for departments providing utilities, including refuse, water, sewer and storm water drainage.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,988,382	\$4,018,393	\$30,011	0.8%
Services & Supplies	\$5,173,672	\$4,719,617	\$(454,055)	(8.8)%
Other Charges	\$167,500	\$49,011	\$(118,489)	(70.7)%
Intrafund Charges	\$1,052,689	\$1,120,541	\$67,852	6.4%
Total Expenditures / Appropriations	\$10,382,243	\$9,907,562	\$(474,681)	(4.6)%
Total Reimbursements between Programs	\$(24,768)	\$(25,033)	\$(265)	1.1%
Other Reimbursements	\$(9,082)	\$(7,283)	\$1,799	(19.8)%
Total Reimbursements	\$(33,850)	\$(32,316)	\$1,534	(4.5)%
Net Financing Uses	\$10,348,393	\$9,875,246	\$(473,147)	(4.6)%
Revenue				
Fines, Forfeitures & Penalties	\$7,581,840	\$7,103,410	\$(478,430)	(6.3)%
Charges for Services	\$2,731,553	\$2,736,836	\$5,283	0.2%
Miscellaneous Revenues	\$35,000	\$35,000	—	—%
Total Revenue	\$10,348,393	\$9,875,246	\$(473,147)	(4.6)%
Net County Cost	—	—	—	—%
Positions	44.0	44.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$474,681 (4.6%) decrease in total appropriations, a \$1,534 (4.5%) decrease in reimbursements, and a \$473,147 (4.6%) decrease in revenue from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A decrease in business conferences due to the pandemic.
- A reduction in contract costs for new bill printing.
- A reduction in DTech maintenance services as the new Hewlett-Packard Enterprise (HPE) hardware purchased came with 5-year support.
- A reduction in portal development costs as a result of in-house, DTech, portal development.

- A reduction in bad debt expense based on actuals.
- Increases in salary and benefit costs from COLA, step increases, retirement, and allocated costs, such as, POB.

The decrease in reimbursements is due to:

- A reduction in hours worked by CUBS staff on Rental Housing Code Compliance (RHCC) as a result of automation (applications are handled on-line rather than submitted in hard copy).

The decrease in revenue is due to a reduction in projected forfeitures and penalties based on the decrease in the number of delinquent accounts.

Revenue Recovery

Program Overview

Revenue Recovery provides collection of delinquent accounts, debts, fines, Victim Restitution Aid overpayments, Probation fees and other County owned debts in accordance with legal requirements.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	—	\$5,257,243	\$5,257,243	—%
Services & Supplies	—	\$3,864,155	\$3,864,155	—%
Intrafund Charges	—	\$976,433	\$976,433	—%
Total Expenditures / Appropriations	—	\$10,097,831	\$10,097,831	—%
Other Reimbursements	—	\$(2,160,310)	\$(2,160,310)	—%
Total Reimbursements	—	\$(2,160,310)	\$(2,160,310)	—%
Net Financing Uses	—	\$7,937,521	\$7,937,521	—%
Revenue				
Charges for Services	—	\$7,937,521	\$7,937,521	—%
Total Revenue	—	\$7,937,521	\$7,937,521	—%
Net County Cost	—	—	—	—%
Positions	—	53.0	53.0	—%

Summary of Changes

The Recommended Budget reflects a \$10,097,831 (new) increase in total appropriations, a \$2,160,310 (new) increase in reimbursements, and a \$7,937,521 (new) increase in revenues from the prior year Adopted Budget.

The net increase in total appropriations is due to the consolidation of Revenue Recovery (Budget Unit 6110000) into Department of Finance (Budget Unit 3230000) beginning in FY 2021-22; however, Revenue Recovery expenditures actually decreased \$667,152 from the prior year budget due to:

- A projected decrease in FTB-COD program costs based on the decreased projected collection from FTB-COD due to AB1869, which repealed authority to collect certain criminal justice fees.
- Reduced labor costs as the contract with the vendor supporting DMACS is ending June 30, 2021.
- Reduced legal services fees as cases are being resolved with minimal legal counsel involvement.
- Elimination of extra help, as certain projects are ending, and temporary help costs are largely used to process State Controller's returned mail/statements and imaging documents. Due to COVID-19, the State Controller's statement mailings are being suspended.
- Increases in COLAs, step increases, retirement, and allocated costs, such as, POBs.

- Increases in mail, postage, and printing costs due to an increase in the cost of doing business as well as an increase in statement mailings as more debtors addresses are found due to skip tracing efforts.
- Recommended reductions of \$49,500 detailed later in this section.

The net increase in reimbursements is due to the consolidation of Revenue Recovery into Department of Finance beginning in FY 2021-22; however, Revenue Recovery reimbursements actually decreased by \$799,660 from the prior year due to a decrease in collections for customer departments affected by AB1869.

The net increase in revenue is largely due to the consolidation of Revenue Recovery into Department of Finance beginning in FY 2021-22; however, Revenue Recovery revenue also increased \$132,508 from the prior year due to:

- An increase in collections for other customer departments and the Superior Court of Sacramento.
- Recommended reductions of \$49,500 detailed later in this section.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DOF - Delete 2.0 FTE CSA LV2 positions to fund 1.0 FTE Business Systems Analyst position in the Department of Technology	(49,500)	—	(49,500)	—	(2.0)

Delete 2.0 FTE Collection Services Agent Level 2 positions (vacant) resulting in a savings of \$164,655 in salary and benefits costs, offset by a \$115,155 charge from the Department of Technology (DTech) to fund a 1.0 FTE Information Technology Business Systems Analyst Level 1 position to do work performed by a contractor in the Division of Revenue Recovery. The position in DTech will be used to analyze, evaluate, and enhance Revenue Recovery’s Debt Management and Collection System (DMACS) based on current and upcoming Federal, State, and local laws. The position will also be used to design, build, and customize reports based on State requirements and individual customer department/agency’s business needs and enhance and update reports to meet Revenue Recovery’s operational needs. Overall reduction/savings is \$49,500. This request is contingent upon approval of a growth request in the Department of Technology budget (Budget Unit 7600000).

Tax Collection & Business Licensing

Program Overview

Tax Collection and Business Licensing program collects personal as well as property taxes and issues business licenses in the unincorporated areas of Sacramento County.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,307,841	\$3,286,963	\$(20,878)	(0.6)%
Services & Supplies	\$1,571,490	\$1,602,669	\$31,179	2.0%
Intrafund Charges	\$2,563,036	\$2,511,592	\$(51,444)	(2.0)%
Total Expenditures / Appropriations	\$7,442,367	\$7,401,224	\$(41,143)	(0.6)%
Other Reimbursements	\$(232,905)	\$(263,000)	\$(30,095)	12.9%
Total Reimbursements	\$(232,905)	\$(263,000)	\$(30,095)	12.9%
Net Financing Uses	\$7,209,462	\$7,138,224	\$(71,238)	(1.0)%
Revenue				
Licenses, Permits & Franchises	\$2,901,077	\$2,828,190	\$(72,887)	(2.5)%
Charges for Services	\$2,462,537	\$2,466,679	\$4,142	0.2%
Miscellaneous Revenues	\$1,739,092	\$1,741,970	\$2,878	0.2%
Total Revenue	\$7,102,706	\$7,036,839	\$(65,867)	(0.9)%
Net County Cost	\$106,756	\$101,385	\$(5,371)	(5.0)%
Positions	33.0	33.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$41,143 (0.6%) decrease in total appropriations, a \$30,095 (12.9%) increase in reimbursements, a \$65,867 (0.9%) decrease in revenues, and a \$5,371 (5.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Increases in salary savings based on historical trends partially offset by salary and benefit costs including COLAs, step increases, retirement costs, and allocated costs, like POBs.
- Increases in business licensing costs related to General Business License fees for veterans resulting from increases in the cost of doing business. Sacramento County Code Section 4.06.072(A.) waives General Business License application fees or license renewal fees for eligible veterans if the Board of Supervisors makes a line item appropriation in the Budget to fund the fees. These fees are funded by net county cost and are estimated to increase \$12,000 from the FY 2020-21 Adopted Budget to \$32,000 in FY 2021-22.

- Decreases in postage and mailing charges as well as intra-fund Sheriff's charges resulting from fewer applications and a savings in the cost of the detective position providing services, which is at a lower step, offset by an increase in DTech allocated costs.

The increase in reimbursements is due to an increase in Senate Bill 2557 cost recovery.

The decrease in revenues is due to reductions in projected general and special business licenses, number of permits, and tobacco retail licenses.

Treasury and Investments

Program Overview

Treasury and Investments is responsible for managing and investing funds of the County, school districts, joint power authorities, and special districts, whose funds are held by the County.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,956,269	\$2,927,692	\$(28,577)	(1.0)%
Services & Supplies	\$582,030	\$712,115	\$130,085	22.4%
Intrafund Charges	\$1,076,670	\$1,085,983	\$9,313	0.9%
Total Expenditures / Appropriations	\$4,614,969	\$4,725,790	\$110,821	2.4%
Total Reimbursements between Programs	\$(704,295)	\$(801,909)	\$(97,614)	13.9%
Other Reimbursements	\$(241,296)	\$(107,777)	\$133,519	(55.3)%
Total Reimbursements	\$(945,591)	\$(909,686)	\$35,905	(3.8)%
Net Financing Uses	\$3,669,378	\$3,816,104	\$146,726	4.0%
Revenue				
Charges for Services	\$462,175	\$454,659	\$(7,516)	(1.6)%
Miscellaneous Revenues	\$3,207,203	\$3,361,445	\$154,242	4.8%
Total Revenue	\$3,669,378	\$3,816,104	\$146,726	4.0%
Net County Cost	—	—	—	—%
Positions	26.0	25.0	(1.0)	(3.8)%

Summary of Changes

The Recommended Budget reflects a \$110,821 (2.4%) increase in total appropriations, a \$35,905 (3.8%) decrease in reimbursements, and a \$146,726 (4.0%) increase in revenues from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in banking fees and projected costs of external audits.
- Increases in data processing services as a result of replacement investment accounting and portfolio management software.
- Increases in salary and benefit costs from COLAs, step increases, retirement, and allocated costs, such as, POBs; partially offset by an increase in salary savings based on historical trends.
- A decrease in temporary staffing as a result of process efficiencies as more customers pay electronically, as well as changes on the tax bill that smoothed out the flow of payments and minimized large peaks around the delinquency date.

- A recommended reduction of \$41,327 detailed later in this section.

The decrease in reimbursements is due to lower intra-fund expenses for services provided to Revenue Recovery, CUBS, Planning and Environmental Review, and Deferred Compensation.

The increase in revenue is due to:

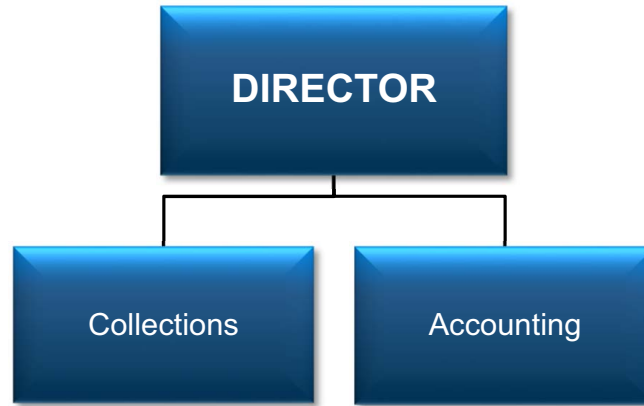
- An increase in overall division expenditures that are cost recoverable.
- A recommended reduction of \$41,327 detailed later in this section.

Recommended Reduction Detail for the Program

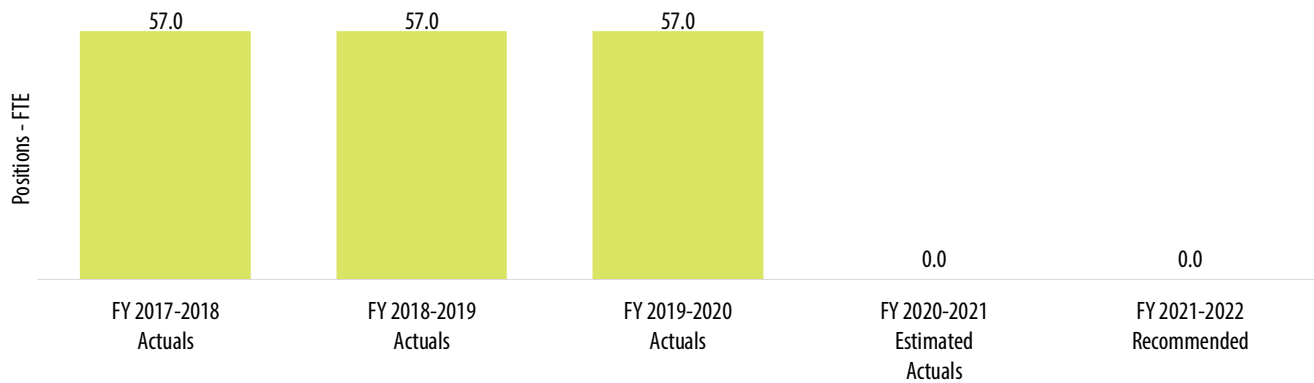
	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DOF - Reallocate 2.0 FTE Account Clerk Level 2 positions to 1.0 FTE Accountant position - Treasury					
	(41,327)	—	(41,327)	—	(1.0)

Reallocate 2.0 FTE (vacant) Account Clerk Level 2 Positions to 1.0 FTE Accountant position. Over the years work has changed from mostly clerical, processing checks and cash, to receipt and disbursement by electronic methods which has increased the need for analysis of data, reconciliation and clearing of accounts, and interaction with third party vendors to resolve issues. These activities need a greater understanding of accounting theory and the ability to review and interpret policies, procedures and regulations.

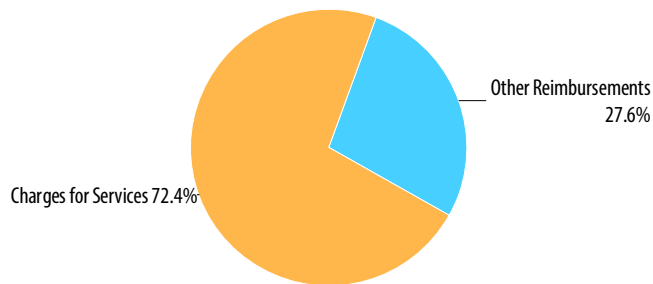
Department Structure
Ben Lamera, Director



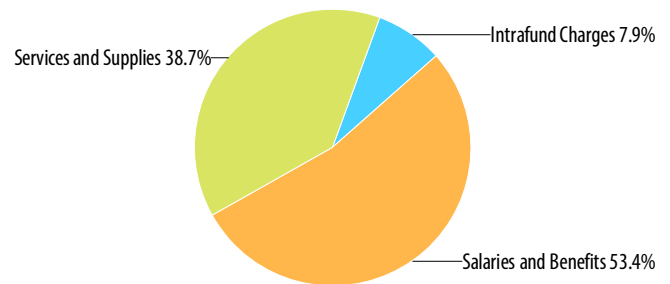
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The primary responsibility of **Revenue Recovery** is to help the County recover as much revenue as possible from all its billing and receivable functions as early in the process and as cost effectively as possible. The recovery of revenue aids the programs receiving the funds, helps to maintain public service levels and reduces the need for service fee increases to the public. By implementing cost effective accounts receivable practices throughout the County, Revenue Recovery helps ensure that taxpayers are not required to bear the burden of debts that are the legal responsibility of specific individuals.

The Department of Revenue Recovery was consolidated with the Department of Finance in Fiscal Year (FY) 2020-21, effective July 2, 2020, and the Revenue Recovery budget unit 6110000 will be consolidated with the Department of Finance budget unit 3230000 beginning in FY 2021-22.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Centralized Billing, Collection and Disbursement	\$10,764,983	—	\$(10,764,983)	(100.0)%
Total Expenditures / Appropriations	\$10,764,983	—	\$(10,764,983)	(100.0)%
Total Reimbursements	\$(2,959,970)	—	\$2,959,970	(100.0)%
Net Financing Uses	\$7,805,013	—	\$(7,805,013)	(100.0)%
Total Revenue	\$7,805,013	—	\$(7,805,013)	(100.0)%
Net County Cost	—	—	—	—%
Positions	55.0	—	(55.0)	(100.0)%

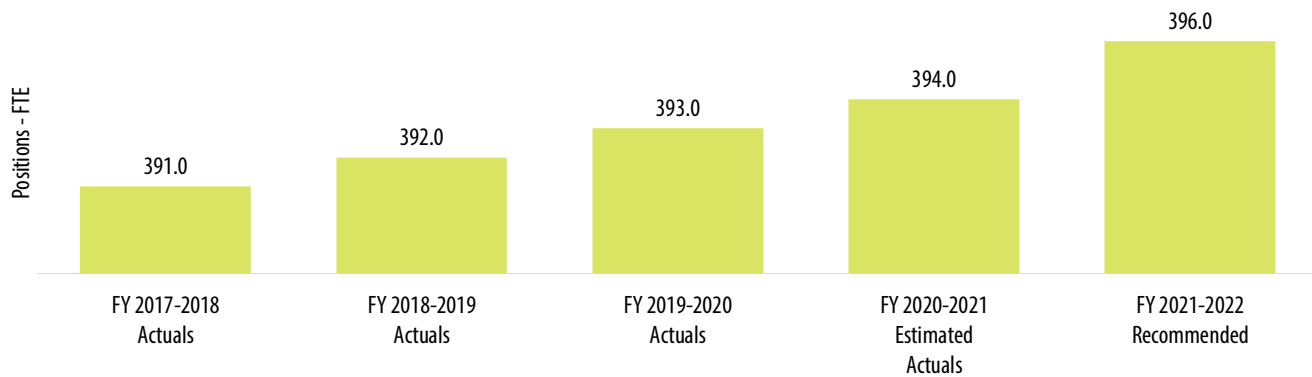
Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,370,722	—	\$(5,370,722)	(100.0)%
Services & Supplies	\$4,246,718	—	\$(4,246,718)	(100.0)%
Intrafund Charges	\$1,147,543	—	\$(1,147,543)	(100.0)%
Total Expenditures / Appropriations	\$10,764,983	—	\$(10,764,983)	(100.0)%
Other Reimbursements	\$(2,959,970)	—	\$2,959,970	(100.0)%
Total Reimbursements	\$(2,959,970)	—	\$2,959,970	(100.0)%
Net Financing Uses	\$7,805,013	—	\$(7,805,013)	(100.0)%
Revenue				
Charges for Services	\$7,805,013	—	\$(7,805,013)	(100.0)%
Total Revenue	\$7,805,013	—	\$(7,805,013)	(100.0)%
Net County Cost	—	—	—	—%
Positions	55.0	—	(55.0)	(100.0)%

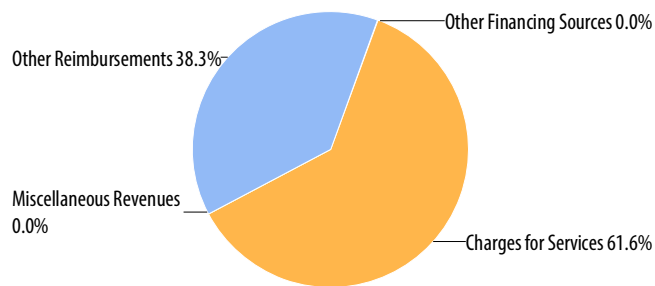
Department Structure
Rami Zakaria, Chief Information Officer



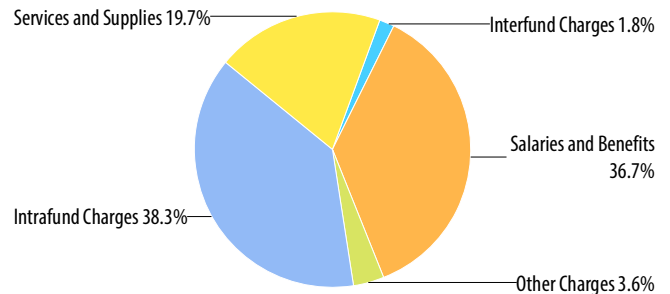
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Technology** (DTech) is a central information technology and telecommunications provider for Sacramento County. DTech delivers a broad range of shared countywide information technology services to employees, departments and regional partners, and also develops customized solutions for specific departmental business applications through the following programs:

- Countywide IT Services.
- Department Application and Equipment Support.

Goals

- Foster a culture of security awareness through training and auditing.
- Prevent cyberattacks from impacting the confidentiality, integrity and availability of county resources.
- Upgrade the countywide email system.

Accomplishments

- Implemented a new countywide budget system.
- Implemented the Consolidated Utilities Billing and Services (CUBS) customer billing portal.
- Implemented new End Points Detection and Response system to enhance the County Cyber Security defense capabilities.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Countywide IT Services	\$60,518,972	\$76,596,300	\$16,077,328	26.6%
Department Application and Equipment Support	\$65,381,754	\$93,404,276	\$28,022,522	42.9%
Total Expenditures / Appropriations	\$125,900,726	\$170,000,576	\$44,099,850	35.0%
Total Reimbursements	\$(23,843,140)	\$(65,153,063)	\$(41,309,923)	173.3%
Net Financing Uses	\$102,057,586	\$104,847,513	\$2,789,927	2.7%
Total Revenue	\$101,999,440	\$104,847,513	\$2,848,073	2.8%
Use of Fund Balance	\$58,146	—	\$(58,146)	(100.0)%
Positions	394.0	396.0	2.0	0.5%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$60,107,853	\$62,317,118	\$2,209,265	3.7%
Services & Supplies	\$34,794,426	\$33,456,192	\$(1,338,234)	(3.8)%
Other Charges	\$4,420,747	\$6,074,894	\$1,654,147	37.4%
Interfund Charges	\$2,999,824	\$2,999,309	\$(515)	(0.0)%
Intrafund Charges	\$23,577,876	\$65,153,063	\$41,575,187	176.3%
Total Expenditures / Appropriations	\$125,900,726	\$170,000,576	\$44,099,850	35.0%
Other Reimbursements	\$(23,843,140)	\$(65,153,063)	\$(41,309,923)	173.3%
Total Reimbursements	\$(23,843,140)	\$(65,153,063)	\$(41,309,923)	173.3%
Net Financing Uses	\$102,057,586	\$104,847,513	\$2,789,927	2.7%
Revenue				
Charges for Services	\$101,974,492	\$104,798,509	\$2,824,017	2.8%
Miscellaneous Revenues	\$24,948	\$25,000	\$52	0.2%
Other Financing Sources	—	\$24,004	\$24,004	—%
Total Revenue	\$101,999,440	\$104,847,513	\$2,848,073	2.8%
Use of Fund Balance	\$58,146	—	\$(58,146)	(100.0)%
Positions	394.0	396.0	2.0	0.5%

Summary of Changes

The Recommended Budget reflects a \$44,099,850 (35.0%) increase in total appropriations, a \$41,309,923 (173.3%) increase in reimbursements, a \$2,848,073 (2.8%) increase in revenue, and a \$58,146 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- \$41,575,187 in internal transfers to better capture costs by cost center, within the same fund center. This has no impact on net cost.
- Recommended growth of \$854,143 summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions of \$1,807,767 summarized later in this section. Additional detail is provided in the individual program sections.

The net increase in reimbursements is due to:

- \$41,575,187 in internal transfers to better capture costs by cost center, within the same fund center. This has no impact on net cost.
- Decreases of \$259,264 in grant reimbursements.

The increase in revenue is due to:

- Increases in labor costs due to negotiated salary and benefits.
- Increases in WAN fees due to a network refresh.
- Recommended growth of \$1,807,767 summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects no change in retained earnings.

Positions counts have a net increase of 2.0 FTE from the prior year Adopted Budget due to:

- 4.0 FTE total additions in recommended growth requests.
- 2.0 FTE total reductions in recommended reduction scenarios. 2.0 FTE vacant (being reallocated to unfunded).

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Countywide IT Services	601,992	—	601,992	—	2.0
Department Application and Equipment Support	252,151	—	252,151	—	2.0

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Countywide IT Services	(1,376,364)	—	(1,525,204)	148,840	(1.0)
Department Application and Equipment Support	(431,403)	—	(282,563)	(148,840)	(1.0)

Countywide IT Services

Program Overview

Countywide IT Services provides support for the benefit of everyone in the county. These include the countywide communications center, the County's data center, the office of the Chief Information Officer and the countywide service desk.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$19,590,125	\$20,357,582	\$767,457	3.9%
Services & Supplies	\$23,445,647	\$22,211,653	\$(1,233,994)	(5.3)%
Other Charges	\$3,834,565	\$5,406,520	\$1,571,955	41.0%
Interfund Charges	\$2,999,824	\$2,999,309	\$(515)	(0.0)%
Intrafund Charges	\$10,648,811	\$25,621,236	\$14,972,425	140.6%
Total Expenditures / Appropriations	\$60,518,972	\$76,596,300	\$16,077,328	26.6%
Other Reimbursements	\$(19,387,206)	\$(34,279,556)	\$(14,892,350)	76.8%
Total Reimbursements	\$(19,387,206)	\$(34,279,556)	\$(14,892,350)	76.8%
Net Financing Uses	\$41,131,766	\$42,316,744	\$1,184,978	2.9%
Revenue				
Charges for Services	\$41,210,577	\$42,102,350	\$891,773	2.2%
Miscellaneous Revenues	\$24,948	\$25,000	\$52	0.2%
Other Financing Sources	—	—	—	—%
Total Revenue	\$41,235,525	\$42,127,350	\$891,825	2.2%
Use of Fund Balance	\$(103,759)	\$189,394	\$293,153	(282.5)%
Positions	129.0	122.0	(7.0)	(5.4)%

Summary of Changes

The Recommended Budget reflects a \$16,077,328 (26.6%) increase in total appropriations, a \$14,892,350 (76.8%) increase in reimbursements, an \$891,825 (2.2%) increase in revenue, and a \$293,153 (282.5%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A change in budgeting practices to better capture costs by cost center, within the same fund center. This has no impact on net cost.
- Increases in depreciation from the network refresh project.
- Recommended growth of \$601,992 detailed later in this section.

- Recommended reductions of \$1,367,364 detailed later in this section.

The increase in reimbursements is due to changing budgeting methodology to better capture costs by cost center, within the same fund center. This has no impact on net cost.

The increase in revenue is due to:

- Increases in labor charges and WAN fees due to unavoidable cost increases.
- Recommended growth of \$601,992 detailed later in this section.

Use of Fund Balance reflects a \$189,394 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DTECH ACP - County Cybersecurity Response Capabilities	225,996	—	225,996	—	1.0
Add an Information Technology Analyst to the Information Security Office Security Operations Team, procure mobile device protection, and procure endpoint firewall management software to meet the detection and response capability needs of the organization.					
DTECH ACP -County Cybersecurity Risk Management	375,996	—	375,996	—	1.0
Add an Information Technology Analyst to the Information Security Office Risk Management Team, procure risk management toolsets and penetration testing services to meet organizational needs					

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DTECH - Dept. Reclass	(75,104)	—	(109,532)	34,428	—
As part of and IT class study some IT classifications were designated as HOLD classifications to be reclassified as they are vacated. As vacancies occur in HOLD classifications DTEch continues to evaluate the organization to determine where staffing and service delivery changes can be made to achieve operational efficiencies and identify classifications that best meet the needs of the department. This request is to reclass two HOLD classifications and use a portion of the savings to upgrade the Sr Accounting Manager position to a Chief Department Admin classification.					
DTECH ACP - Physical Server Licenses	(5,000)	—	(5,000)	—	—
Eliminate funding for new server licensing. Departments would not be able to license and new servers limiting their ability to implement new applications.					
DTECH ACP - Reduce Funding for VMWare	(804,000)	—	(804,000)	—	—
Reducing VMWare licenses to save \$804K. There is no impact to customers.					

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DTECH ACP - Reducing Existing Server Licenses					
	(50,000)	—	(50,000)	—	—
Reduce funding available for new server licenses, limiting departments' ability to commission new servers, both physical and virtual. This would limit the ability to stand up new systems.					
DTECH ACP - Reduction to Business Conference Exp					
	(59,921)	—	(174,333)	114,412	—
Reducing travel and training across the department. Reductions will limit employees ability to stay current with technology training and there is a potential for project implementation to take longer if new technology is used or if it is unfamiliar to staff.					
DTECH ACP - Reduction to Extra Help & Prof Svcs in 311					
	(48,000)	—	(48,000)	—	—
Reducing funding for extra help and other professional services in 311, causing impacts to customer service and potential system failure. The unit relies on intermittent labor to staff the office and with COVID-19 labor losses of permanent staff, intermittent labor has sustained the 24 hour / 7 day per week function. The Office requires other professional services to get the expert knowledge needed to manage the countywide Customer Relationship Management (CRM) system. Customers will experience a loss in the ability to quickly get access to County services. Technology systems will not be utilized to their full potential. Loss of expert assistance could lead to catastrophic system failure if the Office is unable to trouble shoot system failures.					
DTECH ACP - Reductions to Admin					
	(125,000)	—	(125,000)	—	—
Reduction to software support for DTech's internal budgeting software, possibly resulting in missed opportunities for efficiencies.					
DTECH ACP - Unfund Vacant Division Chief Position					
	(209,339)	—	(209,339)	—	(1.0)
Unfund vacant Division Chief position. Duties will be transferred to two of the three remaining Division Chiefs resulting in an increased (but manageable) workload					

Department Application and Equipment Support

Program Overview

Department Application and Equipment Support develops, implements and maintains software applications such as law and justice, tax collection and payroll.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$40,517,728	\$41,959,536	\$1,441,808	3.6%
Services & Supplies	\$11,348,779	\$11,244,539	\$(104,240)	(0.9)%
Other Charges	\$586,182	\$668,374	\$82,192	14.0%
Intrafund Charges	\$12,929,065	\$39,531,827	\$26,602,762	205.8%
Total Expenditures / Appropriations	\$65,381,754	\$93,404,276	\$28,022,522	42.9%
Other Reimbursements	\$(4,455,934)	\$(30,873,507)	\$(26,417,573)	592.9%
Total Reimbursements	\$(4,455,934)	\$(30,873,507)	\$(26,417,573)	592.9%
Net Financing Uses	\$60,925,820	\$62,530,769	\$1,604,949	2.6%
Revenue				
Charges for Services	\$60,763,915	\$62,696,159	\$1,932,244	3.2%
Other Financing Sources	—	\$24,004	\$24,004	—%
Total Revenue	\$60,763,915	\$62,720,163	\$1,956,248	3.2%
Use of Fund Balance	\$161,905	\$(189,394)	\$(351,299)	(217.0)%
Positions	265.0	274.0	9.0	3.4%

Summary of Changes

The Recommended Budget reflects a \$28,022,522 (42.9%) increase in total appropriations, a \$26,417,573 (592.9%) increase in reimbursements, a \$1,956,248 (3.2%) increase in revenue, and a \$351,299 (217.0%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A change in budgeting practices to better capture costs by cost center, within the same fund center. This has no impact on net cost.
- Increases in salary and benefit costs.
- Recommended growth of \$252,151 detailed later in this section.
- Recommended reductions of \$431,403 detailed later in this section.

The increase in reimbursements is due to a change in budgeting methodology to better capture costs by cost center, within the same fund center. This has no impact on net cost.

The increase in revenue is due to:

- Increases in labor charges resulting from increased labor rates.
- Recommended growth of \$252,151 detailed later in this section.

Use of Fund Balance reflects a \$189,394 increase in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DTECH - Add 1.0 FTE ITGIS to Support WR					
	136,996	—	136,996	—	1.0

At the Request of Water Resources, Add 1.0 Embedded FTE - Geographic Info System Analyst Lv 2 for Zone 41 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The requested position will support the growing demands of the Geographic Information System. This request is linked to a growth request in the Water Agency budget unit (3050000).

DTECH - DRR BSA					
	115,155	—	115,155	—	1.0

Adding 1.0 FTE Business Systems Analyst to replace a contractor at the Department of Revenue Recovery (DRR). DRR is funding the position by deleting 2.0 FTE Collection Services Agent Level 2 vacant positions. This request is contingent upon approval of a request in the Department of Finance (Budget Unit 3230000).

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DTECH - Dept. Reclass					
	(34,428)	—	—	(34,428)	—

As part of an IT class study some IT classifications were designated as HOLD classifications to be reclassified as they are vacated. As vacancies occur in HOLD classifications DTech continues to evaluate the organization to determine where staffing and service delivery changes can be made to achieve operational efficiencies and identify classifications that best meet the needs of the department.

This request is to reclass two HOLD classifications and use a portion of the savings to upgrade the Sr Accounting Manager position to a Chief Department Admin classification.

DTECH ACP - Eliminate uPerform					
	(43,188)	—	(43,188)	—	—

Eliminate maintenance on uPerform software with little to no impact.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DTECH ACP - Reduction to Business Conference Exp	(114,412)	—	—	(114,412)	—
Reducing travel and training across the department. Reductions will limit employees ability to stay current with technology training and there is a potential for project implementation to take longer if new technology is used or if it is unfamiliar to staff.					
DTECH ACP - Unfund Asst CIO	(239,375)	—	(239,375)	—	(1.0)
Requesting to unfund a vacant Assistant CIO position to offset increases in object 10 costs and allocated costs. This reduction would have minimal impact.					

Budget Unit Functions & Responsibilities

Data Processing-Shared Systems accounts for the cost of services provided by the Department of Technology (DTech) and the Department of Finance to support countywide shared computer systems and applications.

Goals

- Implement the Case Look-Up (CLUE) application that will replace CJIS for non-law enforcement agencies.
- Work with Sheriff's staff to migrate to the new Jail Management System and provide solutions to bridge the gaps required until the new Court system is implemented.
- Continue to work with Courts staff to implement the new Court system.

Accomplishments

- Coordinated with Public Defender and the Up Trust vendor to implement text-message reminders for upcoming court dates.
- Developed an interface for the new Jail Management System to pass data to the mainframe to create and return a Court date enabling them to utilize the current business rules.
- The new Case Look-Up (CLUE) application that will replace CJIS for non-law enforcement agencies is being tested.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Shared Systems	\$11,048,394	\$11,599,826	\$551,432	5.0%
Total Expenditures / Appropriations	\$11,048,394	\$11,599,826	\$551,432	5.0%
Net Financing Uses	\$11,048,394	\$11,599,826	\$551,432	5.0%
Total Revenue	\$106,778	\$106,778	—	—%
Net County Cost	\$10,941,616	\$11,493,048	\$551,432	5.0%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$10,800,608	\$11,352,040	\$551,432	5.1%
Intrafund Charges	\$247,786	\$247,786	—	—%
Total Expenditures / Appropriations	\$11,048,394	\$11,599,826	\$551,432	5.0%
Net Financing Uses	\$11,048,394	\$11,599,826	\$551,432	5.0%
Revenue				
Charges for Services	\$106,778	\$106,778	—	—%
Total Revenue	\$106,778	\$106,778	—	—%
Net County Cost	\$10,941,616	\$11,493,048	\$551,432	5.0%

Summary of Changes

The Recommended Budget reflects a \$551,432 (5.0%) increase in total appropriations and net county cost from the prior year Adopted Budget.

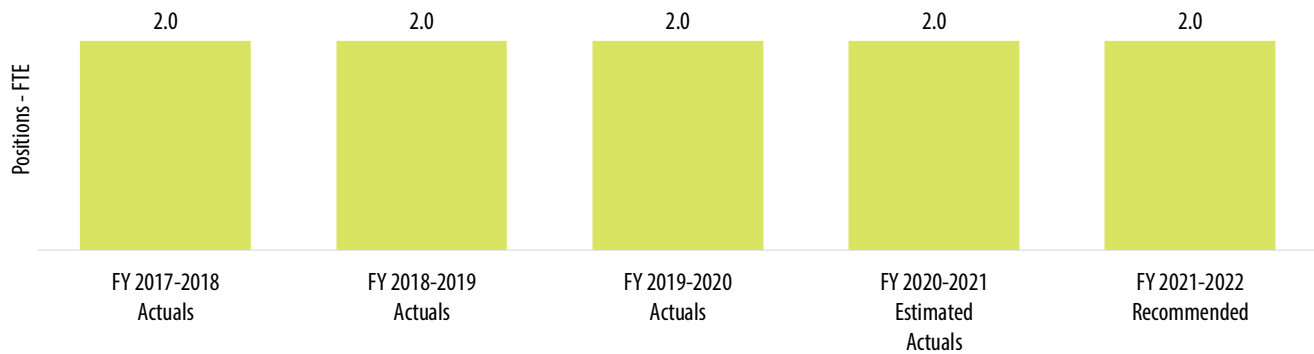
The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

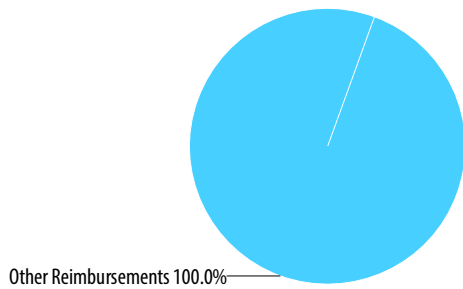
- An increase of \$311,632 in the Mainframe Operations charges to Shared Systems due to the County Clerk Recorder implementing a new system and migrating off the mainframe. This resulted in costs being allocated to fewer customers with Shared Systems taking on the bulk of the increase.
- Changes in the transaction counts used for the Compass allocation resulting in an increase of \$148,581 in the Compass allocation being charged to Shared Systems.
- Unavoidable cost increases in fee services and allocations resulting from changes in allocation shares, metric counts or approved increases in the allocated cost package resulting in additional charges totaling approximately \$90,000.

OFFICE OF COMPLIANCE

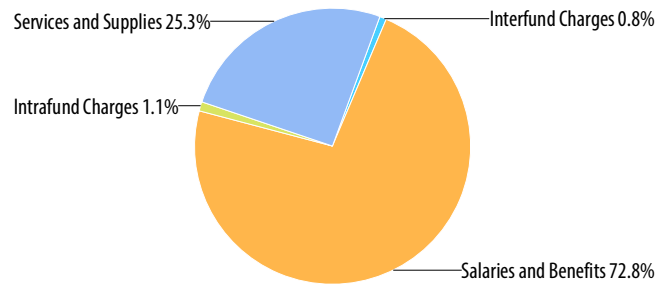
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Office of Compliance** performs core activities related to the Federal mandates of the Health Insurance Portability and Accountability Act (HIPAA) found in Code of Federal Regulations (CFR) 45 and requirements for the County's covered components as defined under the Act. The Chief Information Officer (Director) fulfills the role of the County's mandated HIPAA Compliance Officer. HIPAA provisions include administrative, physical, and technical safeguards to prevent unauthorized use and disclosure of protected health information (PHI) in all formats (written, verbal, and electronic). The Office both fulfills and monitors specific requirements under the key provisions. The core activities include:

- Maintaining and updating the mandated County HIPAA Policies and Procedures;
- Developing and delivering HIPAA Privacy and Security training required under §164.530 of the Act;
- Conducting risk assessments of HIPAA-covered worksites and software applications to document compliance with HIPAA regulations and address potential or actual risks to protected health information;
- Investigating incidents and complaints for alleged HIPAA violations under §164.508;
- Reporting breaches of HIPAA-regulated medical information to state and federal agencies; and
- Monitoring the County's Business Associate contracts as required under §164.502.

Additionally, the Office of Compliance monitors County departments regulated by the Fair and Accurate Credit Transactions Act (FACTA) Red Flags Rule to prevent identity theft.

Since its transfer into the Department of Technology, the Office of Compliance provides guidance on compliance matters and coordinates Security Awareness Training for all county programs.

Goals

To protect county client's personal and medical information through the oversight of county departments' and divisions' efforts to meet federally mandated HIPAA and FACTA requirements.

Accomplishments

- The Office of Compliance transitioned from its assignment with the County Clerk Recorder to the Department of Technology.
- Successfully transitioned HIPAA Classroom Training from an in-person training to a live webinar style training.
- Provided guidance to HIPAA-covered programs navigating new telehealth guidelines during the Covid-19 pandemic.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Health Insurance Portability and Accountability Act	\$379,228	\$403,805	\$24,577	6.5%
Total Expenditures / Appropriations	\$379,228	\$403,805	\$24,577	6.5%
Total Reimbursements	\$(379,228)	\$(403,805)	\$(24,577)	6.5%
Net Financing Uses	—	—	—	—%
Net County Cost	—	—	—	—%
Positions	2.0	2.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$277,619	\$293,889	\$16,270	5.9%
Services & Supplies	\$97,204	\$102,193	\$4,989	5.1%
Interfund Charges	—	\$3,282	\$3,282	—%
Intrafund Charges	\$4,405	\$4,441	\$36	0.8%
Total Expenditures / Appropriations	\$379,228	\$403,805	\$24,577	6.5%
Other Reimbursements	\$(379,228)	\$(403,805)	\$(24,577)	6.5%
Total Reimbursements	\$(379,228)	\$(403,805)	\$(24,577)	6.5%
Net Financing Uses	—	—	—	—%
Net County Cost	—	—	—	—%
Positions	2.0	2.0	—	—%

Summary of Changes

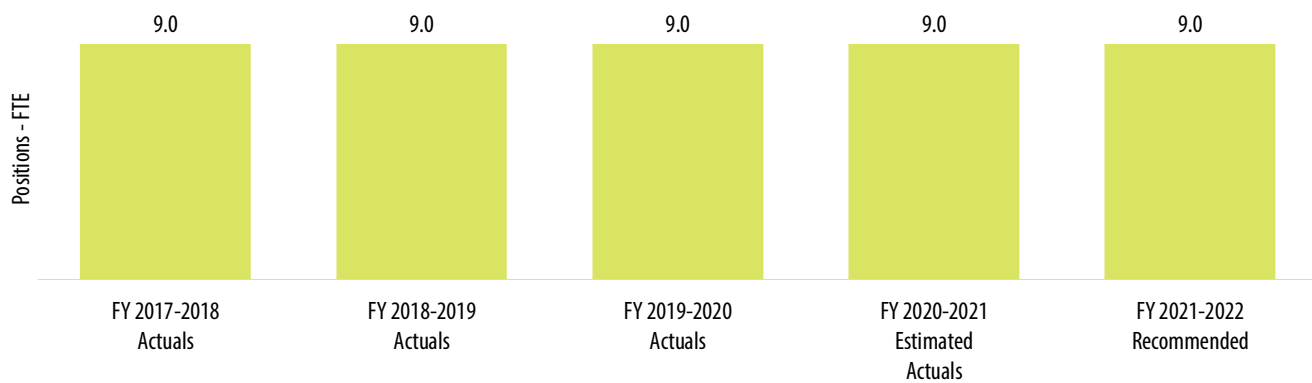
The Recommended Budget reflects a \$24,577 (6.5%) increase in total appropriations and reimbursements from the prior year Adopted Budget.

The increases in total appropriations and reimbursements are due to increases in salary and benefit costs.

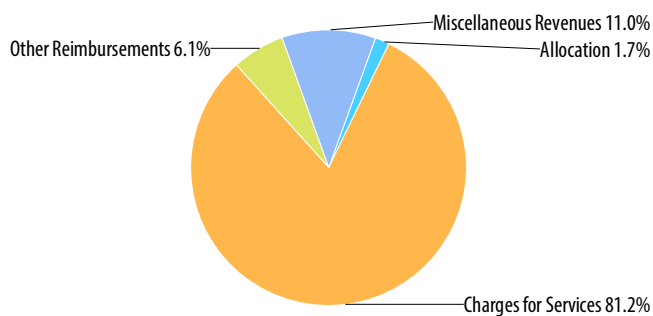
Department Structure
Rami Zakaria, Chief Information Officer



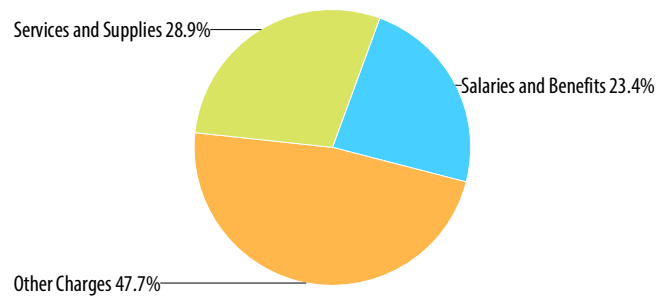
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento Regional Radio Communications System (SRRCS)** operates and maintains two-way mobile communications in the Sacramento Region. Their system coverage area extends north to Citrus Heights, south to Galt, east to Folsom, and west to Davis. SRRCS currently has 30 primary system participants that operate approximately 14,900 (billable) radios.

The majority of the communication activities on SRRCS involve emergency response and other public safety activities. These activities include regional law enforcement and fire suppression, emergency medical response, hazardous material responses, coordination of mutual aid, and interoperability among all participating agencies. Because Public Safety communications are critical to the mission of law enforcement and fire responders, SRRCS staff is available 24 hours a day, 7 days a week to respond to communication problems.

The Department of Technology (DTech) is the lead agency in the operations and maintenance of the radio system. DTech provides management and administrative oversight, technical support, and preventative and corrective maintenance of the radio system.

Goals

- Complete the project to replace SRRCS network connectivity infrastructure (microwave system)
- Replace obsolete diagnostic (test) equipment utilized by SRRCS system technicians
- Replace obsolete backup generators at select radio sites

Accomplishments

- Completed a comprehensive plan and contract to replace the SRRCS network connectivity infrastructure (microwave system)
- Renewed ten-year user agreements with all primary system participants
- Upgraded battery backup systems at select radio sites

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Regional Radio Communication System	\$5,772,952	\$6,505,255	\$732,303	12.7%
Total Expenditures / Appropriations	\$5,772,952	\$6,505,255	\$732,303	12.7%
Total Reimbursements	—	\$(400,000)	\$(400,000)	—%
Net Financing Uses	\$5,772,952	\$6,105,255	\$332,303	5.8%
Total Revenue	\$6,302,446	\$5,996,724	\$(305,722)	(4.9)%
Use of Fund Balance	\$(529,494)	\$108,531	\$638,025	(120.5)%
Positions	9.0	9.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,496,955	\$1,524,884	\$27,929	1.9%
Services & Supplies	\$978,882	\$1,877,771	\$898,889	91.8%
Other Charges	\$3,297,115	\$3,102,600	\$(194,515)	(5.9)%
Total Expenditures / Appropriations	\$5,772,952	\$6,505,255	\$732,303	12.7%
Other Reimbursements	—	\$(400,000)	\$(400,000)	—%
Total Reimbursements	—	\$(400,000)	\$(400,000)	—%
Net Financing Uses	\$5,772,952	\$6,105,255	\$332,303	5.8%
Revenue				
Charges for Services	\$4,820,970	\$5,281,185	\$460,215	9.5%
Miscellaneous Revenues	\$1,481,476	\$715,539	\$(765,937)	(51.7)%
Total Revenue	\$6,302,446	\$5,996,724	\$(305,722)	(4.9)%
Use of Fund Balance	\$(529,494)	\$108,531	\$638,025	(120.5)%
Positions	9.0	9.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$732,303 (12.7%) increase in total appropriations, a \$400,000 (new) increase in reimbursements, a \$305,722 (4.9%) decrease in revenue, and a \$638,025 (120.5%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to Board Approved added cost of an annual agreement with Motorola for Radio System maintenance.

The increase in reimbursements is due to a grant from the County Office of Emergency Services to replace multiple generators.

The decrease in revenue is due to no grant funding being available in FY 2021-22 compared to the previous fiscal year.

Use of Fund Balance reflects a \$108,531 decrease in retained earnings.

Budget Unit Functions & Responsibilities

The **Technology Cost Recovery Fee** Fund was established by County Ordinance 16.140.030.

This special revenue fund provides financing to pay for the implementation and operation of the web-based Automation E-Government Permitting System, also known as Accela. Accela is a record tracking system used by numerous County agencies, which offers a high degree of automation with interfaces for internal staff, field staff, and the general public. An Accela record can have workflows, attachments, contacts, assignments, inspections, and more. Accela supports field inspections via VPN or mobile apps and also has multiple APIs for further integration.

Goals

The following items are a list of customized Accela automation projects being developed for various department stakeholders:

- Accela upgrade to version 20.2.2.
- Migration of Accela documents from FileNet to ADS (Accela Document Service).
- Phase II of Oracle Service Cloud (OSC) Integration for Code Enforcement Department.

Accomplishments

The following items are a list of Accela achievements for department stakeholders:

- Automated Planning Department time tracking system.
- Enabled online Planning Public Project (PLER) for Planning Department due to COVID- 19 office closures.
- Enabled online payment service for Planning Department, Water Resources and Sewer District due to COVID-19 office closures.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Information Technology Recovery Fee	\$1,610,203	\$1,539,191	\$(71,012)	(4.4)%
Total Expenditures / Appropriations	\$1,610,203	\$1,539,191	\$(71,012)	(4.4)%
Net Financing Uses	\$1,610,203	\$1,539,191	\$(71,012)	(4.4)%
Total Revenue	\$1,382,033	\$1,414,300	\$32,267	2.3%
Use of Fund Balance	\$228,170	\$124,891	\$(103,279)	(45.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,610,203	\$1,539,191	\$(71,012)	(4.4)%
Total Expenditures / Appropriations	\$1,610,203	\$1,539,191	\$(71,012)	(4.4)%
Net Financing Uses	\$1,610,203	\$1,539,191	\$(71,012)	(4.4)%
Revenue				
Licenses, Permits & Franchises	\$1,337,548	\$1,400,000	\$62,452	4.7%
Revenue from Use Of Money & Property	\$3,400	\$2,300	\$(1,100)	(32.4)%
Miscellaneous Revenues	\$41,085	\$12,000	\$(29,085)	(70.8)%
Total Revenue	\$1,382,033	\$1,414,300	\$32,267	2.3%
Use of Fund Balance	\$228,170	\$124,891	\$(103,279)	(45.3)%

Summary of Changes

The Recommended Budget reflects a \$71,012 (4.4%) decrease in total appropriations, a \$32,267 (2.3%) increase in revenue, and an \$103,279 (45.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a reduction in available fund balance.

The increase in revenue is due to an increase in license/permit fees.

Use of Fund Balance reflects a carryover of \$124,891 in available balance.

Budget Unit Functions & Responsibilities

Dispute Resolution provides programs, services, and activities that promote the resolution of disputes outside of the court system. The County established the Dispute Resolution program in 1988 and the program is 100 percent self-supported via revenue generated from an \$8 surcharge on civil court filing fees. The Program is administered by the Office of the County Executive and services are provided through third-party contracts awarded through a competitive process.

Goals

- Provide a comprehensive array of dispute resolution options.
- Create an opportunity for early, accessible, comprehensive, and effective methods for resolving disputes.
- Educate the community on the availability of dispute resolution services.

Accomplishments

- Conducted more than 1,200 mediations.
- Served more than 17,500 individuals through the provision of mediation services and legal advice.
- Saved more than \$450,000 in litigation costs by providing successful mediation services.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Dispute Resolution Program	\$632,500	\$632,500	—	—%
Total Expenditures / Appropriations	\$632,500	\$632,500	—	—%
Net Financing Uses	\$632,500	\$632,500	—	—%
Total Revenue	\$632,500	\$632,500	—	—%
Net County Cost	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$575,000	\$575,000	—	—%
Intrafund Charges	\$57,500	\$57,500	—	—%
Total Expenditures / Appropriations	\$632,500	\$632,500	—	—%
Net Financing Uses	\$632,500	\$632,500	—	—%
Revenue				
Charges for Services	\$632,500	\$632,500	—	—%
Total Revenue	\$632,500	\$632,500	—	—%
Net County Cost	—	—	—	—%

Summary of Changes

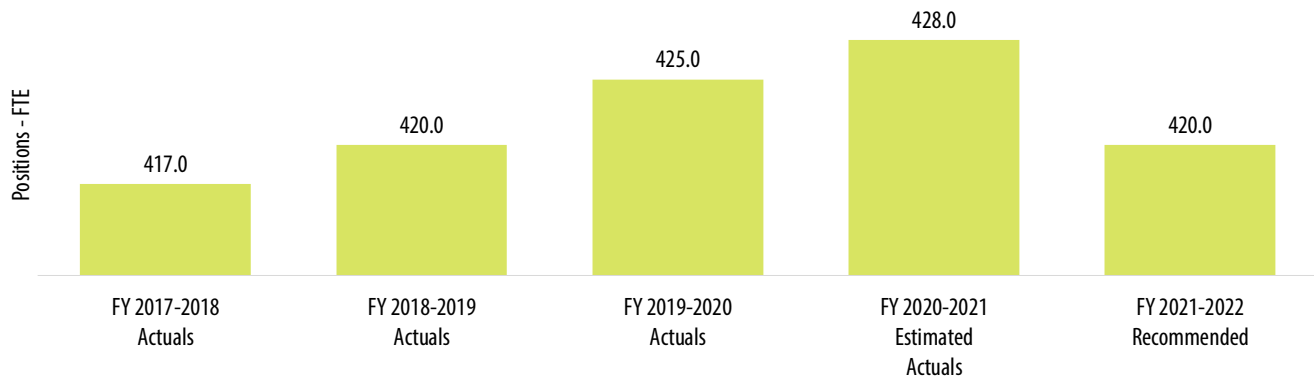
The Recommended Budget reflects no changes from the prior year Adopted Budget.

Department Structure

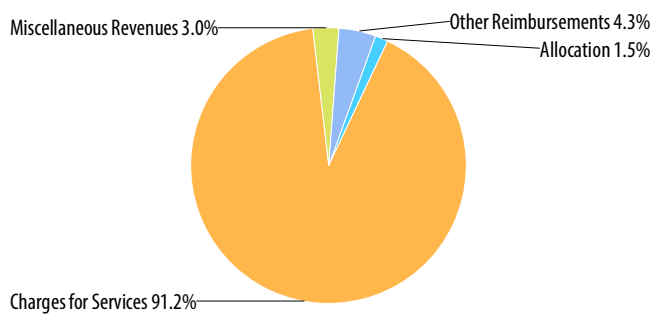
Jeff Gasaway, Director



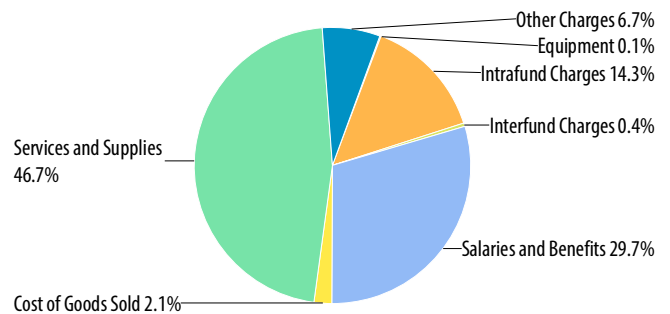
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of General Services** provides many of the essential centralized support services that county departments require ensuring that their daily operations can be accomplished and their missions achieved. Centralizing these services provides the framework for a quality driven organization, more accurate reporting of diverse activities, and maintains the clear identity and integrity of the separate funds that finance department activities.

The Department of General Services provides a broad array of internal support services that facilitate the operation of the County's agencies and departments in their efforts to provide services to the community. These services include alarm services; security services; facility maintenance services; facility planning services; architectural services; energy management services; contract and purchasing services; real estate services; fleet and parking services; and other support services such as printing and scanning, U.S. mail and inter-office messenger services, surplus property and recycling services, and warehousing and records management services. The programs are:

- Administration
- Architectural Services
- Central Purchasing
- Department Administration
- Facilities Management
- Fleet Services
- Support Services

Goals

- Provide efficient and timely operational support to the County's agencies and departments to ensure safe, functional facilities and equipment.
- Provide prompt and efficient logistical support to the County's agencies and departments to enable customers to perform their missions.

Accomplishments

- Absorbed nearly \$0.9 million of unavoidable cost increases, thereby minimizing cost increases to other departments in FY 2020-21.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration	\$6,771,459	\$6,307,961	\$(463,498)	(6.8)%
Architectural Services	\$3,514,292	\$3,594,791	\$80,499	2.3%
Central Purchasing	\$3,719,153	\$3,743,655	\$24,502	0.7%
Facilities Management	\$53,524,321	\$54,054,162	\$529,841	1.0%
Fleet Services	\$72,036,934	\$73,242,113	\$1,205,179	1.7%
Real Estate	\$52,135,582	\$48,913,314	\$(3,222,268)	(6.2)%
Support Services	\$8,665,591	\$8,701,618	\$36,027	0.4%
Total Expenditures / Appropriations	\$200,367,332	\$198,557,614	\$(1,809,718)	(0.9)%
Total Reimbursements	\$(27,577,386)	\$(28,474,618)	\$(897,232)	3.3%
Net Financing Uses	\$172,789,946	\$170,082,996	\$(2,706,950)	(1.6)%
Total Revenue	\$168,019,759	\$167,442,800	\$(576,959)	(0.3)%
Use of Fund Balance	\$4,770,187	\$2,640,196	\$(2,129,991)	(44.7)%
Positions	428.0	420.0	(8.0)	(1.9)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$56,433,023	\$58,889,442	\$2,456,419	4.4%
Services & Supplies	\$98,679,094	\$92,709,736	\$(5,969,358)	(6.0)%
Other Charges	\$12,588,829	\$13,364,823	\$775,994	6.2%
Equipment	\$250,000	\$250,000	—	—%
Interfund Charges	\$767,930	\$768,995	\$1,065	0.1%
Intrafund Charges	\$27,548,456	\$28,474,618	\$926,162	3.4%
Cost of Goods Sold	\$4,100,000	\$4,100,000	—	—%
Total Expenditures / Appropriations	\$200,367,332	\$198,557,614	\$(1,809,718)	(0.9)%
Intrafund Reimbursements Within Programs	\$(16,138,048)	\$(16,640,252)	\$(502,204)	3.1%
Intrafund Reimbursements Between Programs	\$(4,061,054)	\$(4,152,813)	\$(91,759)	2.3%
Other Reimbursements	\$(7,378,284)	\$(7,681,553)	\$(303,269)	4.1%
Total Reimbursements	\$(27,577,386)	\$(28,474,618)	\$(897,232)	3.3%
Net Financing Uses	\$172,789,946	\$170,082,996	\$(2,706,950)	(1.6)%
Revenue				
Charges for Services	\$162,709,817	\$162,037,896	\$(671,921)	(0.4)%
Miscellaneous Revenues	\$5,309,942	\$5,404,904	\$94,962	1.8%
Total Revenue	\$168,019,759	\$167,442,800	\$(576,959)	(0.3)%
Use of Fund Balance	\$4,770,187	\$2,640,196	\$(2,129,991)	(44.7)%
Positions	428.0	420.0	(8.0)	(1.9)%

Summary of Changes

The Recommended Budget reflects a \$1,809,718 (0.9%) decrease in total appropriations, an \$897,232 (3.3%) increase in reimbursements, a \$576,959 (0.3%) decrease in revenue, and a \$2,129,991 (44.7%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A \$1.8 million increase in salaries and benefits costs and removal of budgeted salary savings, partially offset by the deletion of 7.0 FTE vacant positions.
- A \$3.4 million decrease due prior year one-time appropriations.
- A \$0.6 million increase for allocated costs.
- A \$1.8 million decrease in pass-through expenses.
- A \$0.7 million increase in intrafund charges, not including allocations.

- Recommended growth of \$388,838 summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions of \$154,058 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is primarily due to an increase in reimbursements for intrafund charges and intrafund allocations.

The decrease in revenue is due to:

- A \$1.8 million decrease in recovery of pass-through expenses.
- A \$0.9 million increase in recovery for direct-bill services.
- Recommended reductions of \$1,415,469 summarized below. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a \$2,640,196 decrease in retained earnings.

Positions counts have decreased by 8.0 FTE from the prior year Adopted Budget due to:

- 7.0 FTE recommended net Base decrease.
- 1.0 FTE net reduction in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration	(36,193)	—	—	(36,193)	(1.0)
Architectural Services	118,776	—	118,776	—	—
Facilities Management	256,255	—	256,255	—	—
Fleet Services	50,000	—	—	50,000	—

Summary of Recommended Reductions by Program

Program	Total		Revenue	Net County Cost	FTE
	Expenditures	Reimbursements			
Administration	—	—	(148,773)	148,773	—
Central Purchasing	(80,741)	—	(80,741)	—	—
Facilities Management	(51,317)	—	(790,309)	738,992	—
Fleet Services	—	—	(200,323)	200,323	—
Real Estate	(22,000)	—	(108,194)	86,194	—
Support Services	—	—	(87,129)	87,129	—

Administration

Program Overview

Administration plans, directs and controls activities for the Department. This program provides departmental accounting, budget and analysis services. This program also performs management and system coordination for departmental projects including information systems analysis, fiscal impact analysis, solution design, resource scheduling, application programming and stakeholder communication.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$4,416,952	\$4,581,245	\$164,293	3.7%
Services & Supplies	\$1,580,772	\$962,109	\$(618,663)	(39.1)%
Other Charges	\$254,825	\$251,360	\$(3,465)	(1.4)%
Intrafund Charges	\$518,910	\$513,247	\$(5,663)	(1.1)%
Total Expenditures / Appropriations	\$6,771,459	\$6,307,961	\$(463,498)	(6.8)%
Total Reimbursements within Program	\$(72,334)	\$(89,451)	\$(17,117)	23.7%
Total Reimbursements between Programs	\$(3,958,277)	\$(4,100,424)	\$(142,147)	3.6%
Other Reimbursements	\$(38,884)	\$(8,993)	\$29,891	(76.9)%
Total Reimbursements	\$(4,069,495)	\$(4,198,868)	\$(129,373)	3.2%
Net Financing Uses	\$2,701,964	\$2,109,093	\$(592,871)	(21.9)%
Revenue				
Charges for Services	\$1,648,970	\$1,578,550	\$(70,420)	(4.3)%
Miscellaneous Revenues	\$240,707	\$250,676	\$9,969	4.1%
Total Revenue	\$1,889,677	\$1,829,226	\$(60,451)	(3.2)%
Use of Fund Balance	\$812,287	\$279,867	\$(532,420)	(65.5)%
Positions	28.0	27.0	(1.0)	(3.6)%

Summary of Changes

The Recommended Budget reflects a \$463,498 (6.8%) decrease in total appropriations, a \$129,373 (3.2%) increase in reimbursements, a \$60,451 (3.2%) decrease in revenue, and a \$532,420 (65.5%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A \$645,000 decrease from the removal of one-time appropriations.
- A \$217,695 increase in salary and benefit costs and allocated costs.
- Recommended growth of \$36,193 detailed later in this section.

The increase in reimbursements is due to:

- An increase of \$158,303 in intrafund cost recovery within the budget unit.
- Elimination of a \$28,930 interfund reimbursement that concluded in FY 2020-21.

The decrease in revenue is due to:

- Removal of \$90,000 one-time revenue budgeted in FY 2020-21, partially offset by a total of \$29,549 in minor increases in other cost recovery.
- Increase of \$148,773 for unavoidable cost increases that will not be recovered, and be replaced by use of retained earnings.
- Recommended reductions of \$148,773 detailed later in this section

Use of fund balance reflects a \$279,867 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Position Changes - Admin	(36,193)	—	—	(36,193)	(1.0)

This fully funded, ongoing request will result in a net savings of \$36,193. This request will reallocate 1.0 FTE Administrative Services Officer III to 1.0 FTE Sr Administrative Analyst Range B and 1.0 FTE Sr Accountant to 1.0 FTE Accounting Manager, and will delete 1.0 FTE Office Specialist Lv 2 position (vacant), all to reflect the planned reorganization of the Administration Division. The reallocations will allow for the addition of new duties to the appropriate work role which include higher level accounting functions, analytical studies on projects and funding sources, and new program implementation.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DGS ACP - Use retained earnings - Administration	—	—	(148,773)	148,773	—

Absorb unavoidable cost increases through increased use of retained earnings (\$148,773). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$167,287) to absorb cost increases. The submitted growth request with a net savings of \$36,193 will help offset this reduction, for a total retained earnings draw of \$279,867 in FY 2021-22. There are no anticipated impacts to the program or to other departments.

Architectural Services

Program Overview

Architectural Services provides architectural and engineering design services for county construction, alterations and improvements. These services include: feasibility studies; facility programming; architectural design and programming; mechanical engineering; electrical engineering; civil engineering; space planning; interior design; modular furniture design and installation; environmental services; and the Job Order Contracting (JOC) Program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,441,765	\$2,639,625	\$197,860	8.1%
Services & Supplies	\$460,455	\$291,364	\$(169,091)	(36.7)%
Other Charges	\$2,501	\$5,000	\$2,499	99.9%
Intrafund Charges	\$609,571	\$658,802	\$49,231	8.1%
Total Expenditures / Appropriations	\$3,514,292	\$3,594,791	\$80,499	2.3%
Total Reimbursements between Programs	\$(50,000)	—	\$50,000	(100.0)%
Other Reimbursements	\$(21,500)	\$(20,500)	\$1,000	(4.7)%
Total Reimbursements	\$(71,500)	\$(20,500)	\$51,000	(71.3)%
Net Financing Uses	\$3,442,792	\$3,574,291	\$131,499	3.8%
Revenue				
Charges for Services	\$3,249,999	\$3,549,924	\$299,925	9.2%
Total Revenue	\$3,249,999	\$3,549,924	\$299,925	9.2%
Use of Fund Balance	\$192,793	\$24,367	\$(168,426)	(87.4)%
Positions	14.0	14.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$80,499 (2.3%) increase in total appropriations, a \$51,000 (71.3%) decrease in reimbursements, a \$299,925 (9.2%) increase in revenue, and a \$168,426 (87.4%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is primarily due to:

- A \$185,000 decrease from removal of one-time appropriations.
- A \$146,723 increase in salary and benefit costs and allocated costs.
- Recommended growth of \$118,776 detailed later in this section.

The decrease in reimbursements is primarily due to a \$50,000 one-time reimbursement in Fiscal Year 2020-21.

The increase in revenue is due to:

- A \$181,149 increase for recovery of cost increases through direct-bill services.
- Recommended growth of \$118,776 detailed later in this section.

Use of fund balance reflects a \$24,367 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Increase Extra Help - Architectural Services	118,776	—	118,776	—	—

Requesting increased appropriations for extra help to assist with fluctuating workloads. Extra help is funded 100% by County departments requesting services. The majority of the increased costs are expected to be funded by the Capital Construction Fund.

Central Purchasing

Program Overview

Central Purchasing provides centralized procurement services, coordinates the procurement card program, and prepares complex legal contracts and agreements for operating staff to complete construction projects.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,628,069	\$2,735,578	\$107,509	4.1%
Services & Supplies	\$610,085	\$503,463	\$(106,622)	(17.5)%
Other Charges	\$3,395	—	\$(3,395)	(100.0)%
Intrafund Charges	\$477,604	\$504,614	\$27,010	5.7%
Total Expenditures / Appropriations	\$3,719,153	\$3,743,655	\$24,502	0.7%
Total Reimbursements within Program	\$(148,831)	\$(155,662)	\$(6,831)	4.6%
Total Reimbursements between Programs	—	—	—	—%
Other Reimbursements	\$(645,359)	\$(681,820)	\$(36,461)	5.6%
Total Reimbursements	\$(794,190)	\$(837,482)	\$(43,292)	5.5%
Net Financing Uses	\$2,924,963	\$2,906,173	\$(18,790)	(0.6)%
Revenue				
Charges for Services	\$2,846,465	\$2,884,528	\$38,063	1.3%
Miscellaneous Revenues	\$8,000	\$8,000	—	—%
Total Revenue	\$2,854,465	\$2,892,528	\$38,063	1.3%
Use of Fund Balance	\$70,498	\$13,645	\$(56,853)	(80.6)%
Positions	19.0	19.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$24,502 (0.7%) increase in total appropriations, a \$43,292 (5.5%) increase in reimbursements, a \$38,063 (1.3%) increase in revenue, and a \$56,853 (80.6%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A \$66,900 decrease from removal of one-time appropriations.
- A \$172,143 increase in salary and benefit costs and allocated costs.
- Recommended reductions of \$80,741 detailed later in this section.

The increase in reimbursements is primarily due to reimbursement for increased use of program services.

The net increase in revenue is due to:

- The recovery of cost increases through direct-bill services.
- Recommended reductions of \$80,741 detailed later in this section.

Use of fund balance reflects a \$13,645 decrease in retained earnings.

Recommended Reduction Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DGS ACP - Reduce Object 20 - Purchasing	(80,741)	—	(80,741)	—	—

Absorb unavoidable cost increases through reduction to services/supplies appropriations. There are no anticipated impacts to the program or to other departments.

Facilities Management

Program Overview

Facilities Management provides facility maintenance, security functions, and facility planning services to county agencies and departments.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$29,183,327	\$30,472,512	\$1,289,185	4.4%
Services & Supplies	\$20,514,911	\$19,759,744	\$(755,167)	(3.7)%
Other Charges	\$71,377	\$30,486	\$(40,891)	(57.3)%
Equipment	—	—	—	—%
Interfund Charges	\$77,542	\$77,883	\$341	0.4%
Intrafund Charges	\$3,677,164	\$3,713,537	\$36,373	1.0%
Total Expenditures / Appropriations	\$53,524,321	\$54,054,162	\$529,841	1.0%
Total Reimbursements within Program	—	—	—	—%
Total Reimbursements between Programs	\$(14,936)	\$(14,548)	\$388	(2.6)%
Other Reimbursements	\$(1,969,401)	\$(1,960,926)	\$8,475	(0.4)%
Total Reimbursements	\$(1,984,337)	\$(1,975,474)	\$8,863	(0.4)%
Net Financing Uses	\$51,539,984	\$52,078,688	\$538,704	1.0%
Revenue				
Charges for Services	\$49,559,971	\$50,480,904	\$920,933	1.9%
Miscellaneous Revenues	\$287,493	\$281,272	\$(6,221)	(2.2)%
Total Revenue	\$49,847,464	\$50,762,176	\$914,712	1.8%
Use of Fund Balance	\$1,692,520	\$1,316,512	\$(376,008)	(22.2)%
Positions	226.0	220.0	(6.0)	(2.7)%

Summary of Changes

The Recommended Budget reflects a \$529,841 (1.0%) increase in total appropriations, an \$8,863 (0.4%) decrease in reimbursements, a \$914,712 (1.8%) increase in revenue, and a \$376,008 (22.2%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- The removal of a \$1,115,000 prior year one-time appropriation.
- A \$295,210 increase in pass-through expenses.

- A \$1,144,693 increase in salaries and benefits, removal of budgeted salary savings, and an increase in allocated costs; partly offset by the deletion of 6.0 FTE vacant positions.
- Recommended growth of \$256,255 detailed later in this section.
- Recommended reductions of \$51,317 detailed later in this section.

The decrease in reimbursements is primarily due to a slight decrease in reimbursement for allocations in the budget unit.

The increase in revenue is primarily due to:

- A \$295,210 increase to recover pass-through expenses.
- A \$363,247 increase in allocation recovery and recovery of cost increases through direct-bill services.
- Recommended growth of \$256,255 detailed later in this section.
- Recommended reductions of \$790,309 detailed later in this section.

Use of fund balance reflects a \$1,316,512 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Add Extra Help for Security - Facilities Mgmt					
	256,255	—	256,255	—	—

Increase Extra Help appropriations by \$256,255 for DGS to continue providing 24/7/365 security services at the request of DCFAS, after DCFAS moved its program that handles minors from the Children’s Receiving Home to the OB#3 facility. This commenced in September 2020. DGS used existing and one-time appropriations to provide services for part of 2020-21, but will need increased appropriations to provide services for a full year in 2021-22. This ongoing request is fully funded by existing appropriations in the customer’s budget, therefore only DGS is submitting a growth request.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DGS ACP - Reduce Object 20 - Alarms					
	(51,317)	—	(51,317)	—	—

Absorb unavoidable cost increases through reduction to services/supplies appropriations. There are no anticipated impacts to the program or to other departments.

DGS ACP - Use retained earnings - Bradshaw District					
	—	—	(236,746)	236,746	—

Absorb unavoidable cost increases through increased use of retained earnings (\$236,746). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$160,085) to absorb cost increases, for a total retained earning draw of \$396,831 in FY 2021-22. There are no anticipated impacts to the program or to other departments.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DGS ACP - Use retained earnings - Downtown District	—	—	(392,316)	392,316	—
Absorb unavoidable cost increases and zero out budgeted salary savings (\$213,703) through increased use of retained earnings (\$392,316). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$241,959) to absorb cost increases for a total retained earnings draw of \$634,275 in FY 2021-22. There are no anticipated impacts to the program or to other departments.					
DGS ACP - Use retained earnings - Energy	—	—	(3,212)	3,212	—
Absorb unavoidable cost increases through increased use of retained earnings (\$3,212). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$135,945) to absorb cost increases, for a total retained earnings draw of \$139,157 in FY 2021-22. There are no anticipated impacts to the program or to other departments.					
DGS ACP - Use retained earnings - Security	—	—	(106,718)	106,718	—
Absorb unavoidable cost increases and zero out budgeted salary savings (\$44,853) through increased use of retained earnings (\$106,718). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$39,531) to absorb cost increases for a total retained earnings draw of \$146,249 in FY 2021-22. There are no anticipated impacts to the program or to other departments.					

Fleet Services

Program Overview

Fleet Services purchases, rents and maintains light and heavy equipment.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$12,784,698	\$13,313,999	\$529,301	4.1%
Services & Supplies	\$27,477,894	\$26,587,644	\$(890,250)	(3.2)%
Other Charges	\$12,146,298	\$12,984,109	\$837,811	6.9%
Interfund Charges	\$690,388	\$691,112	\$724	0.1%
Intrafund Charges	\$18,937,656	\$19,665,249	\$727,593	3.8%
Total Expenditures / Appropriations	\$72,036,934	\$73,242,113	\$1,205,179	1.7%
Total Reimbursements within Program	\$(14,284,674)	\$(14,762,930)	\$(478,256)	3.3%
Total Reimbursements between Programs	\$(37,841)	\$(37,841)	—	—%
Other Reimbursements	\$(4,081,904)	\$(4,334,609)	\$(252,705)	6.2%
Total Reimbursements	\$(18,404,419)	\$(19,135,380)	\$(730,961)	4.0%
Net Financing Uses	\$53,632,515	\$54,106,733	\$474,218	0.9%
Revenue				
Charges for Services	\$47,545,907	\$48,673,352	\$1,127,445	2.4%
Miscellaneous Revenues	\$4,773,742	\$4,864,956	\$91,214	1.9%
Total Revenue	\$52,319,649	\$53,538,308	\$1,218,659	2.3%
Use of Fund Balance	\$1,312,866	\$568,425	\$(744,441)	(56.7)%
Positions	99.0	99.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,205,179 (1.7%) increase in total appropriations, a \$730,961 (4.0%) increase in reimbursements, a \$1,218,659 (2.3%) increase in revenue, and a \$744,441 (56.7%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A \$994,764 decrease resulting from the removal of prior year one-time appropriations.
- An \$842,674 increase in pass-through expenses.
- A \$708,620 increase in salaries and benefits and allocated costs.
- A \$598,649 increase in intrafund charges within the program.

- Recommended growth of \$50,000 detailed later in this section.

The increase in reimbursements is due to:

- A \$598,649 increase in intrafund reimbursements within the program.
- A \$132,312 increase in reimbursements for rental charges.

The increase in revenue is due to:

- An \$842,674 increase to recover pass-through expenses.
- A \$375,985 increase in direct-bill services.
- Recommended reductions of \$200,323 detailed later in this section.

Use of fund balance reflects a \$568,425 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Support Services for SMUD Program - Fleet					
	50,000	—	—	50,000	—

This one-time request is for \$50,000 of support services necessary for participation in SMUD’s Charging as a Service (CaaS) pilot project to support the transition of the County’s fleet to zero-emission vehicles (ZEV) where feasible, to comply with the Governor’s Executive order and CARB’s Advanced Clean Truck Regulation that will begin phasing in as soon as FY 2023-24. This one-time request is fully funded with program retained earnings.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DGS - Use retained earnings - Light Fleet					
	—	—	(200,323)	200,323	—

Absorb unavoidable cost increases through increased use of retained earnings (\$200,323). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$318,102) to absorb cost increases, for a total retained earnings draw of \$518,425 for FY 2021-22. There are no anticipated impacts to the program or to other departments.

Real Estate

Program Overview

Real Estate negotiates the purchase of real estate property interests required for projects of Public Works and Infrastructure departments, Sacramento Regional County Sanitation District, Sacramento Area Sewer District, Department of Regional Parks, other County departments, and special districts. It also manages county-owned property, sells surplus real estate, negotiates revenue leases, negotiates and manages facility leases; and provides property management in support of the County Facility Management Program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,200,620	\$3,250,434	\$49,814	1.6%
Services & Supplies	\$46,530,026	\$43,184,648	\$(3,345,378)	(7.2)%
Other Charges	\$4,288	—	\$(4,288)	(100.0)%
Intrafund Charges	\$2,400,648	\$2,478,232	\$77,584	3.2%
Total Expenditures / Appropriations	\$52,135,582	\$48,913,314	\$(3,222,268)	(6.2)%
Total Reimbursements within Program	\$(1,598,454)	\$(1,598,454)	—	—%
Other Reimbursements	\$(251,809)	\$(308,910)	\$(57,101)	22.7%
Total Reimbursements	\$(1,850,263)	\$(1,907,364)	\$(57,101)	3.1%
Net Financing Uses	\$50,285,319	\$47,005,950	\$(3,279,369)	(6.5)%
Revenue				
Charges for Services	\$49,949,180	\$46,907,167	\$(3,042,013)	(6.1)%
Total Revenue	\$49,949,180	\$46,907,167	\$(3,042,013)	(6.1)%
Use of Fund Balance	\$336,139	\$98,783	\$(237,356)	(70.6)%
Positions	23.0	22.0	(1.0)	(4.3)%

Summary of Changes

The Recommended Budget reflects a \$3,222,268 (6.2%) decrease in total appropriations, a \$57,101 (3.1%) increase in reimbursements, a \$3,042,013 (6.1%) decrease in revenue, and a \$237,356 (70.6%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A \$323,550 removal of one-time prior year appropriations.
- A \$2,984,779 decrease in pass-through lease expenses.
- A \$108,061 increase in salaries and benefits, removal of budgeted salary savings, and increases in allocated costs; partly offset by the deletion of 1.0 FTE vacant position.

- Recommended reductions of \$22,000 detailed later in this section.

The increase in reimbursements is primarily due to cost recovery for services.

The net decrease in revenue is due to:

- A \$2,984,779 decrease in recovery of pass-through lease expenses.
- A \$57,234 decrease in direct-bill services.
- Recommended reductions of \$108,194 detailed later in this section.

Use of fund balance reflects a \$98,783 decrease in retained earnings.

Recommended Reduction Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DGS ACP - Reduce Object 20 and use retained earnings - Lease Mgmt					
	(22,000)	—	(108,194)	86,194	—

Absorb unavoidable cost increases through reduction to services/supplies appropriations (\$22,000) and increased use of retained earnings (\$86,194). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$12,589) to absorb cost increases, for a total retained earnings draw of \$98,783 in FY 2021-22. There are no anticipated impacts to the program or to other departments.

Support Services

Program Overview

Support Services provides printing, U.S. Mail, inter-office messenger, document scanning, records management, surplus property and recycling services, and warehousing services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,777,592	\$1,896,049	\$118,457	6.7%
Services & Supplies	\$1,504,951	\$1,420,764	\$(84,187)	(5.6)%
Other Charges	\$106,145	\$93,868	\$(12,277)	(11.6)%
Equipment	\$250,000	\$250,000	—	—%
Intrafund Charges	\$926,903	\$940,937	\$14,034	1.5%
Cost of Goods Sold	\$4,100,000	\$4,100,000	—	—%
Total Expenditures / Appropriations	\$8,665,591	\$8,701,618	\$36,027	0.4%
Total Reimbursements within Program	\$(33,755)	\$(33,755)	—	—%
Total Reimbursements between Programs	—	—	—	—%
Other Reimbursements	\$(369,427)	\$(365,795)	\$3,632	(1.0)%
Total Reimbursements	\$(403,182)	\$(399,550)	\$3,632	(0.9)%
Net Financing Uses	\$8,262,409	\$8,302,068	\$39,659	0.5%
Revenue				
Charges for Services	\$7,909,325	\$7,963,471	\$54,146	0.7%
Total Revenue	\$7,909,325	\$7,963,471	\$54,146	0.7%
Use of Fund Balance	\$353,084	\$338,597	\$(14,487)	(4.1)%
Positions	19.0	19.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$36,027 (0.4%) increase in total appropriations, a \$3,632 (0.9%) decrease in reimbursements, a \$54,146 (0.7%) increase in revenue, and a \$14,487 (4.1%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- The removal of \$50,000 in one-time prior year appropriations.
- A \$20,144 increase in pass-through expenses.
- A \$65,883 increase in salaries and benefits and allocated costs.

The decrease in reimbursements is primarily due to a minor net decrease in allocation recovery within the budget unit.

The increase in revenue is due to:

- A \$20,144 increase in recovery of pass-through expenses.
- A \$34,002 increase for the allowed partial restoration of the Surplus Property allocation, partially offset by minor decreases in other allocation recovery.
- Recommended reductions of \$87,129 detailed later in this section.

Use of fund balance reflects a \$338,597 decrease in retained earnings.

Recommended Reduction Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DGS ACP - Use retained earnings - Mail Messenger					
	—	—	(82,958)	82,958	—
Absorb unavoidable cost increases through increased use of retained earnings (\$82,958). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$34,389) to absorb cost increases, for a total retained earnings draw of \$117,347 in FY 2021-22. There are no anticipated direct impacts to the program or to other departments.					
DGS ACP - Use retained earnings - Warehouse					
	—	—	(4,171)	4,171	—
Absorb unavoidable cost increases through increased use of retained earnings (\$4,171). This is in addition to continuing the FY 2020-21 budgeted use of retained earnings (\$62,881) to absorb cost increases and keep rates flat for a sixth year, for a total retained earnings draw of \$67,052 for FY 2021-22. There are no anticipated impacts to the program or to other departments.					

Budget Unit Functions & Responsibilities

The Facility Planning and Management Division of the Department of General Services (DGS) manages the **Capital Construction Fund**. This budget provides for major construction projects which are a part of the long-range Capital Improvement Program, as well as minor alterations, improvements, and major equipment replacement in County-owned facilities. As a result of the County's financial limitations, the recommendations for Capital Construction Projects are limited to those which are cost-effective or required because of health, safety, security, or severe operational problems. These programs include:

- Administration and Planning
- Debt Service
- Projects

Goals

- Continue to provide funding and management for projects required due to health, safety, security, or severe operational problems.
- Identify ongoing funding source for critical Mather Community Campus improvements.
- Complete infrastructure improvements at the Rio Cosumnes Correctional Center.

Accomplishments

- Completion of the County-owned Library Facilities Master Plan.
- Completion of the Repair Underground Hot Water Lines project at the Central Plant.
- Completion of the Replace Fuel Storage Tank project at the New Administration Center.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration and Planning	\$5,017,949	\$5,273,321	\$255,372	5.1%
Debt Service	\$3,630,951	\$3,347,947	\$(283,004)	(7.8)%
Projects	\$57,498,007	\$41,510,097	\$(15,987,910)	(27.8)%
Total Expenditures / Appropriations	\$66,146,907	\$50,131,365	\$(16,015,542)	(24.2)%
Total Reimbursements	\$(8,210,000)	\$(9,503,492)	\$(1,293,492)	15.8%
Net Financing Uses	\$57,936,907	\$40,627,873	\$(17,309,034)	(29.9)%
Total Revenue	\$26,897,717	\$22,846,327	\$(4,051,390)	(15.1)%
Use of Fund Balance	\$31,039,190	\$17,781,546	\$(13,257,644)	(42.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$31,868,428	\$22,174,078	\$(9,694,350)	(30.4)%
Other Charges	—	—	—	—%
Improvements	\$30,647,528	\$16,105,848	\$(14,541,680)	(47.4)%
Interfund Charges	\$3,630,951	\$3,347,947	\$(283,004)	(7.8)%
Intrafund Charges	—	\$8,503,492	\$8,503,492	—%
Total Expenditures / Appropriations	\$66,146,907	\$50,131,365	\$(16,015,542)	(24.2)%
Intrafund Reimbursements Within Programs	—	\$(682,224)	\$(682,224)	—%
Intrafund Reimbursements Between Programs	—	\$(7,821,268)	\$(7,821,268)	—%
Other Reimbursements	\$(8,210,000)	\$(1,000,000)	\$7,210,000	(87.8)%
Total Reimbursements	\$(8,210,000)	\$(9,503,492)	\$(1,293,492)	15.8%
Net Financing Uses	\$57,936,907	\$40,627,873	\$(17,309,034)	(29.9)%
Revenue				
Fines, Forfeitures & Penalties	\$2,360,000	\$1,800,000	\$(560,000)	(23.7)%
Revenue from Use Of Money & Property	\$30,000	\$30,000	—	—%
Miscellaneous Revenues	\$24,507,717	\$21,016,327	\$(3,491,390)	(14.2)%
Total Revenue	\$26,897,717	\$22,846,327	\$(4,051,390)	(15.1)%
Use of Fund Balance	\$31,039,190	\$17,781,546	\$(13,257,644)	(42.7)%

Summary of Changes

The Recommended Budget reflects a \$16,015,542 (24.2%) decrease in total appropriations, a \$1,293,492 (15.8%) increase in reimbursements, a \$4,051,390 (15.1%) decrease in revenue, and a \$13,257,644 (42.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is primarily due to:

- Decreases in debt service costs of a net \$283,004 due to reduced transfer of pass through revenue to the general fund for the Juvenile Courthouse debt service.
- Decreases in Project costs of \$25,491,402 due to the assumption that the majority of projects in the Fiscal Year 2020-21 CIP will be completed, and that significant rollover revenue will not be available in FY 2021-22. Budgeted project costs in FY 2021-22 are limited to new revenue, along with several long term projects utilizing rollover revenue
- Increases in between programs in the amount of \$8,503,492.
- Recommended growth of \$1,000,000 summarized later in this section. Additional detail is provided in the individual program sections.

The net increase in reimbursements is due to:

- No longer budgeting an \$8,000,000 reimbursement from the General Fund for the Correctional Health and Mental Health Services Facility.
- No longer budgeting a \$210,000 reimbursement from the General Fund for approved project costs.
- New internal transfers between programs.
- Recommended growth of \$1,000,000 summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in revenue is due to:

- Reductions in court fines by \$560,000.
- Increases of \$540,829 for use allowance revenue.
- Decreases of \$756,543 for insurance revenue.
- Decreases of \$3,275,676 for department funded project revenue.

Use of Fund Balance reflects a carryover of \$17,781,546 in available balance.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Projects	1,000,000	(1,000,000)	—	—	—

Department of General Services
Jeffrey A. Gasaway, Director



Interim County Executive
Ann Edwards

Divisions
Administrative and Business Services
Contract and Purchasing Services
Facility and Property Services
Fleet Services

County of Sacramento

SUPPLEMENTAL INFORMATION
Capital Construction Fund – Budget Unit 3100000
Fiscal Year 2021-22 Requested Base Budget

The anticipated funding available within the Capital Construction Fund (CCF) for Fiscal Year 2021-22 is \$40,627,873. The Fiscal Year 2021-22 Requested Base Budget includes several high priority projects in the County’s Justice Facilities as well as projects at other County facilities.

The following is a summary of available financing and significant projects in this fund:

Source	Amount
Available Fund Balance (County-owned)	16,669,388
Available Fund Balance (Libraries)	1,112,158
Courthouse Temporary Construction Fund Revenues	800,000
Criminal Justice Facility Temporary Construction Fund Revenues	1,000,000
Interest Income	30,000
County Facility Use Allowance	18,254,719
Vacancy Factor & Improvement Districts	1,982,363
Shared Meeting Rooms	616,139
Miscellaneous Revenues - Dept. Funded Projects	100,000
Revenue Leases	63,106
	<u>\$40,627,873</u>

Included in the following recommended appropriations for existing facility budgets is an amount which provides for unanticipated miscellaneous projects that are required to solve health, safety, or severe operational problems. Experience has shown that throughout the year these small projects must be done without the delay of processing through the normal budget cycle. By

Capital Construction Fund FY 2021-22 Requested Base Budget
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addressing emergency projects as the needs arise, unsafe and inefficient conditions are promptly corrected.

The recommended funding levels may change significantly if new revenue sources are identified. These new revenue sources may provide for the long-needed construction of new facilities to serve Sacramento County.

Due to the early due date of the CIP, the projected rollover figure utilized for Fiscal Year 2020-21 CIP development is not the current year-end projected rollover figure in Fund 007A. The current rollover projection is approximately \$10.7 million higher than the amount applied to the CIP.

The projects included in the Requested Base Budget are:

Fund Center 3103100–Capital Construction– \$1,639,625

- Available project revenue to apply to Capital Improvement Plan projects at Adopted Budget Changes - \$1,639,625

Fund Center 3103101–Bradshaw Complex – \$528,001

- Bradshaw Miscellaneous Projects – \$25,000
- Bradshaw Parking Lot Maintenance – \$90,678
- Regional Parks & Recreation – Renovate Restroom and Showers - \$303,063
- Voter Registration and Elections/Sheriff Office – Security Barrier for Front Counter - \$109,260

Fund Center 3103102–Administration Center – \$2,141,916

- Downtown Miscellaneous Repairs - \$25,000
- Downtown Sidewalk Repairs - \$10,000
- County Garage – Americans with Disabilities Act – Transaction Window at Office - \$100,000
- New Administration Center – Americans with Disabilities Act – Public Interior - \$1,219,402
- New Administration Center – Replace–Repair Condensate Pans - \$350,000
- New Administration Center – Re–use of Raised Floor Area on Ground Floor - \$250,000
- Old Administration Building – Americans with Disabilities Act – Public Interior - \$187,514

Fund Center 3103106 – Mather Community Campus – \$0

- No projects budgeted at this time.

Fund Center 3103108–Preliminary Planning – \$2,218,066

- ADA Transition Plan – \$100,000

Capital Construction Fund FY 2021-22 Requested Base Budget
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- Administrative Costs for the Capital Construction Fund – \$1,111,313
- Allocated Cost – \$173,853
- Architectural Services Division – \$100,000
- Facility Condition Assessments - \$100,000
- Job Order Contracting (JOC) – \$50,000
- Master Planning – \$300,000
- Miscellaneous Planning Costs – \$262,900
- Warehouse Burden Rate – \$20,000

This appropriation provides for estimating the costs of projects necessary in all County facilities; the Comprehensive Master Plan; administrative costs for the Capital Construction Fund; and miscellaneous planning efforts.

Fund Center 3103109–901 G Street Building (OB #2) – \$779,216

- John M. Price District Attorney Building – Fire Alarm System Upgrades - \$779,216

Fund Center 3103110–Maintenance Yard – \$0

- No projects budgeted at this time.

Fund Center 3103111–Miscellaneous Alterations and Improvements – \$3,055,255

- Accounting Services – \$50,400
- Improvement Districts – \$201,252
- Miscellaneous minor building and emergency projects – \$41,400
- Modular Furniture Charges – \$25,000
- Ongoing testing of County–owned underground tanks required by State law – \$50,000
- Real Estate services to CCF for miscellaneous vacant County–owned land – \$160,000
- Scope and Estimate – \$20,000
- Survey and remedial work associated with asbestos in County facilities – \$25,000
- Alarms Allocation - \$46,200
- Vacant Space Allocation – \$1,794,864
(CCF is charged for vacant County–owned space, but recovers most of the cost through the vacancy factor on the Facility Use Allocation)
- Shared Meeting Room Allocation - \$616,139
(CCF is charged for Shared Meeting Rooms for the County but recovers the cost through the Facility Use Allocation)
- Warranty inspection cost on new construction and remodel projects – \$25,000

Fund Center 3103112–Bradshaw Administration Building (OB #3) – \$781,600

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- Office Building 3 (OB3) – Asbestos Flooring Removal and Carpet Replacement – \$781,600
- Fund Center 3103113–Clerk–Recorder Building – \$0**
 - No projects budgeted at this time.
- Fund Center 3103114–799 G Street Building – \$450,000**
 - Department of Technology Building – Central Plant – Replace or Repair Cooling Towers - \$250,000
 - Department of Technology Building – Replace Two York Refrigerant 22 Chillers - \$200,000
- Fund Center 3103115–Animal Care Facility – \$0**
 - No projects budgeted at this time.
- Fund Center 3103124–General Services Facility – \$0**
 - No projects budgeted at this time.
- Fund Center 3103125–B.T. Collins Juvenile Center –\$7,200,992**
 - B. T. Collins Youth Detention Facility – Replace Personal Alarm Device System - \$2,990,992
 - B. T. Collins Youth Detention Facility – Replace Roof Top Air Handling Units One and Two - \$710,000
 - B. T. Collins Youth Detention Facility – Wing A – Flood Damage Restoration – First Floor - \$1,650,000
 - Morgan Alternative Center – Renovation - \$1,850,000
- Fund Center 3103126–Warren E. Thornton Youth Center – \$0**
 - No projects budgeted at this time.
- Fund Center 3103127–Boys Ranch – \$0**
 - No projects budgeted at this time.
- Fund Center 3103128–Rio Cosumnes Correctional Center (RCCC) – \$5,135,108**
 - Rio Cosumnes Correctional Center – 448 – Security Control System - \$639,140
 - Rio Cosumnes Correctional Center – Booking – Security Control System - \$383,220
 - Rio Cosumnes Correctional Center – Christopher Boone Facility – Stuart Baird Facility – Security Control System - \$50,490
 - Rio Cosumnes Correctional Center – Electrical Connection to Substation and Backup Generator Site - \$2,192,971
 - Rio Cosumnes Correctional Center – Gatehouse – Security Control System - \$315,640
 - Rio Cosumnes Correctional Center – Kitchen – Reconfigure and Replace Kitchen Pot Wash Area - \$240,364
 - Rio Cosumnes Correctional Center – Replace Honor Yard Fence - \$865,753

Capital Construction Fund FY 2021-22 Requested Base Budget
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- Rio Cosumnes Correctional Center – Sandra Larson Facility – Security Control System - \$447,530
- Fund Center 3103130–Work Release Facility – \$221,050**
 - Work Release Facility – Americans with Disabilities Act Exterior Path of Travel - \$221,050
- Fund Center 3103131–Sheriff's Administration Building – \$250,000**
 - Sheriff Administration Building – Carpet, Paint and Minor Tenant Improvements - \$250,000
- Fund Center 3103132–Lorenzo E. Patino Hall of Justice – \$9,757,324**
 - Correctional Health and Mental Health Services Facility - \$9,045,233
 - Main Jail – Replace 8th Floor Recreation Yard Awning - \$195,271
 - Main Jail – Replace DOM Lock System - \$500,000
 - Main Jail – Replace Second Floor Awning - \$16,820
- Fund Center 3103133–Sheriff's North Area Substation – \$691,017**
 - Sheriff's North East Sub Station – Create Additional Parking - \$170,017
 - Sheriff's North East Sub Station – Install Security Fencing - \$130,000
 - Sheriff's North East Sub Station – Replace 12 Air Conditioning Package Unit - \$391,000
- Fund Center 3103134–Sheriff's South Area Substation – \$0**
 - No projects budgeted at this time.
- Fund Center 3103137–Coroner/Crime Laboratory – \$316,262**
 - Coroner/Crime Laboratory – Replace Cooling Towers - \$316,262
- Fund Center 3103160–Sacramento Mental Health Facility – \$181,874**
 - Mental Health Center – Drug Court Treatment Center – Air Conditioning – Capacity Needs - \$181,874
- Fund Center 3103162–Primary Care Center – \$138,238**
 - Paul F. Hom M.D. Primary Care Facility – Install New Water Heater – \$138,238
- Fund Center 3103198– Financing– Transfers/Reimbursements – \$3,347,947**
 - CCF - Juvenile Courthouse Debt Service – \$800,000
 - CCF Debt Service for ADA Projects, Sac Metro Cable Revenue Lease at 799 G Street, Coroner/Crime Lab Debt Service Contribution, and Probation Debt Service Contribution – \$2,547,947
- Fund Center 3103199–Ecology Lane – \$0**
 - No projects budgeted at this time.
- Fund Center 3109000–Libraries – \$1,794,382**
 - Available project revenue to apply to Capital Improvement Plan projects at Adopted Budget Changes - \$157,224
 - Arcade Library – Americans with Disabilities Act Upgrades - \$71,358
 - Arcade Library – Fire Alarm Modifications - \$177,300

Capital Construction Fund FY 2021-22 Requested Base Budget
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- Fair Oaks Library – Fire Alarm Modifications - \$168,460
- North Highlands Library – Fire Alarm Modifications - \$152,540
- Rancho Cordova Library – Americans with Disabilities Act Upgrades - \$375,000
- Southgate Library – Refurbish Restroom - \$370,000
- Southgate Library – Replace Roof - \$222,500
- Walnut Grove Library – Install Fire Alarm System - \$100,000

Administration and Planning

Program Overview

Administration and Planning assists the Department of General Services in prioritizing and maximizing the use of Capital Construction Funds for County buildings and staff.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$5,017,949	\$5,273,321	\$255,372	5.1%
Interfund Charges	—	—	—	—%
Total Expenditures / Appropriations	\$5,017,949	\$5,273,321	\$255,372	5.1%
Total Reimbursements between Programs	—	\$(5,273,321)	\$(5,273,321)	—%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	\$(5,273,321)	\$(5,273,321)	—%
Net Financing Uses	\$5,017,949	—	\$(5,017,949)	(100.0)%
Revenue				
Miscellaneous Revenues	—	—	—	—%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$5,017,949	—	\$(5,017,949)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$255,372 (5.1%) increase in total appropriations, a \$5,273,321 (new) increase in reimbursements, and a \$5,017,949 (new) decrease in fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increases in allocated costs and staff support costs.

The increase in reimbursements is due to transferring use allowance revenues received in the Projects program, starting in Fiscal Year 2021-22, to fully fund the Administration and Planning program.

Use of fund balance reflects a carryover \$0 in available balance.

Debt Service

Program Overview

Debt Service provides bond and loan payments on buildings within the county.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$3,630,951	\$3,347,947	\$(283,004)	(7.8)%
Total Expenditures / Appropriations	\$3,630,951	\$3,347,947	\$(283,004)	(7.8)%
Total Reimbursements between Programs	—	\$(2,547,947)	\$(2,547,947)	—%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	\$(2,547,947)	\$(2,547,947)	—%
Net Financing Uses	\$3,630,951	\$800,000	\$(2,830,951)	(78.0)%
Revenue				
Fines, Forfeitures & Penalties	—	\$800,000	\$800,000	—%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	—	\$800,000	\$800,000	—%
Use of Fund Balance	\$3,630,951	—	\$(3,630,951)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$283,004 (7.8%) decrease in total appropriations, a \$2,547,947 (new) increase in reimbursements, an \$800,000 (new) increase in revenue, and a \$3,630,951 decrease in fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a \$300,000 decrease in the transfer of pass through revenues to the General Fund, offset in part by a \$16,996 increase in the facility debt service cost obligation.

The increase in reimbursements is due to transferring use allowance revenues received in the Projects program, starting in Fiscal Year 2021-22, to fully fund the Debt Service program.

The increase in revenue is due to budgeting the pass through revenue received in the Debt Service program rather than in the Projects program, starting in Fiscal Year 2021-22.

Use of fund balance reflects a carryover of \$0 in available balance.

Projects

Program Overview

Capital **Projects** assists in maintaining County buildings to address health, safety, and code-related issues; to preserve assets; and to prevent systems failures to all County-owned facilities, including to Criminal Justice facilities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$26,850,479	\$16,900,757	\$(9,949,722)	(37.1)%
Other Charges	—	—	—	—%
Improvements	\$30,647,528	\$16,105,848	\$(14,541,680)	(47.4)%
Intrafund Charges	—	\$8,503,492	\$8,503,492	—%
Total Expenditures / Appropriations	\$57,498,007	\$41,510,097	\$(15,987,910)	(27.8)%
Total Reimbursements within Program	—	\$(682,224)	\$(682,224)	—%
Other Reimbursements	\$(8,210,000)	\$(1,000,000)	\$7,210,000	(87.8)%
Total Reimbursements	\$(8,210,000)	\$(1,682,224)	\$6,527,776	(79.5)%
Net Financing Uses	\$49,288,007	\$39,827,873	\$(9,460,134)	(19.2)%
Revenue				
Fines, Forfeitures & Penalties	\$2,360,000	\$1,000,000	\$(1,360,000)	(57.6)%
Revenue from Use Of Money & Property	\$30,000	\$30,000	—	—%
Miscellaneous Revenues	\$24,507,717	\$21,016,327	\$(3,491,390)	(14.2)%
Total Revenue	\$26,897,717	\$22,046,327	\$(4,851,390)	(18.0)%
Use of Fund Balance	\$22,390,290	\$17,781,546	\$(4,608,744)	(20.6)%

Summary of Changes

The Recommended Budget reflects a \$15,987,910 (27.8%) decrease in total appropriations, a \$6,527,776 (79.5%) decrease in reimbursements, a \$4,851,390 (18.0%) decrease in revenue, and a \$4,608,744 (20.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- Decreasing project costs due to the assumption that the majority of projects in the FY 2020-21 CIP will be completed, and that significant rollover revenue will not be available in FY 2021-22. Budgeted project costs in FY 2021-22 are limited to new revenue, along with several long term projects utilizing rollover revenue.
- Increases for new transfers to the Administration and Planning and Debt Service programs, and internal transfers for library facilities.

- Recommended growth of \$1,000,000 detailed later in this section.

The decrease in reimbursements is due to:

- No longer budgeting an \$8,000,000 reimbursement from the General Fund for the Correctional Health and Mental Health Services Facility.
- No longer budgeting a \$210,000 reimbursement from the General Fund for COVID-19 project costs.
- Budgeting a new internal transfer in of \$682,224 for library facilities.
- Recommended growth of \$1,000,000 detailed later in this section.

The decrease in revenue is due to:

- Increases of \$540,829 for use allowance revenue.
- Decreases of \$756,543 for insurance revenue.
- Decreases of \$3,275,676 for department funded project revenue.
- Decreases of \$560,000 in court fine revenues.
- Budgeting \$800,000 in the Debt Service program rather than the Projects program.

Use of fund balance reflects a carryover of \$17,781,546 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS CCF - Mather Community Campus Improvements (June)					
	1,000,000	(1,000,000)	—	—	—

This one-time growth request will fund health and safety capital projects at the Mather Community Campus, identified as Priority One projects in the recent facility condition assessment. This request is contingent upon approval of a growth request in the Financing Transfers and Reimbursement budget (Budget Unit 5110000.)

Budget Unit Functions & Responsibilities

Fixed Assets – Heavy Equipment is responsible for the purchase of heavy equipment and rental replacement for County Departments

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Capital Outlay - Heavy Equipment	\$14,822,817	\$12,968,251	\$(1,854,566)	(12.5)%
Total Expenditures / Appropriations	\$14,822,817	\$12,968,251	\$(1,854,566)	(12.5)%
Net Financing Uses	\$14,822,817	\$12,968,251	\$(1,854,566)	(12.5)%
Total Revenue	\$4,045,742	\$4,128,127	\$82,385	2.0%
Use of Fund Balance	\$10,777,075	\$8,840,124	\$(1,936,951)	(18.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$42,000	\$42,000	—	—%
Equipment	\$14,780,817	\$12,926,251	\$(1,854,566)	(12.5)%
Total Expenditures / Appropriations	\$14,822,817	\$12,968,251	\$(1,854,566)	(12.5)%
Net Financing Uses	\$14,822,817	\$12,968,251	\$(1,854,566)	(12.5)%
Revenue				
Charges for Services	\$3,388,788	\$3,746,141	\$357,353	10.5%
Miscellaneous Revenues	\$356,954	\$81,986	\$(274,968)	(77.0)%
Other Financing Sources	\$300,000	\$300,000	—	—%
Total Revenue	\$4,045,742	\$4,128,127	\$82,385	2.0%
Use of Fund Balance	\$10,777,075	\$8,840,124	\$(1,936,951)	(18.0)%

Summary of Changes

The Funded Base Budget reflects a \$1,854,566 (12.5%) decrease in appropriations, an \$82,385 (2.0%) increase in revenue, and a \$1,936,951 (18.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in appropriations is due to a decrease in estimated costs for planned heavy equipment purchases, including rebudgeted planned purchases.

The increase in revenue is primarily due to:

- A \$274,968 decrease in revenues for required contributions for additional, deferred or rebudgeted equipment from Fiscal Year 2020-21.
- A \$357,353 increase in revenue for equipment replacement costs.

Use of fund balance reflects an \$8,840,124 decrease in retained earnings.

SUPPLEMENTAL INFORMATION:

The following tables detail the capital outlay for additional and replacement light and heavy equipment requested for Fiscal Year 2021-22.

**SUMMARY OF CAPITAL OUTLAY
HEAVY EQUIPMENT (Budget Unit 2070000)**

Class	Description	Requested		Requested Amount
		New	Replace	
159	Bus, 40+ Passengers	0	2	660,000
160	Utility Truck	0	2	460,000
161	Stencil/Sign Wash Truck	0	2	219,983
164	Service Truck w/ Crane	0	6	902,273
165	Utility Truck	0	1	150,000
167	Flatbed Dump Truck	0	4	545,183
171	2-Axle Dump Truck	0	1	126,719
173	Emulsion Patch Dump Truck	0	10	2,600,000
181	Chemical Spray Truck	0	1	250,011
186	Refrigerated Truck	0	1	145,000
191	Water Truck 2,000/3,000 gal	0	3	570,000
192	3-Axle Water Truck	0	1	145,011
196	Pavement Grinder, Self Propelled	0	1	425,000
213	Portable Trailer	0	4	107,500
218	Title Type Trailer	0	1	35,000
221	Trailer, Utility 12ft Flatbed 4W	0	1	60,000
225	Concrete Saw Trailer	1	0	81,986
225	Concrete Saw Trailer	0	4	206,986
234	Trailer, Lowbed Platform	0	3	310,599
292	Utility Van CCTV	0	1	150,000
293	Cues Step Van	0	1	225,000
314	Brush Chipper	0	1	45,000
345	Rodder Sewer Cleaning	0	1	150,000
366	Air Compressor 150 to 185cfm	0	4	140,000
385	Electric Forklift - 5000lbs	0	1	50,000
386	Electric Forklift - 6000lbs Towable	0	1	35,000
388	Electric Lift	0	4	130,000
394	Helicopter Refueler	0	1	200,000
395	Aerial Device w/encl. Body	0	1	150,000
424	150HP Grader	0	1	250,000
474	Slope Mower W/Boom	0	5	725,000
776	Pressure/Vacuum Cleaner 3 Axle	0	1	420,000
779	Mechanical Broom Road Sweeper	0	1	355,000
854	65HP Tractor	0	1	145,000
882	Ind. Tractor W 1 Cu Yd	0	1	80,000
883	Wheeled Loader 1 1/4 Cu. Yd	0	1	130,000
884	Wheeled Loader 1 3/4 Cu. Yd	0	1	175,000
886	Hydraulic Excavator, Truck Mounted	0	1	450,000

Class	Description	Requested		Requested Amount
		New	Replace	
890	Excavator 55HP	0	1	125,000
891	Excavator 129HP	0	1	225,000
892	Backhoe 90	0	2	270,000
941	Truck Tractor with Gooseneck Trailer	0	1	300,000
	Total	1	82	12,926,251

Budget Unit Functions & Responsibilities

The **Capital Outlay** Light Equipment budget unit was established to finance purchases of light fleet rental replacements when light fleet rentals meet the conditions for replacement. Vehicle additions, while financed through this fund, require a contribution to this fund from the requesting department equal to the acquisition cost of the additional vehicle.

Goals

- Fund the purchases of light fleet rental replacements annually.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Capital Outlay - Automotive Equipment	\$14,451,586	\$11,716,130	\$(2,735,456)	(18.9)%
Total Expenditures / Appropriations	\$14,451,586	\$11,716,130	\$(2,735,456)	(18.9)%
Net Financing Uses	\$14,451,586	\$11,716,130	\$(2,735,456)	(18.9)%
Total Revenue	\$3,029,764	\$2,191,000	\$(838,764)	(27.7)%
Use of Fund Balance	\$11,421,822	\$9,525,130	\$(1,896,692)	(16.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$215,419	—	\$(215,419)	(100.0)%
Equipment	\$14,236,167	\$11,716,130	\$(2,520,037)	(17.7)%
Total Expenditures / Appropriations	\$14,451,586	\$11,716,130	\$(2,735,456)	(18.9)%
Net Financing Uses	\$14,451,586	\$11,716,130	\$(2,735,456)	(18.9)%
Revenue				
Charges for Services	\$2,191,000	\$1,691,000	\$(500,000)	(22.8)%
Miscellaneous Revenues	\$338,764	—	\$(338,764)	(100.0)%
Other Financing Sources	\$500,000	\$500,000	—	—%
Total Revenue	\$3,029,764	\$2,191,000	\$(838,764)	(27.7)%
Use of Fund Balance	\$11,421,822	\$9,525,130	\$(1,896,692)	(16.6)%

Summary of Changes

The Recommended Budget reflects a \$2,735,456 (18.9%) decrease in total appropriations, an \$838,764 (27.7%) decrease in revenue, and a \$1,896,692 (16.6%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in expenditures for planned vehicle replacements from other departments.

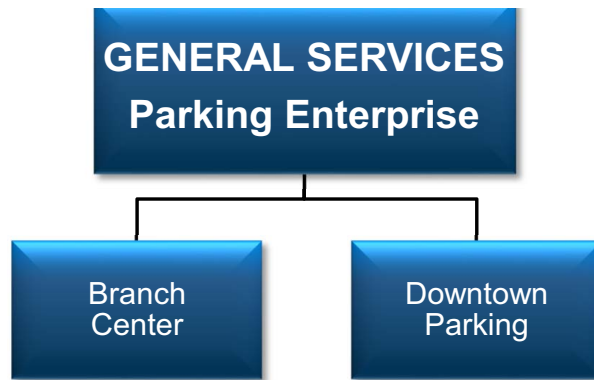
The decrease in revenue is due to a \$500,000 decrease in replacement funds collected in the light fleet rental rates, and a \$338,764 decrease in contributions from vehicle additions and upgrades.

Use of Fund Balance reflects an \$9,525,130 decrease in retained earnings.

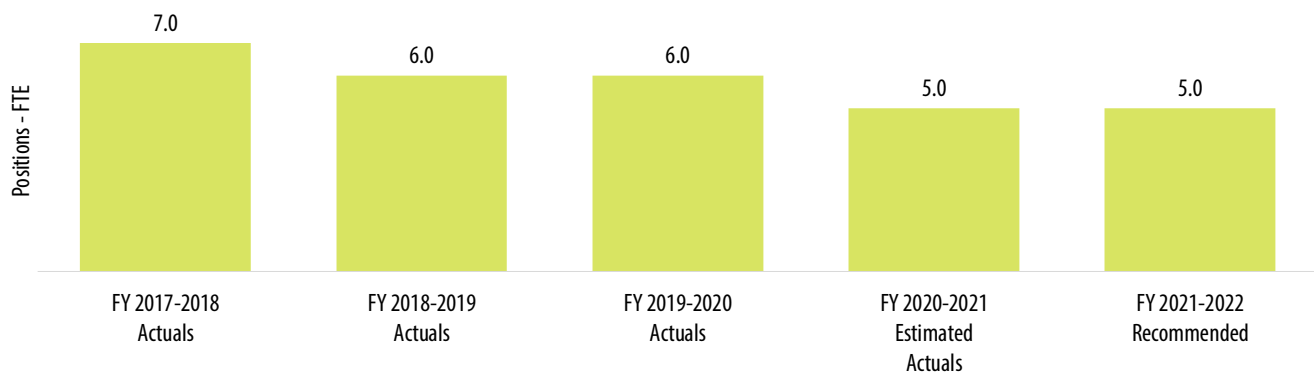
**SUMMARY OF CAPITAL OUTLAY
LIGHT EQUIPMENT (Budget Unit 7080000)**

Class	Description	Requested		Requested Amount
		New	Replace	
101	Motorcycle	0	1	30,823
102	Subcompact	0	16	414,200
107	1/2 Ton Compact Pickup	0	7	190,750
110	Compact	0	55	1,414,600
122	Sheriff's Patrol Car	0	54	2,409,750
124	Undercover	0	40	1,127,600
131	1/2 Ton Pick-up, Extended Cab	0	41	1,310,975
132	1/2 Ton Pick-up, Regular Cab	0	7	221,025
134	1 Ton Utility Truck	0	9	613,350
135	3/4 Ton Pick-up Truck	0	6	231,420
137	3/4 Ton Utility Truck	0	17	1,288,940
140	4x4 pickup	0	5	167,150
141	Animal Care trucks	0	1	120,165
142	Special body trucks	0	4	408,836
150	Mini-van	0	22	603,042
152	3/4 ton van	0	8	312,416
153	1 ton van	0	8	342,168
154	Sport Utility Vehicle	0	12	508,920
	Total	0	313	11,716,130

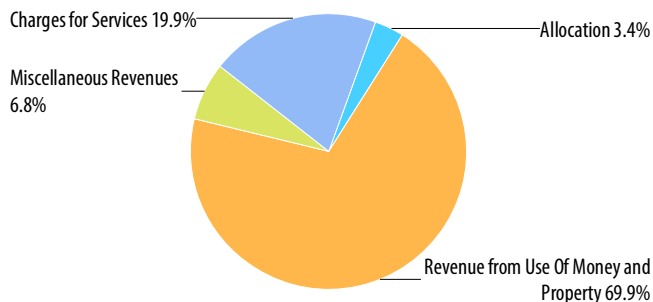
Department Structure
Jeff Gasaway, Director



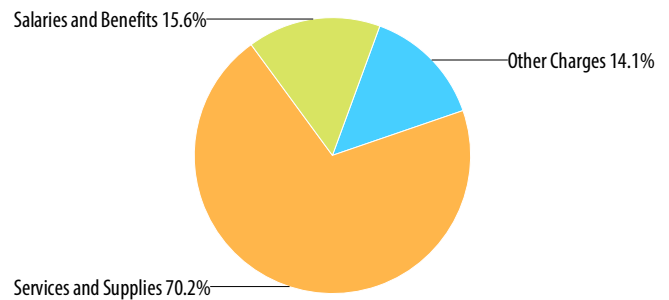
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Parking Enterprise of the Department of General Services provides parking services to the public, county employees, and a variety of governmental agencies located in the Downtown and Branch Center complexes through the operation of various lots and garages at these locations. Parking Enterprise also operates bicycle storage and shower/locker facilities in the Downtown Complex and one bicycle storage unit in the Branch Center complex; enforces parking regulations on county-owned property; and reviews and processes citations and administrative reviews for the Department of Airports, General Services, Regional Parks, and the California Highway Patrol through a contract with the City of Sacramento.

Goals

- Develop short and long range plans for provision of adequate parking spaces in the downtown and outlying areas.
- Seek to enhance the structural integrity of County parking garages and maintenance of County parking lots, keeping parking areas clean and safe for our patrons.
- Make greater use of automation for parking lot control and revenue collection.

Accomplishments

- Commenced work on the two-year project for elevator repairs and waterproofing levels of the Employee Parking Garage.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Parking Enterprise	\$4,878,194	\$2,900,809	\$(1,977,385)	(40.5)%
Total Expenditures / Appropriations	\$4,878,194	\$2,900,809	\$(1,977,385)	(40.5)%
Net Financing Uses	\$4,878,194	\$2,900,809	\$(1,977,385)	(40.5)%
Total Revenue	\$3,027,629	\$2,802,249	\$(225,380)	(7.4)%
Use of Fund Balance	\$1,850,565	\$98,560	\$(1,752,005)	(94.7)%
Positions	5.0	5.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$476,986	\$453,121	\$(23,865)	(5.0)%
Services & Supplies	\$3,234,143	\$2,037,635	\$(1,196,508)	(37.0)%
Other Charges	\$711,035	\$410,053	\$(300,982)	(42.3)%
Equipment	\$456,030	—	\$(456,030)	(100.0)%
Total Expenditures / Appropriations	\$4,878,194	\$2,900,809	\$(1,977,385)	(40.5)%
Net Financing Uses	\$4,878,194	\$2,900,809	\$(1,977,385)	(40.5)%
Revenue				
Revenue from Use Of Money & Property	\$2,121,617	\$2,026,237	\$(95,380)	(4.5)%
Charges for Services	\$707,712	\$577,712	\$(130,000)	(18.4)%
Miscellaneous Revenues	\$198,300	\$198,300	—	—%
Total Revenue	\$3,027,629	\$2,802,249	\$(225,380)	(7.4)%
Use of Fund Balance	\$1,850,565	\$98,560	\$(1,752,005)	(94.7)%
Positions	5.0	5.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,977,385 (40.5%) decrease in total appropriations, a \$225,380 (7.4%) decrease in revenue, and a \$1,752,005 (94.7%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in appropriations is due to:

- A \$2,060,565 decrease for one-time projects and other prior year re-budgeted expenses.
- A \$15,380 one-time net decrease in allocated costs and personnel costs.
- Recommended growth of \$98,560 detailed later in this section.

The decrease in revenue is due to decreases in public parking revenue due to COVID-19 and a decrease in interest income.

Use of fund balance reflects \$98,560 decrease in retained earnings.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Parking Enterprise	98,560	—	—	98,560	—

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS Parking - Remodel Public Garage Office					
	98,560	—	—	98,560	—

Remodel the existing Downtown Public Parking Garage Office located at 725 7th Street to enhance the security and safety of Parking Enterprise staff while serving customers and performing office duties. The estimated cost of \$98,560 for this one-time request will be fully funded with the program's retained earnings.

Budget Unit Functions & Responsibilities

State law requires each county to have a **Grand Jury**. In Sacramento County, the Grand Jury is comprised of nineteen members appointed by Superior Court Judges. The Grand Jury is responsible for:

- Investigation of possible misconduct by public officials.
- Investigation of possible illegal transfers of public funds.
- Inquiries into the condition and management of prisons within the County.
- Looking into needs and operations of the County.
- Investigation of indictments.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Grand Jury	\$300,010	\$306,264	\$6,254	2.1%
Total Expenditures / Appropriations	\$300,010	\$306,264	\$6,254	2.1%
Net Financing Uses	\$300,010	\$306,264	\$6,254	2.1%
Total Revenue	—	—	—	—%
Net County Cost	\$300,010	\$306,264	\$6,254	2.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$300,010	\$306,264	\$6,254	2.1%
Total Expenditures / Appropriations	\$300,010	\$306,264	\$6,254	2.1%
Net Financing Uses	\$300,010	\$306,264	\$6,254	2.1%
Revenue				
Intergovernmental Revenues	—	—	—	—%
Total Revenue	—	—	—	—%
Net County Cost	\$300,010	\$306,264	\$6,254	2.1%

Summary of Changes

The Recommended Budget reflects a \$6,254 (2.1%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is largely due to an increase in salary and benefit costs, an increase in jury fees and mileage for anticipated workload, and an increase in parking charges, based on County parking costs for 19 jurors. These costs are offset by a reduction in data processing services due to efficiencies and projected needs for the fiscal year.

Budget Unit Functions & Responsibilities

The **Office of Inspector General (OIG)** budget unit funds a contract for an Inspector General. The OIG independently monitors defined areas of interest, analyzing trends and recommending ways to strengthen and improve law enforcement services and the citizen complaint and investigations processes. The mission of the OIG is to promote a culture of integrity, accountability and transparency in order to safeguard and preserve the public trust. The OIG will conduct fact finding, audits, and other inquiries pertaining to administrative or operational matters deemed appropriate by the Board of Supervisors, County Executive, or Sheriff. Upon request, the Inspector General may also accept citizen complaints to be forwarded for investigation; monitor or independently investigate any other matter as requested by the Sheriff or as directed by the Board of Supervisors; interview or re-interview complainants and witnesses to ensure that investigations are fair, unbiased, factually accurate and complete; provide complainants with timely updates on the status of investigations, excluding disclosure of any information that is confidential or legally protected; serve as a conduit to community leaders and the public to explain and clarify procedures and practices and to mitigate and resolve disputes; and advise of any investigation which appears incomplete or otherwise deficient.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Office of Inspector General	\$142,565	\$156,924	\$14,359	10.1%
Total Expenditures / Appropriations	\$142,565	\$156,924	\$14,359	10.1%
Net Financing Uses	\$142,565	\$156,924	\$14,359	10.1%
Net County Cost	\$142,565	\$156,924	\$14,359	10.1%

Budget Unit – Budget by Object

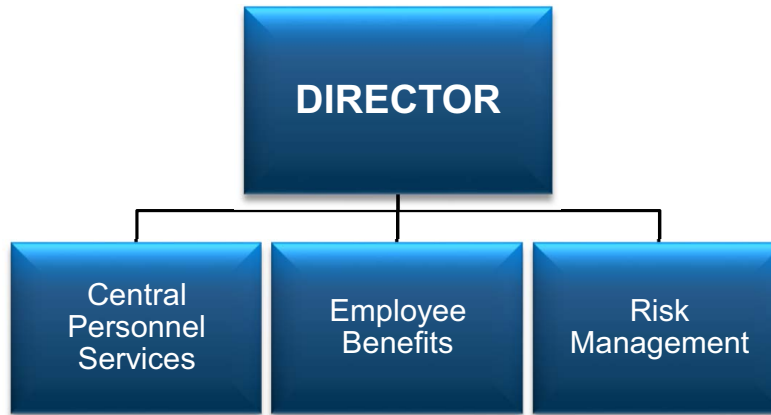
	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$142,565	\$154,093	\$11,528	8.1%
Interfund Charges	—	\$2,831	\$2,831	—%
Total Expenditures / Appropriations	\$142,565	\$156,924	\$14,359	10.1%
Net Financing Uses	\$142,565	\$156,924	\$14,359	10.1%
Net County Cost	\$142,565	\$156,924	\$14,359	10.1%

Summary of Changes

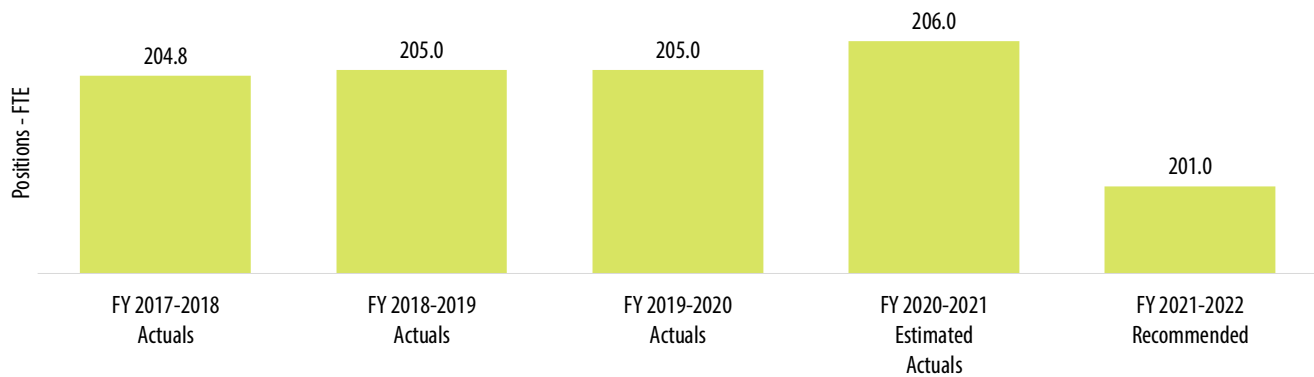
The Recommended Budget reflects a \$14,359 (10.1%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The increase in total appropriations and net county cost is due to an increase in facility use charges and the consultant contract.

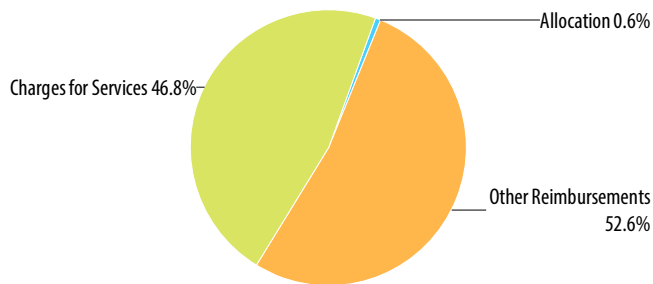
Department Structure Joseph Hsieh, Acting, Director



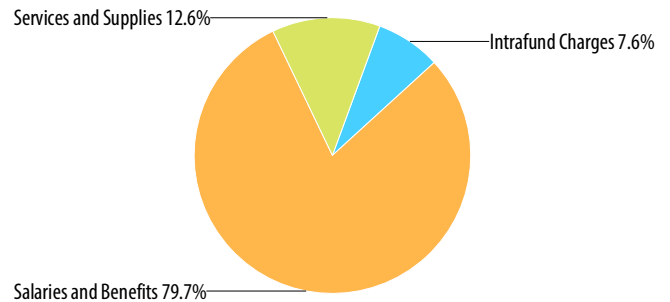
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Personnel Services** is responsible for providing central personnel, employee benefits, and risk management services. The work activities of the Department include administering the County Classification Plan; designing job-related examinations for County classes, administering County Civil Service examinations, and certifying eligible candidates for employment; managing employee benefits contracts and administering employee benefits programs such as employee and retiree health and dental plans; providing or managing skills-based training programs, employee development services, and providing Countywide and department-specific training services; processing personnel and payroll transactions; providing department-specific human resources services and support to the County's operating departments; providing training and technical assistance to County agencies and departments and coordinating compliance with laws that prohibit discrimination against persons with disabilities; providing Equal Employment recruiting and monitoring; and administering the County's Unemployment, Liability/Property and Workers' Compensation Insurance Funds. Services are provided through the following programs:

- Administration
- Benefits
- County Safety Office
- Department Services
- Disability Compliance
- Employment Services
- Equal Employment Opportunity
- Liability/Property Insurance Personnel
- Training & Organizational Development
- Workers' Compensation Personnel

Goals

- Maintain an open, welcoming environment for current and prospective county employees.
- Improve career development opportunities for county employees.
- Provide accurate and timely central personnel services.
- Administer employee benefits and risk management programs in response to countywide workforce changes.

Accomplishments

- Implemented the consolidation of four services teams to ensure enhanced and consistent performance.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration	\$1,223,082	\$1,454,597	\$231,515	18.9%
Benefits	\$2,617,397	\$2,596,183	\$(21,214)	(0.8)%
County Safety Office	\$1,846,656	\$1,846,650	\$(6)	(0.0)%
Department Services	\$14,677,795	\$14,728,033	\$50,238	0.3%
Disability Compliance	\$570,051	\$541,060	\$(28,991)	(5.1)%
Employment Services	\$4,833,328	\$4,974,872	\$141,544	2.9%
Equal Employment Opportunity	\$398,528	\$364,951	\$(33,577)	(8.4)%
Liability/Property Insurance Personnel	\$1,152,684	\$1,204,228	\$51,544	4.5%
Training & Organization Development	\$1,078,738	\$1,087,935	\$9,197	0.9%
Workers' Compensation Personnel	\$4,686,791	\$4,830,987	\$144,196	3.1%
Total Expenditures / Appropriations	\$33,085,050	\$33,629,496	\$544,446	1.6%
Total Reimbursements	\$(17,525,892)	\$(17,675,778)	\$(149,886)	0.9%
Net Financing Uses	\$15,559,158	\$15,953,718	\$394,560	2.5%
Total Revenue	\$15,559,158	\$15,753,718	\$194,560	1.3%
Net County Cost	—	\$200,000	\$200,000	—%
Positions	206.0	201.0	(5.0)	(2.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$26,205,735	\$26,817,426	\$611,691	2.3%
Services & Supplies	\$4,332,168	\$4,248,885	\$(83,283)	(1.9)%
Intrafund Charges	\$2,547,147	\$2,563,185	\$16,038	0.6%
Total Expenditures / Appropriations	\$33,085,050	\$33,629,496	\$544,446	1.6%
Other Reimbursements	\$(17,525,892)	\$(17,675,778)	\$(149,886)	0.9%
Total Reimbursements	\$(17,525,892)	\$(17,675,778)	\$(149,886)	0.9%
Net Financing Uses	\$15,559,158	\$15,953,718	\$394,560	2.5%
Revenue				
Charges for Services	\$15,559,158	\$15,753,718	\$194,560	1.3%
Total Revenue	\$15,559,158	\$15,753,718	\$194,560	1.3%
Net County Cost	—	\$200,000	\$200,000	—%
Positions	206.0	201.0	(5.0)	(2.4)%

Summary of Changes

The Recommended Budget reflects a \$544,446 (1.6%) increase in total appropriations, a \$149,886 (0.9%) increase in reimbursements, a \$194,560 (1.3%) increase in revenue, and a \$200,000 (new) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance; increases in allocated costs including technology charges, facility use, lease property, and liability insurance; and increases in legal and auditor/controller services. The Department made a concerted effort to keep costs down by increasing salary savings and reducing costs in various accounts including office/data processing supplies, other professional services, and facilitation services.
- The reallocation of 1.0 FTE Training and Development Manager to 1.0 FTE Human Resources Manager I.
- The deletion of 5.0 vacant FTEs with offsetting reductions in salary savings.
- Recommended growth of \$200,000 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements and revenue is due to the increase in cost recovery from customer departments.

Positions counts have decreased by 5.0 FTE from the prior year Adopted Budget due to:

- 5.0 FTE recommended net Base decrease.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration	200,000	—	—	200,000	—

Administration

Program Overview

Administration provides support services in all areas of personnel, payroll, and administration; prepares, monitors, and controls the budget; provides centralized department purchasing and facilities management; manages, develops, and maintains departmental systems applications; manages local area networks; acquires and supports computer hardware and software; provides systems support for Department staff; prepares the Department's annual financial statements; performs departmental accounting and record keeping.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$704,968	\$728,886	\$23,918	3.4%
Services & Supplies	\$254,769	\$432,127	\$177,358	69.6%
Intrafund Charges	\$263,345	\$293,584	\$30,239	11.5%
Total Expenditures / Appropriations	\$1,223,082	\$1,454,597	\$231,515	18.9%
Other Reimbursements	\$(989,779)	\$(1,010,231)	\$(20,452)	2.1%
Total Reimbursements	\$(989,779)	\$(1,010,231)	\$(20,452)	2.1%
Net Financing Uses	\$233,303	\$444,366	\$211,063	90.5%
Revenue				
Charges for Services	\$233,303	\$244,366	\$11,063	4.7%
Total Revenue	\$233,303	\$244,366	\$11,063	4.7%
Net County Cost	—	\$200,000	\$200,000	—%
Positions	4.0	4.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$231,515 (18.9%) increase in total appropriations, a \$20,452 (2.1%) increase in reimbursements, an \$11,063 (4.7%) increase in revenue, and a \$200,000 (new) increase in net county cost from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in legal and auditor/controller services. This is partially offset by a concerted effort by the Department to keep costs down by reducing facilitation services and data processing supplies.
- Recommended growth of \$200,000 detailed later in this section.

The increase in reimbursements and revenue is due to an increase in cost recovery from customer departments.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DPS - Leadership Curriculum - Administration	200,000	—	—	200,000	—

The growth request will provide funding to hire a contractor for the purposes of developing a curriculum and facilitate classes to enable Countywide cultural transformation, support departments to grow and develop leaders from within, and provide exemplary service to the community. The proposed leadership program will be centered around skills, abilities, competencies, and attributes of leaders. This is a one-time cost.

Benefits

Program Overview

Benefits manages contracts and administers employee benefits programs including: employee and retiree health and dental plans; the Consolidated Omnibus Budget Reconciliation Act; the Dependent Care Assistance Program; the Employee Assistance Program; the Internal Revenue Service Section 125 Cafeteria Plan; Employee Life Insurance; the Family Medical Leave Act; the Omnibus Budget Reconciliation Act; the Taxable Equity Financial Responsibility Act; Deferred Compensation (Internal Revenue Code section 457); and 401(a).

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,508,645	\$1,711,884	\$203,239	13.5%
Services & Supplies	\$862,328	\$650,091	\$(212,237)	(24.6)%
Intrafund Charges	\$246,424	\$234,208	\$(12,216)	(5.0)%
Total Expenditures / Appropriations	\$2,617,397	\$2,596,183	\$(21,214)	(0.8)%
Other Reimbursements	\$(1,393,654)	\$(1,362,470)	\$31,184	(2.2)%
Total Reimbursements	\$(1,393,654)	\$(1,362,470)	\$31,184	(2.2)%
Net Financing Uses	\$1,223,743	\$1,233,713	\$9,970	0.8%
Revenue				
Charges for Services	\$1,223,743	\$1,233,713	\$9,970	0.8%
Total Revenue	\$1,223,743	\$1,233,713	\$9,970	0.8%
Net County Cost	—	—	—	—%
Positions	12.0	12.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$21,214 (0.8%) decrease in total appropriations, a \$31,184 (2.2%) decrease in reimbursements, and a \$9,970 (0.8%) increase in revenue from the prior year Adopted Budget.

The decrease in total appropriations is due to a concerted effort by the Department to keep costs down by reducing costs in employee recognition, office supplies and other professional services. This is partially offset by increases in personnel costs including cost of living adjustments, retirement and health insurance; and increases in allocated costs including technology and facility use charges.

The decrease in reimbursements and increase in revenue is due to changes in cost recovery from customer departments.

County Safety Office

Program Overview

The **County Safety Office** administers the Countywide Safety/Accident Prevention and Industrial Hygiene programs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,531,076	\$1,539,857	\$8,781	0.6%
Services & Supplies	\$200,157	\$189,749	\$(10,408)	(5.2)%
Intrafund Charges	\$115,423	\$117,044	\$1,621	1.4%
Total Expenditures / Appropriations	\$1,846,656	\$1,846,650	\$(6)	(0.0)%
Other Reimbursements	\$(1,330,958)	\$(1,335,060)	\$(4,102)	0.3%
Total Reimbursements	\$(1,330,958)	\$(1,335,060)	\$(4,102)	0.3%
Net Financing Uses	\$515,698	\$511,590	\$(4,108)	(0.8)%
Revenue				
Charges for Services	\$515,698	\$511,590	\$(4,108)	(0.8)%
Total Revenue	\$515,698	\$511,590	\$(4,108)	(0.8)%
Net County Cost	—	—	—	—%
Positions	10.0	10.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$6 (0.0%) decrease in total appropriations, a \$4,102 (0.3%) increase in reimbursements, and a \$4,108 (0.8%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations is negligible.

The increase in reimbursements and decrease in revenue is due to changes in cost recovery from customer departments.

Department Services

Program Overview

Department Services consists of five services teams. Four of these teams are comprised of human resources professionals responsible for providing all human resources support and services to each of the County's operating departments. Services provided include employee relations consultation, discipline, investigations, leaves of absence, payroll processing, and maintenance of the human resources information system.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$11,745,703	\$11,938,360	\$192,657	1.6%
Services & Supplies	\$1,646,825	\$1,509,125	\$(137,700)	(8.4)%
Intrafund Charges	\$1,285,267	\$1,280,548	\$(4,719)	(0.4)%
Total Expenditures / Appropriations	\$14,677,795	\$14,728,033	\$50,238	0.3%
Other Reimbursements	\$(9,543,782)	\$(9,602,480)	\$(58,698)	0.6%
Total Reimbursements	\$(9,543,782)	\$(9,602,480)	\$(58,698)	0.6%
Net Financing Uses	\$5,134,013	\$5,125,553	\$(8,460)	(0.2)%
Revenue				
Charges for Services	\$5,134,013	\$5,125,553	\$(8,460)	(0.2)%
Total Revenue	\$5,134,013	\$5,125,553	\$(8,460)	(0.2)%
Net County Cost	—	—	—	—%
Positions	98.0	97.0	(1.0)	(1.0)%

Summary of Changes

The Recommended Budget reflects a \$50,238 (0.3%) increase in total appropriations, a \$58,698 (0.6%) increase in reimbursements, and an \$8,460 (0.2%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations is due:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance. This is partially offset by reductions in office supplies/equipment, Department of Technology labor costs for special projects, and printing services.
- The deletion of 1.0 vacant FTE with offsetting reductions in salary savings.

The increase in reimbursements and decrease in revenue is due to changes in cost recovery from customer departments.

Disability Compliance

Program Overview

Disability Compliance coordinates compliance with laws that prohibit discrimination against persons with disabilities; provides related training and technical assistance to County agencies and departments; and provides staff and administrative support to the County's Disability Advisory Committee and subcommittees.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$457,904	\$433,353	\$(24,551)	(5.4)%
Services & Supplies	\$80,041	\$75,156	\$(4,885)	(6.1)%
Intrafund Charges	\$32,106	\$32,551	\$445	1.4%
Total Expenditures / Appropriations	\$570,051	\$541,060	\$(28,991)	(5.1)%
Net Financing Uses	\$570,051	\$541,060	\$(28,991)	(5.1)%
Revenue				
Charges for Services	\$570,051	\$541,060	\$(28,991)	(5.1)%
Total Revenue	\$570,051	\$541,060	\$(28,991)	(5.1)%
Net County Cost	—	—	—	—%
Positions	3.0	3.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$28,991 (5.1%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The decrease in appropriations is due to an increase in salary savings to absorb cost increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in allocated costs including technology and facility use charges.

The decrease in revenue is due to a decrease in cost recovery from customer departments.

Employment Services

Program Overview

Employment Services administers the County's Classification Plan; develops County job classification specifications, collects salary information, and recommends salaries for County classes; designs job-related examinations for County classes, administers County Civil Service examinations, and certifies eligible candidates for employment.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,923,555	\$4,017,093	\$93,538	2.4%
Services & Supplies	\$567,309	\$621,408	\$54,099	9.5%
Intrafund Charges	\$342,464	\$336,371	\$(6,093)	(1.8)%
Total Expenditures / Appropriations	\$4,833,328	\$4,974,872	\$141,544	2.9%
Other Reimbursements	\$(3,596,652)	\$(3,701,746)	\$(105,094)	2.9%
Total Reimbursements	\$(3,596,652)	\$(3,701,746)	\$(105,094)	2.9%
Net Financing Uses	\$1,236,676	\$1,273,126	\$36,450	2.9%
Revenue				
Charges for Services	\$1,236,676	\$1,273,126	\$36,450	2.9%
Total Revenue	\$1,236,676	\$1,273,126	\$36,450	2.9%
Net County Cost	—	—	—	—%
Positions	32.0	29.0	(3.0)	(9.4)%

Summary of Changes

The Recommended Budget reflects a \$141,544 (2.9%) increase in total appropriations, a \$105,094 (2.9%) increase in reimbursements, and a \$36,450 (2.9%) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in allocated costs including technology and facility use charges. This is partially offset by reductions in office supplies and Department of Technology labor costs for special projects.
- The deletion of 3.0 vacant FTEs with offsetting reductions in salary savings.

The increase in reimbursements and revenue is due to an increase in cost recovery from customer departments.

Equal Employment Opportunity

Program Overview

Equal Employment Opportunity provides Equal Employment recruiting and monitoring; assists County agencies and departments in developing methods for reviewing County workforce statistical information to evaluate the effectiveness of the County's Equal Employment Opportunity program; provides staff assistance to the County's Equal Employment Opportunity Committee; advises County agencies and departments on Equal Employment policies; and represents the County and assists County agencies and departments in responding to state and federal Equal Employment Opportunity compliance agencies.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$331,118	\$292,776	\$(38,342)	(11.6)%
Services & Supplies	\$46,005	\$50,473	\$4,468	9.7%
Intrafund Charges	\$21,405	\$21,702	\$297	1.4%
Total Expenditures / Appropriations	\$398,528	\$364,951	\$(33,577)	(8.4)%
Net Financing Uses	\$398,528	\$364,951	\$(33,577)	(8.4)%
Revenue				
Charges for Services	\$398,528	\$364,951	\$(33,577)	(8.4)%
Total Revenue	\$398,528	\$364,951	\$(33,577)	(8.4)%
Net County Cost	—	—	—	—%
Positions	2.0	2.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$33,577 (8.4%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in other professional services and an increase in salary savings. This is partially offset by increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in allocated costs including technology and facility use charges.

The decrease in revenue is due to a decrease in cost recovery from customer departments.

Liability/Property Insurance Personnel

Program Overview

Liability/Property Insurance Personnel provides staffing for the Liability/Property Insurance Program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,038,646	\$1,067,009	\$28,363	2.7%
Services & Supplies	\$86,290	\$104,725	\$18,435	21.4%
Intrafund Charges	\$27,748	\$32,494	\$4,746	17.1%
Total Expenditures / Appropriations	\$1,152,684	\$1,204,228	\$51,544	4.5%
Net Financing Uses	\$1,152,684	\$1,204,228	\$51,544	4.5%
Revenue				
Charges for Services	\$1,152,684	\$1,204,228	\$51,544	4.5%
Total Revenue	\$1,152,684	\$1,204,228	\$51,544	4.5%
Net County Cost	—	—	—	—%
Positions	7.0	7.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$51,544 (4.5%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in allocated costs including technology charges, lease property, and liability insurance.

The increase in revenue is due to an increase in cost recovery from customer departments.

Training & Organization Development

Program Overview

Training & Organization Development manages college education at the worksite (County Campus), skills-based training programs, and employee development services; provides support for the Customer Services and Quality Improvement in the County; and provides Countywide and department-specific training services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$862,497	\$880,272	\$17,775	2.1%
Services & Supplies	\$141,328	\$131,707	\$(9,621)	(6.8)%
Intrafund Charges	\$74,913	\$75,956	\$1,043	1.4%
Total Expenditures / Appropriations	\$1,078,738	\$1,087,935	\$9,197	0.9%
Other Reimbursements	\$(671,067)	\$(663,791)	\$7,276	(1.1)%
Total Reimbursements	\$(671,067)	\$(663,791)	\$7,276	(1.1)%
Net Financing Uses	\$407,671	\$424,144	\$16,473	4.0%
Revenue				
Charges for Services	\$407,671	\$424,144	\$16,473	4.0%
Total Revenue	\$407,671	\$424,144	\$16,473	4.0%
Net County Cost	—	—	—	—%
Positions	7.0	6.0	(1.0)	(14.3)%

Summary of Changes

The Recommended Budget reflects a \$9,197 (0.9%) increase in total appropriations, a \$7,276 (1.1%) decrease in reimbursements, and a \$16,473 (4.0%) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in allocated costs including technology and facility use charges. This is partially offset by the reallocation of 1.0 FTE Training and Development Manager to 1.0 FTE Human Resources Manager I.
- The deletion of 1.0 vacant FTE with offsetting reductions in salary savings.

The decrease in reimbursements and increase in revenue is due to changes in cost recovery from customer departments.

Workers' Compensation Personnel

Program Overview

Workers' Compensation Personnel provides staffing for the Workers' Compensation Insurance program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$4,101,623	\$4,207,936	\$106,313	2.6%
Services & Supplies	\$447,116	\$484,324	\$37,208	8.3%
Intrafund Charges	\$138,052	\$138,727	\$675	0.5%
Total Expenditures / Appropriations	\$4,686,791	\$4,830,987	\$144,196	3.1%
Net Financing Uses	\$4,686,791	\$4,830,987	\$144,196	3.1%
Revenue				
Charges for Services	\$4,686,791	\$4,830,987	\$144,196	3.1%
Total Revenue	\$4,686,791	\$4,830,987	\$144,196	3.1%
Net County Cost	—	—	—	—%
Positions	31.0	31.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$144,196 (3.1%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement, and health insurance; and increases in allocated costs including technology charges, lease property, and liability insurance.

The increase in revenue is due to an increase in cost recovery from customer departments.

Budget Unit Functions & Responsibilities

The **Dental Insurance** program is administered and monitored by the Department of Personnel Services, Benefits Office. The mission of the Benefits Office is to govern the provision of County sponsored dental benefits for eligible employees and their dependents.

Goals

- Continue to monitor third-party administrators for achievement of services and claim payments objectives.

Accomplishments

- The Benefits Office transitioned from a fully-insured dental program to a self-insured dental program in order to retain control of the funding pool rather than allowing the vendor to retain excess funds for the duration of the contract period.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Dental Insurance	\$17,800,000	\$17,800,000	—	—%
Total Expenditures / Appropriations	\$17,800,000	\$17,800,000	—	—%
Net Financing Uses	\$17,800,000	\$17,800,000	—	—%
Total Revenue	\$17,800,000	\$17,800,000	—	—%
Use of Fund Balance	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$17,800,000	\$17,800,000	—	—%
Total Expenditures / Appropriations	\$17,800,000	\$17,800,000	—	—%
Net Financing Uses	\$17,800,000	\$17,800,000	—	—%
Revenue				
Charges for Services	\$17,800,000	\$17,800,000	—	—%
Total Revenue	\$17,800,000	\$17,800,000	—	—%
Use of Fund Balance	—	—	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Budget Unit Functions & Responsibilities

The Liability Office is responsible for administering the County **Liability/Property Insurance** program. The Office purchases property insurance policies for County-owned property and administers all claims against the policies. The mission of the Liability Insurance program is to effectively manage risk and the impact of liability and property losses through the use of self-insurance, excess insurance, specialized insurance policies, contractual risk transfer, and the effective and timely handling of claims.

Goals

- Update Contracts Manual to include revised indemnity clauses to be used in County and District agreements to improve risk transfer protections for the County and Districts.
- Provide professional, timely and thorough contract reviews for all departments.
- Administer claims in a fair, timely and effective manner.

Accomplishments

- Developed claims protocols for Sacramento Public Library Association to clarify claims responsibilities between the County and the Library Association.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Liability Property	\$31,168,189	\$34,169,578	\$3,001,389	9.6%
Total Expenditures / Appropriations	\$31,168,189	\$34,169,578	\$3,001,389	9.6%
Net Financing Uses	\$31,168,189	\$34,169,578	\$3,001,389	9.6%
Total Revenue	\$33,168,189	\$36,169,578	\$3,001,389	9.0%
Use of Fund Balance	\$(2,000,000)	\$(2,000,000)	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$30,938,679	\$34,106,113	\$3,167,434	10.2%
Other Charges	\$229,510	\$63,405	\$(166,105)	(72.4)%
Intrafund Charges	—	\$60	\$60	—%
Total Expenditures / Appropriations	\$31,168,189	\$34,169,578	\$3,001,389	9.6%
Net Financing Uses	\$31,168,189	\$34,169,578	\$3,001,389	9.6%
Revenue				
Charges for Services	\$31,039,265	\$33,957,772	\$2,918,507	9.4%
Miscellaneous Revenues	\$2,128,924	\$2,211,806	\$82,882	3.9%
Total Revenue	\$33,168,189	\$36,169,578	\$3,001,389	9.0%
Use of Fund Balance	\$(2,000,000)	\$(2,000,000)	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,001,389 (9.6%) increase in total appropriations and a \$3,001,389 (9.0%) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations and revenue is due to an increase in claims and insurance costs, funded by additional cost recovery from customer departments.

Use of Fund balance reflects a carryover of \$2,000,000 in available balance to apply toward retained earnings/ unfunded liability.

Budget Unit Functions & Responsibilities

The Unemployment Insurance Office is responsible for administering the County's self-insured **Unemployment Insurance** claims program. The mission of the Unemployment Insurance program is to provide centralized, uniform administration of Unemployment Insurance claims.

Goals

- Manage the county costs and liability associated with the filing of Unemployment Insurance claims.
- Ensure that only eligible claimants receive Unemployment Insurance benefits.
- Work with departments to develop an understanding of Unemployment Insurance benefits to assist in proper claim management.

Accomplishments

- Reviewed and updated the Unemployment Insurance cost-forecasting model, based on actual data received by the State Employment Development Department to better estimate the Unemployment Insurance funding needs, minimize the County's financial liability, and avoid underfunding the program.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Unemployment Insurance	\$4,121,671	\$3,083,621	\$(1,038,050)	(25.2)%
Total Expenditures / Appropriations	\$4,121,671	\$3,083,621	\$(1,038,050)	(25.2)%
Net Financing Uses	\$4,121,671	\$3,083,621	\$(1,038,050)	(25.2)%
Total Revenue	\$1,521,671	\$3,083,621	\$1,561,950	102.6%
Use of Fund Balance	\$2,600,000	—	\$(2,600,000)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$4,082,401	\$3,035,291	\$(1,047,110)	(25.6)%
Other Charges	\$39,270	\$48,330	\$9,060	23.1%
Total Expenditures / Appropriations	\$4,121,671	\$3,083,621	\$(1,038,050)	(25.2)%
Net Financing Uses	\$4,121,671	\$3,083,621	\$(1,038,050)	(25.2)%
Revenue				
Charges for Services	\$1,521,671	\$3,083,621	\$1,561,950	102.6%
Total Revenue	\$1,521,671	\$3,083,621	\$1,561,950	102.6%
Use of Fund Balance	\$2,600,000	—	\$(2,600,000)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$1,038,050 (25.2%) decrease in total appropriations, a \$1,561,950 (102.6%) increase in revenue, and a \$2,600,000 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to an anticipated reduction in claims costs based on the assumption that most employees will go back to work since the vaccine is now being distributed.

The increase in revenue is due to additional cost recovery from customer departments.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

The Workers' Compensation Office is responsible for administering the County's self-insured **Workers' Compensation Insurance** claims program. The mission of the Workers' Compensation Office is to handle claims for injuries and illnesses that occur on the job in an expeditious manner while protecting the interests of the County through application of good risk management and financial practices.

Goals

- Provide Workers' Compensation benefits per legislative mandates, county ordinance, and applicable statutes.
- Assist injured employees in returning to work as soon as medically appropriate.
- Administer the Workers' Compensation program using good customer service practices, providing information to injured employees, and treating all parties with courtesy and respect.
- Upgrade the Worker's Compensation Claims System to meet current needs and ensure accurate State and Federal reporting.

Accomplishments

- Ensured compliance with new State reporting requirements.
- Successfully implemented processes for COVID-19 claims in line with State regulations.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Workers' Compensation	\$29,011,827	\$30,910,435	\$1,898,608	6.5%
Total Expenditures / Appropriations	\$29,011,827	\$30,910,435	\$1,898,608	6.5%
Net Financing Uses	\$29,011,827	\$30,910,435	\$1,898,608	6.5%
Total Revenue	\$30,011,827	\$31,910,435	\$1,898,608	6.3%
Use of Fund Balance	\$(1,000,000)	\$(1,000,000)	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$28,042,846	\$29,592,596	\$1,549,750	5.5%
Other Charges	\$968,981	\$1,317,839	\$348,858	36.0%
Total Expenditures / Appropriations	\$29,011,827	\$30,910,435	\$1,898,608	6.5%
Net Financing Uses	\$29,011,827	\$30,910,435	\$1,898,608	6.5%
Revenue				
Charges for Services	\$29,961,827	\$31,810,435	\$1,848,608	6.2%
Miscellaneous Revenues	\$50,000	\$100,000	\$50,000	100.0%
Total Revenue	\$30,011,827	\$31,910,435	\$1,898,608	6.3%
Use of Fund Balance	\$(1,000,000)	\$(1,000,000)	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,898,608 (6.5%) increase in total appropriations and a \$1,898,608 (6.3%) increase in revenue from the prior year Adopted Budget.

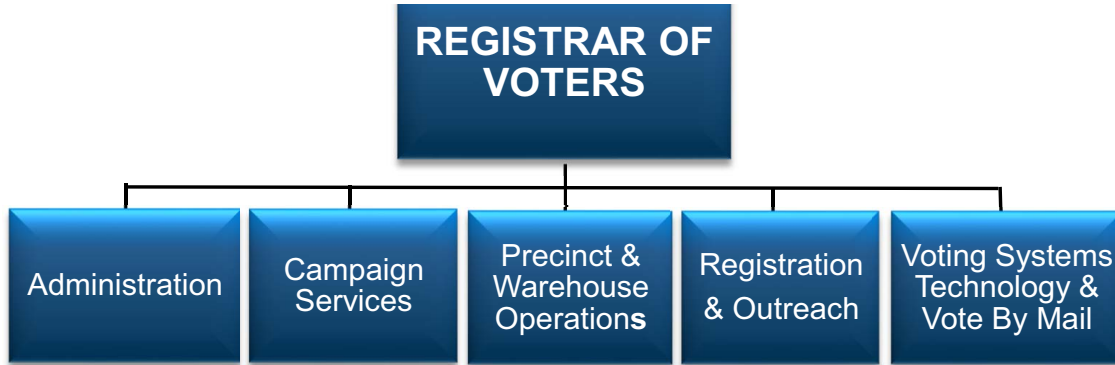
The increase in total appropriations is due to:

- An increase in the weekly disability rate.
- The presumption for Post-traumatic Stress Disorder (PTSD) that became effective January 1, 2020, which shifts the burden of proof to the employer (for certain safety employees) to prove that the condition is not work related.
- An increase in COVID-19 claims.

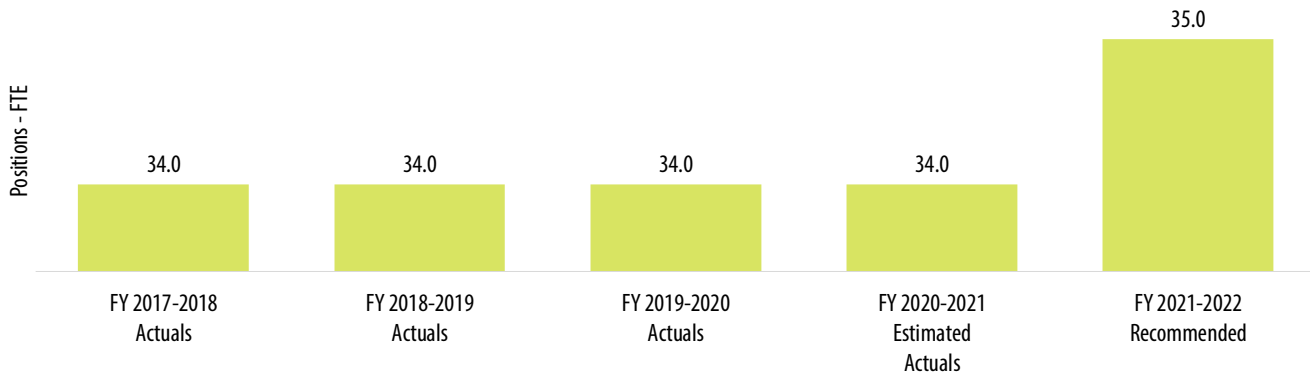
The increase in revenue is due to additional cost recovery from customer departments.

Use of Fund Balance reflects a carryover of \$1,000,000 in available balance to apply toward retained earnings/unfunded liability.

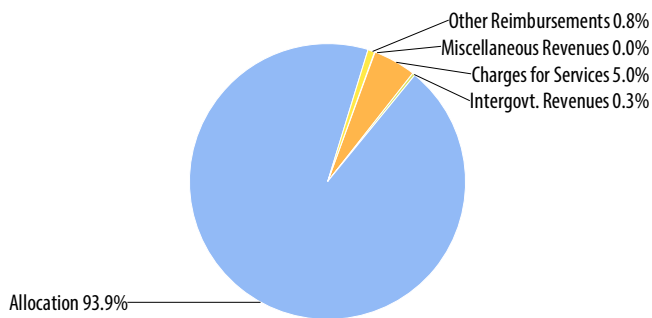
Department Structure
Courtney Bailey-Kanelos, Registrar of Voters



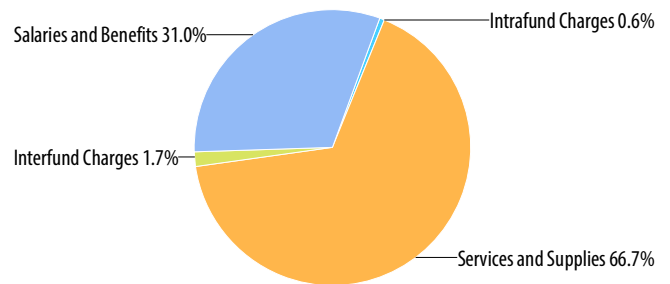
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Voter Registration and Elections (VRE)** is responsible for voter registration, maintaining the voter file, and conducting all federal, state, county, city, school, and special district elections. Counties are required by law to conduct elections, with the exception of city elections. While cities have the option of conducting their own elections, all incorporated cities within Sacramento County have consolidated their regular elections with either the statewide primary or general election and directed the Registrar of Voters to conduct their elections. The administration of federal, state, and county elections is the financial responsibility of the county. Local jurisdictions are responsible for the costs associated with administration of their elections.

Goals

- Conduct accurate and secure elections, with the assistance of Department of Technology to ensure all programs and equipment are up-to-date with security patches and tested in accordance with state and federal law
- Improve processes to reduce staff overtime and temporary staff costs by investing in technological programs or equipment
- Conduct community outreach and voter education events

Accomplishments

- Administered the largest election in Sacramento County during a pandemic without any positive COVID-19 cases reported from VRE staff, poll workers, or in-person voters
- Installed cameras to livestream crucial processes and used technology to facilitate continuity of election transparency and observation during a pandemic
- Successfully pivoted crucial processes such as candidate filing, processing petitions, poll worker training, community outreach and voter education, and in-person voting to accommodate pandemic response

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Elections	\$14,081,983	\$17,300,111	\$3,218,128	22.9%
Total Expenditures / Appropriations	\$14,081,983	\$17,300,111	\$3,218,128	22.9%
Total Reimbursements	—	\$(137,216)	\$(137,216)	—%
Net Financing Uses	\$14,081,983	\$17,162,895	\$3,080,912	21.9%
Total Revenue	\$4,168,398	\$925,332	\$(3,243,066)	(77.8)%
Net County Cost	\$9,913,585	\$16,237,563	\$6,323,978	63.8%
Positions	34.0	35.0	1.0	2.9%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$4,747,984	\$5,371,306	\$623,322	13.1%
Services & Supplies	\$8,757,613	\$11,532,354	\$2,774,741	31.7%
Equipment	\$180,000	—	\$(180,000)	(100.0)%
Interfund Charges	\$297,605	\$298,011	\$406	0.1%
Intrafund Charges	\$98,781	\$98,440	\$(341)	(0.3)%
Total Expenditures / Appropriations	\$14,081,983	\$17,300,111	\$3,218,128	22.9%
Other Reimbursements	—	\$(137,216)	\$(137,216)	—%
Total Reimbursements	—	\$(137,216)	\$(137,216)	—%
Net Financing Uses	\$14,081,983	\$17,162,895	\$3,080,912	21.9%
Revenue				
Intergovernmental Revenues	\$2,085,915	\$50,000	\$(2,035,915)	(97.6)%
Charges for Services	\$2,077,483	\$870,332	\$(1,207,151)	(58.1)%
Miscellaneous Revenues	\$5,000	\$5,000	—	—%
Total Revenue	\$4,168,398	\$925,332	\$(3,243,066)	(77.8)%
Net County Cost	\$9,913,585	\$16,237,563	\$6,323,978	63.8%
Positions	34.0	35.0	1.0	2.9%

Summary of Changes

The Recommended Budget reflects a \$3,218,128 (22.9%) increase in total appropriations, a \$137,216 (new) increase in reimbursements, a \$3,243,066 (77.8%) decrease in revenue, and a \$6,323,978 (63.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Reductions in various accounts related to election cycles.
- Recommended growth of \$4,417,231 detailed later in this section.

The increase in reimbursements is due to a Community Power Resiliency grant from the County Office of Emergency Services.

The decrease in revenue is due to Gubernatorial Statewide Primary Elections having fewer local contests on the ballot that are partially paid for by the applicable local jurisdictions.

Positions counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Elections	4,417,231	—	—	4,417,231	1.0

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
VRE - Add 1.0 FTE Election Assistant	—	—	—	—	1.0

Add 1.0 FTE Election Assistant position to survey and maintain proper documentation for Vote Centers under the Americans with Disabilities Act (ADA) and conduct poll worker training classes to ensure compliance with various mandates. The \$72,426 cost of the position is offset by a reduction in temporary service charges that will be saved with this request.

VRE - Recall Election	4,417,231	—	—	4,417,231	—
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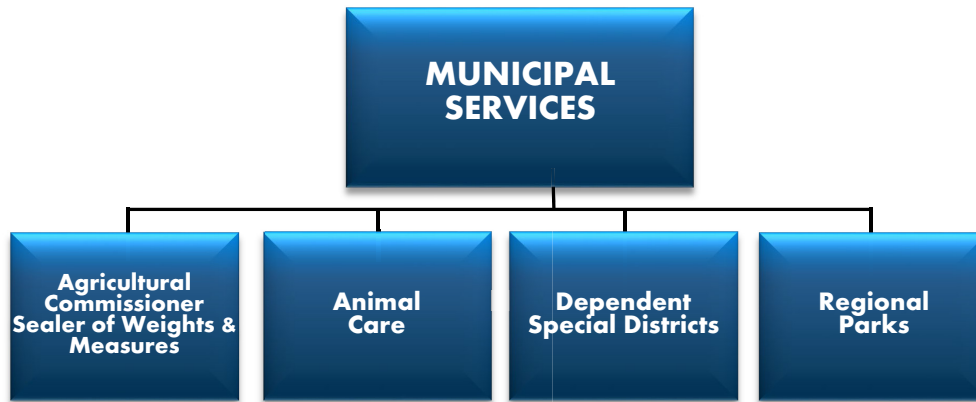
Appropriations to administer the Governor Newsom Recall Election, to include printing, inserting, and mailing ballots and voter guides; setting up in-person voting locations; configuring and deploying the accessible ballot marking application for military and overseas voters; increase staffing levels for all ballot processing, ballot security, and election activities; conduct training and staffing of poll workers; order required supplies; and hire services for equipment delivery to in-person voting locations.

SACRAMENTO
COUNTY

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Agency Structure



Municipal Services departments provide consumer protection services, regulatory program services, and management of regional parks and open space to enhance the health, enjoyment and quality of life for the residents of Sacramento County.

Municipal Services departments include:

Agricultural Commissioner/Sealer of Weights and Measures/Wildlife Services delivers a variety of services and regulatory programs including plant quarantine and pest exclusion, pest detection, pest management, and pesticide use enforcement. The Sealer regulates commercial weighing and measuring devices such as grocery scales, gas pumps, truck scales, and ensuring that full measure is provided in all packaged goods and through automatic checkout devices. Wildlife Services is a cooperative program with the United States Department of Agriculture and Sacramento County and provides for the control of non-domestic animals such as skunks, opossums, raccoons, beavers, coyotes and birds that pose a threat to human health or safety or cause damage to property or livestock.

Animal Care and Regulation operates the County Animal Shelter, issues dog and cat licenses, offers animal adoption services, provides field services, conducts low-cost rabies vaccination clinics, and notifies owners of impounded licensed animals and provides for redemption by owners.

Regional Parks manages properties of the Regional Parks and Open Space system; educates the public about the use of leisure time activities and the cultural and natural history of the County; provides recreational activities to the general public and special populations of regional significance; manages three championship golf courses: Ancil Hoffman, Cherry Island and Mather; and oversees the long-term lease of Campus Commons Golf Course.

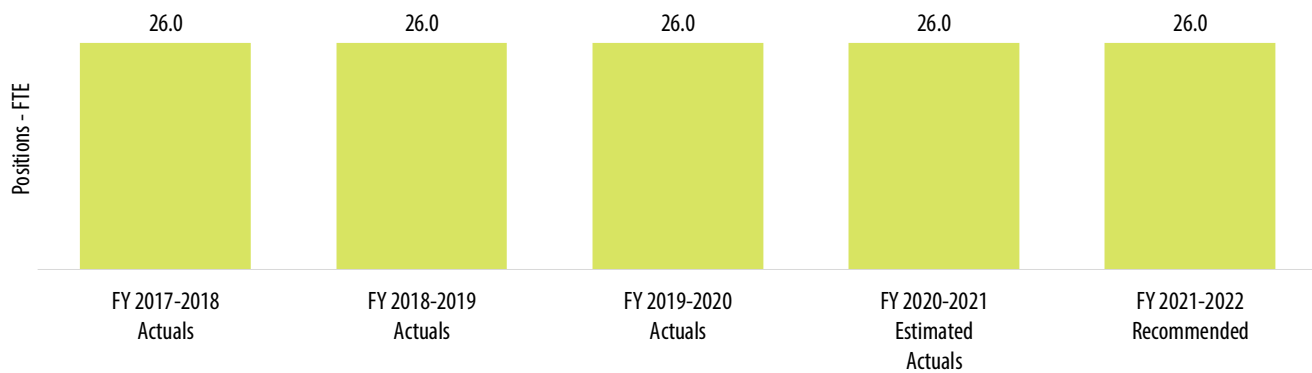
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	3210000	Agricultural Comm-Sealer Of Wts & Meas	\$5,582,631	\$5,582,631	\$1,295,417	26.0
001A	3220000	Animal Care And Regulation	\$16,928,988	\$11,750,287	\$10,619,286	54.0
001A	6400000	Regional Parks	\$21,809,103	\$18,718,702	\$10,631,167	87.0
001A	3260000	Wildlife Services	\$98,098	\$98,098	\$60,733	—
General Fund Total			\$44,418,820	\$36,149,718	\$22,606,603	167.0
002A	6460000	Fish And Game Propagation	\$20,140	\$20,140	—	—
006A	6570000	Park Construction	\$8,843,323	\$5,946,058	\$1,544,431	—
018A	6470000	Golf	\$9,069,119	\$8,528,542	\$174,938	6.0
336A	9336100	Mission Oaks Recreation And Park District	\$4,212,226	\$4,212,226	\$398,664	26.0
336B	9336001	Mission Oaks Maint/Improvement Dist	\$1,095,000	\$1,095,000	\$67,554	—
337A	9337000	Carmichael Recreation And Park District	\$5,431,735	\$5,431,735	\$870,548	21.0
337B	9337100	Carmichael RPD Assessment District	\$234,848	\$234,848	\$224,848	—
338B	9338001	Antelope Assessment	\$1,181,501	\$1,181,501	\$481,427	—
338C	9338000	Sunrise Recreation And Park District	\$10,281,040	\$10,281,040	\$1,150,000	23.0
338D	9338005	Citrus Heights Assessment Districts	\$216,898	\$216,898	—	—
338F	9338006	Foothill Park	\$1,000,000	\$1,000,000	\$613,808	—
351A	3516494	Del Norte Oaks Park District	\$4,514	\$4,514	\$40	—
560A	6491000	CSA No.4B-(Wilton-Cosumnes)	\$20,256	\$20,256	—	—
561A	6492000	CSA No.4C-(Delta)	\$44,246	\$44,246	\$132	—
562A	6493000	CSA No.4D-(Herald)	\$10,539	\$10,539	\$960	—
563A	6494000	County Parks CFD 2006-1	\$16,500	\$16,500	\$(4,150)	—
Non-General Fund Total			\$41,681,885	\$38,244,043	\$5,523,200	76.0
Grand Total			\$86,100,705	\$74,393,761	\$28,129,803	243.0

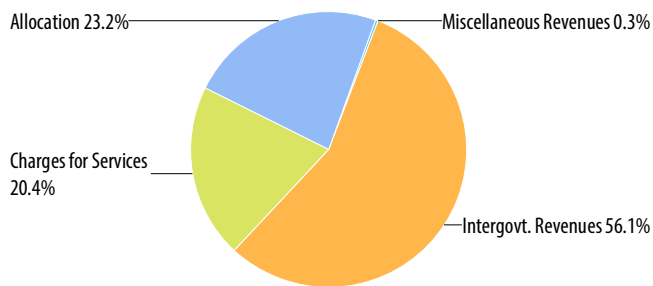
Department Structure
Chrisandra Flores, Director



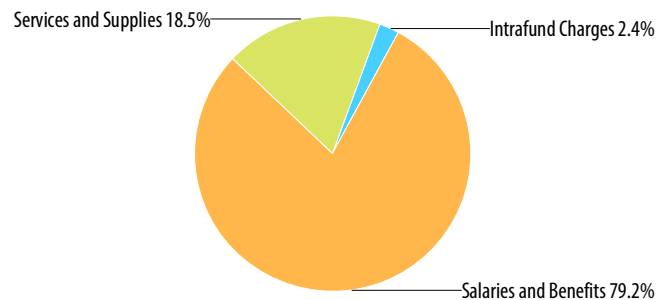
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Agricultural Commissioner/Sealer of Weights and Measures** Department is part of a statewide network of County Agricultural Commissioners and Sealers of Weights and Measures created by the State Legislature to administer, at a local level, statewide mandated programs such as plant quarantine and pest exclusion, pest detection, pesticide use enforcement, commercial device, price verification, and petroleum inspections, which protect the agricultural industry, business trade and commerce, and the consumers of Sacramento County. The Department enforces laws and regulations from the California Food and Agriculture Code, the Business and Professions Code, the Government Code, the California Code of Regulations and County of Sacramento Ordinances pertaining to agriculture and weights and measures. The Agricultural Commissioner is dedicated to sustaining a healthy, productive agricultural industry, while protecting the environment, the agricultural workforce and the community. The Sealer of Weights and Measures builds business and consumer confidence and equity in the marketplace by providing protections through the enforcement of laws and regulations to ensure that the interest of the buyer and seller are protected.

Goals

- Pesticide Use Enforcement – To provide protection to the public, pesticide handlers, farmworkers and the environment by ensuring that pesticides in agricultural and non-agricultural settings are used in compliance with federal and state pesticide laws and regulations.
- Agricultural Programs – To protect the agricultural industry and the environment through the inspection of incoming shipments and conveyances that might harbor plant or animal pests and diseases; to maintain an efficient pest detection program which provides an early warning of non-native invasive pests detrimental to agriculture and the environment; and to ensure that all mandated program services are meeting the needs of Sacramento County farmers, ranchers, processors and residents.
- Weights and Measures Programs – To ensure the accuracy of commercial weighing and measuring devices to provide consumer confidence and equity in the marketplace for all businesses and consumers; to enforce the Fair Packaging and Labeling Act to ensure fair and equitable business practices and fair value comparisons to consumers; and to ensure that all petroleum and weighmaster laws and regulations are being followed through equitable enforcement.

Accomplishments

- Pesticide Use Enforcement - A webinar training was developed and conducted by Department Pesticide Use Enforcement staff for local companies. The training provided information on updated laws and regulations and focused on educating pesticide handlers on violations that are commonly found during inspections. Due to the pandemic, alternate means of training were devised to adhere to Centers for Disease Control and Prevention (CDC) guidelines. To assist farmworkers and farmers from the effects of COVID-19, the Department distributed over 166,000 3-ply surgical masks, 66,900 N95 masks (for pesticide applications and wildfire smoke) and 380 cloth masks. The Department also updated its webpage to include COVID-19 information for pesticide handlers and farmers, and digitized all forms and applications.
- Agricultural Programs – During the pandemic, the Department continued to service the agricultural industry through electronic means, when possible, and through individual appointments. Phytosanitary Certificates were completed remotely, after conducting commodity inspections, to facilitate the export of Sacramento area commodities in a safe and efficient manner. Pest Detection activities continued with safeguards in place and Japanese beetle infestations were discovered in Rancho Cordova and the Arden Arcade area of the county.

- Weights and Measures Programs - In 2020, 1,726 business locations with automated point of sale systems were inspected with an 89% pass rate; 15,717 commercial weighing and measuring devices were tested with a 95% pass rate; and staff investigated 81 complaints regarding pricing inaccuracies, fuel contamination and quantity issues, California Redemption Value (CRV) overcharges, products shorted on quantity, and inaccurate sub-meter utility billing issues.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Agricultural Commissioner-Sealer of Weights and Measures	\$5,255,245	\$5,582,631	\$327,386	6.2%
Total Expenditures / Appropriations	\$5,255,245	\$5,582,631	\$327,386	6.2%
Net Financing Uses	\$5,255,245	\$5,582,631	\$327,386	6.2%
Total Revenue	\$3,959,828	\$4,287,214	\$327,386	8.3%
Net County Cost	\$1,295,417	\$1,295,417	—	—%
Positions	26.0	26.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$4,100,190	\$4,419,150	\$318,960	7.8%
Services & Supplies	\$1,025,388	\$1,030,497	\$5,109	0.5%
Intrafund Charges	\$129,667	\$132,984	\$3,317	2.6%
Total Expenditures / Appropriations	\$5,255,245	\$5,582,631	\$327,386	6.2%
Net Financing Uses	\$5,255,245	\$5,582,631	\$327,386	6.2%
Revenue				
Intergovernmental Revenues	\$2,793,635	\$3,131,605	\$337,970	12.1%
Charges for Services	\$1,131,493	\$1,139,109	\$7,616	0.7%
Miscellaneous Revenues	\$34,700	\$16,500	\$(18,200)	(52.4)%
Total Revenue	\$3,959,828	\$4,287,214	\$327,386	8.3%
Net County Cost	\$1,295,417	\$1,295,417	—	—%
Positions	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$327,386 (6.2%) increase in total appropriations and a \$327,386 (8.3%) increase in revenue from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, and increases in retirement costs and unemployment insurance.
- An increase in extra help as a result of anticipated higher revenue agreements in various Pest Detection programs.
- An increase in heavy equipment rental charges and allocated costs.
- A recommended reduction of \$47,811 detailed later in this section.

The increase in revenue is due to:

- Anticipated net increases in the following Agricultural Programs: Unclaimed Gas Tax (UGT) base apportionment; additional UGT special distribution resulting from Senate Bill 1 legislation; Mill Assessment distribution; and California Department of Food & Agriculture (CDFA) Pest Detection, K9, Nursery, Glassy-Winged Sharpshooter High Risk Exclusion, and Sudden Oak Death agreements.
- Anticipated fee increases in Phytosanitary Certificate Issuance, and Weights & Measures civil penalties.

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Agricultural Commissioner-Sealer of Weights and Measures	(47,811)	—	—	(47,811)	—

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Agricultural Commissioner-Sealer - Position Reallocation	(47,811)	—	—	(47,811)	—

Reallocate 1.0 FTE Vacant Deputy Agricultural Commissioner/Sealer to 1.0 FTE Senior Agricultural & Standards Inspector, underfilled at the Agricultural & Standards Inspector Level 1 to meet the Net County Cost target. If approved, the responsibilities previously performed by the Deputy position will continue to be performed by the currently filled Chief Deputy and Deputy positions. The reallocation will slightly reduce the Department's net agricultural expenditures and could have an impact on the Department's ability to meet the California Department of Food and Agriculture Maintenance of Effort (MOE) affecting the Unclaimed Gas Tax (UGT) funding. The MOE is required by Food and Agriculture Code Section 224.5 and is calculated as the 5-year rolling average of the Department's net agricultural expenditures. Eligibility to receive UGT funding requires meeting the annual MOE.

Budget Unit Functions & Responsibilities

Wildlife Services is a cooperative program with the United States Department of Agriculture (USDA) and the County of Sacramento. The program provides for the control of non-domestic animals such as skunks, opossums, raccoons, beavers, coyotes and birds that pose a threat to human health and safety or cause damage to property or livestock. Wildlife Services provides technical assistance, exclusionary assistance and animal removal to residents, agricultural operations and businesses in the unincorporated portions of the County, as well as participating local jurisdictions. Incorporated cities who participate in the program, contribute funding for the program, commensurate with services provided to their residents.

Goals

- To safeguard public health and safety and protect Sacramento County’s agricultural, and natural resources through sound wildlife management practices.
- To provide a program that will reasonably assure county residents that they may safely enjoy parks, recreation areas, and residential neighborhoods while minimizing the threat of harm from non-domestic animals.
- To provide the agricultural industry and county residents with protection from damage to property and injury to livestock or domestic pets caused by non-domestic animals.

Accomplishments

- Due to an advancement in exclusionary techniques and the willingness of participants to follow technical assistance advice, the number of non-domestic animals that have required removal due to property damage and/or livestock damage has continued to decline over the past 4 years. Wildlife Services Technicians spend the majority of their time educating residents, agricultural operators and others on how to manage wildlife interactions through proactively preventing wildlife from entering areas where they are not wanted. This integrated approach drastically reduces wildlife conflicts.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Wildlife Services	\$94,325	\$98,098	\$3,773	4.0%
Total Expenditures / Appropriations	\$94,325	\$98,098	\$3,773	4.0%
Net Financing Uses	\$94,325	\$98,098	\$3,773	4.0%
Total Revenue	\$33,592	\$37,365	\$3,773	11.2%
Net County Cost	\$60,733	\$60,733	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$94,325	\$98,098	\$3,773	4.0%
Total Expenditures / Appropriations	\$94,325	\$98,098	\$3,773	4.0%
Net Financing Uses	\$94,325	\$98,098	\$3,773	4.0%
Revenue				
Charges for Services	\$33,592	\$37,365	\$3,773	11.2%
Total Revenue	\$33,592	\$37,365	\$3,773	11.2%
Net County Cost	\$60,733	\$60,733	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,773 (4.0%) increase in total appropriations and a \$3,773 (11.2%) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A 4% increase passed down to the County for the total jurisdiction budget comprised of the following six jurisdictions: Unincorporated County, and the cities of Citrus Heights, Elk Grove, Folsom, Galt, and Rancho Cordova.

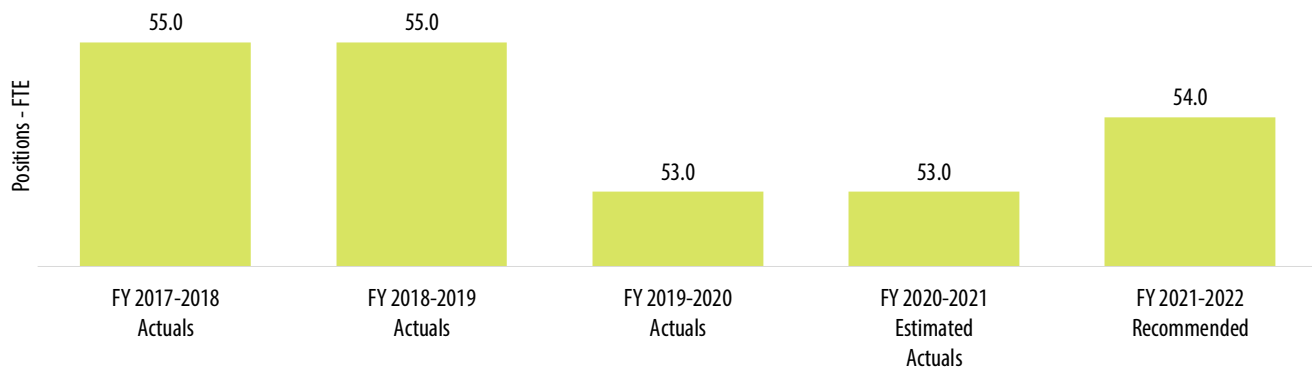
The increase in revenue is due to:

- Increases in the pro-rata share of the budget for all jurisdictions resulting from the 4% cost increase. The pro-rata share is based on the previous four-year total number of phone calls, property visits and animal removals per jurisdiction. The Agriculture Department is funding the shortfall between the calculated pro-rata share of the County Jurisdiction and the prior year allocation. While the Department remains committed to this important and valuable public service, annual cost increases from USDA are expected to continue and the County allocation will need greater parity with the County Jurisdiction’s cost share to ensure long term support of the program.

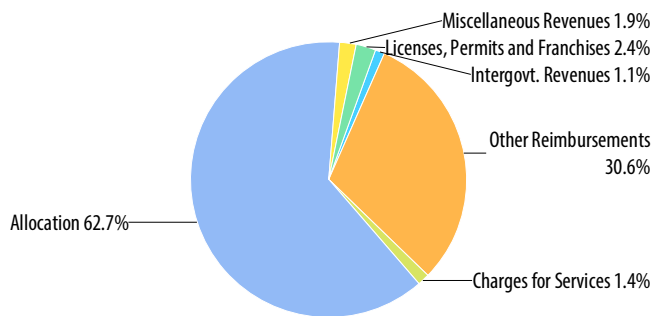
Department Structure
Dave Dickinson, Director



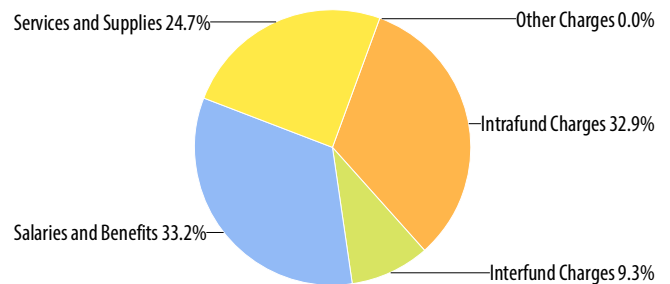
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Animal Care and Regulation** provides public safety and protects the health and welfare of animals in our community through the following programs:

- Administration
- Community Outreach
- Dispatch and Field Services
- Shelter Services

Goals

- Provide a safe haven for all animals that enter our care and provide exceptional animal care services to our customers, both humans and animals. Ensure that every cat and dog owner in Sacramento County has access to affordable spay and neuter services.
- Increase the number of animals that are adopted, returned to owner and rescued to achieve a high live release rate. Continue to improve and expand operations to solidify the shelter as the premier animal care facility in the Sacramento region. Deliver first class customer service to our constituents.
- Establish a comfortable, professional and rewarding environment for all staff and volunteers. Build and enhance volunteer services. Expand our existing donor base by continuing to engage the community.

Accomplishments

- Protected, saved, sheltered and fed nearly 6,294 animals between July 2020 and May 2021. Worked to retain and improve the high Live Release Rate (LRR).
- Animal Control Officers responded to 13,433 calls for service between July 2020 and May 2020; the Shelter Division processed 3,080 adoptions; the Medical Division performed over 1,600 surgeries including 1,597 spay/neuter surgeries between July 2020 and May 2021; and the Field officers provided assistance during 2020 California wildfire season.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration	\$5,294,106	\$5,168,175	\$(125,931)	(2.4)%
Community Outreach	\$290,400	\$356,022	\$65,622	22.6%
Dispatch & Fields Services	\$4,091,642	\$4,077,212	\$(14,430)	(0.4)%
Shelter Services	\$7,093,218	\$7,327,579	\$234,361	3.3%
Total Expenditures / Appropriations	\$16,769,366	\$16,928,988	\$159,622	1.0%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$71,286	(1.4)%
Net Financing Uses	\$11,519,379	\$11,750,287	\$230,908	2.0%
Total Revenue	\$1,093,175	\$1,131,001	\$37,826	3.5%
Net County Cost	\$10,426,204	\$10,619,286	\$193,082	1.9%
Positions	53.0	54.0	1.0	1.9%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,376,072	\$5,613,010	\$236,938	4.4%
Services & Supplies	\$4,178,232	\$4,184,883	\$6,651	0.2%
Other Charges	\$960	\$960	—	—%
Interfund Charges	\$1,565,539	\$1,567,010	\$1,471	0.1%
Intrafund Charges	\$5,648,563	\$5,563,125	\$(85,438)	(1.5)%
Total Expenditures / Appropriations	\$16,769,366	\$16,928,988	\$159,622	1.0%
Other Reimbursements	\$(5,249,987)	\$(5,178,701)	\$71,286	(1.4)%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$71,286	(1.4)%
Net Financing Uses	\$11,519,379	\$11,750,287	\$230,908	2.0%
Revenue				
Licenses, Permits & Franchises	\$400,000	\$400,000	—	—%
Intergovernmental Revenues	\$127,075	\$183,146	\$56,071	44.1%
Charges for Services	\$241,000	\$231,000	\$(10,000)	(4.1)%
Miscellaneous Revenues	\$325,100	\$316,855	\$(8,245)	(2.5)%
Other Financing Sources	—	—	—	—%
Total Revenue	\$1,093,175	\$1,131,001	\$37,826	3.5%
Net County Cost	\$10,426,204	\$10,619,286	\$193,082	1.9%
Positions	53.0	54.0	1.0	1.9%

Summary of Changes

The Recommended Budget reflects an \$159,622 (1.0%) increase in total appropriations, a \$71,286 (1.4%) decrease in reimbursements, a \$37,826 (3.5%) increase in revenue, and a \$193,082 (1.9%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to recommended growth of \$193,082 summarized later in this section.

The decrease in reimbursements is due to lower allocated cost charges resulting in lower reimbursements from the various divisions.

The increase in revenue is due to new contracts with the City of Folsom for field services and the City of Elk Grove for livestock sheltering services.

Positions counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE addition in a recommended growth request.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration	193,082	—	—	193,082	1.0

Administration

Program Overview

Administration operates the County Animal Shelter providing support for proactive animal adoption programs, foster and rescue programs and provides resources for in-house veterinary medical care and spay/neuter services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,118,394	\$1,067,527	\$(50,867)	(4.5)%
Services & Supplies	\$2,211,267	\$2,148,884	\$(62,383)	(2.8)%
Other Charges	\$960	\$960	—	—%
Interfund Charges	\$1,565,539	\$1,567,010	\$1,471	0.1%
Intrafund Charges	\$397,946	\$383,794	\$(14,152)	(3.6)%
Total Expenditures / Appropriations	\$5,294,106	\$5,168,175	\$(125,931)	(2.4)%
Other Reimbursements	\$(5,249,987)	\$(5,178,701)	\$71,286	(1.4)%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$71,286	(1.4)%
Net Financing Uses	\$44,119	\$(10,526)	\$(54,645)	(123.9)%
Revenue				
Miscellaneous Revenues	\$50,000	\$50,000	—	—%
Other Financing Sources	—	—	—	—%
Total Revenue	\$50,000	\$50,000	—	—%
Net County Cost	\$(5,881)	\$(60,526)	\$(54,645)	929.2%
Positions	4.0	5.0	1.0	25.0%

Summary of Changes

The Recommended Budget reflects a \$125,931 (2.4%) decrease in total appropriations, a \$71,286 (1.4%) decrease in reimbursements, and a \$54,645 (929.2%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- A decrease in allocated cost charges, most notably a large savings in worker's compensation charges from the prior year.
- Recommended growth of \$193,082 detailed later in this section.

The decrease in reimbursements is due to a decrease in allocated cost charges.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
ACR - Add 1.0 FTE Assistant Director	193,082	—	—	193,082	1.0

Add 1.0 FTE Assistant Director, Department of Animal Care and Regulation. This position will oversee the day-to-day operations of the shelter, field services, and the medical unit; allowing the Director to focus more time on overall department leadership, policies, goals, and direction, as well as public relations, community outreach and networking with other animal care and regulation agencies and associations.

Community Outreach

Program Overview

Community Outreach provides funding to various nonprofit and community-based low-cost spay/neuter and vaccination clinic groups to optimize long-term reductions in the volume of sheltered animals by paying for services for pets. The program operates a mobile veterinary clinic program – the Bradshaw Animal Assistance Team (BAAT) – to provide no-cost vaccination, wellness and spay/neuter services directly in communities from which the shelter experiences higher than average intake of animals and for which demographics evidence a greater than average percentage of residents are living under low income or poverty conditions. The program is designed to promote the home retention of pets that might be surrendered to the shelter for medical needs and the prevention of litters of puppies and kittens that would be surrendered to the animal shelter when the pet owner cannot place them in another home and can no longer keep them.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$72,873	\$80,626	\$7,753	10.6%
Services & Supplies	\$110,384	\$169,708	\$59,324	53.7%
Intrafund Charges	\$107,143	\$105,688	\$(1,455)	(1.4)%
Total Expenditures / Appropriations	\$290,400	\$356,022	\$65,622	22.6%
Net Financing Uses	\$290,400	\$356,022	\$65,622	22.6%
Revenue				
Charges for Services	\$8,000	\$8,000	—	—%
Miscellaneous Revenues	\$80,000	\$70,000	\$(10,000)	(12.5)%
Total Revenue	\$88,000	\$78,000	\$(10,000)	(11.4)%
Net County Cost	\$202,400	\$278,022	\$75,622	37.4%
Positions	1.0	1.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$65,622 (22.6%) increase in total appropriations, a \$10,000 (11.4%) decrease in revenue, and a \$75,622 (37.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to cost of living adjustments and increases in various allocated cost charges.

The decrease in revenue is due to lower contributions to the Sterilization Trust fund, thus having fewer funds available to transfer in for community spay/neuter services.

Dispatch & Fields Services

Program Overview

Dispatch and Fields Services responds to complaints of animal bites or attacks, loose animals, nuisance complaints, cruelty and neglect concerns and emergency calls for animals in immediate danger or causing a public safety hazard such as an animal in traffic or an aggressive dog on school grounds. The program provides twenty-four-hour emergency field services for response to injured and aggressive animals and for all public safety issues, and provides assistance to outside enforcement agencies when animals are involved. ACR partners with local agencies for disaster preparation/response for animal care and support issues.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,620,251	\$1,650,724	\$30,473	1.9%
Services & Supplies	\$542,825	\$524,108	\$(18,717)	(3.4)%
Intrafund Charges	\$1,928,566	\$1,902,380	\$(26,186)	(1.4)%
Total Expenditures / Appropriations	\$4,091,642	\$4,077,212	\$(14,430)	(0.4)%
Net Financing Uses	\$4,091,642	\$4,077,212	\$(14,430)	(0.4)%
Revenue				
Intergovernmental Revenues	\$46,835	\$100,297	\$53,462	114.1%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	\$46,835	\$100,297	\$53,462	114.1%
Net County Cost	\$4,044,807	\$3,976,915	\$(67,892)	(1.7)%
Positions	18.0	17.0	(1.0)	(5.6)%

Summary of Changes

The Recommended Budget reflects a \$14,430 (0.4%) decrease in total appropriations, a \$53,462 (114.1%) increase in revenue, and a \$67,892 (1.7%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is primarily due to a reduction in fleet rental costs, partially offset by an increase in hospital treatment services and liability insurance.

The increase in revenue is due to cost increases reimbursed by the City of Galt and a new contract with the City of Folsom for dispatch and field services.

Shelter Services

Program Overview

Shelter Services conducts a rabies prevention program through licensing and vaccination compliance and enforces California laws and county ordinances pertaining to animals. The program provides shelter and care for stray animals from the unincorporated area of Sacramento County. The Shelter also operates a Volunteer Program with more than 200 active volunteers who assist the shelter in a variety of capacities, including daily cleaning/feeding, fundraising, animal socialization, customer service, adoption counseling, fostering, mobile events, clerical duties, grooming and general shelter maintenance.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,564,554	\$2,814,133	\$249,579	9.7%
Services & Supplies	\$1,313,756	\$1,342,183	\$28,427	2.2%
Intrafund Charges	\$3,214,908	\$3,171,263	\$(43,645)	(1.4)%
Total Expenditures / Appropriations	\$7,093,218	\$7,327,579	\$234,361	3.3%
Net Financing Uses	\$7,093,218	\$7,327,579	\$234,361	3.3%
Revenue				
Licenses, Permits & Franchises	\$400,000	\$400,000	—	—%
Intergovernmental Revenues	\$80,240	\$82,849	\$2,609	3.3%
Charges for Services	\$233,000	\$223,000	\$(10,000)	(4.3)%
Miscellaneous Revenues	\$195,100	\$196,855	\$1,755	0.9%
Total Revenue	\$908,340	\$902,704	\$(5,636)	(0.6)%
Net County Cost	\$6,184,878	\$6,424,875	\$239,997	3.9%
Positions	30.0	31.0	1.0	3.3%

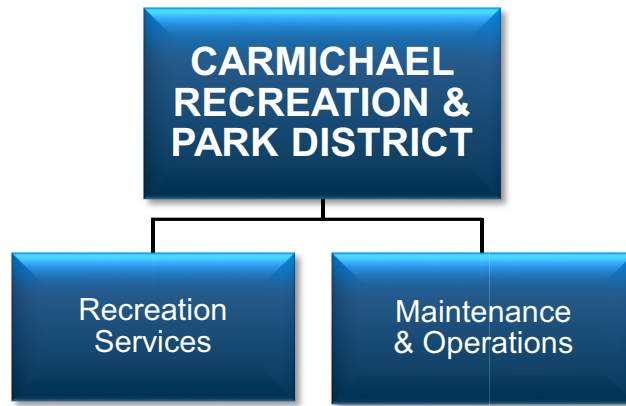
Summary of Changes

The Recommended Budget reflects a \$234,361 (3.3%) increase in total appropriations, a \$5,636 (0.6%) decrease in revenue, and a \$239,997 (3.9%) increase in net county cost from the prior year Adopted Budget.

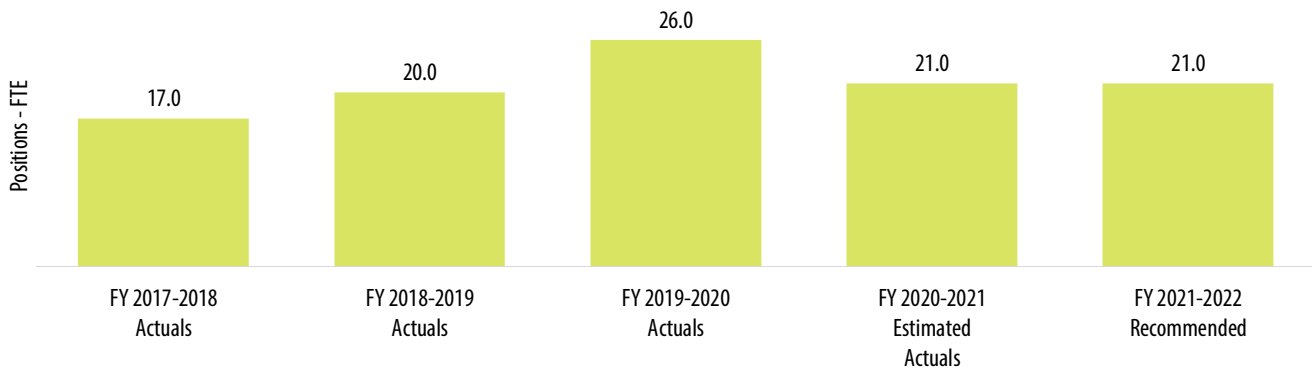
The change in net county cost is a result of the changes described below.

The increase in total appropriations is primarily due to cost of living adjustments and increases in employer retirement rates along with various changes in allocated costs.

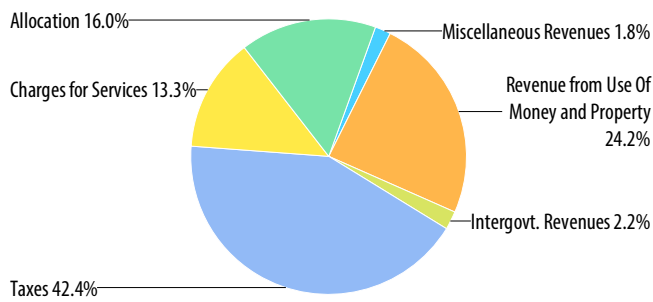
The net decrease in revenue is primarily due to an anticipated continued decrease in intake, resulting in less adoption revenue.



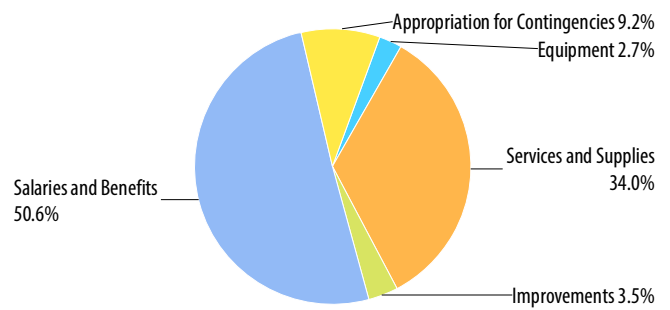
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Carmichael Recreation and Park District** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serve as the ex-officio directors of the District. The Carmichael Recreation and Park District provides park and recreation services for the 52,000 residents of the unincorporated area within portions of Carmichael and Fair Oaks, encompassing a 9.25 square mile area.

Goals

- Encourage community involvement and responsibility through collaborative efforts and partnerships.
- Promote the usage of district facilities, programs and opportunities by all members of the community.
- Modernize, renovate and maintain the existing developed facilities and recreational areas.

Accomplishments

Carmichael Recreation and Park District has taken on several new, restoration, and renovation projects over the past year:

- Carmichael Park – Bocce Ball Courts were constructed through a partnership with the Carmichael Parks Foundation, Community fundraising efforts, and the Proposition 68 Per Capita Fund.
- La Sierra Community Center –
 - Play Area renovation of the blacktop adjacent to the playground was completed in partnership with a tenant, California Montessori Project, and the Proposition 68 Per Capita Fund. The project entailed constructing a ball wall, installing courts, basketball courts, and striped game courts (hopscotch, labyrinth, sprint track, round/square four-square, and futsal).
 - John Smith Community Hallway will be completed by the end of the fiscal year, representing the remaining phase of the project that started several years ago.
- The Sutter-Jensen Community Park – Garfield House (acquired through a property trade years ago) renovation will be completed and open to the public once COVID-19 gathering guidelines allow.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Carmichael Recreation and Park District	\$5,216,657	\$5,431,735	\$215,078	4.1%
Total Expenditures / Appropriations	\$5,216,657	\$5,431,735	\$215,078	4.1%
Net Financing Uses	\$5,216,657	\$5,431,735	\$215,078	4.1%
Total Revenue	\$4,475,146	\$4,561,187	\$86,041	1.9%
Use of Fund Balance	\$741,511	\$870,548	\$129,037	17.4%
Positions	21.0	21.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,539,542	\$2,746,302	\$206,760	8.1%
Services & Supplies	\$1,658,361	\$1,846,433	\$188,072	11.3%
Improvements	\$507,554	\$192,500	\$(315,054)	(62.1)%
Equipment	\$11,200	\$146,500	\$135,300	1,208.0%
Appropriation for Contingencies	\$500,000	\$500,000	—	—%
Total Expenditures / Appropriations	\$5,216,657	\$5,431,735	\$215,078	4.1%
Net Financing Uses	\$5,216,657	\$5,431,735	\$215,078	4.1%
Revenue				
Taxes	\$2,236,915	\$2,305,381	\$68,466	3.1%
Revenue from Use Of Money & Property	\$1,246,227	\$1,312,706	\$66,479	5.3%
Intergovernmental Revenues	\$339,081	\$119,000	\$(220,081)	(64.9)%
Charges for Services	\$475,500	\$724,500	\$249,000	52.4%
Miscellaneous Revenues	\$177,418	\$99,600	\$(77,818)	(43.9)%
Other Financing Sources	\$5	—	\$(5)	(100.0)%
Total Revenue	\$4,475,146	\$4,561,187	\$86,041	1.9%
Use of Fund Balance	\$741,511	\$870,548	\$129,037	17.4%
Positions	21.0	21.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$215,078 (4.1%) increase in total appropriations, an \$86,041 (1.9%) increase in revenue, and a \$129,037 (17.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to an increase in salaries and benefits resulting from an increase in the minimum wage, cost of living adjustments, and increased retirement costs. Other increases include a provision to improve the turf management program, changes in how activities are marketed, expansion of programs, and delivery of services based on opportunities learned over the past year.

The increase in revenue is primarily due to an increase in property tax collections, building rentals, and Recreational Service Charges Program revenues reflecting opportunities to increase rentals and services as COVID-19 gathering restrictions change.

Use of Fund Balance reflects a carryover of \$870,548 in available balance.

Budget Unit Functions & Responsibilities

The **Carmichael Recreation and Park District Parks Maintenance and Recreation Improvement District** (Carmichael RPD Assessment District) was approved by the voters in April 2014 to provide funding for installation, renovation, maintenance and servicing of public recreational facilities and improvements within the Carmichael Recreation and Park District and incidental associated expenses. The District’s assessment was invalidated by Sacramento County Superior Court and funds claimed by eligible applicants have been refunded. There are no new direct levies being assessed or paid.

Goals

The original goal of the District was to provide funding for installation, renovation, maintenance, and servicing of public recreational facilities improvements. The remaining funds are unrestricted and being used for one-time expenditures and/or projects in keeping with the original intent for the funds.

Accomplishments

Carmichael RPD Assessment District has taken on several restoration and renovation projects over the past year:

- Carmichael Park –
 - Veteran’s Memorial Hall has undergone some much-needed improvements with the remaining work to continue into FY 2021-22.
 - Ballfield 3 fences and gate were renovated.
- La Sierra Community Center –
 - Asphalt was renovated next to the Play Area Renovation project.
 - The gas main was replaced.
- Sutter-Jensen Community Park – Jensen Garden Lower Park Lot was improved to address drainage issues, which mitigate ponding, allowing the park users to park in the lot and walk through the Botanical Gardens and the trail.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Carmichael RPD Assessment District	\$445,198	\$234,848	\$(210,350)	(47.2)%
Total Expenditures / Appropriations	\$445,198	\$234,848	\$(210,350)	(47.2)%
Net Financing Uses	\$445,198	\$234,848	\$(210,350)	(47.2)%
Total Revenue	\$10,000	\$10,000	—	—%
Use of Fund Balance	\$435,198	\$224,848	\$(210,350)	(48.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$83,773	\$56,127	\$(27,646)	(33.0)%
Improvements	\$264,545	\$144,994	\$(119,551)	(45.2)%
Appropriation for Contingencies	\$96,880	\$33,727	\$(63,153)	(65.2)%
Total Expenditures / Appropriations	\$445,198	\$234,848	\$(210,350)	(47.2)%
Net Financing Uses	\$445,198	\$234,848	\$(210,350)	(47.2)%
Revenue				
Revenue from Use Of Money & Property	\$10,000	\$10,000	—	—%
Total Revenue	\$10,000	\$10,000	—	—%
Use of Fund Balance	\$435,198	\$224,848	\$(210,350)	(48.3)%

Summary of Changes

The Recommended Budget reflects a \$210,350 (47.2%) decrease in total appropriations and a \$210,350 (48.3%) decrease in use of fund balance from the prior year Adopted Budget.

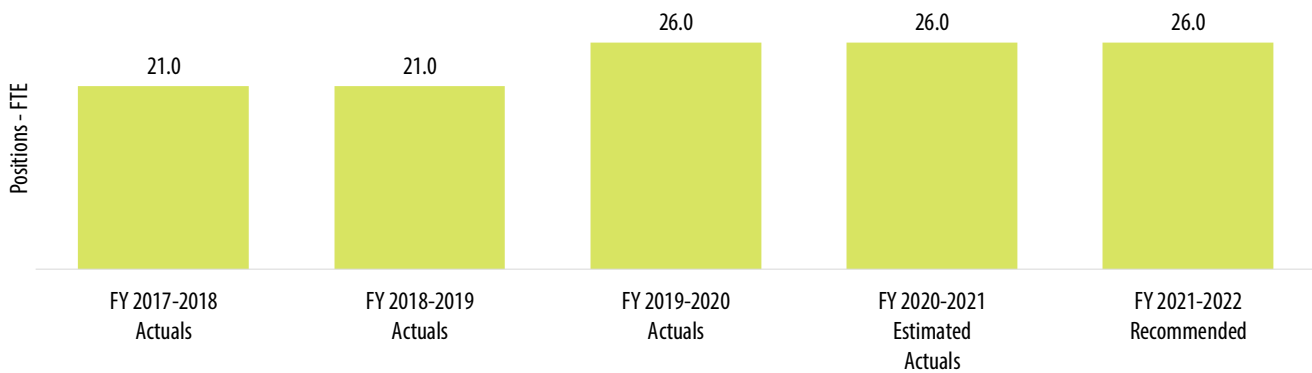
The decrease in total appropriations is primarily due to prior year rebudgeting of the Master Plan Update and existing capital improvement projects such as, the Veteran’s Memorial Hall, Community Garden fence, and Dog Park.

Use of Fund Balance reflects a carryover of \$224,848 in available balance.

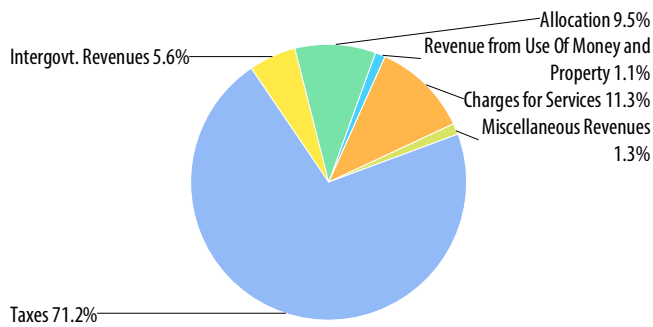
- There are no changes to reserves.



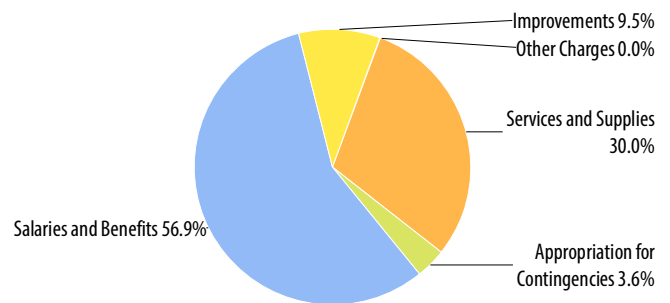
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Mission Oaks Recreation and Park District** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. It covers a 9.1 square mile area in the Arden-Arcade and Carmichael communities of Sacramento County, an area of approximately 62,500 residents. The Mission Oaks Recreation and Park District provides recreation programs and services to residents, including preschoolers, youth, adults, and senior adults; and maintains 11 District-owned parks (88.75 acres), four school parks (13.7 acres), and Hazelwood Greens, a County owned drainage retention basin (1.8 acres).

Goals

- Communicate the value of programs and services.
- Ensure the delivery of services and facilities for the benefit of current and future generations.
- Create continuity in District staffing infrastructure to maintain the community’s confidence in District leadership and management and ensure financial stability while meeting community expectations and responding to opportunities for growth.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Mission Oaks Recreation and Park District	\$4,187,567	\$4,212,226	\$24,659	0.6%
Total Expenditures / Appropriations	\$4,187,567	\$4,212,226	\$24,659	0.6%
Net Financing Uses	\$4,187,567	\$4,212,226	\$24,659	0.6%
Total Revenue	\$3,639,593	\$3,813,562	\$173,969	4.8%
Use of Fund Balance	\$547,974	\$398,664	\$(149,310)	(27.2)%
Positions	26.0	26.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,431,007	\$2,397,846	\$(33,161)	(1.4)%
Services & Supplies	\$1,179,560	\$1,262,380	\$82,820	7.0%
Other Charges	\$2,000	\$2,000	—	—%
Improvements	\$425,000	\$400,000	\$(25,000)	(5.9)%
Appropriation for Contingencies	\$150,000	\$150,000	—	—%
Total Expenditures / Appropriations	\$4,187,567	\$4,212,226	\$24,659	0.6%
Net Financing Uses	\$4,187,567	\$4,212,226	\$24,659	0.6%
Revenue				
Taxes	\$2,917,303	\$3,000,170	\$82,867	2.8%
Revenue from Use Of Money & Property	\$62,500	\$47,500	\$(15,000)	(24.0)%
Intergovernmental Revenues	\$143,350	\$234,452	\$91,102	63.6%
Charges for Services	\$476,440	\$476,440	—	—%
Miscellaneous Revenues	\$40,000	\$55,000	\$15,000	37.5%
Total Revenue	\$3,639,593	\$3,813,562	\$173,969	4.8%
Use of Fund Balance	\$547,974	\$398,664	\$(149,310)	(27.2)%
Positions	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$24,659 (0.6%) increase in total appropriations, a \$173,969 (4.8%) increase in revenue, and a \$149,310 (27.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in landscape contracts for park maintenance. The following capital improvement projects are scheduled for FY 2021-22:

- Heating, ventilation, and air conditioning replacement at the Gibbons Community Center
- Americans with Disabilities Act (ADA) sidewalk replacement at Cowan Elementary School
- Replacement of asphalt behind the Gibbons Community Center
- ADA sidewalk replacement at Maddox Park

The increase in revenue is primarily due to increases in property tax collections and Per Capita funding.

Use of Fund Balance reflects the net of a carryover of \$403,011 in available balance and a provision for reserve of \$4,347.

- Mission Oaks Recreation and Park District Reserve has increased \$4,347.

Budget Unit Functions & Responsibilities

The **Mission Oaks Maintenance and Improvement Assessment District** was approved by the voters in July of 1998 to provide funding for maintenance and improvement projects within the Mission Oaks Recreation and Park District. A new ballot measure was approved by voters in 2006, increasing the previously established rate and including an annual Consumer Price Index not to exceed three percent in any one year.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Mission Oaks Maintenance Assessment District	\$1,142,627	\$1,095,000	\$(47,627)	(4.2)%
Total Expenditures / Appropriations	\$1,142,627	\$1,095,000	\$(47,627)	(4.2)%
Net Financing Uses	\$1,142,627	\$1,095,000	\$(47,627)	(4.2)%
Total Revenue	\$1,027,346	\$1,027,446	\$100	0.0%
Use of Fund Balance	\$115,281	\$67,554	\$(47,727)	(41.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$365,000	\$416,500	\$51,500	14.1%
Improvements	\$702,627	\$588,500	\$(114,127)	(16.2)%
Equipment	\$75,000	\$90,000	\$15,000	20.0%
Total Expenditures / Appropriations	\$1,142,627	\$1,095,000	\$(47,627)	(4.2)%
Net Financing Uses	\$1,142,627	\$1,095,000	\$(47,627)	(4.2)%
Revenue				
Revenue from Use Of Money & Property	—	\$100	\$100	—%
Intergovernmental Revenues	—	—	—	—%
Charges for Services	—	—	—	—%
Miscellaneous Revenues	\$1,027,346	\$1,027,346	—	—%
Total Revenue	\$1,027,346	\$1,027,446	\$100	0.0%
Use of Fund Balance	\$115,281	\$67,554	\$(47,727)	(41.4)%

Summary of Changes

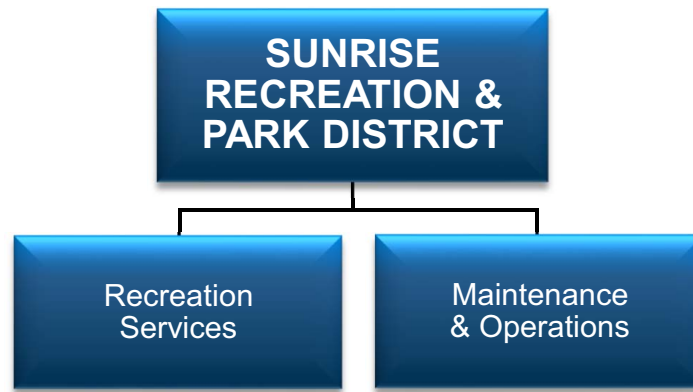
The Recommended Budget reflects a \$47,627 (4.2%) decrease in total appropriations, a \$100 (0.0%) increase in revenue, and a \$47,727 (41.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in capital improvement projects. The following capital improvement projects are scheduled in FY 2021-22:

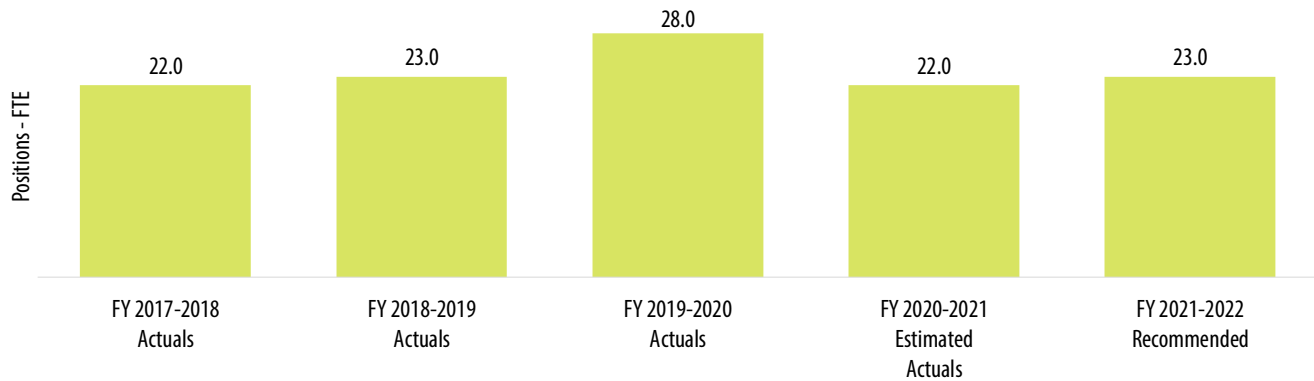
- Restriping of the parking lot at Gibbons Park
- Resurfacing of the basketball court at Gibbons Park
- Resurfacing and repurposing tennis courts at Gibbons Park
- Americans with Disabilities Act (ADA) sidewalk replacement at Oak Meadow Park
- Replacement of the playground structure at Cowan Elementary School
- Replacement of vehicles
- Replenishing playground fiber at various parks

Use of Fund Balance reflects the net of a carryover of \$202,100 in available balance and a provision for reserve of \$134,546.

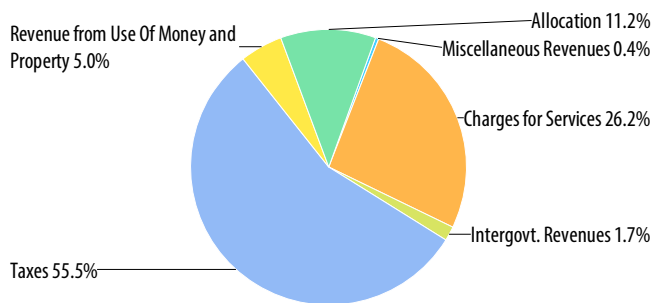
- Mission Oaks Maintenance/Improvement District Reserve has increased \$134,546.



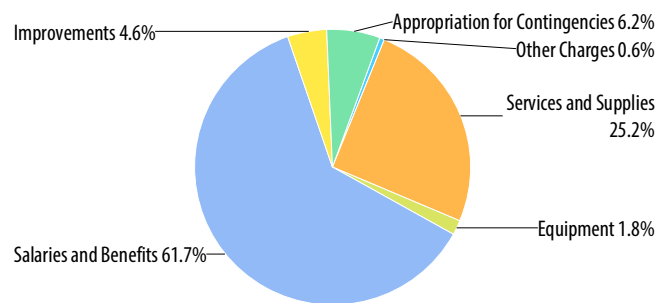
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sunrise Recreation and Park District** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. The District is responsible for providing park facilities and recreation services for a population of approximately 170,000 in the City of Citrus Heights and unincorporated communities of Antelope and Foothill Farms, within a geographic area of 27 square miles in northern Sacramento County. The District currently administers 43 parks and open space sites, including one 9-hole par-3 golf course, three community centers, a historic home, two aquatic facilities, neighborhood and community park sites, two dog parks and a skate park, totaling over 488 acres.

Goals

- Encourage the dedication of sufficient park lands and the provision of open space corridors associated with new development in an orderly manner, consistent with the District’s Master Plan.
- Coordinate park site acquisition, development, and recreation programs with school districts, other special districts, county agencies, and related private organizations.
- Provide a park system, which shall serve the needs of all ages, interest groups, and persons of varied economic levels.

Accomplishments

- Provided the community with safe and restricted day care programs and preschool.
- Collaborated with the City of Citrus Heights and neighborhood associations to complete projects at Brooktree and San Juan parks.
- Completed various capital improvement projects including replacement of a failed irrigation water well, solar light installation, and playground equipment replacements and repairs.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Sunrise Recreation and Park District	\$9,594,794	\$10,281,040	\$686,246	7.2%
Total Expenditures / Appropriations	\$9,594,794	\$10,281,040	\$686,246	7.2%
Net Financing Uses	\$9,594,794	\$10,281,040	\$686,246	7.2%
Total Revenue	\$8,328,617	\$9,131,040	\$802,423	9.6%
Use of Fund Balance	\$1,266,177	\$1,150,000	\$(116,177)	(9.2)%
Positions	22.0	23.0	1.0	4.5%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,575,176	\$6,340,203	\$765,027	13.7%
Services & Supplies	\$2,382,362	\$2,590,067	\$207,705	8.7%
Other Charges	\$73,825	\$60,530	\$(13,295)	(18.0)%
Improvements	\$730,295	\$472,349	\$(257,946)	(35.3)%
Equipment	\$30,000	\$181,000	\$151,000	503.3%
Appropriation for Contingencies	\$803,136	\$636,891	\$(166,245)	(20.7)%
Total Expenditures / Appropriations	\$9,594,794	\$10,281,040	\$686,246	7.2%
Net Financing Uses	\$9,594,794	\$10,281,040	\$686,246	7.2%
Revenue				
Taxes	\$5,436,807	\$5,705,385	\$268,578	4.9%
Revenue from Use Of Money & Property	\$449,218	\$517,211	\$67,993	15.1%
Intergovernmental Revenues	\$523,372	\$171,872	\$(351,500)	(67.2)%
Charges for Services	\$1,880,220	\$2,697,572	\$817,352	43.5%
Miscellaneous Revenues	\$39,000	\$39,000	—	—%
Other Financing Sources	—	—	—	—%
Total Revenue	\$8,328,617	\$9,131,040	\$802,423	9.6%
Use of Fund Balance	\$1,266,177	\$1,150,000	\$(116,177)	(9.2)%
Positions	22.0	23.0	1.0	4.5%

Summary of Changes

The Recommended Budget reflects a \$686,246 (7.2%) increase in total appropriations, an \$802,423 (9.6%) increase in revenue, and a \$116,177 (9.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to:

- An increase in costs associated with salaries and benefits including cost of living adjustments, minimum wage, retirement rates, worker’s compensation, and an increase in staffing needs as the COVID-19 Public Health Order restrictions are lifted.
- An increase in costs for pool chemicals attributed to increased usage and rate increases.
- An increase in land improvement maintenance supplies due to irrigation controller replacements, increased water rates, and increased park inspection service needs.
- An increase in recreational services mainly due to an increase in class instructors as the COVID-19 Public Health Order restrictions continue to be lifted.
- An increase in equipment/vehicle costs due to replacement needs for an aging fleet.

The increase in revenue is primarily due to an increase in property tax collections, recreational operations service fees, and facility/picnic rental fees as the COVID-19 Public Health Order restrictions continue to be lifted. Use of Fund Balance reflects a carryover of \$1,150,000 in available balance.

- There are no changes to reserves.

Position counts have increased by a net 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended net Base increase.

Budget Unit Functions & Responsibilities

The Sunrise Park Maintenance and Recreation Improvement **Antelope Assessment** District (Antelope Area) was approved by the voters in July 2002 to provide funding for installation, maintenance, and servicing of public facilities. The District also manages debt service, issuance costs, and other expenses associated with the issuance and administration of bonds, lease obligations, or other financing for the public facilities and improvements within the Antelope Area Assessment District.

Goals

- Replace playground equipment at Tetotom Park and resurface tennis courts at Pokelma Park.
- Continue to improve and maintain parks and recreation facilities in the Antelope area.

Accomplishments

- The 2007 Certificates of Participation was refinanced in November 2020 resulting in one-time savings and ongoing annual savings due to a reduced interest rate.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Antelope Assessment	\$736,277	\$1,181,501	\$445,224	60.5%
Total Expenditures / Appropriations	\$736,277	\$1,181,501	\$445,224	60.5%
Net Financing Uses	\$736,277	\$1,181,501	\$445,224	60.5%
Total Revenue	\$700,074	\$700,074	—	—%
Use of Fund Balance	\$36,203	\$481,427	\$445,224	1,229.8%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$40,312	\$37,313	\$(2,999)	(7.4)%
Services & Supplies	\$248,956	\$295,661	\$46,705	18.8%
Other Charges	\$447,009	\$415,027	\$(31,982)	(7.2)%
Improvements	—	\$433,500	\$433,500	—%
Appropriation for Contingencies	—	—	—	—%
Total Expenditures / Appropriations	\$736,277	\$1,181,501	\$445,224	60.5%
Net Financing Uses	\$736,277	\$1,181,501	\$445,224	60.5%
Revenue				
Revenue from Use Of Money & Property	\$16,000	\$16,000	—	—%
Charges for Services	\$684,074	\$684,074	—	—%
Total Revenue	\$700,074	\$700,074	—	—%
Use of Fund Balance	\$36,203	\$481,427	\$445,224	1,229.8%

Summary of Changes

The Recommended Budget reflects a \$445,224 (60.5%) increase in total appropriations and a \$445,224 (1,229.8%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is primarily due to:

- An increase in costs associated with capital improvements projects such as, the replacement of the Tetotom Park playground, Pokelma Park tennis courts resurfacing, and replacement of the Antelope Community Park pool slide.
- An increase in water costs.
- A decrease of \$31,982 in interest and loan redemption costs due to the refinancing of the 2007 Certificates of Participation at a lower interest rate.

Use of Fund Balance reflects the net of a carryover of \$66,427 in available balance and a reserve release of \$415,000.

- Antelope Assessment Reserve has decreased \$415,000.

Budget Unit Functions & Responsibilities

The **Citrus Heights Assessment District** provides maintenance and improvements for the City of Citrus Heights in connection with the Landscape Maintenance Districts (Assessment Districts: #03-01 – Stock Ranch Zone 1, Assessment District #03-01 – Stock Ranch/Van Maren Park Zone 2, and the future Mitchell Village Park). The District incurs costs that are reimbursable from the City of Citrus Heights.

Goals

- Continue to provide installation, maintenance, services and other expenses for the Stock Ranch Assessment areas.
- Utilize funding for Mitchell Village Park for installation, maintenance, services, and other expenses related to Mitchell Village Assessment area.

Accomplishments

- Completed painting/staining of pedestrian bridge, tree and brush clearing, trash and debris clean-up; and established a designated dumpster within the Stock Ranch Assessment areas.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Citrus Heights Assessment Districts	\$259,157	\$216,898	\$(42,259)	(16.3)%
Total Expenditures / Appropriations	\$259,157	\$216,898	\$(42,259)	(16.3)%
Net Financing Uses	\$259,157	\$216,898	\$(42,259)	(16.3)%
Total Revenue	\$259,157	\$216,898	\$(42,259)	(16.3)%
Use of Fund Balance	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$140,757	\$191,898	\$51,141	36.3%
Services & Supplies	\$55,799	\$24,399	\$(31,400)	(56.3)%
Other Charges	\$601	\$601	—	—%
Improvements	\$25,000	—	\$(25,000)	(100.0)%
Equipment	\$37,000	—	\$(37,000)	(100.0)%
Total Expenditures / Appropriations	\$259,157	\$216,898	\$(42,259)	(16.3)%
Net Financing Uses	\$259,157	\$216,898	\$(42,259)	(16.3)%
Revenue				
Charges for Services	\$259,157	\$216,898	\$(42,259)	(16.3)%
Total Revenue	\$259,157	\$216,898	\$(42,259)	(16.3)%
Use of Fund Balance	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$42,259 (16.3%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A decrease in landscape maintenance resulting from the purchase and installation of trash cans, signs, tree and brush clearing, trash and debris clean-up and various repairs completed in the prior year.
- A decrease in equipment rental and lease costs due to completion of tree and brush clearing work that required rental equipment.
- A decrease in structure costs due to the completion of the painting/staining of a pedestrian bridge.
- A decrease in equipment due to the completed purchase of a designated dumpster within the Stock Ranch Assessment areas.
- An increase in staffing and other costs related to the Mitchell Village Park project.

The decrease in revenue is primarily due to a decrease in reimbursement from the City of Citrus Heights, partially offset by \$51,141 in developer funding for Mitchell Village Park.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

Sunrise Recreation and Park District (SRPD) is responsible for coordination of improvements to **Foothill Park**. This fund was established in order to identify funds set aside specifically for improvements to Foothill Community Park.

Goals

- To complete construction drawings and construction of a splash pad and picnic area at Foothill Community Park and complete remaining improvements within the park.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Foothill Park	\$617,554	\$1,000,000	\$382,446	61.9%
Total Expenditures / Appropriations	\$617,554	\$1,000,000	\$382,446	61.9%
Net Financing Uses	\$617,554	\$1,000,000	\$382,446	61.9%
Total Revenue	\$5,000	\$386,192	\$381,192	7,623.8%
Use of Fund Balance	\$612,554	\$613,808	\$1,254	0.2%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$5,000	\$50,000	\$45,000	900.0%
Improvements	\$45,000	\$950,000	\$905,000	2,011.1%
Appropriation for Contingencies	\$567,554	—	\$(567,554)	(100.0)%
Total Expenditures / Appropriations	\$617,554	\$1,000,000	\$382,446	61.9%
Net Financing Uses	\$617,554	\$1,000,000	\$382,446	61.9%
Revenue				
Revenue from Use Of Money & Property	\$5,000	—	\$(5,000)	(100.0)%
Intergovernmental Revenues	—	\$50,000	\$50,000	—%
Charges for Services	—	\$336,192	\$336,192	—%
Total Revenue	\$5,000	\$386,192	\$381,192	7,623.8%
Use of Fund Balance	\$612,554	\$613,808	\$1,254	0.2%

Summary of Changes

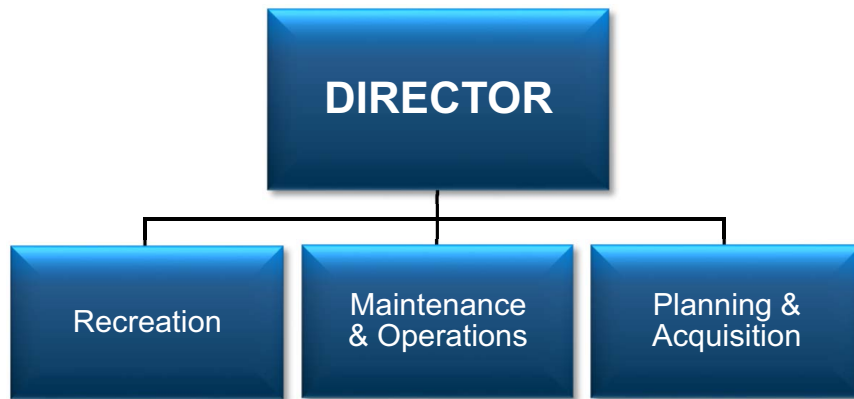
The Recommended Budget reflects a \$382,446 (61.9%) increase in total appropriations, a \$381,192 (7,623.8%) increase in revenue, and a \$1,254 (0.2%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to costs associated with capital improvements for the Foothill Park Splash Pad and Picnic area.

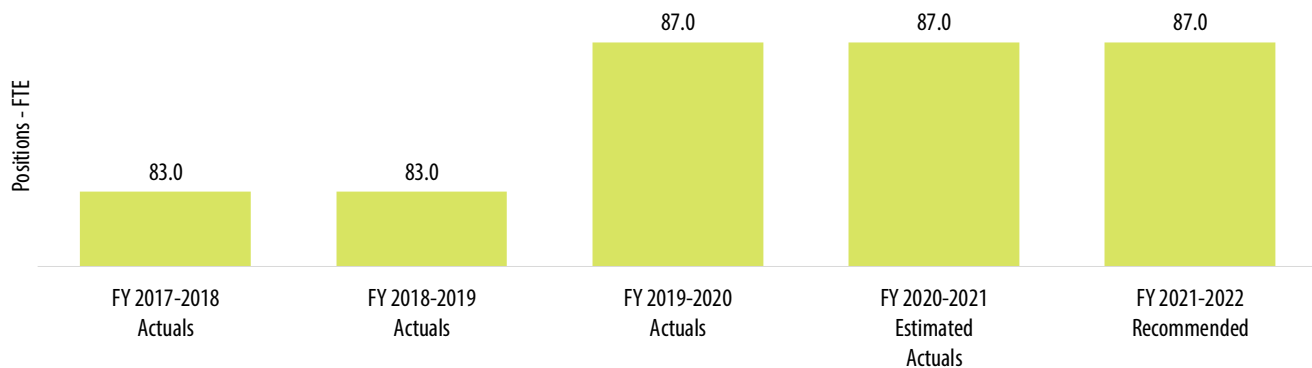
The increase in revenue is primarily due to new funding from Park Impact Fees and Per Capita funding.

Use of Fund Balance reflects a carryover of \$613,808 in available balance.

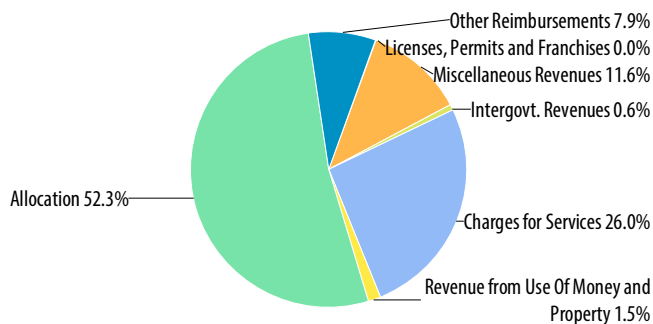
Department Structure
Liz Bellas, Director



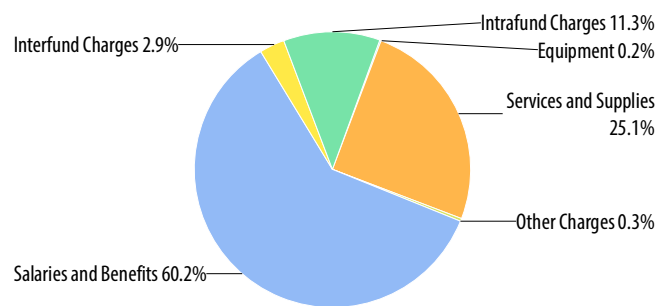
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Regional Parks** enhances the health, enjoyment and quality of life in the region by acquiring, managing, and protecting park and open space lands; educating the public on the uses and values of leisure time activities, and the cultural and natural history of the County; growing and linking a system of regional parks, trails and open space in Sacramento and neighboring counties; providing a broad range of recreational activities for the community's diverse populations and; providing stewardship and protection of Sacramento County's regional park system through partnerships, planning and community involvement. Regional Parks provides services through the following programs:

- Administration and Planning
- American River Parkway
- Contract Facilities Maintenance
- Recreational Services
- Regional Parks and Open Space

Goals

- Provide affordable, accessible, clean and safe recreational activities and facilities for all.
- Protect natural habitats and the environment.
- Preserve cultural and historical resources.

Accomplishments

- Regional Parks successfully procured grants to fund several capital improvements in the Regional Parks system.
- The Therapeutic Recreation Services (TRS) division has been providing recreation services and leisure activities to individuals with disabilities for 45 years. All in-person activities were postponed in response to COVID-19, and TRS successfully pivoted to fun and engaging online programming to the participants they serve. Before COVID-19, TRS organized approximately one event per week, not including Special Olympics practices and competitions. Since making the transition to virtual programming, TRS is providing participants with as many as five programs per week, including exercise and cooking classes, sing-a-longs, dances, and movie nights.
- The Department met the goal to decrease the number and size of wildfires in our parks, and protect our high priority forests, wildlife habitats, and cultural resources. Parks staff used a number of techniques to balance resource protection and fire risk, including prescribed fire, livestock grazing, and maintaining designated firebreaks and fire roads.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration and Planning	\$1,947,761	\$1,819,619	\$(128,142)	(6.6)%
American River Parkway	\$13,903,958	\$14,643,396	\$739,438	5.3%
Contract Facilities Maintenance	\$2,019,716	\$2,019,716	—	—%
Recreational Services	\$855,758	\$907,324	\$51,566	6.0%
Regional Parks and Open Space	\$2,329,549	\$2,419,048	\$89,499	3.8%
Total Expenditures / Appropriations	\$21,056,742	\$21,809,103	\$752,361	3.6%
Total Reimbursements	\$(2,966,965)	\$(3,090,401)	\$(123,436)	4.2%
Net Financing Uses	\$18,089,777	\$18,718,702	\$628,925	3.5%
Total Revenue	\$8,033,919	\$8,087,535	\$53,616	0.7%
Net County Cost	\$10,055,858	\$10,631,167	\$575,309	5.7%
Positions	87.0	87.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$12,619,133	\$13,129,389	\$510,256	4.0%
Services & Supplies	\$5,384,133	\$5,463,279	\$79,146	1.5%
Other Charges	\$146,000	\$71,920	\$(74,080)	(50.7)%
Equipment	—	\$41,500	\$41,500	—%
Interfund Charges	\$685,515	\$637,474	\$(48,041)	(7.0)%
Intrafund Charges	\$2,221,961	\$2,465,541	\$243,580	11.0%
Total Expenditures / Appropriations	\$21,056,742	\$21,809,103	\$752,361	3.6%
Intrafund Reimbursements Between Programs	\$(1,239,605)	\$(1,477,509)	\$(237,904)	19.2%
Other Reimbursements	\$(1,727,360)	\$(1,612,892)	\$114,468	(6.6)%
Total Reimbursements	\$(2,966,965)	\$(3,090,401)	\$(123,436)	4.2%
Net Financing Uses	\$18,089,777	\$18,718,702	\$628,925	3.5%
Revenue				
Licenses, Permits & Franchises	\$10,000	\$10,000	—	—%
Revenue from Use Of Money & Property	\$269,712	\$296,646	\$26,934	10.0%
Intergovernmental Revenues	\$225,208	\$129,218	\$(95,990)	(42.6)%
Charges for Services	\$5,155,895	\$5,294,513	\$138,618	2.7%
Miscellaneous Revenues	\$2,373,104	\$2,357,158	\$(15,946)	(0.7)%
Total Revenue	\$8,033,919	\$8,087,535	\$53,616	0.7%
Net County Cost	\$10,055,858	\$10,631,167	\$575,309	5.7%
Positions	87.0	87.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$752,361 (3.6%) increase in total appropriations, a \$123,436 (4.2%) increase in reimbursements, a \$53,616 (0.7%) increase in revenue, and a \$575,309 (5.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salaries and benefits for cost of living adjustments and retirement costs.
- Recommended growth of \$268,301 summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions of \$44,870 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is primarily due to an increase in administrative overhead and administrative support for Department programs.

The increase in revenue is due to:

- An increase in day use fees and increased lease contracts/agreements based on Consumer Price Index increases.
- Recommended growth of \$26,801 summarized later in this section. Additional detail is provided in the individual program sections.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Planning	—	—	—	—	—
American River Parkway	150,000	—	—	150,000	—
Recreational Services	26,801	—	26,801	—	—
Regional Parks and Open Space	91,500	—	—	91,500	—

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Contract Facilities Maintenance	(44,870)	—	(44,870)	—	—

Administration and Planning

Program Overview

Administration and Planning consists of planning and development of the department's budget, accounts payable, accounts receivable, management and oversight, human resources and payroll. The unit is responsible for Capital Improvement Projects (CIP) from planning and design through development; preparation and development of complex site plans; review and comment on environmental documents; review of land development projects; and negotiations and administration of consultant contracts.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,171,893	\$1,212,831	\$40,938	3.5%
Services & Supplies	\$649,356	\$406,171	\$(243,185)	(37.5)%
Other Charges	\$46,000	\$46,920	\$920	2.0%
Equipment	—	—	—	—%
Intrafund Charges	\$80,512	\$153,697	\$73,185	90.9%
Total Expenditures / Appropriations	\$1,947,761	\$1,819,619	\$(128,142)	(6.6)%
Total Reimbursements between Programs	\$(1,239,605)	\$(1,344,803)	\$(105,198)	8.5%
Other Reimbursements	\$(92,970)	\$(100,860)	\$(7,890)	8.5%
Total Reimbursements	\$(1,332,575)	\$(1,445,663)	\$(113,088)	8.5%
Net Financing Uses	\$615,186	\$373,956	\$(241,230)	(39.2)%
Revenue				
Charges for Services	\$28,000	\$28,000	—	—%
Miscellaneous Revenues	\$300,000	\$220,397	\$(79,603)	(26.5)%
Total Revenue	\$328,000	\$248,397	\$(79,603)	(24.3)%
Net County Cost	\$287,186	\$125,559	\$(161,627)	(56.3)%
Positions	7.0	7.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$128,142 (6.6%) decrease in total appropriations, a \$113,088 (8.5%) increase in reimbursements, a \$79,603 (24.3%) decrease in revenue, and a \$161,627 (56.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations and revenue is due to:

- A reduction in budget requirements necessary to complete the Natural Resources Management Plan.

- Recommended growth of net-zero cost detailed later in this section.

The increase in reimbursements is due to an increase in administrative overhead and administrative support for Golf.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Regional Parks -Reallocate ASO 3 to Sr. Planner	—	—	—	—	—

Re-allocate 1.0 FTE Administrative Services Officer 3 vacant position to 1.0 FTE Senior Planner. Due to the complexity of issues involving land use planning, grant funded projects, and development projects within the Regional Parks system, a first level managerial position is crucial. Regional Parks’ operational needs require a position to manage the numerous projects occurring within Regional Parks and the future projects slated for Regional Parks; as well as, applying for and managing the funding sources for those projects. The primary duty of the Administrative Services Officer 3 position was acting as the financial officer for the Department. The responsibilities of that position will be distributed between the Deputy Director, Senior Accountant, and Administrative Services Officer 2. Operationally, it is prudent to consolidate the planning activities and responsibilities and delegate the financial officer’s responsibilities to Park’s administrative staff to better serve Regional Parks.

American River Parkway

Program Overview

The **American River Parkway** program consists of law enforcement and maintenance of the American River Parkway to provide a clean and safe park environment for the community to enjoy, which includes the protection of natural areas, the preservation of County assets and adjacent property values; subsidy support to Effie Yeaw Nature Center leased to the American River Natural History Association; Park Resource Teams to address illegal camping, including referrals to homeless programs in partnership with the Department of Human Assistance (DHA), and clean-up of trash and debris.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,392,143	\$8,784,986	\$392,843	4.7%
Services & Supplies	\$3,244,435	\$3,557,423	\$312,988	9.6%
Other Charges	\$100,000	\$25,000	\$(75,000)	(75.0)%
Interfund Charges	\$677,215	\$629,174	\$(48,041)	(7.1)%
Intrafund Charges	\$1,490,165	\$1,646,813	\$156,648	10.5%
Total Expenditures / Appropriations	\$13,903,958	\$14,643,396	\$739,438	5.3%
Total Reimbursements between Programs	—	\$(132,706)	\$(132,706)	—%
Other Reimbursements	\$(1,475,942)	\$(1,344,991)	\$130,951	(8.9)%
Total Reimbursements	\$(1,475,942)	\$(1,477,697)	\$(1,755)	0.1%
Net Financing Uses	\$12,428,016	\$13,165,699	\$737,683	5.9%
Revenue				
Licenses, Permits & Franchises	\$10,000	\$10,000	—	—%
Revenue from Use Of Money & Property	\$116,928	\$127,639	\$10,711	9.2%
Intergovernmental Revenues	\$75,000	—	\$(75,000)	(100.0)%
Charges for Services	\$2,033,445	\$2,126,584	\$93,139	4.6%
Miscellaneous Revenues	\$1,781,627	\$1,859,723	\$78,096	4.4%
Total Revenue	\$4,017,000	\$4,123,946	\$106,946	2.7%
Net County Cost	\$8,411,016	\$9,041,753	\$630,737	7.5%
Positions	57.0	56.0	(1.0)	(1.8)%

Summary of Changes

The Recommended Budget reflects a \$739,438 (5.3%) increase in total appropriations, a \$1,755 (0.1%) increase in reimbursements, a \$106,946 (2.7%) increase in revenue, and a \$630,737 (7.5%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is primarily due to:

- An increase in salary and benefits for cost of living adjustments.
- An increase in rental equipment for camp clean-up.
- An increase in credit card fees due to increased usage to accommodate touchless contact for COVID-19 safety.
- Recommended growth of \$150,000 detailed later in this section.

The increase in reimbursements is primarily due to an increase in departmental overhead for position costs that are spread to other programs.

The increase in revenue is due to the increase in grant revenues and charges for recreational services.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Regional Parks - Fire Fuel Reduction	150,000	—	—	150,000	—

Funding for grazing contracts on the American River Parkway and Dry Creek Parkway, for fire risk reduction. Grazing has proven to be an effective, environmentally friendly means to reduce the fire fuel loads in our Regional Parks system. Past activity has been funded with one time authorizations from the Board of Supervisors and salary savings from the Department. The benefits of funding this one time growth request include improved safety on both parkways, protection of the natural environment and reduction of power outages due to fire impacts in the lower American River Parkway.

Contract Facilities Maintenance

Program Overview

Contract Facility Maintenance consists of landscaping services for County facilities. This program is fully funded through charges to departments occupying County facilities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,252,124	\$1,271,123	\$18,999	1.5%
Services & Supplies	\$423,140	\$397,433	\$(25,707)	(6.1)%
Intrafund Charges	\$344,452	\$351,160	\$6,708	1.9%
Total Expenditures / Appropriations	\$2,019,716	\$2,019,716	—	—%
Net Financing Uses	\$2,019,716	\$2,019,716	—	—%
Revenue				
Charges for Services	\$2,019,716	\$2,019,716	—	—%
Total Revenue	\$2,019,716	\$2,019,716	—	—%
Net County Cost	—	—	—	—%
Positions	9.0	12.0	3.0	33.3%

Summary of Changes

The Recommended Budget reflects no change from the prior year Adopted Budget.

Charges to customer departments were kept flat due to recommended reductions of \$44,879 detailed below.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Regional Parks - ACP - Eliminate 0.75 FTE Extra Help and Reduce Services/Supplies - Contract Maintenance	(44,870)	—	(44,870)	—	—

Elimination of 1560 hours (0.75 FTE) of extra help staff and services and supplies to meet the target of zero net increase in allocated costs for contracted maintenance services. County facilities that receive grounds maintenance services will see a reduction in service levels during peak season. Completion of regular maintenance services such as leaf removal, litter pick up, and sweeping will take longer during these times. If facilities require extra services in response to protests, weather related incidents, or other unusual situations, these services will not be absorbed into day to day operations, but will be deferred until the impacted department provides direct funding for services above the allocated levels.

Recreational Services

Program Overview

Recreational Services provides administration of County Service Areas (CSA); volunteer and education programs at Cosumnes River Preserve; coordination of large special events that occur in the park system; picnic reservation and program services; and other permits for organizations to utilize parks. Therapeutic Recreation Services provides recreation opportunities for individuals with disabilities residing in Sacramento County with programs that focus on abilities while encouraging people to attain their highest level of independent leisure functioning by increasing leisure skills, improving social skills, increasing independence and increasing their awareness of and involvement in community recreational activities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$516,947	\$566,373	\$49,426	9.6%
Services & Supplies	\$252,257	\$252,229	\$(28)	(0.0)%
Intrafund Charges	\$86,554	\$88,722	\$2,168	2.5%
Total Expenditures / Appropriations	\$855,758	\$907,324	\$51,566	6.0%
Other Reimbursements	\$(26,697)	\$(27,645)	\$(948)	3.6%
Total Reimbursements	\$(26,697)	\$(27,645)	\$(948)	3.6%
Net Financing Uses	\$829,061	\$879,679	\$50,618	6.1%
Revenue				
Revenue from Use Of Money & Property	\$58,114	\$68,032	\$9,918	17.1%
Charges for Services	\$340,435	\$367,236	\$26,801	7.9%
Miscellaneous Revenues	\$30,037	\$30,598	\$561	1.9%
Total Revenue	\$428,586	\$465,866	\$37,280	8.7%
Net County Cost	\$400,475	\$413,813	\$13,338	3.3%
Positions	4.0	4.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$51,566 (6.0%) increase in total appropriations, a \$948 (3.6%) increase in reimbursements, a \$37,280 (8.7%) increase in revenue, and a \$13,338 (3.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salary and benefits for cost of living adjustments.
- Recommended growth of \$26,801 detailed later in this section.

The increase in revenue is due to:

- An increase in ground lease revenues.
- Recommended growth of \$26,801 detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Extra Help Staff - Recreation Services	26,801	—	26,801	—	—

Ongoing funding for 0.75 FTE extra help staff (\$26,801) for the picnic program, offset by increased revenues for a net-zero cost. Staff is needed to check-in picnic reservations at our major parks on the weekends, which would also prevent non-permitted events and activities in the parks. After event check-in and monitoring of park sites, staff would provide parking support and write citations for failure to pay park fees.

Regional Parks and Open Space

Program Overview

Regional Parks and Open Space consists of law enforcement and maintenance of the lands, including Gibson Ranch, Mather Regional Park, and Dry Creek Parkway, to provide a clean and safe park environment for the community to enjoy, protection of natural areas; preservation of County assets and adjacent property values; administration and oversight of Illa M. Collin Conservation Preserve; administration of leases for McFarland Ranch, Dillard Ranch, Dry Creek Ranch, Mabel Jean Roach Ranch, and Witter Ranch; and operation of state-owned lands in the Delta including Sherman Island, Hogback Island, Cliffhouse, and Georgiana Slough.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,286,026	\$1,294,076	\$8,050	0.6%
Services & Supplies	\$814,945	\$850,023	\$35,078	4.3%
Equipment	—	\$41,500	\$41,500	—%
Interfund Charges	\$8,300	\$8,300	—	—%
Intrafund Charges	\$220,278	\$225,149	\$4,871	2.2%
Total Expenditures / Appropriations	\$2,329,549	\$2,419,048	\$89,499	3.8%
Other Reimbursements	\$(131,751)	\$(139,396)	\$(7,645)	5.8%
Total Reimbursements	\$(131,751)	\$(139,396)	\$(7,645)	5.8%
Net Financing Uses	\$2,197,798	\$2,279,652	\$81,854	3.7%
Revenue				
Revenue from Use Of Money & Property	\$94,670	\$100,975	\$6,305	6.7%
Intergovernmental Revenues	\$150,208	\$129,218	\$(20,990)	(14.0)%
Charges for Services	\$734,299	\$752,977	\$18,678	2.5%
Miscellaneous Revenues	\$261,440	\$246,440	\$(15,000)	(5.7)%
Total Revenue	\$1,240,617	\$1,229,610	\$(11,007)	(0.9)%
Net County Cost	\$957,181	\$1,050,042	\$92,861	9.7%
Positions	10.0	8.0	(2.0)	(20.0)%

Summary of Changes

The Recommended Budget reflects an \$89,499 (3.8%) increase in total appropriations, a \$7,645 (5.8%) increase in reimbursements, an \$11,007 (0.9%) decrease in revenue, and a \$92,861 (9.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is primarily due to:

- A decrease in land improvement maintenance services, custodial supplies, and utilities.
- Recommended growth of \$91,500 detailed later in this section.

The increase in reimbursements is due to providing increased support for Mather Community Facilities District for Mather Regional Park, offset by decreased park maintenance support for County Service Area 4D – Herald and Del Norte Oaks Park District.

The decrease in revenue is due to the elimination of one-time funding support from District 5 Community Funds and a decrease in reimbursements from Economic Development for Mather Regional Park support resulting from lower costs.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Regional Parks - Equipment Replacement					
	41,500	—	—	41,500	—
One-time funding for replacement of three 60" mowers and one 72" mower. Equipment ranges between 15-20 years old, and is obsolete. It is increasingly difficult to find replacement parts to keep the equipment functional. Purchase of this equipment will aid staff in efficiently maintaining turf areas and picnic sites within the Regional Parks system. Equipment may be moved between Regional Parks and Open Space program to other programs such as the American River Parkway as system-wide equipment needs are evaluated and prioritized.					
Regional Parks - Fire Fuel Reduction					
	50,000	—	—	50,000	—
Funding for grazing contracts on the American River Parkway and Dry Creek Parkway, for fire risk reduction. Grazing has proven to be an effective, environmentally friendly means to reduce the fire fuel loads in our Regional Parks system. Past activity has been funded with one time authorizations from the Board of Supervisors and salary savings from the Department. The benefits of funding this one time growth request include improved safety on both parkways, protection of the natural environment and reduction of power outages due to fire impacts in the lower American River Parkway.					

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Parks Communities Facilities District (CFD) 2006-1**, provides local and regional park maintenance and operation services within County Service Area 4B in the south County and Wilton community, including acquisition of parkland, construction of park amenities including trails, picnic areas, sports fields, community centers and restrooms.

Goals

- Provide local and regional park maintenance and operation services for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
CFD 2006-1	\$34,017	\$16,500	\$(17,517)	(51.5)%
Total Expenditures / Appropriations	\$34,017	\$16,500	\$(17,517)	(51.5)%
Net Financing Uses	\$34,017	\$16,500	\$(17,517)	(51.5)%
Total Revenue	\$20,650	\$20,650	—	—%
Use of Fund Balance	\$13,367	\$(4,150)	\$(17,517)	(131.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$4,017	—	\$(4,017)	(100.0)%
Other Charges	\$1,500	\$1,500	—	—%
Equipment	\$18,500	—	\$(18,500)	(100.0)%
Interfund Charges	\$10,000	\$15,000	\$5,000	50.0%
Total Expenditures / Appropriations	\$34,017	\$16,500	\$(17,517)	(51.5)%
Net Financing Uses	\$34,017	\$16,500	\$(17,517)	(51.5)%
Revenue				
Revenue from Use Of Money & Property	\$150	\$150	—	—%
Charges for Services	\$20,500	\$20,500	—	—%
Total Revenue	\$20,650	\$20,650	—	—%
Use of Fund Balance	\$13,367	\$(4,150)	\$(17,517)	(131.0)%

Summary of Changes

The Recommended Budget reflects a \$17,517 (51.5%) decrease in total appropriations and a \$17,517 (131.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to decreases in equipment costs, partially offset by an increase in charges for recreational services support received from Regional Parks.

Use of Fund Balance reflects a carryover of \$0 in available balance and a provision for reserve of \$4,150.

- Reserve has increased \$4,150.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No. 4B**, provides local recreation and park services to the south county and to the Wilton community.

Goals

- Provide local recreation and park services for the area at a level permitted by available resources.

Accomplishments

- The Department installed a security alarm system at the Wilton Community Center.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
CSA No. 4B (Wilton-Cosumnes)	\$26,619	\$20,256	\$(6,363)	(23.9)%
Total Expenditures / Appropriations	\$26,619	\$20,256	\$(6,363)	(23.9)%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$26,619	\$20,256	\$(6,363)	(23.9)%
Total Revenue	\$15,256	\$20,256	\$5,000	32.8%
Use of Fund Balance	\$11,363	—	\$(11,363)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$16,045	\$13,736	\$(2,309)	(14.4)%
Interfund Charges	\$10,574	\$6,520	\$(4,054)	(38.3)%
Total Expenditures / Appropriations	\$26,619	\$20,256	\$(6,363)	(23.9)%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$26,619	\$20,256	\$(6,363)	(23.9)%
Revenue				
Taxes	\$4,966	\$4,966	—	—%
Revenue from Use Of Money & Property	\$244	\$244	—	—%
Intergovernmental Revenues	\$46	\$46	—	—%
Charges for Services	\$10,000	\$15,000	\$5,000	50.0%
Total Revenue	\$15,256	\$20,256	\$5,000	32.8%
Use of Fund Balance	\$11,363	—	\$(11,363)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$6,363 (23.9%) decrease in total appropriations, a \$5,000 (32.8%) increase in revenue, and an \$11,363 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in recreational services support charges from Regional Parks and the prior year completion of the alarm installation project at Wilton Community Center.

The increase in revenue is due to an increase in charges for facility uses and reservations.

Use of Fund Balance reflects the net of a carryover of -\$10,905 in available balance and a reserve release of \$10,905.

- Reserve has decreased \$10,905.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No 4C**, provides safe, well maintained parks and community centers to the residents in the Delta region, and implements programs and services at the Jean Harvie Senior and Community Center.

Goals

- To provide safe and well maintained parks and programs for the residents of the Delta region at a level permitted by available resources.

Accomplishments

- The Department treated termites around and under the Jean Harvie Community Center.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
CSA No 4C (Delta)	\$51,472	\$44,246	\$(7,226)	(14.0)%
Total Expenditures / Appropriations	\$51,472	\$44,246	\$(7,226)	(14.0)%
Net Financing Uses	\$51,472	\$44,246	\$(7,226)	(14.0)%
Total Revenue	\$44,111	\$44,114	\$3	0.0%
Use of Fund Balance	\$7,361	\$132	\$(7,229)	(98.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$45,349	\$38,121	\$(7,228)	(15.9)%
Interfund Charges	\$6,123	\$6,125	\$2	0.0%
Total Expenditures / Appropriations	\$51,472	\$44,246	\$(7,226)	(14.0)%
Net Financing Uses	\$51,472	\$44,246	\$(7,226)	(14.0)%
Revenue				
Taxes	\$24,525	\$24,525	—	—%
Revenue from Use Of Money & Property	\$100	\$100	—	—%
Intergovernmental Revenues	\$286	\$289	\$3	1.0%
Charges for Services	\$16,000	\$16,000	—	—%
Miscellaneous Revenues	\$3,200	\$3,200	—	—%
Total Revenue	\$44,111	\$44,114	\$3	0.0%
Use of Fund Balance	\$7,361	\$132	\$(7,229)	(98.2)%

Summary of Changes

The Recommended Budget reflects a \$7,226 (14.0%) decrease in total appropriations, a \$3 (0.0%) increase in revenue, and a \$7,229 (98.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to an increase in allocated costs from the Department of Finance, and custodial services and supplies, offset primarily by a decrease in General Services work orders, recreation supplies, and utilities costs.

The increase in revenue is due to an increase in Intergovernmental Revenues.

Use of Fund Balance reflects a carryover of \$132 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No. 4D**, provides local recreation and park services to the community within the south county.

Goals

- To provide safe and well maintained recreation and park services for the south county at a level permitted by available resources.

Accomplishments

- The Department installed a new sub-well pump for irrigation in Herald Park.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
CSA No 4D (Herald)	\$15,129	\$10,539	\$(4,590)	(30.3)%
Total Expenditures / Appropriations	\$15,129	\$10,539	\$(4,590)	(30.3)%
Net Financing Uses	\$15,129	\$10,539	\$(4,590)	(30.3)%
Total Revenue	\$9,579	\$9,579	—	—%
Use of Fund Balance	\$5,550	\$960	\$(4,590)	(82.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$7,591	\$5,539	\$(2,052)	(27.0)%
Interfund Charges	\$7,538	\$5,000	\$(2,538)	(33.7)%
Total Expenditures / Appropriations	\$15,129	\$10,539	\$(4,590)	(30.3)%
Net Financing Uses	\$15,129	\$10,539	\$(4,590)	(30.3)%
Revenue				
Taxes	\$8,727	\$8,727	—	—%
Revenue from Use Of Money & Property	\$20	\$20	—	—%
Intergovernmental Revenues	\$82	\$82	—	—%
Charges for Services	\$750	\$750	—	—%
Total Revenue	\$9,579	\$9,579	—	—%
Use of Fund Balance	\$5,550	\$960	\$(4,590)	(82.7)%

Summary of Changes

The Recommended Budget reflects a \$4,590 (30.3%) decrease in total appropriations and a \$4,590 (82.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in land improvement maintenance supplies and extra help staff services from Regional Parks.

Use of Fund Balance reflects a carryover of \$960 in available balance.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Del Norte Oaks Part District**, provides grounds maintenance for 8,200 square feet of landscaped area around the back lot line of the Del Norte Oaks subdivision and two adjoining streets. The area, as maintained, enhances the quality of life of residents in the surrounding vicinity and helps create a positive image of the community as a whole.

Goals

- Provide grounds maintenance for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Del Norte Oaks	\$9,748	\$4,514	\$(5,234)	(53.7)%
Total Expenditures / Appropriations	\$9,748	\$4,514	\$(5,234)	(53.7)%
Net Financing Uses	\$9,748	\$4,514	\$(5,234)	(53.7)%
Total Revenue	\$4,474	\$4,474	—	—%
Use of Fund Balance	\$5,274	\$40	\$(5,234)	(99.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$5,305	\$800	\$(4,505)	(84.9)%
Interfund Charges	\$4,443	\$3,714	\$(729)	(16.4)%
Total Expenditures / Appropriations	\$9,748	\$4,514	\$(5,234)	(53.7)%
Net Financing Uses	\$9,748	\$4,514	\$(5,234)	(53.7)%
Revenue				
Taxes	\$4,402	\$4,402	—	—%
Revenue from Use Of Money & Property	\$30	\$30	—	—%
Intergovernmental Revenues	\$42	\$42	—	—%
Total Revenue	\$4,474	\$4,474	—	—%
Use of Fund Balance	\$5,274	\$40	\$(5,234)	(99.2)%

Summary of Changes

The Recommended Budget reflects a \$5,234 (53.7%) decrease in total appropriations and a \$5,234 (99.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in extra help services from Regional Parks and a decrease in horticulture supplies, such as fertilizer and irrigation supplies, as a result of decreased fund balance. Use of Fund Balance reflects a carryover of \$40 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Fish and Game Propagation** provides educational programs to Sacramento County residents regarding the importance of the local watersheds and fisheries. The program teaches about the Sacramento area's natural and historical resources, which encourages the preservation of natural, cultural and historical resources in Sacramento County.

Goals

- Grow community stewardship of local watersheds, wildlife and natural resources.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Fish and Game Propagation	\$27,344	\$20,140	\$(7,204)	(26.3)%
Total Expenditures / Appropriations	\$27,344	\$20,140	\$(7,204)	(26.3)%
Net Financing Uses	\$27,344	\$20,140	\$(7,204)	(26.3)%
Total Revenue	\$20,140	\$20,140	—	—%
Use of Fund Balance	\$7,204	—	\$(7,204)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$27,344	\$20,140	\$(7,204)	(26.3)%
Total Expenditures / Appropriations	\$27,344	\$20,140	\$(7,204)	(26.3)%
Net Financing Uses	\$27,344	\$20,140	\$(7,204)	(26.3)%
Revenue				
Fines, Forfeitures & Penalties	\$20,000	\$20,000	—	—%
Revenue from Use Of Money & Property	\$140	\$140	—	—%
Total Revenue	\$20,140	\$20,140	—	—%
Use of Fund Balance	\$7,204	—	\$(7,204)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$7,204 (26.3%) decrease in total appropriations and a \$7,204 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to decreased funding transfers to the American River Natural History Association, which is based on their program service delivery to support Effie Yeaw Nature Center programs.

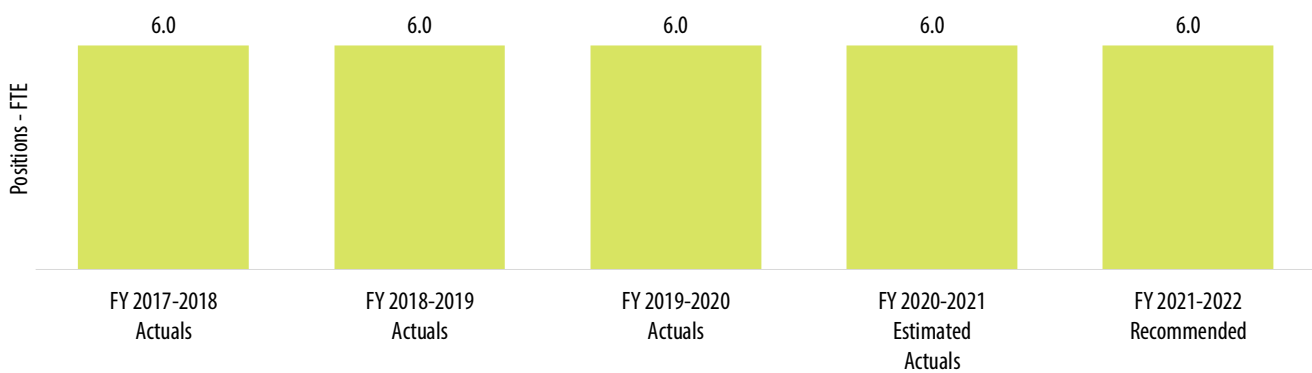
Use of Fund Balance reflects a carryover of \$0 in available balance.

- There are no changes to reserves.

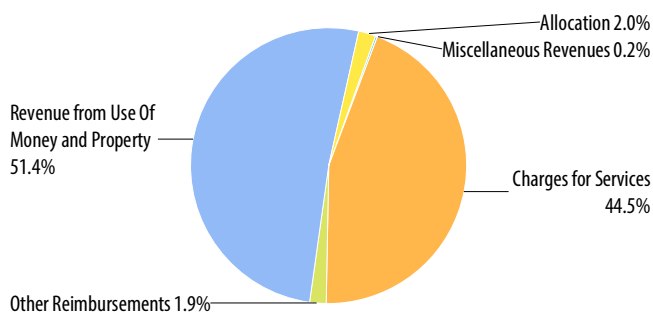
Department Structure Liz Bellas, Director



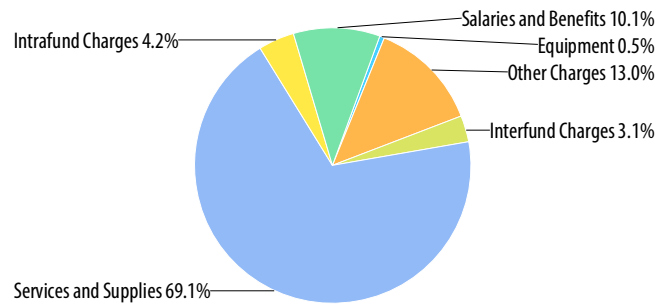
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Golf**, provides quality public golf course facilities and services to the a wide range of county residents and visitors to the region at competitive prices.

Goals

- To make Sacramento County a destination for golfers and increase the number of rounds played on county golf courses.

Accomplishments

- Golf Division safely handled an increased flow of recreation traffic to facilities.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Golf	\$8,671,369	\$9,069,119	\$397,750	4.6%
Total Expenditures / Appropriations	\$8,671,369	\$9,069,119	\$397,750	4.6%
Total Reimbursements	\$(515,314)	\$(540,577)	\$(25,263)	4.9%
Net Financing Uses	\$8,156,055	\$8,528,542	\$372,487	4.6%
Total Revenue	\$7,876,055	\$8,353,604	\$477,549	6.1%
Use of Fund Balance	\$280,000	\$174,938	\$(105,062)	(37.5)%
Positions	6.0	6.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$841,216	\$920,184	\$78,968	9.4%
Services & Supplies	\$5,577,621	\$6,262,378	\$684,757	12.3%
Other Charges	\$1,175,066	\$1,180,646	\$5,580	0.5%
Equipment	—	\$49,501	\$49,501	—%
Interfund Charges	\$725,452	\$279,133	\$(446,319)	(61.5)%
Intrafund Charges	\$352,014	\$377,277	\$25,263	7.2%
Total Expenditures / Appropriations	\$8,671,369	\$9,069,119	\$397,750	4.6%
Intrafund Reimbursements Within Programs	—	\$(377,277)	\$(377,277)	—%
Other Reimbursements	\$(515,314)	\$(163,300)	\$352,014	(68.3)%
Total Reimbursements	\$(515,314)	\$(540,577)	\$(25,263)	4.9%
Net Financing Uses	\$8,156,055	\$8,528,542	\$372,487	4.6%
Revenue				
Revenue from Use Of Money & Property	\$4,471,417	\$4,464,282	\$(7,135)	(0.2)%
Charges for Services	\$3,384,016	\$3,868,715	\$484,699	14.3%
Miscellaneous Revenues	\$20,622	\$20,607	\$(15)	(0.1)%
Total Revenue	\$7,876,055	\$8,353,604	\$477,549	6.1%
Use of Fund Balance	\$280,000	\$174,938	\$(105,062)	(37.5)%
Positions	6.0	6.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$397,750 (4.6%) increase in total appropriations, a \$25,263 (4.9%) increase in reimbursements, a \$477,549 (6.1%) increase in revenue, and a \$105,062 (37.5%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefits for cost of living adjustments, water rate increases, and equipment replacement of a 25 year old reel blade grinder.
- Recommended growth of \$42,381 detailed later in this section.

The increase in reimbursements is due to additional costs related to golf administration.

The increase in revenue is due to:

- Increased anticipated rounds of golf.
- Recommended growth of \$42,381 detailed later in this section.

Use of Fund Balance reflects a carryover of \$1,172,591 in available balance and a provision for reserve of \$997,653.

- Future Services Reserve has increased \$997,653.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Golf	42,381	—	42,381	—	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Golf - Extra Help Staff--Ancil Hoffman Golf Course	42,381	—	42,381	—	—

The Golf Division is requesting 1.07 FTE extra help Maintenance Helper at the Ancil Hoffman Park and Golf Course, offset by increased revenues. This request will begin to re-establish the appropriate size crew for the workload necessary to meet the Regional Parks maintenance standard, and improve golf course conditions.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Parks Construction**, acquires and develops land and other facilities for the recreational use of the residents of Sacramento County and to restore and protect the fragile ecological balance of our natural habitats so that the diverse and abundant wildlife can continue to thrive.

Goals

- To provide safe and well maintained parks and open space for the residents of the Sacramento region at a level permitted by available resources.

Accomplishments

- The Department has successfully completed the Valensin-Horseshoe Lake Restoration Project, Phase 2 at the Cosumnes River Preserve.
- The Department continues to leverage Measure A funding to provide repairs and ongoing maintenance to the Jedediah Smith Memorial Trail within the American River Parkway.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Parks Construction	\$3,954,331	\$8,843,323	\$4,888,992	123.6%
Total Expenditures / Appropriations	\$3,954,331	\$8,843,323	\$4,888,992	123.6%
Total Reimbursements	\$(572,215)	\$(2,897,265)	\$(2,325,050)	406.3%
Net Financing Uses	\$3,382,116	\$5,946,058	\$2,563,942	75.8%
Total Revenue	\$1,840,303	\$4,401,627	\$2,561,324	139.2%
Use of Fund Balance	\$1,541,813	\$1,544,431	\$2,618	0.2%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,000	—	\$(3,000)	(100.0)%
Services & Supplies	\$119,041	\$128,237	\$9,196	7.7%
Improvements	\$3,712,547	\$8,294,648	\$4,582,101	123.4%
Appropriation for Contingencies	\$119,743	\$420,438	\$300,695	251.1%
Total Expenditures / Appropriations	\$3,954,331	\$8,843,323	\$4,888,992	123.6%
Other Reimbursements	\$(572,215)	\$(2,897,265)	\$(2,325,050)	406.3%
Total Reimbursements	\$(572,215)	\$(2,897,265)	\$(2,325,050)	406.3%
Net Financing Uses	\$3,382,116	\$5,946,058	\$2,563,942	75.8%
Revenue				
Intergovernmental Revenues	\$1,600,253	\$4,291,627	\$2,691,374	168.2%
Miscellaneous Revenues	\$240,050	\$110,000	\$(130,050)	(54.2)%
Total Revenue	\$1,840,303	\$4,401,627	\$2,561,324	139.2%
Use of Fund Balance	\$1,541,813	\$1,544,431	\$2,618	0.2%

Summary of Changes

The Recommended Budget reflects a \$4,888,992 (123.6%) increase in total appropriations, a \$2,325,050 (406.3%) increase in reimbursements, a \$2,561,324 (139.2%) increase in revenue, and a \$2,618 (0.2%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in costs associated with existing Park Construction projects including:
 - American River Ranch Parking Lot
 - Discovery Park Picnic Shelters
 - Discovery Park Restrooms
 - Effie Yeaw Nature Center Flooring
 - El Manto Restroom
 - Gibson Ranch Sensory Playground
 - Gibson Ranch ADA Improvements
 - Gibson Ranch Shade Structure and Site Improvements
 - Jean Harvie Roof
 - McFarland Ranch Barn
 - Shade Structure Harrington

- Trail Repairs

- Recommended growth of \$2,423,091 detailed later in this section.

The net increase in reimbursements is due to:

- A decrease in the amount of allocated Measure A funding for capital improvements.
- Recommended growth of \$2,423,091 detailed later in this section.

The increase in revenue is due to anticipated grant revenues from the Community Development Block Grant and Proposition 68 for Park Construction projects.

Use of Fund Balance reflects a carryover of \$1,544,431 in available balance.

- There are no changes to reserves.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Parks Construction	2,423,091	(2,423,091)	—	—	—

Recommended Growth Detail for the Program

Regional Parks and Open Space Capital Improvements (June)	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
	2,423,091	(2,423,091)	—	—	—

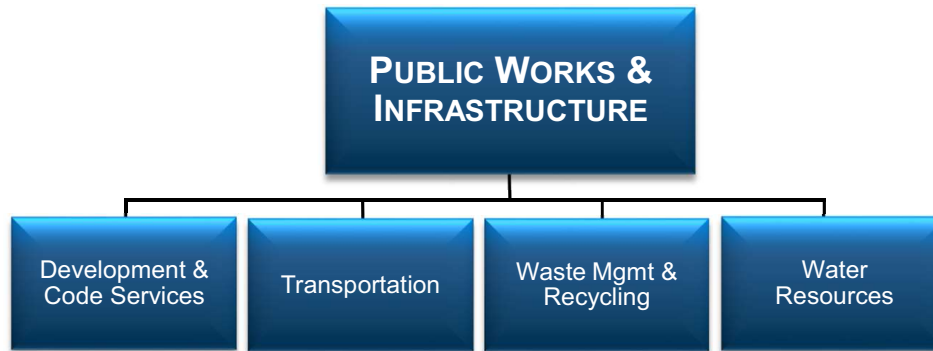
Funding to complete deferred maintenance and Americans with Disabilities Act (ADA) improvements to park facilities for high priority projects. This request is contingent upon approval of a request in the Financing Transfers/Reimbursement budget (Budget Unit 5110000).

Public Works and Infrastructure

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Agency Structure



Public Works and Infrastructure departments provide utility, infrastructure and construction management services to other governmental agencies as well as to the residents of the Unincorporated Area of the County.

Public Works and Infrastructure departments include:

Development and Code Services provides a variety of services including but not limited to the review of development activity to ensure compliance with laws and codes. The Office helps ensure that new projects compliment the quality of life in the County. The Office is comprised of the following divisions: Administrative Services, Building Permits and Inspection, Code Enforcement, Construction Management, and County Engineering.

Transportation provides road maintenance and improvement services in the Unincorporated Area of the County. The department has three broad areas of responsibility: planning programs and design; pavement, bridge, roadside and landscape maintenance; and traffic operations.

Waste Management and Recycling operates the County's integrated municipal solid waste system from curbside collection to recovery and diversion of recyclable materials, landfill disposal and renewable electricity generation. The Collections program provides for the residential curbside pickup of refuse, organic waste, and recyclables from 163,000 households, as well as curbside pick-up of bulky waste and large items by appointment. The North Area Recovery Station (NARS) serves as DWMR's transfer station for residential refuse and organic waste, and waste material from commercial waste haulers and noncommercial self-haul customers. Kiefer Landfill handles all refuse from residential collections, NARS, and other commercial and non-commercial customers in the Sacramento region, and includes a landfill gas to energy facility. DWMR also manages the County's commercial solid waste hauler franchises, including monitoring franchisee compliance with state diversion requirements and providing oversight on local waste management practices.

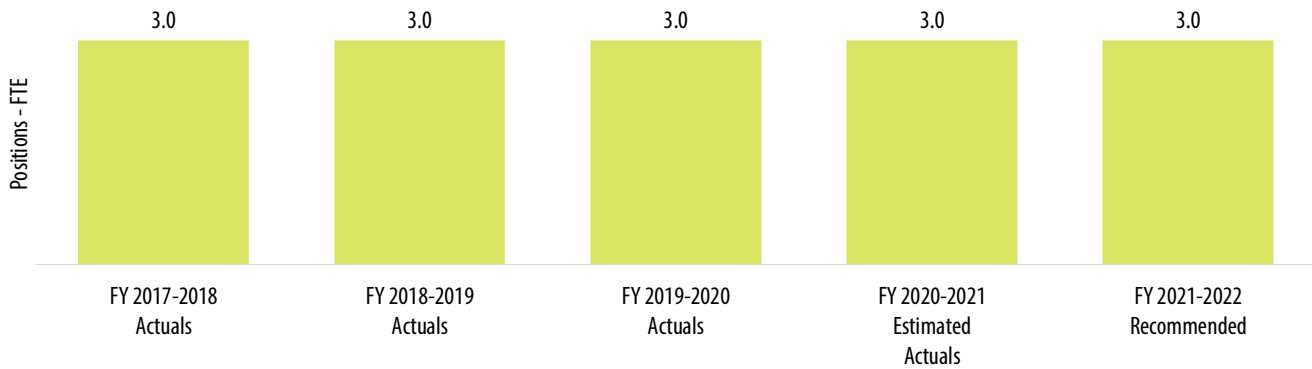
Water Resources maintains the county storm drainage collection and potable water distribution systems and manages the operating divisions within Water Resources and its attendant districts. The department's purpose is to protect, maintain and enhance public health, safety and general welfare in the areas of drainage, flood control and provision of fresh water.

Budget Units/Departments Summary

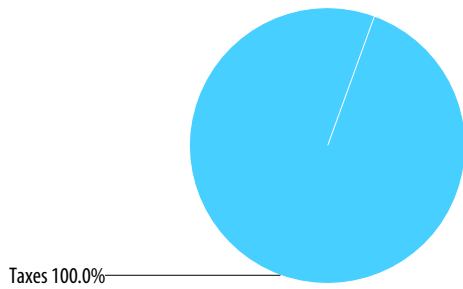
Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	5725729	Code Enforcement	\$9,809,064	\$9,809,064	\$4,721,502	53.0
General Fund Total			\$9,809,064	\$9,809,064	\$4,721,502	53.0
005A	2900000	Roads	\$158,407,458	\$108,266,851	\$24,638,404	—
005B	2960000	Department of Transportation	\$71,913,334	\$63,054,607	\$1,746,000	248.7
021A	2150000	Building Inspection	\$21,831,712	\$21,831,712	\$4,232,870	—
021E	2151000	Development and Code Services	\$59,463,671	\$54,952,074	\$1,370,764	264.0
025A	2910000	SCTDF Capital Fund	\$16,426,640	\$16,426,640	\$(472,511)	—
026A	2140000	Transportation-Sales Tax	\$65,434,826	\$58,317,260	\$2,197,049	—
028A	2800000	Connector Joint Powers Authority	\$716,788	\$716,788	\$0	3.0
050A	2240000	Solid Waste Authority	\$3,761,246	\$3,761,246	\$220,246	—
051A	2200000	Solid Waste Enterprise	\$217,676,024	\$137,972,792	\$13,858,236	314.0
052A	2250000	Solid Waste Enterprise-Capital Outlay	—	—	—	—
068A	2930000	Rural Transit Program	\$3,621,658	\$3,621,658	\$488,531	—
137A	1370000	Gold River Station #7 Landscape CFD	\$65,772	\$65,772	\$8,938	—
141A	1410000	Sacramento County LM CFD 2004-2	\$349,868	\$349,868	\$115,392	—
253A	2530000	CSA No. 1	\$2,822,346	\$2,822,346	\$165,495	—
315A	2810000	Water Agency Zone 11 - Drainage Infrastructure	\$20,887,400	\$16,887,400	\$8,682,400	—
318A	3044000	Water Agy-Zone 13	\$3,259,306	\$3,259,306	\$(1,182,773)	—
320A	3050000	Water Agency Enterprise	\$154,326,397	\$144,387,097	\$34,119,622	144.0
322A	3220001	Water Resources	\$51,540,135	\$47,596,235	\$10,170,735	134.6
330A	3300000	Landscape Maintenance District	\$1,039,877	\$1,039,877	—	—
Non-General Fund Total			\$853,544,458	\$685,329,529	\$100,359,398	1,108.3
Grand Total			\$863,353,522	\$695,138,593	\$105,080,900	1,161.3

CONNECTOR JOINT POWERS AUTHORITY

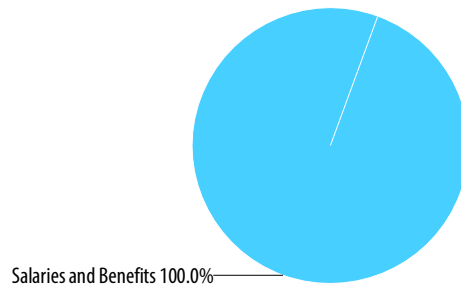
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Capital Southeast Connector Joint Powers Authority** is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Grove, to Highway 50 in El Dorado County, just east of El Dorado Hills. The Connector will link communities in El Dorado and Sacramento Counties and the cities of Folsom, Rancho Cordova and Elk Grove, alleviating traffic congestion on Highway 50, Interstate 5 and State Route 99. The Connector is being planned to reduce the distance traveled and save time during rush hour, enabling drivers to use a more direct route for faster, safer travel. The County budget document reflects only the salary and benefit appropriations of the Connector Joint Powers Authority (JPA).

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Capital Southeast Connector JPA	\$686,125	\$716,788	\$30,663	4.5%
Total Expenditures / Appropriations	\$686,125	\$716,788	\$30,663	4.5%
Net Financing Uses	\$686,125	\$716,788	\$30,663	4.5%
Total Revenue	\$686,125	\$716,788	\$30,663	4.5%
Use of Fund Balance	—	\$0	\$0	—%
Positions	3.0	3.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$686,125	\$716,788	\$30,663	4.5%
Services & Supplies	—	—	—	—%
Other Charges	—	—	—	—%
Total Expenditures / Appropriations	\$686,125	\$716,788	\$30,663	4.5%
Net Financing Uses	\$686,125	\$716,788	\$30,663	4.5%
Revenue				
Taxes	\$686,125	\$716,788	\$30,663	4.5%
Revenue from Use Of Money & Property	—	—	—	—%
Intergovernmental Revenues	—	—	—	—%
Total Revenue	\$686,125	\$716,788	\$30,663	4.5%
Use of Fund Balance	—	\$0	\$0	—%
Positions	3.0	3.0	—	—%

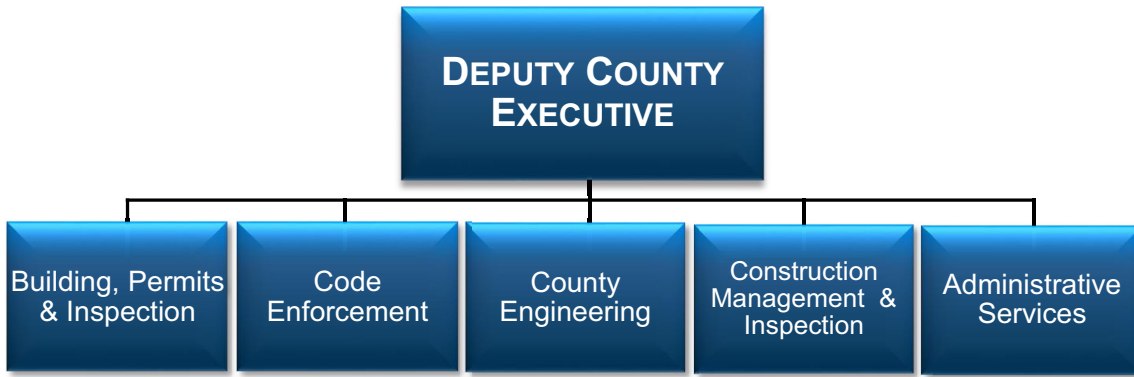
Summary of Changes

The Recommended Budget reflects a \$30,663 (4.5%) increase in total appropriations and revenue from the prior year Adopted Budget.

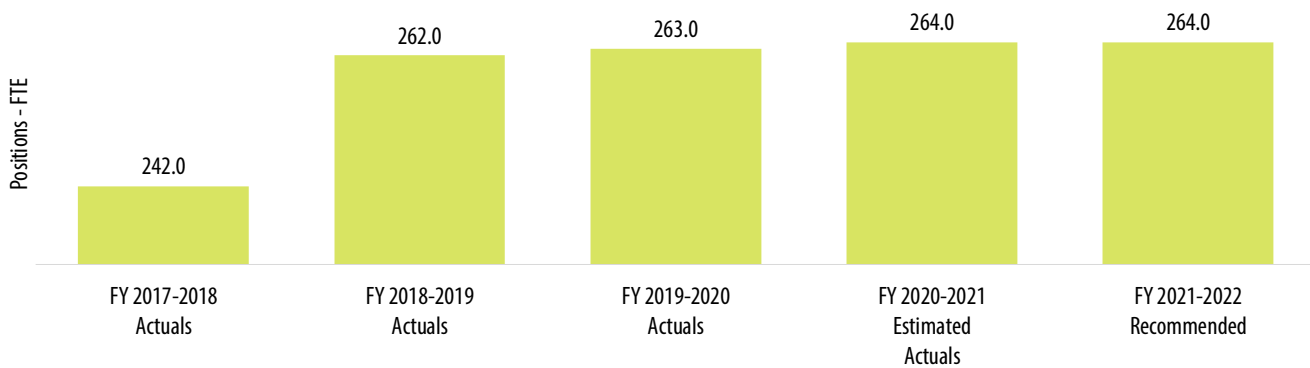
The increase in appropriations is primarily due to cost of living adjustments, equity increases and increases in retirement costs.

The increase in revenue is due to an increase in sales tax revenue.

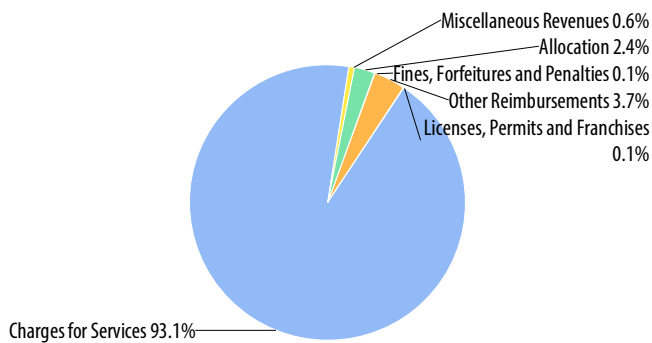
Department Structure
Steve Hartwig, Deputy County Executive



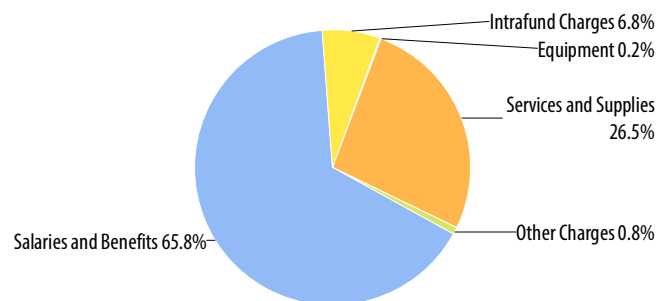
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Development and Code Services (DCS) provides various services to support building and development activities, and to ensure projects are constructed in accordance with California building codes, plans, specifications, and County standards. Services include issuing building permits, plan review, inspections, development fee calculations, surveying, and mapping. The divisions in this budget unit assist property owners as well as the building community with development projects and understanding the applicable laws and codes. The Office of Development and Code Services consists of the following programs:

- DCS-Administrative Services
- DCS-Building Permits and Inspection
- DCS-Construction Management and Inspection
- DCS-County Engineering

Goals

- To provide a construction management and inspection system that delivers consistent and efficient contract administration, inspections, information and assistance to customers.
- To ensure that projects are constructed and installed in accordance with the California Building Code, Sacramento County regulations and related building laws to safeguard the health and safety of the public.
- To provide accurate and timely review of land division maps and site improvement plans as well as land development information.

Accomplishments

- The Construction Management and Inspection Division (CMID) participated in several large projects including Sacramento Regional County Sanitation District EchoWater Project's flow equalization and channel aeration blower replacement; Department of Transportation Interstate 5/Metro Air Parkway interchange construction; Sacramento Area Sewer District's Mission Avenue trunk sewer rehabilitation; and Department of Waste Management and Recycling Module 4 Phase 1 base liner system installation.
- The Metro Air Park (MAP) Fee Program implementation approved by the Board in June 2020 has been a catalyst for the 1,800-acre Metro Air Park development. Since approval, over 3 million square feet of industrial buildings have been introduced into the County building permit system (grading, foundation and building permits). The next step will be commercial development in and around the new interchange and the Metro Air Parkway 'spine' to Elkhorn Boulevard. Currently, development applications (parcel maps, lot line adjustments, conditional use permits, design review, subdivision improvement agreements, etc.) are in process for the vast majority of the MAP acreage south of West Elkhorn Boulevard. Infrastructure construction associated with the MAP fee program implementation is robust and includes Serna Road, Skyking Road, Power Line Road, Allbaugh Road West and East, Lone Tree Road, Metro Air Parkway, 6 Traffic Signals along Metro Air Parkway, I-5 Auxiliary Lanes and the Metro Air Parkway Interchange. This is providing significant construction jobs now and end users at Metro Air Park will be providing significant jobs, as well as, increased County property tax revenue.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
DCS - Administrative Services	\$1,494,007	\$1,574,155	\$80,148	5.4%
DCS - Building Permits & Inspection	\$20,584,636	\$21,605,200	\$1,020,564	5.0%
DCS - Construction Management and Inspection Division	\$23,290,914	\$24,428,882	\$1,137,968	4.9%
DCS - County Engineering	\$11,356,658	\$11,855,434	\$498,776	4.4%
Total Expenditures / Appropriations	\$56,726,215	\$59,463,671	\$2,737,456	4.8%
Total Reimbursements	\$(4,065,001)	\$(4,511,597)	\$(446,596)	11.0%
Net Financing Uses	\$52,661,214	\$54,952,074	\$2,290,860	4.4%
Total Revenue	\$49,779,349	\$53,581,310	\$3,801,961	7.6%
Use of Fund Balance	\$2,881,865	\$1,370,764	\$(1,511,101)	(52.4)%
Positions	264.0	264.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$37,983,915	\$39,112,517	\$1,128,602	3.0%
Services & Supplies	\$14,701,181	\$15,733,776	\$1,032,595	7.0%
Other Charges	\$346,104	\$486,437	\$140,333	40.5%
Equipment	\$103,300	\$100,300	\$(3,000)	(2.9)%
Intrafund Charges	\$3,591,715	\$4,030,641	\$438,926	12.2%
Total Expenditures / Appropriations	\$56,726,215	\$59,463,671	\$2,737,456	4.8%
Intrafund Reimbursements Between Programs	\$(2,314,125)	\$(2,414,670)	\$(100,545)	4.3%
Other Reimbursements	\$(1,750,876)	\$(2,096,927)	\$(346,051)	19.8%
Total Reimbursements	\$(4,065,001)	\$(4,511,597)	\$(446,596)	11.0%
Net Financing Uses	\$52,661,214	\$54,952,074	\$2,290,860	4.4%
Revenue				
Licenses, Permits & Franchises	\$55,000	\$55,000	—	—%
Fines, Forfeitures & Penalties	\$29,800	\$29,800	—	—%
Charges for Services	\$49,360,571	\$53,130,165	\$3,769,594	7.6%
Miscellaneous Revenues	\$333,978	\$366,345	\$32,367	9.7%
Total Revenue	\$49,779,349	\$53,581,310	\$3,801,961	7.6%
Use of Fund Balance	\$2,881,865	\$1,370,764	\$(1,511,101)	(52.4)%
Positions	264.0	264.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,737,456 (4.8%) increase in total appropriations, a \$446,596 (11.0%) increase in reimbursements, a \$3,801,961 (7.6%) increase in revenue, and a \$1,511,101 (52.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments (COLAs), retirement, insurance, and a decrease in salary savings as the Department expects to fill vacant positions.
- Increases in the allocated costs of \$1,149,480, \$844,720 of which are liability insurance costs that largely stem from vehicle accidents and lawsuits, primarily in the Building Inspection Division.
- Increases in direct charges for services from other departments, including cell phone, technology, equipment maintenance, vehicle, and fuel costs; as well as increases in office and safety supplies.
- Recommended growth of \$126,672 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to an increase in overhead costs resulting from increased expenditures.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth of \$126,672 summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$1,370,764 in available balance.

- There are no changes to reserves.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
DCS - Construction Management and Inspection Division	87,110	—	87,110	—	—
DCS - County Engineering	39,562	—	39,562	—	—

DCS - Administrative Services

Program Overview

DCS – Administrative Services provides management, leadership, and administrative support to the Office of Development and Code Services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,138,448	\$1,201,617	\$63,169	5.5%
Services & Supplies	\$355,559	\$372,538	\$16,979	4.8%
Total Expenditures / Appropriations	\$1,494,007	\$1,574,155	\$80,148	5.4%
Total Reimbursements between Programs	\$(1,246,710)	\$(1,339,381)	\$(92,671)	7.4%
Other Reimbursements	\$(211,583)	\$(214,774)	\$(3,191)	1.5%
Total Reimbursements	\$(1,458,293)	\$(1,554,155)	\$(95,862)	6.6%
Net Financing Uses	\$35,714	\$20,000	\$(15,714)	(44.0)%
Revenue				
Charges for Services	\$18,000	\$20,000	\$2,000	11.1%
Total Revenue	\$18,000	\$20,000	\$2,000	11.1%
Use of Fund Balance	\$17,714	—	\$(17,714)	(100.0)%
Positions	8.0	8.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$80,148 (5.4%) increase in total appropriations, a \$95,862 (6.6%) increase in reimbursements, a \$2,000 (11.1%) increase in revenue, and a \$17,714 (100%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to COLAs, retirement, and insurance.
- Increases in allocated costs.
- Increases in direct charges for services from other departments, including cell phone, technology, equipment maintenance, vehicle, and fuel costs; as well as increases in office and safety supplies.

The increase in reimbursements is due to an increase in overhead costs charged to the divisions resulting from an increase in expenditures.

The increase in revenue is due to an increase in customer billings.

Use of Fund Balance reflects a carryover of \$0 in available balance.

DCS - Building Permits & Inspection

Program Overview

DCS – Building Permits and Inspection provides inspection, plan review and permit issuance for all private construction in the County.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$13,402,891	\$13,784,107	\$381,216	2.8%
Services & Supplies	\$5,482,767	\$6,073,440	\$590,673	10.8%
Other Charges	\$235,047	\$273,088	\$38,041	16.2%
Intrafund Charges	\$1,463,931	\$1,474,565	\$10,634	0.7%
Total Expenditures / Appropriations	\$20,584,636	\$21,605,200	\$1,020,564	5.0%
Other Reimbursements	\$(157,076)	\$(154,788)	\$2,288	(1.5)%
Total Reimbursements	\$(157,076)	\$(154,788)	\$2,288	(1.5)%
Net Financing Uses	\$20,427,560	\$21,450,412	\$1,022,852	5.0%
Revenue				
Charges for Services	\$20,343,961	\$21,387,312	\$1,043,351	5.1%
Miscellaneous Revenues	\$41,200	\$41,200	—	—%
Total Revenue	\$20,385,161	\$21,428,512	\$1,043,351	5.1%
Use of Fund Balance	\$42,399	\$21,900	\$(20,499)	(48.3)%
Positions	101.0	101.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,020,564 (5.0%) increase in total appropriations, a \$2,288 (1.5%) decrease in reimbursements, a \$1,043,351 (5.1%) increase in revenue, and a \$20,499 (48.3%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is due to:

- Increases in salary and benefit costs relating to COLAs, retirement, and insurance, and a decrease in salary savings as the Department expects to fill vacant positions.
- Increases in allocated costs. The cost allocation for liability insurance increased \$685,885 due to vehicle accidents and lawsuits in this Division.
- Increases in costs for planner services resulting from increases in salary and benefit costs.

- Increases in costs are offset by decreases in direct charges for services from other departments in areas including collections, technology, vehicle rental, finance related costs, and general services work requests based on use or completion of projects.

The decrease in reimbursements is due to a decrease in lease costs for the East Area Service Center. Building Inspection is charged for the entire cost of the lease and reimbursed with general fund for the square footage not occupied.

The increase in revenue is due to an increase in expenditures. Costs in this division are fully recovered through customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.

Use of Fund Balance reflects a carryover of \$21,900 in available balance.

DCS - Construction Management and Inspection Division

Program Overview

DCS – Construction Management and Inspection Division ensures that contractors construct public buildings in accordance with approved plans and specifications. The materials testing laboratory handles testing and verification of construction materials and processes used in construction of public improvements.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$16,566,039	\$16,999,643	\$433,604	2.6%
Services & Supplies	\$5,306,137	\$5,498,334	\$192,197	3.6%
Other Charges	\$52,623	\$131,154	\$78,531	149.2%
Equipment	\$35,300	\$100,300	\$65,000	184.1%
Intrafund Charges	\$1,330,815	\$1,699,451	\$368,636	27.7%
Total Expenditures / Appropriations	\$23,290,914	\$24,428,882	\$1,137,968	4.9%
Total Reimbursements between Programs	\$(147,415)	\$(155,289)	\$(7,874)	5.3%
Other Reimbursements	\$(991,015)	\$(1,311,149)	\$(320,134)	32.3%
Total Reimbursements	\$(1,138,430)	\$(1,466,438)	\$(328,008)	28.8%
Net Financing Uses	\$22,152,484	\$22,962,444	\$809,960	3.7%
Revenue				
Charges for Services	\$20,390,016	\$22,175,892	\$1,785,876	8.8%
Miscellaneous Revenues	\$1,500	—	\$(1,500)	(100.0)%
Total Revenue	\$20,391,516	\$22,175,892	\$1,784,376	8.8%
Use of Fund Balance	\$1,760,968	\$786,552	\$(974,416)	(55.3)%
Positions	114.0	114.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,137,968 (4.9%) increase in total appropriations, a \$328,008 (28.8%) increase in reimbursements, a \$1,784,376 (8.8%) increase in revenue, and a \$974,416 (55.3%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to COLAs, retirement, insurance, and a slight decrease in salary savings.
- Increases in allocated costs.

- Increases in direct charges for services from other departments, including cell phone, technology, equipment maintenance, contract management, fiscal services, vehicle, and fuel costs.
- Recommended growth of \$87,110 detailed later in this section.

The increase in reimbursements is due to increases in division overhead costs charged to CMID and the CMID Materials Test Lab. The increase in overhead is due to an increase in expenditures.

The increase in revenue is due to:

- Increases in projects and expenditures overall. Costs in this division are fully recovered through customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth of \$87,110 detailed later in this section.

Use of Fund Balance reflects a carryover of \$786,552 in available balance.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS - Business/Conference Increase - CMID Lab					
	15,000	—	15,000	—	—
Increase appropriations for business/conferences to comply with certification requirements. This request will be funded by project revenue.					
DCS-Fixed Assets-Hamburg Wheel Tracker-CMID Lab					
	78,000	—	78,000	—	—
Replace old equipment with equipment that aligns with current specifications and test methods. Hot Mix Asphalt mix design methods specified by Caltrans have gradually moved to the Superpave method, where asphalt is tailored to a specific climate and use. CMID Materials Testing Lab has replaced old equipment to align with the current specifications and test methods. The Hamburg Wheel Tracker is the remaining part of the replacement process. With this replacement, the Lab will be fully equipped to perform Quality Assurance testing on public works projects. This one-time growth request will be fully funded by project revenue.					
DCS-Reallocate 1.0 FTE Construction Inspector to 1.0 FTE Construction Materials Lab Tech 2 - CMID					
	10,594	—	10,594	—	—
Reallocate 1.0 FTE (vacant) Construction Inspector position to 1.0 FTE Construction Materials Lab Technician Level 2 position to fulfill the increased testing of additional types of materials. The request will be fully funded by project revenue.					
DCS-Reallocate 1.0 Sr. Safety Specialist position to 1.0 FTE Senior Safety Specialist position					
	(16,484)	—	(16,484)	—	—
Reallocate 1.0 FTE (vacant) Building Inspector 2 Range B position to 1.0 FTE Senior Safety Specialist position to fulfill Safety Services demand. CMID will also be eliminating the Safety Specialist Annuitant Extra Help position, which will offset a portion of the cost of the position. The remainder will be fully funded by the multiple divisions in Office of Development & Code Services.					

DCS - County Engineering

Program Overview

DCS-County Engineering consists of three sections described below:

- Special Districts provides funding for a range of transportation, water, sewer, and drainage capital improvements, landscape maintenance, library facilities, and Sheriff services.
- Site Improvements and Permits reviews and approves improvement plans; assists property owners and developers in subdividing property or constructing improvements; provides internal support for County departments by reviewing building permits, calculating and assessing infrastructure, road and transit, sewer connection, drainage, and water connection fees. This program also serves the development community by providing copies of plans and specifications of County projects, processing encroachment permits for construction in the public right-of-way, and processing transportation permits for oversize loads.
- Surveys reviews and enforces conditions of approval for final and parcel maps to assure orderly land development in compliance with regulatory requirements; reviews records of survey and corner records to maintain records of property boundaries and survey monuments controlling the boundaries. This program is also responsible for surveying and mapping of county roads and other public facilities operated and maintained by the County, and to maintain a fair and accurate record of said surveys in support of maintenance, improvement and operation of said facilities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,876,537	\$7,127,150	\$250,613	3.6%
Services & Supplies	\$3,556,718	\$3,789,464	\$232,746	6.5%
Other Charges	\$58,434	\$82,195	\$23,761	40.7%
Equipment	\$68,000	—	\$(68,000)	(100.0)%
Intrafund Charges	\$796,969	\$856,625	\$59,656	7.5%
Total Expenditures / Appropriations	\$11,356,658	\$11,855,434	\$498,776	4.4%
Total Reimbursements between Programs	\$(920,000)	\$(920,000)	—	—%
Other Reimbursements	\$(391,202)	\$(416,216)	\$(25,014)	6.4%
Total Reimbursements	\$(1,311,202)	\$(1,336,216)	\$(25,014)	1.9%
Net Financing Uses	\$10,045,456	\$10,519,218	\$473,762	4.7%
Revenue				
Licenses, Permits & Franchises	\$55,000	\$55,000	—	—%
Fines, Forfeitures & Penalties	\$29,800	\$29,800	—	—%
Charges for Services	\$8,608,594	\$9,546,961	\$938,367	10.9%
Miscellaneous Revenues	\$291,278	\$325,145	\$33,867	11.6%
Total Revenue	\$8,984,672	\$9,956,906	\$972,234	10.8%
Use of Fund Balance	\$1,060,784	\$562,312	\$(498,472)	(47.0)%
Positions	41.0	41.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$498,776 (4.4%) increase in total appropriations, a \$25,014 (1.9%) increase in reimbursements, a \$972,234 (10.8%) increase in revenue, and a \$498,472 (47.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs relating to COLAs, retirement, and insurance.
- Increases in allocated costs and direct charges for services from other departments, including cell phone, technology, equipment maintenance, contract management, finance related services, vehicle, and fuel costs.
- Increases in pass through costs for public works services.
- Increases in costs are offset by a reduction in one-time equipment costs in the Surveys Section.
- Recommended growth of \$39,562 detailed later in this section.

The increase in reimbursements is due to an increase in overhead costs charged to the Divisions. The increase in overhead is due to an increase in expenditures.

The increase in revenue is due to:

- Increases in projects and expenditures. Costs in this division are fully recovered through customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth of \$39,562 detailed later in this section.

Use of Fund Balance reflects a carryover of \$562,312 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS-Add Extra Help Budget-Special Districts	39,562	—	39,562	—	—

Add extra help to allow a training /transitional period for Special Districts after losing valuable institutional knowledge as a result of recent promotions, and retirements. The funds will be used to hire the former Manager of Special Districts back as a retired annuitant. Funding for this request will come from the special districts managed by the Special Districts Section. This is a one-time growth request.

Budget Unit Functions & Responsibilities

Building Inspection (Special Revenue Fund) provides financing for building safety and inspection services performed in the Unincorporated Area of Sacramento County by the Building Permits and Inspection Division (BPID) in the Department of Development and Code. The funds are transferred from this Special Revenue Fund to the Office of Development and Code Services budget unit 2151000 (021F).

Goals

- Ensure financing is available for division operations via fees and labor rates.
- Collect Building Permit fees as directed by the fee ordinance adopted by the Board of Supervisors.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Building Inspection	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Total Expenditures / Appropriations	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Net Financing Uses	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Total Revenue	\$17,598,841	\$17,598,842	\$1	—%
Use of Fund Balance	\$4,703,332	\$4,232,870	\$(470,462)	(10.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$21,857,173	\$21,386,712	\$(470,461)	(2.2)%
Other Charges	\$445,000	\$445,000	—	—%
Total Expenditures / Appropriations	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Net Financing Uses	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Revenue				
Licenses, Permits & Franchises	\$17,117,000	\$17,239,001	\$122,001	0.7%
Fines, Forfeitures & Penalties	\$7,500	\$7,500	—	—%
Revenue from Use Of Money & Property	\$30,000	\$30,000	—	—%
Intergovernmental Revenues	\$35,000	\$45,000	\$10,000	28.6%
Charges for Services	\$406,841	\$268,841	\$(138,000)	(33.9)%
Miscellaneous Revenues	\$2,500	\$8,500	\$6,000	240.0%
Total Revenue	\$17,598,841	\$17,598,842	\$1	—%
Use of Fund Balance	\$4,703,332	\$4,232,870	\$(470,462)	(10.0)%

Summary of Changes

The Recommended Budget reflects a \$470,461 (2.1%) decrease in total appropriations, a \$1 (0.0%) increase in revenue, and a \$470,462 (10%) decrease in use of fund balance from the prior year Adopted Budget.

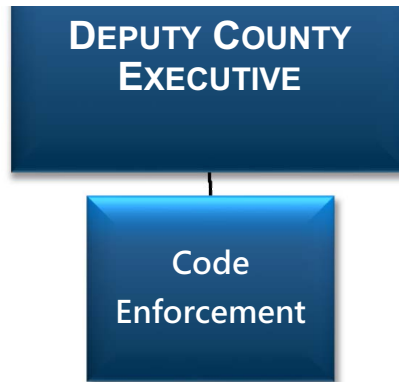
The decrease in total appropriations is due to rightsizing of Public Works Services expenditures that correspond with financing needs in the Building Permits and Inspection Division (021F) in the Development and Code Services Budget Unit. In Fiscal Year (FY) 2019-20, expenditures were increased to offset an increase in fund balance. FY 2021-22 expenditures correspond with financing needs in 021F and are lower than prior year budget, even though the need in 021F has increased.

Revenue has not changed as permit activity is anticipated to remain consistent through FY 2021-22.

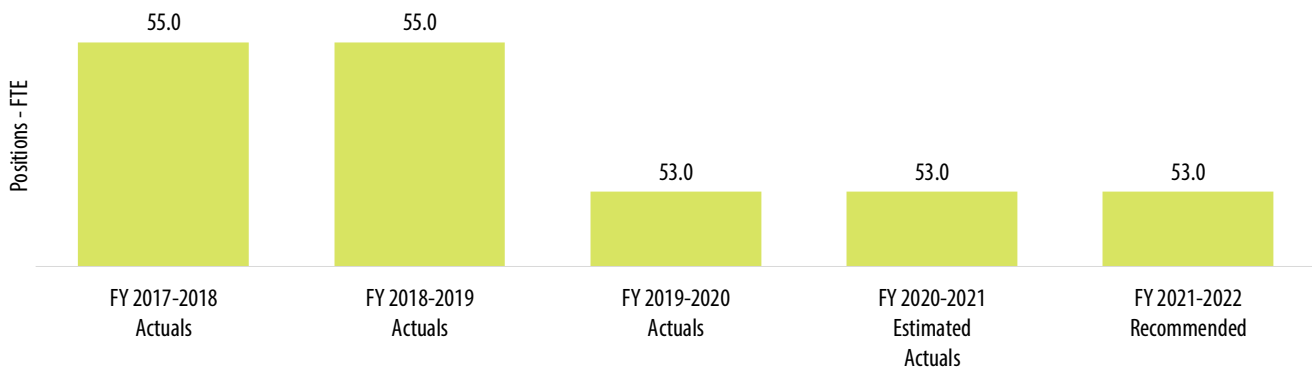
Use of Fund Balance reflects the net of a carryover of \$3,813,127 in available balance and a reserve release of \$419,744.

- The reserve has decreased \$419,744.

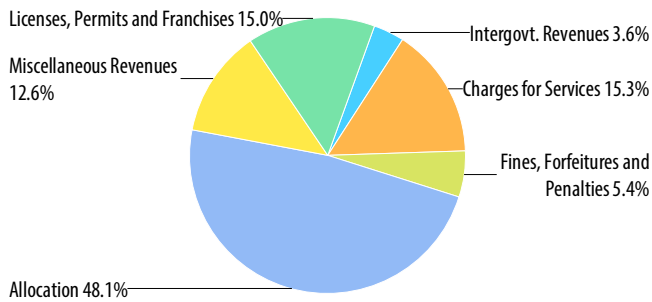
Department Structure
Steve Hartwig, Deputy County Executive



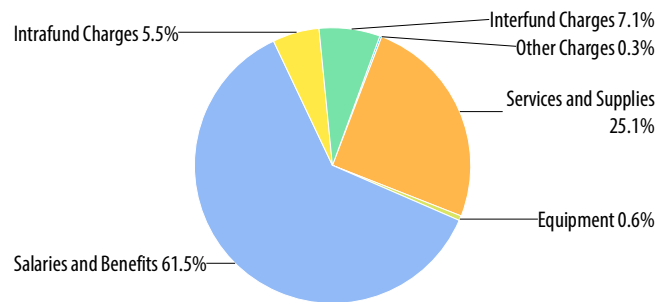
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Code Enforcement investigates violations of housing, zoning and vehicle codes in the unincorporated Sacramento County. Staff tries to achieve voluntary compliance through notification and education. When necessary, legal procedures are used including boarding structures, removing junk and rubbish and junk vehicles, civil citations, criminal citations and demolition of dangerous buildings. The goal is to maintain and improve property values and the quality of life for residents, visitors and business owners.

Goals

- Assist with improving the physical, social, and economic health of communities by proactively educating and engaging residents in code compliance efforts.
- Ensure all County Code Enforcement Officers are certified through CACEO (California Association of Code Enforcement Officers).
- Complete refreshing of County Codes 16.18, 16.20, 16.22, and 16.23. Updates will go before the Board of Supervisors in spring or early summer.

Accomplishments

- Code Enforcement made improvements to community education efforts. The Tenants Rights handout was translated into nine different languages to ensure tenants have access. Code Enforcement also provided updated training to 311 staff so they can better serve the constituency of Sacramento County related to Code Enforcement’s functions.
- Code Enforcement assisted Public Health throughout the year, providing outreach and noticing businesses that were in violation of the Public Health Order. For the first six months, Code Enforcement was noticing violators throughout all cities within the County.
- Code Enforcement assisted the Department of Waste Management and Recycling with recycling outreach to multi-family dwelling and apartment complexes. Moving forward, outreach will also include businesses.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Code Enforcement	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Total Expenditures / Appropriations	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Net Financing Uses	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Total Revenue	\$4,856,102	\$5,087,562	\$231,460	4.8%
Net County Cost	\$5,782,097	\$4,721,502	\$(1,060,595)	(18.3)%
Positions	53.0	53.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,709,501	\$6,031,657	\$322,156	5.6%
Services & Supplies	\$2,297,034	\$2,463,071	\$166,037	7.2%
Other Charges	\$25,000	\$25,000	—	—%
Equipment	\$55,000	\$55,000	—	—%
Interfund Charges	\$695,063	\$698,254	\$3,191	0.5%
Intrafund Charges	\$1,856,601	\$536,082	\$(1,320,519)	(71.1)%
Total Expenditures / Appropriations	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Net Financing Uses	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Revenue				
Licenses, Permits & Franchises	\$1,467,700	\$1,467,700	—	—%
Fines, Forfeitures & Penalties	\$533,000	\$533,000	—	—%
Intergovernmental Revenues	\$350,000	\$350,000	—	—%
Charges for Services	\$1,502,000	\$1,502,000	—	—%
Miscellaneous Revenues	\$1,003,402	\$1,234,862	\$231,460	23.1%
Total Revenue	\$4,856,102	\$5,087,562	\$231,460	4.8%
Net County Cost	\$5,782,097	\$4,721,502	\$(1,060,595)	(18.3)%
Positions	53.0	53.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$829,135 (7.8%) decrease in total appropriations, a \$231,460 (4.8%) increase in revenue, and a \$1,060,595 (18.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Elimination of \$1,318,977 in general fund pass through to the District Attorney's Office to fund community prosecutors, vehicles, and fuel. This general fund amount will go directly to the District Attorney starting in Fiscal Year 2021-22.
- Increases in salary and benefit costs related to cost of living adjustments, retirement costs, and a decrease in budgeted salary savings.
- Increases in allocated costs for liability insurance related to ongoing lawsuits and unemployment insurance related to the pandemic.
- An increase in collections services costs from Revenue Recovery in the Department of Finance due to the time and difficulty involved in collecting certain revenues.
- Recommended growth of \$97,745 detailed later in this section.

- Recommended reductions of \$66,128 detailed later in this section.

The increase in revenue is due to:

- Additional funding from the Department of Waste Management and Recycling for increases in labor costs for enforcement activities and support to the illegal dumping program.
- Recommended growth of \$131,560 detailed later in this section.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Code Enforcement	97,745	—	131,560	(33,815)	1.0

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Code Enforcement	(66,128)	—	—	(66,128)	(1.0)

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS-Add 1.0 Code Enforcement Officer - Code Enforcement					
	97,745	—	131,560	(33,815)	1.0

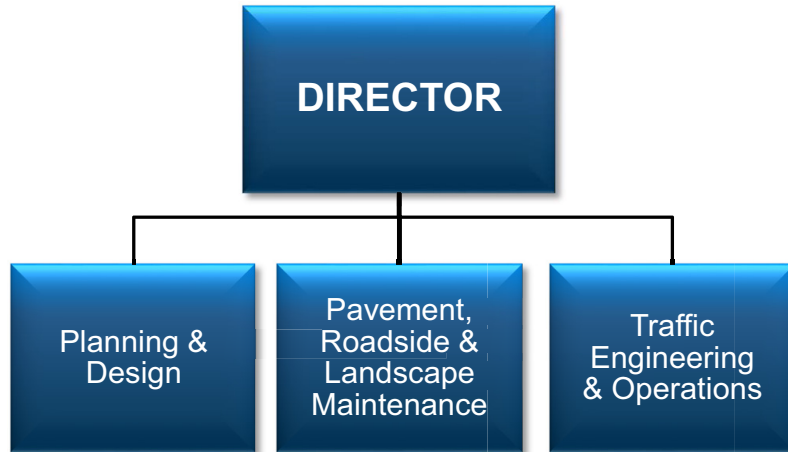
Add 1.0 FTE Code Enforcement Officer for increased services to Waste Management & Recycling. The position will be funded by Waste Management & Recycling. Due to the upcoming new ordinances related to garbage recycling, Waste Management will fund another position as we increase outreach for commercial, industrial, multi-unit complexes, and single family residences about what can and can't go in to the different cans. This will also increase the amount of enforcement required going forward. This increase in services will allow Waste Management and Code Enforcement to develop the program and outreach, and implement the changes in a timely manner before it takes effect in 2024.

Recommended Reduction Detail for the Program

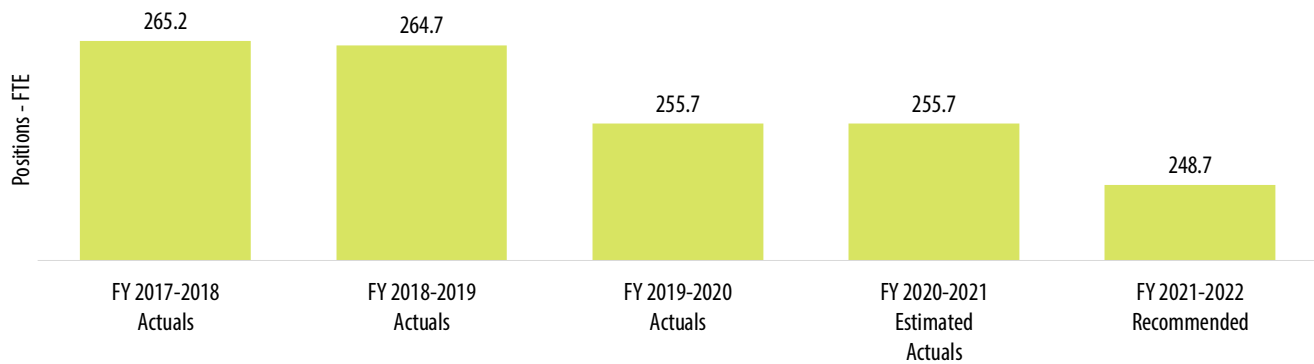
	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DCS-Delete 1.0 Office Assistant-Code Enforcement					
	(66,128)	—	—	(66,128)	(1.0)

Delete 1.0 vacant FTE Office Assistant Level 2 position to meet net County cost target. This reduction will impact response time to 311 constituent complaints, officer requests, and case support for Rental Housing, Illegal Dumping, and Zoning.

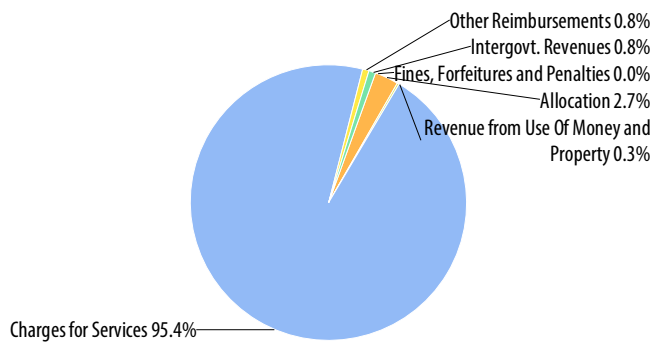
Department Structure Ron Vicari, Director



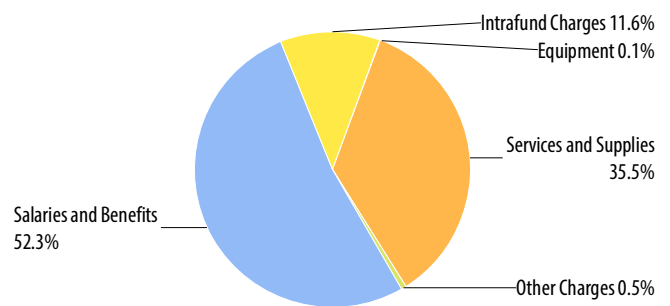
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Transportation** (DOT) provides transportation planning, traffic management, road maintenance and construction services for over 2,200 miles of roads in the Unincorporated Area of Sacramento County through the following programs:

- Department Administration
- Maintenance and Operations
- Planning, Programs and Design

Goals

- Increase customer awareness of services provided to communities through a multimedia campaign.
- Utilizing a seven to ten year repair or replacement program, maintain the quality of all regulatory, warning and guide signs.
- Prevent the deterioration of paved surfaces, improve drainage and ensure visibility of roadside markers and signs by controlling vegetation growth along streets and highways.
- Reduce delays and increase the average speed over the length of a given corridor to improve travel times.
- Improve the pavement condition on County roadways and reduce the backlog of unmet road maintenance and rehabilitation needs.
- Implement complete street improvements to ensure mobility for all users of the County roadway system.

Accomplishments

- Implementation of the 311 Service Request to INFOR Maintenance Management System interface. The new interface eliminates manual and duplicate data entry by automating critical information such as new requests, status updates, and completed tasks between both systems.
- Implemented measures to reduce the cost of new development in the County by providing updates to major plan area finance plans. Department of Transportation continued to work with the Board of Supervisors to evaluate strategies to modify improvement triggers to ensure improvements keep pace with new development and to confirm that the cost burden to development projects is equitable.
- Organized and secured funding for more than a dozen capital projects identified in the FY 2021-22 Capital Improvement Plan. A few of the larger projects include:
 - 47th Avenue Pedestrian and Bicycle Improvements
 - A.C. Overlay/Pavement Project SB1 Phase 4 & 5
 - Elk Grove – Florin Road Widening – North of Elder Creek to Florin Road
 - Fair Oaks Boulevard Improvements – Phase 3 – Marconi Avenue
 - Folsom Boulevard Complete Street Improvements – Phase 1
 - Hazel Avenue at U.S. Highway 50 Interchange
 - Hazel Avenue – Phase 3
 - Interstate 5 (I-5) Auxiliary Lane State Route 99 to Metro Air Parkway

- Increased pavement overlay program; repaired over sixty-three thousand potholes.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Department Administration	\$8,480,832	\$8,547,024	\$66,192	0.8%
Maintenance and Operations	\$49,604,616	\$51,249,427	\$1,644,811	3.3%
Planning, Programs and Design	\$11,627,041	\$12,116,883	\$489,842	4.2%
Total Expenditures / Appropriations	\$69,712,489	\$71,913,334	\$2,200,845	3.2%
Total Reimbursements	\$(8,857,452)	\$(8,858,727)	\$(1,275)	0.0%
Net Financing Uses	\$60,855,037	\$63,054,607	\$2,199,570	3.6%
Total Revenue	\$58,833,317	\$61,308,607	\$2,475,290	4.2%
Use of Fund Balance	\$2,021,720	\$1,746,000	\$(275,720)	(13.6)%
Positions	255.7	248.7	(7.0)	(2.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$36,093,120	\$37,578,754	\$1,485,634	4.1%
Services & Supplies	\$24,935,790	\$25,494,591	\$558,801	2.2%
Other Charges	\$236,607	\$394,742	\$158,135	66.8%
Equipment	\$73,000	\$70,000	\$(3,000)	(4.1)%
Intrafund Charges	\$8,373,972	\$8,375,247	\$1,275	0.0%
Total Expenditures / Appropriations	\$69,712,489	\$71,913,334	\$2,200,845	3.2%
Intrafund Reimbursements Between Programs	\$(8,373,972)	\$(8,375,247)	\$(1,275)	0.0%
Other Reimbursements	\$(483,480)	\$(483,480)	—	—%
Total Reimbursements	\$(8,857,452)	\$(8,858,727)	\$(1,275)	0.0%
Net Financing Uses	\$60,855,037	\$63,054,607	\$2,199,570	3.6%
Revenue				
Fines, Forfeitures & Penalties	\$4,000	\$4,000	—	—%
Revenue from Use Of Money & Property	\$106,860	\$161,777	\$54,917	51.4%
Intergovernmental Revenues	\$506,000	\$506,000	—	—%
Charges for Services	\$58,216,457	\$60,636,830	\$2,420,373	4.2%
Total Revenue	\$58,833,317	\$61,308,607	\$2,475,290	4.2%
Use of Fund Balance	\$2,021,720	\$1,746,000	\$(275,720)	(13.6)%
Positions	255.7	248.7	(7.0)	(2.7)%

Summary of Changes

The Recommended Budget reflects a \$2,200,845 (3.2%) increase in appropriations, a \$1,275 (0.0%) increase in reimbursements, a \$2,475,290 (4.2%) increase in revenue, and a \$275,720 (13.6%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A \$1 million net increase in staffing costs due to cost of living adjustments (COLAS) and increases in retirement and health insurance costs, the deletion of 7.0 vacant positions (\$620,000), the reallocation of one position and a \$1.1 million reduction in salary savings as the department is planning to fill positions kept vacant due to prior year fiscal uncertainties related to COVID-19.
- Increases in heavy equipment rental costs, radio and cell phone costs, electricity and disposal costs, and backhoe and porta potty rental costs.
- Allocated cost increases of \$581,000, with the largest increases in worker's compensation, unemployment insurance, liability insurance, property insurance and the countywide cost plan.

- Recommended growth of \$49,600 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements and revenues are due to:

- Higher department overhead costs and charges for public works services related to the increases in allocated costs and salary and benefits increases.
- Recommended growth of \$49,600 summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$1,746,000 in available balance.

- There are no changes to reserves.

Position counts have decreased by 7.0 FTE from the prior year Adopted Budget due to:

- 7.0 FTE recommended net Base decrease.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Maintenance and Operations	49,600	—	49,600	—	—

Department Administration

Program Overview

Department Administration provides services to all entities of the Department of Transportation, including direct support to the Director. Services include payroll management, facilities management, procurement and accounts payable, customer service and 311 service request coordination, employee safety programs, employee training, budgeting and fiscal services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,699,026	\$3,596,623	\$(102,403)	(2.8)%
Services & Supplies	\$4,545,199	\$4,566,659	\$21,460	0.5%
Other Charges	\$236,607	\$383,742	\$147,135	62.2%
Total Expenditures / Appropriations	\$8,480,832	\$8,547,024	\$66,192	0.8%
Total Reimbursements between Programs	\$(8,373,972)	\$(8,375,247)	\$(1,275)	0.0%
Total Reimbursements	\$(8,373,972)	\$(8,375,247)	\$(1,275)	0.0%
Net Financing Uses	\$106,860	\$171,777	\$64,917	60.7%
Revenue				
Revenue from Use Of Money & Property	\$106,860	\$161,777	\$54,917	51.4%
Charges for Services	—	\$10,000	\$10,000	—%
Total Revenue	\$106,860	\$171,777	\$64,917	60.7%
Use of Fund Balance				
Positions	24.6	22.6	(2.0)	(8.1)%

Summary of Changes

The Recommended Budget reflects a \$66,192 (0.8%) increase in total appropriations, a \$1,275 (0.0%) increase in reimbursements, and a \$64,917 (60.7%) increase in revenue from the prior year Adopted Budget.

The net increase in total appropriations is primarily due to increases in the countywide cost plan allocation and salary and benefits costs, partially offset by the deletion of 1.0 FTE vacant Office Assistant position and 1.0 FTE vacant Secretary position.

The increase in revenue is due to anticipated interest income and charges for services.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Maintenance and Operations

Program Overview

Maintenance & Operations includes two primary functional areas described below.

- Pavement, Roadside and Landscape Maintenance - Maintains and repairs all public street and roadway facilities. Repairs or replaces steel guardrails, sound walls, pedestrian walkways and fences; maintains roadside shoulders, ditches, curbs, culverts and gutters; and operates and maintains movable and fixed bridges. Provides maintenance of street trees and landscaped areas.
- Traffic Engineering and Operations

Engineering: Prepares traffic reports and conducts studies pertaining to traffic conditions; investigates traffic problems; conducts safety studies and research; makes recommendations for improvements on existing streets and highways; reviews designs for new construction; and approves traffic handling and control for construction projects on county roads. Also develops priority lists of potential projects; submits project proposals to other agencies; and administers the residential street speed control, radar enforcement and school crossing guard programs.

Operations: Sets and monitors the timing of all county traffic signal systems and networks; maintains existing traffic signal, highway lighting and general street lighting equipment; inspects and tests new traffic signal control equipment; advises on traffic signal and lighting construction projects; installs and maintains all traffic and street name signs, pavement markings and bikeway striping; and administers the Graffiti Removal Program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$24,147,253	\$25,284,522	\$1,137,269	4.7%
Services & Supplies	\$19,155,555	\$19,652,181	\$496,626	2.6%
Other Charges	—	\$11,000	\$11,000	—%
Equipment	\$61,000	\$70,000	\$9,000	14.8%
Intrafund Charges	\$6,240,808	\$6,231,724	\$(9,084)	(0.1)%
Total Expenditures / Appropriations	\$49,604,616	\$51,249,427	\$1,644,811	3.3%
Other Reimbursements	\$(483,480)	\$(483,480)	—	—%
Total Reimbursements	\$(483,480)	\$(483,480)	—	—%
Net Financing Uses	\$49,121,136	\$50,765,947	\$1,644,811	3.3%
Revenue				
Intergovernmental Revenues	\$506,000	\$506,000	—	—%
Charges for Services	\$48,492,442	\$50,347,947	\$1,855,505	3.8%
Total Revenue	\$48,998,442	\$50,853,947	\$1,855,505	3.8%
Use of Fund Balance	\$122,694	\$(88,000)	\$(210,694)	(171.7)%
Positions	184.0	180.0	(4.0)	(2.2)%

Summary of Changes

The Recommended Budget reflects a \$1,644,811 (3.3%) increase in total appropriations, a \$1,855,505 (3.8%) increase in revenue, and a \$210,694 (171.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Increases in allocated costs, labor costs, various services and supplies costs and a decrease in salary savings due to vacant positions previously held vacant due to uncertainties related to COVID-19 anticipated to be filled in FY 2021-22.
- Partially offsetting reductions resulting from the reallocation of 1.0 FTE Senior Civil Engineer to 1.0 FTE Senior Landscape Architect and the deletion of five vacant positions including 2.0 FTE Senior Highway Maintenance Workers, 1.0 FTE Traffic Signs Maintenance Worker 2, 1.0 FTE Traffic Signs Supervisor and 1.0 FTE Highway Maintenance Worker.
- Recommended growth of \$49,600 detailed later in this section.

The increase in revenue is due to:

- Increased labor rate recovery to offset increased expenses.
- Recommended growth of \$49,600 detailed later in this section.

Use of Fund Balance reflects a carryover of -\$88,000 in available balance.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - Signal & Light Maintenance - Traffic Signal Knockdown Trailer					
	30,000	—	30,000	—	—
<p>Acquisition of fixed asset - Traffic Signal Knockdown Trailer - Hardwired. The Traffic Signals & Street Lighting section has a limited number of traffic signal overhead poles in stock for traffic signal pole knockdown use. When a traffic signal pole is knockdown and no spare is available, the traffic signal knockdown trailer will be used in place of the knockdown traffic signal pole until a permanent signal pole can be acquired. This will help minimize impacts to traffic flow. Funded from program revenue.</p>					
DOT - Trees & Landscape Maintenance - Vehicle Upgrade					
	19,600	—	19,600	—	—
<p>Increase light equipment costs due to replacement request of 137 series truck to 142 series truck from Fleet Services. Due to vehicle weight rating requirements, a 142 series truck is now required and will replace the existing 137 series truck. Truck 137-924 to be upgraded. Fully funded by public works services revenue.</p>					

Planning, Programs and Design

Program Overview

Planning, Programs and Design includes four functional areas described below.

- **Planning (Development Services):** Reviews planning entitlement applications for development plans/projects to assess impacts to the County's transportation system and conformance with applicable standards and policies; reviews private roadway traffic improvement plans for conformance with improvement standards; performs and reviews traffic impact studies, environmental documents, infrastructure finance plans, etc., for development plans/applications; and provides DOT staff support to the Planning Commission and Board of Supervisors for traffic/transportation issues associated with proposed development items.
- **Regional and Long-Range Planning:** Provides long-range planning services relative to sub regional and regional transportation issues; coordinates development and update of transportation components of the General Plan, community plans and special planning areas; serves as the Department's primary contact for countywide and regional planning processes and activities (i.e., Metropolitan Transportation Plan/Sustainable Communities Strategy, Long Range Transit Plans, etc.); and represents the Department in ongoing multi-jurisdictional forums including Sacramento Area Council of Governments, Sacramento Transportation Authority, Regional Transit, and other county departments and agencies.
- **Transportation Programs:** Manages the Department's capital improvement program and local, state and federal transportation funding programs; manages the Department's alternative modes programs, which include the Bikeway Master Plan, Pedestrian Master Plan, Americans with Disabilities Act Transition Plan, and the county's rural transit programs.
- **Design:** Prepares plans and specifications for county highways, bridges, landscape, signal and lighting system contracts; coordinates plans and secures agreements with other agencies; and oversee capital improvement projects from inception through construction including facilitation of environmental studies, utility relocation, and right-of-way acquisition.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,246,841	\$8,697,609	\$450,768	5.5%
Services & Supplies	\$1,235,036	\$1,275,751	\$40,715	3.3%
Equipment	\$12,000	—	\$(12,000)	(100.0)%
Intrafund Charges	\$2,133,164	\$2,143,523	\$10,359	0.5%
Total Expenditures / Appropriations	\$11,627,041	\$12,116,883	\$489,842	4.2%
Net Financing Uses	\$11,627,041	\$12,116,883	\$489,842	4.2%
Revenue				
Fines, Forfeitures & Penalties	\$4,000	\$4,000	—	—%
Charges for Services	\$9,724,015	\$10,278,883	\$554,868	5.7%
Total Revenue	\$9,728,015	\$10,282,883	\$554,868	5.7%
Use of Fund Balance	\$1,899,026	\$1,834,000	\$(65,026)	(3.4)%
Positions	47.1	46.1	(1.0)	(2.1)%

Summary of Changes

The Recommended Budget reflects a \$489,842 (4.2%) increase in total appropriations, a \$554,868 (5.7%) increase in revenue, and a \$65,026 (3.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increases in allocated costs, labor costs, and a decrease in salary savings due to positions being held vacant in the FY 2020-21 Adopted Budget in response to revenue uncertainty related to the COVID-19 pandemic. The Department of Transportation is planning to fill these positions in FY 2021-22.

The increase in revenue is due to increased labor rate recovery to offset increased expenses.

Use of Fund Balance reflects a carryover of \$1,834,000 in available balance.

Budget Unit Functions & Responsibilities

County Service Area (CSA) No. 1 provides funding to plan, design, construct and maintain street and highway safety lighting facilities along streets and intersections in the Unincorporated Area of the County. Services include:

- Maintenance, repair and replacement of street light poles and fixtures, including changing light bulbs, painting, photoelectric cell repair or replacement, and repairing damage caused by automobile accidents, vandalism, time and weather.
- Electrical conduit, pull box repair and replacement due to damage by construction and weather.
- Payment of electrical bills for the existing street lighting system.
- Responding to citizen and Board member inquiries regarding street lighting.
- Undertaking remedial projects for major repairs or upgrading of facilities.
- Maintaining street light inventory, pole numbering and mapping databases.
- Responding to Underground Service Alert (USA) notifications by marking the location of street light conduits on the ground.
- Determining parcel benefit and preparing the assessment roll for the tax bills.

Goals

- Ensure the safety of residents and visitors by maintaining the street and highway safety lighting systems in the County at optimal operating capacity.

Accomplishments

- The CSA-1 continues to maintain a balanced budget without a contribution from the County Road Fund due to cost savings as a result of L.E.D. street light conversion projects.
- Completed repayment of the Sacramento Municipal Utility District (SMUD) loan through electrical use cost savings as a result of L.E.D. street light conversion projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
County Service Area No. 1 - Zone 1 - Unincorporated	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Total Expenditures / Appropriations	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Net Financing Uses	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Total Revenue	\$2,656,788	\$2,656,851	\$63	0.0%
Use of Fund Balance	\$537,509	\$165,495	\$(372,014)	(69.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,034,297	\$2,642,346	\$(391,951)	(12.9)%
Other Charges	\$160,000	\$180,000	\$20,000	12.5%
Total Expenditures / Appropriations	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Net Financing Uses	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Revenue				
Taxes	\$490,650	\$500,650	\$10,000	2.0%
Revenue from Use Of Money & Property	\$53,938	\$44,001	\$(9,937)	(18.4)%
Intergovernmental Revenues	\$5,200	\$5,200	—	—%
Charges for Services	\$2,100,000	\$2,100,000	—	—%
Miscellaneous Revenues	\$7,000	\$7,000	—	—%
Total Revenue	\$2,656,788	\$2,656,851	\$63	0.0%
Use of Fund Balance	\$537,509	\$165,495	\$(372,014)	(69.2)%

Summary of Changes

The Recommended Budget reflects a \$371,951 (11.6%) decrease in total appropriations, a \$63 (0.0%) increase in revenue, and a \$372,014 (69.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to the payoff of a SMUD loan and a decreased need for public works services, partially offset by increases in electricity costs and Department of Finance direct levy assessment costs.

The increase in revenue is due to an anticipated increase in property tax revenue, almost entirely offset by a reduction in earned interest.

Use of Fund Balance reflects a carryover of \$165,495 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

Gold River Station # 7 Landscape Maintenance Community Facilities District (District) is located within Sacramento County in the Gold River Community. It is generally bounded on the north by the Buffalo Creek Drainage Canal, on the west by Pyrites Way and on the south and east by US Highway 50. This District is financed by special taxes that appear as direct levies on the property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and improves the Sacramento Community receiving the benefit.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Gold River Station #7 Landscape CFD	\$74,429	\$65,772	\$(8,657)	(11.6)%
Total Expenditures / Appropriations	\$74,429	\$65,772	\$(8,657)	(11.6)%
Net Financing Uses	\$74,429	\$65,772	\$(8,657)	(11.6)%
Total Revenue	\$57,691	\$56,834	\$(857)	(1.5)%
Use of Fund Balance	\$16,738	\$8,938	\$(7,800)	(46.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$73,929	\$65,272	\$(8,657)	(11.7)%
Other Charges	\$500	\$500	—	—%
Total Expenditures / Appropriations	\$74,429	\$65,772	\$(8,657)	(11.6)%
Net Financing Uses	\$74,429	\$65,772	\$(8,657)	(11.6)%
Revenue				
Revenue from Use Of Money & Property	\$2,007	\$1,150	\$(857)	(42.7)%
Charges for Services	\$55,684	\$55,684	—	—%
Total Revenue	\$57,691	\$56,834	\$(857)	(1.5)%
Use of Fund Balance	\$16,738	\$8,938	\$(7,800)	(46.6)%

Summary of Changes

The Recommended Budget reflects an \$8,657 (11.6%) decrease in total appropriations, an \$857 (1.5%) decrease in revenue, and a \$7,800 (46.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to lower water usage costs.

The decrease in revenue is due to a decrease in interest income and no anticipated increase in special assessment revenues.

Use of Fund Balance reflects a carryover of \$0 in available balance, and a reserve release of \$8,938.

- Working Capital Reserve has decreased \$8,938.

Budget Unit Functions & Responsibilities

The **Sacramento County Landscape Maintenance District** (SCLMD) provides funding for the maintenance of approximately two million square feet of landscaped corridors, medians and open spaces that exist throughout the County. The SCLMD is financed by special assessments that appear as direct levies on the property tax bills within its boundaries except those exempt by statute. The SCLMD provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, and plant replacement. Services are funded by the SCLMD and are managed by the Department of Transportation.

Goals

- Ensure funding is available for maintenance of landscapes within the SCLMD.
- Provide landscape maintenance and other services in a manner that enhances and improves the Sacramento Community receiving the benefit.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Landscape Maintenance District Zone 4	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Total Expenditures / Appropriations	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Net Financing Uses	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Total Revenue	\$793,349	\$1,039,877	\$246,528	31.1%
Use of Fund Balance	\$298,573	—	\$(298,573)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,080,922	\$1,028,877	\$(52,045)	(4.8)%
Other Charges	\$11,000	\$11,000	—	—%
Total Expenditures / Appropriations	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Net Financing Uses	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Revenue				
Revenue from Use Of Money & Property	\$13,691	\$15,041	\$1,350	9.9%
Charges for Services	\$500,000	\$530,000	\$30,000	6.0%
Miscellaneous Revenues	\$279,658	\$494,836	\$215,178	76.9%
Total Revenue	\$793,349	\$1,039,877	\$246,528	31.1%
Use of Fund Balance	\$298,573	—	\$(298,573)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$52,045 (4.8%) decrease in total appropriations, a \$246,528 (31.1%) increase in revenue, and a \$298,573 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to a decrease in public works services and contracted labor costs, partially offset by an increase in water and electricity costs.

The increase in revenue is due to increased assessment revenues and an increased Road Fund contribution resulting from the contribution being reduced in FY 2020-21 because of a prior year contribution surplus.

Use of Fund Balance reflects a carryover of \$0 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Roads** Fund provides financing for the construction and maintenance of Sacramento County's road systems through planning; environmental analysis; traffic engineering and design; operations; traffic signals, streetlights, signs and markings; right-of-way acquisitions; safety related improvements; and radar/speed control. This includes monitoring and maintaining approximately:

- 2,202 centerline miles of county roadways
- 465 actuated signalized intersections
- Six fire station signals
- 51 warning flashers
- 37 pedestrian signals
- Four movable bridge signals
- One master controller for signal systems
- 21,350 street lights
- 3,840 safety street lights
- Approximately 102,480 traffic signs
- 350 miles of bike lanes
- 222 major bridges (over 20 feet), 2,500 minor bridges (culverts under 20 feet) and six movable bridges
- 2,400 miles of striping
- 2,470 miles of curb and gutter and sidewalk
- One Traffic Operations Center with 228 closed circuit television cameras and three Dynamic Message Signs (61 cameras are shared with Rancho Cordova)

Goals

- Monitor, evaluate, maintain and improve the transportation system to promote safe and efficient movement throughout the County of Sacramento.
- Construct and maintain various transportation projects including asphalt/concrete overlays, bridges, corridor enhancements and bikeways.
- Monitor expenses and revenues to ensure proper reimbursement from multiple funding sources.

Accomplishments

- Applied \$32.1 million to construction and construction-related activities for projects including the Asphalt Concrete Overlay – Senate Bill 1 Phase 3, the Countywide Americans with Disabilities Curb Ramps – 2020 Community Development Block Grant, the Fair Oaks Boulevard Improvements Phase 3, the Old Florin Town Streetscape Improvement Phase 2, and the Winding Way Bridge at Chicago Creek projects.
- Collected \$14.3 million in supplemental, outside revenue (e.g., federal and state grants, cross-jurisdictional agreements, and reimbursement agreements) for qualifying expenses on projects including the Arden Way Complete Streets Phase 1, the Asphalt Concrete Overlay – Senate Bill 1 Phases 4 and 5, the Fair Oaks

Boulevard Improvements Phase 3, and the Folsom Boulevard Complete Streets Improvement Phase 1 projects.

- Fiscal Year 2020-2021 transactions included activity for 49 maintenance and capital construction projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Roads	\$126,333,953	\$158,407,458	\$32,073,505	25.4%
Total Expenditures / Appropriations	\$126,333,953	\$158,407,458	\$32,073,505	25.4%
Total Reimbursements	\$(22,585,990)	\$(50,140,607)	\$(27,554,617)	122.0%
Net Financing Uses	\$103,747,963	\$108,266,851	\$4,518,888	4.4%
Total Revenue	\$75,570,991	\$83,628,447	\$8,057,456	10.7%
Use of Fund Balance	\$28,176,972	\$24,638,404	\$(3,538,568)	(12.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$122,697,316	\$153,043,332	\$30,346,016	24.7%
Other Charges	\$2,038,950	\$3,264,126	\$1,225,176	60.1%
Interfund Charges	\$1,597,687	\$2,100,000	\$502,313	31.4%
Total Expenditures / Appropriations	\$126,333,953	\$158,407,458	\$32,073,505	25.4%
Other Reimbursements	\$(22,585,990)	\$(50,140,607)	\$(27,554,617)	122.0%
Total Reimbursements	\$(22,585,990)	\$(50,140,607)	\$(27,554,617)	122.0%
Net Financing Uses	\$103,747,963	\$108,266,851	\$4,518,888	4.4%
Revenue				
Taxes	\$567,045	\$588,457	\$21,412	3.8%
Licenses, Permits & Franchises	\$1,737,000	\$1,837,000	\$100,000	5.8%
Revenue from Use Of Money & Property	\$792,747	\$959,889	\$167,142	21.1%
Intergovernmental Revenues	\$69,895,176	\$77,876,301	\$7,981,125	11.4%
Charges for Services	\$263,000	\$263,000	—	—%
Miscellaneous Revenues	\$2,316,023	\$2,103,800	\$(212,223)	(9.2)%
Total Revenue	\$75,570,991	\$83,628,447	\$8,057,456	10.7%
Use of Fund Balance	\$28,176,972	\$24,638,404	\$(3,538,568)	(12.6)%

Summary of Changes

The Recommended Budget reflects a \$32,073,505 (25.4%) increase in total appropriations, a \$27,554,617 (122.0%) increase in reimbursements, an \$8,057,456 (10.7%) increase in revenue, and a \$3,538,568 (12.6%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increased construction activity for projects such as the AC Overlay – SB 2021 Phases 1 and 2, the Arden Way Complete Streets Phase 1, the Folsom Complete Streets Improvement Phase 1, the Franklin Boulevard Bridge Replacement at Lost Slough, and the Power Inn Road Improvements projects; offset by the completion of the AC Overlay SB 1 Phase 3, the Old Florin Town Streetscape Improvements Phase 2, and the Winding Way Bridge at Chicago Creek projects.
- Increased transfers to the Transportation Sales Tax Fund (Budget Unit 2140000) as partial funding for the 47th Avenue Bicycle and Pedestrian Improvements project.
- Recommended growth of \$20 million detailed later in this section.

The increase in reimbursements is due to:

- An additional \$8.2 million transfer from the Transportation Sales Tax Fund and continued funding from the Sacramento County Transportation Development Fee Capital Fund (Budget Unit 2910000) based on updated Measure A maintenance allocation projects. Funded projects include the Bradshaw Road at Jackson Road Interchange Improvements, the Fair Oaks Boulevard Improvements Phase 3, the Hazel Avenue at US 50 Interchange projects as well as some of the projects listed above.
- Recommended growth of \$20 million detailed later in this section.

The increase in revenue is due to a \$6.3 million increase in the Highway User Tax Account and Local Streets and Roads formulaic distribution as well as a \$2.6 million increase in project-based State revenue, partially offset by a \$900,000 decrease in project-based federal reimbursement in alignment with qualifying expenses in this fiscal year.

Use of Fund Balance reflects the net of a carryover of \$25,822,773 in available balance and a provision for reserve of \$1,184,369.

- Working Capital Reserve has increased \$1,184,369.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Roads	20,000,000	(20,000,000)	—	—	—

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Loan to Road Fund for Pavement Maintenance Projects					
	20,000,000	(20,000,000)	—	—	—

General Fund loan to the Road Fund for \$20 million. Due to an aging roadway system, the County’s pavement maintenance backlog in 2019 was assessed at \$784 million. Due to this pavement maintenance backlog, there are many roadways that need rehabilitation with a pavement overlay. The maintenance cost for roadways increases when rehabilitation work is delayed due to lack of funding availability. Some roadways, if not addressed with pavement rehabilitation projects, would require a full reconstruction in the future. For example, if 25% to 35% of the roadways slip to full reconstruction due to lack of funding, the costs will increase up to four times to reconstruct the roadway. The savings realized by investing \$20 million could range from \$15 million to \$24 million by avoiding expensive reconstruction of roadways in the future. Therefore, a one-time \$20 million investment now has the equivalent impact of spending \$35 million to \$44 million later; and this makes significant investments in road improvements now, while we wait to see what additional resources may become available as a result of federal or state initiatives or the new Measure A. The loan will be repaid over a ten-year period at \$2 million per fiscal year starting in Fiscal Year 2022-23. This request is contingent upon approval of a request in the Financing Transfers/Reimbursements Budget (Budget Unit 5110000).

Budget Unit Functions & Responsibilities

The **Sacramento County Transportation Development Fee (SCTDF) Capital Fund** funds provide financing through the SCTDF/ Transit Impact Fee (TIF) Program for certain transportation and transit improvements within several geographical districts in response to land use decisions, population growth and anticipated future development (all requiring improvements to mitigate traffic congestion). Development fees provide the funding for the improvements and are charged when commercial and residential building permits are approved. The SCTDF Capital Fund includes two programs:

- SCTDF Administration
- SCTDF Districts

Goals

- Using fees collected from developers to construct and maintain roads at a level that promotes and supports well-planned housing and business development.

Accomplishments

- Applied \$2.6 million in funds to projects that provided improvements to support economic development and revitalization, including the Bradshaw Road at Jackson Road Intersection Improvements, the Elverta Road Widening – Dutch Haven Boulevard to Watt Avenue, and the Fair Oaks Boulevard Improvements – Phase 3 – Marconi Avenue projects.
- Administered \$4.1 million in initial credit agreements under the recently established Credit and Reimbursement Policy within the SCTDF program.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Sacramento County Transportation Development Fee Administration	\$288,235	\$241,746	\$(46,489)	(16.1)%
Sacramento County Transportation Development Fee Districts	\$27,816,862	\$16,184,894	\$(11,631,968)	(41.8)%
Total Expenditures / Appropriations	\$28,105,097	\$16,426,640	\$(11,678,457)	(41.6)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,776,549	\$16,426,640	\$2,650,091	19.2%
Total Revenue	\$12,557,282	\$16,899,151	\$4,341,869	34.6%
Use of Fund Balance	\$1,219,267	\$(472,511)	\$(1,691,778)	(138.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$7,448,879	\$6,737,414	\$(711,465)	(9.6)%
Other Charges	\$50,500	\$50,500	—	—%
Interfund Charges	\$20,605,718	\$9,638,726	\$(10,966,992)	(53.2)%
Total Expenditures / Appropriations	\$28,105,097	\$16,426,640	\$(11,678,457)	(41.6)%
Other Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,776,549	\$16,426,640	\$2,650,091	19.2%
Revenue				
Licenses, Permits & Franchises	\$11,865,780	\$15,880,047	\$4,014,267	33.8%
Revenue from Use Of Money & Property	\$273,679	\$315,191	\$41,512	15.2%
Miscellaneous Revenues	\$417,823	\$703,913	\$286,090	68.5%
Total Revenue	\$12,557,282	\$16,899,151	\$4,341,869	34.6%
Use of Fund Balance	\$1,219,267	\$(472,511)	\$(1,691,778)	(138.8)%

Summary of Changes

The Recommended Budget reflects an \$11,678,457 (41.6%) decrease in total appropriations, a \$14,328,548 (100.0%) decrease in reimbursements, a \$4,341,869 (34.6%) increase in revenue, and a \$1,691,778 (138.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to the prior year consolidation of funds that resulted in high interfund charges and a decrease in charges for projects budgeted in other funds.

The decrease in reimbursements is due to completion of the equity transfer from six separate funds to the all-district fund.

The increase in revenue is due to a projected increase in fee collections due to the number and size of development projects and earned interest.

Use of Fund Balance reflects the net of a carryover of \$9,400,559 in available balance and a provision for reserve of \$9,873,070.

- Reserve for Future Construction has increased \$9,245,634.
- Reserve for Five-Year Mitigation Act Update has increased \$627,436.

Sacramento County Transportation Development Fee Administration

Program Overview

SCTDF Administration provides support services for the Sacramento County Transportation Development Fee / Transit Impact Fee program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$287,235	\$240,746	\$(46,489)	(16.2)%
Other Charges	\$1,000	\$1,000	—	—%
Total Expenditures / Appropriations	\$288,235	\$241,746	\$(46,489)	(16.1)%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$288,235	\$241,746	\$(46,489)	(16.1)%
Revenue				
Revenue from Use Of Money & Property	\$4,093	\$10,344	\$6,251	152.7%
Miscellaneous Revenues	\$417,823	\$703,913	\$286,090	68.5%
Total Revenue	\$421,916	\$714,257	\$292,341	69.3%
Use of Fund Balance	\$(133,681)	\$(472,511)	\$(338,830)	253.5%

Summary of Changes

The Recommended Budget reflects a \$46,489 (16.1%) decrease in total appropriations, a \$292,341 (69.3%) increase in revenue, and a \$338,830 (253.5%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a reduction in engineering and consulting services as well as a reduction in public works services.

The increase in revenue is primarily due to an increase in SCTDF Administration fees, developer-provided funding for specific projects and reimbursement for utility work included in capital projects.

Use of Fund Balance reflects the net of a carryover of \$154,925 in available balance and a provision for reserve of \$627,436.

Sacramento County Transportation Development Fee Districts

Program Overview

SCTDF Districts provides complete or partial financing for transportation and transit improvements in six geographical districts, as identified in the SCTDF Nexus Study.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$7,161,644	\$6,496,668	\$(664,976)	(9.3)%
Other Charges	\$49,500	\$49,500	—	—%
Interfund Charges	\$20,605,718	\$9,638,726	\$(10,966,992)	(53.2)%
Total Expenditures / Appropriations	\$27,816,862	\$16,184,894	\$(11,631,968)	(41.8)%
Other Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,488,314	\$16,184,894	\$2,696,580	20.0%
Revenue				
Licenses, Permits & Franchises	\$11,865,780	\$15,880,047	\$4,014,267	33.8%
Revenue from Use Of Money & Property	\$269,586	\$304,847	\$35,261	13.1%
Total Revenue	\$12,135,366	\$16,184,894	\$4,049,528	33.4%
Use of Fund Balance	\$1,352,948	—	\$(1,352,948)	(100.0)%

Summary of Changes

The Recommended Budget reflects an \$11,631,968 (41.8%) decrease in total appropriations, a \$14,328,548 (100.0%) decrease in reimbursements, a \$4,049,528 (33.4%) increase in revenue, and a \$1,352,948 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to the prior year consolidation of funds resulting in a \$14.3 million reduction in charges between SCTDF funds, partially offset by a \$4.0 million increase in transfers to the Transportation Sales Tax Fund (Budget Unit 2140000) and a \$647,000 increase to the Roads Fund (Budget Unit 2900000). There is also a decrease in construction, engineering and consultants contract costs due to project timelines.

The decrease in reimbursements is due to completion of the equity transfer from six separate funds to the all-district fund.

The increase in revenue is due to a projected increase in fee collections due to the number and size of development projects and earned interest.

Use of Fund Balance reflects the net of a carryover of \$9,245,634 in available balance and a provision for reserve of \$9,245,634.

Budget Unit Functions & Responsibilities

The **Rural Transit Program** provides transit services to the rural areas of the Unincorporated Area of the County. Currently there are two programs:

- East County Transit Area
- Galt Transit Area

Goals

- To increase awareness and encourage the community to utilize the transit services that are provided.
- To implement the short-range transit plan and fulfill the Sacramento Area Council of Governments (SACOG) identified unmet transit needs.

Accomplishments

- Purchased an additional commuter bus due to an added route for the Galt - Transit Sacramento Commuter Express.
- Completed the bid process for the operation of the South County Transit system.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
East County Transit Area	\$185,506	\$152,009	\$(33,497)	(18.1)%
Galt Transit Area	\$4,794,045	\$3,469,649	\$(1,324,396)	(27.6)%
Total Expenditures / Appropriations	\$4,979,551	\$3,621,658	\$(1,357,893)	(27.3)%
Net Financing Uses	\$4,979,551	\$3,621,658	\$(1,357,893)	(27.3)%
Total Revenue	\$4,461,669	\$3,133,127	\$(1,328,542)	(29.8)%
Use of Fund Balance	\$517,882	\$488,531	\$(29,351)	(5.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$826,669	\$843,127	\$16,458	2.0%
Other Charges	\$3,027,882	\$2,493,531	\$(534,351)	(17.6)%
Equipment	\$1,125,000	\$285,000	\$(840,000)	(74.7)%
Total Expenditures / Appropriations	\$4,979,551	\$3,621,658	\$(1,357,893)	(27.3)%
Net Financing Uses	\$4,979,551	\$3,621,658	\$(1,357,893)	(27.3)%
Revenue				
Taxes	\$2,717,502	\$1,765,928	\$(951,574)	(35.0)%
Revenue from Use Of Money & Property	\$20,952	\$30,499	\$9,547	45.6%
Intergovernmental Revenues	\$1,566,715	\$1,264,700	\$(302,015)	(19.3)%
Charges for Services	\$138,500	\$54,000	\$(84,500)	(61.0)%
Other Financing Sources	\$18,000	\$18,000	—	—%
Total Revenue	\$4,461,669	\$3,133,127	\$(1,328,542)	(29.8)%
Use of Fund Balance	\$517,882	\$488,531	\$(29,351)	(5.7)%

Summary of Changes

The Recommended Budget reflects a \$1,357,893 (27.3%) decrease in appropriations, a \$1,328,542 (29.8%) decrease in revenue, and a \$29,351 (5.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a decrease in bus acquisition costs, lower depreciation expense and lower contracted bus services costs due to impacts of COVID-19.

The decrease in revenue is due to lower claimable expenses.

The use of fund balance (retained earnings) reflects \$488,531 in depreciation expense in FY 2021-22.

East County Transit Area

Program Overview

East County Transit Area, which operates the Amador Transit system, provides morning and evening commuter transit service from Rancho Murieta to Downtown Sacramento. The Sacramento County Department of Transportation established this Board approved program in September 1999. Regional Transit was the initial provider of service, and Amador Regional Transit has been providing the service since January 2001. Funding for this program is provided by the Transportation Development Act (TDA) and fare box revenues.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$42,006	\$38,634	\$(3,372)	(8.0)%
Other Charges	\$143,500	\$113,375	\$(30,125)	(21.0)%
Total Expenditures / Appropriations	\$185,506	\$152,009	\$(33,497)	(18.1)%
Net Financing Uses	\$185,506	\$152,009	\$(33,497)	(18.1)%
Revenue				
Taxes	\$148,533	\$139,473	\$(9,060)	(6.1)%
Revenue from Use Of Money & Property	\$3,473	\$4,161	\$688	19.8%
Total Revenue	\$152,006	\$143,634	\$(8,372)	(5.5)%
Use of Fund Balance	\$33,500	\$8,375	\$(25,125)	(75.0)%

Summary of Changes

The Recommended Budget reflects a \$33,497 (18.1%) decrease in appropriations, an \$8,372 (5.5%) decrease in revenue, and \$25,125 (75.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a \$5,000 decrease in contracted bus service costs and a \$5,000 decrease in transit planning consulting services contracts due to impacts of COVID-19, and a \$25,000 decrease in depreciation expense as the bus is fully depreciating in FY 2021-22.

The decrease in revenue is due to reduction in claimable expenses.

The use of fund balance (retained earnings) reflects \$8,375 in depreciation expense in FY 2021-22.

Galt Transit Area

Program Overview

Galt Transit Area, in which the South County Transit system operates, has been serving the South County region, City of Galt and Delta communities since October 1997. Services include dial-a-ride, fixed-route transit services and the Galt – Transit Sacramento Commuter Express. This region is not served by Regional Transit. Funding for this program is provided by the Transportation Development Act (TDA); Federal Transit Administration, Section 5311, Operating Assistance Grant; fare box revenues; and the City of Galt.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$784,663	\$804,493	\$19,830	2.5%
Other Charges	\$2,884,382	\$2,380,156	\$(504,226)	(17.5)%
Equipment	\$1,125,000	\$285,000	\$(840,000)	(74.7)%
Total Expenditures / Appropriations	\$4,794,045	\$3,469,649	\$(1,324,396)	(27.6)%
Net Financing Uses	\$4,794,045	\$3,469,649	\$(1,324,396)	(27.6)%
Revenue				
Taxes	\$2,568,969	\$1,626,455	\$(942,514)	(36.7)%
Revenue from Use Of Money & Property	\$17,479	\$26,338	\$8,859	50.7%
Intergovernmental Revenues	\$1,566,715	\$1,264,700	\$(302,015)	(19.3)%
Charges for Services	\$138,500	\$54,000	\$(84,500)	(61.0)%
Other Financing Sources	\$18,000	\$18,000	—	—%
Total Revenue	\$4,309,663	\$2,989,493	\$(1,320,170)	(30.6)%
Use of Fund Balance	\$484,382	\$480,156	\$(4,226)	(0.9)%

Summary of Changes

The Recommended Budget reflects a \$1,324,396 (27.6%) decrease in appropriations, a \$1,320,170 (30.6%) decrease in revenue, and a \$4,226 (0.9%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in appropriations is primarily due to an \$840,000 decrease in bus fleet acquisition costs and a \$500,000 decrease in contracted bus services costs due to impacts of COVID-19.

The decrease in revenue is due to fewer expenditures being eligible for reimbursement, partially due to the decline in ridership related to COVID-19 and partially due to the reduction in bus fleet acquisition costs. Local Transportation Fund revenue has decreased \$940,000, primarily due to the decrease in bus fleet acquisition costs, budgeted fare box revenues have decreased \$84,500, and cost reimbursement from the City of Galt has decreased \$277,000. CARES Act assistance has helped alleviate some of the impacts related to the reduction in ridership.

The use of fund balance (retained earnings) reflects \$480,156 in depreciation expense in FY 2021-22.

Budget Unit Functions & Responsibilities

Sacramento County Landscape Maintenance Community Facilities District No. 2004-2 (District) is located within the Unincorporated Area of Sacramento County. This District is financed by special taxes that appear as direct levies on all property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure district funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and improves the Sacramento Community receiving the benefit.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Sacramento County Landscape Maintenance CFD No. 2004-2	\$259,534	\$349,868	\$90,334	34.8%
Total Expenditures / Appropriations	\$259,534	\$349,868	\$90,334	34.8%
Net Financing Uses	\$259,534	\$349,868	\$90,334	34.8%
Total Revenue	\$159,087	\$234,476	\$75,389	47.4%
Use of Fund Balance	\$100,447	\$115,392	\$14,945	14.9%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$256,534	\$346,868	\$90,334	35.2%
Other Charges	\$3,000	\$3,000	—	—%
Total Expenditures / Appropriations	\$259,534	\$349,868	\$90,334	34.8%
Net Financing Uses	\$259,534	\$349,868	\$90,334	34.8%
Revenue				
Revenue from Use Of Money & Property	\$12,487	\$9,476	\$(3,011)	(24.1)%
Charges for Services	\$146,600	\$225,000	\$78,400	53.5%
Total Revenue	\$159,087	\$234,476	\$75,389	47.4%
Use of Fund Balance	\$100,447	\$115,392	\$14,945	14.9%

Summary of Changes

The Recommended Budget reflects a \$90,334 (34.8%) increase in total appropriations, a \$75,389 (47.4%) increase in revenue, and a \$14,945 (14.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is due to increases in contracted landscape maintenance, electricity and water costs.

The increase in revenue is due to increased special assessment revenues, partially offset by a decrease in earned interest.

Use of Fund Balance reflects the net of a carryover of \$20,000 in available balance, and a reserve release of \$95,392.

- Working Capital Reserve has decreased \$95,392.

Budget Unit Functions & Responsibilities

The **Transportation - Sales Tax** Fund provides financing for public road improvements in the Unincorporated Area of Sacramento County using funds derived primarily from the Measure A Transportation Sales Tax initiative, originally approved by the voters in November 1988. This initiative was in effect for twenty years. The voters approved a renewal effective in 2009, which will continue for 30 years. The County receives this revenue from the Sacramento Transportation Authority in accordance with a regional formula and an approved Entity Annual Expenditure Plan. The funds are used to provide ongoing road maintenance; improve and construct new bikeways and pedestrian walkways; design and construct new roads; support elderly and disabled accessibility projects; construct and improve existing traffic signals; conduct State highway project studies; and finance the School Crossing Guard Program.

Goals

- Repair existing roadways, construct new highways and local streets, expand public transit, relieve traffic congestion, and improve air quality using Transportation Sales Tax funding.

Accomplishments

- Continued efforts to improve traffic control and safety through the continuous projects/programs: Countywide Sidewalk Improvements, Neighborhood Traffic Program, Intersection Improvements, School Crossing Guards, and Safe Routes to School.
- Construction to improve pedestrian and bicycle facilities started on the Florin Road Bicycle and Pedestrian Improvements – Franklin to Power Inn Road, and the 47th Avenue Pedestrian and Bicycle Improvements – Sac City/County Limits to Stockton Boulevard.
- Several projects were completed: Auburn Boulevard Bicycle and Pedestrian Improvements – west of Annadale to Winding Way, Thomas Edison Elementary Safe Route to School, Folsom Boulevard and Cottage Way Sidewalk Infill, Hazel Avenue Sidewalk Improvements – Central Avenue to Elm Avenue, and Power Inn Road Sidewalk Improvements – Loucreta to Florin Road.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Transportation Sales Tax	\$50,760,337	\$65,434,826	\$14,674,489	28.9%
Total Expenditures / Appropriations	\$50,760,337	\$65,434,826	\$14,674,489	28.9%
Total Reimbursements	\$(2,606,228)	\$(7,117,566)	\$(4,511,338)	173.1%
Net Financing Uses	\$48,154,109	\$58,317,260	\$10,163,151	21.1%
Total Revenue	\$46,298,338	\$56,120,211	\$9,821,873	21.2%
Use of Fund Balance	\$1,855,771	\$2,197,049	\$341,278	18.4%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$33,314,946	\$37,901,829	\$4,586,883	13.8%
Other Charges	\$1,128,030	\$3,013,550	\$1,885,520	167.2%
Interfund Charges	\$16,317,361	\$24,519,447	\$8,202,086	50.3%
Total Expenditures / Appropriations	\$50,760,337	\$65,434,826	\$14,674,489	28.9%
Other Reimbursements	\$(2,606,228)	\$(7,117,566)	\$(4,511,338)	173.1%
Total Reimbursements	\$(2,606,228)	\$(7,117,566)	\$(4,511,338)	173.1%
Net Financing Uses	\$48,154,109	\$58,317,260	\$10,163,151	21.1%
Revenue				
Taxes	\$26,820,973	\$37,812,226	\$10,991,253	41.0%
Revenue from Use Of Money & Property	\$154,761	\$101,295	\$(53,466)	(34.5)%
Intergovernmental Revenues	\$17,939,454	\$13,780,953	\$(4,158,501)	(23.2)%
Miscellaneous Revenues	\$1,383,150	\$4,425,737	\$3,042,587	220.0%
Total Revenue	\$46,298,338	\$56,120,211	\$9,821,873	21.2%
Use of Fund Balance	\$1,855,771	\$2,197,049	\$341,278	18.4%

Summary of Changes

The Recommended Budget reflects a \$14,674,489 (28.9%) increase in total appropriations, a \$4,511,338 (173.1%) increase in reimbursements, a \$9,821,873 (21.2%) increase in revenue, and a \$341,278 (18.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is due to the progression of new and current projects including an \$8.2 million increase in charges related to projects in the Roads Fund (Budget Unit 2900000).

- Projects that will begin construction in FY 2021-22 include Bradshaw Fiber Connection, Fern Bacon Middle School-SRTS, Morse Avenue Sidewalk HSIP Cycle, Roseville Road @ Diablo Drive/Stationers Way Traffic Installation Project, Sidewalk Infill: Arden-Arcade & Carmichael, Fair Oaks Boulevard Bicycle and Pedestrian Mobility Project – Phase 2, Power Inn Road Bicycle and Pedestrian Improvements – Elsie to MacFadden, and Watt Avenue Complete Street Improvement Project.
- Construction continues for the following projects: Florin Road Bicycle and Pedestrian Improvements – Franklin to Power Inn, 47th Avenue Pedestrian and Bicycle Improvements – Sac City/County Limits to Stockton Boulevard, and Hazel Avenue – Phase 3.

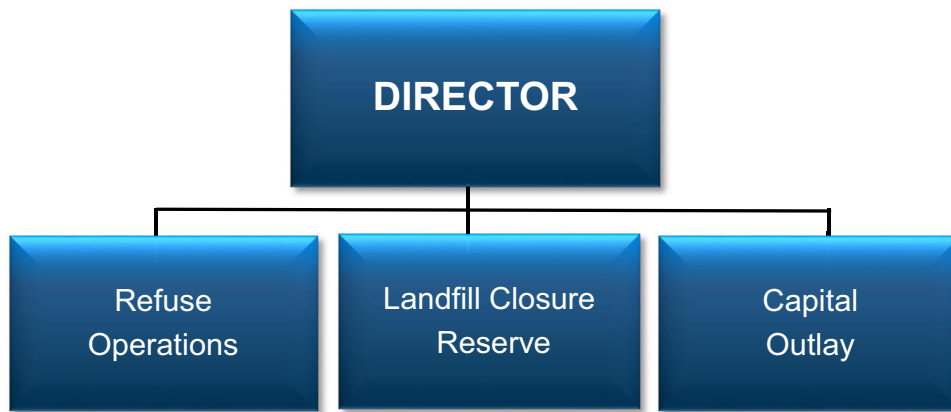
The increase in reimbursements is due to the transfer of funds to the Transportation Sales Tax Fund from other funds for capital construction projects. Projects include the 47th Avenue Pedestrian and Bicycle Improvements – Sac City/County Limits to Stockton Boulevard, Hazel Avenue Phase 3, and Elverta Road – Watt Avenue to Dutch Haven.

The increase in revenue is due to an \$11.0 million increase in estimated sales tax revenue and distribution of Measure A Bond funds and a \$3.0 million increase in revenue from cost-sharing agreements with utility companies and other jurisdictions; partially offset by a \$4.1 million reduction in State and federal funding resulting from a decrease in claimable expenditures and a slight decrease in interest earnings.

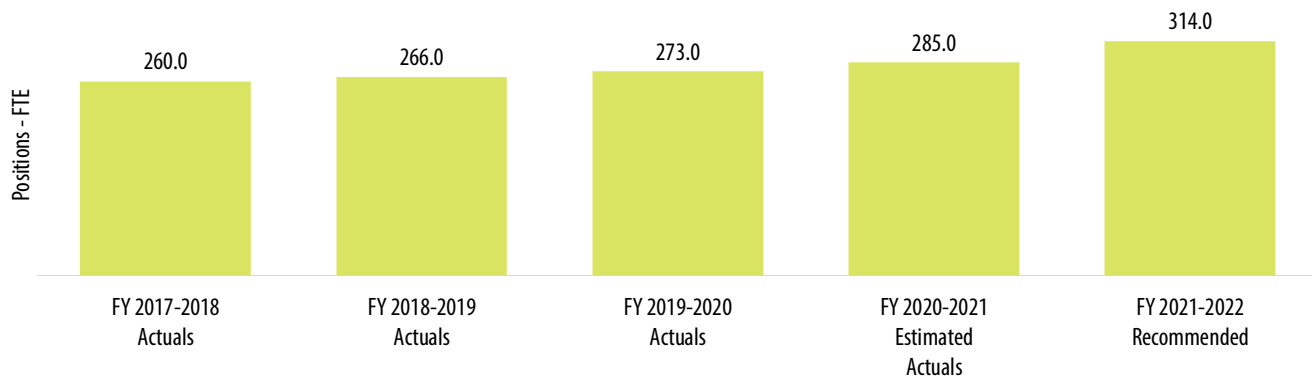
Use of Fund Balance reflects a carryover of \$2,197,049 in available balance.

- There is no change in Working Capital Reserves.

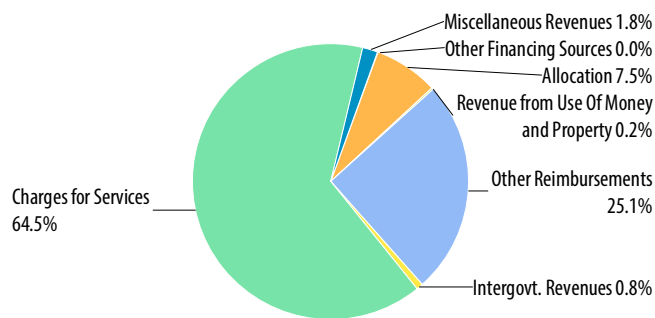
Department Structure
Doug Sloan, Director



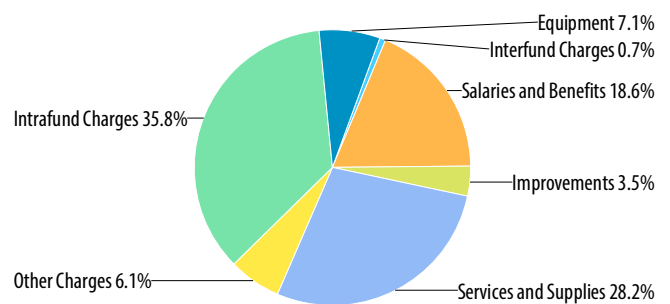
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Waste Management and Recycling (DWMR)** operates the County's residential municipal solid waste system from curbside collection to recovery of recyclable materials and landfill disposal of refuse. This vertical integration allows DWMR to provide superior service at competitive prices. DWMR is responsible for planning, developing, operating and maintaining integrated solid waste management services in unincorporated Sacramento County. Services are provided through the following programs:

- Administration and Support
- Capital Outlay Fund
- Collections
- Kiefer Landfill
- North Area Recovery Station (NARS)

Goals

- Complete initial preparations in the Collections program and begin implementation of new organic waste collection activities in compliance with SB 1383 regulations in January 2022.
- Initiate an education and outreach campaign in support of the transition from bi-weekly to weekly curbside collection of residential organic waste.
- Secure additional rate increases and debt financing in order to provide sufficient resources to ensure long-term compliance with the new SB 1383 regulations.

Accomplishments

- Maintained all primary garbage collection, transfer station, and landfill operations without disruption or significant impacts to customers during the COVID-19 pandemic.
- Completed construction of the first phase of Module 4 at Kiefer Landfill, a \$24 Million project to excavate, install liner, and set up infrastructure for the newest landfill waste cell. This project was finalized ahead of the estimated schedule and under budget.
- Secured Board approval and implemented tipping fee increases at NARS and Kiefer Landfill and residential rate increases, a significant first step in improving the department's capacity to achieve compliance with new State regulations and build long-term financial sustainability.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration and Support	\$20,829,850	\$23,563,101	\$2,733,251	13.1%
Capital Outlay Fund	\$34,495,931	\$32,920,164	\$(1,575,767)	(4.6)%
Collections	\$64,388,204	\$72,596,935	\$8,208,731	12.7%
Kiefer Landfill	\$45,128,799	\$47,394,095	\$2,265,296	5.0%
North Area Recovery Station (NARS)	\$30,009,936	\$41,201,729	\$11,191,793	37.3%
Total Expenditures / Appropriations	\$194,852,720	\$217,676,024	\$22,823,304	11.7%
Total Reimbursements	\$(98,386,077)	\$(79,703,232)	\$18,682,845	(19.0)%
Net Financing Uses	\$96,466,643	\$137,972,792	\$41,506,149	43.0%
Total Revenue	\$91,430,782	\$124,114,556	\$32,683,774	35.7%
Use of Fund Balance	\$5,035,861	\$13,858,236	\$8,822,375	175.2%
Positions	282.0	314.0	32.0	11.3%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$36,804,615	\$40,384,319	\$3,579,704	9.7%
Services & Supplies	\$53,056,578	\$61,462,597	\$8,406,019	15.8%
Other Charges	\$3,810,393	\$13,312,270	\$9,501,877	249.4%
Improvements	\$24,773,591	\$7,594,551	\$(17,179,040)	(69.3)%
Equipment	\$9,195,037	\$15,485,817	\$6,290,780	68.4%
Interfund Charges	\$2,506,629	\$1,570,625	\$(936,004)	(37.3)%
Intrafund Charges	\$64,705,877	\$77,865,845	\$13,159,968	20.3%
Total Expenditures / Appropriations	\$194,852,720	\$217,676,024	\$22,823,304	11.7%
Intrafund Reimbursements Between Programs	\$(64,705,877)	\$(33,583,992)	\$31,121,885	(48.1)%
Other Reimbursements	\$(33,680,200)	\$(46,119,240)	\$(12,439,040)	36.9%
Total Reimbursements	\$(98,386,077)	\$(79,703,232)	\$18,682,845	(19.0)%
Net Financing Uses	\$96,466,643	\$137,972,792	\$41,506,149	43.0%
Revenue				
Licenses, Permits & Franchises	\$1,684,300	—	\$(1,684,300)	(100.0)%
Revenue from Use Of Money & Property	\$1,691,000	\$399,540	\$(1,291,460)	(76.4)%
Intergovernmental Revenues	\$370,426	\$1,499,724	\$1,129,298	304.9%
Charges for Services	\$83,567,743	\$118,823,833	\$35,256,090	42.2%
Miscellaneous Revenues	\$4,067,313	\$3,341,459	\$(725,854)	(17.8)%
Other Financing Sources	\$50,000	\$50,000	—	—%
Total Revenue	\$91,430,782	\$124,114,556	\$32,683,774	35.7%
Use of Fund Balance	\$5,035,861	\$13,858,236	\$8,822,375	175.2%
Positions	282.0	314.0	32.0	11.3%

Summary of Changes

The Recommended Budget reflects a \$22,823,304 (11.7%) increase in total appropriations, an \$18,682,845 (19.0%) decrease in reimbursements, a \$32,683,774 (35.7%) increase in revenue, and an \$8,822,375 (175.2%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in cost of living adjustments and employer retirement contributions.
- Increases in services and supplies, largely driven by increasing costs for recycling and green waste processing.
- The addition of depreciation expense as a budget item.

- Increases in intrafund charges to the residential collection program for disposal services at the North Area Recovery Station (NARS) and Kiefer Landfill.
- Recommended growth of \$6,069,563 summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to:

- Loss of a one-time reimbursement of \$33,430,200 in FY 2020-21 due to the transfer of fund balance from the Solid Waste Capital Outlay Fund (Budget Unit 2250000), which closed that Fund.
- Recommended growth of \$114,335 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is due to:

- Increases to tipping fees at North Area Recovery Station (NARS) and Kiefer Landfill approved in FY 2020-21.
- Increases to residential waste collection rates implemented during FY 2020-21 and an approved rate increase effective January 1, 2022.

Use of Fund Balance reflects a decrease of \$13,858,236 in retained earnings.

Positions counts have increased by 32.0 FTE from the prior year Adopted Budget due to:

- 3.0 FTE mid-year net increase.
- 29.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration and Support	529,159	(114,335)	—	414,824	3.0
Capital Outlay Fund	127,526	—	—	127,526	—
Collections	2,349,910	—	—	2,349,910	26.0
Kiefer Landfill	218,396	—	—	218,396	—
North Area Recovery Station (NARS)	2,844,572	—	—	2,844,572	—

Structural Projects - \$7,594,551

\$2,304,699 - Kiefer Landfill, Gas and Leachate Management Systems Improvements. This project includes expansion of the Kiefer Landfill gas collection system into Module 3 (M3) and installation of additional gas and leachate infrastructure in and around modules M1, M1-L, and M2. Additional gas collectors are required to maintain compliance with regulatory requirements. The project will involve the installation of new and replacement wells, horizontal gas collectors, and new piping. Leachate recirculation system components will be installed in module M3. This budget also includes costs for scheduled replacement of various flare station and energy plant equipment items.

\$2,162,002 – Kiefer Landfill, Liner and Ancillary Features. This project includes the planning, design, construction, construction management, inspections, reporting, and oversight associated with construction of prepared excavation, landfill liner, and leachate collection, landfill gas piping systems, infrastructure, drainage, and roadway for the Kiefer Landfill. The project will cover multiple fiscal years. Liner and supporting infrastructure construction is in module M4 during FY 2019-23, and likely in two phases.

\$582,400 – Facility Improvements, Electric Vehicle Charging Stations. This project consists of the installation of a heavy vehicle charging station at North Collection and light vehicle electric vehicle (EV) charging stations at various DWMR owned facilities. The completion of the project will allow the department to apply for an Air Quality Management District grant.

\$509,550 – Facility Improvements, Capital Renewal Forecast. This project includes forecasted replacement needs of building systems and equipment at various DWMR buildings, including those to address needed ADA capital project upgrades. The project is based on a 2014-16 facility condition assessment that included buildings at six DWMR facilities.

\$425,600 – South Collections, Slow Fill Expansion. This project will provide up to 23 additional slot to the department's CNG slow fill refueling station. This additional capacity is for CNG fueled equipment transferred from the North Collections to the South Collections area.

\$392,900 – Kiefer Landfill, Shoulder Improvement Phase II Project. This project includes shoulder widening along Kiefer Boulevard in front of the Kiefer Landfill entrance. This project also includes constructing a culvert and increasing the sight distance at the Kiefer Groundwater Treatment entrance from Kiefer Boulevard to aid with storm water drainage and safety.

\$268,550 – Information Technology, Site Camera and Server Upgrades. This project adds to the current surveillance cameras installed at the Waste Management and Recycling sites. This project upgrades current network servers. The camera upgrades will provide for better coverage thus increasing the security awareness of the operations and provide increased safety to the department's staff. The upgrades to the servers will address network connectivity issues and provide for increased storage capacity for video files, and other network issues.

\$207,500 – Kiefer Landfill, Groundwater Remediation. This project includes design and construction to replace an extraction well that is no longer functional. Due to migrating groundwater contamination, the new well will be larger than the old well, and may be relocated based on consultant studies.

\$198,300 – Kiefer Landfill, Entrance Improvement. This project continues with the improvement of the entrance to Kiefer Landfill by adding an additional lane to the approach

to the scale house, and by adding another scale. The additional improvement is an informational visitor's center.

\$124,300 – Kiefer Landfill, Final Cover. This project includes the planning, design, construction, construction management, inspections, and reporting associated with construction of partial final closure components such as final cover, drainage improvements, landfill gas modifications, vegetation, and erosion control.

\$106,050 – Facility Improvements, ADA Mitigation. As part of a comprehensive plan to mitigate all ADA Deficiencies at all DWMR Facilities, this project includes upgrades and modifications as needed to remedy the existing concerns. The master DWMR Plan prioritizes the Public Path of Travel issues in the first years of the plan to maximize accessibility.

\$100,500 – South Area Transfer Station, Site Improvement. This appropriation is for the repair and maintenance of the South Area Transfer Station entrance gate, and for the rehabilitation of the asphalt overlay at the site.

\$71,000 – South Area transfer Station, Flexspace Rehabilitation. This project includes site improvements to the South Area Transfer Station including a fabric structure for cover for the waste operations to allow transfer at the site during North Area Recovery Station Master Plan Improvements construction.

\$60,000 – Kiefer Landfill – Asphalt Pavement Rehabilitation. This project is for rehabilitation of asphalt roads at the Kiefer Landfill. The project will resurface the green waste, recycling, and self-haul drop-off areas. Future phases of this ongoing project include design, construction, construction management, and inspection for the repair and reconstruction of asphalt pavement at Kiefer Landfill. The unfunded portion is shown as project P310485.

\$50,400 - Kiefer Landfill, GPS Upgrades. This project is for the purchase of additional and replacement Global Positioning System (GPS) grade control equipment for use in operations equipment at Kiefer Landfill. This project allows for the replacement of fully depreciated equipment in current use.

\$30,800 - Kiefer Landfill, Wheel Wash Improvements. This project provides for improvements to the existing wheel wash system at Kiefer Landfill. The project will involve the installation of replacement pumps as well as an increase in the sedimentation basin size.

Capital Equipment - \$15,485,817

\$8,668,333 - Collections, Automated Side Loading Collection Trucks 3-Axle. The automated side loading collection truck is used to collect residential refuse and recycling. This appropriation is for the replacement of ten collection trucks that are fully depreciated units. This is a rebudget from FY 21.

\$1,367,022 - Collections, Automated Side Loading Collection Trucks. The automated side loading collection truck is used to collect residential refuse and recycling. These vehicles are a replacement for current, fully depreciated units.

\$1,284,648 – Collections – Automated Collections Trucks 2-Axle. This project is for the purchase of three fully automated side-loading collection truck. These will be 2-axle trucks, powered by compressed natural gas fuel with right hand drive. These vehicles are primarily for dead-end street routes and as a backup vehicle. These units will replace fully depreciated units in current use. This is a rebudget from FY21.

\$1,079,995 – North Area Recovery Station – Transfer Tractors. The Transfer Tractors are used to move refuse and recycling from the North Area Recovery Station to the Kiefer Landfill and recycling vendors. This is a rebudget from FY 21.

\$835,990 – North Area Recovery Station – Transfer Tractors. The transfer tractors move refuse and recycling from to the landfill and to recycling vendors. This appropriation is for the replacement of fully depreciated units in current inventory.

\$643,858 – North Area Recovery Station – Transfer Trailers. This appropriation is for the purchase of five transfer trailers. These units are for the movement of refuse and recycling to and from County sites, and to vendor processing facilities. This purchase will replace fully depreciated units in current inventory.

\$340,000 – Can Yard, Collection Cart Delivery Van (2). The cart delivery vans are used to deliver residential carts. This appropriation is for the replacement of two current, fully depreciated units. This is a rebudget from FY21.

\$320,845 – North Area Recovery Station, Sweeper. This purchase request is for the replacement of a fully depreciated unit in current inventory. This vehicle will be used primarily at North Area Recovery Station to improve storm water quality and to control offsite tracking of soil and debris onto public roadways

\$298,700 – ABNCU, Claw Loader (2). This purchase is for two claw loaders to replace two fully depreciated vehicles in current inventory.

\$291,797 – ABNCU, Knuckle Boom Truck. This project is for the purchase of one knuckle boom truck for neighborhood cleanup activity, and illegal dumping collection. The appropriation will address a service level change caused by the addition of new housing developments, and in increase illegal dumping activity. This is a growth item.

\$218,360 – North Area Recovery Station, Transfer Trailers. This project is for the purchase of two transfer trailers. These trailers will be used primarily at the North Area Recovery Station to transfer waste material from NARS to Kiefer Landfill. This is a growth item to meet the demand of increasing tonnage volume at the site

\$97,850 – Kiefer Landfill, Tarp Machine. This project is for a tarp machine for Kiefer Landfill operations. A Tier 3 diesel engine to comply with CARB rules will power this equipment. This will replace a fully depreciated unit currently in operation at the landfill..

\$21,115 – Kiefer Landfill, Air Compressor. This project is for an air compressor for Kiefer Landfill operations. A tier 3 or higher diesel engine to comply with CARB rules will power this equipment. This will replace a fully depreciated unit currently in operation.

\$17,304 – Kiefer Landfill, Light Towers (2). This project is for the purchase of two light plants. This equipment will be used primarily at Kiefer Landfill to help illuminate the landing area to increase visibility. They will also be used as a backup generator. These purchases will replace fully depreciated units currently in use at the landfill.

Administration and Support

Program Overview

Administration and Support comprises the department's senior leadership and a staff of administration, accounting and finance, planning, and engineering professionals that provides management and administrative services in support of the department's operating programs. Specific services include, financial and business services, waste management program planning, management of regulatory compliance programs, public outreach, landfill engineering, facility planning and design, and special waste services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$9,744,058	\$10,396,417	\$652,359	6.7%
Services & Supplies	\$10,150,079	\$11,876,105	\$1,726,026	17.0%
Other Charges	\$38,448	\$(8,876)	\$(47,324)	(123.1)%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$897,265	\$1,299,455	\$402,190	44.8%
Total Expenditures / Appropriations	\$20,829,850	\$23,563,101	\$2,733,251	13.1%
Total Reimbursements between Programs	\$(18,019,380)	\$(9,913,828)	\$8,105,552	(45.0)%
Other Reimbursements	—	\$(12,423,485)	\$(12,423,485)	—%
Total Reimbursements	\$(18,019,380)	\$(22,337,313)	\$(4,317,933)	24.0%
Net Financing Uses	\$2,810,470	\$1,225,788	\$(1,584,682)	(56.4)%
Revenue				
Revenue from Use Of Money & Property	\$1,320,000	\$107,100	\$(1,212,900)	(91.9)%
Intergovernmental Revenues	\$145,000	\$260,242	\$115,242	79.5%
Charges for Services	\$659,457	\$519,630	\$(139,827)	(21.2)%
Miscellaneous Revenues	\$315,852	\$338,816	\$22,964	7.3%
Total Revenue	\$2,440,309	\$1,225,788	\$(1,214,521)	(49.8)%
Use of Fund Balance	\$370,161	—	\$(370,161)	(100.0)%
Positions	65.0	70.0	5.0	7.7%

Summary of Changes

The Recommended Budget reflects a \$2,733,251 (13.1%) increase in total appropriations, a \$4,317,933 (24.0%) increase in reimbursements, a \$1,214,521 (49.8%) decrease in revenue, and a \$370,161 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in cost of living adjustments and employer retirement contributions.

- Increases related to technology support costs.
- Recommended growth of \$529,159 detailed later in this section.

The increase in reimbursements is due to:

- Increases in intrafund reimbursements from the operating programs, which offset the increase in appropriations and the decrease in revenue from reduced interest income.
- Recommended growth of \$114,335 detailed later in this section.

Use of Fund Balance reflects no net change in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Senior Office Assistant - Administration					
	50,423	—	—	50,423	1.0
Add 1.0 FTE Senior Office Assistant in the Finance and Business Services unit to provide onsite administrative support to Kiefer Landfill. The Operations supervisors and the Operations Manager perform most administrative tasks at the Landfill. The increase in administrative tasks takes away time from supervisors and managers to focus on their core operational duties. This position is targeted for hiring in December 2021. Additionally, implementation of SB 1383 will impose additional record keeping and reporting requirements. SB 1383 related.					
DWMR - 2.0 FTE Solid Waste Planner I - Planning					
	234,736	(114,335)	—	120,401	2.0
Add 2.0 FTE Solid Waste Planner I's to support the development and management of residential and commercial organics diversion programs for the County. One Planner will be assigned to residential programs while the other will be assigned to commercial programs, with cost reimbursement from Budget Unit 2450000 (formerly SWA). Staff hiring is targeted for September 2021. The positions are fully funded and will be permanent staff additions.					
DWMR - Equipment Rental/Lease Increase - North Area Recovery Station					
	1,500	—	—	1,500	—
One-time increase in equipment rental expenses at NARS to provide two additional transfer tractors during the construction of the NARS Master Plan project and the rental of a forklift in place of a delayed replacement purchase of a County-owned forklift. The request also includes rental expenses for equipment to remove and move old Household Hazardous Waste storage lockers to be replaced by new lockers.					
DWMR - Hazardous Waste Disposal Services Increase					
	142,500	—	—	142,500	—
Contract cost increases for household hazardous waste disposal services. Funded by the Solid Waste Enterprise Fund.					
DWMR - Rate Increase - Proposition 218 Outreach Costs					
	100,000	—	—	100,000	—
The Department plans to seek additional rate increases in FY 2021-22 that would generate the required revenues. This request will fund Prop 218 expenses associated with the next planned rate increase, specifically, the public outreach associated with a Prop 218 rate increase notification process.					

Capital Outlay Fund

Program Overview

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, NARS, Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 pieces of heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$484,800	\$486,270	\$1,470	0.3%
Other Charges	\$42,503	\$9,353,526	\$9,311,023	21,906.7%
Improvements	\$24,773,591	\$7,594,551	\$(17,179,040)	(69.3)%
Equipment	\$9,195,037	\$15,485,817	\$6,290,780	68.4%
Total Expenditures / Appropriations	\$34,495,931	\$32,920,164	\$(1,575,767)	(4.6)%
Total Reimbursements between Programs	\$(25,386,497)	\$(23,670,164)	\$1,716,333	(6.8)%
Other Reimbursements	\$(33,430,200)	—	\$33,430,200	(100.0)%
Total Reimbursements	\$(58,816,697)	\$(23,670,164)	\$35,146,533	(59.8)%
Net Financing Uses	\$(24,320,766)	\$9,250,000	\$33,570,766	(138.0)%
Revenue				
Other Financing Sources	\$50,000	\$50,000	—	—%
Total Revenue	\$50,000	\$50,000	—	—%
Use of Fund Balance	\$(24,370,766)	\$9,200,000	\$33,570,766	(137.8)%

Summary of Changes

The Recommended Budget reflects a \$1,575,767 (4.6%) decrease in total appropriations, a \$35,146,533 (59.8%) decrease in reimbursements, and a \$33,570,766 (137.8%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A reduction in planned cash flow for capital projects, which is partially offset by an increase in equipment purchases.
- Recommended growth of \$127,526 detailed later in this section.

The decrease in reimbursements is due to the elimination of a one-time operating transfer in the FY 2020-21 budget that transferred fund balance from the Capital Outlay Fund (Budget Unit 2250000) to the Operating Fund (Budget Unit 2200000).

Use of Fund Balance reflects a \$9,200,000 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 4 Light Duty Trucks	127,526	—	—	127,526	—

Purchase four light duty trucks through the Department of General Services. Two light duty vehicles will be leased for two new Supervisor positions in the Collections program, while an additional two will be leased for the Superintendent of Operations and the Senior Safety Specialist. This growth is fully funded by the Solid Waste Enterprise Fund.

Collections

Program Overview

Collections provides an array of services for ratepayers and the community, including the weekly pickup of residential garbage and biweekly pickup of green waste and recyclables for 163,000 households, an appointment-based neighborhood clean-up service (ABNCU) where each customer is entitled to one scheduled pick up of large waste material and bulky items placed curbside by the customer at no additional charge, and a residential street sweeping services contract covering over 2,371 neighborhood street miles and 950 arterial street miles on average each month.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$15,088,437	\$17,156,832	\$2,068,395	13.7%
Services & Supplies	\$23,242,987	\$24,637,579	\$1,394,592	6.0%
Other Charges	\$3,544,332	\$3,846,256	\$301,924	8.5%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$22,512,448	\$26,956,268	\$4,443,820	19.7%
Total Expenditures / Appropriations	\$64,388,204	\$72,596,935	\$8,208,731	12.7%
Other Reimbursements	—	\$(776,000)	\$(776,000)	—%
Total Reimbursements	—	\$(776,000)	\$(776,000)	—%
Net Financing Uses	\$64,388,204	\$71,820,935	\$7,432,731	11.5%
Revenue				
Licenses, Permits & Franchises	\$412,700	—	\$(412,700)	(100.0)%
Intergovernmental Revenues	\$225,426	\$1,056,367	\$830,941	368.6%
Charges for Services	\$50,828,086	\$67,859,782	\$17,031,696	33.5%
Miscellaneous Revenues	\$63,621	—	\$(63,621)	(100.0)%
Total Revenue	\$51,529,833	\$68,916,149	\$17,386,316	33.7%
Use of Fund Balance	\$12,858,371	\$2,904,786	\$(9,953,585)	(77.4)%
Positions	124.0	153.0	29.0	23.4%

Summary of Changes

The Recommended Budget reflects an \$8,208,731 (12.7%) increase in total appropriations, a \$776,000 (new) increase in reimbursements, a \$17,386,316 (33.7%) increase in revenue, and a \$9,953,585 (77.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in intrafund charges for disposal services at North Area Recovery Station (NARS) and Kiefer Landfill as a result of higher tipping fee charges that went into effect on November 1, 2020.
- Increases in cost of living adjustments and employer retirement contributions.
- Increases in organic waste processing costs.
- Recommended growth of \$2,349,910 detailed later in this section.

The increase in reimbursements is due to an operating transfer of franchise fee revenues from the Commercial Waste Program to fund the Solid Waste Lifeline Rebate Program implemented by the Department of Finance Consolidated Utility Billing and Services (CUBS).

The increase in revenue is due to higher residential rates that went into effect on March 1, 2021 and an additional approved increase that will go into effect on January 1, 2022.

Use of Fund Balance reflects a \$2,904,786 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Senior Collection Equipment Operator - South Collections					
	103,196	—	—	103,196	1.0
Add 1.0 FTE Senior Collection Equipment Operator. Growth in residential developments in the South Collections service area has necessitated the addition of new collection routes, which require additional operators to service. This position is targeted for hiring July 1, 2021 and is funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 1.0 FTE Sanitation Worker-Can Yard					
	82,616	—	—	82,616	1.0
1.0 FTE Sanitation Worker in the North Collections cost center to be assigned to the Can Yard operation, targeted for August 1, 2021 hiring. The additional sanitation worker will allow the department to maintain the level of service for cart returns and exchanges in response to growth in customer requests following recently approved rate increases. Funded with retained earnings.					
DWMR - 1.0 FTE Senior Collection Equipment Operator - South Collections (Dec. 2021)					
	60,292	—	—	60,292	1.0
Add 1.0 FTE Senior Collection Equipment Operator. Growth in residential developments in the South Collections service area has necessitated the addition of new collection routes, which require additional operators to service. This position is targeted for a December 1, 2021 hiring.					
DWMR - 2 Service Pick-up Trucks for New Supervisor Positions					
	18,000	—	—	18,000	—
Rental costs of two service pick-up trucks from the Department of General Services for two new requested Supervisor positions in Collection operations.					
DWMR - 2.0 FTE Collection Equipment Operators - Neighborhood Cleanup Services					
	111,406	—	—	111,406	2.0
Add 2.0 FTE Collection Equipment Operators to address significant growth in illegal dumping activity and demand for Appointment Based Neighborhood Cleanup services, which has grown by 27% year over year. Targeted for December 1, 2021 hiring. This request will also help ensure the Department maintains its current level of support to Regional Parks and Code Enforcement with timely response to requests for clean ups of illegally dumped garbage in the County.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 2.0 FTE Senior Collection Equipment Operators - South Collections					
	103,195	—	—	103,195	2.0
2.0 FTE Senior Collection Equipment Operators for South Collections. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 2.0 FTE Waste Management Operations Supervisors - North and South Collections					
	188,734	—	—	188,734	2.0
Add 2.0 FTE Waste Management Operations Supervisors, one for North Collections and one for South Collections, targeted for October 1, 2021 hiring. These supervisors are needed for new organics collections employees. While the supervisors are needed for the startup of organic route collection, which is dependent on funding for the new program, the supervisors need to be hired in advance to undergo substantive training on labor relations, personnel policies, accident investigation, etc.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - North Collections (April 2022)					
	77,396	—	—	77,396	3.0
Add 3.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. Funded by solid waste rates in the Solid Waste Enterprise Fund. These positions are targeted for hiring April 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - North Collections (January 2022)					
	154,793	—	—	154,793	3.0
3.0 FTE Senior Collection Equipment Operators for North Collections. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - South Collections (April 2022)					
	77,396	—	—	77,396	3.0
Add 3.0 FTE Senior Collection Equipment Operators, targeted for April 1, 2022 hiring. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected weekly and diverted away from the County's landfill. Start dates dependent on financial reserves and funding for SB 1383 programs.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - South Collections (January 2022)					
	154,793	—	—	154,793	3.0
Add 3.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These three positions are targeted for January 1, 2022 hiring.					
DWMR - 5.0 FTE Senior Collection Equipment Operators - North Collections					
	257,988	—	—	257,988	5.0
Add 5.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Equipment Maintenance Increase					
	552,988	—	—	552,988	—
Increase in equipment maintenance budget due to an increase in DWMR's fleet of refuse collection vehicles and increase residential collection of organic waste to comply with SB 1383 regulations. Increased collection of organic waste requires an increase in the number of collection vehicles. Because of revenue constraints, the Department will meet the need for additional vehicles by retaining older vehicles, designated for surplus sale, beyond their useful lives. This increase in fleet size through retention of older vehicles will significantly increase vehicle maintenance costs.					
DWMR - Fuel Increase - South Collections					
	45,305	—	—	45,305	—
Increase in fuel and lubricant costs due to an increase in DWMR's fleet of refuse collection vehicles, needed to increase residential collection frequency of organic materials to comply with SB 1383 regulations.					
DWMR - Organic Waste Processing Increase					
	356,812	—	—	356,812	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					
DWMR - Uniforms and Laundry Service for Additional Collections FTE					
	5,000	—	—	5,000	—
Purchase of additional uniforms and laundry services for new positions requested in Collections operations. This growth is fully funded by the Solid Waste Enterprise Fund.					

Kiefer Landfill

Program Overview

Kiefer Landfill is a Class III landfill located in eastern Sacramento County serving the entire County and has an estimated remaining capacity of 65 years. The landfill program provides for the daily operations of Kiefer Landfill, which is open seven days a week. In addition, the program provides funding for the Kiefer Landfill Closure Fund to finance future expenses associated with final closure and post-closure care of the Landfill as mandated by the State of California. The program also provides funding for the Kiefer Wetlands Preserve Trust Fund to finance the maintenance of the Kiefer Wetlands Preserve in perpetuity. The landfill also includes a renewable energy power plant that utilizes landfill gas collected via an extensive landfill gas collection system to generate approximately 65,000 megawatts-hours of electricity annually that is supplied to the local grid through a power purchase agreement with the Sacramento Municipal Utilities District. This is enough electricity to power about 8,000 homes.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,794,806	\$6,140,170	\$345,364	6.0%
Services & Supplies	\$11,328,795	\$11,207,057	\$(121,738)	(1.1)%
Other Charges	\$91,290	\$61,071	\$(30,219)	(33.1)%
Interfund Charges	\$2,506,629	\$1,570,625	\$(936,004)	(37.3)%
Intrafund Charges	\$25,407,279	\$28,415,172	\$3,007,893	11.8%
Total Expenditures / Appropriations	\$45,128,799	\$47,394,095	\$2,265,296	5.0%
Total Reimbursements between Programs	\$(13,600,000)	—	\$13,600,000	(100.0)%
Other Reimbursements	\$(250,000)	\$(19,597,522)	\$(19,347,522)	7,739.0%
Total Reimbursements	\$(13,850,000)	\$(19,597,522)	\$(5,747,522)	41.5%
Net Financing Uses	\$31,278,799	\$27,796,573	\$(3,482,226)	(11.1)%
Revenue				
Licenses, Permits & Franchises	\$1,271,600	—	\$(1,271,600)	(100.0)%
Revenue from Use Of Money & Property	\$371,000	\$292,440	\$(78,560)	(21.2)%
Intergovernmental Revenues	—	\$159,305	\$159,305	—%
Charges for Services	\$17,769,000	\$24,560,867	\$6,791,867	38.2%
Miscellaneous Revenues	\$3,674,636	\$3,013,643	\$(660,993)	(18.0)%
Total Revenue	\$23,086,236	\$28,026,255	\$4,940,019	21.4%
Use of Fund Balance	\$8,192,563	\$(229,682)	\$(8,422,245)	(102.8)%
Positions	45.0	43.0	(2.0)	(4.4)%

Summary of Changes

The Recommended Budget reflects a \$2,265,296 (5.0%) increase in total appropriations, a \$5,747,522 (41.5%) increase in reimbursements, a \$4,940,019 (21.4%) increase in revenue, and an \$8,422,245 (102.8%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in intrafund charges from the Administration and Support program for services to the Landfill Program.
- Recommended growth of \$218,396 detailed later in this section.

The increase in reimbursements is due to an increase in tipping fees from North Area Recovery Station (NARS) and Collections effective November 1, 2020.

The increase in revenue is due to the increase in tipping fees that went into effect on November 1, 2020.

Use of Fund Balance reflects an \$229,682 increase in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Extra Help - Kiefer Landfill					
	34,000	—	—	34,000	—
Kiefer Landfill typically requires intermittent employee coverage for long term absences, staff PTO, and assistance with tasks (such as the litter pick up with the Sheriff's Department). FY 2020-21 expense totaled \$240,786. The growth request is for the amount over base due to a increase in staff.					
DWMR - Organic Waste Processing Increase					
	184,396	—	—	184,396	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					

North Area Recovery Station (NARS)

Program Overview

North Area Recovery Station (NARS) is a transfer and recovery station in the northern part of the County with a permitted capacity to handle 2,400 tons of solid waste per day. NARS serves as the department's transfer site for residential garbage and green waste material collected from the North Collections service area. Garbage is transferred to Kiefer Landfill, while green waste is transferred to outside vendors for processing. NARS also serves as a transfer and recovery site for commercial waste haulers and noncommercial self-haul customers. The NARS program provides for the daily operations of the transfer station seven days a week.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,177,314	\$6,690,900	\$513,586	8.3%
Services & Supplies	\$7,849,917	\$13,255,586	\$5,405,669	68.9%
Other Charges	\$93,820	\$60,293	\$(33,527)	(35.7)%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$15,888,885	\$21,194,950	\$5,306,065	33.4%
Total Expenditures / Appropriations	\$30,009,936	\$41,201,729	\$11,191,793	37.3%
Total Reimbursements between Programs	\$(7,700,000)	—	\$7,700,000	(100.0)%
Other Reimbursements	—	\$(13,322,233)	\$(13,322,233)	—%
Total Reimbursements	\$(7,700,000)	\$(13,322,233)	\$(5,622,233)	73.0%
Net Financing Uses	\$22,309,936	\$27,879,496	\$5,569,560	25.0%
Revenue				
Intergovernmental Revenues	—	\$23,810	\$23,810	—%
Charges for Services	\$14,311,200	\$25,883,554	\$11,572,354	80.9%
Miscellaneous Revenues	\$13,204	\$(11,000)	\$(24,204)	(183.3)%
Total Revenue	\$14,324,404	\$25,896,364	\$11,571,960	80.8%
Use of Fund Balance	\$7,985,532	\$1,983,132	\$(6,002,400)	(75.2)%
Positions	48.0	48.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$11,191,793 (37.3%) increase in total appropriations, a \$5,622,233 (73.0%) increase in reimbursements, an \$11,571,960 (80.8%) increase in revenue, and a \$6,002,400 (75.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in processing costs for organic waste.

- Increases in intrafund charges for disposal services at Kiefer Landfill as a result of higher tipping fee charges.
- Increases in cost of living adjustments and employer retirement contributions.
- Recommended growth of \$2,844,572 detailed later in this section.

The increase in reimbursements is due to an increase in tipping fee receipts from Collections following the increase of tipping fees effective November 1, 2020

The increase in revenue is due to the increase in tipping fees that went into effect on November 1, 2020.

Use of Fund Balance reflects a \$1,983,132 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Construction Traffic Control - North Area Recovery Station					
	7,500	—	—	7,500	—
One-time funding request for traffic control expenses during construction activity at the North Area Recovery Station. Construction related to the implementation of NARS Master Plan projects will be ongoing during FY 2021-22 and will necessitate significant modifications to onsite traffic circulation patterns at the site. Signage equipment will be required to direct traffic appropriately and ensure safety.					
DWMR - Cleanup and Site Remediation - South Area Transfer Station					
	800,000	—	—	800,000	—
Clean-up of abandoned biodigester facilities at the South Area Transfer Station (SATS) and any necessary site remediation activities to resolve environmental hazards associated with the abandoned project materials.					
DWMR - Employee Recognition - North Area Recovery Station					
	1,000	—	—	1,000	—
One-time increase in workplace amenities (food purchases and services) at NARS during the NARS Master Plan project construction. During the NARS Master Plan project construction, additional employee activities and meetings will be conducted related to construction management and site operations planning.					
DWMR - Equipment Maintenance Increase					
	5,280	—	—	5,280	—
Increase in equipment maintenance budget due to an increase in DWMR's fleet of refuse collection vehicles and increase residential collection of organic waste to comply with SB 1383 regulations. Increased collection of organic waste requires an increase in the number of collection vehicles. Because of revenue constraints, the Department will meet the need for additional vehicles by retaining older vehicles, designated for surplus sale, beyond their useful lives. This increase in fleet size through retention of older vehicles will significantly increase vehicle maintenance costs.					
DWMR - Equipment Rental/Lease Increase - North Area Recovery Station					
	171,000	—	—	171,000	—
One-time increase in equipment rental expenses at NARS to provide two additional transfer tractors during the construction of the NARS Master Plan project and the rental of a forklift in place of a delayed replacement purchase of a County-owned forklift. The request also includes rental expenses for equipment to remove and move old Household Hazardous Waste storage lockers to be replaced by new lockers.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Organic Waste Processing Increase					
	1,638,181	—	—	1,638,181	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					
DWMR - Overtime Expense - North Transfer Station					
	221,611	—	—	221,611	—
The increase in green waste handling and in service levels at the Transfer Station has necessitated the additional overtime expense. A new Pilot Lead Program has also increased the need for overtime expenses. Funded by the Solid Waste Enterprise Fund.					

Budget Unit Functions & Responsibilities

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department’s capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, North Area Recovery Station (NARS), Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors. The Capital Outlay Fund was consolidated with the Operating Fund (Budget Unit 2200000) in FY 2020-21.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Capital Outlay Fund	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Expenditures / Appropriations	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$33,430,200	—	\$(33,430,200)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	—	—	—	—%
Improvements	—	—	—	—%
Equipment	—	—	—	—%
Interfund Charges	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Expenditures / Appropriations	\$33,430,200	—	\$(33,430,200)	(100.0)%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$33,430,200	—	\$(33,430,200)	(100.0)%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Other Financing Sources	—	—	—	—%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$33,430,200	—	\$(33,430,200)	(100.0)%

Budget Unit Functions & Responsibilities

The **Solid Waste Authority – Commercial Program** is a new program that will continue activities that were previously carried out under the Sacramento Regional Solid Waste Authority (SWA), which dissolved effective June 2021. The program provides regulatory oversight over the County's commercial waste hauler franchises and commercial waste generators (businesses and other commercial entities). This includes outreach and education regarding solid waste requirements for waste generators, business recycling inspections to promote compliance with State recycling mandates, and enforcement of the County's solid waste code with non-compliant commercial waste haulers and generators. The program also includes management and funding for nuisance abatement activities, including servicing of public litter containers, litter pickup, homeless camp clean-ups, and commercial area illegal dumping pickup. The Commercial Program provides funding for the new edible food recovery program that supports local food recovery organizations by requiring large food generators to recover as much edible food as possible. Additionally, the Commercial Program provides funding for the Solid Waste Lifeline Rebate Program managed by the Department of Finance, Consolidated Utility Billing Services to provide rate relief to qualifying low-income solid waste ratepayers.

Goals

- Achieve a 90 percent waste generator compliance rate for commercial recycling programs.
- Prepare and initiate a new education and outreach campaign for commercial waste generators to comply with new regulations under SB 1383.
- Develop and deploy a new internal commercial waste generator inspection unit within the County's Commercial Waste Management Program.

Accomplishments

- Increased mandatory commercial recycling rates from 66 percent to 84 percent and mandatory organics recycling rates from 35 percent to 76 percent.
- Completed the transition of the SWA's commercial solid waste program into two separate programs for the County of Sacramento and City of Sacramento, integrated commercial regulation and SB 1383 regulation into County Code, developed a new reporting system to track franchise revenues and tonnages, and developed a new Commercial Solid Waste Franchise application and agreement.
- Prepared and executed over eighteen new franchise agreement contracts with existing and new commercial solid waste haulers.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Commercial Program	—	\$3,761,246	\$3,761,246	—%
Total Expenditures / Appropriations	—	\$3,761,246	\$3,761,246	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	—	\$3,761,246	\$3,761,246	—%
Total Revenue	—	\$3,541,000	\$3,541,000	—%
Use of Fund Balance	—	\$220,246	\$220,246	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	—	\$64,992	\$64,992	—%
Services & Supplies	—	\$2,108,867	\$2,108,867	—%
Interfund Charges	—	\$1,587,387	\$1,587,387	—%
Total Expenditures / Appropriations	—	\$3,761,246	\$3,761,246	—%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	—	\$3,761,246	\$3,761,246	—%
Revenue				
Licenses, Permits & Franchises	—	\$3,500,000	\$3,500,000	—%
Fines, Forfeitures & Penalties	—	\$41,000	\$41,000	—%
Total Revenue	—	\$3,541,000	\$3,541,000	—%
Use of Fund Balance	—	\$220,246	\$220,246	—%

Summary of Changes

The Recommended Budget reflects a \$3,761,246 (new) increase in total appropriations, a \$3,541,000 (new) increase in revenue, and a \$220,246 (new) increase in use of fund balance from the prior year Adopted Budget.

This budget unit is a new addition to the County budget.

Recommended growth of \$114,335 is detailed later in this section.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Commercial Program	114,335	—	—	114,335	—

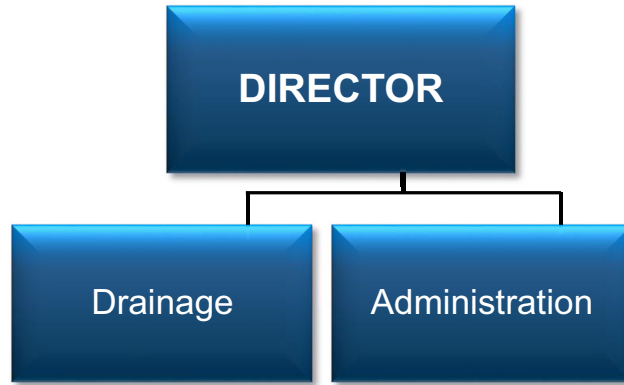
Summary of Changes

Recommended Growth Detail for the Program

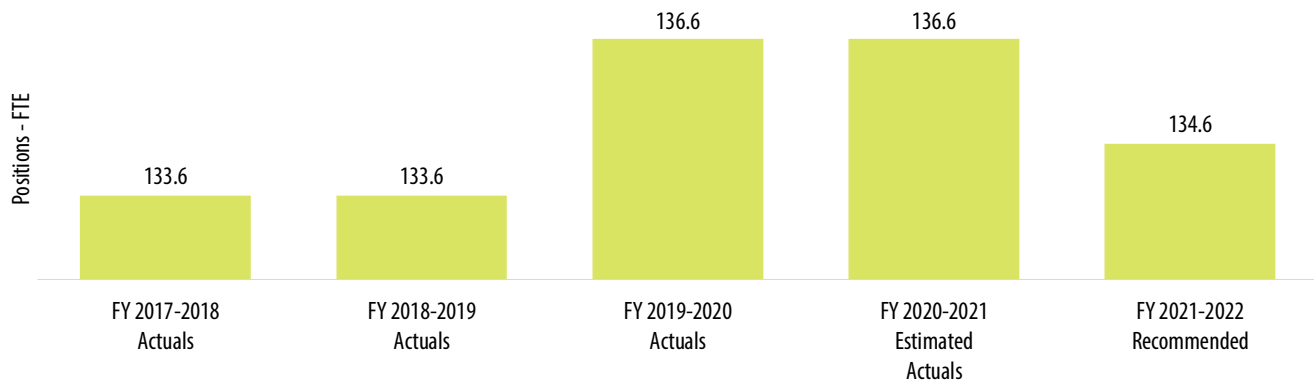
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SWA - Cost Portion of 1.0 FTE Solid Waste Planner 1					
	114,335	—	—	114,335	—

Commercial Program (formerly Solid Waste Authority) cost portion of 1.0 FTE Solid Waste Planner budgeted in the Solid Waste Enterprise budget (Budget Unit 2200000) assigned to commercial projects with cost reimbursement. Staff hiring is targeted for September 2021. The position is fully funded and will be a permanent staff addition. This request is contingent upon approval of a request in the Solid Waste Enterprise budget (Budget Unit 2200000).

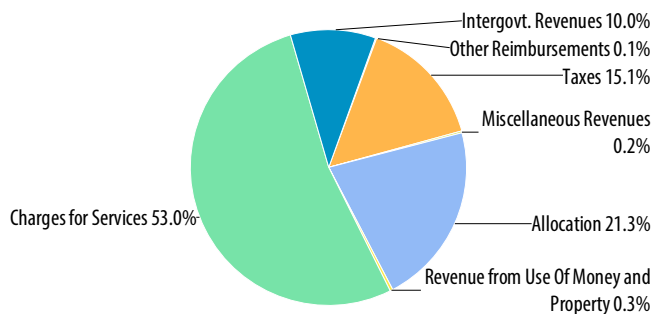
Department Structure
Michael L. Peterson, Director



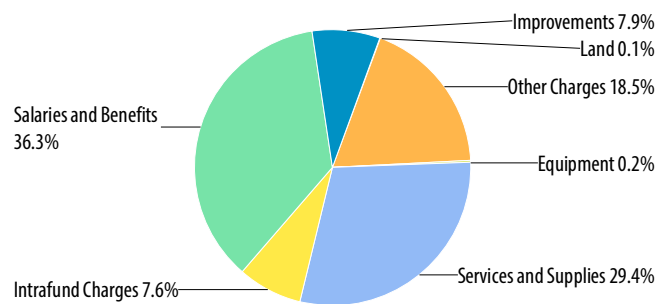
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Water Resources** reduces the potential for flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County.

Department of Water Resources includes the following programs:

- Stormwater Utility (SWU)
- Administration

Goals

- Clean drainage channels, pipes, and basins, and maintain pumping stations, to allow for maximum flow of storm water.
- Assist County Departments with meeting the requirements of the National Pollutant Discharge Elimination System municipal storm water permit.
- Provide a high level of flood preparedness to the residents of the unincorporated area of Sacramento County.

Accomplishments

- Several homeowners have completed design work for home elevation and construction began in the summer of 2020. Several houses are now lifted and more will go up in 2021. Reimbursements from the Federal Emergency Management Agency's Hazard Mitigation Grant will be requested on a quarterly basis. This is growing into an on-going program that will span several years.
- Completed the following storm water improvement projects: Carlsbad Avenue/Yellowstone Lane Storm Drain Improvement, 8401 Fair Oaks Boulevard Storm Drain Improvement, 2040 Maple Glen Road Storm Drain Improvement, 2222 Marconi Avenue Storm Drain Improvement, Marconi Avenue/Eastern Avenue Storm Drain Improvement, 4150 Manzanita Avenue Storm Drain Improvement, Morse Avenue/Hampshire Drive Storm Drain Improvement, and Silver Legends Storm Drain Improvement.
- Completed the transition from the Maximo Computer Maintenance Management System (CMMS) to the NEXGEN Enterprise Asset Management software system, a new CMMS system that incorporates asset management planning tools. The NEXGEN software system streamlines maintenance workflow, improves customer engagement, and helps the Department of Water Resources prioritize funding based upon risk and criticality. Staff is currently inputting and updating drainage system asset data to provide future infrastructure condition assessment, useful life, and capital replacement cost.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Stormwater Utility - Unincorporated Area	\$39,228,659	\$42,396,935	\$3,168,276	8.1%
Water Resources Administration	\$6,761,791	\$9,143,200	\$2,381,409	35.2%
Total Expenditures / Appropriations	\$45,990,450	\$51,540,135	\$5,549,685	12.1%
Total Reimbursements	\$(3,125,804)	\$(3,943,900)	\$(818,096)	26.2%
Net Financing Uses	\$42,864,646	\$47,596,235	\$4,731,589	11.0%
Total Revenue	\$33,561,587	\$37,425,500	\$3,863,913	11.5%
Use of Fund Balance	\$9,303,059	\$10,170,735	\$867,676	9.3%
Positions	136.6	134.6	(2.0)	(1.5)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$18,502,422	\$18,689,554	\$187,132	1.0%
Services & Supplies	\$12,995,711	\$15,143,230	\$2,147,519	16.5%
Other Charges	\$6,635,363	\$9,552,851	\$2,917,488	44.0%
Land	—	\$50,000	\$50,000	—%
Improvements	\$4,664,850	\$4,095,300	\$(569,550)	(12.2)%
Equipment	\$114,000	\$113,000	\$(1,000)	(0.9)%
Intrafund Charges	\$3,078,104	\$3,896,200	\$818,096	26.6%
Total Expenditures / Appropriations	\$45,990,450	\$51,540,135	\$5,549,685	12.1%
Intrafund Reimbursements Between Programs	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Other Reimbursements	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(3,125,804)	\$(3,943,900)	\$(818,096)	26.2%
Net Financing Uses	\$42,864,646	\$47,596,235	\$4,731,589	11.0%
Revenue				
Taxes	\$6,940,200	\$7,189,700	\$249,500	3.6%
Revenue from Use Of Money & Property	\$368,100	\$160,000	\$(208,100)	(56.5)%
Intergovernmental Revenues	\$1,785,100	\$4,762,900	\$2,977,800	166.8%
Charges for Services	\$24,394,187	\$25,235,400	\$841,213	3.4%
Miscellaneous Revenues	\$74,000	\$77,500	\$3,500	4.7%
Total Revenue	\$33,561,587	\$37,425,500	\$3,863,913	11.5%
Use of Fund Balance	\$9,303,059	\$10,170,735	\$867,676	9.3%
Positions	136.6	134.6	(2.0)	(1.5)%

Summary of Changes

The Recommended Budget reflects a \$5,549,685 (12.1%) increase in total appropriations, an \$818,096 (26.2%) increase in reimbursements, a \$3,863,913 (11.5%) increase in revenue, and an \$867,676 (9.3%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$3.2M increase in Home Elevation Grants, particularly for Woodside East and West Projects. These home elevation projects will be funded by the Federal Emergency Management Agency (FEMA) Hazard Mitigation Grant Program.
- A \$2.4M increase in administrative reimbursable costs.
- A \$0.8M increase in Intrafund charges from Stormwater Utility to Water Resources Administration.

- A \$0.6M decrease in Job Order Contract improvement projects.
- A recommended base reductions of \$0.3M for 2.0 FTE vacant positions.

The increase in reimbursements is due to \$0.8M higher costs in the Water Resources Administration Budget, which results in increased reimbursement from the Stormwater Utility.

The net increase in revenue is due to:

- A \$3.0M increase in Home Elevation Projects, primarily Woodside East and West. Grant revenues will be requested from FEMA as projects progress and payments are made to home-owners.
- A \$1.6M increase due to higher administrative reimbursable costs, which results in increased revenue from the Water Enterprise.
- A \$0.6M decrease in labor charges to Water Supply and Zone 11 Drainage.
- A \$0.2M decrease in interest income due to lower available cash balances and a lower interest rate.

Use of Fund Balance reflects the net of a carryover of \$789,319 in available balance and a reserve release of \$9,381,416.

- Water Resources reserve has decreased by \$9,381,416.

Positions have decreased by 2.0 FTE from the prior year Adopted Budget due to:

- 2.0 vacant FTE recommended net Base decrease.

Stormwater Utility - Unincorporated Area

Program Overview

Stormwater Utility Program (SWU) was formed on July 1, 1995, for the purpose of minimizing flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County. The program is funded with SWU fees, ad valorem tax proceeds, interest income, and various other revenues. SWU managing flood preparedness activities including planning, public information, and sandbag storage and distribution; designing and monitoring the construction of major and minor remedial flood control and drainage facility improvements that benefit the SWU; maintaining and operating storm drainage and flood control facilities, including channels, ditches, pipelines, basins, pump stations, and levee systems; conducting engineering studies to develop long range strategies and plans to limit potential loss of life and property damage due to flooding; managing the urban Stormwater Quality Program to evaluate the impacts of existing storm water runoff on receiving waters and to reduce the pollutants in urban storm water runoff in the Sacramento County area to the maximum extent practicable in compliance with the State National Pollution Discharge Elimination System permit issued to the County.

Water Resources Administration provides fiscal, accounting, information technology, personnel, safety and administrative support to the Stormwater Utility Program and the Sacramento County Water Agency.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$14,808,337	\$14,870,026	\$61,689	0.4%
Services & Supplies	\$10,096,255	\$9,924,709	\$(171,546)	(1.7)%
Other Charges	\$6,467,113	\$9,447,700	\$2,980,587	46.1%
Land	—	\$50,000	\$50,000	—%
Improvements	\$4,664,850	\$4,095,300	\$(569,550)	(12.2)%
Equipment	\$114,000	\$113,000	\$(1,000)	(0.9)%
Intrafund Charges	\$3,078,104	\$3,896,200	\$818,096	26.6%
Total Expenditures / Appropriations	\$39,228,659	\$42,396,935	\$3,168,276	8.1%
Other Reimbursements	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(47,700)	\$(47,700)	—	—%
Net Financing Uses	\$39,180,959	\$42,349,235	\$3,168,276	8.1%
Revenue				
Taxes	\$6,940,200	\$7,189,700	\$249,500	3.6%
Revenue from Use Of Money & Property	\$368,100	\$160,000	\$(208,100)	(56.5)%
Intergovernmental Revenues	\$1,785,100	\$4,762,900	\$2,977,800	166.8%
Charges for Services	\$20,710,500	\$19,988,400	\$(722,100)	(3.5)%
Miscellaneous Revenues	\$74,000	\$77,500	\$3,500	4.7%
Total Revenue	\$29,877,900	\$32,178,500	\$2,300,600	7.7%
Use of Fund Balance	\$9,303,059	\$10,170,735	\$867,676	9.3%
Positions	110.6	108.6	(2.0)	(1.8)%

Summary of Changes

The Recommended Budget reflects a \$3,168,276 (8.1%) increase in total appropriations, a \$2,300,600 (7.7%) increase in revenue, and an \$867,676 (9.3%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$3.2M increase in Home Elevation Grants, particularly for Woodside East and West Projects. These home elevation projects will be funded by FEMA Hazard Mitigation Grant Program.
- A \$0.8M increase in Intrafund charges from Stormwater Utility to Water Resources Administration.
- A \$0.6M decrease in Job Order Contract improvement projects.
- Recommended base reductions of \$0.3M for 2.0 FTE vacant positions.

The net increase in revenue is due to:

- A \$3.0M increase in Home Elevation Projects, primarily Woodside East and West. Grant revenues will be requested from FEMA as projects progress and payments are made to home-owners.
- A \$0.6M decrease in labor charges to Water Supply and Zone 11 Drainage.
- A \$0.2M decrease in interest income due to lower expected available cash balances and interest rate.

Use of Fund Balance reflects the net of a carryover of \$789,319 in available balance and a reserve release of \$9,381,416.

Water Resources Administration

Program Overview

Water Resources Administration provides fiscal, accounting, information technology, personnel, safety, and administrative support to the Stormwater Utility Program and the Sacramento County Water Agency.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,694,085	\$3,819,528	\$125,443	3.4%
Services & Supplies	\$2,899,456	\$5,218,521	\$2,319,065	80.0%
Other Charges	\$168,250	\$105,151	\$(63,099)	(37.5)%
Total Expenditures / Appropriations	\$6,761,791	\$9,143,200	\$2,381,409	35.2%
Total Reimbursements between Programs	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Other Reimbursements	—	—	—	—%
Total Reimbursements	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Net Financing Uses	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Charges for Services	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Total Revenue	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Use of Fund Balance	—	—	—	—%
Positions	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,381,409 (35.2%) increase in total appropriations, an \$818,096 (26.6%) increase in reimbursements, and a \$1,563,313 (42.4%) increase in revenue from the prior year Adopted Budget.

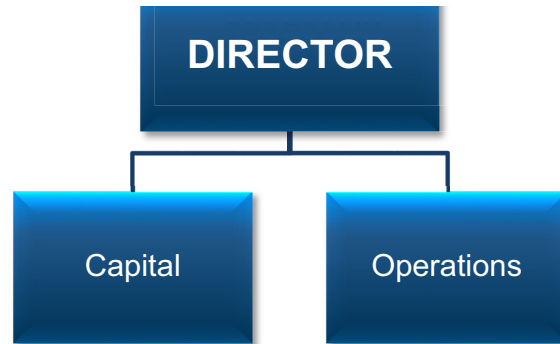
The increase in total appropriations is due to a \$2.4M increase in administrative reimbursable costs.

The increase in reimbursements is due to a \$0.8M increase in reimbursements from the Stormwater Utility.

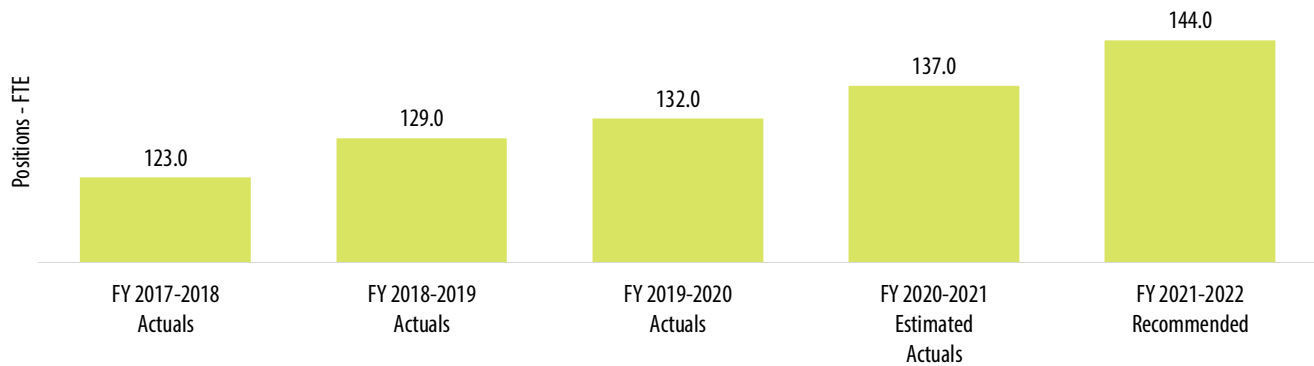
The increase in revenue is due to a \$1.6M increase to reflect increased administrative reimbursable costs.

Use of Fund Balance reflects a carryover of \$0 in available balance.

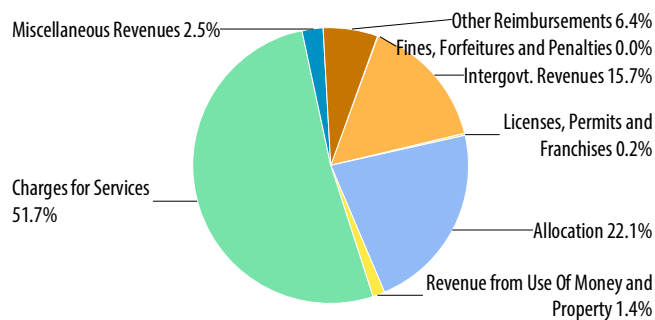
Department Structure
Michael L. Peterson, Director



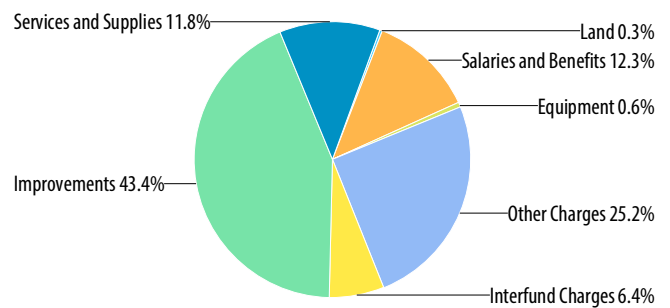
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency (SCWA)** provides a reliable supply of clean, safe water through its various service areas including a conjunctive use program that utilizes a combination of surface water and groundwater sources for nearly 200,000 residents located in urbanized areas of central Sacramento County and in portions of the cities of Rancho Cordova and Elk Grove. Promoting the safe and efficient use of the water system, the SCWA continues to meet increasingly stringent regulatory requirements for drinking water quality and environmental protection in a service area covering a 120+ square mile region. Operating as an enterprise fund, the SCWA Water Supply Division is financially self-supporting with expenses paid for by revenue generated from developer fees and water sales to both commercial and residential customers. SCWA's functions include; planning, developing, operating and maintaining water facilities and infrastructure necessary to treat and deliver water to both retail and wholesale customers.

The SCWA and County also provide staff, administration, and partial funding for the Sacramento Central Groundwater Authority (a Joint Powers Authority), which is responsible for maintaining the long-term sustainable yield of the Central Sacramento County Groundwater Basin; devising and implementing strategies to safeguard groundwater quality; and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region.

Water Enterprise includes the following programs:

- Zone 40 Capital Development
- Zone 41 Maintenance and Operations
- Zone 50 Capital Development

Goals

- Clean drainage channels, pipes, and basins, and maintain pumping stations, to allow for maximum flow of storm water.
- Assist County Departments with meeting the requirements of the National Pollutant Discharge Elimination System municipal storm water permit.
- Provide a high level of flood preparedness to the residents of the unincorporated area of Sacramento County.

Accomplishments

- Added 742 new meter billed water customers (as of December 31, 2020).
- Completed construction of the following Water Supply improvement projects: Arden Service Area Pipe & Meter – Phase 1A, Big Horn Water Treatment Plant – Phase 2 – On-site Well/Blend Line/Filter, Rhone River Well, Walnut Grove Water Mains and Water Well Rehabilitations – Juvenile Center G-12, Las Cruces W-05, National Drive W-36, Mather Housing W-87, Veterans Park W-92 & Civic Center W-130.
- Completed the flushing program for Mather Housing using a unique technology to better scour the pipelines and drastically reduce water used during the flushing program.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Zone 40 Capital Development	\$63,883,739	\$73,858,459	\$9,974,720	15.6%
Zone 41 Maintenance and Operations	\$78,873,478	\$78,595,288	\$(278,190)	(0.4)%
Zone 50 Capital Development	\$644,900	\$1,872,650	\$1,227,750	190.4%
Total Expenditures / Appropriations	\$143,402,117	\$154,326,397	\$10,924,280	7.6%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Net Financing Uses	\$132,802,117	\$144,387,097	\$11,584,980	8.7%
Total Revenue	\$87,331,400	\$110,267,475	\$22,936,075	26.3%
Use of Fund Balance	\$45,470,717	\$34,119,622	\$(11,351,095)	(25.0)%
Positions	137.0	144.0	7.0	5.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$17,697,967	\$19,011,218	\$1,313,251	7.4%
Services & Supplies	\$18,796,877	\$18,181,019	\$(615,858)	(3.3)%
Other Charges	\$38,466,850	\$38,818,760	\$351,910	0.9%
Land	\$1,300,000	\$492,000	\$(808,000)	(62.2)%
Improvements	\$55,806,923	\$66,949,100	\$11,142,177	20.0%
Equipment	\$733,500	\$935,000	\$201,500	27.5%
Interfund Charges	\$10,600,000	\$9,939,300	\$(660,700)	(6.2)%
Total Expenditures / Appropriations	\$143,402,117	\$154,326,397	\$10,924,280	7.6%
Other Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Net Financing Uses	\$132,802,117	\$144,387,097	\$11,584,980	8.7%
Revenue				
Licenses, Permits & Franchises	\$376,000	\$376,000	—	—%
Fines, Forfeitures & Penalties	\$20,000	\$20,400	\$400	2.0%
Revenue from Use Of Money & Property	\$2,612,000	\$2,198,000	\$(414,000)	(15.8)%
Intergovernmental Revenues	\$360,000	\$24,157,000	\$23,797,000	6,610.3%
Charges for Services	\$80,302,700	\$79,734,675	\$(568,025)	(0.7)%
Miscellaneous Revenues	\$3,660,700	\$3,781,400	\$120,700	3.3%
Total Revenue	\$87,331,400	\$110,267,475	\$22,936,075	26.3%
Use of Fund Balance	\$45,470,717	\$34,119,622	\$(11,351,095)	(25.0)%
Positions	137.0	144.0	7.0	5.1%

Summary of Changes

The Recommended Budget reflects a \$10,924,280 (7.6%) increase in total appropriations, a \$660,700 (6.2%) decrease in reimbursements, a \$22,936,075 (26.3%) increase in revenue, and an \$11,351,095 (25.0%) decrease in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- \$6M in expected costs for the Poppy Ridge Treatment Plant Project.
- A \$6M increase for multiple water well projects.
- A \$2M decrease in capital costs due to the completion of Hood Tank and Waterman Road Treatment Plant projects.
- A \$0.8M decrease in land acquisition costs.

- Recommended growth of \$1.6M summarized later in this section. Additional detail is provided in the individual program sections.

The net decrease in reimbursements is due to:

- A \$1.8M decrease in the annual payment to Zone 41 for historical interest covered on the Zone 40 debt service. The payment in FY 2021-22 represents the final payment to Zone 41 of the total \$33.3M originally due.
- A \$0.6M increase due to an inter-fund transfer to Zone 50 from Zone 40 to purchase incremental water capacity from the City of Sacramento to meet facility demand.
- A \$0.6M increase due to an inter-fund transfer to Zone 40 from Zone 50 for repayment of funds loaned in FY 2020-21 to purchase incremental water capacity from the City of Sacramento.

The net increase in revenue is primarily due to:

- A \$23.1M increase in federal funding for the Arden Service Area Pipe/Meter Project.
- A \$1M decrease in various revenue sources including interest income and public works services.
- A \$0.8M decrease in development fee revenue (cash and credit) to reflect current market trends.
- Recommended growth of \$1,625,975 summarized later in this section. Additional detail is provided in the individual program sections.

Use of fund balance reflects a \$34,119,622 decrease in working capital.

Positions counts have increased by 7.0 FTE from the prior year Adopted Budget due to:

- 7.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Zone 40 Capital Development	425,902	—	425,902	—	3.0
Zone 41 Maintenance and Operations	1,200,073	—	1,200,073	—	4.0

Zone 40 Capital Development

Program Overview

Zone 40 Capital Development was created by the Water Agency Board of Directors on May 14, 1985 pursuant to Resolution No. 663 to fund the planning, design, and construction of major water supply facilities that benefit the Zone. Zone 40 revenue is provided from water development fees collected at the time of development and from Special User Fees included in bi-monthly water customer utility charges.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,148,200	\$2,601,799	\$453,599	21.1%
Services & Supplies	\$1,757,116	\$1,185,600	\$(571,516)	(32.5)%
Other Charges	\$26,937,900	\$26,548,260	\$(389,640)	(1.4)%
Land	\$1,295,000	\$492,000	\$(803,000)	(62.0)%
Improvements	\$21,125,523	\$33,680,700	\$12,555,177	59.4%
Equipment	\$20,000	\$20,000	—	—%
Interfund Charges	\$10,600,000	\$9,330,100	\$(1,269,900)	(12.0)%
Total Expenditures / Appropriations	\$63,883,739	\$73,858,459	\$9,974,720	15.6%
Other Reimbursements	—	\$(609,200)	\$(609,200)	—%
Total Reimbursements	—	\$(609,200)	\$(609,200)	—%
Net Financing Uses	\$63,883,739	\$73,249,259	\$9,365,520	14.7%
Revenue				
Fines, Forfeitures & Penalties	\$20,000	\$20,400	\$400	2.0%
Revenue from Use Of Money & Property	\$1,900,000	\$1,686,000	\$(214,000)	(11.3)%
Intergovernmental Revenues	—	\$735,000	\$735,000	—%
Charges for Services	\$43,795,800	\$42,791,702	\$(1,004,098)	(2.3)%
Miscellaneous Revenues	\$1,689,000	\$1,783,000	\$94,000	5.6%
Total Revenue	\$47,404,800	\$47,016,102	\$(388,698)	(0.8)%
Use of Fund Balance	\$16,478,939	\$26,233,157	\$9,754,218	59.2%
Positions	22.0	25.0	3.0	13.6%

Summary of Changes

The Recommended Budget reflects a \$9,974,720 (15.6%) increase in total appropriations, a \$609,200 (new) increase in reimbursements, a \$388,698 (0.8%) decrease in revenue, and a \$9,754,218 (59.2%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The change in working capital is a result of the changes described below.

The net increase in total appropriations is due to:

- A \$6M increase in capital costs for the Poppy Ridge Treatment Plant Project.
- A \$6M increase in capital costs for multiple water well projects.
- A \$1.8M decrease in the annual payment to Zone 41 for historical interest covered on Zone 40 debt service. The payment in FY 2021-22 represents the final payment to Zone 41 of the total \$33.3M originally due.
- A \$0.7M decrease in interest expense related to 2019 Refunding Bonds of the 2007A Series.
- A \$0.8M decrease in land acquisition costs.
- Recommended growth of \$425,902 detailed later in this section.

The increase in reimbursements is due to a \$0.6M inter-fund transfer to Zone 40 from Zone 50 for repayment of funds loaned in FY 2020-21 to purchase incremental water capacity from the City of Sacramento.

The decrease in revenue is due to:

- \$0.8M decrease in development fee revenue (cash and credit) to reflect current market trends.
- Recommended growth of \$425,902 detailed later in this section.

Use of fund balance reflects a \$26,233,157 decrease in working capital.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 40 - Add 1.0 FTE - Associate Civil Engineer					
	153,827	—	153,827	—	1.0
Add 1.0 FTE Associate Civil Engineer (Job Class: 28238) for Zone 40 Development. The position is funded by a conservative account growth of 1,000 new customers paying water service charges and a reduction in BU 3220001. The requested position is for additional support to the design team needed to facilitate growing improvement and rehabilitation projects.					
DWR Zone 40 - Add 1.0 FTE - Principal Civil Engineer					
	204,059	—	204,059	—	1.0
Add 1.0 FTE - Principal Civil Engineer (Job Class: 28238) for Zone 40 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges and a reduction in BU 3220001. The Principal Civil Engineer will serve as Department of Water Resources and Sacramento County's regional liaison for water supply and Delta issues.					
DWR Zone 40 - Add 1.0 FTE - Senior Civil Engineer					
	68,016	—	68,016	—	1.0
Add 1.0 FTE - Senior Civil Engineer (Job Class: 27709) for Zone 40 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges and from the reduction of SWU labor charges for work this position will perform. The requested position will manage Water Enterprise's design unit and prepare plans and specification for improvement projects.					

Zone 41 Maintenance and Operations

Program Overview

Zone 41 Maintenance and Operations was created by the Water Agency Board of Directors on June 13, 2000 pursuant to Resolution WA-2397, and constituted a reorganization of the Sacramento County Water Maintenance District. Zone 41 funds the operation and maintenance of a public drinking water system that includes water production, treatment, storage and distribution facilities, pursuant to permits issued by the California Department of Health Services. Revenue to fund Zone 41 activities is provided by utility charges, connection permit fees, construction water permits, and grants-all of which fund Water Supply Capital Facilities Design and Water Supply Facilities Operations and Administration.

Zone 41 also provides wholesale water supply to the Elk Grove Water Service pursuant to the First Amended And Restated Master Water Agreement Between Sacramento County Water Agency And Florin Resources Conservation District/Elk Grove Water Service, June 28, 2002.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$15,549,767	\$16,409,419	\$859,652	5.5%
Services & Supplies	\$17,016,761	\$16,953,869	\$(62,892)	(0.4)%
Other Charges	\$11,507,050	\$12,248,600	\$741,550	6.4%
Land	\$5,000	—	\$(5,000)	(100.0)%
Improvements	\$34,081,400	\$32,068,400	\$(2,013,000)	(5.9)%
Equipment	\$713,500	\$915,000	\$201,500	28.2%
Total Expenditures / Appropriations	\$78,873,478	\$78,595,288	\$(278,190)	(0.4)%
Other Reimbursements	\$(10,000,000)	\$(8,130,100)	\$1,869,900	(18.7)%
Total Reimbursements	\$(10,000,000)	\$(8,130,100)	\$1,869,900	(18.7)%
Net Financing Uses	\$68,873,478	\$70,465,188	\$1,591,710	2.3%
Revenue				
Licenses, Permits & Franchises	\$376,000	\$376,000	—	—%
Revenue from Use Of Money & Property	\$710,000	\$510,000	\$(200,000)	(28.2)%
Intergovernmental Revenues	\$360,000	\$23,422,000	\$23,062,000	6,406.1%
Charges for Services	\$35,893,900	\$36,323,973	\$430,073	1.2%
Miscellaneous Revenues	\$1,971,700	\$1,998,400	\$26,700	1.4%
Total Revenue	\$39,311,600	\$62,630,373	\$23,318,773	59.3%
Use of Fund Balance	\$29,561,878	\$7,834,815	\$(21,727,063)	(73.5)%
Positions	115.0	119.0	4.0	3.5%

Summary of Changes

The Recommended Budget reflects a \$278,190 (0.4%) decrease in total appropriations, a \$1,869,900 (18.7%) increase in reimbursements, a \$23,318,773 (59.3%) increase in revenue, and a \$21,727,063 (73.5%) decrease in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$2M decrease in capital costs due to the completion of Hood Tank and Waterman Road Treatment Plant projects.
- A \$0.8M increase in water conservation and engineering service contracts.
- Recommended growth of \$1,200,073 detailed later in this section.

The decrease in reimbursements is due to \$1.8M decrease in the annual payment to Zone 41 for historical interest covered on Zone 40 debt service. The payment in FY 2021-22 represents the final payment to Zone 41 of the total \$33.3M originally due.

The increase in revenue is primarily due to:

- A \$23.1M increase due to federal funding for the Arden Service Area Pipe/Meter Project.
- A \$1M decrease in various revenue sources including interest income and public works services.
- Recommended growth of \$1,200,073 detailed later in this section.

Use of fund balance reflects a \$7,834,815 decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - 1 Light Vehicle Upgrade					
	4,900	—	4,900	—	—
Upgrade vehicle 110-949 to class 131 series truck. This vehicle will be funded by a conservative account growth of 1,000 new customers paying water service charges. Vehicle 110-949 is due for replacement and the upgrade to class 131 will help prepare for storm events and other emergencies, which require vehicles to pass through minor flooding and have light off-road capabilities.					
DWR Zone 41 - Add 1 Embedded - Geographic Info System Analyst Lv. 1					
	219,600	—	219,600	—	—
Add 1.0 Embedded FTE - Geographic Info System Analyst Lv. 1 (Job Class: 29290) for Zone 41 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The requested position will support the growing demands of the Geographic Information System.					
DWR Zone 41 - Add 1 Extra Help - Maintenance Helper					
	27,980	—	27,980	—	—
Add 1.0 PTE Extra Help - Maintenance Helper (Job Class: 28145) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The Maintenance Helper is an extra help position that will perform a variety of maintenance duties within the water distribution system.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (1)					
	102,500	—	102,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (5 yard dump truck). This vehicle will be funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is required to provide Water Enterprise the means to more efficiently pick up and deliver needed construction material between Water Enterprise's yard and construction sites in the field.					
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (2)					
	122,500	—	122,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (Trailer mounted vacuum excavation system). Funded by a conservative account growth of 1,000 new customers paying water service charges. This system will assist with the excavation of various materials while performing water distribution, treatment repairs, maintenance and construction.					
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (3)					
	197,500	—	197,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (truck with dump hoist-flatbed). This vehicle is funded by a conservative account growth of 1,000 new customers paying water service charges. This truck is a specialized heavy duty maintenance truck required by our maintenance division personnel to pull and reinstall ground water drinking wells.					
DWR Zone 41 - Add 1 Light Vehicle - Class 131					
	34,000	—	34,000	—	—
Add 1 Light Vehicle in Class 131 series (truck ½ ton pick-up extended cab). Funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is requested to replace an aging (2007) department owned vehicle (660-175) that will be turned into surplus when the new truck arrives.					
DWR Zone 41 - Add 1 Light Vehicle - Class 137					
	74,000	—	74,000	—	—
Add 1 Light Vehicle in Class 137 series (truck with utility bed and pipe rack). Funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is needed for a Water System Operator in the Maintenance Division to operate and work independently while performing maintenance and repairs at our water facilities.					
DWR Zone 41 - Add 1.0 FTE - Maintenance Worker					
	72,085	—	72,085	—	1.0
Add 1.0 FTE - Maintenance Worker (Job Class: 28172) for Zone 41 Operations. This position will be funded by a conservative account growth of 1,000 new customers paying water service charges. The Maintenance Worker will perform a variety of manual tasks related to the operation and maintenance of the water distribution system.					
DWR Zone 41 - Add 1.0 FTE - Sr. Water Treatment Operator					
	113,670	—	113,670	—	1.0
Add 1.0 FTE - Sr. Water Treatment Operator (Job Class: 29428) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The Senior Water Treatment Operator will focus on water supply facility maintenance and perform the larger, more complex maintenance and small capital improvement projects.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - Add 1.0 FTE - Supervising Engineering Technician					
	130,607	—	130,607	—	1.0
Add 1.0 FTE - Supervising Engineering Technician (Job Class: 27959) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. This position will have a lead role in the growing maintenance and conversion of meters to satisfy state requirements.					
DWR Zone 41 - Add 1.0 FTE - Water System Operator					
	100,731	—	100,731	—	1.0
Add 1.0 FTE - Water System Operator (Job Class: 29374) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. This position will be perform scheduled operation and maintenance tests of the water treatment systems, water storage facilities, water pumping stations, chemical handling systems and all other associated equipment.					

Zone 50 Capital Development

Program Overview

Zone 50 Capital Development was created by the Water Agency Board of Directors on June 1, 2004 pursuant to Resolution WA-2542. Zone 50 encompasses the Metro Air Park Special Planning Area, a commercial and industrial development adjacent to the Sacramento International Airport. Zone 50 funds certain capital facilities required to provide water supply to the Zone, as described in the Zone 50 Water Supply Master Plan adopted on October 25, 2005. Zone 50 revenue is provided from water development fees. Water for the Zone is purchased from the City of Sacramento pursuant to an October 12, 2004 Wheeling Water Service Agreement.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$23,000	\$41,550	\$18,550	80.7%
Other Charges	\$21,900	\$21,900	—	—%
Improvements	\$600,000	\$1,200,000	\$600,000	100.0%
Interfund Charges	—	\$609,200	\$609,200	—%
Total Expenditures / Appropriations	\$644,900	\$1,872,650	\$1,227,750	190.4%
Other Reimbursements	\$(600,000)	\$(1,200,000)	\$(600,000)	100.0%
Total Reimbursements	\$(600,000)	\$(1,200,000)	\$(600,000)	100.0%
Net Financing Uses	\$44,900	\$672,650	\$627,750	1,398.1%
Revenue				
Revenue from Use Of Money & Property	\$2,000	\$2,000	—	—%
Charges for Services	\$613,000	\$619,000	\$6,000	1.0%
Total Revenue	\$615,000	\$621,000	\$6,000	1.0%
Use of Fund Balance	\$(570,100)	\$51,650	\$621,750	(109.1)%

Summary of Changes

The Recommended Budget reflects a \$1,227,750 (190.4%) increase in total appropriations, a \$600,000 (100.0%) increase in reimbursement, a \$6,000 (1.0%) increase in revenue, and a \$621,750 (109.1%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A \$0.6M increase for additional incremental water capacity rights from the City of Sacramento. Development is increasing due to the construction of the new I-5 interchange in the Metro Air-Park Service Area.
- A \$0.6M increase to repay Zone 40 for funds borrowed in FY 2020-21 to purchase incremental water capacity from the City of Sacramento.

The increase in reimbursements is due to a \$.6M inter-fund transfer to Zone 50 from Zone 40 to purchase incremental water capacity from the City of Sacramento to meet facility demand.

There are no significant changes to revenue.

Use of fund balance reflects a \$51,650 decrease in working capital.

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 11** Program is financed by development drainage permit fees and its functions include reviewing drainage studies and improvement plans for compliance with County standards; reviewing grading plans for Federal Emergency Management Agency compliance; financing the construction of major trunk drainage facilities in the urban and urbanizing areas of the unincorporated County and the cities of Citrus Heights, Elk Grove and Rancho Cordova; providing the general public with flood information relevant for their proposed construction projects; and permitting phased construction of facilities to conform to master plans.

Zone 11 includes the following programs:

- Beach Stone Lakes Flood Mitigation
- Zone 11 Drainage Development

Goals

- Develop standards for drainage facilities that protect the public and the environment from flood hazards and water quality impacts.
- Approve drainage studies, conditions of development approval, and improvement plans that conform to County ordinances and improvement standards to protect life, property and the environment.
- Successfully manage and implement the Zone 11 Fee and Credit Program.

Accomplishments

- Awarded contract for the first phase of habitat planting and irrigation improvements along Elder and Gerber Creeks in compliance with US Army 404 permit.
- Reviewed a total of 180 development improvement plans.
- Reviewed West Jackson Highway Master Drainage Plan and Flood Control Study.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Beach Stone Lakes Flood Mitigation	\$219,550	\$160,100	\$(59,450)	(27.1)%
Zone 11 Drainage Development	\$13,011,213	\$20,727,300	\$7,716,087	59.3%
Total Expenditures / Appropriations	\$13,230,763	\$20,887,400	\$7,656,637	57.9%
Total Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Net Financing Uses	\$13,230,763	\$16,887,400	\$3,656,637	27.6%
Total Revenue	\$9,057,400	\$8,205,000	\$(852,400)	(9.4)%
Use of Fund Balance	\$4,173,363	\$8,682,400	\$4,509,037	108.0%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,174,871	\$2,610,800	\$(564,071)	(17.8)%
Other Charges	\$7,473,892	\$7,318,600	\$(155,292)	(2.1)%
Land	\$1,000,000	\$1,050,000	\$50,000	5.0%
Improvements	\$1,582,000	\$5,908,000	\$4,326,000	273.5%
Interfund Charges	—	\$4,000,000	\$4,000,000	—%
Total Expenditures / Appropriations	\$13,230,763	\$20,887,400	\$7,656,637	57.9%
Other Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Total Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Net Financing Uses	\$13,230,763	\$16,887,400	\$3,656,637	27.6%
Revenue				
Licenses, Permits & Franchises	\$4,600,000	\$4,000,000	\$(600,000)	(13.0)%
Revenue from Use Of Money & Property	\$990,500	\$595,000	\$(395,500)	(39.9)%
Charges for Services	\$3,317,400	\$3,460,000	\$142,600	4.3%
Miscellaneous Revenues	\$149,500	\$150,000	\$500	0.3%
Total Revenue	\$9,057,400	\$8,205,000	\$(852,400)	(9.4)%
Use of Fund Balance	\$4,173,363	\$8,682,400	\$4,509,037	108.0%

Summary of Changes

The Recommended Budget reflects a \$7,656,637 (57.9%) increase in total appropriations, a \$4,000,000 (new) increase in reimbursements, an \$852,400 (9.4%) decrease in revenue, and a \$4,509,037 (108.0%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$4.0M increase in capital costs primarily due to higher FY 2021-22 construction costs for Elder and Gerber Creek landscape and irrigation and Vineyard Springs Basin at Laguna Creek.
- A \$4.0M increase due to a \$0.5M Zone 11N and \$3.5M Zone 11W loan taken from Zone 11A that will be repaid once Vineyard Service Area collects future development revenue.
- A \$0.4M decrease in on-call engineering services contract requirements.

The increase in reimbursements is due to loan issuance of \$0.5M to Zone 11N and \$3.5M to Zone 11W from Zone 11A. The loans will be repaid when Vineyard Service Area collects future development revenue.

The decrease in revenue is due to:

- A \$0.5M decrease in development fees, reflecting current market trends and the pace of development.
- A \$0.3M decrease in interest due to a lower available cash balance and lower interest rates.

Use of Fund Balance reflects the net of a carryover of \$489,063 in available balance, a reserve release of \$9,208,806 and a provision for reserve of \$1,015,469.

- Fund 314A reserve has increased \$75,850.
- Fund 315A reserve has decreased \$6,677,265.
- Fund 315X reserve has decreased \$650,359.
- Fund 315W reserve has decreased \$1,318,500.
- Fund 315N reserve has decreased \$245,139.
- Fund 315B reserve has decreased \$317,543.
- Fund 315C reserve has increased \$939,619.

Beach Stone Lakes Flood Mitigation

Program Overview

Beach Stone Lakes Flood Mitigation: On July 21, 1999 the Board approved creation of a \$2 million Beach Stone Lakes drainage mitigation fund for the Laguna Stonelake subdivision in lieu of requiring flood neutral construction. The Zone 11A program collects a fee from every developing acre of land, which is set aside in Fund 315X for Beach Stone Lakes flood mitigation. These mitigation funds can be used for the following flood mitigation measures for residents in the Beach Stone Lakes area: providing or subsidizing flood insurance, flood-proofing of homes, raising wells, elevating homes, reimbursing half of the flood insurance deductible should flood damage occur, and/or construction of a flood control project to reduce flooding. The Sacramento Area Flood Control Agency, as mitigation for their projects, reimburses Fund 314A annually for the cost of the flood insurance premiums.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$219,550	\$160,100	\$(59,450)	(27.1)%
Other Charges	—	—	—	—%
Total Expenditures / Appropriations	\$219,550	\$160,100	\$(59,450)	(27.1)%
Net Financing Uses	\$219,550	\$160,100	\$(59,450)	(27.1)%
Revenue				
Revenue from Use Of Money & Property	\$33,000	\$25,000	\$(8,000)	(24.2)%
Miscellaneous Revenues	\$149,500	\$150,000	\$500	0.3%
Total Revenue	\$182,500	\$175,000	\$(7,500)	(4.1)%
Use of Fund Balance	\$37,050	\$(14,900)	\$(51,950)	(140.2)%

Summary of Changes

The Recommended Budget reflects a \$59,450 (27.1%) decrease in total appropriations, a \$7,500 (4.1%) decrease in revenue, and a \$51,950 (140.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to projected increases in flood insurance costs.

The decrease in revenue is due to a lower expected interest income rate.

Use of Fund Balance reflects the net of a carryover of \$60,950 in available balance and a provision for reserve of \$75,850.

Zone 11 Drainage Development

Program Overview

Zone 11 Drainage Development was created to provide funds for the construction of major drainage facilities. Funding for Zone 11 activities is provided from fees collected at the time of development.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$2,955,321	\$2,450,700	\$(504,621)	(17.1)%
Other Charges	\$7,473,892	\$7,318,600	\$(155,292)	(2.1)%
Land	\$1,000,000	\$1,050,000	\$50,000	5.0%
Improvements	\$1,582,000	\$5,908,000	\$4,326,000	273.5%
Interfund Charges	—	\$4,000,000	\$4,000,000	—%
Total Expenditures / Appropriations	\$13,011,213	\$20,727,300	\$7,716,087	59.3%
Other Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Total Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Net Financing Uses	\$13,011,213	\$16,727,300	\$3,716,087	28.6%
Revenue				
Licenses, Permits & Franchises	\$4,600,000	\$4,000,000	\$(600,000)	(13.0)%
Revenue from Use Of Money & Property	\$957,500	\$570,000	\$(387,500)	(40.5)%
Charges for Services	\$3,317,400	\$3,460,000	\$142,600	4.3%
Total Revenue	\$8,874,900	\$8,030,000	\$(844,900)	(9.5)%
Use of Fund Balance	\$4,136,313	\$8,697,300	\$4,560,987	110.3%

Summary of Changes

The Recommended Budget reflects a \$7,716,087 (59.3%) increase in total appropriations, a \$4,000,000 (new) increase in reimbursements, an \$844,900 (9.5%) decrease in revenue, and a \$4,560,987 (110.3%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$4.0M increase in capital costs primarily due to higher FY 2021-22 construction costs for Elder and Gerber Creek landscape and irrigation and Vineyard Springs Basin at Laguna Creek.
- A \$4.0M increase due to a \$0.5M Zone 11N and \$3.5M Zone 11W loan taken from Zone 11A that will be repaid once Vineyard Service Area collects future development revenue.
- A \$0.4M decrease in on-call engineering services contract requirements.

The increase in reimbursements is due to loan issuance of \$0.5M to Zone 11N and \$3.5M to Zone 11W from Zone 11A. The loans will be repaid when Vineyard Service Area collects future development revenue.

The decrease in revenue is due to:

- A \$0.5M decrease in development fees, reflecting current market trends and pace of development.
- A \$0.3M decrease in interest due to a lower available cash balance and lower interest rate.

Use of Fund Balance reflects the net of a carryover of \$428,113 in available balance, a reserve release of \$9,208,806 and a provision for reserve of \$939,619.

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 13** Program (Program) funds regional water supply, drainage and flood control studies. It is financed primarily by assessments levied within the unincorporated area of Sacramento County and the cities of Citrus Heights, Elk Grove and Rancho Cordova. Functions of the Program include conducting regional water resources planning activities; providing partial funding for the Water Forum Successor Effort for regional water supply planning activities; providing funding for regional groundwater management efforts; conducting drainage and flood control studies directed toward reducing damage to property and danger to people from flooding; developing and maintaining a countywide natural disaster mitigation plan; and developing and implementing policy related to the protection of the Sacramento-San Joaquin Delta.

An additional function of the Program includes administering and providing partial funding for the Sacramento Central Groundwater Authority, a Joint Powers Authority, for maintaining the long-term sustainable yield of the Central Basin; overseeing the operation of a Well Protection Program; devising and implementing strategies to safeguard groundwater quality; and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region.

Goals

- Provide long range planning in order to ensure an adequate and reliable regional water supply.
- Develop long range plans to address regional drainage and flood control issues.

Accomplishments

- In Fiscal Year 2020-21 the Water Forum began the process of updating the 2001 Water Forum Agreement. The original agreement was signed in 2001 and has been the basis for water supply policy and the protection of the Lower American River. However, water policy and regulations have changed dramatically since then, and in 2020, the Water Forum began the process to update the terms of the 2001 agreement. Water Forum staff have convened a series of meetings with stakeholders to discuss topics such as groundwater management, water conservation, habitat projects and forest management, which will be used to feed into an updated agreement. The update is estimated to be completed in 2023.
- The Water Forum is playing a role in the implementation of the Sustainable Groundwater Management Act (SGMA), which became effective in early 2015. As sub-basins within Sacramento County work to comply with SGMA, Water Forum staff and consultants have facilitated conversations between stakeholders in order to move groundwater management efforts forward. During Fiscal Year 2020-21, the Water Forum continued to provide facilitation assistance in the sub-basins south of the American River to resolve stakeholder concerns and assist in the formation of Groundwater Sustainability Agencies (GSAs). Water Forum staff also continued to facilitate the collaborative process to develop the Groundwater Sustainability Plan for the Cosumnes Sub-basin. The Groundwater Sustainability Plans are due in January 2022.
- During Fiscal Year 2020-21, Sacramento County staff continued to coordinate with the Delta Counties Coalition and work with state staff and elected representatives to discuss local issues. Staff continued to actively comment and participate in the ongoing process that will have impacts to water supply, land use and flood control decisions in Sacramento County for many years to come.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Zone 13 Water and Drainage Studies	\$4,724,406	\$3,259,306	\$(1,465,100)	(31.0)%
Total Expenditures / Appropriations	\$4,724,406	\$3,259,306	\$(1,465,100)	(31.0)%
Total Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Net Financing Uses	\$4,624,406	\$3,259,306	\$(1,365,100)	(29.5)%
Total Revenue	\$4,377,007	\$4,442,079	\$65,072	1.5%
Use of Fund Balance	\$247,399	\$(1,182,773)	\$(1,430,172)	(578.1)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,494,491	\$2,075,806	\$(1,418,685)	(40.6)%
Other Charges	\$1,229,915	\$1,183,500	\$(46,415)	(3.8)%
Total Expenditures / Appropriations	\$4,724,406	\$3,259,306	\$(1,465,100)	(31.0)%
Other Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Total Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Net Financing Uses	\$4,624,406	\$3,259,306	\$(1,365,100)	(29.5)%
Revenue				
Revenue from Use Of Money & Property	\$24,900	\$9,500	\$(15,400)	(61.8)%
Intergovernmental Revenues	\$2,005,571	\$2,083,300	\$77,729	3.9%
Charges for Services	\$2,346,536	\$2,349,279	\$2,743	0.1%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	\$4,377,007	\$4,442,079	\$65,072	1.5%
Use of Fund Balance	\$247,399	\$(1,182,773)	\$(1,430,172)	(578.1)%

Summary of Changes

The Recommended Budget reflects a \$1,465,100 (31.0%) decrease in total appropriations, a \$100,000 (100.0%) decrease in reimbursements, a \$65,072 (1.5%) increase in revenue, and a \$1,430,172 (578.1%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a \$1.4M decrease due to the majority of Proposition 1 Groundwater Sustainability Plan (GSP) Development, Proposition 68 Cosumnes GSP Development & Well Installation Project, and Delta Small Communities Flood Risk Reduction work being completed in FY 2020-21.

The decrease in reimbursements is due to a \$100,000 decrease due to a reduction in expected legal services to be reimbursed by the General Fund.

The net increase in revenue is due to:

- A \$77,000 increase due to some Delta Small Communities Flood Risk Reduction and Local Hazard Mitigation Plan grant related work delayed until FY 2021-22.
- A \$15,000 decrease in interest due to a lower available cash balance and lower interest rates.

Use of Fund Balance reflects the net of a carryover of -\$152,301 in available balance, and a provision for reserve of \$1,030,472.

The reserve has increased \$1,030,472.

SACRAMENTO
COUNTY

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Agency Structure



Social Services departments provide services and programs to residents of unincorporated Sacramento County and the seven cities within its boundary. Programs and services include; primary and public health, mental health and substance abuse, food assistance, social services, homeless, consumer protection, and indigent defense.

Social Services departments include:

Child Family and Adult Services is responsible for the provision of services for at-risk dependent adults and seniors and services for abused, neglected and exploited children and their families.

Child Support Services is responsible for establishing child and medical support court ordered obligations; collection and enforcement of those support and medical obligations; and establishing paternity for children born out-of-wedlock.

Conflict Criminal Defenders provides the administrative structure and oversight for the assignment and compensation of attorneys, who are assigned to represent clients, and investigators that provide services to attorneys when the Public Defender is unable to provide representation.

Cooperative Extension is the county-based educational and research branch of the University of California, Division of Agriculture and Natural Resources financed jointly by federal, state and county governments. Program areas include Youth Development; Nutrition and Family and Consumer Sciences; Community Development/Public Policy; and Agriculture (including the Master Gardener Program).

Coroner administers and manages Coroner cases within the County. It is the duty of the Sacramento County Coroner's Office to ensure, on behalf of the community, that sudden and unexpected death, or those deaths that occur under violent or suspicious circumstances are thoroughly investigated.

Environmental Management provides mandated regulatory services that protect public health and the environment. The Department encompasses over 31 distinct programs designed to provide protection from unsafe water, food and hazardous materials, as well as solid, hazardous and medical wastes.

Health Services is responsible for the provision of primary health care; mental health promotion, treatment and outreach; prevention and treatment programs to assist with substance abuse problems; and public health

services and education. The Department is also responsible for health and mental health services for adults and juveniles in the County operated correction facilities.

Human Assistance determines eligibility for financial assistance programs including California's Work Opportunity and Responsibilities to Kids (CalWORKs), CalFresh, Medical Assistance (Medi-Cal), County Medically Indigent Services, and General Assistance (G.A.). The Department also provides employment and veteran services programs, and manages the County's Homeless Initiatives.

Probation is responsible for the background investigation of offenders and the preparation of social history reports for the Sacramento County Superior Courts. Probation provides clients with the assessment, treatment, supervision and support necessary to prevent re-offending. The Department also manages and maintains a juvenile hall pursuant to the State Welfare and Institutions Code, including a home supervision alternative.

Public Defender is responsible for the provision of the constitutionally guaranteed representation for indigent defendants when in a court of law. This includes persons accused of misdemeanor and felony offenses including homicide and death penalty cases; people in developmentally disabled and mental health proceedings, parents in "failure to provide child support" cases, and juveniles in delinquency cases.

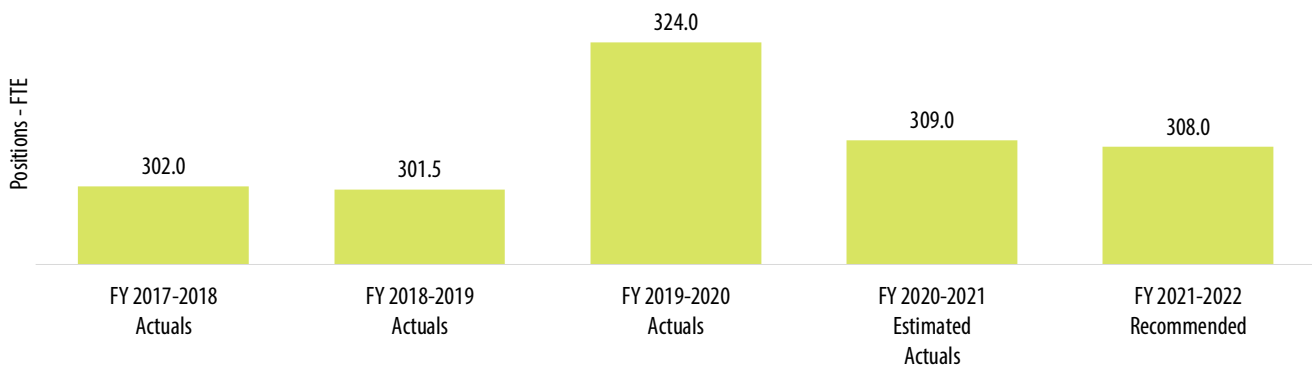
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	6760000	Care In Homes And Inst-Juv Court Wards	\$1,280,000	\$1,280,000	\$1,280,000	—
001A	5810000	Child Support Services	\$39,702,489	\$39,702,489	—	308.0
001A	7800000	Child, Family and Adult Services	\$228,255,621	\$125,970,579	\$12,952,822	1,185.8
001A	5510000	Conflict Criminal Defenders	\$10,872,892	\$10,872,892	\$10,472,892	6.0
001A	4522000	Contribution To The Law Library	\$285,428	\$285,428	\$11,828	—
001A	3310000	Cooperative Extension	\$426,786	\$426,786	\$426,786	—
001A	4610000	Coroner	\$8,350,882	\$8,350,882	\$6,067,341	33.0
001A	7410000	Correctional Health Services	\$72,784,477	\$61,693,300	\$53,279,451	180.5
001A	7270000	Health - Medical Treatment Payments	\$2,491,350	\$351,383	\$351,383	—
001A	7200000	Health Services	\$568,916,465	\$264,707,872	\$55,110,720	1,039.3
001A	8100000	Human Assistance-Administration	\$395,348,584	\$379,887,391	\$27,565,076	2,188.3
001A	8700000	Human Assistance-Aid Payments	\$369,667,517	\$147,252,257	\$12,109,718	—
001A	7250000	IHSS Provider Payments	\$127,983,074	\$39,417,665	—	—
001A	7230000	Juvenile Medical Services	\$11,540,716	\$10,466,209	\$4,506,209	24.4
001A	6700000	Probation	\$169,658,266	\$106,865,751	\$81,645,250	665.1
001A	6910000	Public Defender	\$40,829,156	\$40,032,798	\$35,653,466	150.0
001A	2820000	Veteran's Facility	\$16,452	\$16,452	\$16,452	—
General Fund Total			\$2,048,410,155	\$1,237,580,134	\$301,449,394	5,780.4
001I	7290000	Mental Health Services Act	\$135,021,895	\$129,521,895	\$41,577,884	—
010B	3350000	Environmental Management	\$27,319,242	\$22,761,901	\$2,951,961	118.0
010C	3351000	EMD Special Program Funds	\$197,000	\$197,000	\$197,000	—
013A	7210000	First 5 Sacramento Commission	\$19,761,699	\$19,761,699	\$1,608,619	12.0
Non-General Fund Total			\$182,299,836	\$172,242,495	\$46,335,464	130.0
Grand Total			\$2,230,709,991	\$1,409,822,629	\$347,784,858	5,910.4

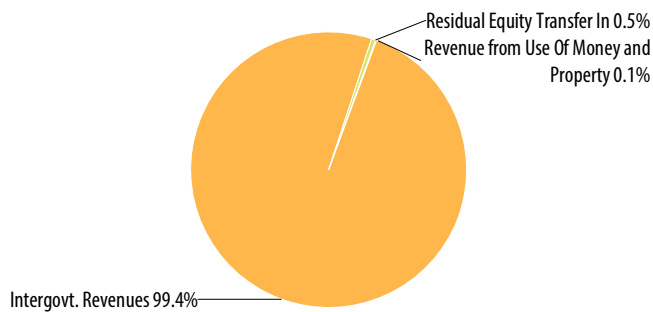
Department Structure
Dalen Fredrickson, Acting, Director



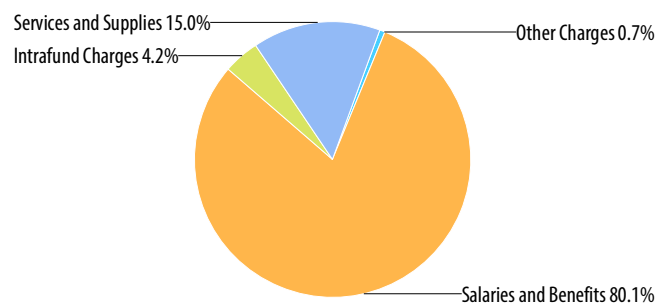
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Child Support Services** provides child support establishment and enforcement services for children and families in Sacramento County. Activities performed by the Department include establishing parentage, locating parents, determining the income and assets of non-custodial parents, and initiating administrative, civil, and criminal legal actions needed to enforce court orders.

Goals

- Customer experiences with our department are easy, accessible, and understandable. This is accomplished by focusing on customer needs and outcomes in our structure, culture, operations, behaviors, and attitudes.
- We pursue individual and collective excellence by developing the talents of all team members while upholding our shared values.
- We use evidence-based approaches to identify and achieve desired outcomes for families.

Accomplishments

- Increased Distributed Collections to families by \$21,271,429 (total distributed \$145,604,393).
- Successfully redistributed our caseload throughout our positions (FTEs) to reduce duplication of effort and improve customer service and efficiency.
- Successfully implemented an organizational change supporting overall staff expertise, reduced caseload size, increased collections, and simplified customer experience (i.e., improve the accessibility and quality of contacts with customers).

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Child Support Services	\$38,751,588	\$39,702,489	\$950,901	2.5%
Total Expenditures / Appropriations	\$38,751,588	\$39,702,489	\$950,901	2.5%
Net Financing Uses	\$38,751,588	\$39,702,489	\$950,901	2.5%
Total Revenue	\$38,751,588	\$39,702,489	\$950,901	2.5%
Net County Cost	—	—	—	—%
Positions	309.0	308.0	(1.0)	(0.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$30,025,497	\$31,812,140	\$1,786,643	6.0%
Services & Supplies	\$6,915,096	\$5,950,490	\$(964,606)	(13.9)%
Other Charges	\$187,396	\$267,869	\$80,473	42.9%
Equipment	—	—	—	—%
Intrafund Charges	\$1,623,599	\$1,671,990	\$48,391	3.0%
Total Expenditures / Appropriations	\$38,751,588	\$39,702,489	\$950,901	2.5%
Net Financing Uses	\$38,751,588	\$39,702,489	\$950,901	2.5%
Revenue				
Revenue from Use Of Money & Property	\$238,586	\$51,720	\$(186,866)	(78.3)%
Intergovernmental Revenues	\$37,862,571	\$39,454,239	\$1,591,668	4.2%
Miscellaneous Revenues	\$232,200	—	\$(232,200)	(100.0)%
Residual Equity Transfer In	\$418,231	\$196,530	\$(221,701)	(53.0)%
Total Revenue	\$38,751,588	\$39,702,489	\$950,901	2.5%
Net County Cost	—	—	—	—%
Positions	309.0	308.0	(1.0)	(0.3)%

Summary of Changes

The Recommended Budget reflects a \$950,901 (2.5%) increase in total appropriations and a \$950,901 (2.5%) increase in revenue from the prior year Adopted Budget. The Department is funded through a revenue allocation of 34% state share and 66% Federal Financial Participation (FFP) match.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments and increases in retirement costs.
- A significant decrease in leased property use charges due to savings negotiated in the Department's new lease agreement.
- Increases in allocated costs.
- Recommended growth of \$168,310 detailed later in this section.
- Recommended reductions of \$209,005 detailed later in this section.

The increase in revenue is due to:

- An anticipated increase in the FY 2021-22 supplemental allocation received from the California Department of Child Support Services.
- Recommended growth of \$168,310 detailed later in this section.
- Recommended reductions of \$209,005 detailed later in this section.

Positions counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 2.0 FTE total additions in recommended growth requests.
- 3.0 FTE total reductions in recommended reduction scenarios – 3.0 vacant.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Child Support Services	168,310	—	168,310	—	2.0

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Child Support Services	(209,005)	—	(209,005)	—	(3.0)

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCSS: ADD 2.0 FTE - All Children Emancipated Team	168,310	—	168,310	—	2.0

The Department of Child Support Services proposes to delete 3.0 Vacant FTEs and replace them with 2.0 FTE Child Support Officer Level 2 to the Collections – All Children Emancipated Team. This request is fully offset by the deletion of 3.0 vacant FTEs. Funding includes Title IV-D Child Support Enforcement Revenue, which equals \$57,225 in State (34%) and \$111,085 in Federal (66%) FFP match funds. The All Children Emancipated Team handles all collections and casework relating to enforcement cases with all children emancipated, which reduces the number of calls to other enforcement workers. The addition of two Child Support Officers will reduce the caseload assigned to other staff on the team by 20%, which will benefit the customers by allowing staff more time with each individual customer, and will allow the Department to focus on more specialized collection activity such as liens, and 3rd-party lawsuits.

Recommended Reduction Detail for the Program

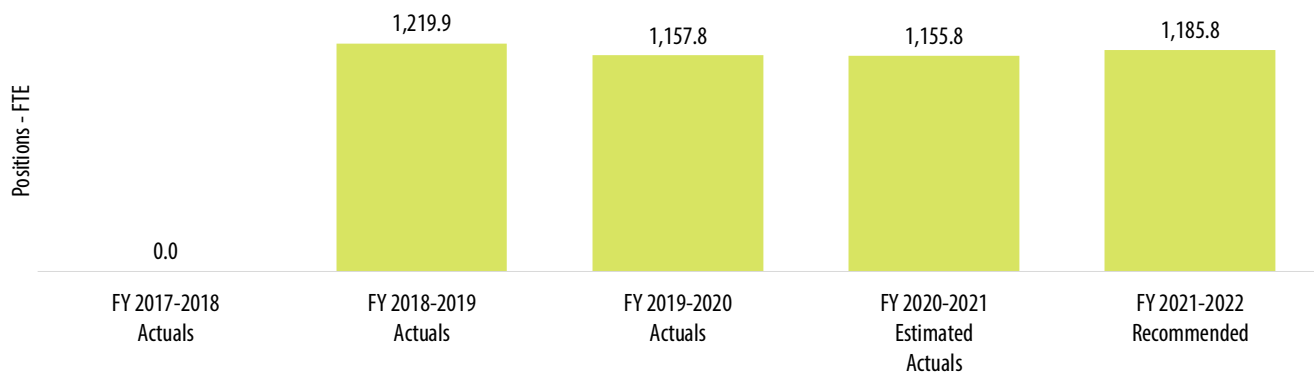
	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DCSS - Delete 3.0 FTE	(209,005)	—	(209,005)	—	(3.0)

Delete 1.0 FTE Senior Account Clerk and 2.0 FTE Office Assistant Level 2 that have limited scope of duties and replace them with 2.0 FTE Child Support Officer positions in our understaffed All Children Emancipated Team to more efficiently serve our customers and increase collections. If the corresponding growth request is approved, this will result in a \$40,695 reduction in costs.

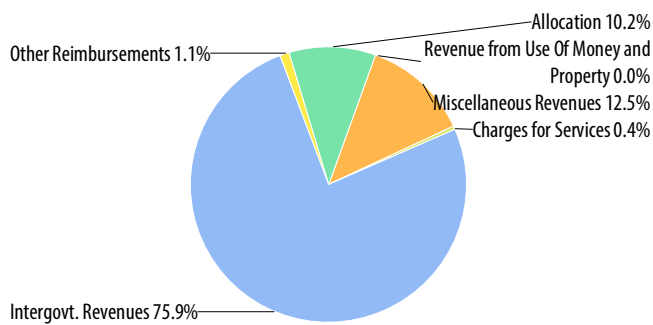
Department Structure
Michelle Callejas, Director



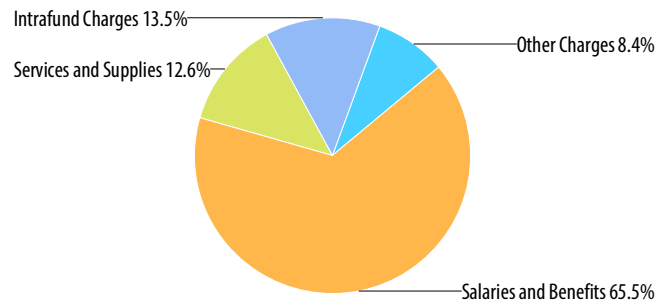
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Child, Family and Adult Services** is comprised of Administration, Child Protective Services, Senior and Adult Services, and coordinates oversight of the In-Home Supportive Services Public Authority. The department provides services and supports to promote the safety, health and well-being of children, families, dependent adults and older adults.

Goals

- Promote the safety, health and well-being of vulnerable community members.
- Provide quality services with respect and compassion.
- Increase public awareness about the impact of our services and return on public investment in our services.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration	\$11,664,256	\$14,385,605	\$2,721,349	23.3%
Child Protective Services	\$154,173,586	\$158,708,760	\$4,535,174	2.9%
In-Home Supportive Services Public Authority	\$2,090,897	\$2,134,207	\$43,310	2.1%
Senior and Adult Services	\$57,704,076	\$53,027,049	\$(4,677,027)	(8.1)%
Total Expenditures / Appropriations	\$225,632,815	\$228,255,621	\$2,622,806	1.2%
Total Reimbursements	\$(82,161,895)	\$(102,285,042)	\$(20,123,147)	24.5%
Net Financing Uses	\$143,470,920	\$125,970,579	\$(17,500,341)	(12.2)%
Total Revenue	\$112,103,355	\$113,017,757	\$914,402	0.8%
Net County Cost	\$31,367,565	\$12,952,822	\$(18,414,743)	(58.7)%
Positions	1,156.8	1,185.8	29.0	2.5%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$142,655,897	\$149,579,241	\$6,923,344	4.9%
Services & Supplies	\$28,565,417	\$28,715,961	\$150,544	0.5%
Other Charges	\$26,567,359	\$19,137,018	\$(7,430,341)	(28.0)%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$27,844,142	\$30,823,401	\$2,979,259	10.7%
Total Expenditures / Appropriations	\$225,632,815	\$228,255,621	\$2,622,806	1.2%
Intrafund Reimbursements Within Programs	—	\$(2,421,874)	\$(2,421,874)	—%
Intrafund Reimbursements Between Programs	\$(9,383,778)	\$(9,655,086)	\$(271,308)	2.9%
Semi-Discretionary Reimbursements	\$(71,393,705)	\$(88,823,670)	\$(17,429,965)	24.4%
Other Reimbursements	\$(1,384,412)	\$(1,384,412)	—	—%
Total Reimbursements	\$(82,161,895)	\$(102,285,042)	\$(20,123,147)	24.5%
Net Financing Uses	\$143,470,920	\$125,970,579	\$(17,500,341)	(12.2)%
Revenue				
Revenue from Use Of Money & Property	\$5,000	\$5,000	—	—%
Intergovernmental Revenues	\$92,775,851	\$96,652,593	\$3,876,742	4.2%
Charges for Services	\$465,000	\$465,000	—	—%
Miscellaneous Revenues	\$18,857,504	\$15,895,164	\$(2,962,340)	(15.7)%
Total Revenue	\$112,103,355	\$113,017,757	\$914,402	0.8%
Net County Cost	\$31,367,565	\$12,952,822	\$(18,414,743)	(58.7)%
Positions	1,156.8	1,185.8	29.0	2.5%

Summary of Changes

The Recommended Budget reflects a \$2,622,806 (1.2%) increase in total appropriations, a \$20,123,147 (24.5%) increase in reimbursements, a \$914,402 (0.8%) increase in revenue, and a \$18,414,743 (58.7%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- A \$6.9M net increase in salary, benefits and allocated costs.
- A \$6.9M decrease for the sunset of the Dine At Home Sacramento program to provide meals to seniors during the pandemic.
- An \$800,000 increase for the Private Adoption Agency Reimbursement Program (PAARP) shifting from the State to County in FY 2020-21.

- A \$1.0M net decrease in contracts due to eliminating the temporary shelter contract and shift to a home based program for youth.
- A \$400,000 increase in housing funding approved in 2020-21 as a pass-through to DHA.
- A Base reduction of \$200,000 related to the elimination of the youth transportation contract that was never implemented due to COVID-19.
- Recommended growth of \$3,560,028 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- A \$17.4M increase is due to additional Realignment funding allocated to DCFAS.
- A \$2.7M increase in overhead and allocated cost reimbursements related to administration cost increases allocated to the divisions

The increase in revenue is due to:

- A \$2.0M decrease related to the Family First Transition Act Certainty Grant decreasing from \$11M to \$9M.
- A \$2.0M increase in Title IV-E Traditional revenue as the ratio of nonfederal-to-federal eligible cases is higher, impacting the federal funds that can be leveraged.
- A \$1.0M decrease in one-time Title XIX prior year revenues.
- A \$400,000 increase in housing funding approved in 2020-21 as a pass-through to DHA.
- Recommended growth of \$1,398,618 summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 29 FTE from the prior year Adopted Budget due to:

- 1.0 FTE mid-year net decrease.
- 30.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration	15,466	—	—	15,466	—
Child Protective Services	2,482,763	—	867,720	1,615,043	20.0
Senior and Adult Services	1,061,799	—	530,901	530,898	10.0

Administration

Program Overview

Administration provides central support for the programs within the department, which includes budget, fiscal, facilities, information technology, contracts, asset management and the Ombudsman’s Office.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$7,048,107	\$7,335,010	\$286,903	4.1%
Services & Supplies	\$1,715,522	\$1,941,880	\$226,358	13.2%
Other Charges	\$2,262,724	\$2,053,313	\$(209,411)	(9.3)%
Intrafund Charges	\$637,903	\$3,055,402	\$2,417,499	379.0%
Total Expenditures / Appropriations	\$11,664,256	\$14,385,605	\$2,721,349	23.3%
Total Reimbursements within Program	—	\$(2,421,874)	\$(2,421,874)	—%
Total Reimbursements between Programs	\$(9,383,778)	\$(9,655,086)	\$(271,308)	2.9%
Total Reimbursements	\$(9,383,778)	\$(12,076,960)	\$(2,693,182)	28.7%
Net Financing Uses	\$2,280,478	\$2,308,645	\$28,167	1.2%
Revenue				
Intergovernmental Revenues	\$100,000	\$100,000	—	—%
Miscellaneous Revenues	\$430,478	\$221,067	\$(209,411)	(48.6)%
Total Revenue	\$530,478	\$321,067	\$(209,411)	(39.5)%
Net County Cost	\$1,750,000	\$1,987,578	\$237,578	13.6%
Positions	53.0	53.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,721,349 (23.3%) increase in total appropriations, a \$2,693,182 (28.7%) increase in reimbursements, a \$209,411 (39.5%) decrease in revenue, and a \$237,578 (13.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- A \$286,903 net increase in salary, benefits and allocated costs.
- A \$209,411 decrease in contracts funded by the Children’s Trust Fund, as DCFAS serves as the fiscal agent for the Children’s Coalition.
- A \$2.4M increase related to allocated cost distributions to the other DCFAS divisions, offset by reimbursements.

The increase in reimbursements is due to:

- A \$271,308 increase related to administration cost increases allocated to the divisions as overhead.
- A \$2.4M increase related to allocated cost reimbursements from the divisions.

The decrease in revenue is due to a decrease in Children’s Trust Fund revenue to cover the cost of contracts not renewed by the Children’s Coalition.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS Position Reallocations 4.0 FTE	15,466	—	—	15,466	—

Reallocate Senior Office Assistant to Administrative Services Officer 1 to address the need to a higher level of skills to administer various databases and create management reports to help control costs and efficient use of country assets. Reallocate Human Services Supervisor-Master’s Degree to Administrative Services Officer 1 to provide appropriate supervision of Paralegal team. Reallocate Senior Office Assistant to Account Clerk 2 to provide appropriate support of IHSS Provider Payroll. Reallocate Volunteer Program Coordinator to Human Services Division Manager to provide appropriate oversight of the IHSS Program as the needs in the community increase.

Child Protective Services

Program Overview

Child Protective Services (CPS) investigates child abuse and neglect and provides services and supports to strengthen families, promote child well-being and keep children and families together when safe to do so. Programs and services are for newborns to young adults up to age 21, and can be voluntary or court mandated. CPS also provides services to promote permanency, including family reunification, adoption and legal guardianship. The division also recruits and trains resource families who are willing to provide loving and stable homes for foster children.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$96,068,096	\$100,722,942	\$4,654,846	4.8%
Services & Supplies	\$19,062,194	\$18,807,254	\$(254,940)	(1.3)%
Other Charges	\$15,906,132	\$15,597,351	\$(308,781)	(1.9)%
Intrafund Charges	\$23,137,164	\$23,581,213	\$444,049	1.9%
Total Expenditures / Appropriations	\$154,173,586	\$158,708,760	\$4,535,174	2.9%
Semi Discretionary Reimbursements	\$(65,459,430)	\$(79,543,516)	\$(14,084,086)	21.5%
Other Reimbursements	\$(45,024)	\$(45,024)	—	—%
Total Reimbursements	\$(65,504,454)	\$(79,588,540)	\$(14,084,086)	21.5%
Net Financing Uses	\$88,669,132	\$79,120,220	\$(9,548,912)	(10.8)%
Revenue				
Intergovernmental Revenues	\$58,945,043	\$62,246,363	\$3,301,320	5.6%
Miscellaneous Revenues	\$12,191,992	\$10,014,028	\$(2,177,964)	(17.9)%
Total Revenue	\$71,137,035	\$72,260,391	\$1,123,356	1.6%
Net County Cost	\$17,532,097	\$6,859,829	\$(10,672,268)	(60.9)%
Positions	768.2	788.2	20.0	2.6%

Summary of Changes

The Recommended Budget reflects a \$4,535,174 (2.9%) increase in total appropriations, a \$14,084,086 (21.5%) increase in reimbursements, a \$1,123,356 (1.6%) increase in revenue, and a \$10,672,268 (60.9%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- A \$4.65M net increase in salary, benefits and allocated costs, and from adding 20 new positions detailed later in this section.

- An \$800,000 increase for the Private Adoption Agency Reimbursement Program (PAARP) shifting from the State to County in FY 2020-21.
- A \$1.0M net decrease in contracts due to eliminating the temporary shelter contract and shift to a home based program for youth.
- A \$400,000 increase in housing funding approved in FY 2020-21 as a pass-through to DHA.
- A recommended Base reduction of \$200,000 related to the youth transportation contract that was never implemented due to COVID-19.
- Recommended growth of \$2,482,763 detailed later in this section.

The increase in reimbursements is due to additional Realignment funding allocated to DCFAS.

The increase in revenue is due to:

- A \$1.9M decrease related to the Family First Transition Act Certainty Grant decreasing from \$11M to \$9M.
- A \$2.0M increase in Title IV-E Traditional revenue as the ratio of nonfederal-to-federal eligible cases is higher, impacting the federal funds that can be leveraged.
- A \$300,000 decrease in anticipated Title XIX revenues.
- A \$400,000 increase in housing funding approved in 2020-21 as a pass-through to DHA.
- Recommended growth of \$ 867,720 detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
CPS Emergency Response 2.0 FTE Public Health Nurses					
	280,312	—	202,345	77,967	2.0

There has been an increase in the number of babies served who are exposed to, or test positive for substances. This is to add 2.0 FTE Public Health Nurses in Emergency Response (ER) Field program to support the investigations of affected children. 1991 Social Service Realignment can be used as match for the federal funds.

CPS Emergency Response 7.0 FTE (Field)-Team 1					
	861,874	—	258,562	603,312	7.0

Add 6.0 FTE Human Services Social Worker, Master’s Degree positions in the Emergency Response Program to ensure comprehensive assessments regarding child safety and effective delivery of services to vulnerable children and families within the community. The goal is having more children remain safely in their homes and reduced costs in the Human Assistance Aid Payment Budget. Adding 1.0 FTE Human Services Social Worker Supervisor, Master’s Degree position in the Emergency Response Program will allow for Social Worker to Supervisor ratios be 5-6:1. The average referral per FTE combined for 2019/2020 was 13.4. The addition of this unit will reduce the referral caseload to 12.8, which more closely aligns with the recommendation of 10-12 investigations per month for Emergency Response field investigations. 1991 Social Service Realignment can be used as match for the federal funds.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
CPS Emergency Response 7.0 FTE (Field)-Team 2					
	861,874	—	258,562	603,312	7.0
Add 6.0 FTE Human Services Social Worker, Master's Degree positions in the Emergency Response Program to ensure comprehensive assessments regarding child safety and effective delivery of services to vulnerable children and families within the community. The goal is having more children remain safely in their homes and reduced costs in the Human Assistance Aid Payment Budget. Adding 1.0 FTE Human Services Social Worker Supervisor, Master's Degree position in the Emergency Response Program will allow for Social Worker to Supervisor ratios be 5-6:1. The average referral per FTE combined for 2019/2020 was 13.4. If only the first unit is added, caseloads would reduce to 12.8; adding this second unit would reduce the average caseload to 12.1, which is more closely aligned with the recommendation of 10-12 field investigations per month for Emergency Response field investigations. 1991 Social Service Realignment can be used as match for the federal funds.					
CPS Extended Foster Care 4.0 FTE					
	498,815	—	149,645	349,170	4.0
Add 3.0 Human Services Social Workers, Master's Degree positions and a 1.0 Human Services Social Worker Supervisor, Master's Degree position for Extended Foster Care. Adding 3.0 Social Worker FTE allows caseloads to be reduced from an average of 34 to an average of 26 per social worker, allowing more time to better prepare young adults leaving foster care to achieve independence and self-sufficiency. An additional 1.0 Supervisor FTE will allow for proper supervision ratios. 1991 Social Service Realignment can be used as match for the federal funds.					
DCFAS - 300 NetMotion Licenses					
	19,200	—	5,760	13,440	—
Add 300 NetMotion licenses to allow staff to work remotely and log into the County VPN system quickly and efficiently. Without these licenses staff are not as efficient.					
DCFAS Position Reallocations 4.0 FTE					
	(39,312)	—	(7,154)	(32,158)	—
Reallocate Senior Office Assistant to Administrative Services Officer 1 to address the need to a higher level of skills to administer various databases and create management reports to help control costs and efficient use of country assets. Reallocate Human Services Supervisor-Master's Degree to Administrative Services Officer 1 to provide appropriate supervision of Paralegal team. Reallocate Senior Office Assistant to Account Clerk 2 to provide appropriate support of IHSS Provider Payroll. Reallocate Volunteer Program Coordinator to Human Services Division Manager to provide appropriate oversight of the IHSS Program as the needs in the community increase.					

In-Home Supportive Services Public Authority

Program Overview

In-Home Supportive Services (IHSS) Public Authority provides staff and allocated costs for the In-Home Supportive Services Public Authority program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,791,011	\$1,816,576	\$25,565	1.4%
Services & Supplies	\$112,825	\$124,715	\$11,890	10.5%
Intrafund Charges	\$187,061	\$192,916	\$5,855	3.1%
Total Expenditures / Appropriations	\$2,090,897	\$2,134,207	\$43,310	2.1%
Net Financing Uses	\$2,090,897	\$2,134,207	\$43,310	2.1%
Revenue				
Intergovernmental Revenues	\$2,090,897	\$2,134,207	\$43,310	2.1%
Total Revenue	\$2,090,897	\$2,134,207	\$43,310	2.1%
Net County Cost	—	—	—	—%
Positions	16.6	16.6	—	—%

Summary of Changes

The Recommended Budget reflects a \$43,310 (2.1%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in appropriations is offset by the increase in revenues from the In-Home Supportive Services Public Authority for salary, benefits and allocated costs.

Senior and Adult Services

Program Overview

Senior and Adult Services operates Adult Protective Services, In-Home Supportive Services, Public Administrator/Public Guardian/Conservator's Office and Senior Volunteer Services. The Adult Protective Services investigates allegations of abuse and neglect of older (65+) and dependent adults, and when possible, provides linkages to housing, health care and other needed supports. The In-Home Supportive Services (IHSS) provides administrative and social work services to low-income aged, blind and disabled persons who need assistance to perform activities of daily living which allow them to remain safely in their own homes. The Public Administrator is responsible for the estates of deceased Sacramento County residents who do not have a will or anyone to manage their estate. The Public Guardian/Conservator manages the personal and financial affairs of individuals with mental disabilities, consents to health/mental health care of conservatees, and serves individuals with physical disabilities who are unable to provide for their own well-being. Senior Volunteer Services recruits retired and senior volunteers to tutor children, visit isolated seniors, and volunteer at local community based organizations.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$37,748,683	\$39,704,713	\$1,956,030	5.2%
Services & Supplies	\$7,674,876	\$7,842,112	\$167,236	2.2%
Other Charges	\$8,398,503	\$1,486,354	\$(6,912,149)	(82.3)%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$3,882,014	\$3,993,870	\$111,856	2.9%
Total Expenditures / Appropriations	\$57,704,076	\$53,027,049	\$(4,677,027)	(8.1)%
Semi Discretionary Reimbursements	\$(5,934,275)	\$(9,280,154)	\$(3,345,879)	56.4%
Other Reimbursements	\$(1,339,388)	\$(1,339,388)	—	—%
Total Reimbursements	\$(7,273,663)	\$(10,619,542)	\$(3,345,879)	46.0%
Net Financing Uses	\$50,430,413	\$42,407,507	\$(8,022,906)	(15.9)%
Revenue				
Revenue from Use Of Money & Property	\$5,000	\$5,000	—	—%
Intergovernmental Revenues	\$31,639,911	\$32,172,023	\$532,112	1.7%
Charges for Services	\$465,000	\$465,000	—	—%
Miscellaneous Revenues	\$6,235,034	\$5,660,069	\$(574,965)	(9.2)%
Total Revenue	\$38,344,945	\$38,302,092	\$(42,853)	(0.1)%
Net County Cost	\$12,085,468	\$4,105,415	\$(7,980,053)	(66.0)%
Positions	319.0	328.0	9.0	2.8%

Summary of Changes

The Recommended Budget reflects a \$4,677,027 (8.1%) decrease in total appropriations, a \$3,345,879 (46.0%) increase in reimbursements, a \$42,853 (0.1%) decrease in revenue, and \$7,980,053 (66.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- A \$1.95M increase in salary, benefits and allocated costs.
- A \$6.9M decrease due to the sunset of the Dine At Home Sacramento program to provide meals to seniors during the pandemic.
- Recommended growth of \$1,061,799 detailed later in this section.

The increase in reimbursements is due to additional Realignment funding allocated to DCFAS.

The net decrease in revenue is due to:

- The removal of one-time prior year Title XIX revenues.
- Recommended growth of \$530,901 detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS Position Reallocations 4.0 FTE	19,799	—	9,901	9,898	—
Reallocate Senior Office Assistant to Administrative Services Officer 1 to address the need to a higher level of skills to administer various databases and create management reports to help control costs and efficient use of country assets. Reallocate Human Services Supervisor-Master’s Degree to Administrative Services Officer 1 to provide appropriate supervision of Paralegal team. Reallocate Senior Office Assistant to Account Clerk 2 to provide appropriate support of IHSS Provider Payroll. Reallocate Volunteer Program Coordinator to Human Services Division Manager to provide appropriate oversight of the IHSS Program as the needs in the community increase.					
IHSS Social Worker Reassessment Unit 10.0 FTE	1,042,000	—	521,000	521,000	10.0
Add one IHSS Social Worker Unit (1.0 FTE Human Services Supervisor and 8.0 FTE Human Services Social Workers) to perform annual in home assessments and reduce caseloads from 418 to 383 cases per worker and 1.0 FTE Account Clerk to assist the payroll call center to process provider documents. 1991 Social Service Realignment can be used as match for the federal funds.					

Budget Unit Functions & Responsibilities

The **In-Home Supportive Services (IHSS) Provider Payments** program provides funding for the payment of wages and benefits of IHSS providers that offer in-home care to dependent and elderly adults. The Program is administered and managed by the Department of Child, Family and Adult Services (DCFAS).

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
In-Home Supportive Services Provider Payments	\$121,322,042	\$127,983,074	\$6,661,032	5.5%
Total Expenditures / Appropriations	\$121,322,042	\$127,983,074	\$6,661,032	5.5%
Total Reimbursements	\$(67,290,061)	\$(88,565,409)	\$(21,275,348)	31.6%
Net Financing Uses	\$54,031,981	\$39,417,665	\$(14,614,316)	(27.0)%
Total Revenue	\$54,031,981	\$39,417,665	\$(14,614,316)	(27.0)%
Net County Cost	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$121,322,042	\$127,983,074	\$6,661,032	5.5%
Total Expenditures / Appropriations	\$121,322,042	\$127,983,074	\$6,661,032	5.5%
Semi-Discretionary Reimbursements	\$(67,290,061)	\$(88,565,409)	\$(21,275,348)	31.6%
Total Reimbursements	\$(67,290,061)	\$(88,565,409)	\$(21,275,348)	31.6%
Net Financing Uses	\$54,031,981	\$39,417,665	\$(14,614,316)	(27.0)%
Revenue				
Intergovernmental Revenues	\$54,031,981	\$39,417,665	\$(14,614,316)	(27.0)%
Total Revenue	\$54,031,981	\$39,417,665	\$(14,614,316)	(27.0)%
Net County Cost	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$6,661,032 (5.5%) increase in total appropriations, a \$21,275,348 (31.6%) increase in reimbursements, and a \$14,614,316 (27.0%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A \$3.4M increase related to the 4% annual increase to the IHSS MOE for provider wages.

- A \$3.2M increase related to higher IHSS Provider insurance premium costs.

The increase in reimbursements is due to:

- A \$3.4M increase in Realignment allocation funding to offset the 4% IHSS MOE.
- A \$17.9M increase in Realignment allocation funding that was reduced in FY 2020-21 related to the one-time State back-fill for revenues due to the COVID-19 Pandemic.

The decrease in revenue is due to:

- A \$17.9M decrease in one-time State back-fill for revenues due to the COVID-19 Pandemic.
- A \$3.3M increase in federal and state revenues to fully offset the cost increase in insurance premiums.

Budget Unit Functions & Responsibilities

The **Contribution to the Law Library** budget unit provides financing required by state law for the lease costs for the library facility located at 609 9th Street. The Board of Supervisors must provide space for the Public Law Library upon request of the Law Library Board of Trustees. The Law Library Board of Trustees and the County have a Memorandum of Understanding (MOU) wherein the Law Library will finance lease costs for the facility.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Contribution to the Law Library	\$276,593	\$285,428	\$8,835	3.2%
Total Expenditures / Appropriations	\$276,593	\$285,428	\$8,835	3.2%
Net Financing Uses	\$276,593	\$285,428	\$8,835	3.2%
Total Revenue	\$265,050	\$273,600	\$8,550	3.2%
Net County Cost	\$11,543	\$11,828	\$285	2.5%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$276,593	\$285,428	\$8,835	3.2%
Total Expenditures / Appropriations	\$276,593	\$285,428	\$8,835	3.2%
Net Financing Uses	\$276,593	\$285,428	\$8,835	3.2%
Revenue				
Miscellaneous Revenues	\$265,050	\$273,600	\$8,550	3.2%
Total Revenue	\$265,050	\$273,600	\$8,550	3.2%
Net County Cost	\$11,543	\$11,828	\$285	2.5%

Summary of Changes

The Recommended Budget reflects an \$8,835 (3.2%) increase in total appropriations, an \$8,550 (3.2%) increase in revenue, and a \$285 (2.5%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to renegotiation of the Law Library lease. The current lease ends February 2022. The FY 2021-22 lease cost for the Law Library includes four months at the new negotiated rate.

The increase in revenue is due to the increase in the cost of the lease. The Law Library is required to pay the cost of renting the facility, which is \$273,600, while the County funds the lease management fee cost of \$11,828.

Budget Unit Functions & Responsibilities

The **Cooperative Extension** extends information development from the University of California to enhance the quality of life and environmental and economic well being for the citizens of Sacramento County through research and education. Cooperative Extension has research support and organizational capacity in agriculture and natural resources, in family and consumer sciences, in community resources development and in youth development.

Goals

- Assist the County to meet current and emerging needs for food production, sustainable and livable communities, healthy families and public health and safety.
- Update and refine needs assessment of the current customer base through one-on-one consultations, surveys and newsletters.
- Enhance awareness and delivery of extension research and programs through technology, presentations, reports and informational brochures.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Cooperative Extension	\$433,173	\$426,786	\$(6,387)	(1.5)%
Total Expenditures / Appropriations	\$433,173	\$426,786	\$(6,387)	(1.5)%
Net Financing Uses	\$433,173	\$426,786	\$(6,387)	(1.5)%
Net County Cost	\$433,173	\$426,786	\$(6,387)	(1.5)%

Budget Unit – Budget by Object

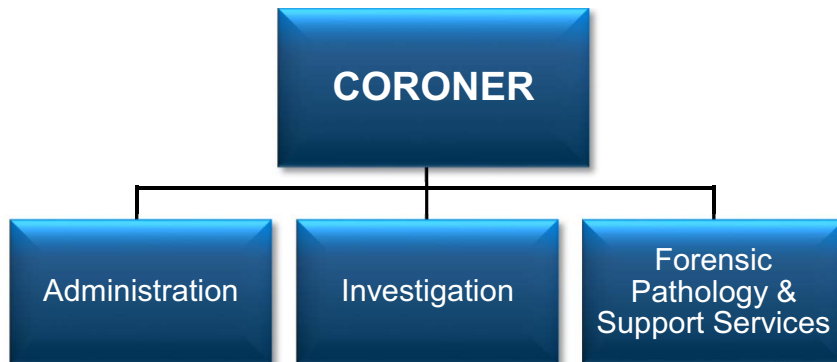
	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$133,173	\$141,786	\$8,613	6.5%
Other Charges	\$300,000	\$285,000	\$(15,000)	(5.0)%
Total Expenditures / Appropriations	\$433,173	\$426,786	\$(6,387)	(1.5)%
Net Financing Uses	\$433,173	\$426,786	\$(6,387)	(1.5)%
Net County Cost	\$433,173	\$426,786	\$(6,387)	(1.5)%

Summary of Changes

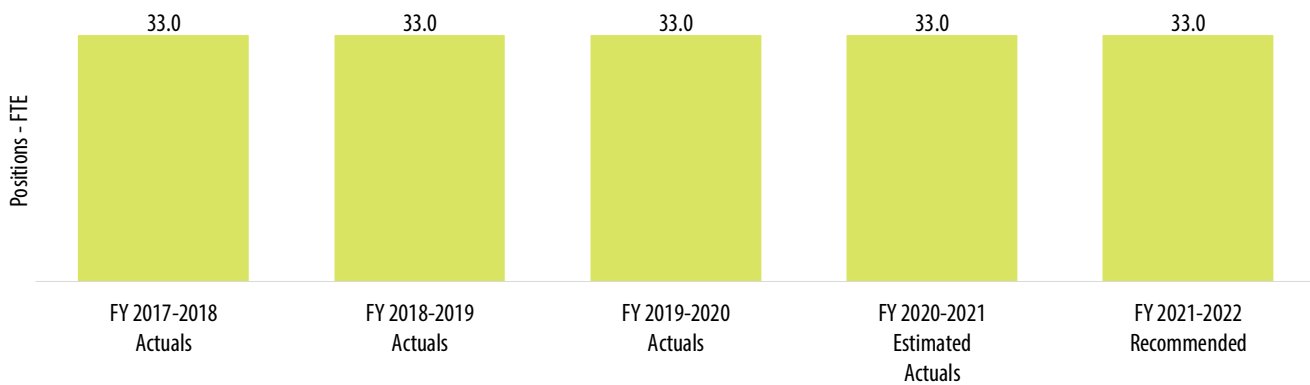
The Recommended Budget reflects a \$6,387 (1.5%) decrease in total appropriations and net county cost from the prior year Adopted Budget.

The decrease in appropriations and net county cost is due to the decreased contract amount with the University of California for services.

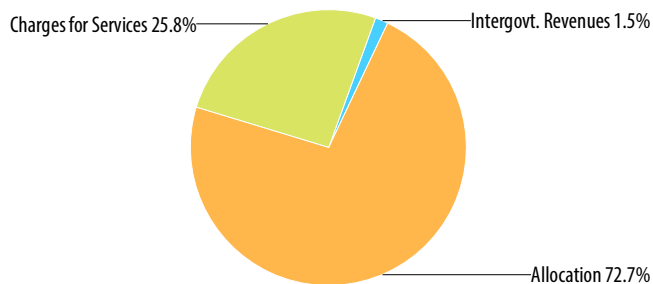
Department Structure
Kimberly D. Gin, Coroner



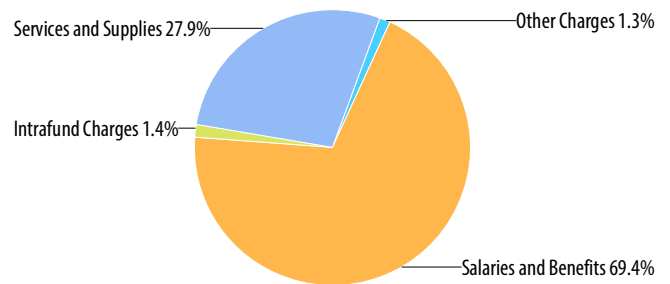
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Coroner's Office** is responsible for serving and protecting the interests of the Sacramento community by determining the circumstances, manner and cause of death in all sudden and unexplained deaths pursuant to California Government Code Section 27491.

The Coroner's office is also responsible for final disposition of all indigent/abandoned decedents in Sacramento County and for protecting, securing, and returning decedent property to the legal next of kin.

Goals

- Investigate all deaths within Sacramento County as defined by the California Government Code and the Health and Safety Code. The investigative process includes death scene review, body identification, timely notification to the decedent's next of kin, and a wide range of forensic science examinations and testing.
- Prepare and authorize the issuance of death certificates in a timely manner.
- Dispose of the remains of indigent deceased persons in a humane manner.

Accomplishments

- Referred 19 indigent families to the American River College Funeral Director Program for final arrangements.
- Handled a record number of deaths during the pandemic and tested 187 decedents for COVID-19 during FY 2020-21.
- Acquired and deployed Temporary Portable Morgues at other facilities and jurisdictions to provide storage of COVID-19 deaths.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Coroner	\$8,361,298	\$8,350,882	\$(10,416)	(0.1)%
Total Expenditures / Appropriations	\$8,361,298	\$8,350,882	\$(10,416)	(0.1)%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$8,361,298	\$8,350,882	\$(10,416)	(0.1)%
Total Revenue	\$2,258,290	\$2,283,541	\$25,251	1.1%
Net County Cost	\$6,103,008	\$6,067,341	\$(35,667)	(0.6)%
Positions	33.0	33.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,004,388	\$5,796,697	\$(207,691)	(3.5)%
Services & Supplies	\$2,089,077	\$2,328,004	\$238,927	11.4%
Other Charges	\$141,397	\$105,730	\$(35,667)	(25.2)%
Equipment	—	—	—	—%
Intrafund Charges	\$126,436	\$120,451	\$(5,985)	(4.7)%
Total Expenditures / Appropriations	\$8,361,298	\$8,350,882	\$(10,416)	(0.1)%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$8,361,298	\$8,350,882	\$(10,416)	(0.1)%
Revenue				
Intergovernmental Revenues	\$102,500	\$125,050	\$22,550	22.0%
Charges for Services	\$2,155,790	\$2,158,491	\$2,701	0.1%
Total Revenue	\$2,258,290	\$2,283,541	\$25,251	1.1%
Net County Cost	\$6,103,008	\$6,067,341	\$(35,667)	(0.6)%
Positions	33.0	33.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$10,416 (0.1%) decrease in total appropriations, a \$25,251 (1.1%) increase in revenue, and a \$35,667 (0.6%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is primarily due to:

- A one-time net zero transfer of \$200,000 from Salaries and Benefits to Services and Supplies to cover anticipated increases in contracted Forensic Pathologist costs resulting from a vacant Forensic Pathologist position.
- The elimination of one-time funding for increased Indigent Cremation and Burial costs resulting from the COVID-19 pandemic.
- A decrease in allocated cost charges from other county departments.

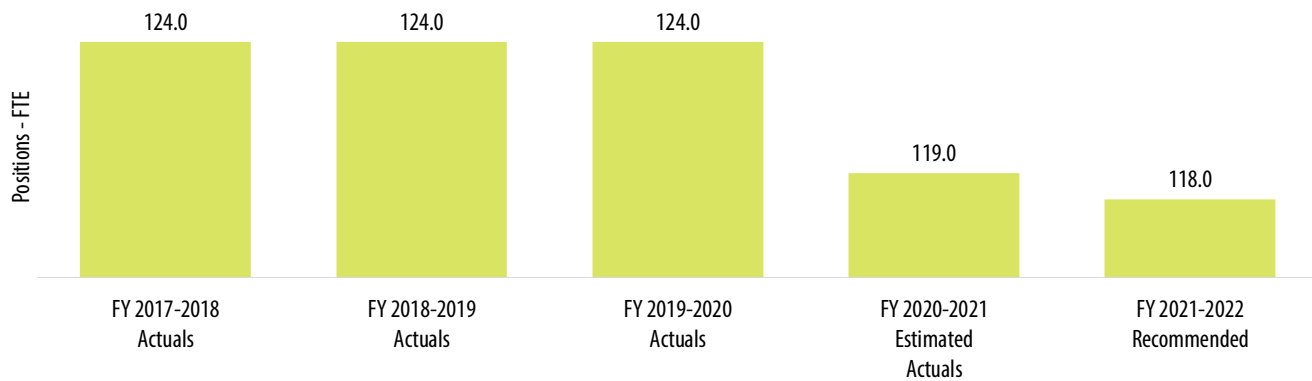
The increase in revenue is due to:

- A new revenue agreement with California State Department of Public Health for Overdose detection and prevention.
- Increased caseloads and reimbursement rates from numerous revenue agreements with other county jurisdictions to provide Forensic Pathology Services.

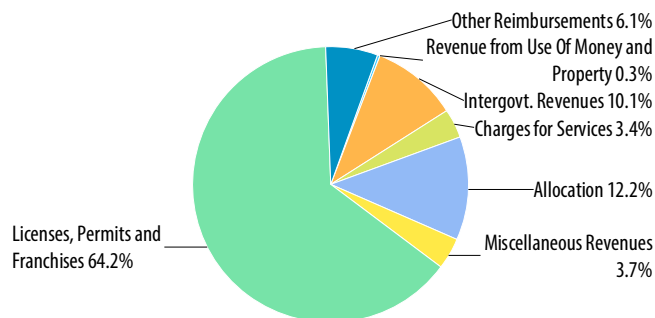
Department Structure
Marie Woodin, Director



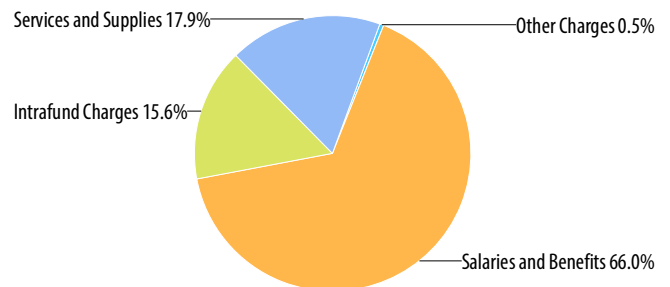
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Environmental Management Department (EMD)** provides mandated regulatory services that protect public health and the environment. It encompasses over 34 distinct programs designed to provide public protection from unsafe water, food and hazardous materials, as well as solid, hazardous and medical wastes. EMD receives no General Fund allocation for its core programs; it is funded through user fees, revenue from contracts, and other outside revenue sources. EMD is organized into the following programs:

- Administration
- Environmental Health
- Environmental Compliance

Goals

- Ensure that safe, sanitary and unadulterated food is sold at retail establishments within Sacramento County, body art practices are sanitary and operator/client disease protective, and that public swimming pool facilities are safe for use.
- Reduce COVID-19 transmissions to employees and customers in regulated businesses.
- Ensure that facilities that store or manage hazardous materials and/or generate hazardous waste do so in compliance with Federal, State and local statutes and regulations.

Accomplishments

- Completed office move, new lease commenced November 2020.
- Environmental Health assisted businesses during the pandemic, by providing COVID-19 guidance information to comply with Public Health requirements. In an effort to reduce the spread of COVID-19 in businesses, Environmental Health staff conducted over 5,830 COVID-19 outreach and educational phone surveys and over 7,800 COVID-19 outreach and educational field surveys.
- Environmental Compliance developed and implemented the Sacramento Regional Solid Waste Authority (SWA) Organics inspections program within the unincorporated County and City of Sacramento in accordance with SB1383, which establishes targets to achieve a reduction in the level of the statewide disposal of organic waste. The implementation of this program resulted in 3,645 organic inspections that were conducted alongside routine EMD inspections.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration	\$2,811,927	\$2,905,941	\$94,014	3.3%
Environmental Compliance	\$12,343,676	\$12,453,618	\$109,942	0.9%
Environmental Health	\$11,842,871	\$11,959,683	\$116,812	1.0%
Total Expenditures / Appropriations	\$26,998,474	\$27,319,242	\$320,768	1.2%
Total Reimbursements	\$(4,275,611)	\$(4,557,341)	\$(281,730)	6.6%
Net Financing Uses	\$22,722,863	\$22,761,901	\$39,038	0.2%
Total Revenue	\$18,833,541	\$19,809,940	\$976,399	5.2%
Use of Fund Balance	\$3,889,322	\$2,951,961	\$(937,361)	(24.1)%
Positions	119.0	118.0	(1.0)	(0.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$17,624,291	\$18,040,813	\$416,522	2.4%
Services & Supplies	\$5,254,497	\$4,899,395	\$(355,102)	(6.8)%
Other Charges	\$99,695	\$127,693	\$27,998	28.1%
Intrafund Charges	\$4,019,991	\$4,251,341	\$231,350	5.8%
Total Expenditures / Appropriations	\$26,998,474	\$27,319,242	\$320,768	1.2%
Intrafund Reimbursements Within Programs	\$(90,000)	\$(175,000)	\$(85,000)	94.4%
Intrafund Reimbursements Between Programs	\$(2,807,327)	\$(2,901,341)	\$(94,014)	3.3%
Other Reimbursements	\$(1,378,284)	\$(1,481,000)	\$(102,716)	7.5%
Total Reimbursements	\$(4,275,611)	\$(4,557,341)	\$(281,730)	6.6%
Net Financing Uses	\$22,722,863	\$22,761,901	\$39,038	0.2%
Revenue				
Licenses, Permits & Franchises	\$14,325,358	\$15,570,873	\$1,245,515	8.7%
Revenue from Use Of Money & Property	\$200,000	\$75,000	\$(125,000)	(62.5)%
Intergovernmental Revenues	\$2,879,183	\$2,449,067	\$(430,116)	(14.9)%
Charges for Services	\$816,000	\$825,000	\$9,000	1.1%
Miscellaneous Revenues	\$613,000	\$890,000	\$277,000	45.2%
Total Revenue	\$18,833,541	\$19,809,940	\$976,399	5.2%
Use of Fund Balance	\$3,889,322	\$2,951,961	\$(937,361)	(24.1)%
Positions	119.0	118.0	(1.0)	(0.8)%

Summary of Changes

The Recommended Budget reflects a \$320,768 (1.2%) increase in total appropriations, a \$281,730 (6.6%) increase in reimbursements, a \$976,399 (5.2%) increase in revenue, and a \$937,361 (24.1%) decrease in the use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in allocated, direct charges, and salaries and benefits.
- Recommended growth of \$ 1132,910 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- An increase in department and division overhead allocations.
- Recommended growth of \$109,000 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is due to a modest recovery from the pandemic, vaccine availability and the anticipation that restaurants will re-open for indoor dining.

Use of Fund Balance reflects the net of a carryover of -\$136,031 in available balance, and a reserve release of \$3,087,992.

- EMD Health Reserve has decreased \$304,949.
- EMD Hazardous Materials Reserve has decreased \$2,783,043.

Positions counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended Base decrease.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Environmental Compliance	112,910	(109,000)	—	3,910	—

Administration

Program Overview

Administration provides administrative support for the programs within Environmental Health and Environmental Compliance.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,959,654	\$2,005,319	\$45,665	2.3%
Services & Supplies	\$651,018	\$695,867	\$44,849	6.9%
Other Charges	\$11,255	\$14,755	\$3,500	31.1%
Intrafund Charges	\$190,000	\$190,000	—	—%
Total Expenditures / Appropriations	\$2,811,927	\$2,905,941	\$94,014	3.3%
Total Reimbursements between Programs	\$(2,807,327)	\$(2,901,341)	\$(94,014)	3.3%
Total Reimbursements	\$(2,807,327)	\$(2,901,341)	\$(94,014)	3.3%
Net Financing Uses	\$4,600	\$4,600	—	—%
Revenue				
Intergovernmental Revenues	\$4,600	\$4,600	—	—%
Total Revenue	\$4,600	\$4,600	—	—%
Use of Fund Balance	—	—	—	—%
Positions	14.0	14.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$94,014 (3.3%) increase in total appropriations and reimbursements from the prior year Adopted Budget.

The increase in total appropriations is due to increases in allocated and non-allocated costs as well as in salaries and benefits.

The increase in reimbursements is due to increased departmental overhead.

Environmental Compliance

Program Overview

Environmental Health provides regulatory oversight and enforcement of State and local health codes related to 1) Food handling and preparation at retail food facilities, 2) Operational and safety of public swimming pools, 3) Prevention of childhood lead poisoning, 4) Institutions, 5) Sale of tobacco products to minor/tobacco retailers, 6) Proper discharge of stormwater at food facilities, 7) Waste Tire management, and 8) Implementation of Safe Body Art.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$7,541,912	\$7,682,104	\$140,192	1.9%
Services & Supplies	\$2,625,515	\$2,408,762	\$(216,753)	(8.3)%
Other Charges	\$44,220	\$57,081	\$12,861	29.1%
Intrafund Charges	\$2,132,029	\$2,305,671	\$173,642	8.1%
Total Expenditures / Appropriations	\$12,343,676	\$12,453,618	\$109,942	0.9%
Total Reimbursements within Program	\$(25,000)	\$(25,000)	—	—%
Other Reimbursements	\$(1,031,704)	\$(1,106,000)	\$(74,296)	7.2%
Total Reimbursements	\$(1,056,704)	\$(1,131,000)	\$(74,296)	7.0%
Net Financing Uses	\$11,286,972	\$11,322,618	\$35,646	0.3%
Revenue				
Licenses, Permits & Franchises	\$6,399,000	\$6,658,910	\$259,910	4.1%
Revenue from Use Of Money & Property	\$200,000	\$75,000	\$(125,000)	(62.5)%
Intergovernmental Revenues	\$1,957,000	\$1,511,884	\$(445,116)	(22.7)%
Charges for Services	\$36,000	\$45,000	\$9,000	25.0%
Miscellaneous Revenues	\$613,000	\$890,000	\$277,000	45.2%
Total Revenue	\$9,205,000	\$9,180,794	\$(24,206)	(0.3)%
Use of Fund Balance	\$2,081,972	\$2,141,824	\$59,852	2.9%
Positions	52.0	51.0	(1.0)	(1.9)%

Summary of Changes

The Recommended Budget reflects a \$109,942 (0.9%) increase in total appropriations, a \$74,296 (7.0%) increase in reimbursements, a \$24,206 (0.3%) decrease in revenue, and a \$59,852 (2.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increased allocated and non-allocated costs, and salaries and benefits.

- Recommended growth of \$112,910 detailed later in this section.

The increase in reimbursements is due to:

- Increased departmental and division overhead costs.
- Recommended growth of \$109,000 detailed later in this section.

The decrease in revenue is primarily due to a reduction in services provided to the Department of Waste Management and Recycling, partially offset by increased surveying of businesses, adding more permit revenue.

Use of Fund Balance reflects the net of a carryover of -\$641,219, and a reserve release of \$2,783,043.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
EMD- Vehicle Upgrade for Environmental Compliance					
	3,910	—	—	3,910	—

The Environmental Compliance Division requests to upgrade a current 110 class vehicle to a 107 class vehicle for landfill inspections. A higher ground clearance vehicle is needed to conduct landfill inspections due to uneven terrain, debris and dirt roads. This request is fully funded.

EMD-Hazardous Materials Emergency Response with Fire, County Departments and Cities in Sacramento County					
	109,000	(109,000)	—	—	—

This request is to provide a General Fund contribution to the Environmental Management Department (EMD) for the Sacramento City and Metro Fire (Fire) Level I thru Level III hazardous material response in the County of Sacramento. EMD currently has contracts with Fire, cities and other departments in Sacramento County in order to reimburse Fire for their response. County departments and cities each pay a portion in order to reimburse Fire for their response time to hazardous material calls in the cities and County of Sacramento. EMD administers these efforts. This amount is necessary to fully fund the administrative efforts of the Hazardous Material response in EMD, as it cannot use its revenues for purposes other than their legally intended mandates. This request is contingent upon approval of a growth request in the Financing Transfers budget (Budget Unit 5110000.)

Environmental Health

Program Overview

Environmental Compliance provides regulatory oversight for the implementation and enforcement of federal, state and local health and safety laws and regulations related to the management of hazardous materials; generation and proper disposition of solid, liquid and medical waste, and recyclable materials; remediation of sites contaminated by underground petroleum product releases; maintenance of the small drinking water and cross connection protection systems; and storm water and surface water quality requirements.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,122,725	\$8,353,390	\$230,665	2.8%
Services & Supplies	\$1,977,964	\$1,794,766	\$(183,198)	(9.3)%
Other Charges	\$44,220	\$55,857	\$11,637	26.3%
Intrafund Charges	\$1,697,962	\$1,755,670	\$57,708	3.4%
Total Expenditures / Appropriations	\$11,842,871	\$11,959,683	\$116,812	1.0%
Total Reimbursements within Program	\$(65,000)	\$(150,000)	\$(85,000)	130.8%
Other Reimbursements	\$(346,580)	\$(375,000)	\$(28,420)	8.2%
Total Reimbursements	\$(411,580)	\$(525,000)	\$(113,420)	27.6%
Net Financing Uses	\$11,431,291	\$11,434,683	\$3,392	0.0%
Revenue				
Licenses, Permits & Franchises	\$7,926,358	\$8,911,963	\$985,605	12.4%
Intergovernmental Revenues	\$917,583	\$932,583	\$15,000	1.6%
Charges for Services	\$780,000	\$780,000	—	—%
Total Revenue	\$9,623,941	\$10,624,546	\$1,000,605	10.4%
Use of Fund Balance	\$1,807,350	\$810,137	\$(997,213)	(55.2)%
Positions	53.0	53.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$116,812 (1.0%) increase in total appropriations, a \$113,420 (27.6%) increase in reimbursements, a \$1,000,605 (10.4%) increase in revenue, and a \$997,213 (55.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increases in allocated costs and direct charges from other departments as well as salaries and benefits.

The increase in reimbursements is due to increased department and division overhead costs.

The increase in revenue is due to an anticipated modest recovery from the pandemic.

Use of Fund Balance reflects the net of a carryover of \$505,188 in available balance, and a reserve release of \$304,949.

Budget Unit Functions & Responsibilities

Environmental Management Department, **Special Program Funds** provides financing for certain projects and programs administered by the Environmental Management Department (EMD). These funds were established to offset expenditures for EMD.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
EMD Special Program Funds	\$255,620	\$197,000	\$(58,620)	(22.9)%
Total Expenditures / Appropriations	\$255,620	\$197,000	\$(58,620)	(22.9)%
Net Financing Uses	\$255,620	\$197,000	\$(58,620)	(22.9)%
Use of Fund Balance	\$255,620	\$197,000	\$(58,620)	(22.9)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$255,620	\$197,000	\$(58,620)	(22.9)%
Total Expenditures / Appropriations	\$255,620	\$197,000	\$(58,620)	(22.9)%
Net Financing Uses	\$255,620	\$197,000	\$(58,620)	(22.9)%
Use of Fund Balance	\$255,620	\$197,000	\$(58,620)	(22.9)%

Summary of Changes

The Recommended Budget reflects a \$58,620 (22.9%) decrease in appropriations and use of Fund Balance from the prior year Adopted Budget.

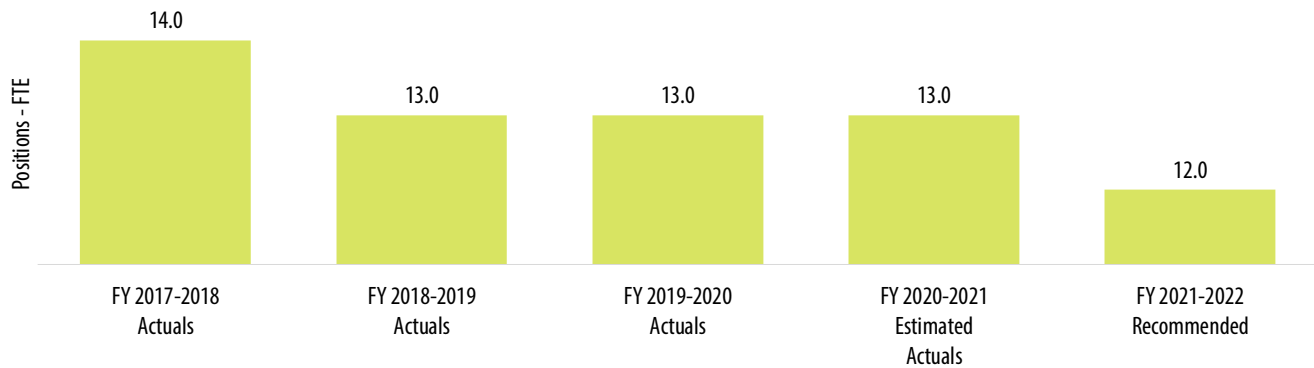
The decrease in appropriations is due to a decrease in fund transfers to the Environmental Management Department (Budget Unit 3350000) for the Wells Restoration Program.

Use of Fund Balance reflects a carryover of \$197,000 in available balance.

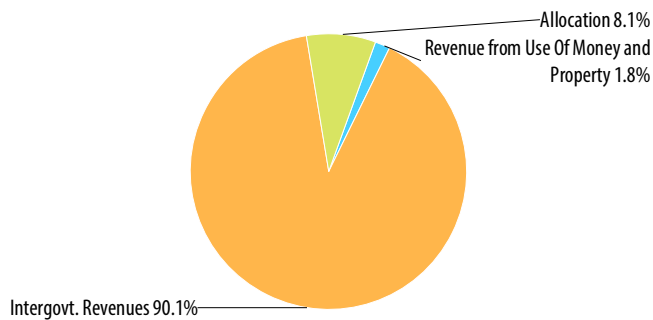
Department Structure
Julie Gallelo, Executive Director



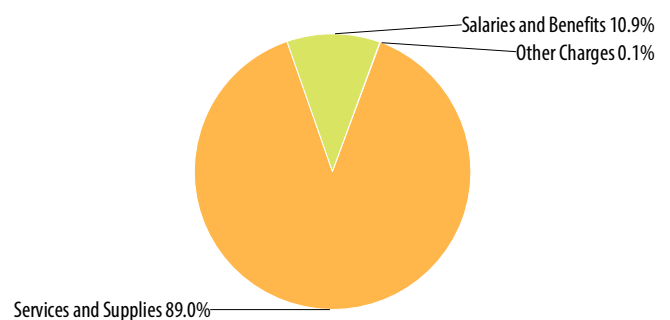
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **First 5 Sacramento Commission** was created when the California Children and Families First Act of 1998 (Proposition 10) established an excise tax on tobacco products. Funds from the tax are to be used to create and implement an integrated, comprehensive, and collaborative system of information and services to enhance the optimal development of children from the prenatal stage to five years of age.

Goals

- All Children are healthy.
- All children have access to quality early learning experiences and are ready for kindergarten.
- Empower families.

Accomplishments

- First 5 works with many partners throughout the county through a collective impact model to reduce African American child deaths in Sacramento. Progress has been made in this effort, but there is still more work to be done. Funding of these efforts will continue in the new FY 2021-22 through FY 2023-24 Strategic Plan.
- In FY 2018-19, First 5 launched a ground breaking effort to ensure that programs and services will continue, even as our funding from tobacco tax decreases. This initiative, Certified Sustainable, enabled twenty-three funded agencies to complete Sustainability Plans demonstrating how they will sustain 0-5 services and outcomes when anticipated reductions of 30% are made in 2021. This three-year initiative provided training and technical assistance to support every agency in producing a sustainability plan including unique, innovative strategies to maintain services and outcomes. First 5 hosted events that brought together Commissioners, business leaders, elected officials and other foundations and philanthropic organizations to recognize the contractors for their efforts and through this awareness, increase potential for new funding opportunities. First 5 continued support in FY 2020-21 through a contract with Impact Foundry aimed to build capacity not only with sustainability planning, but to provide targeted trainings and technical assistance to enhance cultural responsiveness. First 5 plans to also engage in ongoing staff and Commissioner professional development and training to inform agency practice regarding racial, economic and social justice with Impact Foundry support.
- First 5 partnered with the Department of Human Assistance to leverage new dollars, which expanded home visiting services to low income parents. The CalWORKs Home Visiting Program funded through California Department of Social Services and County Department of Human Assistance was implemented through a contract with the Child Abuse Prevention Council of Sacramento. First 5 Sacramento provided program oversight and administration of the \$4.6 million dollar grant in FY 2019-20. The grant is anticipated to continue with the next release of funding expected for an additional \$4.6 million per year and lasting for two years.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
First 5 Commission	\$24,137,810	\$19,761,699	\$(4,376,111)	(18.1)%
Total Expenditures / Appropriations	\$24,137,810	\$19,761,699	\$(4,376,111)	(18.1)%
Net Financing Uses	\$24,137,810	\$19,761,699	\$(4,376,111)	(18.1)%
Total Revenue	\$17,416,392	\$18,153,080	\$736,688	4.2%
Use of Fund Balance	\$6,721,418	\$1,608,619	\$(5,112,799)	(76.1)%
Positions	13.0	12.0	(1.0)	(7.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,197,196	\$2,161,183	\$(36,013)	(1.6)%
Services & Supplies	\$21,931,200	\$17,581,996	\$(4,349,204)	(19.8)%
Other Charges	\$9,414	\$18,520	\$9,106	96.7%
Total Expenditures / Appropriations	\$24,137,810	\$19,761,699	\$(4,376,111)	(18.1)%
Net Financing Uses	\$24,137,810	\$19,761,699	\$(4,376,111)	(18.1)%
Revenue				
Revenue from Use Of Money & Property	\$348,974	\$348,974	—	—%
Intergovernmental Revenues	\$17,067,418	\$17,804,106	\$736,688	4.3%
Total Revenue	\$17,416,392	\$18,153,080	\$736,688	4.2%
Use of Fund Balance	\$6,721,418	\$1,608,619	\$(5,112,799)	(76.1)%
Positions	13.0	12.0	(1.0)	(7.7)%

Summary of Changes

The Recommended Budget reflects a \$4,376,111 (18.1%) decrease in total appropriations, a \$736,688 (4.2%) increase in revenue, and a \$5,112,799 (76.1%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a new 2021 Strategic Plan establishing funding for the next three years and approved by the Commission. Service delivery capacity is expected to remain largely the same due to sustainability efforts undertaken over the last three years. This included applying for and receiving over \$4.4 million in a CalWORKs grant. The grant began eighteen months ago thereby inflating the FY 2020-21 budget allocation and creating a greater savings to fund balance as those services were integrated from Commission funded to CalWORKs funded.

The increase in revenue is due to Proposition 10 tobacco tax revenues. The Commission uses tax receipt estimates provided by the Department of Tax and Fee Administration to budget Proposition 10 revenues. For the last two years these estimates have been low each year. Therefore, this revenue was increased by over \$700 thousand to better reflect actuals.

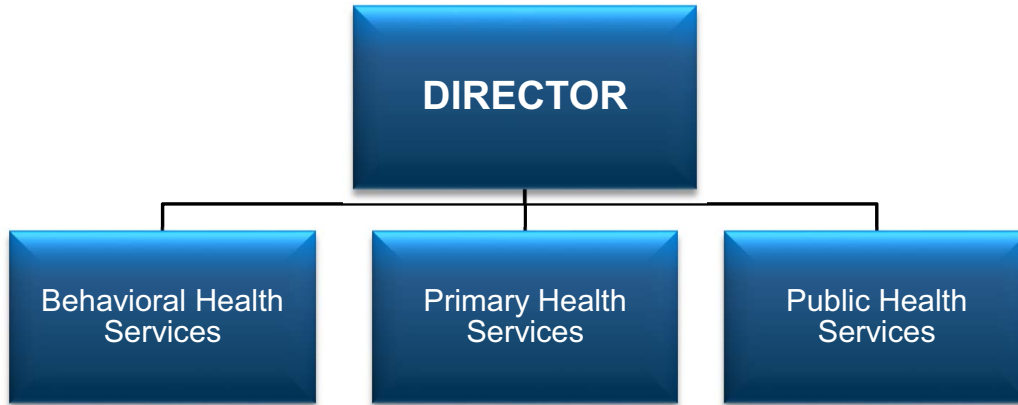
Use of Fund Balance reflects the net of a carryover of \$3,844,662 in available balance, and a provision for reserve of \$2,236,043.

- The Future Services Reserve has increased \$2,236,043.

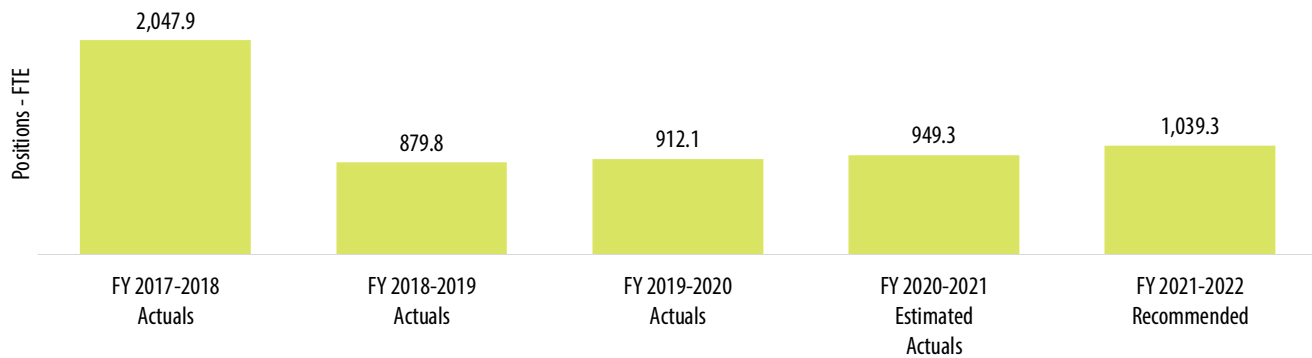
Positions counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended Base decrease.

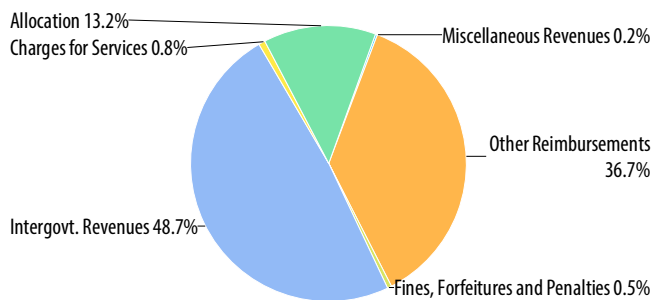
Department Structure
Chevon Kothari, Director



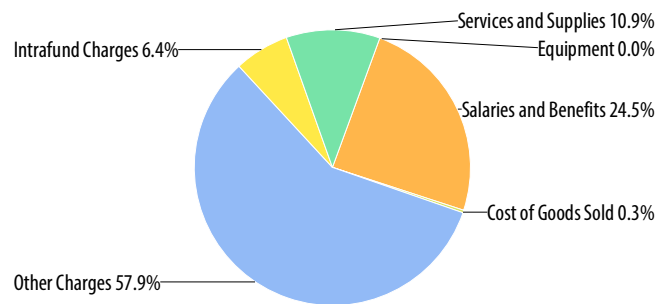
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Health Services (DHS)** delivers health, social, and behavioral health services to the Sacramento community; directs resources toward creative strategies and programs that prevent problems, improve well-being, and increase access to services for individuals and families. Services are provided through the following programs:

- Administration and Fiscal Services: provides fiscal, human resources, facilities, budgeting, Information Technology procurement, contracts, and research and quality assurance.
- Mental Health: administers, through directly operated or contracted services, a full array of culturally responsive and linguistically proficient mental health services to individuals of all ages.
- Primary Health Services: provides nutrition services to improve pregnancy outcomes and promote optimal health and growth in children zero to five years old, pharmaceuticals and medical supplies, comprehensive primary care services, and regulatory oversight and medical/health coordination in Sacramento County.
- Public Health Services: monitors, protects and assures conditions for optimal health and public safety for residents and communities of Sacramento County.
- Substance Use Prevention and Treatment Services: administers treatment services to individuals struggling with substance use disorders.

Goals

- Provide first-class service with compassion.
- Commit to staff success and competence.
- Protect vulnerable populations of our community, as well as the general public.

Accomplishments

- Public Health has been the lead agency for the COVID-19 pandemic response. The division successfully established 11 community testing sites, coordinated case investigation and contact tracing with multiple agencies, provided guidelines for business sectors, provided education to the public, collaborated with multiple agencies to provide support to individuals and communities impacted by COVID-19, and oversaw the vaccination effort, including running a mass vaccination site.
- Clinic Services quickly adapted to telehealth services in order to continue to serve patients in a safer manner, shifted internal supports to rapidly meet the needs of both the clinic and the Homeless Isolation Team, restarted Homeless services in a safer location, began a Foster Care clinic, and started a Care Coordination program to connect high risk hospital patients with a doctor.
- Emergency Medical Services provided County-wide support during the COVID-19 pandemic, including the deployment of the County's Mobile Medical Shelter in multiple locations across multiple counties to increase the regional service capacity, and managing the distribution of over ten million pieces of personal protective equipment (PPE) and coordinated the development and operations of five vaccination dispensing points.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration and Fiscal Services	\$14,782,318	\$15,262,728	\$480,410	3.2%
Mental Health	\$376,027,067	\$382,533,320	\$6,506,253	1.7%
NA	—	—	—	—%
Primary Health	\$40,881,039	\$39,438,209	\$(1,442,830)	(3.5)%
Public Health Services	\$76,672,809	\$69,185,759	\$(7,487,050)	(9.8)%
Substance Use Prevention and Treatment Services	\$61,525,660	\$62,496,449	\$970,789	1.6%
Total Expenditures / Appropriations	\$569,888,893	\$568,916,465	\$(972,428)	(0.2)%
Total Reimbursements	\$(298,741,878)	\$(304,208,593)	\$(5,466,715)	1.8%
Net Financing Uses	\$271,147,015	\$264,707,872	\$(6,439,143)	(2.4)%
Total Revenue	\$230,136,963	\$209,597,152	\$(20,539,811)	(8.9)%
Net County Cost	\$41,010,052	\$55,110,720	\$14,100,668	34.4%
Positions	920.9	1,039.3	118.4	12.9%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$119,044,844	\$139,225,659	\$20,180,815	17.0%
Services & Supplies	\$75,733,348	\$62,268,017	\$(13,465,331)	(17.8)%
Other Charges	\$338,705,181	\$329,230,161	\$(9,475,020)	(2.8)%
Equipment	\$188,500	\$7,000	\$(181,500)	(96.3)%
Other Intangible Asset	—	—	—	—%
Intrafund Charges	\$34,179,491	\$36,669,871	\$2,490,380	7.3%
Cost of Goods Sold	\$2,037,529	\$1,515,757	\$(521,772)	(25.6)%
Total Expenditures / Appropriations	\$569,888,893	\$568,916,465	\$(972,428)	(0.2)%
Intrafund Reimbursements Within Programs	\$(6,663,001)	\$(6,013,602)	\$649,399	(9.7)%
Intrafund Reimbursements Between Programs	\$(14,010,092)	\$(16,489,323)	\$(2,479,231)	17.7%
Semi-Discretionary Reimbursements	\$(119,972,127)	\$(128,177,316)	\$(8,205,189)	6.8%
Other Reimbursements	\$(158,096,658)	\$(153,528,352)	\$4,568,306	(2.9)%
Total Reimbursements	\$(298,741,878)	\$(304,208,593)	\$(5,466,715)	1.8%
Net Financing Uses	\$271,147,015	\$264,707,872	\$(6,439,143)	(2.4)%
Revenue				
Fines, Forfeitures & Penalties	\$1,996,561	\$1,946,561	\$(50,000)	(2.5)%
Intergovernmental Revenues	\$214,891,167	\$203,510,462	\$(11,380,705)	(5.3)%
Charges for Services	\$2,628,858	\$3,229,000	\$600,142	22.8%
Miscellaneous Revenues	\$10,620,377	\$911,129	\$(9,709,248)	(91.4)%
Total Revenue	\$230,136,963	\$209,597,152	\$(20,539,811)	(8.9)%
Net County Cost	\$41,010,052	\$55,110,720	\$14,100,668	34.4%
Positions	920.9	1,039.3	118.4	12.9%

Summary of Changes

The Recommended Budget reflects a \$972,428 (0.2%) decrease in total appropriations, a \$5,466,715 (1.8%) increase in reimbursements, a \$20,539,811 (8.9%) decrease in revenue, and a \$14,100,668 (34.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Decreases related to one-time Coronavirus Relief Fund expenditures not budgeted in FY 2021-22.
- Decreases related to time-limited expenditures for the California Mental Health Services Authority (CalMHSA) Community Driven Grant.

- Recommended growth of \$23,467,248 summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions of \$37,975 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Increases in 2011 Behavioral Health Realignment and in 1991 Public Health Realignment.
- Recommended growth of \$5,384,877 detailed later in this section. Additional detail is provided in the individual program sections.

The decrease in revenue is due to:

- Decreases resulting from the end of the State-funded Dental Transformation Initiative Pilot Program on December 30, 2020.
- Decreases related to one-time Coronavirus Relief Fund revenue not budgeted in FY 2021-22.
- Decreases in one-time state Realignment Backfill in FY 2021-22.
- \$9,660,632 in one-time revenues in FY 2020-21 for a FY 2013-14 Mental Health cost settlement.
- Recommended growth of \$9,721,537 summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 118.4 FTE from the prior year Adopted Budget due to:

- 28.4 FTE mid-year net increase.
- 90.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration and Fiscal Services	336,227	(273,816)	62,411	—	3.0
Mental Health	15,224,352	(5,111,061)	2,019,816	8,093,475	63.0
Primary Health	1,685,343	—	1,417,984	267,359	9.0
Public Health Services	6,221,326	—	6,221,326	—	15.0
Substance Use Prevention and Treatment Services	—	—	—	—	—

Summary of Recommended Reductions by Program

Program	Total		Revenue	Net County Cost	FTE
	Expenditures	Reimbursements			
Primary Health	(37,975)	—	—	(37,975)	—

Administration and Fiscal Services

Program Overview

Administration and Fiscal Services provides services to all divisions of the Department of Health Services, including direct support to the Director. Services include facilities management, contracting, budgeting, and fiscal services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,921,456	\$7,424,351	\$502,895	7.3%
Services & Supplies	\$2,668,234	\$2,480,550	\$(187,684)	(7.0)%
Other Charges	\$3,613,309	\$3,611,700	\$(1,609)	(0.0)%
Intrafund Charges	\$1,579,319	\$1,746,127	\$166,808	10.6%
Total Expenditures / Appropriations	\$14,782,318	\$15,262,728	\$480,410	3.2%
Total Reimbursements between Programs	\$(11,032,318)	\$(11,450,317)	\$(417,999)	3.8%
Total Reimbursements	\$(11,032,318)	\$(11,450,317)	\$(417,999)	3.8%
Net Financing Uses	\$3,750,000	\$3,812,411	\$62,411	1.7%
Revenue				
Intergovernmental Revenues	\$3,750,000	\$3,812,411	\$62,411	1.7%
Total Revenue	\$3,750,000	\$3,812,411	\$62,411	1.7%
Net County Cost	—	—	—	—%
Positions	52.0	55.0	3.0	5.8%

Summary of Changes

The Recommended Budget reflects a \$480,410 (3.2%) increase in total appropriations, a \$417,999 (3.8%) increase in reimbursements, and a \$62,411 (1.7%) increase in revenue from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salaries and benefits and cost of living adjustments.
- Increases for County Counsel services.
- Recommended growth of \$336,227 detailed later in this section.

The increase in reimbursements is due to:

- Increased reimbursements related to increased services provided to Health Services divisions.
- Recommended growth of \$273,816 detailed later in this section.

The increase in revenue is due to \$62,411 in recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS 1.0 FTE Sr. Accountant for Mental Health Medi-Cal Administrative Activities					
	124,822	(62,411)	62,411	—	1.0

Requesting 1.0 FTE Senior Accountant in the Fiscal Services Unit to provide accounting support to Mental Health Medi-Cal Administrative Activities (MAA) program. Behavioral Health was able to identify Mental Health MAA, a new source of revenue to offset the increase in the Net County Cost. An Accountant is required to anticipate the growth, volume, and complexity of the MAA program as well as the claiming requirements under the program. Ensure compliance to the federal, state and local regulations, policies and procedures for all participating agencies in the Sacramento Regional authority. This request is contingent upon approval of the request in the Department of Health Services Budget Unit 7290000.

DHS Add 17.0 FTEs Public Health ELC Expansion					
	211,405	(211,405)	—	—	2.0

Requesting 16.0 FTE Limited Term positions (two in Administration and fourteen in Public Health), 1.0 FTE Permanent Epidemiologist position and a host of temporary and on-call staff to support the Epidemiology and Laboratory Capacity (ELC) Cares Enhancing Detection Expansion program (ELC Program) in order to meet the requirements of the State of California, Department of Public Health (CDPH). The grant provides critical resources to Public Health in support of a broad range of COVID-19/SARS-COV-2 testing and epidemiologic surveillance related activities. Without these positions, DHS Public Health will be unable to appropriately respond and meet the requirements of this ELC Program. This request also includes costs for training, modification of space, employee workstations and miscellaneous office equipment. Once the Grant ends on July 31, 2023, the Infectious Disease grant, Emergency Preparedness and Vital Records will fund the 1.0 FTE permanent Epidemiologist position.

Mental Health

Program Overview

Mental Health services include prevention and early intervention, outpatient services, intensive outpatient services, targeted case management services, crisis intervention and stabilization services, psychiatric residential services and inpatient psychiatric hospitalizations.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$57,780,352	\$65,845,251	\$8,064,899	14.0%
Services & Supplies	\$25,977,220	\$26,210,371	\$233,151	0.9%
Other Charges	\$270,196,321	\$265,980,931	\$(4,215,390)	(1.6)%
Intrafund Charges	\$22,073,174	\$24,496,767	\$2,423,593	11.0%
Total Expenditures / Appropriations	\$376,027,067	\$382,533,320	\$6,506,253	1.7%
Total Reimbursements within Program	\$(3,862,698)	\$(3,766,293)	\$96,405	(2.5)%
Total Reimbursements between Programs	—	\$(2,100,000)	\$(2,100,000)	—%
Semi Discretionary Reimbursements	\$(96,870,436)	\$(103,654,973)	\$(6,784,537)	7.0%
Other Reimbursements	\$(148,740,740)	\$(144,212,041)	\$4,528,699	(3.0)%
Total Reimbursements	\$(249,473,874)	\$(253,733,307)	\$(4,259,433)	1.7%
Net Financing Uses	\$126,553,193	\$128,800,013	\$2,246,820	1.8%
Revenue				
Intergovernmental Revenues	\$99,477,035	\$92,320,634	\$(7,156,401)	(7.2)%
Charges for Services	\$375,000	\$909,000	\$534,000	142.4%
Miscellaneous Revenues	\$9,660,633	—	\$(9,660,633)	(100.0)%
Total Revenue	\$109,512,668	\$93,229,634	\$(16,283,034)	(14.9)%
Net County Cost	\$17,040,525	\$35,570,379	\$18,529,854	108.7%
Positions	455.4	517.4	62.0	13.6%

Summary of Changes

The Recommended Budget reflects a \$6,506,253 (1.7%) increase in total appropriations, a \$4,259,433 (1.7%) increase in reimbursements, a \$16,283,034 (14.9%) decrease in revenue, and an \$18,529,854 (108.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Decreases related to a \$5,000,000 Mental Health Services Act (MHSA) contribution for permanent supportive housing for the homeless mentally ill population, a pass-through for Sacramento Housing and Redevelopment Agency (SHRA).
- Decreases related to a \$5,500,000 CalMHSA time limited Community Driven Grant application, as commitment was met in FY 2020-21.
- Recommended growth of \$15,224,352 detailed later in this section.

The increase in reimbursements is due to recommended growth of \$5,111,061 detailed later in this section.

The decrease in revenue is due to:

- Decreases related to the elimination of State Realignment Backfill in FY 2021-22.
- Decreases related to one-time revenue from a FY 2013-14 Mental Health cost settlement.
- Recommended growth of \$2,019,816 detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS - Add 55.0 FTEs for Alternative Emergency Response					
	12,023,659	(4,200,000)	1,400,000	6,423,659	55.0
Health Services, Behavioral Health Services (BHS) requests General Fund to operate a 24/7 Crisis Call Center, Crisis Response Team. Operating 24/7 days per week. The request includes 55.0 FTE to ensure adequate staffing and operating costs including five vehicles, appropriations for lease costs, marketing and equipment to support three shifts 7 days per week for both the Crisis Call Center and Response Team. To ensure adequate infrastructure to support 24/7 crisis response Health Services, the request also includes an increase the existing Turning Point Community Programs, Mental Health Urgent Care Clinic contract, from \$3.0 million to \$6.5 million, an increase of \$2.1 million in MHSA and \$1.4 million in Federal Financial Participation funds to expand operating hours to 24/7 days per week.					
DHS - Add 8 FTEs Homeless Encampment					
	848,650	(848,650)	—	—	8.0
DHS, in collaboration with the Department of Human Assistance, seeks growth to deliver comprehensive street outreach and connections to shelter, housing, and behavioral health services for individuals experiencing homelessness in the unincorporated county. This request includes the addition of 8.0 FTE staff to conduct mental health field assessments and substance use prevention and treatment and link individuals to services, as well as \$20,000 for a contracted Physician to triage and provide urgent medical services on a limited basis, and \$25,886 for equipment and technology needs for staff. Positions include 1.0 FTE ASO 1, 2.0 FTE Mental Health Counselor, 1.0 FTE Sr. Mental Health Counselor, 1.0 FTE Mental Health Program Coordinator, 1.0 FTE Sr. Behavioral Health Peer Specialist and 2.0 FTE Behavioral Health Peer Specialist. The total cost of \$848,650 will be reimbursed by the Department of Human Assistance (Budget Unit 8100000), which has a linked growth request.					
DHS - California Hearing Officers Certification Review Hearings Contract					
	100,000	—	—	100,000	—
Increase contract with California Hearing Officers to conduct additional Certification Review Hearings of individuals placed on involuntary hold. State law requires a due process for individuals who are placed on involuntary hold beyond 72 hours. Approximately 7,800 certification review hearings are conducted annually for Sacramento County clients. DHS has used one-time funding to cover contract increases the past two years and is requesting \$100,000 in ongoing NCC support moving forward. This request would increase the contract by \$100,000, from \$390,006 to \$490,006.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS - Crestwood Behavioral Health Psychiatric Health Facility Contract					
	358,432	—	179,216	179,216	—
Increase contract with Crestwood Behavioral Health, Inc. (Crestwood) Psychiatric Health Facilities (PHF) by \$358,432 for the provision of inpatient psychiatric services. Effective July 1, 2020, the Crestwood daily bed rate will increase 3% to \$900. Funding for this contract is 50% FFP and 50% Net County Cost. The total Net County Cost is \$179,216. This request is eligible for 1991 Mental Health Realignment.					
DHS - Heritage Oaks Hospital Psychiatric Health Facility Contract					
	881,200	—	440,600	440,600	—
Increase contract with Heritage Oaks Hospital (HOH) for additional Psychiatric Health Facility (PHF) capacity. HOH is expected to open a new 16 bed PHF by the end of FY2020-21. The daily bed rate will be \$947. Funding for this contract is 50% FFP and 50% Net County Cost. The total Net Count Cost is \$440,600. This request is eligible for 1991 Mental Health Realignment.					
DHS - Increase Contract Pool for Sub-Acute Psychiatric Care					
	950,000	—	—	950,000	—
Increase pooled sub-acute psychiatric care contracts by \$950,000, from \$7,298,680 to \$8,248,680, to fund current use trends for sub-acute beds. Sub-acute beds provide a less expensive alternative to in-patient psychiatric acute care facilities. In FY 2021-22 rates will increase by 4 percent, resulting in a cost increase of \$350,000 to sustain current patient levels. This request is eligible for 1991 Mental Health Realignment.					
DHS 1.0 FTE Sr. Accountant for Mental Health Medi-Cal Administrative Activities					
	62,411	(62,411)	—	—	—
Requesting 1.0 FTE Senior Accountant in the Fiscal Services Unit to provide accounting support to Mental Health Medi-Cal Administrative Activities (MAA) program. Behavioral Health was able to identify Mental Health MAA, a new source of revenue to offset the increase in the Net County Cost. An Accountant is required to anticipate the growth, volume, and complexity of the MAA program as well as the claiming requirements under the program. Ensure compliance to the federal, state and local regulations, policies and procedures for all participating agencies in the Sacramento Regional authority. This request is contingent upon approval of the request in the Department of Health Services Budget Unit 7290000.					

Primary Health

Program Overview

Primary Health Services provides primary care and public health care; administers case-managed authorization of medically necessary secondary (diagnostic/specialty care) and tertiary (hospital) services; provides pharmaceutical and medical supplies to support health and mental health programs; provides supplemental food and nutrition education to low income pregnant and breast feeding women, and to parents of children under five years of age; and provides oversight to emergency medical-trauma care services within Sacramento County through Emergency Medical Services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$18,663,095	\$19,997,393	\$1,334,298	7.1%
Services & Supplies	\$14,248,724	\$12,939,090	\$(1,309,634)	(9.2)%
Other Charges	\$2,288,780	\$1,805,349	\$(483,431)	(21.1)%
Equipment	—	—	—	—%
Other Intangible Asset	—	—	—	—%
Intrafund Charges	\$3,642,911	\$3,180,620	\$(462,291)	(12.7)%
Cost of Goods Sold	\$2,037,529	\$1,515,757	\$(521,772)	(25.6)%
Total Expenditures / Appropriations	\$40,881,039	\$39,438,209	\$(1,442,830)	(3.5)%
Total Reimbursements within Program	\$(1,226,509)	\$(622,055)	\$604,454	(49.3)%
Total Reimbursements between Programs	\$(2,717,774)	\$(2,662,624)	\$55,150	(2.0)%
Semi Discretionary Reimbursements	\$(8,571,917)	\$(9,472,908)	\$(900,991)	10.5%
Other Reimbursements	\$(1,862,148)	\$(1,889,567)	\$(27,419)	1.5%
Total Reimbursements	\$(14,378,348)	\$(14,647,154)	\$(268,806)	1.9%
Net Financing Uses	\$26,502,691	\$24,791,055	\$(1,711,636)	(6.5)%
Revenue				
Fines, Forfeitures & Penalties	\$1,773,000	\$1,723,000	\$(50,000)	(2.8)%
Intergovernmental Revenues	\$15,638,510	\$16,856,950	\$1,218,440	7.8%
Charges for Services	\$1,015,843	\$1,042,000	\$26,157	2.6%
Miscellaneous Revenues	\$104,778	\$79,778	\$(25,000)	(23.9)%
Total Revenue	\$18,532,131	\$19,701,728	\$1,169,597	6.3%
Net County Cost	\$7,970,560	\$5,089,327	\$(2,881,233)	(36.1)%
Positions	155.3	164.3	9.0	5.8%

Summary of Changes

The Recommended Budget reflects a \$1,442,830 (3.5%) decrease in total appropriations, a \$268,806 (1.9%) increase in reimbursements, a \$1,169,597 (6.3%) increase in revenue, and a \$2,881,233 (36.1%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Decreases related to one-time Coronavirus Relief Fund expenditures that are not budgeted in FY 2021-22.
- Recommended growth of \$1,685,343 detailed later in this section.
- Recommended reductions of \$37,975 detailed later in this section.

The increase in reimbursements is due to additional 1991 Public Health Realignment.

The increase in revenue is primarily due to:

- Recommended growth of \$1,417,984 detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS - 7.0 FTE for Primary Care Center Clinic					
	524,244	—	524,244	—	7.0
Add 7.0 FTE Limited-Term staff for the Primary Care Center Clinic to meet increased clinical and administrative demands resulting from increased patient enrollment and the addition of new programs. Patient enrollment has increased from 8,686 in FY2018-19 to 15,412 in FY2020-21. The requested positions include 2.0 FTE Office Assistant Lv 2, 2.0 FTE Medical Assistant Lv 2, and 1.0 FTE Licensed Vocational Nurse.					
DHS - Add 1.0 FTE Emergency Medical Services Coordinator					
	148,094	—	—	148,094	1.0
Add 1.0 FTE Emergency Medical Services (EMS) Coordinator to fully implement, monitor and provide oversight of state mandated programs, facilitate quarterly stakeholders meetings, represent EMS at certification inspections, and prepare required annual State plans. This request includes one-time funds of \$10,000 for office supplies and equipment.					
DHS - Add 1.0 FTE Emergency Medical Services Specialist Lv. 2-Investigations					
	119,265	—	—	119,265	1.0
Add 1.0 FTE Emergency Medical Services (EMS) Specialist Lv2 position to coordinate and develop the EMS Professional Standards Program, which includes conducting investigations of EMS Personnel and EMS ambulance providers based on public complaints and violations of statutes and/or policies and inappropriate medical care. This request includes one-time funds of \$10,000 for office supplies and equipment.					
DHS - First 5 Sacramento Grant for Women, Infants & Children					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
	91,424	—	91,424	—	—

The Women, Infants & Children (WIC) Program has been awarded \$91,424 grant from First 5 Sacramento that begins in FY 2021-22 and will last through FY 2023-24. The grant will allow WIC to provide a Breastfeeding Support Service through a contract with Community Resources Project. The acceptance of this grant will go to the BOS on April 6.

DHS - UC Davis Primary Care Center Clinic Contract

	802,316	—	802,316	—	—
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Increase contract with UC Davis for medical provider services at the Primary Care Center Clinic by \$802,316 to maintain the current level of medical provider services. In FY 2020-21 this increase was partially supported with a one-time revenue from FY2018-19 Medi-Cal cost settlement, but in FY 2021-22, the increasing Medi-Cal revenue produced by the Clinic will sustain this increase.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DHS - Emergency Medical Services Provider Payment Reduction	(37,975)	—	—	(37,975)	—

Vehicle Code Fine (VCF) revenue is anticipated to decrease \$50,000 in FY 2021-22, partially due to the pandemic. The decrease in revenue results in a \$37,975 reduction in state mandated subsidy payments to trauma centers and physicians who provide EMS care to indigent patients. This reduction does not affect the operations of the EMS program.

Public Health Services

Program Overview

Public Health Services monitors, protects and improves the health of all Sacramento communities. Programs include Health Education, Dental Health, Sexually Transmitted Disease Control and Education, Immunization Assistance, Public Health Laboratory, Chest Clinic, Communicable Disease Control and Epidemiology, Maternal Child and Adolescent Health, Child Health and Disability Prevention, Health Care Program for Children in Foster Care, Childhood Lead Poisoning Prevention, California Children's Services, Ryan White Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome, Tobacco control and chronic disease prevention, Vital Records, Public Health Emergency Preparedness, and Public Health Nursing that includes the Nurse Family Partnership program and African American Perinatal Health.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$30,426,340	\$40,564,127	\$10,137,787	33.3%
Services & Supplies	\$31,363,481	\$17,647,965	\$(13,715,516)	(43.7)%
Other Charges	\$9,710,705	\$5,545,376	\$(4,165,329)	(42.9)%
Equipment	\$188,500	\$7,000	\$(181,500)	(96.3)%
Intrafund Charges	\$4,983,783	\$5,421,291	\$437,508	8.8%
Total Expenditures / Appropriations	\$76,672,809	\$69,185,759	\$(7,487,050)	(9.8)%
Total Reimbursements within Program	\$(1,060,161)	\$(1,127,780)	\$(67,619)	6.4%
Total Reimbursements between Programs	\$(260,000)	\$(276,382)	\$(16,382)	6.3%
Semi Discretionary Reimbursements	\$(3,897,003)	\$(4,412,026)	\$(515,023)	13.2%
Other Reimbursements	\$(1,577,052)	\$(1,455,506)	\$121,546	(7.7)%
Total Reimbursements	\$(6,794,216)	\$(7,271,694)	\$(477,478)	7.0%
Net Financing Uses	\$69,878,593	\$61,914,065	\$(7,964,528)	(11.4)%
Revenue				
Intergovernmental Revenues	\$57,488,491	\$51,055,546	\$(6,432,945)	(11.2)%
Charges for Services	\$1,238,015	\$1,278,000	\$39,985	3.2%
Miscellaneous Revenues	\$648,966	\$625,351	\$(23,615)	(3.6)%
Total Revenue	\$59,375,472	\$52,958,897	\$(6,416,575)	(10.8)%
Net County Cost	\$10,503,121	\$8,955,168	\$(1,547,953)	(14.7)%
Positions	220.2	264.6	44.4	20.2%

Summary of Changes

The Recommended Budget reflects a \$7,487,050 (9.8%) decrease in total appropriations, a \$477,478 (7.0%) increase in reimbursements, a \$6,416,575 (10.8%) decrease in revenue and a \$1,547,953 (14.7%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Decreases related to one-time Coronavirus Relief Fund expenditures that are not budgeted in FY 2021-22.
- Decreases related to the end of the Dental Transformation Initiative program effective December 30, 2020.
- Recommended growth of \$6,221,326 detailed later in this section.

The increase in reimbursements is due to an increase in the 1991 Public Health Realignment allocation.

The decrease in revenue is due to:

- Decreases related to the end of the Dental Transformation Initiative program effective December 30, 2020.
- Decreases related to the removal of one-time Coronavirus Relief Fund revenue that is not budgeted in FY 2021-22.
- Decreases related to the removal of one-time State Realignment Backfill revenue that is not budgeted in FY 2021-22.
- Recommended growth of \$6,221,326 detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS Add 17.0 FTEs Public Health ELC Expansion	6,221,326	—	6,221,326	—	15.0

Requesting 16.0 FTE Limited Term positions (two in Administration and fourteen in Public Health), 1.0 FTE Permanent Epidemiologist position and a host of temporary and on-call staff to support the Epidemiology and Laboratory Capacity (ELC) Cares Enhancing Detection Expansion program (ELC Program) in order to meet the requirements of the State of California, Department of Public Health (CDPH). The grant provides critical resources to Public Health in support of a broad range of COVID-19/SARS-COV-2 testing and epidemiologic surveillance related activities. Without these positions, DHS Public Health will be unable to appropriately respond and meet the requirements of this ELC Program.

This request also includes costs for training, modification of space, employee workstations and miscellaneous office equipment. Once the Grant ends on July 31, 2023, the Infectious Disease grant, Emergency Preparedness and Vital Records will fund the 1.0 FTE permanent Epidemiologist position.

Substance Use Prevention and Treatment Services

Program Overview

Substance Use Prevention and Treatment Services provides planning, administrative support, and management to adult and youth services. Responsible for a wide range of prevention and treatment services, which include outpatient and residential treatment services, and community based prevention programs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,253,601	\$5,394,537	\$140,936	2.7%
Services & Supplies	\$1,475,689	\$2,990,041	\$1,514,352	102.6%
Other Charges	\$52,896,066	\$52,286,805	\$(609,261)	(1.2)%
Intrafund Charges	\$1,900,304	\$1,825,066	\$(75,238)	(4.0)%
Total Expenditures / Appropriations	\$61,525,660	\$62,496,449	\$970,789	1.6%
Total Reimbursements within Program	\$(513,633)	\$(497,474)	\$16,159	(3.1)%
Total Reimbursements between Programs	—	—	—	—%
Semi Discretionary Reimbursements	\$(10,632,771)	\$(10,637,409)	\$(4,638)	0.0%
Other Reimbursements	\$(5,916,718)	\$(5,971,238)	\$(54,520)	0.9%
Total Reimbursements	\$(17,063,122)	\$(17,106,121)	\$(42,999)	0.3%
Net Financing Uses	\$44,462,538	\$45,390,328	\$927,790	2.1%
Revenue				
Fines, Forfeitures & Penalties	\$223,561	\$223,561	—	—%
Intergovernmental Revenues	\$38,537,131	\$39,464,921	\$927,790	2.4%
Miscellaneous Revenues	\$206,000	\$206,000	—	—%
Total Revenue	\$38,966,692	\$39,894,482	\$927,790	2.4%
Net County Cost	\$5,495,846	\$5,495,846	—	—%
Positions	38.0	38.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$970,789 (1.6%) increase in total appropriations, a \$42,999 (0.3%) increase in reimbursements, and a \$927,790 (2.4%) increase in revenue from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Higher contract costs for prevention and treatment services.
- Recommended net zero growth detailed later in this section.

The increase in reimbursements is due to an increase in the 2011 Behavioral Health Realignment allocation. The increase in revenue is due to an increase in state funding and Federal Financial Participation, as more providers are now Drug Medi-Cal certified.

Recommended Growth Detail for the Program

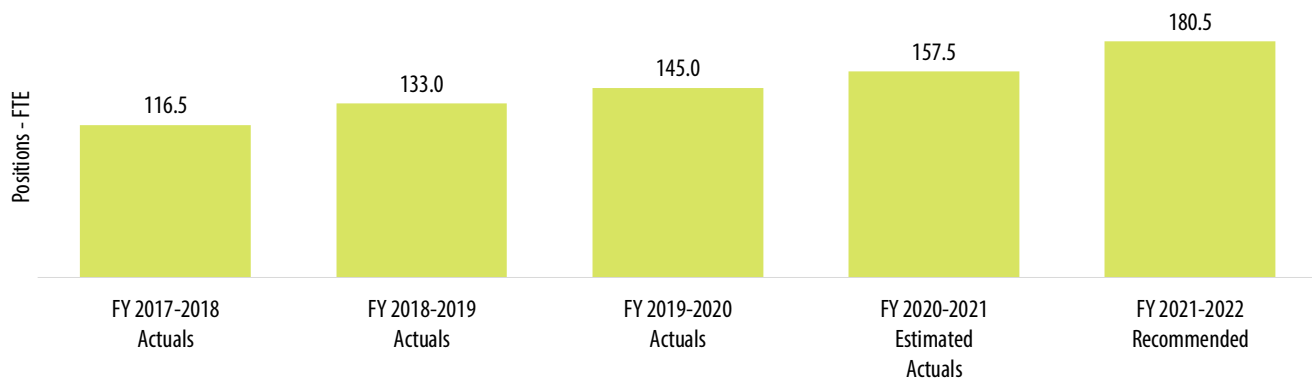
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS Methamphetamine Residential Treatment Program	—	—	—	—	—

Reduce provider payments in the amount of \$1,500,000 (funded by 2011 Realignment) and increase Construction and Supplies to support the implementation of a substance use residential/withdrawal management (detoxification) treatment facility, specifically designed for clients with methamphetamine use disorder. This request is for one-time funding representing a twelve-month period to secure a facility site, provide all renovation costs to the selected site to meet all state and local guidelines for licensure and certification to provide substance use disorder treatment services. This is a net zero difference.

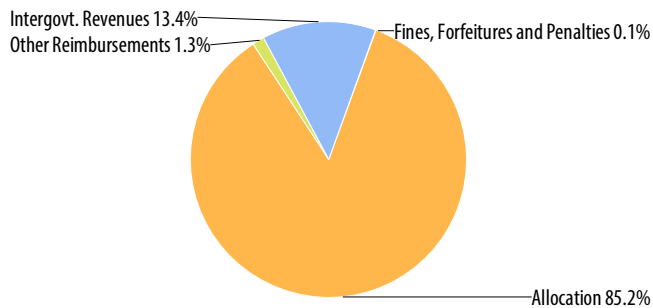
Department Structure
Chevon Kothari, Director



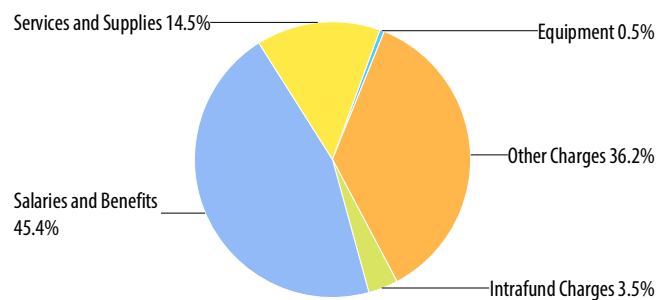
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Correctional Health Services administers all legally mandated health and mental health services provided to adult inmates held in the County jail system. These services include medical, mental health, dental, and ancillary services. Healthcare is both preventive and therapeutic, and designed to provide for the physical and mental health of the inmate population consistent with community standards of care and practice.

Goals

- Meet the County’s mandated requirement to provide healthcare to an expanding adult inmate population while containing costs through aggressive case management and a cost-effective health delivery system.
- Work in partnership with the Sheriff’s Office correctional staff to ensure health care and mental health services are provided in a safe and effective manner.
- To achieve and maintain compliance with the Consent Decree requirements.

Accomplishments

- Procurement of an Automated Medication Dispensing System for the jail facilities, which is anticipated to be fully operational by mid-summer of 2021.
- Implementation of additional mental health services for the Enhanced Outpatient Program (EOP), serving 125 patients by providing crisis intervention, assessment, treatment and therapy services directly in patient housing units.
- Added physician positions to provide clinically based physician assessments for new patients presenting with urgent and chronic medical conditions, and to provide more timely access to physician services as required by the Remedial Plan.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Correctional Health Services	\$68,918,906	\$72,784,477	\$3,865,571	5.6%
Total Expenditures / Appropriations	\$68,918,906	\$72,784,477	\$3,865,571	5.6%
Total Reimbursements	\$(10,171,278)	\$(11,091,177)	\$(919,899)	9.0%
Net Financing Uses	\$58,747,628	\$61,693,300	\$2,945,672	5.0%
Total Revenue	\$7,986,884	\$8,413,849	\$426,965	5.3%
Net County Cost	\$50,760,744	\$53,279,451	\$2,518,707	5.0%
Positions	158.0	180.5	22.5	14.2%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$29,452,108	\$33,009,500	\$3,557,392	12.1%
Services & Supplies	\$12,647,895	\$10,539,558	\$(2,108,337)	(16.7)%
Other Charges	\$24,054,983	\$26,328,200	\$2,273,217	9.5%
Equipment	\$388,327	\$388,327	—	—%
Intrafund Charges	\$2,375,593	\$2,518,892	\$143,299	6.0%
Total Expenditures / Appropriations	\$68,918,906	\$72,784,477	\$3,865,571	5.6%
Semi-Discretionary Reimbursements	\$(9,402,569)	\$(10,248,290)	\$(845,721)	9.0%
Other Reimbursements	\$(768,709)	\$(842,887)	\$(74,178)	9.6%
Total Reimbursements	\$(10,171,278)	\$(11,091,177)	\$(919,899)	9.0%
Net Financing Uses	\$58,747,628	\$61,693,300	\$2,945,672	5.0%
Revenue				
Fines, Forfeitures & Penalties	\$53,000	\$53,000	—	—%
Intergovernmental Revenues	\$7,933,884	\$8,360,849	\$426,965	5.4%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	\$7,986,884	\$8,413,849	\$426,965	5.3%
Net County Cost	\$50,760,744	\$53,279,451	\$2,518,707	5.0%
Positions	158.0	180.5	22.5	14.2%

Summary of Changes

The Recommended Budget reflects a \$3,865,571 (5.6%) increase in total appropriations, a \$919,899 (9.0%) increase in reimbursements, a \$426,965 (5.3%) increase in revenue, and a \$2,518,707 (5.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs resulting from cost of living adjustments.
- Increases in contractual costs for the University of California (UC), Davis Psychiatric contract due to labor cost increases.
- Recommended growth of \$2,903,482 detailed later in this section.

The increase in reimbursements is due to additional AB109 and 1991 Public Health realignment funding over the prior fiscal year.

The increase in revenue is due to increases in state revenue from the Jail Based Competency Treatment contract and increases in federal revenue received from housing US Marshall inmates.

Position counts increased by 22.5 FTE from the prior year Adopted Budget due to:

- 0.5 FTE mid-year net decrease.
- 23.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Correctional Health Services	2,903,482	—	—	2,903,482	23.0

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
CHS - 17.0 FTE Nurses at County Jails					
	353,383	—	—	353,383	17.0

Add 17.0 FTE nursing staff at County Jail facilities for the expansion of medical services consistent with the Medical Remedial Plan. These positions will improve the timeliness of medication administration, Health Services Request, discharge planning program, chronic care management and allow for the establishment of an infection prevention program at the Sacramento County Main Jail and Rio Cosumnes Correctional Center (RCCC). The 17 requested positions include 5.0 FTE Registered Nurse Level 2, 2.0 FTE Supervising Registered Nurses, 8.0 FTE Licensed Vocational Nurses, 1.0 FTE Licensed Vocational Nurse Level 2, and 1.0 FTE Medical Assistant. The additional FTE will offset existing registry costs by \$1,400,000.

CHS - 4.0 FTE Staff for Administrative Enhancements					
	432,740	—	—	432,740	4.0

Add 4.0 FTE staff to provide administrative support related to quality improvement and compliance, consistent with the Mays consent decree. The Remedial Plan requires a comprehensive quality improvement and compliance program including policy and procedure changes, training, and tracking data, etc. 1.0 FTE Registered Nurse Level 2 will perform quality improvement and compliance related to standard of care, 1.0 FTE Human Services Program Planner B will assist with compliance requirements and support, and 2.0 FTE Senior Office Assistants will support the Medical Records Unit and perform discharge planning functions to enhance continuity of care.

CHS - Add 1.0 FTE Pharmacist and 1.0 FTE Pharmacy Technician for Main Jail					
	280,189	—	—	280,189	2.0

Add 1.0 FTE Pharmacist and 1.0 FTE Pharmacy Technician to expand Main Jail pharmacy operational hours from 10 hours to 16 hours per day 7 days per week, consistent with the Medical Remedial Plan. The Pharmacist will approve and package medication orders and order changes closer to medication administration timeframes. The Pharmacy Technician will facilitate ordering and stocking medications, filling medication orders, and distributing medications to patients.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
CHS - Funding for 6.0 FTE Registered Dental Assistants					
	42,049	—	—	42,049	—
<p>Add funding for 6.0 FTE Registered Dental Assistants to replace existing registry staff to provide inmate dental services. The Medical Remedial Plan recommends adding permanent County positions based on the enhanced level of jail medical services required. The requested amount of \$42,049 is the difference between the existing registry contract and the cost of the permanent positions. This is a newly proposed classification and will require approval by the Civil Service Commission and Board of Supervisors.</p>					
CHS - UC Davis Jail Psychiatric Services Contract					
	1,795,121	—	—	1,795,121	—
<p>Contract increase for mental health services in the Outpatient Psychiatric Pod (OPP) for patients requiring intensive services. This request will increase the number of patients served in the OPP by 150, from 125 approved in FY2020-21, to 275. This proposed contract increase complies with the consent decree and is consistent with the provisions of the Mental Health Remedial Plan.</p>					

Budget Unit Functions & Responsibilities

The Department of Health Services utilizes **Health – Medical Treatment Payments** to administer and manage a variety of health related programs. These programs authorize and refer patients meeting medical necessity criteria to secondary (diagnostic and specialty care) and tertiary (hospital level) care providers. Services are provided through the following programs:

- California Children’s Services
- County Medically Indigent Services Program
- Health Provider Payments

Goals

- Adjudicate any claims related to the County’s safety net mandate within 30 days of receipt.
- Continue to provide specialty care services for patients in the Healthy Partners program that increase the quality of life for patients and prevent more costly inpatient or emergency room care.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
California Children’s Services	\$285,000	\$228,432	\$(56,568)	(19.8)%
County Medically Indigent Services Program	\$10,000	—	\$(10,000)	(100.0)%
Health Provider Payments	\$2,262,918	\$2,262,918	—	—%
Total Expenditures / Appropriations	\$2,557,918	\$2,491,350	\$(66,568)	(2.6)%
Total Reimbursements	\$(1,996,666)	\$(2,139,967)	\$(143,301)	7.2%
Net Financing Uses	\$561,252	\$351,383	\$(209,869)	(37.4)%
Total Revenue	\$418,998	—	\$(418,998)	(100.0)%
Net County Cost	\$142,254	\$351,383	\$209,129	147.0%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$2,057,918	\$1,991,350	\$(66,568)	(3.2)%
Intrafund Charges	\$500,000	\$500,000	—	—%
Total Expenditures / Appropriations	\$2,557,918	\$2,491,350	\$(66,568)	(2.6)%
Semi-Discretionary Reimbursements	\$(1,996,666)	\$(2,139,967)	\$(143,301)	7.2%
Total Reimbursements	\$(1,996,666)	\$(2,139,967)	\$(143,301)	7.2%
Net Financing Uses	\$561,252	\$351,383	\$(209,869)	(37.4)%
Revenue				
Intergovernmental Revenues	\$418,998	—	\$(418,998)	(100.0)%
Total Revenue	\$418,998	—	\$(418,998)	(100.0)%
Net County Cost	\$142,254	\$351,383	\$209,129	147.0%

Summary of Changes

The Recommended Budget reflects a \$66,568 (2.6%) decrease in total appropriations, a \$143,301 (7.2%) increase in reimbursements, a \$418,998 (100.0%) decrease in revenue, and a \$209,129 (147.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to the budget for County Medically Indigent Services being closed due to no additional claims being expected and the continued decrease in utilization of the California Children’s Services program as more children are qualifying for Medi-Cal.

The increase in reimbursements is due to a higher 1991 Public Health Realignment allocation.

The decrease in revenue is due to the elimination of one-time State Realignment Backfill in FY 2021-22.

California Children’s Services

Program Overview

California Children’s Services (CCS) provides case managed authorization of medically necessary secondary and tertiary (diagnostic, specialty care, inpatient) services to children with eligible medical conditions under age 21 whose families meet financial eligibility requirements.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$285,000	\$228,432	\$(56,568)	(19.8)%
Total Expenditures / Appropriations	\$285,000	\$228,432	\$(56,568)	(19.8)%
Semi Discretionary Reimbursements	\$(262,938)	\$(228,432)	\$34,506	(13.1)%
Total Reimbursements	\$(262,938)	\$(228,432)	\$34,506	(13.1)%
Net Financing Uses	\$22,062	—	\$(22,062)	(100.0)%
Revenue				
Intergovernmental Revenues	\$22,062	—	\$(22,062)	(100.0)%
Total Revenue	\$22,062	—	\$(22,062)	(100.0)%
Net County Cost	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$56,568 (19.8%) decrease in total appropriations, a \$34,506 (13.1%) decrease in reimbursements, and a \$22,062 (100.0%) decrease in revenue from the prior year Adopted Budget.

The decrease in total appropriations is due lower program utilization as more children qualify for Medi-Cal.

The decrease in reimbursements is due to less 1991 Health Realignment required to fund services.

The decrease in revenue is due to the elimination of the State Realignment Backfill in FY 2021-22.

County Medically Indigent Services Program

Program Overview

County Medically Indigent Services Program (CMISP) provides funding to pay for authorized lab services, diagnostics, and specialty services provided to assigned enrollees in the residual CMISP. For CMISP only, hospital emergency or inpatient services may also be authorized in this program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$10,000	—	\$(10,000)	(100.0)%
Total Expenditures / Appropriations	\$10,000	—	\$(10,000)	(100.0)%
Semi Discretionary Reimbursements	\$(9,226)	—	\$9,226	(100.0)%
Total Reimbursements	\$(9,226)	—	\$9,226	(100.0)%
Net Financing Uses	\$774	—	\$(774)	(100.0)%
Revenue				
Intergovernmental Revenues	\$774	—	\$(774)	(100.0)%
Total Revenue	\$774	—	\$(774)	(100.0)%
Net County Cost	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$10,000 (100.0%) decrease in total appropriations, a \$9,226 (100.0%) decrease in reimbursements, and a \$774 (100.0%) decrease in revenue from the prior year Adopted Budget.

The decrease in total appropriations and reimbursements is due to County Medically Indigent Services no longer anticipating claims; therefore, realignment-funded reimbursement is not required.

The decrease in revenue is due to the elimination of one-time State Realignment Backfill in FY 2021-22.

Health Provider Payments

Program Overview

The **Health Provider Payments** account provides funding for authorized lab services, diagnostics, and specialty services provided to assigned enrollees in the Healthy Partners Program. The Healthy Partners Program provides primary and preventative health care services to low-income, undocumented adults residing in Sacramento County.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$1,762,918	\$1,762,918	—	—%
Intrafund Charges	\$500,000	\$500,000	—	—%
Total Expenditures / Appropriations	\$2,262,918	\$2,262,918	—	—%
Semi Discretionary Reimbursements	\$(1,724,502)	\$(1,911,535)	\$(187,033)	10.8%
Total Reimbursements	\$(1,724,502)	\$(1,911,535)	\$(187,033)	10.8%
Net Financing Uses	\$538,416	\$351,383	\$(187,033)	(34.7)%
Revenue				
Intergovernmental Revenues	\$396,162	—	\$(396,162)	(100.0)%
Total Revenue	\$396,162	—	\$(396,162)	(100.0)%
Net County Cost	\$142,254	\$351,383	\$209,129	147.0%

Summary of Changes

The Recommended Budget reflects a \$187,033 (10.8%) increase in reimbursements, a \$396,162 (100.0%) decrease in revenue, and a \$209,129 (147.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

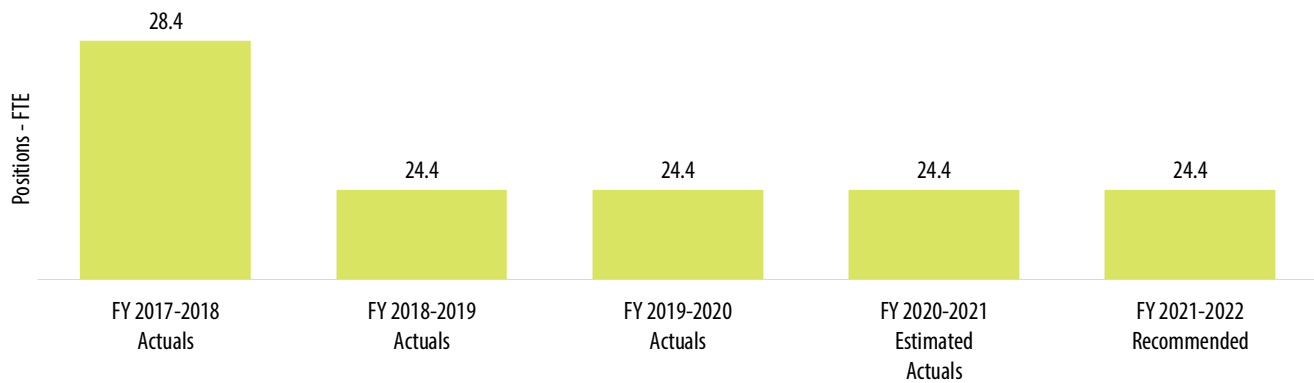
The increase in reimbursements is due higher 1991 Health Realignment allocation in order to offset revenue losses from the prior fiscal year.

The decrease in revenue is due to elimination of one-time State Realignment Backfill in FY 2021-22.

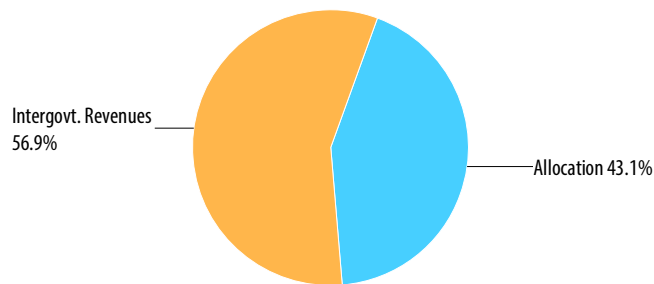
Department Structure
Chevon Kothari, Director



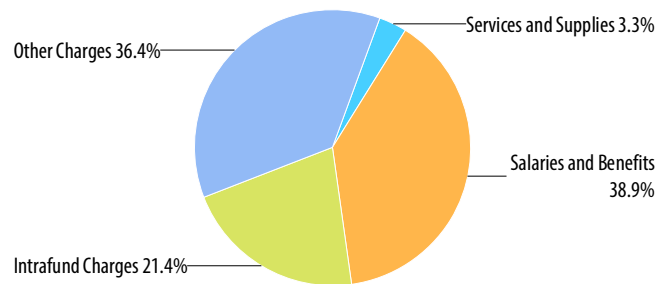
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Juvenile Medical Services provides necessary health, mental health, and dental services within the juvenile correctional detention facility operated by Sacramento County, in a timely and cost-effective manner.

Goals

- Adhere to standards for Juvenile Correctional Facilities using evidence-based standards of practice.
- Maintain qualified, trained healthcare professionals to provide on-site medical services.
- Provide case management and patient education to ensure service linkages are made.

Accomplishments

- Juvenile Medical Services completed the application for National Commission on Correctional Health accreditation in FY 2020-21.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Juvenile Medical Services	\$9,657,603	\$11,540,716	\$1,883,113	19.5%
Total Expenditures / Appropriations	\$9,657,603	\$11,540,716	\$1,883,113	19.5%
Total Reimbursements	\$(1,114,965)	\$(1,074,507)	\$40,458	(3.6)%
Net Financing Uses	\$8,542,638	\$10,466,209	\$1,923,571	22.5%
Total Revenue	\$3,560,000	\$5,960,000	\$2,400,000	67.4%
Net County Cost	\$4,982,638	\$4,506,209	\$(476,429)	(9.6)%
Positions	24.4	24.4	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$4,562,643	\$4,494,411	\$(68,232)	(1.5)%
Services & Supplies	\$380,176	\$377,011	\$(3,165)	(0.8)%
Other Charges	\$2,400,000	\$4,200,000	\$1,800,000	75.0%
Equipment	\$14,000	—	\$(14,000)	(100.0)%
Intrafund Charges	\$2,300,784	\$2,469,294	\$168,510	7.3%
Cost of Goods Sold	—	—	—	—%
Total Expenditures / Appropriations	\$9,657,603	\$11,540,716	\$1,883,113	19.5%
Semi-Discretionary Reimbursements	\$(1,114,965)	\$(1,074,507)	\$40,458	(3.6)%
Total Reimbursements	\$(1,114,965)	\$(1,074,507)	\$40,458	(3.6)%
Net Financing Uses	\$8,542,638	\$10,466,209	\$1,923,571	22.5%
Revenue				
Intergovernmental Revenues	\$3,560,000	\$5,960,000	\$2,400,000	67.4%
Total Revenue	\$3,560,000	\$5,960,000	\$2,400,000	67.4%
Net County Cost	\$4,982,638	\$4,506,209	\$(476,429)	(9.6)%
Positions	24.4	24.4	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,883,113 (19.5%) increase in total appropriations, a \$40,458 (3.6%) decrease in reimbursements, a \$2,400,000 (67.4%) increase in revenue, and a \$476,429 (9.6%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to Intergovernmental Transfers (IGT) to the California Department of Health Care Services increasing by \$1,800,000 due to the state adjusting their reimbursement period from the fiscal year to the calendar year.

The decrease in reimbursements is due to a reduced allocation of 1991 Mental Health Realignment.

The increase in revenue is due to budgeting 18 months of IGT revenue, rather than the typical 12 months of revenue, due to the state aligning IGT years with the calendar year, rather than the fiscal year.

Budget Unit Functions & Responsibilities

Mental Health Services Act (MHSA) provides financing to develop and expand community-based mental health programs in Sacramento County. Revenues are generated from a one percent tax on personal income in excess of \$1 million approved by voters in November 2004 (Proposition 63). Services are provided through the following programs:

- Community Services and Supports
- Innovation
- Prevention and Early Intervention
- Technical Needs
- Workforce Education and Training

Goals

- To maintain a broad continuum of mental health services to serve individuals with a serious mental illness and children with a serious emotional disturbance, while maintaining compliance with the requirements of the MHSA.
- To ensure the MHSA fund balances are spent as approved by the Board of Supervisors, including implementation of new and expanded programs.
- To implement a new forensic Innovation project in partnership with criminal justice partners to serve justice involved individuals living with serious mental illness.

Accomplishments

- Provided funding for two new Behavioral Health Crisis Residential Programs, one for Transition Age Youth and one for adults.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Community Services and Supports	\$98,229,831	\$91,564,139	\$(6,665,692)	(6.8)%
Innovation	\$11,114,578	\$13,331,543	\$2,216,965	19.9%
Prevention and Early Intervention	\$28,354,986	\$23,519,551	\$(4,835,435)	(17.1)%
Technical Needs	\$5,272,481	\$5,187,471	\$(85,010)	(1.6)%
Workforce Education and Training	\$1,326,806	\$1,419,191	\$92,385	7.0%
Total Expenditures / Appropriations	\$144,298,682	\$135,021,895	\$(9,276,787)	(6.4)%
Total Reimbursements	\$(8,850,000)	\$(5,500,000)	\$3,350,000	(37.9)%
Net Financing Uses	\$135,448,682	\$129,521,895	\$(5,926,787)	(4.4)%
Total Revenue	\$78,735,543	\$87,944,011	\$9,208,468	11.7%
Use of Fund Balance	\$56,713,139	\$41,577,884	\$(15,135,255)	(26.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$135,448,682	\$129,521,895	\$(5,926,787)	(4.4)%
Intrafund Charges	\$8,850,000	\$5,500,000	\$(3,350,000)	(37.9)%
Total Expenditures / Appropriations	\$144,298,682	\$135,021,895	\$(9,276,787)	(6.4)%
Intrafund Reimbursements Between Programs	\$(8,850,000)	\$(5,500,000)	\$3,350,000	(37.9)%
Total Reimbursements	\$(8,850,000)	\$(5,500,000)	\$3,350,000	(37.9)%
Net Financing Uses	\$135,448,682	\$129,521,895	\$(5,926,787)	(4.4)%
Revenue				
Revenue from Use Of Money & Property	\$3,371,479	\$2,135,000	\$(1,236,479)	(36.7)%
Intergovernmental Revenues	\$75,364,064	\$85,809,011	\$10,444,947	13.9%
Total Revenue	\$78,735,543	\$87,944,011	\$9,208,468	11.7%
Use of Fund Balance	\$56,713,139	\$41,577,884	\$(15,135,255)	(26.7)%

Summary of Changes

The Recommended Budget reflects an \$9,276,787 (6.4%) decrease in total appropriations, a \$3,350,000 (37.9%) decrease in reimbursements, a \$9,208,468 (11.7%) increase in revenue, and a \$15,135,255 (26.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- Decreases related to a \$5,000,000 Mental Health Services Act (MHSA) contribution in FY 2020-21 for permanent supportive housing for homeless mentally ill population, a pass-through for the Sacramento Housing and Redevelopment Agency (SHRA).
- Decreases related to a \$5,500,000 CalMHSA time limited Community Driven Grant application, as commitment was met in FY 2020-21.
- Recommended growth of \$2,162,411 summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to:

- Decreased need for funding transfers from the Community Services and Supports program to the Workforce Education and Training program and the Technological Needs programs.

The increase in revenue is due to:

- Projections released by the State reflecting an increase over the prior fiscal year.
- Recommended growth of \$2,162,411 summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects the net of a carryover of \$14,336,421 in available balance and a reserve release of \$27,241,463.

- Community Services and Supports Reserve has decreased \$14,375,171.
- Innovation Reserve has decreased \$6,776,084.
- Prevention and Early Intervention Reserve has decreased \$5,164,394.
- Workforce Education and Training Reserve has decreased \$323,552.
- Technological Needs Reserve has decreased \$602,262.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Innovation	2,100,000	—	2,100,000	—	—
Prevention and Early Intervention	62,411	—	62,411	—	—

Community Services and Supports

Program Overview

Community Services and Supports (CSS) provides ongoing funding for mental health treatment services and supports for children/youth and their families living with severe emotional disturbance and adults living with a serious mental illness. CSS funds are also used to support and sustain the MHSA Housing program investments, as well as the time-limited funding for Innovation, Technical Needs, and Workforce Education and Training.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$89,379,831	\$86,064,139	\$(3,315,692)	(3.7)%
Intrafund Charges	\$8,850,000	\$5,500,000	\$(3,350,000)	(37.9)%
Total Expenditures / Appropriations	\$98,229,831	\$91,564,139	\$(6,665,692)	(6.8)%
Net Financing Uses	\$98,229,831	\$91,564,139	\$(6,665,692)	(6.8)%
Revenue				
Revenue from Use Of Money & Property	\$2,360,238	\$1,441,942	\$(918,296)	(38.9)%
Intergovernmental Revenues	\$57,022,537	\$63,571,416	\$6,548,879	11.5%
Total Revenue	\$59,382,775	\$65,013,358	\$5,630,583	9.5%
Use of Fund Balance	\$38,847,056	\$26,550,781	\$(12,296,275)	(31.7)%

Summary of Changes

The Recommended Budget reflects a \$6,665,692 (6.8%) decrease in total appropriations, a \$5,630,583 (9.5%) increase in revenue, and a \$12,296,275 (31.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- Decreases related to a \$5,000,000 Mental Health Services Act (MHSA) contribution in FY 2020-21 for permanent supportive housing for homeless mentally ill population, a pass-through for the Sacramento Housing and Redevelopment Agency (SHRA).
- Decreases of \$1,665,692 across the MHSA-funded Adult and Child Outpatient programs, as well as the Full Service Partnerships, to reflect anticipated net increases in federal reimbursement for those programs in the Department of Health Services (DHS) in Budget Unit 7200000.

The increase in revenue is due to higher State revenue projections.

Use of Fund Balance reflects the net of a carryover of \$12,175,610 in available balance and a reserve release of \$14,375,171.

Innovation

Program Overview

Innovation provides time-limited funding to test new and/or improved mental health practices or approaches with the goal of increasing access, increasing quality, or promoting interagency collaboration.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$11,114,578	\$13,331,543	\$2,216,965	19.9%
Total Expenditures / Appropriations	\$11,114,578	\$13,331,543	\$2,216,965	19.9%
Net Financing Uses	\$11,114,578	\$13,331,543	\$2,216,965	19.9%
Revenue				
Revenue from Use Of Money & Property	\$356,569	\$252,010	\$(104,559)	(29.3)%
Intergovernmental Revenues	\$4,108,827	\$6,282,330	\$2,173,503	52.9%
Total Revenue	\$4,465,396	\$6,534,340	\$2,068,944	46.3%
Use of Fund Balance	\$6,649,182	\$6,797,203	\$148,021	2.2%

Summary of Changes

The Recommended Budget reflects a \$2,216,965 (19.9%) increase in total appropriations, a \$2,068,944 (46.3%) increase in revenue, and a \$148,021 (2.2%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in transfers to the DHS (Budget Unit 7200000) for contracted psychiatric services.
- Recommended growth of \$2,100,000 detailed later in this section.

The increase in revenue is primarily due to recommended growth of \$2,100,000 detailed later in this section.

Use of Fund Balance reflects the net of a carryover of \$21,119 in available balance and a reserve release of \$6,776,084.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
MHSA Alternative to 911 Turning Point Contract Increase	2,100,000	—	2,100,000	—	—

MHSA funding to increase the existing Turning Point Community Programs, Mental Health Urgent Care Clinic contract, from \$3.0 million to \$6.5 million, an increase of \$3.5 million. The increase will leverage \$1.4 million in federal financial participation (FFP) and requesting \$2.1 million in MHSA to fund the difference. This is growth request contingent on the approval of the Growth request in the Department of Health Services Budget Unit 7200000.

Prevention and Early Intervention

Program Overview

Prevention and Early Intervention provides on-going funding for programs and activities designed to prevent mental illness from occurring or becoming more severe and disabling.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$28,354,986	\$23,519,551	\$(4,835,435)	(17.1)%
Total Expenditures / Appropriations	\$28,354,986	\$23,519,551	\$(4,835,435)	(17.1)%
Net Financing Uses	\$28,354,986	\$23,519,551	\$(4,835,435)	(17.1)%
Revenue				
Revenue from Use Of Money & Property	\$563,222	\$414,786	\$(148,436)	(26.4)%
Intergovernmental Revenues	\$14,232,700	\$15,955,265	\$1,722,565	12.1%
Total Revenue	\$14,795,922	\$16,370,051	\$1,574,129	10.6%
Use of Fund Balance	\$13,559,064	\$7,149,500	\$(6,409,564)	(47.3)%

Summary of Changes

The Recommended Budget reflects a \$4,835,435 (17.1%) decrease in total appropriations, a \$1,574,129 (10.6%) increase in revenue, and a \$6,409,564 (47.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- Decreased expenditures for the California Mental Health Services Authority (CalMHSA) time-limited Community Driven Grant to help address community needs, which ended in FY 2020-21.
- Recommended growth of \$62,411 detailed later in this section.

The increase in revenue is due to:

- Increases over prior fiscal year levels as projected by the State.
- Recommended growth of \$62,411 detailed later in this section.

Use of Fund Balance reflects the net of a carryover of \$1,985,106 in available balance and a reserve release of \$5,164,394.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
MHSA Cost Portion of 1.0 FTE Sr. Accountant for Mental Health Medi-Cal Administrative Activities	62,411	—	62,411	—	—

MHSA 50 percent cost portion of 1.0 FTE Senior Accountant in the Fiscal Services Unit of DHS to provide accounting support to the Mental Health Medi-Cal Administrative Activities (MAA) program. Behavioral Health was able to identify Mental Health MAA, as a new source of revenue to offset the increase in Net County Cost. An Accountant is required to anticipate the growth, volume, and complexity of the MAA program as well as the claiming requirements under the program. This position will help ensure compliance to the federal, state and local regulations, policies and procedures for all participating agencies in the Sacramento Regional authority. This request is contingent upon approval of the growth request in DHS (Budget Unit 7200000).

Technical Needs

Program Overview

Technical Needs provides time-limited funding for facilities and technological infrastructure for MHPA service delivery.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$5,272,481	\$5,187,471	\$(85,010)	(1.6)%
Total Expenditures / Appropriations	\$5,272,481	\$5,187,471	\$(85,010)	(1.6)%
Total Reimbursements between Programs	\$(7,100,000)	\$(4,500,000)	\$2,600,000	(36.6)%
Total Reimbursements	\$(7,100,000)	\$(4,500,000)	\$2,600,000	(36.6)%
Net Financing Uses	\$(1,827,519)	\$687,471	\$2,514,990	(137.6)%
Revenue				
Revenue from Use Of Money & Property	\$38,685	\$2,751	\$(35,934)	(92.9)%
Total Revenue	\$38,685	\$2,751	\$(35,934)	(92.9)%
Use of Fund Balance	\$(1,866,204)	\$684,720	\$2,550,924	(136.7)%

Summary of Changes

The Recommended Budget reflects an \$85,010 (1.6%) decrease in total appropriations, a \$2,600,000 (36.6%) decrease in reimbursements, a \$35,934 (92.9%) decrease in revenue, and a \$2,550,924 (136.7%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a reduction in the cost for software and technical support to maintain the electronic health record system.

The decrease in reimbursements is due to aligning reimbursements with projected Technical Needs expenditures.

The decrease in revenue is due to less projected interest income.

Use of Fund Balance reflects the net of a carryover of \$82,458 in available balance and a reserve release of \$602,262.

Workforce Education and Training

Program Overview

Workforce Education and Training (WET) provides time-limited funding with a goal to recruit, train and retain a diverse culturally and linguistically competent staff for the public mental health system. WET activities must be sustained by Community Services and Supports funding once dedicated WET funding is exhausted.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Interfund Charges	\$1,326,806	\$1,419,191	\$92,385	7.0%
Total Expenditures / Appropriations	\$1,326,806	\$1,419,191	\$92,385	7.0%
Total Reimbursements between Programs	\$(1,750,000)	\$(1,000,000)	\$750,000	(42.9)%
Total Reimbursements	\$(1,750,000)	\$(1,000,000)	\$750,000	(42.9)%
Net Financing Uses	\$(423,194)	\$419,191	\$842,385	(199.1)%
Revenue				
Revenue from Use Of Money & Property	\$52,765	\$23,511	\$(29,254)	(55.4)%
Total Revenue	\$52,765	\$23,511	\$(29,254)	(55.4)%
Use of Fund Balance	\$(475,959)	\$395,680	\$871,639	(183.1)%

Summary of Changes

The Recommended Budget reflects a \$92,385 (7.0%) increase in total appropriations, a \$750,000 (42.9%) decrease in reimbursements, a \$29,254 (55.4%) decrease in revenue, and an \$871,639 (183.1%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increases in transfers to DHS (Budget Unit 7200000) for :

- Projected costs for Behavioral Health Services personnel due to cost of living increases and higher allocated costs.
- Contracted expenses for psychiatric residents and fellowships.

The decrease in reimbursements is due to aligning reimbursement with projected Workforce Education and Training expenditures.

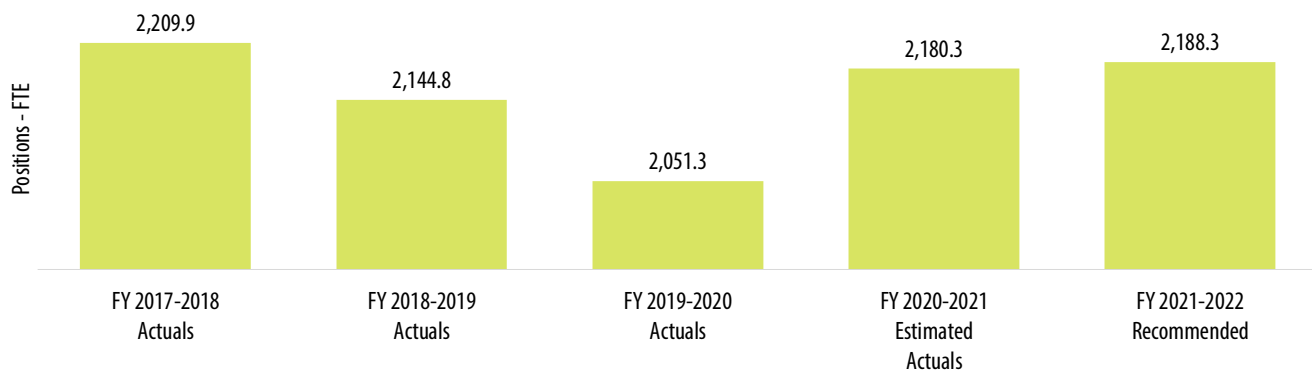
The decrease in revenue is due to less projected interest income.

Use of Fund Balance reflects the net of a carryover of \$72,128 in available balance and a reserve release of \$323,552.

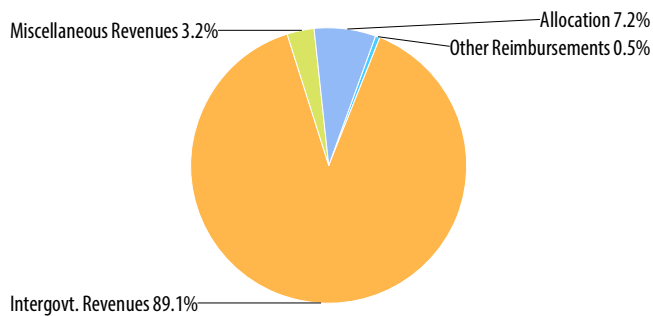
Department Structure
Ethan Dye, Acting, Director



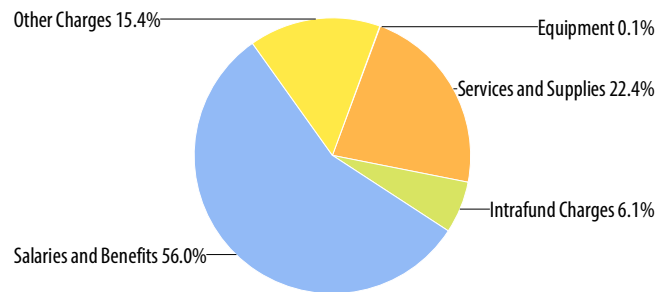
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The core purpose of the Department of **Human Assistance – Administration** (DHA – Administration) is to improve the lives of families and individuals. The primary goal of the Department is to provide the tools, training, and temporary support to assist people in their transition from welfare to self-sufficiency. DHA seeks high performance service delivery through steadfast commitment to empowered staff, premier customer services, innovation, and technology. The Department is responsible for administering certain financial assistance through the following programs:

- Homeless and Community Services
- Other Welfare and Safety Net Services
- Public Assistance
- Veteran’s Services

Goals

- DHA will increase our capacity to provide full services while ensuring the safety of both our external and internal customers in alignment with the implementation of the Department’s three-year Strategic Plan.
- Ensure compliance with State and Federal performance measures.
- Reduce the ongoing cycle of poverty, hunger, and homelessness by helping customers become self-sufficient.

Accomplishments

Veterans Services – In 2020, COVID-19 affected the traffic and operation of the County Veterans Services Office (CVSO). More veterans sought assistance from DHA’s CVSO as Veteran organizations and neighboring county Veterans offices closed. DHA’s CVSO team trained on remote technology capabilities within the California Department of Veterans Affairs system to facilitate uninterrupted service to our veterans. In 2020, The Veterans Services Office assisted more than 6,000 veterans, which culminated in the awarding of over \$2.8 million in cumulative recurring monthly payments and over \$2.1 million in one-time retroactive payments to Sacramento County Veterans.

Homeless Services - DHA’s Homeless Services Division continued its collaboration with community partner agencies to support persons experiencing homelessness in Sacramento County and manage the devastating blow of the pandemic to persons residing unsheltered in the community as well as those residing in congregate shelter settings. In 2020, these efforts included:

- Implementation in January of the Collaborative Shelter project with the City of Sacramento and reallocating funding to ensure 24/7 year-round shelter for single adults.
- Collaborating with City and Community Partners on the COVID response for sheltering. This included expanding non-congregate shelter units in motels for single adults and families, providing isolation units for COVID positive persons experiencing homelessness, and providing funding and technical support to congregate shelter sites to reduce the spread of the virus. DHA oversaw Project Roomkey and managed the operations of the four motels Sacramento County used for this effort. Approximately 1,250 persons were provided shelter during the pandemic.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Homeless and Community Services	\$35,429,807	\$39,555,139	\$4,125,332	11.6%
Other Welfare and Safety Net Services	\$8,547,383	\$35,741,290	\$27,193,907	318.2%
Public Assistance	\$318,588,280	\$319,025,169	\$436,889	0.1%
Veteran's Services	\$1,029,598	\$1,026,986	\$(2,612)	(0.3)%
Total Expenditures / Appropriations	\$363,595,068	\$395,348,584	\$31,753,516	8.7%
Total Reimbursements	\$(17,540,764)	\$(15,461,193)	\$2,079,571	(11.9)%
Net Financing Uses	\$346,054,304	\$379,887,391	\$33,833,087	9.8%
Total Revenue	\$316,925,489	\$352,322,315	\$35,396,826	11.2%
Net County Cost	\$29,128,815	\$27,565,076	\$(1,563,739)	(5.4)%
Positions	2,181.3	2,188.3	7.0	0.3%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$219,250,130	\$221,357,712	\$2,107,582	1.0%
Services & Supplies	\$60,880,852	\$88,683,778	\$27,802,926	45.7%
Other Charges	\$60,644,917	\$60,780,473	\$135,556	0.2%
Equipment	\$379,736	\$379,736	—	—%
Interfund Charges	\$28,930	—	\$(28,930)	(100.0)%
Intrafund Charges	\$22,410,503	\$24,146,885	\$1,736,382	7.7%
Total Expenditures / Appropriations	\$363,595,068	\$395,348,584	\$31,753,516	8.7%
Intrafund Reimbursements Between Programs	\$(931,015)	\$(1,046,317)	\$(115,302)	12.4%
Semi-Discretionary Reimbursements	\$(14,961,640)	\$(12,370,356)	\$2,591,284	(17.3)%
Other Reimbursements	\$(1,648,109)	\$(2,044,520)	\$(396,411)	24.1%
Total Reimbursements	\$(17,540,764)	\$(15,461,193)	\$2,079,571	(11.9)%
Net Financing Uses	\$346,054,304	\$379,887,391	\$33,833,087	9.8%
Revenue				
Intergovernmental Revenues	\$308,576,914	\$340,191,527	\$31,614,613	10.2%
Miscellaneous Revenues	\$8,348,575	\$12,130,788	\$3,782,213	45.3%
Total Revenue	\$316,925,489	\$352,322,315	\$35,396,826	11.2%
Net County Cost	\$29,128,815	\$27,565,076	\$(1,563,739)	(5.4)%
Positions	2,181.3	2,188.3	7.0	0.3%

Summary of Changes

The Recommended Budget reflects a \$31,753,516 (8.7%) increase in total appropriations, a \$2,079,571 (11.9%) decrease in reimbursements, a \$35,396,826 (11.2%) increase in revenue, and a \$1,563,739 (5.4%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increased salary and benefit costs for existing positions due primarily to cost of living adjustments.
- An increase of \$26.7 million for the Sacramento Emergency Rental Assistance Program administered by the Sacramento Housing and Redevelopment Agency to provide financial assistance to eligible households that are unable to pay rent and utilities due to the COVID -19 pandemic.
- A net \$3.5 million decrease in Homeless Services contracts, primarily in the Flexible Housing Pool contracts, to align with the funding available.
- A \$1.8 million increase in COVID-19 Homeless Services contracts for continued services related to the Homeless COVID-19 response to support those exiting leased motels and securing housing.

- A decrease in contracted services due to a reduction of \$2.1 million in CalFresh Employment and Training contracts offset by a net increase of \$0.4 million resulting from adjustments to contracts/MOUs to align with anticipated contract amounts for FY 2021-22.
- Increases and decreases in services and supplies as well as intrafund charges to reflect expenditure projections provided for Allocated and Non-Allocated Cost Package estimates and services provided by other County departments.
- Recommended growth of \$6,254,660 summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in Public Assistance reimbursements is due to a net decrease in estimated Realignment provided for the administrative programs eligible for 1991 Social Services Realignment, 2011 Protective Services Realignment, and 1991 Family Support Realignment. Additional detail is provided in the individual program sections.

The increase in revenue is due to the increase in projected expenditures. Anticipated revenues include Federal, State, and grant funding.

- Anticipated revenues (reflected under Intergovernmental Revenue) are generated by projected expenditures at legislated sharing ratios of Federal/State/County contributions. Budgeted Human Assistance-Administration Public Assistance revenues represent the estimated Sacramento County portion of State and Federal allocations based on the FY 2021-22 Governor’s Proposed Budget.
- Anticipated grants and revenues primarily supporting Homeless, Homeless COVID-19 response efforts and the Sacramento Emergency Rental Assistance Program.
- Recommended growth of \$784,700 summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 7.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE mid-year net decrease.
- 8.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Homeless and Community Services	6,221,348	—	784,700	5,436,648	8.0
Public Assistance	33,312	—	—	33,312	—

Homeless and Community Services

Program Overview

DHA leads the development and implementation of discretionary **Homeless and Community Services** programs serving persons experiencing homelessness in the County of Sacramento. At the forefront of these efforts are the County Initiatives to Reduce Homelessness. These initiatives support case management and housing services for unsheltered persons, emergency shelters for single adults and families and the maintenance of integral community systems. Additionally, DHA's Homeless Outreach Team provides direct support for Sacramento's homeless community through outreach, resource connections, and services such as the Homeless Return to Residence and the use of emergency motel vouchers for respite and housing stabilization. To broaden the net and meet a higher community need, DHA funds and maintains contracts with several Community Based Organizations and Homeless Providers across all cities and unincorporated regions in the county.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,761,299	\$3,089,704	\$1,328,405	75.4%
Services & Supplies	\$2,005,493	\$1,269,956	\$(735,537)	(36.7)%
Other Charges	\$31,318,531	\$33,681,329	\$2,362,798	7.5%
Intrafund Charges	\$344,484	\$1,514,150	\$1,169,666	339.5%
Total Expenditures / Appropriations	\$35,429,807	\$39,555,139	\$4,125,332	11.6%
Semi Discretionary Reimbursements	\$(1,838,586)	\$(1,838,586)	—	—%
Other Reimbursements	\$(271,820)	\$(674,715)	\$(402,895)	148.2%
Total Reimbursements	\$(2,110,406)	\$(2,513,301)	\$(402,895)	19.1%
Net Financing Uses	\$33,319,401	\$37,041,838	\$3,722,437	11.2%
Revenue				
Intergovernmental Revenues	\$8,578,709	\$5,531,972	\$(3,046,737)	(35.5)%
Miscellaneous Revenues	\$7,758,016	\$11,493,421	\$3,735,405	48.1%
Total Revenue	\$16,336,725	\$17,025,393	\$688,668	4.2%
Net County Cost	\$16,982,676	\$20,016,445	\$3,033,769	17.9%
Positions	1.0	8.0	7.0	700.0%

Summary of Changes

The Recommended Budget reflects a \$4,125,332 (11.6%) increase in total appropriations, a \$402,895 (19.1%) increase in reimbursements, a \$688,668 (4.2%) increase in revenue, and a \$3,033,769 (17.9%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The Increase in total appropriations is due to:

- Increased salary and benefit costs due primarily to cost of living adjustments. The salary and benefits costs of \$3,089,704 are for 22.6 FTEs; 8.0 growth FTEs are shown in the Homeless and Community Services position count on the previous page, and the remainder are shown in the Public Assistance program position count.
- A decrease of approximately \$735,000 due to reduced Project Roomkey services and security.
- A Homeless Services contracts decrease of \$3.5 million primarily in the Flexible Housing Pool contracts to align with the funding available.
- A Homeless COVID-19 contracted services of \$1.8 million, which provides for continued services related to the Homeless COVID-19 response to support those exiting leased motels and securing housing.
- Recommended growth of \$6,221,348 detailed later in this section.

The increase in reimbursements is due to an agreement between DHA and the Department of Child, Family and Adult Services to partner in the prevention, diversion and intervention services for Transitional-Aged Youth for \$179,095 and Adolfo Transitional Housing Placement-Plus for Former Foster Youth for \$223,800.

The increase in revenue is due to:

- Revenue decreases to reflect the full utilization of California Emergency Solutions and Housing and Homeless Emergency Aid Program funding in FY 2020-21.
- Anticipated State Homeless Housing, Assistance and Prevention grant funds.
- Anticipated Sacramento Housing and Redevelopment Agency Community Development Block Grant and Emergency Solutions Grant funds for services related to Mather Community Campus and Homeless-COVID-19 response.
- The anticipated Confluence Regional Partnership Grant.
- Recommended growth of \$784,700 detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHA - Homeless, Housing, Assistance, and Prevention Program 2					
	364,700	—	364,700	—	—

The Department of Human Assistance (DHA) seeks to utilize HHAP-2 funding to support the following activities: approximately \$1,260,000 to fund street outreach for county identified encampments, beginning in FY 2021-22 through FY 2023-24, with an annual budget of \$420,000; approximately \$168,000 will be utilized in FY 22/23 to expand the County's Prevention and Intervention (P&I) Program for Transition-Age Youth (TAY), aged 18-24; approximately \$275,000 will be utilized in FY 2023-24 to expand the County's (P&I) Program to continue the current expansion funded through HHAP-1, which is scheduled to end June 30, 2023; and approximately \$877,267 to fund weather respite for unsheltered individuals during adverse weather events, beginning in FY 2021-22 through FY 2023-24.

In FY 2021-22, DHA seeks to utilize \$364,700 in HHAP-2 funding to: fund weather respite for unsheltered individuals during adverse weather events and administrative staffing costs. Please note: the \$420,000 to fund street outreach for county identified encampments is included within the Homeless Service's Comprehensive Street, Shelter and housing Connections growth request.

In FYs 2022-23 and 2023-24, DHA seeks to utilize the remaining HHAP-2 funding to: continue homeless outreach to identified encampments through additional contracted staffing, up to 4.0 FTEs, with dedicated and flexible financial supports to assist participants in their transition to housing permanency; continue weather respite for unsheltered individuals during adverse weather events; expand the Prevention and Intervention Program (P&I) for Transition-Age Youth (TAY), aged 18-24, to provide flexible financial supports to secure and stabilize housing; and administrative staffing costs.

HHAP-2 funding is anticipated to be fully expended by June 30, 2024 and all services developed or expanded through this funding will conclude on this date. Indirect staffing positions partially funded through HHAP-2 will be absorbed within the Department's existing budget after FY 2023-24.

DHA -Homeless Services Comprehensive Street, Shelter, and Housing Connections					
	5,856,648	—	420,000	5,436,648	8.0

DHA seeks a growth of \$5,889,960 of which \$5,469,960 is in General Fund Allocation and \$420,000 is in Homeless Housing, Assistance and Prevention Program (HHAP) 2 revenue to fund a robust street, shelter, housing connection program in partnership with DHS. This will add 8.0 FTE positions to the DHA and the Homeless Services Division, 8.0 staff to DHS, 12.075 FTE contracted housing navigation/physician medical support staff, and additional funding for sanitation stations, sanctioned encampment sites with wrap-around services, scattered-site shelters and flexible financial assistance for rehousing. This request is contingent on approval of a growth request in the Health Services budget (Budget Unit 7200000). Due to anticipated efforts to secure and obtain two sanctioned encampment sites, an additional \$1,500,000 will be requested as a priority for September Budget.

Other Welfare and Safety Net Services

Program Overview

Other Welfare and Safety Net Services includes reimbursable services provided to other departments, as well as funded, discretionary services that fill gaps not always covered by the mandated programs. Included are California Work Opportunity and Responsibility to Kids Information Network (CalWIN), Fraud Incentives for Program Integrity, Domestic Violence contracts, Fixed Assets, and South County Services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,570,446	\$2,762,007	\$191,561	7.5%
Services & Supplies	\$2,784,425	\$30,318,928	\$27,534,503	988.9%
Other Charges	\$2,419,102	\$1,856,376	\$(562,726)	(23.3)%
Equipment	\$379,736	\$379,736	—	—%
Intrafund Charges	\$393,674	\$424,243	\$30,569	7.8%
Total Expenditures / Appropriations	\$8,547,383	\$35,741,290	\$27,193,907	318.2%
Other Reimbursements	\$(1,376,289)	\$(1,369,805)	\$6,484	(0.5)%
Total Reimbursements	\$(1,376,289)	\$(1,369,805)	\$6,484	(0.5)%
Net Financing Uses	\$7,171,094	\$34,371,485	\$27,200,391	379.3%
Revenue				
Intergovernmental Revenues	\$5,129,924	\$32,096,711	\$26,966,787	525.7%
Miscellaneous Revenues	\$495,582	\$526,458	\$30,876	6.2%
Total Revenue	\$5,625,506	\$32,623,169	\$26,997,663	479.9%
Net County Cost	\$1,545,588	\$1,748,316	\$202,728	13.1%

Summary of Changes

The Recommended Budget reflects a \$27,193,907 (318.2%) increase in total appropriations, a \$6,484 (0.5%) decrease in reimbursements, a \$26,997,663 (479.9%) increase in revenue, and a \$202,728 (13.1%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in appropriations is due to:

- Increased salary and benefit costs due primarily to cost of living adjustments. The salary and benefits costs reflect \$2,762,007 for 18.6 FTEs. The FTEs are shown in the Public Assistance program position count.
- An increase of \$26.7 million for the Sacramento Emergency Rental Assistance Program administered by the Sacramento Housing and Redevelopment Agency to provide financial assistance to eligible households that are unable to pay rent and utilities due to the COVID -19 pandemic.

- Increased CalWIN/California Statewide Automated Welfare System (CalSAWS) project costs of \$250,000 as provided by the CalSAWS consortia.

The decrease in reimbursements is due to anticipated amounts to be received from other departments for services provided by DHA staff.

The increase in revenue is due to:

- Anticipated funding of \$26.7 million for Emergency Rental Assistance Program costs.
- Corresponding increases in expenditures for CalWIN/CalSAWS project costs.

Public Assistance

Program Overview

Public Assistance programs provide financial support for general living expenses, nutrition, and medical assistance to qualified low-income individuals and families as well as Foster Youth and parents of adopted children. DHA is responsible for administering Federal and State financial assistance programs that provide for the tools, training, and temporary support to assist people in their transition from welfare to self-sufficiency. Most of these programs are mandated and the largest programs in this area are CalWORKs, CalFresh, and Medi-Cal, as well as eligibility determinations for Foster Care programs and issuance of Child Care provider payments. Additionally, this program provides activities that range from training and education to employment, including case management and other support services as needed. Child Care funding is provided to CalWORKs customers entered into education or training programs, and to those who are transitioning off of aid. This program also includes operational infrastructure that supports all of the programs that serve DHA customers.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$214,081,644	\$214,658,473	\$576,829	0.3%
Services & Supplies	\$56,090,934	\$57,094,894	\$1,003,960	1.8%
Other Charges	\$26,907,284	\$25,242,768	\$(1,664,516)	(6.2)%
Interfund Charges	\$28,930	—	\$(28,930)	(100.0)%
Intrafund Charges	\$21,479,488	\$22,029,034	\$549,546	2.6%
Total Expenditures / Appropriations	\$318,588,280	\$319,025,169	\$436,889	0.1%
Total Reimbursements between Programs	\$(931,015)	\$(1,046,317)	\$(115,302)	12.4%
Semi Discretionary Reimbursements	\$(13,123,054)	\$(10,531,770)	\$2,591,284	(19.7)%
Total Reimbursements	\$(14,054,069)	\$(11,578,087)	\$2,475,982	(17.6)%
Net Financing Uses	\$304,534,211	\$307,447,082	\$2,912,871	1.0%
Revenue				
Intergovernmental Revenues	\$294,353,453	\$302,049,351	\$7,695,898	2.6%
Total Revenue	\$294,353,453	\$302,049,351	\$7,695,898	2.6%
Net County Cost	\$10,180,758	\$5,397,731	\$(4,783,027)	(47.0)%
Positions	2,180.3	2,180.3	—	—%

Summary of Changes

The Recommended Budget reflects a \$436,889 (0.1%) increase in total appropriations, a \$2,475,982 (17.6%) decrease in reimbursements, a \$7,695,898 (2.6%) increase in revenue, and a \$4,783,027 (47.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in appropriations is due to:

- Increased salary and benefit costs for existing positions due primarily to cost of living adjustments. The salary and benefit costs of \$6,699,239 for 47.2 FTE's are reflected in other fund centers where the work activities are performed; 39.2 of these FTEs are shown in the Public Assistance position count on the previous page.
- Increases and decreases in services and supplies to reflect expenditure projections provided for Allocated and Non-Allocated Cost Package estimates.
- A decrease in contracted services to reflect a reduction of \$2.1 million in CalFresh Employment and Training contracts offset by a net increase of \$0.4 million resulting from adjustments to contracts/MOUs to align with anticipated contract amounts for FY 2021-22.
- A decrease in the Inter-fund charges with the Department of General Services for an equipment purchase being fully expensed in FY 2020-21.
- Increased Intra-fund charges for allocated costs and services provided by other County departments.
- Recommended growth of \$33,312 detailed later in this section.

The decrease in reimbursements is due to:

- A net increase of \$3.8 million in 1991 Social Services Realignment and 2011 Protective Services Realignment.
- A reduction of \$6.4 million in 1991 Family Support Realignment resulting from the anticipated adjustments in funding sources identified in the CalWORKs Single Allocation.

The increase in revenue is due to generation of anticipated revenues (reflected under Intergovernmental Revenue) by projected expenditures at legislated sharing ratios of Federal/State/County contributions. Budgeted Human Assistance-Administration Public Assistance revenues represent the estimated Sacramento County portion of State and Federal allocations based on the FY 2021-22 Governor's Proposed Budget.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHA -Homeless Services Comprehensive Street, Shelter, and Housing Connections	33,312	—	—	33,312	—

DHA seeks a growth of \$5,889,960 of which \$5,469,960 is in General Fund Allocation and \$420,000 is in Homeless Housing, Assistance and Prevention Program (HHAP) 2 revenue to fund a robust street, shelter, housing connection program in partnership with DHS. This will add 8.0 FTE positions to the DHA and the Homeless Services Division, 8.0 staff to DHS, 12.075 FTE contracted housing navigation/physician medical support staff, and additional funding for sanitation stations, sanctioned encampment sites with wrap-around services, scattered-site shelters and flexible financial assistance for rehousing. This request is contingent on approval of a growth request in the Health Services budget (Budget Unit 7200000). Due to anticipated efforts to secure and obtain two sanctioned encampment sites, an additional \$1,500,000 will be requested as a priority for September Budget.

Veteran's Services

Program Overview

The **Veteran's Services** program provides cost effective services to the veterans' community of Sacramento County, including outreach services to homeless veterans and assistance in obtaining eligible veterans' services. The program is also responsible for the screening of all public assistance applicants/recipients who are related to or are veterans by means of the State mandated Welfare Referral Program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$836,741	\$847,528	\$10,787	1.3%
Intrafund Charges	\$192,857	\$179,458	\$(13,399)	(6.9)%
Total Expenditures / Appropriations	\$1,029,598	\$1,026,986	\$(2,612)	(0.3)%
Net Financing Uses	\$1,029,598	\$1,026,986	\$(2,612)	(0.3)%
Revenue				
Intergovernmental Revenues	\$514,828	\$513,493	\$(1,335)	(0.3)%
Miscellaneous Revenues	\$94,977	\$110,909	\$15,932	16.8%
Total Revenue	\$609,805	\$624,402	\$14,597	2.4%
Net County Cost	\$419,793	\$402,584	\$(17,209)	(4.1)%

Summary of Changes

The Recommended Budget reflects a \$2,612 (0.3%) decrease in total appropriations, a \$14,597 (2.4%) increase in revenue, and a \$17,209 (4.1%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to increased salary and benefit costs due primarily to cost of living adjustments offset by the reduction in overhead costs allocated and charged to this program reflected in the intrafund charges. Salary and benefit costs reflect \$847,528 for 6.0 FTEs; the FTEs are shown in the Public Assistance program position count.

The increase in revenue is due to anticipated revenue generated by projected expenditures. In addition, the Department anticipates receipt of a \$15,932 increase in Veterans Subvention Funds.

Budget Unit Functions & Responsibilities

The core purpose of the Department of **Human Assistance – Aid Payments** (DHA – Aid Payments) is to improve the lives of families and individuals. The primary goal of the Department is to provide the tools, training, and temporary support to assist people in their transition from welfare to self-sufficiency. DHA seeks high performance service delivery through steadfast commitment to empowered staff, premier customer services, innovation, and technology. DHA offers numerous aid payment programs for families, single adults, and children. The largest program in the DHA – Aid Payments Budget Unit is the State/Federal collaboration known as California’s Work Opportunity and Responsibilities to Kids (CalWORKs). Programs include:

- Approved Relative Care
- CalFresh Supplements
- CalWORKs
- Cash Assistance Program for Immigrants
- Foster Care and Adoptions
- General Assistance
- Kinship Programs
- Refugee Cash Assistance

Goals

- Provide aid payments to eligible customers accurately and in a timely manner.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Approved Relative Care	\$456,611	\$651,868	\$195,257	42.8%
CalFresh Supplements	\$1,953,402	\$1,621,399	\$(332,003)	(17.0)%
CalWORKs	\$196,800,791	\$176,663,691	\$(20,137,100)	(10.2)%
Cash Assistance Program for Immigrants	\$21,508,301	\$21,881,362	\$373,061	1.7%
Foster Care and Adoptions	\$157,756,371	\$146,820,110	\$(10,936,261)	(6.9)%
General Assistance	\$14,835,351	\$11,359,513	\$(3,475,838)	(23.4)%
Kinship Programs	\$8,907,873	\$8,953,017	\$45,144	0.5%
Refugee Cash Assistance	\$1,980,334	\$1,716,557	\$(263,777)	(13.3)%
Total Expenditures / Appropriations	\$404,199,034	\$369,667,517	\$(34,531,517)	(8.5)%
Total Reimbursements	\$(219,345,089)	\$(222,415,260)	\$(3,070,171)	1.4%
Net Financing Uses	\$184,853,945	\$147,252,257	\$(37,601,688)	(20.3)%
Total Revenue	\$157,474,296	\$135,142,539	\$(22,331,757)	(14.2)%
Net County Cost	\$27,379,649	\$12,109,718	\$(15,269,931)	(55.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$404,199,034	\$369,667,517	\$(34,531,517)	(8.5)%
Total Expenditures / Appropriations	\$404,199,034	\$369,667,517	\$(34,531,517)	(8.5)%
Semi-Discretionary Reimbursements	\$(219,345,089)	\$(222,415,260)	\$(3,070,171)	1.4%
Total Reimbursements	\$(219,345,089)	\$(222,415,260)	\$(3,070,171)	1.4%
Net Financing Uses	\$184,853,945	\$147,252,257	\$(37,601,688)	(20.3)%
Revenue				
Intergovernmental Revenues	\$156,331,443	\$133,345,971	\$(22,985,472)	(14.7)%
Miscellaneous Revenues	\$1,142,853	\$1,796,568	\$653,715	57.2%
Total Revenue	\$157,474,296	\$135,142,539	\$(22,331,757)	(14.2)%
Net County Cost	\$27,379,649	\$12,109,718	\$(15,269,931)	(55.8)%

Summary of Changes

The Recommended Base Budget reflects a \$34,531,517 (8.5 % decrease in total appropriations, a \$3,070,171 (1.4 %) increase in reimbursements, a \$22,331,757 (14.2 %) decrease in revenue, and a \$15,269,931 (55.8 %) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to the projected decreases in case counts, which were developed based on caseload and cost trends with input from the Department of Human Assistance (DHA) and the Department of Child, Family and Adult Services (DCFAS). Included in the cost projections are the estimated California Necessities Index (CNI) increase of 2.54% for Foster Care, Adoptions Assistance, Kinship, and Approved Relative Caregiver (ARC) programs, a 1.5 percent grant increase for CalWORKs and Refugee Cash Assistance (RCA) recipients, and a 2.2% Cost of Living Adjustment (COLA) for Cash Assistance Program for Immigrants (CAPI) per the Governor's Proposed Budget on January 8, 2021. Although the eligible programs are expected to receive the increases as detailed in the summary of changes by program, caseloads have declined significantly during the COVID-19 pandemic due to factors such as:

- School closures
- Limited access to referral resources
- Deployment of additional economic resources
- Moratorium on evictions

Additional detail is provided in the individual program sections.

The increase in reimbursements is due to increases in estimated Realignment provided for Aid Payments assistance programs eligible for 1991 Social Services Realignment, 2011 Protective Services Realignment, and 1991 CalWORKs-related Realignment. Additional information is provided in the individual program sections.

The decrease in revenue is due to the decrease in projected expenditures. Anticipated revenues are the result of Federal, State, and Child Support funding.

- Federal revenue (reflected under Intergovernmental Revenues) is anticipated to be \$18.1 million less than the FY 2020-21 Adopted Budget, as detailed in the program sections.
- State revenue (reflected under Intergovernmental Revenues) is anticipated to be \$4.9 million less than the FY 2020-21 Adopted Budget as detailed in the program sections.
- Child Support Revenue (reflected under Miscellaneous Revenues) supporting CalWORKs is anticipated to be \$.7 million more than the FY 2020-21 Adopted Budget based on current trends.

Approved Relative Care

Program Overview

The **Approved Relative Care** (ARC) program provides assistance payments equal to the basic foster care rate to relative caregivers with a non-federally funded eligible foster child.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$456,611	\$651,868	\$195,257	42.8%
Total Expenditures / Appropriations	\$456,611	\$651,868	\$195,257	42.8%
Semi Discretionary Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$456,611	\$651,868	\$195,257	42.8%
Revenue				
Intergovernmental Revenues	\$456,611	\$651,868	\$195,257	42.8%
Total Revenue	\$456,611	\$651,868	\$195,257	42.8%
Net County Cost	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$195,257 (42.8 %) increase in total appropriations and a \$195,257 (42.8 %) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to increased caseloads and an estimated annual legislated California Necessities Index (CNI) increase of 2.54% effective July 2021 as identified in the Governor's Proposed Budget.

The increase in revenue is due to the increase in total costs.

CalFresh Supplements

Program Overview

CalFresh Supplements provide additional benefits to eligible CalFresh households. The Work Incentive Nutritional Supplement (WINS) provides a ten-dollar per month additional food assistance benefit for each eligible CalFresh household. The State Utility Assistance Subsidy (SUAS) provides an annual utility assistance subsidy benefit of \$20.01 to eligible CalFresh households.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$1,953,402	\$1,621,399	\$(332,003)	(17.0)%
Total Expenditures / Appropriations	\$1,953,402	\$1,621,399	\$(332,003)	(17.0)%
Net Financing Uses	\$1,953,402	\$1,621,399	\$(332,003)	(17.0)%
Revenue				
Intergovernmental Revenues	\$1,953,402	\$1,621,399	\$(332,003)	(17.0)%
Total Revenue	\$1,953,402	\$1,621,399	\$(332,003)	(17.0)%
Net County Cost	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$332,002 (17.0%) decrease in total appropriations and revenue from the prior year Adopted Budget. These programs are 100% State funded.

The decrease in total appropriations is due to a net decrease in caseloads.

The decrease in revenue is due to the decrease in total costs.

CalWORKs

Program Overview

California Work Opportunity and Responsibilities to Kids (CalWORKs) provides financial support for families with children who experience deprivation due to a parent's absence, incapacity, death, unemployment or underemployment. Welfare-to-Work (WTW) mandates that non-exempt clients participate in employment activities for a set number of hours per month in order to achieve self-sufficiency. Activities can range from training and education to employment. Child care provides funding for childcare supportive services to CalWORKs clients and to those who are transitioning off of aid, are in training, or are working. The CalWORKs Trafficking and Crime Victims Assist Program (TCVAP) provides financial assistance to eligible non-citizen victims of human trafficking, domestic violence, or other serious crimes.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$196,800,791	\$176,663,691	\$(20,137,100)	(10.2)%
Total Expenditures / Appropriations	\$196,800,791	\$176,663,691	\$(20,137,100)	(10.2)%
Semi Discretionary Reimbursements	\$(135,619,241)	\$(130,248,492)	\$5,370,749	(4.0)%
Total Reimbursements	\$(135,619,241)	\$(130,248,492)	\$5,370,749	(4.0)%
Net Financing Uses	\$61,181,550	\$46,415,199	\$(14,766,351)	(24.1)%
Revenue				
Intergovernmental Revenues	\$57,858,003	\$42,973,182	\$(14,884,821)	(25.7)%
Miscellaneous Revenues	\$1,142,853	\$1,796,568	\$653,715	57.2%
Total Revenue	\$59,000,856	\$44,769,750	\$(14,231,106)	(24.1)%
Net County Cost	\$2,180,694	\$1,645,449	\$(535,245)	(24.5)%

Summary of Changes

The Recommended Budget reflects a \$20,137,100 (10.2 %) decrease in total appropriations, a \$5,370,749 (4 %) decrease in reimbursements, a \$14,231,106 (24.1 %) decrease in revenue, and a \$535,245 (24.5 %) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to the CalWORKs programs estimated Maximum Aid Payment (MAP) increase of 1.5% effective October 2021, offset by a decrease in caseloads.

The decrease in reimbursements is due to:

- A decrease of \$4,299,669 in the 1991 CalWORKs Maintenance of Effort (MOE) Base allocation issued by the State Controller's Office in January 2021.

- A decrease of \$1,071,080 in 1991 Realignment for Child Poverty based on the estimated need to support the eligible CalWORKs assistance costs.

The decrease in revenue is due to the decline in caseloads and total costs.

Cash Assistance Program for Immigrants

Program Overview

The **Cash Assistance Program for Immigrants** (CAPI) provides financial payments to aged, blind, or disabled immigrants under certain conditions when the individual is ineligible for Supplemental Security Income (SSI) solely due to immigration status.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$21,508,301	\$21,881,362	\$373,061	1.7%
Total Expenditures / Appropriations	\$21,508,301	\$21,881,362	\$373,061	1.7%
Net Financing Uses	\$21,508,301	\$21,881,362	\$373,061	1.7%
Revenue				
Intergovernmental Revenues	\$21,508,301	\$21,881,362	\$373,061	1.7%
Total Revenue	\$21,508,301	\$21,881,362	\$373,061	1.7%
Net County Cost	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$373,061 (1.7 %) increase in total appropriations and revenue from the prior year Adopted Budget. This program is 100% State funded.

The increase in total appropriations is due to an estimated cost of living adjustment increase of 2.2 percent effective January 1, 2022.

The increase in revenue is due to the increase in total costs.

Foster Care and Adoptions

Program Overview

The **Foster Care and Adoptions** programs provide cash and medical benefits for children placed by Child Protective Services (CPS) or Probation in a certified foster home. The Adoption Assistance Program provides financial assistance to parents of adopted children with special needs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$157,756,371	\$146,820,110	\$(10,936,261)	(6.9)%
Total Expenditures / Appropriations	\$157,756,371	\$146,820,110	\$(10,936,261)	(6.9)%
Semi Discretionary Reimbursements	\$(81,064,909)	\$(89,281,250)	\$(8,216,341)	10.1%
Total Reimbursements	\$(81,064,909)	\$(89,281,250)	\$(8,216,341)	10.1%
Net Financing Uses	\$76,691,462	\$57,538,860	\$(19,152,602)	(25.0)%
Revenue				
Intergovernmental Revenues	\$67,161,790	\$58,833,888	\$(8,327,902)	(12.4)%
Total Revenue	\$67,161,790	\$58,833,888	\$(8,327,902)	(12.4)%
Net County Cost	\$9,529,672	\$(1,295,028)	\$(10,824,700)	(113.6)%

Summary of Changes

The Recommended Budget reflects a \$10,936,261 (6.9%) decrease in total appropriations, an \$8,216,341 (10.1%) increase in reimbursements, an \$8,327,902 (12.4%) decrease in revenue, and a \$10,824,700 (113.6 %) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- An estimated California Necessities Index (CNI) increase of 2.54% effective July 2021 as identified in the Governor's Proposed Budget, offset by a decrease in caseloads.
- Costs associated with the Continuum of Care Reform (CCR) Phase II reflecting a decrease of \$1.3 million. It has been determined that the placements are now being paid at the Level of Care (LOC) rates within the regular Foster Care placement costs and most Group Homes have converted to Short-Term Residential Therapeutic Program (STRTP) licensed facilities.

The increase in reimbursements is due to an increase of \$11.1 million in 2011 Protective Services Realignment revenue partially offset by a decrease of \$2.9 million in 1991 Social Services Realignment revenue.

The decrease in revenue is due to:

- Replacement of Title IV-E Waiver revenue by the Families First Transition Act (FFTA). The FFTA revenue reflects the traditional Federal funding plus the amount of delayed FFTA funding carried forward from FY 2020-21.
- An anticipated Federal Medical Assistance Percentage (FMAP) increase of 6.2% through December 2021 estimated at \$1.2 million for eligible Foster Care and Adoptions programs.
- A decrease of \$1.8 million in Federal revenue for costs associated with Non-Title IV-E programs.
- An increase of \$1.9 million in Federal revenue for costs associated with the Adoptions programs.
- A decrease of \$4.4 million in State revenue for costs associated with the Foster Care programs and Adoptions programs.
- A decrease of \$.7 million in State revenue for costs associated with the Continuum of Care Reform (CCR).

General Assistance

Program Overview

The **General Assistance** (GA) program provides assistance to all eligible indigent residents of Sacramento County. It is a repayment program and is intended to provide short term financial assistance and limited services that will enable a resident either to find employment or to obtain support from another source. The Regional Transit Partnership is a discretionary program that provides transportation assistance to eligible DHA clients.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$14,835,351	\$11,359,513	\$(3,475,838)	(23.4)%
Total Expenditures / Appropriations	\$14,835,351	\$11,359,513	\$(3,475,838)	(23.4)%
Net Financing Uses	\$14,835,351	\$11,359,513	\$(3,475,838)	(23.4)%
Net County Cost	\$14,835,351	\$11,359,513	\$(3,475,838)	(23.4)%

Summary of Changes

The Recommended Budget reflects a \$3,475,838 (23.4%) decrease in total appropriations and net county cost from the prior year Adopted Budget. General Assistance is 100% General Fund.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Limited access to referral resources.
- Deployment of additional economic resources.
- Moratorium on evictions.

Kinship Programs

Program Overview

The **Kinship Programs** (Kin-GAP/FedGAP) provide guardianship assistance payments to relative caregivers who have become the legal guardian or adoptive parent of a formerly dependent foster child.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$8,907,873	\$8,953,017	\$45,144	0.5%
Total Expenditures / Appropriations	\$8,907,873	\$8,953,017	\$45,144	0.5%
Semi Discretionary Reimbursements	\$(2,660,939)	\$(2,885,518)	\$(224,579)	8.4%
Total Reimbursements	\$(2,660,939)	\$(2,885,518)	\$(224,579)	8.4%
Net Financing Uses	\$6,246,934	\$6,067,499	\$(179,435)	(2.9)%
Revenue				
Intergovernmental Revenues	\$5,413,002	\$5,667,715	\$254,713	4.7%
Total Revenue	\$5,413,002	\$5,667,715	\$254,713	4.7%
Net County Cost	\$833,932	\$399,784	\$(434,148)	(52.1)%

Summary of Changes

The Recommended Budget reflects a \$45,144 (0.5 %) increase in total appropriations, a \$224,579 (8.4 %) increase in reimbursement, a \$254,173 (4.7 %) increase in revenue, and a \$434,148 (52.1 %) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to the estimated annual legislated California Necessities Index (CNI) increase of 2.54 % effective July 1, 2021 as estimated in the Governor's Proposed Budget.

The increase in reimbursements is due to the increase in 2011 Protective Services Realignment.

The increase in revenue is due to the increase in total cost.

Refugee Cash Assistance

Program Overview

The **Refugee Cash Assistance** (RCA) program is a Federal program that provides cash benefits for new refugees who are not eligible for CalWORKs during the first eight months following the date of entry into the United States.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$1,980,334	\$1,716,557	\$(263,777)	(13.3)%
Total Expenditures / Appropriations	\$1,980,334	\$1,716,557	\$(263,777)	(13.3)%
Net Financing Uses	\$1,980,334	\$1,716,557	\$(263,777)	(13.3)%
Revenue				
Intergovernmental Revenues	\$1,980,334	\$1,716,557	\$(263,777)	(13.3)%
Total Revenue	\$1,980,334	\$1,716,557	\$(263,777)	(13.3)%
Net County Cost	—	—	—	—%

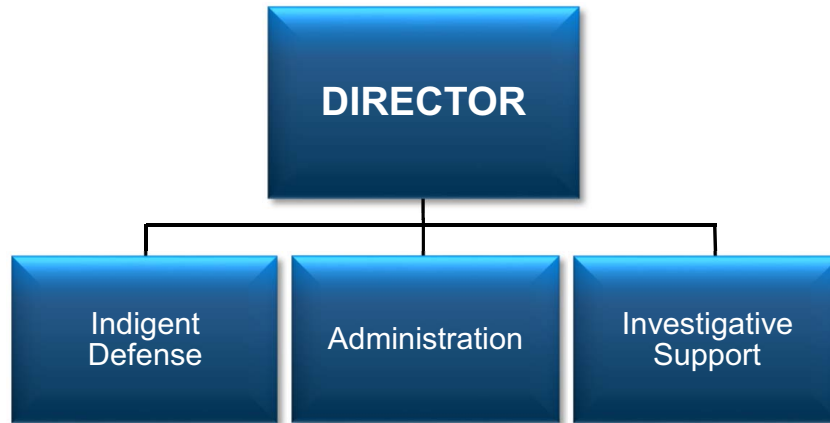
Summary of Changes

The Recommended Budget reflects a \$263,777 (13.3 %) decrease in total appropriations and a \$263,777 (13.3 %) decrease in revenue from the prior year Adopted Budget.

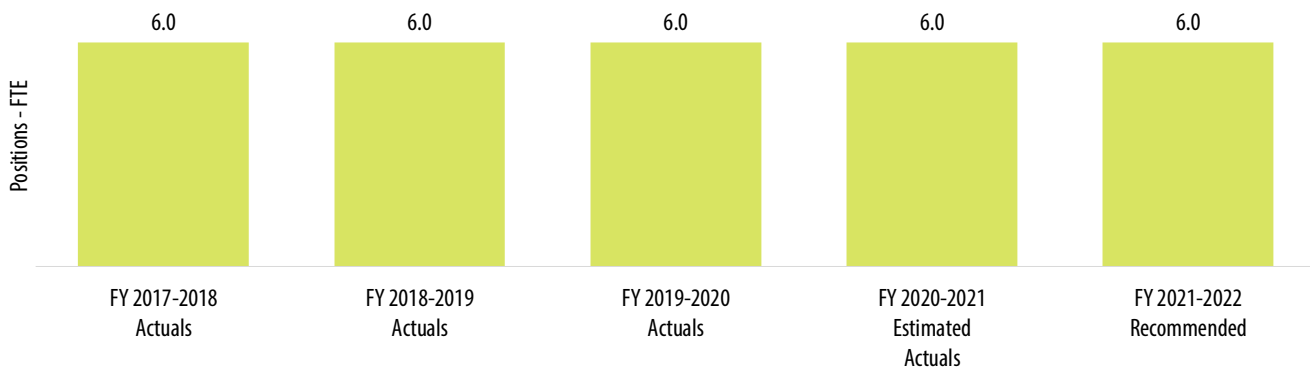
The decrease in total appropriations is due to the decrease in caseloads and total costs.

The decrease in revenue is due to the decrease in caseloads.

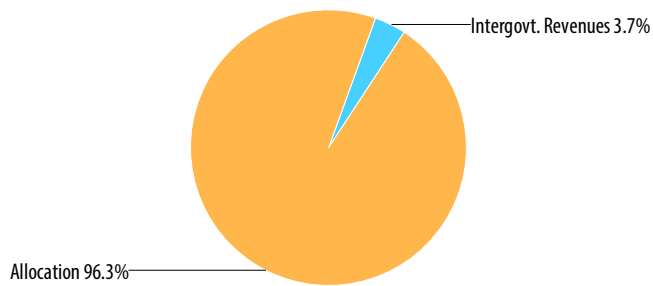
Department Structure
Theresa Huff, Director



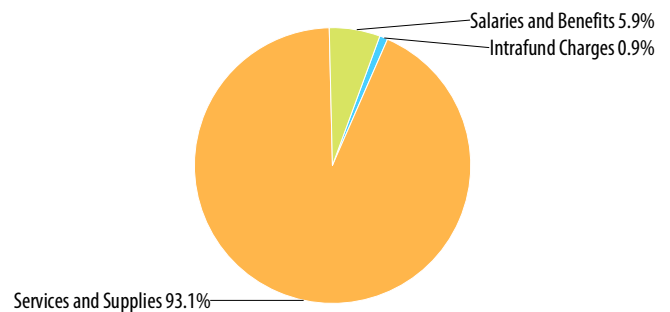
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Conflict Criminal Defenders includes three primary functions:

- Upon court appointment, provides the administrative structure, support, and oversight for the assignment and compensation of attorneys who are assigned to represent adult defendants and juveniles charged with criminal conduct and without the funds to retain counsel.
- Provides the administrative structure, support, and oversight, for the assignment of and compensation of qualified investigators and other ancillary service providers for attorneys assigned to represent clients in Conflict Criminal Defender (CCD) cases.
- Provides oversight, mentoring and training of attorneys.

Goals

- Provide responsible, timely and appropriate oversight of panel attorneys and panel investigators to ensure effective representation of all clients.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Conflict Criminal Defenders	\$11,035,974	\$10,872,892	\$(163,082)	(1.5)%
Total Expenditures / Appropriations	\$11,035,974	\$10,872,892	\$(163,082)	(1.5)%
Total Reimbursements	\$(151,082)	—	\$151,082	(100.0)%
Net Financing Uses	\$10,884,892	\$10,872,892	\$(12,000)	(0.1)%
Total Revenue	\$412,000	\$400,000	\$(12,000)	(2.9)%
Net County Cost	\$10,472,892	\$10,472,892	—	—%
Positions	6.0	6.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$637,986	\$644,337	\$6,351	1.0%
Services & Supplies	\$10,279,860	\$10,127,621	\$(152,239)	(1.5)%
Intrafund Charges	\$118,128	\$100,934	\$(17,194)	(14.6)%
Total Expenditures / Appropriations	\$11,035,974	\$10,872,892	\$(163,082)	(1.5)%
Other Reimbursements	\$(151,082)	—	\$151,082	(100.0)%
Total Reimbursements	\$(151,082)	—	\$151,082	(100.0)%
Net Financing Uses	\$10,884,892	\$10,872,892	\$(12,000)	(0.1)%
Revenue				
Intergovernmental Revenues	\$400,000	\$400,000	—	—%
Charges for Services	\$12,000	—	\$(12,000)	(100.0)%
Total Revenue	\$412,000	\$400,000	\$(12,000)	(2.9)%
Net County Cost	\$10,472,892	\$10,472,892	—	—%
Positions	6.0	6.0	—	—%

Summary of Changes

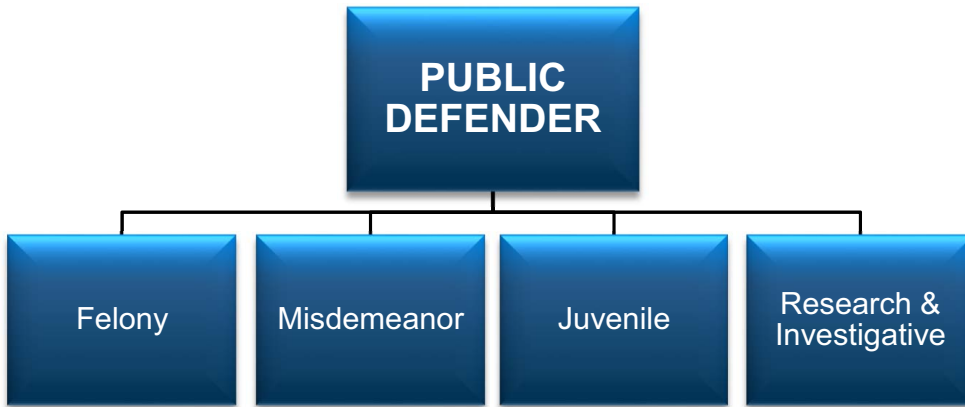
The Recommended Budget reflects a \$163,082 (1.5%) decrease in total appropriations, a \$151,082 (100.0%) decrease in reimbursements, and a \$12,000 (2.9%) decrease in revenue from the prior year Adopted Budget.

The decrease in total appropriations is largely due to a decrease in legal services and other professional services to align with prior actuals and to meet the target net county cost.

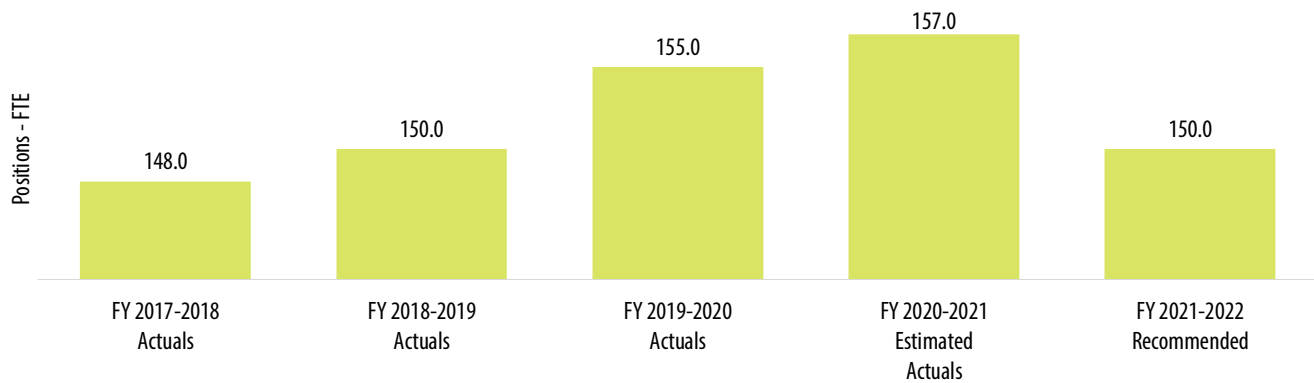
The decrease in reimbursements is due to termination of a contract with the courts for services for individuals that represent themselves.

The decrease in revenue is due to AB 1869, which eliminated collection of certain criminal justice fees.

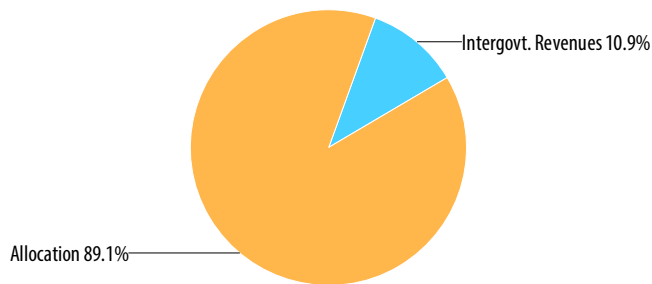
Department Structure
Steven Garrett, Public Defender



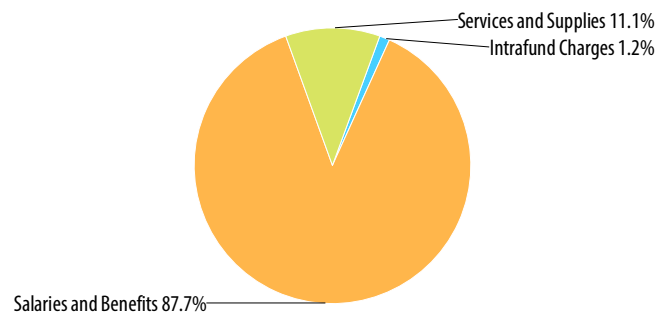
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Office of the Public Defender** provides constitutionally mandated legal representation to people accused of committing crimes who cannot afford private counsel, juveniles in delinquency cases, and children who are victims of sex trafficking in a collaborative court. The Public Defender also represents people in developmentally disabled and mental health proceedings and appropriate family law and probate cases.

Goals

- Implement, measure, and evaluate plans that improve awareness, acceptance, and commitment to quality legal representation and cost efficient services department-wide.
- Identify and measure client service needs and levels of legal representation provided and strive to provide quality representation in the most cost-effective manner.

Accomplishments

- **Successful Resolution of Golden State Killer Death Penalty Case:** In the largest death penalty case in California history, six district attorney offices throughout the State of California (Sacramento, Santa Barbara, Orange, Ventura, Contra Costa, and Tulare) agreed to jointly prosecute the accused in Sacramento. They assembled a team of between twenty to thirty attorneys, investigators and support people. Vastly outnumbered and vastly out resourced, the Sacramento County Public Defender's Office nevertheless through legal acumen, hard work and good fortune litigated the case to a successful resolution. And in doing so, saved the County an estimated twenty million dollars, while reaching a fair resolution for all concerned.
- **Pretrial Support Program:** The Public Defender implemented a grant funded Pretrial Support Program aimed at reducing the jail population through evidence based need assessments, coordinated safety jail discharge plans, and case management support. This program won a California State Association of Counties (CSAC) award for being one of the most innovative county programs in the State of California.
- **Felony Mental Health Diversion Program:** This year, the Public Defender built and is rolling out a grant funded Felony Mental Health Diversion program. This program creates the first and only forensic component to Sacramento County's continuum of care. This program provides outpatient mental health services, housing and case management to people with serious mental illness who are at risk of being mentally incompetent to stand trial.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Indigent Defense	\$37,795,970	\$40,829,156	\$3,033,186	8.0%
Total Expenditures / Appropriations	\$37,795,970	\$40,829,156	\$3,033,186	8.0%
Total Reimbursements	\$(659,750)	\$(796,358)	\$(136,608)	20.7%
Net Financing Uses	\$37,136,220	\$40,032,798	\$2,896,578	7.8%
Total Revenue	\$3,170,339	\$4,379,332	\$1,208,993	38.1%
Net County Cost	\$33,965,881	\$35,653,466	\$1,687,585	5.0%
Positions	155.0	150.0	(5.0)	(3.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$33,541,859	\$35,820,562	\$2,278,703	6.8%
Services & Supplies	\$3,801,432	\$4,524,090	\$722,658	19.0%
Intrafund Charges	\$452,679	\$484,504	\$31,825	7.0%
Total Expenditures / Appropriations	\$37,795,970	\$40,829,156	\$3,033,186	8.0%
Semi-Discretionary Reimbursements	\$(659,750)	\$(796,358)	\$(136,608)	20.7%
Total Reimbursements	\$(659,750)	\$(796,358)	\$(136,608)	20.7%
Net Financing Uses	\$37,136,220	\$40,032,798	\$2,896,578	7.8%
Revenue				
Intergovernmental Revenues	\$2,885,519	\$4,379,332	\$1,493,813	51.8%
Charges for Services	\$100,000	—	\$(100,000)	(100.0)%
Miscellaneous Revenues	\$184,820	—	\$(184,820)	(100.0)%
Total Revenue	\$3,170,339	\$4,379,332	\$1,208,993	38.1%
Net County Cost	\$33,965,881	\$35,653,466	\$1,687,585	5.0%
Positions	155.0	150.0	(5.0)	(3.2)%

Summary of Changes

The Recommended Budget reflects a \$3,033,186 (8.0%) increase in total appropriations, a \$136,608 (20.7%) increase in reimbursements, a \$1,208,993 (38.1%) increase in revenue, and a \$1,687,585 (5.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- A decrease in salary savings related to positions that were being held vacant to help the Office of the Public Defender meet its net county cost target. These positions were either funded or deleted in the base budget for FY 2021-22.
- A decrease in extra help due to the end of the Homeless Emergency Aid Program (HEAP) grant term.
- An increase in Edward Byrne Memorial Justice Assistance Grant (JAG) funding for a juvenile trauma response court to reduce recidivism, reduce community violence, and improve the lives of children and youth impacted by trauma.
- An increase in California Department of State Hospitals (DSH) grant funding for a diversion program designed to provide services to mentally ill people who are in the criminal justice system.

The increase in reimbursements is due to an increase in Semi-discretionary 2011 Public Safety Realignment revenue.

The increase in revenue is due to:

- An increase in JAG and DSH grants due to a ramp up in activity as the grants were recently implemented, offset by a decrease in HEAP grant funds due to the end of the grant term.
- A reduction in collection fees due to AB 1869, which resulted in the elimination of certain criminal justice fees.
- An increase in projected new federal revenue for federal share of costs for case management services provided to Medi-Cal beneficiaries in specific target populations for services that the Office of the Public Defender already provides.

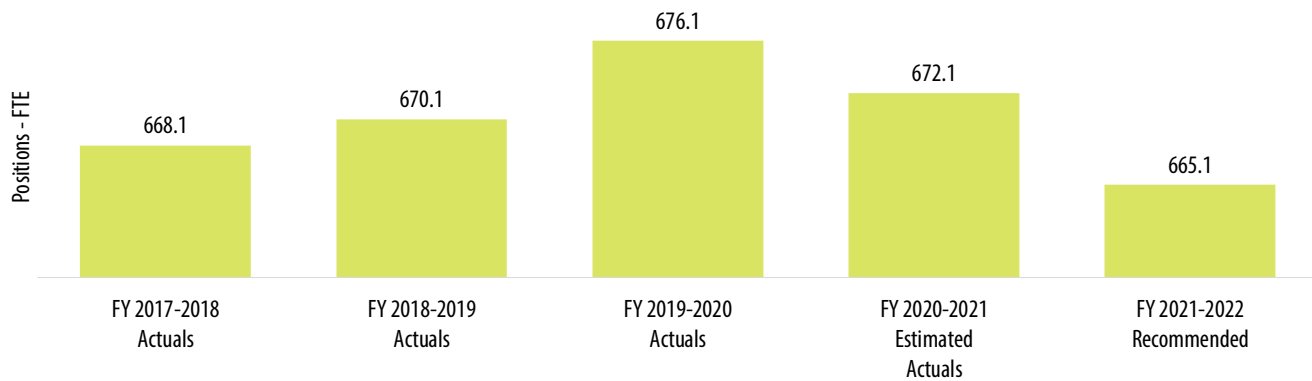
Position counts have decreased by 5.0 FTE from the prior year Adopted Budget due to:

- 2.0 FTE mid-year net increase.
- 7.0 FTE recommended net Base decrease.

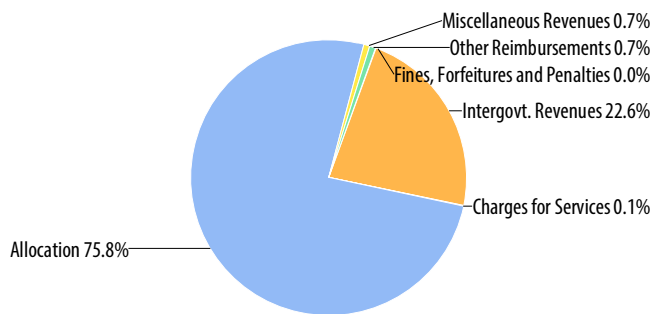
Department Structure
Marlon Yarber, Interim, Chief Probation Officer



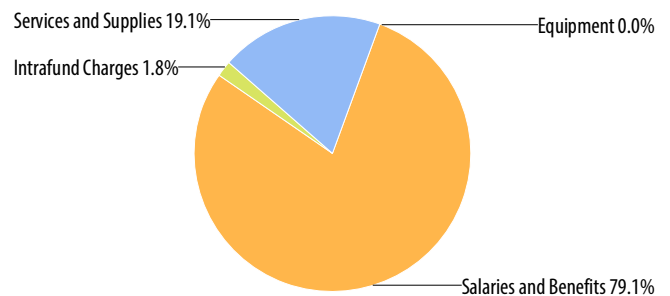
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Probation Department** is a key member of the criminal justice system and receives both its authority and mandates from state law. The department provides clients with the assessment, treatment, supervision and support necessary to prevent re-offending, resulting in a safer community. Our highly-skilled, multi-disciplinary workforce uses innovative strategies to support positive change.

- Administration, Support, and Professional Standards
- Adult Community Corrections and Field Operations
- Adult Court Investigations
- Juvenile Court Services
- Juvenile Field Operations
- Placement
- Youth Detention Facility

Goals

- Implement Division of Juvenile Justice Realignment services in the Youth Detention Facility, whereby Probation accepts care and custody responsibilities of youth referred to commitment by the Juvenile Courts.
- Operate the Jail Diversion Treatment Resource Center program, which will provide easily-accessible, community-based, individualized support services and linkages for those in need of substance abuse or mental health treatment.
- Expand community involvement in reentry services by engaging and involving community members in rehabilitative and treatment service initiatives as well as contracting with community-based organizations in order to support reentry clients with programs/alternatives to incarceration.

Accomplishments

- Deployment of the Pretrial Pilot program, through which Probation conducts risk assessments for detainees in jail and monitors those released in the community pending trial and under conditions supporting future appearances at Court and minimizing the risk of re-offense, improving public safety while bringing equity and fairness to the justice system.
- Relocation/reunification of youth to local congregate care (resource families and/or intensive therapeutic residential settings) from out-of- state placements.
- Supervision of Post-Release Community Supervision clients released early from prison during COVID-19 pandemic.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration, Support, and Professional Standards	\$15,950,533	\$15,851,788	\$(98,745)	(0.6)%
Adult Community Corrections and Field Operations	\$46,262,104	\$46,003,783	\$(258,321)	(0.6)%
Adult Court Investigations	\$16,273,838	\$15,470,372	\$(803,466)	(4.9)%
Juvenile Court	\$13,592,164	\$13,929,091	\$336,927	2.5%
Juvenile Field Operations	\$21,620,539	\$21,486,006	\$(134,533)	(0.6)%
Placement	\$6,341,970	\$6,451,857	\$109,887	1.7%
Youth Detention Facility	\$47,358,081	\$50,465,369	\$3,107,288	6.6%
Total Expenditures / Appropriations	\$167,399,229	\$169,658,266	\$2,259,037	1.3%
Total Reimbursements	\$(55,103,075)	\$(62,792,515)	\$(7,689,440)	14.0%
Net Financing Uses	\$112,296,154	\$106,865,751	\$(5,430,403)	(4.8)%
Total Revenue	\$32,582,891	\$25,220,501	\$(7,362,390)	(22.6)%
Net County Cost	\$79,713,263	\$81,645,250	\$1,931,987	2.4%
Positions	672.1	665.1	(7.0)	(1.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$127,956,703	\$134,172,082	\$6,215,379	4.9%
Services & Supplies	\$35,449,468	\$32,363,443	\$(3,086,025)	(8.7)%
Other Charges	\$54,000	—	\$(54,000)	(100.0)%
Equipment	\$61,584	\$20,000	\$(41,584)	(67.5)%
Intrafund Charges	\$3,877,474	\$3,102,741	\$(774,733)	(20.0)%
Total Expenditures / Appropriations	\$167,399,229	\$169,658,266	\$2,259,037	1.3%
Semi-Discretionary Reimbursements	\$(54,479,505)	\$(61,995,439)	\$(7,515,934)	13.8%
Other Reimbursements	\$(623,570)	\$(797,076)	\$(173,506)	27.8%
Total Reimbursements	\$(55,103,075)	\$(62,792,515)	\$(7,689,440)	14.0%
Net Financing Uses	\$112,296,154	\$106,865,751	\$(5,430,403)	(4.8)%
Revenue				
Fines, Forfeitures & Penalties	\$30,000	\$15,000	\$(15,000)	(50.0)%
Intergovernmental Revenues	\$28,521,104	\$24,383,805	\$(4,137,299)	(14.5)%
Charges for Services	\$3,210,000	\$93,000	\$(3,117,000)	(97.1)%
Miscellaneous Revenues	\$821,787	\$728,696	\$(93,091)	(11.3)%
Total Revenue	\$32,582,891	\$25,220,501	\$(7,362,390)	(22.6)%
Net County Cost	\$79,713,263	\$81,645,250	\$1,931,987	2.4%
Positions	672.1	665.1	(7.0)	(1.0)%

Summary of Changes

The Recommended Budget reflects a \$2,259,037 (1.3%) increase in total appropriations, a \$7,689,440 (14.0%) increase in reimbursements, a \$7,362,390 (22.6%) decrease in revenue, and a \$1,931,987 (2.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs resulting from cost of living adjustments (COLAs), increases to retirement benefits, and reductions in salary savings.
- Deletion of 22.0 FTE positions in various programs in the base budget.
- Decreases in services and supplies mostly resulting from decreased pretrial program costs, including GPS equipment, drug testing services, and other operating expenses in order to support the program that were part of the original program grant; a decrease in architectural services for construction on the Jail Diversion Treatment and Resource Center, which is anticipated to be completed by the end of Fiscal Year 2020-21;

decreased need for technology services and supplies; and a decrease in facility-related allocated costs due to relocating staff to the Folsom Building.

- Decreases in interdepartmental contract charges from Department of General Services due to one-time Fleet vehicle upgrades for the Pretrial Program in the prior year.
- Decreases in equipment (fixed assets) costs due to a decrease in the number of firearms to be purchased as well as cancellation of a departmental vehicle purchase to support the Vehicle Theft Reduction program.
- Decreases in intrafund charges largely due to a reduction in Collection Services costs from the Department of Revenue Recovery due to impacts of Assembly Bill 1869.
- Recommended growth of \$6,915,166 summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions of \$4,376,550 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Increases in intrafund reimbursements due to increased costs of positions that provide services to other Departments.
- Increases in Semi-discretionary 2011 Realignment and Proposition 172 state funding allocations.

The decrease in revenue is due to:

- A decrease in one-time Realignment backfill, Assembly Bill 1869 (Adult Fees), Pretrial state grant funding, offset by a net decrease in various other on-going revenues, including state allocations, grants, and Title IV-E.
- Recommended growth of \$3,876,169 summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions of \$2.0 million, summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have decreased a net of 7.0 FTE from the prior year Adopted Budget due to:

- 22.0 FTE recommended net Base decrease.
- 37.0 FTE total additions in recommended growth requests.
- 22.0 FTE total reductions in recommended reduction scenarios – These are filled positions that are included as part of a growth request.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Adult Court Investigations	4,980,787	—	2,000,000	2,980,787	25.0
Youth Detention Facility	1,934,379	—	1,876,169	58,210	12.0

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Adult Community Corrections and Field Operations	(171,055)	—	—	(171,055)	(1.0)
Adult Court Investigations	(4,205,495)	—	(2,000,000)	(2,205,495)	(21.0)

Administration, Support, and Professional Standards

Program Overview

Administration, Support, and Professional Standards provides administrative services to and personnel support for operations and activities across all divisions of the Probation Department, including training, information technology, communications, internal affairs, policy and compliance, and background investigations.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$11,265,907	\$11,761,937	\$496,030	4.4%
Services & Supplies	\$4,493,493	\$3,893,488	\$(600,005)	(13.4)%
Equipment	\$10,000	\$6,500	\$(3,500)	(35.0)%
Intrafund Charges	\$181,133	\$189,863	\$8,730	4.8%
Total Expenditures / Appropriations	\$15,950,533	\$15,851,788	\$(98,745)	(0.6)%
Other Reimbursements	\$(10,000)	\$(10,000)	—	—%
Total Reimbursements	\$(10,000)	\$(10,000)	—	—%
Net Financing Uses	\$15,940,533	\$15,841,788	\$(98,745)	(0.6)%
Revenue				
Fines, Forfeitures & Penalties	\$30,000	\$15,000	\$(15,000)	(50.0)%
Intergovernmental Revenues	\$412,100	\$361,600	\$(50,500)	(12.3)%
Miscellaneous Revenues	\$335,233	\$343,696	\$8,463	2.5%
Total Revenue	\$777,333	\$720,296	\$(57,037)	(7.3)%
Net County Cost	\$15,163,200	\$15,121,492	\$(41,708)	(0.3)%
Positions	61.0	58.0	(3.0)	(4.9)%

Summary of Changes

The Recommended Budget reflects a \$98,745 (0.6%) decrease in total appropriations, a \$57,037 (7.3%) decrease in revenue, and a \$41,708 (0.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Increases in salary and benefit costs related to COLAs, retirement benefits, and reductions in salary savings.
- Deletion of 1.0 FTE vacant Deputy Probation Officer position in the Professional Standards Division to meet net county cost target.

- Decreases in services and supplies due to a decrease in architectural services for construction on the Jail Diversion Treatment and Resource Center, which is anticipated for completion by the end of FY 2020-21.
- Decreases in equipment costs due to a reduction in the number of firearms to be purchased.
- Increases in intrafund charges due to increased allocated costs.

The decrease in revenue is due to:

- An increase in union president and vice president cost reimbursements.
- Decreases in Standards and Training for Corrections (STC) allocation based on the state formula for compliance with STC requirements and one-time STC Mental Health grant funds allocated in FY 2019-20 to be spent down by September 30, 2021.
- A decrease in Asset Seizure funds.

Adult Community Corrections and Field Operations

Program Overview

Adult Community Corrections (ACC) and Adult Field Operations oversees collaborative court and intervention programs for adults under Probation’s jurisdiction. This program includes three Adult Day Reporting Centers (ADRC), Adult Drug Court, Veterans’ Treatment Court, Mental Health Court and Proposition 36. Officers in this program monitor and supervise adult offenders placed on probation by the Courts. They also supervise the Post Release Community Supervision (PRCS) population. Additionally, units within this program provide community supervision of a number of sex offenders and offenders with a history of DUI offenses. The program also has a unit dedicated to processing incoming and outgoing interstate compact cases for adult probationers into, and out of, California. This program also provides community supervision and electronic monitoring (GPS) of registered sex offenders on probation who are assessed as being at high risk to reoffend.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$34,447,255	\$35,568,670	\$1,121,415	3.3%
Services & Supplies	\$9,562,691	\$9,009,470	\$(553,221)	(5.8)%
Equipment	\$41,984	\$7,000	\$(34,984)	(83.3)%
Intrafund Charges	\$2,210,174	\$1,418,643	\$(791,531)	(35.8)%
Total Expenditures / Appropriations	\$46,262,104	\$46,003,783	\$(258,321)	(0.6)%
Semi Discretionary Reimbursements	\$(16,075,381)	\$(18,718,198)	\$(2,642,817)	16.4%
Other Reimbursements	\$(204,990)	\$(349,152)	\$(144,162)	70.3%
Total Reimbursements	\$(16,280,371)	\$(19,067,350)	\$(2,786,979)	17.1%
Net Financing Uses	\$29,981,733	\$26,936,433	\$(3,045,300)	(10.2)%
Revenue				
Fines, Forfeitures & Penalties	—	—	—	—%
Intergovernmental Revenues	\$10,996,494	\$10,601,673	\$(394,821)	(3.6)%
Charges for Services	\$2,828,000	\$21,500	\$(2,806,500)	(99.2)%
Miscellaneous Revenues	\$319,554	\$219,000	\$(100,554)	(31.5)%
Total Revenue	\$14,144,048	\$10,842,173	\$(3,301,875)	(23.3)%
Net County Cost	\$15,837,685	\$16,094,260	\$256,575	1.6%
Positions	176.0	169.0	(7.0)	(4.0)%

Summary of Changes

The Recommended Budget reflects a \$258,321 (0.6%) decrease in total appropriations, a \$2,786,979 (17.1%) increase in reimbursements, a \$3,301,875 (23.3%) decrease in revenue, and a \$256,575 (1.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Increases in salary and benefit costs related to COLAs, retirement benefits, and reductions in salary savings.
- Decreases in services and supplies caused by a decrease in architectural services for construction on the Jail Diversion Treatment and Resource Center, which is anticipated to be completed by the end of FY 2020-21; decreased technology services and supplies; and a decrease in facility-related allocated costs from relocation of staff to the Folsom Building.
- Decreases in equipment costs from Department of General Services one-time Fleet vehicle upgrades for the Pretrial Program as well as a reduction in the number of firearms to be purchased and cancellation of vehicle purchases for the Vehicle Theft Reduction program.
- Decreases in Collection Services costs from Revenue Recovery due to Assembly Bill 1869, which repealed authority to collect certain criminal justice fees.
- Recommended reductions of \$171,055 detailed later in this section.

The increase in reimbursements is due to an increase in Semi-discretionary 2011 Realignment and Assembly Bill 109 funding and an increase in position costs.

The decrease in revenue is due to:

- A decrease in Adult Fees related to Assembly Bill 1869.
- A decrease in Senate Bill 678 funding due to depletion of remaining reserves in the prior year budget.
- A decrease in Community Outreach Unit funds generated through agreements with other agencies to perform community services due to depletion of the remaining trust fund dollars in the prior year's budget.

Recommended Reduction Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Probation - Adult Court, Pretrial Program - Delete 22.0 FTE Filled Positions					
	(171,055)	—	—	(171,055)	(1.0)

The Probation Department operates the Pretrial Program and conducts assessments on individuals booked into custody to determine who can safely be released and monitors them in the community while they await their court appearances.

The Pretrial Program is an alternative to incarceration that minimizes impacts to individuals and their families, and helps address inequities in the system for those that cannot afford bail; thereby, reducing the jail population as well as costs associated with incarceration. The estimated cost of jail custody is \$155/day/person, whereas, Pretrial monitoring costs approximately \$25/day/person. More than 1700 people who were released to Pretrial since the start of the program would have otherwise been in custody until their court dates. Of those, approximately 87% had no new arrests during their supervision on pretrial release.

The program is supported by 22.0 FTE positions (1.0 FTE Assistant Chief Deputy; 3.0 FTE Supervising Probation Officers; 7.0 FTE Senior Deputy Probation Officers; 7.0 FTE Deputy Probation Officers; 1.0 FTE Administrative Services Officer II; 2.0 FTE Administrative Services Officer I; and 1.0 FTE Senior Office Assistant).

Originally, the Pretrial Program was established as a two-year pilot project, funded by county funds and expanded with a state grant. There are approximately \$2,000,000 of grant funds remaining, available for use to support a portion of a third year (position costs only for approximately half of the year), leaving a shortfall for positions in the amount of \$2,171,756 and operational expenses (for training, contracts, technical support, vehicle costs, computers, software, maintenance, services, and office supplies/equipment) in the amount of \$204,794. Because the available grant funding is significantly less than the amount that was available last fiscal year and it will cease in FY 2021-22, this is a categorical reduction.

Adult Court Investigations

Program Overview

Adult Court Investigations conducts pre-sentence investigations on adult offenders, determines their probation eligibility and recommends an appropriate sentence for them. The unit is also responsible for providing probationers with copies of their conditions of probation, information regarding treatment providers, and assigning cases to the appropriate caseloads. In addition, court officers act as liaisons to assist the Court.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$12,523,780	\$13,979,182	\$1,455,402	11.6%
Services & Supplies	\$3,415,101	\$1,295,956	\$(2,119,145)	(62.1)%
Other Charges	\$54,000	—	\$(54,000)	(100.0)%
Equipment	\$4,600	\$3,000	\$(1,600)	(34.8)%
Intrafund Charges	\$276,357	\$192,234	\$(84,123)	(30.4)%
Total Expenditures / Appropriations	\$16,273,838	\$15,470,372	\$(803,466)	(4.9)%
Semi Discretionary Reimbursements	\$(906,161)	—	\$906,161	(100.0)%
Total Reimbursements	\$(906,161)	—	\$906,161	(100.0)%
Net Financing Uses	\$15,367,677	\$15,470,372	\$102,695	0.7%
Revenue				
Intergovernmental Revenues	\$10,838,708	\$6,189,546	\$(4,649,162)	(42.9)%
Charges for Services	\$382,000	\$71,500	\$(310,500)	(81.3)%
Total Revenue	\$11,220,708	\$6,261,046	\$(4,959,662)	(44.2)%
Net County Cost	\$4,146,969	\$9,209,326	\$5,062,357	122.1%
Positions	67.0	80.0	13.0	19.4%

Summary of Changes

The Recommended Budget reflects an \$803,466 (4.9%) decrease in total appropriations, a \$906,161 (100.0%) decrease in reimbursements, a \$4,959,662 (44.2%) decrease in revenue, and a \$5,062,357 (122.1%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- Increases in salary and benefit costs resulting from COLAs, increases to retirement benefits, and reductions in salary savings. Due to staff movement from one division to another throughout the year and the timing of filling vacancies, the position counts by program may fluctuate.

- Decreases in services and supplies resulting from reductions in pretrial program needs, including GPS equipment and drug testing services and other operating expenses that were part of the original grant.
- Decreases in interdepartmental contract charges from Department of General Services as there is no anticipated need for additional Fleet vehicle upgrades for the Pretrial Program.
- Decreases in intrafund charges for Collection Services provided by Revenue Recovery due to the impacts of Assembly Bill 1869.
- Recommended growth of \$4,980,787 detailed later in this section.
- Recommended reductions of \$4,205,495 detailed later in this section.

The decrease in reimbursements is due to the reduction of Local Innovation funds to support Pretrial.

The decrease in revenue is due to:

- The decrease of Pretrial grant funds and Senate Bill 678 funds.
- Recommended growth of \$2.0 million detailed later in this section.
- Recommended reductions of \$2.0 million detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Probation - Pretrial Program	4,980,787	—	2,000,000	2,980,787	25.0

The Probation Department operates the Pretrial Program and conducts assessments on individuals booked into custody to determine who can safely be released and monitors them in the community while they await their court appearances.

The Pretrial Program is an alternative to incarceration that minimizes impacts to individuals and their families, and helps address inequities in the system for those that cannot afford bail; thereby, reducing the jail population as well as costs associated with incarceration. The estimated cost of jail custody is \$155/day/person, whereas, Pretrial monitoring costs approximately \$25/day/person. More than 1700 people who were released to Pretrial since the start of the program would have otherwise been in custody until their court dates. Of those, approximately 87% had no new arrests during their supervision on pretrial release.

To continue providing this successful program, Probation requests a total of 25.0 FTE permanent positions (1.0 FTE Assistant Chief Deputy, 3.0 FTE Supervising Probation Officers, 9.0 FTE Senior Deputy Probation Officers, 8.0 FTE Deputy Probation Officers, 1.0 FTE Administrative Services Officer II, 2.0 FTE Administrative Services Officer I, and 1.0 FTE Senior Office Assistant) in the amount of \$4,775,993; operational expenses in the amount of \$204,794; and remaining grant funds from the state in the amount of \$2,000,000, totaling \$2,980,787, to restore 22.0 FTE positions (\$4,171,756) and expand the existing program by 3.0 FTE positions (\$604,237) and support program operational services and supplies for technical support for the assessment tool; community based organization contracts to serve clients; office supplies and equipment for officers; and training for the officers (\$204,794).

The Department proposes to reinstate the 22.0 FTE currently reflected in the Pretrial Program Reduction following this request.

Recommended Reduction Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Probation - Adult Court, Pretrial Program - Delete 22.0 FTE Filled Positions					
	(4,205,495)	—	(2,000,000)	(2,205,495)	(21.0)

The Probation Department operates the Pretrial Program and conducts assessments on individuals booked into custody to determine who can safely be released and monitors them in the community while they await their court appearances.

The Pretrial Program is an alternative to incarceration that minimizes impacts to individuals and their families, and helps address inequities in the system for those that cannot afford bail; thereby, reducing the jail population as well as costs associated with incarceration. The estimated cost of jail custody is \$155/day/person, whereas, Pretrial monitoring costs approximately \$25/day/person. More than 1700 people who were released to Pretrial since the start of the program would have otherwise been in custody until their court dates. Of those, approximately 87% had no new arrests during their supervision on pretrial release.

The program is supported by 22.0 FTE positions (1.0 FTE Assistant Chief Deputy; 3.0 FTE Supervising Probation Officers; 7.0 FTE Senior Deputy Probation Officers; 7.0 FTE Deputy Probation Officers; 1.0 FTE Administrative Services Officer II; 2.0 FTE Administrative Services Officer I; and 1.0 FTE Senior Office Assistant).

Originally, the Pretrial Program was established as a two-year pilot project, funded by county funds and expanded with a state grant. There are approximately \$2,000,000 of grant funds remaining, available for use to support a portion of a third year (position costs only for approximately half of the year), leaving a shortfall for positions in the amount of \$2,171,756 and operational expenses (for training, contracts, technical support, vehicle costs, computers, software, maintenance, services, and office supplies/equipment) in the amount of \$204,794. Because the available grant funding is significantly less than the amount that was available last fiscal year and it will cease in FY 2021-22, this is a categorical reduction.

Juvenile Court

Program Overview

Juvenile Court Services is responsible for the investigation and preparation of pre-disposition social history reports for the Juvenile Court, pursuant to section 280 and 281 of the Welfare and Institutions Code. The Division is also mandated to process juvenile offenders booked into the Youth Detention Facility and/or issued citations by law enforcement agencies, pursuant to sections 628.1, 631, 632, 653 of the Welfare and Institutions Code.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$12,186,966	\$12,517,777	\$330,811	2.7%
Services & Supplies	\$1,254,965	\$1,265,224	\$10,259	0.8%
Intrafund Charges	\$150,233	\$146,090	\$(4,143)	(2.8)%
Total Expenditures / Appropriations	\$13,592,164	\$13,929,091	\$336,927	2.5%
Semi Discretionary Reimbursements	\$(3,489,546)	\$(4,262,288)	\$(772,742)	22.1%
Total Reimbursements	\$(3,489,546)	\$(4,262,288)	\$(772,742)	22.1%
Net Financing Uses	\$10,102,618	\$9,666,803	\$(435,815)	(4.3)%
Revenue				
Intergovernmental Revenues	\$3,284,082	\$2,870,088	\$(413,994)	(12.6)%
Total Revenue	\$3,284,082	\$2,870,088	\$(413,994)	(12.6)%
Net County Cost	\$6,818,536	\$6,796,715	\$(21,821)	(0.3)%
Positions	62.1	62.1	—	—%

Summary of Changes

The Recommended Budget reflects a \$336,927 (2.5%) increase in total appropriations, a \$772,742 (22.1%) increase in reimbursements, a \$413,994 (12.6%) decrease in revenue, and a \$21,821 (0.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is largely due to increases in salary and benefit costs related to COLAs, retirement benefit increases, and salary savings decreases.

The increase in reimbursements is due to increased Proposition 172 funds.

The decrease in revenue is due to a reduction in eligible costs for Title IV-E Traditional funding and Title IV-E Transition funding, which is a roll-over from the prior year. Title IV-E Transition funding ended in FY 2020-21.

Juvenile Field Operations

Program Overview

Juvenile Field Operations monitors juvenile offenders placed on probation in the community as well as those released from custody on home supervision and electronic monitoring.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$16,355,077	\$15,892,561	\$(462,516)	(2.8)%
Services & Supplies	\$4,953,696	\$5,125,735	\$172,039	3.5%
Other Charges	—	—	—	—%
Equipment	\$5,000	\$3,500	\$(1,500)	(30.0)%
Intrafund Charges	\$306,766	\$464,210	\$157,444	51.3%
Total Expenditures / Appropriations	\$21,620,539	\$21,486,006	\$(134,533)	(0.6)%
Semi Discretionary Reimbursements	\$(14,056,427)	\$(16,310,022)	\$(2,253,595)	16.0%
Other Reimbursements	\$(408,580)	\$(437,924)	\$(29,344)	7.2%
Total Reimbursements	\$(14,465,007)	\$(16,747,946)	\$(2,282,939)	15.8%
Net Financing Uses	\$7,155,532	\$4,738,060	\$(2,417,472)	(33.8)%
Revenue				
Intergovernmental Revenues	\$1,672,096	\$1,283,224	\$(388,872)	(23.3)%
Total Revenue	\$1,672,096	\$1,283,224	\$(388,872)	(23.3)%
Net County Cost	\$5,483,436	\$3,454,836	\$(2,028,600)	(37.0)%
Positions	78.0	74.0	(4.0)	(5.1)%

Summary of Changes

The Recommended Budget reflects a \$134,533 (0.6%) decrease in total appropriations, a \$2,282,939 (15.8%) increase in reimbursements, a \$388,872 (23.3%) decrease in revenue, and a \$2,028,600 (37.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Increases in salary and benefit costs related to COLAs, increases to retirement benefits, and reductions in salary savings.
- Deletion of 4.0 FTE vacant positions in the base budget including 1.0 FTE Supervising Probation Officer, 2.0 FTE Senior Deputy Probation Officers, and 1.0 FTE Deputy Probation Officer as a result of reduced service level needs.

- Increases in services and supplies largely due to allocated cost increases.
- Increases in intrafund charges for support staff cost increases from other departments.

The increase in reimbursements is due to increases in Juvenile Probation Activities funding, Juvenile Reentry Grant funding, Youthful Offender Block Grant funding, and Juvenile Justice Crime Prevention Grant funding.

The decrease in revenue is due to:

- A decrease in one-time Juvenile Justice Crime Prevention Act Realignment funding backfill.
- A decrease in Commercially Sexually Exploited Children funding allocation.
- A decrease in Title IV-E funding due to a reduction in eligible costs for Title IV-E Traditional funding and Title IV-E Transition funding, which is from the prior year. Title IV-E Transition funding ended in FY 2020-21.
- An increase in Youth Reinvestment Grant funding due to rollover of unspent grant funds from the prior year.

Placement

Program Overview

The **Placement** Division is responsible for the supervision of juvenile offenders who have been committed to a placement program by the Juvenile Delinquency Court. The Probation Department is charged with facilitating appropriate placement of minors in group homes, residential treatment centers and programs out-of-state. In recent years, there has been a concerted effort on reducing the number of minors sent to out-of-home placement.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,213,992	\$5,330,099	\$116,107	2.2%
Services & Supplies	\$909,841	\$912,899	\$3,058	0.3%
Intrafund Charges	\$218,137	\$208,859	\$(9,278)	(4.3)%
Total Expenditures / Appropriations	\$6,341,970	\$6,451,857	\$109,887	1.7%
Semi Discretionary Reimbursements	\$(4,443,864)	\$(4,687,188)	\$(243,324)	5.5%
Total Reimbursements	\$(4,443,864)	\$(4,687,188)	\$(243,324)	5.5%
Net Financing Uses	\$1,898,106	\$1,764,669	\$(133,437)	(7.0)%
Revenue				
Intergovernmental Revenues	\$1,089,624	\$973,505	\$(116,119)	(10.7)%
Total Revenue	\$1,089,624	\$973,505	\$(116,119)	(10.7)%
Net County Cost	\$808,482	\$791,164	\$(17,318)	(2.1)%
Positions	25.0	25.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$109,887 (1.7%) increase in total appropriations, a \$243,324 (5.5%) increase in reimbursements, a \$116,119 (10.7%) decrease in revenue, and a \$17,318 (2.1%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is mostly due to net increases in salary and benefit costs related to COLAs, increases to retirement benefits, and reductions in salary savings.

The increase in reimbursements is due to an increase of Juvenile Probation Activities and Mitigation of Group Home Visits allocations.

The decrease in revenue is due to:

- A decrease in State funding allocations for Resource Family Activities and Child and Family Teams.

- A decrease in Title IV-E funding due to a reduction in eligible costs for Title IV-E Traditional funding and Title IV-E Transition funding, which is from the prior year. Title IV-E Transition funding ended in FY 2020-21.

Youth Detention Facility

Program Overview

The **Youth Detention Facility (YDF)** provides safe and secure detention of youth who are awaiting appearances in court, serving custody commitments, or pending placement or transfers to other programs.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$35,963,726	\$39,121,856	\$3,158,130	8.8%
Services & Supplies	\$10,859,681	\$10,860,671	\$990	0.0%
Intrafund Charges	\$534,674	\$482,842	\$(51,832)	(9.7)%
Total Expenditures / Appropriations	\$47,358,081	\$50,465,369	\$3,107,288	6.6%
Semi Discretionary Reimbursements	\$(15,508,126)	\$(18,017,743)	\$(2,509,617)	16.2%
Other Reimbursements	—	—	—	—%
Total Reimbursements	\$(15,508,126)	\$(18,017,743)	\$(2,509,617)	16.2%
Net Financing Uses	\$31,849,955	\$32,447,626	\$597,671	1.9%
Revenue				
Intergovernmental Revenues	\$228,000	\$2,104,169	\$1,876,169	822.9%
Miscellaneous Revenues	\$167,000	\$166,000	\$(1,000)	(0.6)%
Total Revenue	\$395,000	\$2,270,169	\$1,875,169	474.7%
Net County Cost	\$31,454,955	\$30,177,457	\$(1,277,498)	(4.1)%
Positions	203.0	197.0	(6.0)	(3.0)%

Summary of Changes

The Recommended Budget reflects a \$3,107,288 (6.6%) increase in total appropriations, a \$2,509,617 (16.2%) increase in reimbursements, a \$1,875,169 (474.7%) increase in revenue, and a \$1,277,498 (4.1%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to COLAs, increases to retirement benefits, and reductions in salary savings.
- Deletion of 12.0 FTE positions in the base budget as the resident populations remain low.
- Recommended growth of \$1,934,379 detailed later in this section.

The increase in reimbursements is due to increased Proposition 172 funding.

The increase in revenue is due to Recommended growth of \$1,876,169 detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Probation - Division of Juvenile Justice (DJJ) Realignment					
	1,934,379	—	1,876,169	58,210	12.0

Senate Bill 823 (Division of Juvenile Justice (DJJ) Realignment) establishes a phased approach to the closure of California’s DJJ, raising the age of local jurisdiction to 23 for juvenile WIC 707 (b) offenses and 25 for adjudicated offenses in adult court. Youth already committed to DJJ will remain in their care and custody, but the State will no longer receive new commitment referrals effective July 1, 2021. To help offset this shift in responsibility, counties will receive some resources to continue supervision and deliver services to this population.

The new program will be supported by 12.0 FTE existing positions (2.0 FTE Deputy Probation Officers and 10.0 Assistant Probation Officers) and will require funding for services, supplies, and equipment. The positions will be fully funded and operational costs will be partially funded with state funds in the amounts of \$1,754,311 and \$121,858, respectively, totaling \$1,876,169, in FY 2021-22; this request includes \$58,210 in county costs to fully fund operations for this program. Operational expenses include contracts for treatment services with community based organizations in the amount of \$178,000 and workstation equipment in the newly opened unit’s office in the amount of \$2,068. Thereafter, we request base staffing and operational costs not supported by the annual state allocation be funded. If approved, the Department proposes to reinstate and reallocate the 12.0 FTE slated to be cut in the base to this program.

Budget Unit Functions & Responsibilities

The **Care in Homes and Institutions-Juvenile Court Wards** budget unit provides funding to house minors who commit serious and violent offenses pursuant to Section 707(b) of the Welfare and Institutions Code and are committed to the California Department of Corrections and Rehabilitation Division of Juvenile Justice by the Juvenile Court. The Probation Department is charged a fee for each commitment and is responsible for the payment of this mandatory County expense.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Care in Homes and Institutions	\$1,100,000	\$1,280,000	\$180,000	16.4%
Total Expenditures / Appropriations	\$1,100,000	\$1,280,000	\$180,000	16.4%
Net Financing Uses	\$1,100,000	\$1,280,000	\$180,000	16.4%
Net County Cost	\$1,100,000	\$1,280,000	\$180,000	16.4%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	\$1,100,000	\$1,280,000	\$180,000	16.4%
Total Expenditures / Appropriations	\$1,100,000	\$1,280,000	\$180,000	16.4%
Net Financing Uses	\$1,100,000	\$1,280,000	\$180,000	16.4%
Net County Cost	\$1,100,000	\$1,280,000	\$180,000	16.4%

Summary of Changes

The Recommended Budget reflects a \$180,000 (16.4%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to the projected increase in the average number of wards housed by the Division of Juvenile Justice (DJJ). The average number of wards to be housed by DJJ is projected to be 54 per month. In FY 2020-21, the estimated average number of wards to be housed by DJJ was projected to be 42 per month.

Due to new legislation (Senate Bill 823), effective July 1, 2021, DJJ will generally no longer accept new referrals to house youth. Instead, the state will realign youth referred to DJJ by Juvenile Court to counties. Youth who were referred to DJJ prior to July 1, 2021, however, will remain housed at DJJ until their release, transfer to state prison, or the closure of DJJ.

Budget Unit Functions & Responsibilities

The **Veteran's Facility** budget unit provides General Fund financing for the Veteran's Services Meeting Hall located on Stockton Boulevard. The Veterans' Affiliated Council, which consists of numerous Veterans' organizations, utilizes this facility.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Veteran's Facility	\$16,452	\$16,452	—	—%
Total Expenditures / Appropriations	\$16,452	\$16,452	—	—%
Net Financing Uses	\$16,452	\$16,452	—	—%
Net County Cost	\$16,452	\$16,452	—	—%

Budget Unit – Budget by Object

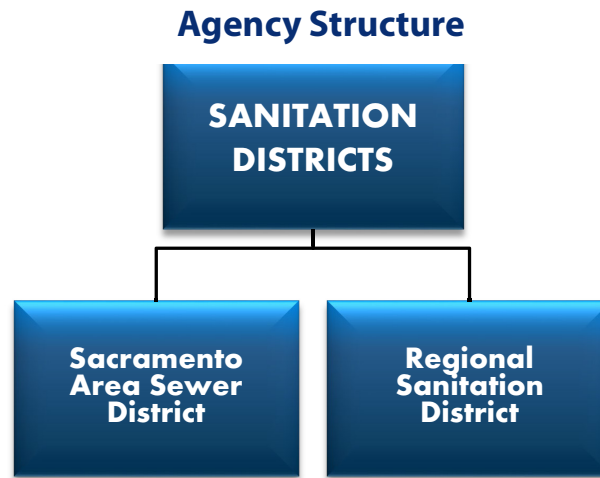
	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$16,452	\$16,452	—	—%
Total Expenditures / Appropriations	\$16,452	\$16,452	—	—%
Net Financing Uses	\$16,452	\$16,452	—	—%
Net County Cost	\$16,452	\$16,452	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

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Sacramento Area Sewer Operations	BU 3005000	J-6



The mission of the Sanitation Districts Agency (SDA) is to protect and enhance public health and the environment through safe collection, conveyance and treatment of wastewater in the Sacramento region. The Agency provides the staffing and labor to oversee and carryout the goals and missions of the Sacramento Area Sewer District (SASD) and the Sacramento Regional County Sanitation District (Regional San), including the operation of the Sacramento Regional Wastewater Treatment Plant (SRWTP).

The Agency consists of five departments whose directors are responsible for the day to day activities to operate and maintain more than 3,000 miles of mainline pipe, 1,400 miles of lower lateral pipe, 117 pump stations, 169 miles of interceptor pipelines, and the SRWTP. The Directors also oversee the master planning process and the plan, design, and construction of capital projects that are not included in the County's budget but in a separate budget document for SASD and Regional San, respectively.

The Agency utilizes Sacramento County employees, however is governed by separate boards. Therefore, only salary and benefit costs are included in the Sacramento County Budget.

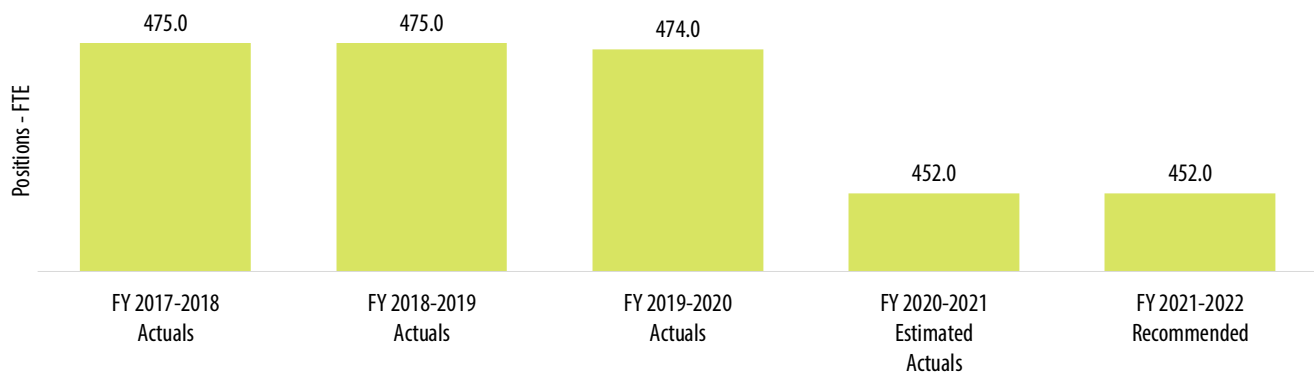
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
General Fund Total						
261A	3028000	Sacramento Regional Sanitation District	\$67,736,296	\$67,736,296	—	452.0
267A	3005000	Sacramento Area Sewer Operations	\$46,910,998	\$46,910,998	—	324.0
Non-General Fund Total			\$114,647,294	\$114,647,294	—	776.0
Grand Total			\$114,647,294	\$114,647,294	—	776.0

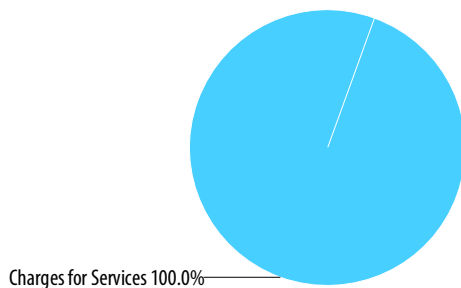
Department Structure
Ruben Robles, Director



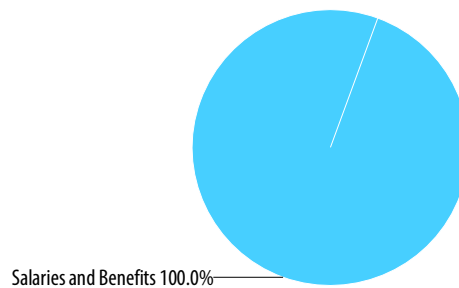
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento Regional County Sanitation District** (Regional San) is governed by a 17-member Board of Directors comprised of the Sacramento County Board of Supervisors; a member from the Yolo County Board of Supervisors; and one or more members of the city councils of the cities of Sacramento, Folsom, Citrus Heights, Rancho Cordova, Elk Grove, and West Sacramento.

Goals

- To protect public health
- To protect the environment
- Conveying, treating, and recovering resources from wastewater responsibly and cost-effectively

Accomplishments

- Regional San froze the customers' monthly rate at \$37. Rates are not expected to increase for several more years.
- Regional San continues to upgrade the SRWTP via the EchoWater Project. When the upgrades are completed, the SRWTP will be the largest advanced wastewater treatment facility in the Western United States.
- Regional San continues to make significant progress on the Harvest Water Program, one of the largest water recycling projects in California. An average 50,000-acre foot per year of highly treated recycled water will be delivered to an estimated 16,000 acres of agricultural and habitat conservation lands in southern Sacramento County.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Regional San - Services Support	\$67,371,499	\$67,736,296	\$364,797	0.5%
Total Expenditures / Appropriations	\$67,371,499	\$67,736,296	\$364,797	0.5%
Net Financing Uses	\$67,371,499	\$67,736,296	\$364,797	0.5%
Total Revenue	\$67,371,499	\$67,736,296	\$364,797	0.5%
Use of Fund Balance	—	—	—	—%
Positions	452.0	452.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$67,371,499	\$67,736,296	\$364,797	0.5%
Services & Supplies	—	—	—	—%
Other Charges	—	—	—	—%
Equipment	—	—	—	—%
Appropriation for Contingencies	—	—	—	—%
Total Expenditures / Appropriations	\$67,371,499	\$67,736,296	\$364,797	0.5%
Net Financing Uses	\$67,371,499	\$67,736,296	\$364,797	0.5%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Charges for Services	\$67,371,499	\$67,736,296	\$364,797	0.5%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	\$67,371,499	\$67,736,296	\$364,797	0.5%
Use of Fund Balance	—	—	—	—%
Positions	452.0	452.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$364,797 (0.5%) increase in total appropriations and revenue from the prior adopted year Adopted Budget.

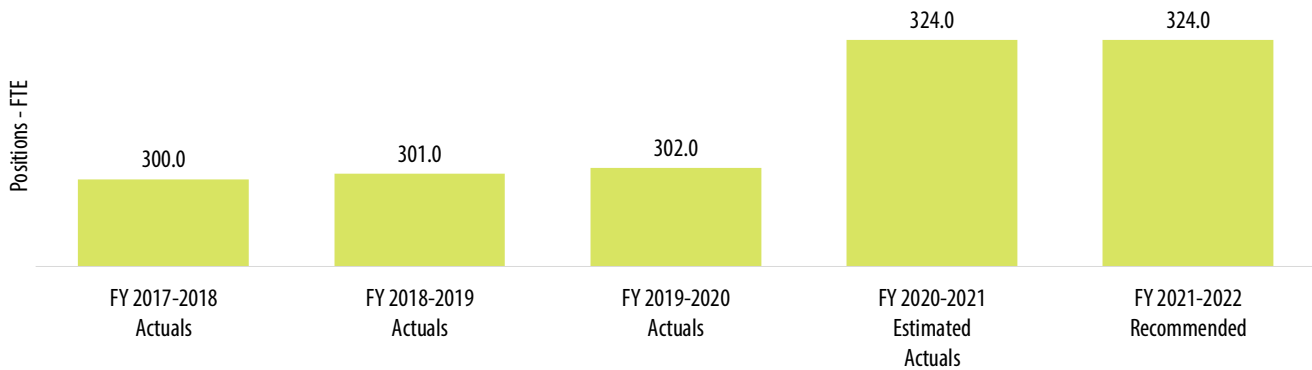
The increase in total appropriations is due to increases in salary and benefit costs related to cost of living adjustments and increases in employer retirement contributions.

The increase in revenue is due to an increase in monthly service charge revenue resulting from a growth rate of 0.5%.

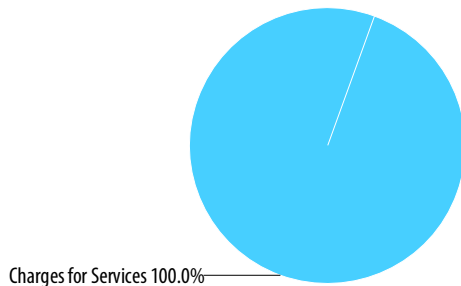
Department Structure
Prabhakar Somavarapu, Agency Administrator



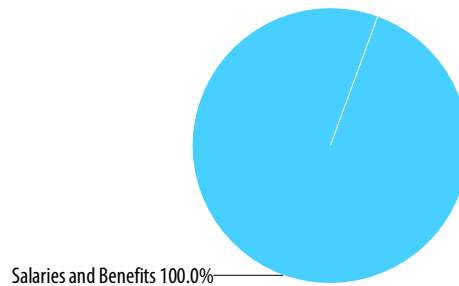
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento Area Sewer District** (SASD) is governed by a Board of Directors comprised of the Sacramento County Board of Supervisors and a member of the city councils and the cities of Sacramento, Folsom, Citrus Heights, Rancho Cordova, and Elk Grove.

Goals

- To protect public health
- To protect the environment
- Efficiently and effectively collect sewerage for our community

Accomplishments

- SASD has not had a rate increase for ten consecutive years, and rates are not expected to increase for several more years.
- In 2020, SASD met or exceeded performance targets for all seven service levels.
- Several critical rehabilitation and construction projects, including the Mission Trunk Sewer Project, Sailor Bar Pump Station Rehabilitation, Capitola Pump Station Replacement Project and the Highlands Sewer Relief Project, are currently taking place and the projects are progressing according to schedule.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
SASD - Sanitation Services Support	\$46,425,586	\$46,910,998	\$485,412	1.0%
Total Expenditures / Appropriations	\$46,425,586	\$46,910,998	\$485,412	1.0%
Net Financing Uses	\$46,425,586	\$46,910,998	\$485,412	1.0%
Total Revenue	\$46,425,586	\$46,910,998	\$485,412	1.0%
Use of Fund Balance	—	—	—	—%
Positions	324.0	324.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$46,425,586	\$46,910,998	\$485,412	1.0%
Services & Supplies	—	—	—	—%
Other Charges	—	—	—	—%
Equipment	—	—	—	—%
Appropriation for Contingencies	—	—	—	—%
Total Expenditures / Appropriations	\$46,425,586	\$46,910,998	\$485,412	1.0%
Net Financing Uses	\$46,425,586	\$46,910,998	\$485,412	1.0%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Charges for Services	\$46,425,586	\$46,910,998	\$485,412	1.0%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	\$46,425,586	\$46,910,998	\$485,412	1.0%
Use of Fund Balance	—	—	—	—%
Positions	324.0	324.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$485,412 (1.0%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to increases in salary and benefit costs related to cost of living adjustments and increases in employer retirement contributions.

The increase in revenue is due to an increase in monthly service charge revenue resulting from a growth rate of 0.5%.

Glossary of Terms

A

A-87 - This alpha/numeric designation refers to those costs allocated to county departments under the Countywide Cost Plan to cover central administrative and overhead expenses.

ACCOUNT - A classification of expenditure or revenue. Example: "Mail/Postage Charges" is an account in "Services & Supplies".

ACCRUAL BASIS - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

ACTIVITY - A specific line of work performed to accomplish a function for which a governmental unit is responsible. This designation is required by the State Controller. Example: "Protective Inspection" is an activity performed in discharging the "Public Protection" function.

ACTUAL - Amounts actually expended or received.

ACTUARIALLY - Relating to statistical calculation especially of life expectancy.

ADOPTED - Amounts adopted by the Board of Supervisors.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. Note: An appropriation usually is time limited and must be expended before that deadline.

APPROPRIATION LIMITS - Refers to the Gann Initiative (Proposition 4 on the November 1979 ballot), which imposed limits on the allowable annual appropriations of the State, schools, and most local agencies; limit is generally prior-year appropriations factored by per capita cost increases and population changes.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying property taxes.

ASSESSMENT (Real Property) - The discovery, valuation and enrollment of all taxable real property. Personal property includes activities related to the valuation of business property, aircraft and other miscellaneous taxable personal property.

ASSESSMENT APPEALS (Real Property) - Reviewing the assessment, contacting the property owner, preparing a stipulation or rebuttal, and defending the assessor's opinion of value at Assessment Appeal Board Hearings.

AVAILABLE FINANCING - All the means of financing a budget (current property taxes, miscellaneous revenues, and fund balance—except for encumbered reserves).

AVAILABLE FUND BALANCE - The amount of fund balance available to finance the budget after deducting encumbrances and reserves.

B

BALANCED BUDGET - A budget in which the expenditures incurred during a given period are matched by revenues and/or current expenditures are equal to receipts.

BOND - A long-term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BUDGET - The planning and controlling document for financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year.

BUDGET CALENDAR - The schedule of key dates that the County follows in the preparation and adoption of the budget.

BUDGET DOCUMENT - Written instrument used by the budget-making authority to present a comprehensive financial program.

BUDGET SUMMARY SCHEDULES - The schedules provide summary and detailed information on financing requirements/uses, and available financing.

BUDGET UNIT - The lowest entity in the budget hierarchy including all accounts for which a legal appropriation is approved by the Board of Supervisors. A department or agency may have one or more budget units assigned to it. Each budget unit is a collection of account numbers necessary to fund a certain division or set of goal-related functions.

BUDGETARY ACCOUNTS - Accounts used to enter the formally adopted annual operating budget into the general ledger as part of the management control technique of formal budgetary integration.

BUDGETARY BASIS - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

BUDGETARY CONTROL - The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

BUDGETED POSITIONS - A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one individual working full-time for one year. This provides the ability to make analytical comparisons.

C

CAPITAL BUDGET - A plan of proposed capital outlays and the means of financing them.

CAPITAL CONSTRUCTION FUND - Used to account for expenditures on buildings, construction, and land acquisition.

CAPITAL EXPENDITURES - Expenditures resulting in the acquisition of or addition to the government's general fixed assets.

CAPITAL IMPROVEMENTS - Expenditures related to the acquisition, expansion or rehabilitation of major fixed assets (e.g., land, building, and equipment related to construction).

CAPITAL IMPROVEMENTS PLAN (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

CAPITAL LEASE - An agreement that conveys the right to use property, plant or equipment, usually for a stated period of time.

CAPITAL PROJECT - Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc. Capital projects may include the acquisition of heavy equipment and machinery or rolling stock using capital funding sources.

CAPITAL PROJECTS FUND - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

CAPITALIZATION POLICY - The criteria used by a government to determine which outlays should be reported as fixed assets.

CASH BASIS - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

CASH WITH FISCAL AGENT - An asset account reflecting deposits with fiscal agents, such as commercial banks, for the payment of bond principal and interest.

CONSUMER PRICE INDEX (CPI) - Statistical measure of change, over time, in the prices of goods and services in major expenditure groups--such as food, housing, apparel, transportation, and health and recreation--typically purchased by urban consumers. Essentially it measures the purchasing power of consumers' dollars by comparing what a sample "market basket" of goods and services costs today with what the same sample market basket cost at an earlier date.

CONTINGENCY - An amount of money appropriated for unforeseen expenditures. It is limited to not more than 15.0 percent of the appropriations in any fund.

COST - The estimated expenditure for a particular resource.

COST ACCOUNTING - The method of accounting that provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

COST ALLOCATION - Methodology for identifying and allocating overhead (indirect) costs incurred by central services departments to direct cost programs.

COST ALLOCATION PLAN - This plan, established under federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CAO, County Counsel) to those departments performing functions supported by federal/state funds.

COST OF GOODS SOLD - Items purchased for resale or reissue. Examples: aviation gasoline; paper; and other supplies.

COST-OF-LIVING ADJUSTMENT (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

COUNTYWIDE FUNDS - Operating funds of the County accounting for expenditures and revenues or countywide activities.

COUNTYWIDE PROGRAMS - Programs that benefit all areas of the County, both within city limits and outside city limits. (Examples are: Health Care, Social Services, and the County Jail.)

CURRENT REVENUE - Revenues of a governmental unit that are available to meet expenditures of the current fiscal year.

D

DEBT SERVICE FUND - Established to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

DEFICIT - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached.

DEPARTMENT - An organizational device used by county management to group programs of a like nature.

DEPRECIATION - (1) Expiration in the service life of fixed assets, other than wasting assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset, other than a wasting asset, charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is

charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DESIGNATED FUND BALANCE - portion of an unreserved fund balance that has been 'earmarked' by the chief executive officer or the legislative body for specified purposes.

DESIGNATION - An account containing money set aside by the Board of Supervisors for a specific future use. Money in a designation is earmarked for a specific use, but may not be legally restricted to that use.

DISAGREED ITEM - Difference in estimates for the following fiscal year between the submitting department's request and the County Executive's recommendations must be submitted in writing by law. Unless the department withdraws such requests, they are shown in the budget document as 'Disagreed Items'.

DISCRETIONARY REVENUE - Monies that are not legally earmarked by the State or Federal government for a specified program or use. Included in this category are a part of motor vehicle fees, sales and use taxes, business license and utility user taxes, and property taxes.

DIVISION - Activities within a department grouped together on the basis of common objectives. The basic unit of the program budget is organized as follows: Functional Area, Department, Division, and Section or Index.

E

EARMARKED - Revenues designated by statute or Constitution for a specified purpose.

EMPLOYEE BENEFITS - Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life

insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

ENCUMBRANCES - An obligation in the form of a purchase order, contract, or other commitment which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases reserves are carried over into succeeding fiscal years.

ENTERPRISE FUND - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case, the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

EQUIPMENT - Tangible property of a more or less permanent nature, other than land or buildings and improvements thereon. Examples are machinery, tools, trucks, cars, furniture and furnishings.

EX - Exempt

EXPENDITURE - Use of an appropriation to purchase goods and services (including services of employees) necessary to carry out the responsibilities of a department or organization.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES - Outflows or other using up of assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

EXTRA HELP POSITION - A non-regular, temporary position created to meet a peak workload or other unusual work situation; can include seasonal or recurrent intermittent employment.

F

FIDUCIARY FUND TYPE - The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

FINAL BUDGET - Approved legal spending plan for a fiscal year. In Sacramento County, the Board of Supervisors is responsible for approving, by resolution, a final budget each year following the close of public budget hearings. The Board must approve a Final Budget by October 2 each year. State law allows for the extension of this date.

FINANCING REQUIREMENTS - Total needs requiring financing for the fiscal year.

FINANCING USES CLASSIFICATION - Major categories of expenditures as classified by law. These categories are defined by the State Controller.

FISCAL YEAR - Twelve-month period for which a budget is prepared. In Sacramento County, the fiscal year is July 1 to June 30.

FISH AND GAME FUND - Accounts for all the fish and game fines collected by the courts. Expenditures from this fund must be for game and wildlife propagation and education.

FIXED ASSETS - Long-lived tangible assets obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include buildings, equipment, improvements other than buildings and land. In the private sector, these assets are referred to most often as property, plant and equipment.

FULL TIME EQUIVALENT (FTE) POSITION - A full or part-time position converted to a decimal equivalent of a full-time position based on 2,080 hours per year (a 40 hour week). For example, an extra-help laborer working for four months or 690 hours, would be equivalent to .33 of a full-time position.

FUNCTION - A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. These designations are specified by the State Controller. Example: "Public Protection" is a function.

FUND - Independent fiscal and accounting entity with a self-balancing set of accounts. Examples are the General Fund, Special Revenue Funds, Capital Projects, Enterprise, and Internal Service Funds.

FUND BALANCE - In accounting terms, it is the net of fund assets minus fund liabilities. In simple non-accounting terms, ignoring such things as loans, designations, and reserves, and considering that what we are often after is the amount of money available at the end of the year, fund balance can be considered the beginning fund balance + actual revenues – actual expenditures.

FUND EQUITY - It is the net of accumulated revenue and expenses from previous years. Entries to this series of General Ledger (G/L) accounts are made only at year-end by the General Ledger System when the revenue and expenses of the current year are closed out into one of these G/L accounts.

FUND TYPE - Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

G

GENERAL LEDGER - A book of final entry summarizing all of the entity's financial transactions, through offsetting debit and credit amounts.

GENERAL FUND - The major countywide fund. The fund used to account for all financial resources, except those required to be accounted for in another fund.

GENERAL OBLIGATION BOND - A bond whose repayment is guaranteed by pledging all the assets and revenues of a governmental agency.

GENERAL RESERVE - A separate fund or equity restriction within a fund to provide for dry period financing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB.

GOVERNMENTAL ACCOUNTING - The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governments.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) - The authoritative accounting and financial reporting standard-setting body for government entities.

GOVERNMENTAL FUND TYPES - Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities – except those accounted for in proprietary funds and fiduciary funds. In essence, these funds are accounting segregation of financial resources. The measurement focus in these fund types is on the determination of financial position and changes in financial position (sources, uses and balances of financial resources), rather than on net income determination. The statement of revenues, expenditures and changes in fund balance is the primary governmental fund type operating statement. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and capital projects.

GRANT - A contribution from one governmental unit to another, usually made for a specific purpose and time period. Example: "Nutrition Programs for the Elderly" are financed by the Federal Government and administered by the County.

I

IMPROVEMENTS - Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains and sewers.

INDIRECT COST - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. Includes support services like Budget Preparation, Accounting, Payroll Preparation, Treasury Management, Legal Services, and Human Resources (Personnel). See Cost Allocation Plan for further discussion.

INFRASTRUCTURE - The physical assets of the County (e.g., street, water, sewer, public buildings and parks).

INTERFUND CHARGES - A transfer of costs from departments in other funds.

INTERFUND REIMBURSEMENTS - Payment received for services rendered to departments in other funds.

INTER-GOVERNMENTAL REVENUE - Funds received from Federal, State and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

INTERNAL SERVICE FUND - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INTRAFUND CHARGES - A transfer of costs to the operating units within the same fund.

INTRAFUND REIMBURSEMENTS - Payment received for services rendered to other operating units within the same fund.

L

LAND - A fixed asset account which reflects the cost of land owned by a government.

LEGAL LEVEL OF BUDGETARY CONTROL - The level at which spending in excess of budgeted amounts would be a violation of law.

LEVEL OF BUDGETARY CONTROL - One of the three possible levels of budgetary control and authority to which organizations, programs, activities and functions may be subject. These levels of budgetary control are (a) appropriated budget, (b) legally authorized nonappropriated budget review and approval process, which is outside the appropriated budget process or (c) nonbudgeted financial activities, which are not

subject to the appropriated budget and the appropriation process or to any legally authorized nonappropriated budget review and approval process, but still are relevant for sound financial management and oversight.

LIBRARY FUND - Accounts for revenues to and expenditures by the Libraries in the unincorporated areas of the County.

LOCAL TAX REVENUES (USE OF) - Discretionary, general purpose revenues received by the General Fund. The largest components of local tax revenue are property tax revenue, sales tax revenue, and motor vehicle fees collected by the State and distributed to counties in lieu of local property taxes.

LONG-TERM DEBT - Debt with a maturity of more than one year after the date of issuance.

M

MAINTENANCE OF EFFORT - A federal and/or state requirement that the County provide a certain level of financial support for a program from local tax revenues. The amount of support is referred to as the Maintenance of Effort (MOE) level.

MANDATED PROGRAMS - Mandated programs are those programs and services that the County is required to provide by specific state and/or federal law.

MATCH - The term "match" refers to the percentage of local discretionary county monies in the General Fund, which, by law, must be used to match a certain amount of state and/or federal funds. For example, for the majority of welfare aid payments, the County must match every \$95 state dollars they receive, with \$5 dollars from the County's General Fund.

MISSION STATEMENT - A succinct description of the scope and purpose of a county department.

MODIFIED ACCRUAL - The County's basis of accounting for governmental and expendable trust funds. The accrual basis of accounting adapted to the government fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual, that is when they become both 'measurable' and 'available to finance expenditures of the current period.' 'Available' means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Generally, expenditures are recognized when the fund liability is incurred. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

N

NET COUNTY COST - The difference, for General Fund budgets, between budgeted appropriations and departmental revenue. The dollar difference is funded by local tax revenues. The amount of the operation financed by discretionary sources, principally property taxes.

O

OBJECT - A major category of appropriation. Example: "Salaries and Employee Benefits" (Object 10) and "Services & Supplies" (Object 20).

OBLIGATIONS - Amounts that the County may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

OPERATING EXPENDITURE FUNDS - Resources derived from recurring revenue sources to finance operating expenditures and pay as you go capital expenditures.

OPERATING TRANSFERS - Interfund and Intrafund transfers other than residual equity transfers (e.g., legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended).

OTHER CHARGES - A payment to an agency, institution, or person outside the County Government. Example: "Medi-Cal contributions".

OTHER FINANCING SOURCES - Governmental fund general long-term debt proceeds, amounts equal to the present value of minimum lease payments arising from capital leases, proceeds from the sale of general fixed assets, and operating transfers in. Such amounts are classified separately from revenues on the governmental operating statement.

OTHER FINANCING USES - Governmental fund operating transfers out and the amount of refunding bond proceeds deposited with the escrow agent. Such amounts are classified separately from expenditures on the governmental operating statement.

P

PER CAPITA - Amount per individual.

PERMANENT POSITION - Any permanent position in the classified service that is required to be filled through certification, or by provisional appointment.

POSITION ALLOCATION - Documentation depicting the number and classification of regular full-time, regular part-time and limited term positions in the County, by department, as authorized by the Board of Supervisors.

PRE BASELINE - Before a known measurement or position used for performance measures.

PRIOR-YEAR ENCUMBRANCES - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a

part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminate.

PRIORITY - A ranking from most important to least important according to established criteria that may take into account the number of persons served, health and safety impacts, etc.

PROGRAM - Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the programs advance the project and organization toward a corresponding solution to a need or problem.

PROGRAM REALIGNMENT - Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include mental health, indigent health, foster care, welfare services, In-Home Supportive Services, certain juvenile justice programs and other miscellaneous programs. Revenue from increased vehicle license fees and sales taxes finances the increased county program shares.

PROPERTY TAX EXEMPTION - The processing of all homeowner, church and other types of tax exemptions.

PROPOSED BUDGET - The working county budget/document for the fiscal year as proposed by the County Executive to the Board of Supervisors based on county department requests. Approval of this document does not generally allow expenditures for new programs or fixed assets.

PROPOSITION 13 - A tax limitation initiative approved by the voters in 1978. Proposition 13 provided for (1) a 1.0 percent tax limit exclusive of tax rates to repay existing voter-approved bonded indebtedness; (2) assessment restrictions establishing 1975 level values for all property with allowable increase of 2.0 percent annually and reappraisal to current value upon change in ownership and new construction; (3) a two-thirds

vote requirement to increase state taxes; and (4) a two-thirds vote of the electorate for local agencies to impose 'special taxes'.

PROPRIETARY FUND TYPES - Sometimes referred to as income determination or commercial type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds. The GAAP used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position. However, where the GASB has issued pronouncements applicable to those entities and activities, they should be guided by these pronouncements.

R

REAL PROPERTY - Land and the structures attached to it.

RECOMMENDED/ADOPTED - Amounts recommended by the County Executive.

REIMBURSEMENT - Reimbursements are used to reimburse expenditures initially made by one agency/budget unit that are properly applicable to another agency/budget unit within or between certain government funds.

RENDERING DEPARTMENT - A department that provides services, for a fee, to another county department and is reimbursed through Intrafund or Interfund transfers.

REQUESTED - Amounts requested by departments.

REQUIREMENTS - Finance uses plus changes in reserves.

RESERVE - An amount in a fund used to meet cash requirements, emergency expenditures, or future defined requirements. A reserve is not an appropriation, and there is no limitation on the amount of reserve that can be established. An account that contains money set aside for a legally restricted specific future use.

RESERVED FUND BALANCE - Those portions of fund balance that are not appropriable for expenditure or that are legally segregated for a specific future use.

RESIDUAL EQUITY TRANSFERS - Nonrecurring or non-routine transfers of equity between funds (e.g., contributions of Enterprise or Internal Service Fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or other fund.

RESOLUTION - An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

RETAIL SALES TAX - A tax levied on the sale of goods or services to the consumer.

RETAINED EARNINGS - The accumulated earnings of an enterprise or internal service fund.

RETIRED ANNUITANT - A retired annuitant, as defined by Government Code Section 20012, is a former employee of either the State or public agency that contracts with the Public Employees Retirement System and who is receiving a retirement allowance.

REVENUE - Income from taxes, fees, and other charges, Federal or State government, excluding Interfund transfers, fund balance, or debt issuance proceeds.

ROAD FUND - Accounts for expenditures on road, street, and bridge construction and improvements.

S

SALARIES AND EMPLOYEE BENEFITS - Accounts which establish expenditures for employee-related costs.

SALARY SAVINGS - The dollar amount of salaries that can be expected to be saved due to vacancies and turnover of employees.

SCHEDULE - A listing of financial data in a form and manner prescribed by the State.

SECURED ROLL - Assessed value of real property, such as land, buildings, secured personal property, or anything permanently attached to land as determined by each County Assessor.

SECURED TAXES - Taxes levied on real properties in the County which must be "secured" by lien on the properties.

SELF-INSURANCE FUND - A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

SERVICES AND SUPPLIES - Accounts which establish expenditures for most of the operating expenses of county departments and programs.

SINGLE AUDIT - An audit performed in accordance with the Single Audit Act of 1984 and Office of Management and Budget (OMB) Circular A-128, Audits of State and Local Governments. The Single Audit Act allows or requires governments (depending of the amount of federal assistance received) to have one audit performed to meet the needs of all federal agencies.

SOURCE OF REVENUE - Revenues are classified according to their source or point of origin.

SPECIAL ASSESSMENTS - Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners who receive a direct benefit.

SPECIAL DISTRICT - An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, hospital districts, fire protection districts, transit authorities, port authorities and electric power authorities.

SPECIAL REVENUE FUND - A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes. GAAP only require the use of special revenue funds when legally mandated.

SUBJECT - A subcategory of appropriations, sometimes referred to as a "line item".

SUBVENTION - Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County. Example: most of the county welfare programs are financed by state and federal income taxes. The County expends the money and is reimbursed by state and federal subventions.

SUPPLEMENTAL TAX ROLL - A result of legislation enacted in 1983 and requires an assessment of property when change to the status of the property occurs, rather than once a year, as was previously the case.

T

TAX LEVY - The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

TAX RELIEF SUBVENTIONS - Funds ordinarily paid to compensate for taxes lost because of tax relief measures, such as homeowners' exemption.

TAXES - Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

TEETER PLAN - Also known as the Alternate Method of Tax Apportionment. A plan whereby one hundred percent of the secured property taxes levied are apportioned to eligible agencies instead of the historical practice of apportioning one hundred percent of taxes that have been collected. This allows the County to finance all delinquent property taxes.

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

TRANSIENT-OCCUPANCY TAX (TOT) - A tax collected by a motel/hotel operator for a percentage of the room rent paid by each transient, which is then due the County.

TRUST AND AGENCY FUND - One of the seven fund types in governmental accounting.

TRUST FUNDS - Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

U

UNANTICIPATED REVENUE - The amount of revenues which had not been estimated in the budget and which are appropriated for expenditure or applied to the increase of specific reserves during the fiscal period.

UNDESIGNATED FUND BALANCE - That portion of a fund balance that is available for spending or appropriation and has not been 'earmarked" for specified purposes by the Chief Executive Officer or the legislative body.

UNENCUMBERED BALANCE - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

UNINCORPORATED AREA - Geographic portions of Sacramento County which are not within incorporated cities.

UNIT - Budget unit number and name.

UNRESERVED FUND BALANCE - That portion of a fund's balance that is not restricted for a specific purpose and is available for spending or general appropriation.

UNSECURED TAX - A tax on properties such as office furniture, equipment, and boats which are not located on property owned by the assessee.

USER DEPARTMENT - A department that receives services, which it pays for, from another county department, with payment made through Intrafund or Interfund transfers.