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The Community Services Agency departments provide:

- A wide variety of services to enhance the health, enjoyment and quality of life for the residents of Sacramento County;
- Utility, infrastructure and construction management services to other governmental agencies as well as to the residents of the Unincorporated Area of the County; and
- Operations and management of the County's airport system that serves the greater Sacramento region.

Community Services departments include:

Agricultural Commissioner/Sealer of Weights and Measures/Wildlife Services — Delivers a variety of services and regulatory programs including plant quarantine and pest exclusion, pest detection, pest management, and pesticide use enforcement. The Sealer regulates commercial weighing and measuring devices such as grocery scales, gas pumps, truck scales, and ensuring that full measure is provided in all packaged goods and through automatic checkout devices. Wildlife Services is a cooperative program with the United States Department of Agriculture and Sacramento County and provides for the control of non-domestic animals such as skunks, opossums, raccoons, beavers, coyotes and birds that pose a threat to human health or safety or cause damage to property or livestock.

Airport Enterprise/Capital Outlay - Plans, develops, operates and maintains four public use airport facilities in Sacramento County (Airport System). The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility).

Animal Care and Services – Operates the County Animal Shelter, issues dog and cat licenses, offers animal adoption services, provides field services, conducts low-cost rabies vaccination clinics, and notifies owners of impounded licensed animals and provides for redemption by owners.

Community Development – Provides a variety of services including but not limited to the review of development activity to ensure compliance with laws and codes. The Department helps ensure that new projects compliment the quality of life in the County. Divisions within the Department include Administrative

Services, Building Permits and Inspection, Code Enforcement, Construction Management, County Engineering, and Planning and Environmental Review.

Economic Development – is responsible for economic development matters within the County including the operation of the County’s Business Environmental Resource Center, and activities related to the redevelopment of the former McClellan and Mather Air Force Bases.

Regional Parks – Manages properties of the Regional Parks and Open Space system; educates the public about the use of leisure time activities and the cultural and natural history of the County; provides recreational activities to the general public and special populations of regional significance; manages three championship golf courses (Ancil Hoffman, Cherry Island and Mather); and oversees the long-term lease of Campus Commons Golf Course.

Transportation – Provides road maintenance and improvement services in the Unincorporated Area of the County. The department has three broad areas of responsibility including planning programs and design; pavement, bridge, roadside and landscape maintenance; and traffic operations.

Waste Management and Recycling – Provides for the development, operations and maintenance of the county’s solid waste management system. The services provided to all single family, duplex and some multiple family dwellings in the Unincorporated Area of the County include residential refuse collection, curbside collection of recyclables, and green waste collection. The department operates and maintains the county landfill, two transfer stations, and manages the operation of the landfill gas to energy facility.

Water Resources – Maintains the county storm drainage collection and potable water distribution systems and manages the operating divisions within Water Resources and its attendant districts. The department’s purpose is to protect, maintain, and enhance public health, safety and general welfare in the areas of drainage, flood control and provision of fresh water.

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	3210000	Agricultural Comm-Sealer Of Wts & Meas	\$5,877,966	\$5,877,966	\$1,656,132	26.0
001A	3220000	Animal Care Services	\$20,989,143	\$14,720,610	\$13,316,042	67.0
001A	5720000	Community Development	\$29,748,806	\$26,676,557	\$12,010,494	135.8
001A	3310000	Cooperative Extension	\$548,126	\$548,126	\$548,126	—
001A	4660000	Fair Housing Services	\$226,342	\$226,342	\$226,342	—
001A	6400000	Regional Parks	\$29,845,593	\$27,596,077	\$16,388,794	111.0
001A	3260000	Wildlife Services	\$193,989	\$193,989	\$165,969	—
021E	2151000	Development and Code Services	—	—	—	—
General Fund Total			\$87,429,965	\$75,839,667	\$44,311,899	339.8
001R	3220800	Animal Care-Restricted Revenues	\$393,200	\$393,200	\$262,200	—
001R	6410000	Parks-Restricted Revenues	\$2,817,255	\$2,817,255	\$1,380,565	—
001R	5728000	Planning Environment-Restricted Revenues	—	—	—	—
002A	6460000	Fish And Game Propagation	\$8,613	\$8,613	\$(927)	—
005A	2900000	Roads	\$212,783,352	\$182,796,253	\$81,464,019	—

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
005B	2960000	Department of Transportation	\$80,639,498	\$69,773,642	\$2,091,000	255.1
006A	6570000	Park Construction	\$18,741,724	\$18,268,861	\$8,195,896	—
018A	6470000	Golf	\$9,442,408	\$9,442,408	\$(700,057)	—
020A	3870000	Economic Development	\$93,865,656	\$58,556,990	\$40,916,421	16.0
021A	2150000	Building Inspection	\$24,537,644	\$24,537,644	\$5,348,930	—
021E	2151000	Development and Code Services	\$77,922,327	\$74,772,642	\$2,000,805	268.0
023A	3830000	Affordability Fee	\$3,500,000	\$3,500,000	—	—
025A	2910000	SCTDF Capital Fund	\$14,873,034	\$14,873,034	\$806,350	—
026A	2140000	Transportation-Sales Tax	\$55,899,201	\$52,392,339	\$1,764,549	—
028A	2800000	Connector Joint Powers Authority	\$786,042	\$786,042	—	3.0
029G	0290007	South Sacramento Conservation Agency Admin	\$249,097	\$249,097	—	1.0
041A	3400000	Airport System	\$540,429,026	\$299,429,026	\$29,202,875	368.0
043A	3480000	Airport-Cap Outlay	\$161,778,656	\$161,768,656	\$161,768,656	—
050A	2240000	Solid Waste Commercial Program	\$5,884,478	\$5,884,478	\$1,068,023	—
051A	2200000	Solid Waste Enterprise	\$317,310,145	\$214,617,566	\$39,358,905	323.0
068A	2930000	Rural Transit Program	\$3,799,535	\$3,799,535	\$317,822	—
137A	1370000	Gold River Station #7 Landscape CFD	\$73,261	\$73,261	\$10,654	—
141A	1410000	Sacramento County LM CFD 2004-2	\$454,506	\$454,506	\$107,033	—
229A	2290000	Natomas Fire District	\$3,999,031	\$3,999,031	\$215,656	—
253A	2530000	CSA No. 1	\$3,036,460	\$3,036,460	\$210,817	—
315A	2810000	Water Agency Zone 11 - Drainage Infrastructure	\$23,606,500	\$19,331,500	\$7,404,200	—
318A	3044000	Water Agency Zone 13	\$3,179,594	\$3,179,594	\$722,894	—
320A	3050000	Water Agency Enterprise	\$182,537,255	\$175,132,255	\$19,019,698	147.0
322A	3220001	Water Resources	\$51,042,632	\$46,320,232	\$7,814,332	133.6
330A	3300000	Landscape Maintenance District	\$1,843,572	\$974,819	\$420,427	—
336A	9336100	Mission Oaks Recreation And Park District	\$4,647,467	\$4,647,467	\$205,092	26.0
336B	9336001	Mission Oaks Maint/Improvement Dist	\$1,042,250	\$1,042,250	\$1,770	—
337A	9337000	Carmichael Recreation And Park District	\$17,715,714	\$17,568,021	\$11,336,094	24.0
337B	9337100	Carmichael RPD Assessment District	\$147,693	\$147,693	\$147,693	—
338B	9338001	Antelope Assessment	\$1,148,021	\$1,148,021	\$385,000	—
338C	9338000	Sunrise Recreation And Park District	\$11,599,752	\$11,599,752	\$1,330,000	24.0
338D	9338005	Citrus Heights Assessment Districts	\$108,100	\$108,100	—	—
338E	9338009	After The Bell	\$1,650,430	\$1,650,430	—	—
338F	9338006	Foothill Park	\$1,290,348	\$1,290,348	\$622,599	—

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
351A	3516494	Del Norte Oaks Park District	\$800	\$800	\$(3,714)	—
560A	6491000	CSA No.4B-(Wilton-Cosumnes)	\$21,275	\$21,275	—	—
561A	6492000	CSA No.4C-(Delta)	\$35,507	\$35,507	\$(8,739)	—
562A	6493000	CSA No.4D-(Herald)	\$8,714	\$8,714	\$(1,377)	—
563A	6494000	County Parks CFD 2006-1	\$16,500	\$16,500	\$(5,175)	—
Non-General Fund Total			\$1,934,866,273	\$1,490,453,817	\$425,180,986	1,588.7
Grand Total			\$2,022,296,238	\$1,566,293,484	\$469,492,885	1,928.5

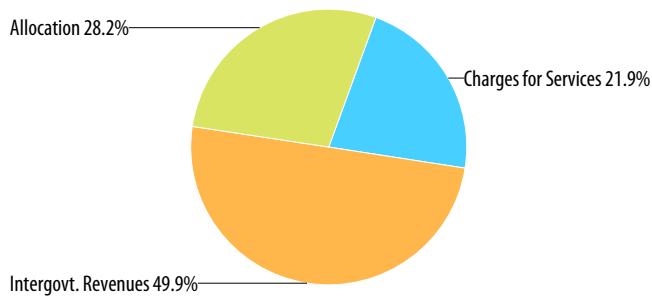
Agricultural Comm-Sealer Of Wts & Meas
Department Structure
 Chrisandra Flores, Director



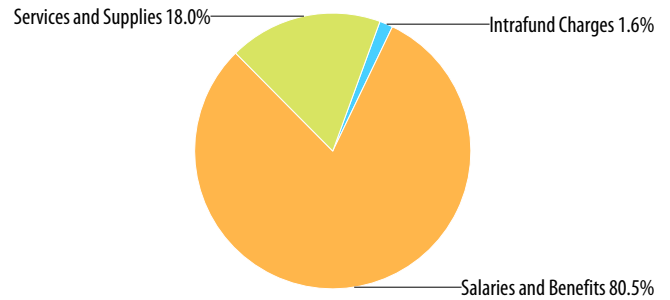
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Agricultural Commissioner/Sealer of Weights and Measures** Department is part of a statewide network of County Agricultural Commissioners and Sealers of Weights and Measures created by the State Legislature to administer, at a local level, statewide mandated programs, such as plant quarantine and pest exclusion, pest detection, pesticide use enforcement, commercial device, price verification, and petroleum inspections, which protect the agricultural industry, business trade and commerce, and the consumers of Sacramento County. The Department enforces laws and regulations from the California Food and Agriculture Code, the Business and Professions Code, the Government Code, the Healthy and Safety Code, the California Code of Regulations and County of Sacramento Ordinances pertaining to agriculture and weights and measures.

The Agricultural Commissioner is dedicated to sustaining a healthy, productive agricultural industry, while protecting the environment, the agricultural workforce and the community.

The Sealer of Weights and Measures builds business and consumer confidence and equity in the marketplace by providing protections through the enforcement of laws and regulations to ensure that the interest of the buyer and seller are protected.

Goals

- Pesticide Use Enforcement – To provide protection to the public, pesticide handlers, farmworkers and the environment by ensuring that pesticides in agricultural and non-agricultural settings are used in compliance with federal and state pesticide laws and regulations.
- Agricultural Programs – To protect the agricultural industry and the environment through the inspection of incoming shipments and conveyances that might harbor plant or animal pests and diseases; to maintain an efficient pest detection program which provides an early warning of non-native invasive pests detrimental to agriculture and the environment; and to ensure that all mandated program services are meeting the needs of Sacramento County farmers, ranchers, processors and residents.
- Weights and Measures Programs – To ensure the accuracy of commercial weighing and measuring devices to provide consumer confidence and equity in the marketplace for all businesses and consumers; to enforce the Fair Packaging and Labeling Act to ensure fair and equitable business practices and fair value comparisons to consumers; and to ensure that all petroleum and weighmaster laws and regulations are being followed through equitable enforcement.

Accomplishments

- Pesticide Use Enforcement - Webinars and in-person trainings were conducted by Pesticide Use Enforcement staff to provide information on updated laws and regulations with a focus on educating pesticide handlers on violations that are commonly found during inspections. The Sacramento County Agriculture Department teamed up with the Agriculture departments in Yolo, San Joaquin, Calaveras and Amador Counties to conduct a legacy pesticide disposal event. The goal was to collect unused, unwanted or illegal pesticides from farmers and ranchers, free of charge, to remove the chemicals from farms and ranches in a safe and effective manner. The event was held November 2 through November 4, 2022, at the Lodi Grape Festival Grounds. During the 3-day event, over 62,000 pounds of pesticides were collected from farmers and ranchers in the 5-County regions.
- Agricultural Programs – Japanese beetle eradication activities were conducted in Rancho Cordova and the Arden Arcade area of the County. This was the second year of a three to four year eradication program.

Eradication efforts are showing signs of success as exhibited by the greatly reduced number of adult beetles found in 2022.

- Weights and Measures Programs - In 2022, Inspectors in the Weights and Measures Division tested 15,084 commercial weighing and measuring devices for accuracy and repeatability. They also inspected 1,925 business locations with automated point-of-sale systems and scanned 34,045 items to verify that the price advertised matched the price charged at the register. Weights and Measures Inspectors investigated 121 consumer complaints regarding pricing inaccuracies, fuel contamination and quantity issues, California Redemption Value (CRV) overcharges, products shorted on quantity, and inaccurate sub-meter utility billing issues.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Agricultural Commissioner-Sealer of Weights and Measures	\$5,233,039	\$5,722,261	\$5,877,966	\$155,705	2.7%
Total Expenditures / Appropriations	\$5,233,039	\$5,722,261	\$5,877,966	\$155,705	2.7%
Net Financing Uses	\$5,233,039	\$5,722,261	\$5,877,966	\$155,705	2.7%
Total Revenue	\$4,204,242	\$4,066,129	\$4,221,834	\$155,705	3.8%
Net County Cost	\$1,028,796	\$1,656,132	\$1,656,132	—	—%
Positions	26.0	26.0	26.0	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,210,192	\$4,578,364	\$4,728,914	\$150,550	3.3%
Services & Supplies	\$944,743	\$1,055,804	\$1,057,152	\$1,348	0.1%
Intrafund Charges	\$78,104	\$88,093	\$91,900	\$3,807	4.3%
Total Expenditures / Appropriations	\$5,233,039	\$5,722,261	\$5,877,966	\$155,705	2.7%
Net Financing Uses	\$5,233,039	\$5,722,261	\$5,877,966	\$155,705	2.7%
Revenue					
Intergovernmental Revenues	\$2,973,765	\$2,823,483	\$2,934,050	\$110,567	3.9%
Charges for Services	\$1,230,477	\$1,242,646	\$1,287,784	\$45,138	3.6%
Total Revenue	\$4,204,242	\$4,066,129	\$4,221,834	\$155,705	3.8%
Net County Cost	\$1,028,796	\$1,656,132	\$1,656,132	—	—%
Positions	26.0	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$155,705 (2.7%) increase in total appropriations, \$155,705 (3.8%) increase in revenues, and no change in Net County Cost from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Higher salary and benefits costs primarily as a result of cost of living adjustments and negotiated cost increases.
- Increases in the County-wide Allocated Cost Plan charges, which are being partially absorbed through:
 - Decreases in general equipment rentals and heavy equipment leases due to lower costs.
 - An anticipated reduction in fuel costs as the prior year fuel consumption has been trending lower.

The increase in revenues is due to:

- Increases in California Department of Food and Agriculture (CDFA) revenue agreements over prior year Adopted Budget revenues, to include the Canine Detector Program, High Risk, European Grapevine Moth, and Cannabis inspection programs.
- An anticipated increase in commercial device and scanner registrations, as well as the 3-year scheduled fee increases in commercial device registrations as approved by the Board of Supervisors in FY 2022-23.

Wildlife Services

Budget Unit Functions & Responsibilities

The **Wildlife Services Budget** is comprised of two programs:

- Wildlife Management is a cooperative program with the United States Department of Agriculture (USDA) and the County of Sacramento. The program provides for the control of non-domestic animals, such as skunks, opossums, raccoons, beavers, coyotes, and birds that pose a threat to human health and safety or cause damage to property or livestock. Wildlife Services provides technical assistance, exclusionary assistance, and animal removal to residents, agricultural operations, and businesses in the unincorporated portions of the County, as well as participating local jurisdictions. Incorporated cities who participate in the program, contribute funding for the program that commensurate with services provided to their residents.
- Wildlife Care funding is used for food, medication, and supplies associated with helping sick, orphaned, and/or injured wildlife in the care of Wildlife Care Association, which is a non-profit organization located in the County of Sacramento. The Wildlife Care budget is new to the Wildlife Services Budget Unit (BU) in FY 2023-24 and was previously budgeted in BU 5770000.

Goals

- To safeguard public health and safety and protect Sacramento County's agricultural, and natural resources through sound wildlife management practices.
- To provide a program that will reasonably assure County residents that they may safely enjoy parks, recreation areas, and residential neighborhoods, while minimizing the threat of harm from non-domestic animals.
- To provide the agricultural industry and County residents with protection from damage to property and injury to livestock or domestic pets caused by non-domestic animals.

Accomplishments

Over the past six years, the volume of non-domestic animal removal due to property and/or livestock damage has declined as a result of advancement in exclusionary techniques and the willingness of participants to follow technical assistance advice. Wildlife Services Technicians have spent a majority of their time educating residents, agricultural operators, and others on how to manage wildlife interactions through proactively preventing wildlife from entering unwanted areas. This integrated approach has drastically reduced wildlife conflicts.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Wildlife Services	\$98,098	\$101,041	\$193,989	\$92,948	92.0%
Total Expenditures / Appropriations	\$98,098	\$101,041	\$193,989	\$92,948	92.0%
Net Financing Uses	\$98,098	\$101,041	\$193,989	\$92,948	92.0%
Total Revenue	\$37,390	\$26,027	\$28,020	\$1,993	7.7%
Net County Cost	\$60,708	\$75,014	\$165,969	\$90,955	121.3%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Other Charges	\$98,098	\$101,041	\$193,989	\$92,948	92.0%
Total Expenditures / Appropriations	\$98,098	\$101,041	\$193,989	\$92,948	92.0%
Net Financing Uses	\$98,098	\$101,041	\$193,989	\$92,948	92.0%
Revenue					
Charges for Services	\$37,390	\$26,027	\$28,020	\$1,993	7.7%
Total Revenue	\$37,390	\$26,027	\$28,020	\$1,993	7.7%
Net County Cost	\$60,708	\$75,014	\$165,969	\$90,955	121.3%

Summary of Changes

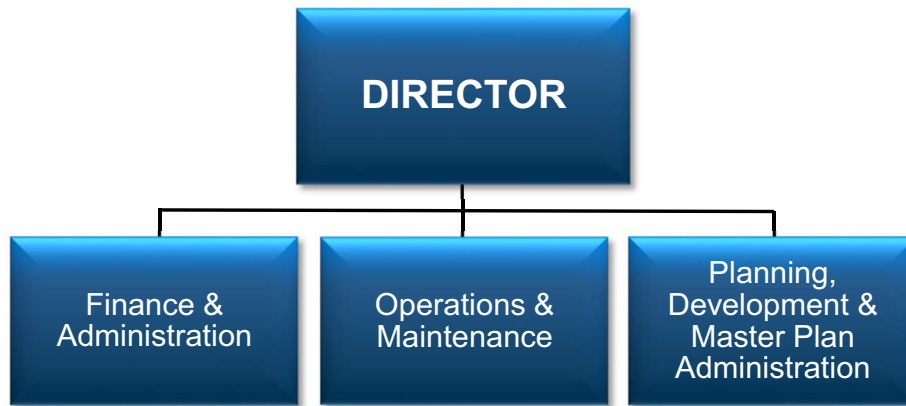
The Recommended Budget reflects a \$92,948 (92.0%) increase in total appropriations, \$1,993 (7.7%) increase in revenues, and \$90,955 (121.3%) increase in Net County Cost from the prior year Adopted Budget.

The increase in total appropriations is due to:

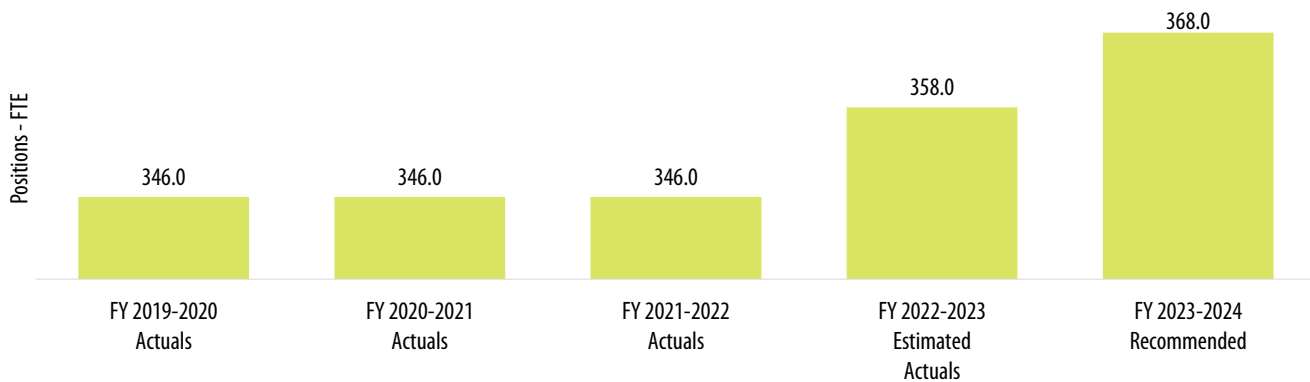
- A change in budgeting practice for FY 2023-24 as per Board direction, where the County Wildlife Care agreement and budget appropriations were moved to the Wildlife Services Budget Unit. The Wildlife Care budget was previously budgeted in the Non-Departmental Costs Budget (BU 5770000).
- An increase in the United States Department of Agriculture’s personnel costs.

The increase in revenues is due to an increase in the pro-rata share of the Wildlife Services budget for all jurisdictions, who contribute funding to the program based on prior years’ service levels.

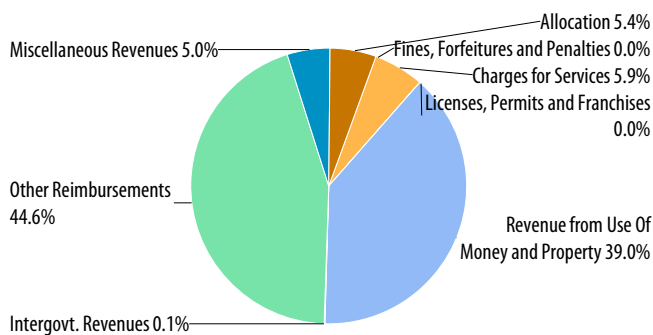
**Airport System
Department Structure
Cindy Nichol, Director**



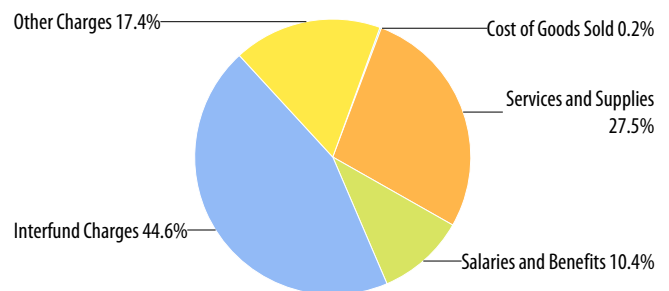
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Airport Systems is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County (Airport System). The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). Operated as an Enterprise Fund, the Airport System is financially self-supporting with expenses paid for by revenue generated from businesses and individuals who use the airports. The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Department of Airports is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities. Airport Systems consists of:

- Administration and Finance
- Airport Operations
- Airport Revenues
- Planning and Development

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Administration and Finance	\$112,239,686	\$119,930,292	\$131,969,441	\$12,039,149	10.0%
Airport Operations	\$93,557,373	\$123,222,542	\$156,663,231	\$33,440,689	27.1%
Airport Revenues	\$202,759,897	\$186,000,000	\$241,010,000	\$55,010,000	29.6%
Planning and Development	\$4,264,210	\$8,102,211	\$10,786,354	\$2,684,143	33.1%
Total Expenditures / Appropriations	\$412,821,165	\$437,255,045	\$540,429,026	\$103,173,981	23.6%
Total Reimbursements	\$(204,967,212)	\$(186,000,000)	\$(241,000,000)	\$(55,000,000)	29.6%
Net Financing Uses	\$207,853,953	\$251,255,045	\$299,429,026	\$48,173,981	19.2%
Total Revenue	\$281,951,249	\$257,458,970	\$270,226,151	\$12,767,181	5.0%
Use of Fund Balance	\$(74,097,296)	\$(6,203,925)	\$29,202,875	\$35,406,800	570.7%
Positions	346.0	358.0	368.0	10.0	2.8%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$43,604,416	\$50,011,934	\$55,980,937	\$5,969,003	11.9%
Services & Supplies	\$74,822,353	\$107,027,308	\$148,468,564	\$41,441,256	38.7%
Other Charges	\$90,772,504	\$93,215,803	\$93,944,525	\$728,722	0.8%
Interfund Charges	\$202,759,897	\$186,000,000	\$241,010,000	\$55,010,000	29.6%
Cost of Goods Sold	\$861,995	\$1,000,000	\$1,025,000	\$25,000	2.5%
Total Expenditures / Appropriations	\$412,821,165	\$437,255,045	\$540,429,026	\$103,173,981	23.6%
Other Reimbursements	\$(204,967,212)	\$(186,000,000)	\$(241,000,000)	\$(55,000,000)	29.6%
Total Reimbursements	\$(204,967,212)	\$(186,000,000)	\$(241,000,000)	\$(55,000,000)	29.6%
Net Financing Uses	\$207,853,953	\$251,255,045	\$299,429,026	\$48,173,981	19.2%
Revenue					
Licenses, Permits & Franchises	\$63,522	\$60,299	\$74,796	\$14,497	24.0%
Fines, Forfeitures & Penalties	\$8,037	\$18,245	\$13,370	\$(4,875)	(26.7)%
Revenue from Use Of Money & Property	\$168,755,512	\$164,845,814	\$210,526,443	\$45,680,629	27.7%
Intergovernmental Revenues	\$58,004,254	\$35,472,218	\$537,756	\$(34,934,462)	(98.5)%
Charges for Services	\$27,256,398	\$33,882,562	\$31,940,145	\$(1,942,417)	(5.7)%
Miscellaneous Revenues	\$25,209,971	\$23,179,832	\$27,133,641	\$3,953,809	17.1%
Other Financing Sources	\$2,653,555	—	—	—	—%
Total Revenue	\$281,951,249	\$257,458,970	\$270,226,151	\$12,767,181	5.0%
Use of Fund Balance	\$(74,097,296)	\$(6,203,925)	\$29,202,875	\$35,406,800	570.7%
Positions	346.0	358.0	368.0	10.0	2.8%

Summary of Changes

The Recommended Budget reflects a \$103,173,981 (23.6%) increase in total appropriations, \$55,000,000 (29.6%) increase in reimbursements, \$12,767,181 (5.0%) increase in revenues and \$35,406,800 (570.7%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs primarily related to negotiated labor agreements and step increases.
- An increase in professional services; specifically investment services, planning services, and other professional services.
- Increases in information technology costs for hardware, software, and personal computer supplies.
- Increases in fuel costs for fleet.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to increases in expenses for each Airport program, which requires more transfer of funding from the Airports Revenue program.

The increase in revenues is due to:

- Increased passenger travel driving non-airline revenue that is tied to passengers.
- Parking rates adjusted to match the market.
- Airlines increasing service to meet the travel demand.
- Commercial cargo growing.

Use of Fund Balance reflects a decrease in retained earnings.

Position counts have increased by 10.0 FTE from the prior year Adopted Budget due to:

- 10.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Finance	952,397	—	—	952,397	4.0
Airport Operations	4,222,465	—	—	4,222,465	2.0
Planning and Development	598,891	—	—	598,891	4.0

Administration and Finance

Program Overview

Administration and Finance provides business and administrative duties at the airport including accounting, budgeting, central warehouse in coordination with Department of General Services Purchasing, property leasing and contracts, airtrade development, information and technology, and media and communications.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,225,982	\$12,687,500	\$13,419,719	\$732,219	5.8%
Services & Supplies	\$10,241,199	\$14,026,989	\$24,605,197	\$10,578,208	75.4%
Other Charges	\$90,772,504	\$93,215,803	\$93,944,525	\$728,722	0.8%
Total Expenditures / Appropriations	\$112,239,686	\$119,930,292	\$131,969,441	\$12,039,149	10.0%
Other Reimbursements	\$(202,633,095)	\$(186,000,000)	\$(241,000,000)	\$(55,000,000)	29.6%
Total Reimbursements	\$(202,633,095)	\$(186,000,000)	\$(241,000,000)	\$(55,000,000)	29.6%
Net Financing Uses	\$(90,393,409)	\$(66,069,708)	\$(109,030,559)	\$(42,960,851)	65.0%
Revenue					
Revenue from Use Of Money & Property	\$15,194	—	—	—	—%
Intergovernmental Revenues	\$7,552,491	—	—	—	—%
Other Financing Sources	\$2,547,997	—	—	—	—%
Total Revenue	\$10,115,682	—	—	—	—%
Use of Fund Balance	\$(100,509,091)	\$(66,069,708)	\$(109,030,559)	\$(42,960,851)	(65.0)%
Positions	59.0	63.0	68.0	5.0	7.9%

Summary of Changes

The Recommended Budget reflects a \$12,039,149 (10.0%) increase in total appropriations, \$55,000,000 (29.6%) increase in reimbursements, and \$42,960,851 (65.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A professional contract for project management consulting services, a budgeting and finance data connectivity consultant, software information technology additions for parking, and a maintenance management system.
- Professional services for commercial development such as concession planning and support for the ConRAC (Rental Car Facility).
- Recommended growth detailed later in this section.

The increase in reimbursements is due to an increase in expenses for this program, offset by a transfer of funding from the Airport Revenue program.

Use of Fund Balance reflects an increase in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Add 1.0 FTE Accountant					
	112,200	—	—	112,200	1.0
Add 1.0 FTE Accountant in the Administration & Finance program because of increased accounting workload due to: new construction contracts to be monitored; large volume of invoices to be paid; new construction projects to be reconciled. We also anticipate an increase in the volume and complexity of monthly, quarterly and annual reporting related to the expansion. If the position is not filled, then there will be a delay in paying invoices and fulfilling other current responsibilities on time; there may be errors in reports because the large new workload will have to be performed by existing accounting staff in addition to their current tasks without sufficient time to review their work. Funded by Airport Revenues.					
SCDA - Add 1.0 FTE Admin Svcs Officer 3					
	178,591	—	—	178,591	1.0
Add 1.0 FTE Administrative Services Officer 3 in the Administration & Finance program to keep up with the growth and development of the Department's capital needs. If this position is not filled, the current ASO II will be asked to take responsibility for major programs that are beyond the scope of their current job classification and the Project Portfolio Office will have to increasingly rely on external consulting resources to provide this level of support.					
SCDA - Add 1.0 FTE Sr. Airport Manager (1)					
	208,297	—	—	208,297	1.0
Add 1.0 FTE Senior Airport Manager in the Administration & Finance program to align the Financial Planning & Analysis and Project Portfolio Office Sections under a single Senior Manager. If not filled, the strategic fiscal coordination required between rate-setting, budgeting, capital resource allocation, and project planning will not occur, and the risk rises of strategic financial missteps that could complicate or undermine the ability of the department to provide the significant resources required for delivery of the SMForward capital plan. Funded by Airport Funds.					
SCDA - Add 1.0 FTE Sr. Airport Manager (2)					
	208,297	—	—	208,297	1.0
Add 1.0 FTE Senior Airport Manager in the Administration & Finance program to support the Airport's current and future workload needs within properties, business development, concessions, and contract services. The lack of a senior manager would be detrimental to the critical need for staff development and the timely execution of necessary revenue agreements. Funded by Airport revenues.					
SCDA - Reallocate 1.0 FTE Real Estate Specialist to 1.0 FTE Administrative Services Officer 1					
	28,272	—	—	28,272	—
Reallocate 1.0 FTE Real Estate Specialist to 1.0 FTE Administrative Services Officer 1 in Administration & Finance program to support the Concession team's various administrative needs as the group manages the ongoing business of the Airport while overseeing a complete overhaul of the food and beverage, vending, advertising, and retail programs before 2026. Not filling this position will result in irregular task performance. Funded by Airport revenues.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Reallocate 1.0 FTE Stock Clerk to 1.0 FTE Administrative Services Officer 1 in Admin & Finance					
	40,389	—	—	40,389	—
<p>Reallocate 1.0 FTE Stock Clerk to 1.0 FTE Administrative Services Officer 1 in Administration & Finance program to analyze warehouse functions and productivity. This work has not been performed previously. If this position is not filled, there will be less occasion to analyze current functions/productivity in the process of promoting continued improvement opportunities. Funded by Airport revenues.</p>					
SCDA - Supporting DTech adding 1 FTE Information Technology Infrastructure Analyst Lv 3 in Admin & Finance					
	176,351	—	—	176,351	—
<p>Fund 1.0 FTE Information Technology Infrastructure Analyst Lv 3 in the Department of Technology dedicated to Department of Airports to help with the growing workload, coverage, and succession planning. If not approved, the Airport will struggle to provide tech support in an efficient manner. Funding is provided through the Airport's Enterprise Fund. This request is contingent upon approval of a linked request in the Department of Technology budget (BU 7600000).</p>					

Airport Operations

Program Overview

Airport Operations provides maintenance and operations support for the Airport System. Services include security, vehicle traffic control, and janitorial services.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$28,805,813	\$32,501,898	\$36,585,689	\$4,083,791	12.6%
Services & Supplies	\$63,889,564	\$89,720,644	\$119,052,542	\$29,331,898	32.7%
Cost of Goods Sold	\$861,995	\$1,000,000	\$1,025,000	\$25,000	2.5%
Total Expenditures / Appropriations	\$93,557,373	\$123,222,542	\$156,663,231	\$33,440,689	27.1%
Net Financing Uses	\$93,557,373	\$123,222,542	\$156,663,231	\$33,440,689	27.1%
Revenue					
Miscellaneous Revenues	\$5,901	—	—	—	—%
Total Revenue	\$5,901	—	—	—	—%
Use of Fund Balance	\$93,551,472	\$123,222,542	\$156,663,231	\$33,440,689	27.1%
Positions	256.0	263.0	263.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$33,440,689 (27.1%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Parking upgrades to improve the parking experience and revenue accuracy.
- Airport Security & Communications Center increases in Sheriff services costs.
- Costs for projects related to maintaining buildings and systems.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Add 2.0 FTE Airport Operations Officers	281,953	—	—	281,953	2.0
Add 2.0 FTE Airport Operations Officer positions in the Operations & Maintenance program to maintain the Airport's Federal Aviation Administration Operating Permit which Airside Operations does this mainly via the self-inspection program. If this request is not approved, the lack of appropriate staffing could result in jeopardizing the airports regulatory compliance; however, Airside Operations put regulatory compliance at its highest priority. Funded by Airport revenue.					
SCDA - Airline Office Space Finishing	500,000	—	—	500,000	—
Approval of the Airline Office Space Finishing project which converts unleaseable space to leaseable space for the airlines. If not approved, possible loss of airline revenue and dissatisfied airline tenants who are seeking out additional office space to support their operations. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Demolition of Building 10337	500,000	—	—	500,000	—
Approval of the Demolition of Building 10337 project. This project will demolish a no longer commercially viable building. Due to prolonged vacancy, it will cost more to maintain or redevelop this building if this demolition project is not approved. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Executive Air Traffic Control Tower Rehabilitation	1,000,000	—	—	1,000,000	—
Approval of the Executive Air Traffic Control Tower Rehabilitation project to rehabilitate the interior and exterior control tower at Executive Airport. If project not approved, control tower will continue to deteriorate and no longer be safe to occupy. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Mather Air Traffic Control Tower Rehabilitation	1,000,000	—	—	1,000,000	—
Approval of the Executive Air Traffic Control Tower (ATCT) Rehabilitation project to rehabilitate the interior and exterior control tower at Mather Airport. If project not approved, the control tower will continue to deteriorate and no longer be safe to occupy. Additionally, the ATCT equipment will no longer be functional as it is nearing its end of useful life. Funding is provided through the Airports' Enterprise Fund.					
SCDA - PROPworks Portal	60,000	—	—	60,000	—
Approval of the PROPworks Portal to integrate and implement a submission portal for PROPworks. If not approved, the airlines will continue to self-report which will result in errors and lost revenue. Funded by Airport revenues.					
SCDA - Reallocate 1.0 FTE Custodian Level 2 to 1.0 FTE Sr Office Assistant	4,937	—	—	4,937	—
Reallocate 1.0 FTE Custodian Level 2 for 1.0 FTE Sr Office Assistant in Operations & Maintenance program to support the Properties & Business Development section. If this reallocation is denied, the division would be unable to manage current and future PURB contracts supporting ongoing Airport business and the Airport's large capital project, "SMForward," which will add a significant workload. Funded by Airport revenues.					
SCDA - Reallocate 1.0 FTE Custodian Lv 2 to 1.0 FTE Highway Maintenance Supv	51,497	—	—	51,497	—
Reallocation of 1.0 FTE Custodian Level 2 to 1.0 FTE Highway Maintenance Supervisor in Operations & Maintenance program to take over the supervision of the Sign Shop. The impact of not filling this position is risking the AFMX section not complying with OSHA and DOT regulations and not having the proper supervision of our ever-growing Sign Shop demands. Funded by Airport revenues.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Reallocate 1.0 FTE Custodian Lv 2 to 1.0 FTE Sr Airport Operations Worker					
	18,708	—	—	18,708	—
Reallocate 1.0 FTE Custodian Level 2 to 1.0 FTE Senior Airport Operations Worker in Operations & Maintenance program to facilitate inspections; address customer complaints; handle urgent service calls; escort and interact with contacted service providers; maintain critical records; and update the inventory of parts and supplies. If this position is not filled there would be a delay in addressing customer concerns and urgent service requests. It would also reduce the number of quality inspections that are performed. Funded by Airport revenue.					
SCDA - Reallocate 1.0 FTE Fleet Service Wkr to 1.0 FTE Equipment Technician Wkr					
	31,283	—	—	31,283	—
Reallocate 1.0 FTE Fleet Service Worker to 1.0 FTE Equipment Technician Worker in Operations & Maintenance program because replacing a service worker with limited experience and abilities, with a technician would greatly enhance the second shift operation through experience, oversight and customer service. Failure to reallocate the Fleet Service Worker to an Equipment Technician will increase: the number of backlogged equipment repairs and services; the number of service calls for towing and field repairs and the amount of overtime hours worked. Funded by Airport revenues.					
SCDA - Reallocate 1.0 FTE Supv Custodian 1 to 1.0 FTE Administrative Services Officer 1					
	35,312	—	—	35,312	—
Reallocate 1.0 FTE Supervising Custodian 1 to 1.0 FTE Administrative Services Officer 1 in Operations & Maintenance program to help with the increase volume of security and access control workloads, driven primarily by the increases of passengers, badged employees, and cargo air services and the increase in construction projects throughout the airport. If the position is not filled, we will run the risk of falling behind on background checks and badge issuances. Funded by Airport revenues.					
SCDA - Storm Drain System Assessment And Cleanout					
	500,000	—	—	500,000	—
Approval of Storm Drain System Assessment and Cleanout project to assess and study the current condition of the storm drain system at Sacramento International Airport. The project also includes minor cleanout and recommendations for pipe repair and replacements. If project is rejected, storm drain systems that do not receive proper maintenance and repairs could experience blockages and overflows resulting in costlier repairs and possible safety concerns. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Supporting DGS adding 1.0 FTE Senior Office Assistant					
	74,934	—	—	74,934	—
Fund 1.0 FTE Senior Office Assistant in the Department of General Services to be dedicated to Department of Airports to help with the growing administrative workload due to Airport expansion. If not approved, other staff will need to pick up the work which will result in lower efficiency, less time spent on Preventative and Corrective Maintenance projects, and less completion ratios. Funding is provided through the Airport's Enterprise Fund. This request is contingent upon approval of a linked request in the Department of General Services budget (BU 7000000)					
SCDA - Supporting DGS adding 2.0 FTE Building Maintenance Workers					
	163,841	—	—	163,841	—
Fund two full time Building Maintenance Workers in the Department of General Services to be dedicated to Department of Airports. These will be assigned to the Stationary Engineer (SE) shop to assist the SEs in filling the gap of the SEs not being able to fill vacant positions for the past year. If not approved, the Preventative Maintenance completion ratio will continue to suffer, the current labor force will continue to be overloaded, the low-level task will continue to be performed by highly skilled labor, and neglected Preventative Maintenance projects will start coming in as Corrective Maintenance due to failing equipment. Funding is provided through the Airport's Enterprise Fund. This request is contingent upon approval of a linked request in the Department of General Services budget (BU 7000000)					

Airport Revenues

Program Overview

Airport Revenues provides revenue, including Airline revenues, Non-Airline revenues, Grant Funds, Passenger Facility Charges and the new Customer Facility Charge (CFC) imposed on rental car customers effective May 1, 2019.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Interfund Charges	\$202,759,897	\$186,000,000	\$241,010,000	\$55,010,000	29.6%
Total Expenditures / Appropriations	\$202,759,897	\$186,000,000	\$241,010,000	\$55,010,000	29.6%
Other Reimbursements	\$(2,334,118)	—	—	—	—%
Total Reimbursements	\$(2,334,118)	—	—	—	—%
Net Financing Uses	\$200,425,779	\$186,000,000	\$241,010,000	\$55,010,000	29.6%
Revenue					
Licenses, Permits & Franchises	\$63,522	\$60,299	\$74,796	\$14,497	24.0%
Fines, Forfeitures & Penalties	\$8,037	\$18,245	\$13,370	\$(4,875)	(26.7)%
Revenue from Use Of Money & Property	\$168,740,318	\$164,845,814	\$210,526,443	\$45,680,629	27.7%
Intergovernmental Revenues	\$50,451,763	\$35,472,218	\$537,756	\$(34,934,462)	(98.5)%
Charges for Services	\$27,256,398	\$33,882,562	\$31,940,145	\$(1,942,417)	(5.7)%
Miscellaneous Revenues	\$25,204,071	\$23,179,832	\$27,133,641	\$3,953,809	17.1%
Other Financing Sources	\$105,558	—	—	—	—%
Total Revenue	\$271,829,666	\$257,458,970	\$270,226,151	\$12,767,181	5.0%
Use of Fund Balance	\$(71,403,887)	\$(71,458,970)	\$(29,216,151)	\$42,242,819	59.1%

Summary of Changes

The Recommended Budget reflects a \$55,010,000 (29.6%) increase in total appropriations, \$12,767,181 (5.0%) increase in revenues and \$42,242,819 (59.1%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in appropriations is due to interfund transfers to other Airport programs to cover the additional operating costs.

The increase in revenues is due to:

- Increased passenger travel driving non-airline revenue that is tied to passengers.
- Parking rates adjusted to match the market.
- Airlines increasing service to meet the travel demand.

- Commercial cargo growing.

Use of Fund Balance reflects an increase in retained earnings.

Planning and Development

Program Overview

Planning and Development provides all capital improvement and maintenance projects beginning with design through completion. Includes coordination of work with other County departments including Planning, Economic Development and Building, Permits and Inspections (CMID).

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,572,620	\$4,822,536	\$5,975,529	\$1,152,993	23.9%
Services & Supplies	\$691,590	\$3,279,675	\$4,810,825	\$1,531,150	46.7%
Total Expenditures / Appropriations	\$4,264,210	\$8,102,211	\$10,786,354	\$2,684,143	33.1%
Net Financing Uses	\$4,264,210	\$8,102,211	\$10,786,354	\$2,684,143	33.1%
Use of Fund Balance	\$4,264,210	\$8,102,211	\$10,786,354	\$2,684,143	33.1%
Positions	31.0	32.0	37.0	5.0	15.6%

Summary of Changes

The Recommended Budget reflects a \$2,684,143 (33.1%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Parking upgrades to improve the parking experience and revenue accuracy.
- Airport Security and Communications Center increases in Sheriff costs.
- Airfield maintenance in land improvement maintenance supplies and refuse collection/disposal services.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Add 1.0 FTE Administrative Services Officer 1					
	111,218	—	—	111,218	1.0
Add 1.0 FTE Administrative Services Officer 1 in the Planning & Development program to support the Planning and Development's ASO III, and supervises and provide work direction daily to Sr. Office Assistant and OA I/II. The position is needed to provide contract administration services and administrative support of the expected additional workload associated with SMForward and capital improvement and M&O and CERP projects. If position is not filled, projects will be delayed and proper project documentation would not be performed or provided. Missing deadlines, unable to provide documentation demonstrating that the Department is in compliance with local, State and Federal regulations and requirements and increased burden to other staff that already have full workloads. Funded by Airport Revenues.					
SCDA - Add 1.0 FTE Asst Engineer Architect Lv 1					
	114,691	—	—	114,691	1.0
Add 1.0 FTE Assistant Engineer Architect Lv 1 in Planning & Development program to help with the increase volume of projects like the \$50 million 5-Year CIP Program and SMForward Projects. If position is not filled, Planning and Development program will struggle to complete programmed projects within desired timeframes and may be a need to drop lower priority projects to complete critical work. As a temporary solution we may need to further augment staff with outside consultants at relatively higher cost to the department. Funded by Airport Revenues.					
SCDA - Add 2.0 FTE Construction Management Specialist					
	258,439	—	—	258,439	2.0
Add 2.0 FTE Construction Management Specialist in the Planning & Development program to manage and deliver increase construction activities, keep up with the deferred maintenance on facilities and the additional workload from SMForward Program. If positions are not filled, projects may get delayed or deferred further as there will not be staff available to manage the activity. Staff augmentation of outside firms or departments will be needed if projects cannot be delayed at possibly greater expense to the department. Funded by Airport revenues,					
SCDA - Reallocate 1.0 FTE Airport Technical Assistant to 1.0 FTE Assoc Civil Engineer					
	23,640	—	—	23,640	—
Reallocate 1.0 FTE Airport Technical Assistant to 1.0 FTE Associates Civil Engineer in the Planning & Development program to support project management, and supervision of consultants on SMForward Projects. If the position is not filled, there will be delays in programmed projects within desired timeframes. Funded by Airport revenues.					
SCDA - Reallocate 1.0 FTE Asst Engineer Civil Lvl 2 to 1.0 FTE Principal Engineer/Architect					
	90,903	—	—	90,903	—
Reallocate 1.0 FTE Assistant Engineer Civil Level 2 to 1.0 FTE Principal Engineer Architect in the Planning & Development program who will supervise the engineering, architectural and construction management staff to design, administer and deliver the Department's on-going capital improvement and maintenance and equipment replacement programs and provide regular status updates of progress and budget performance matrix of the department's capital improvement and maintenance and equipment replacement programs. If this reallocation is denied, it would be challenging to provide proper supervision and management of Design & Development Section. Funded by Airport revenues.					

Airport-Cap Outlay

Budget Unit Functions & Responsibilities

Airport Capital Outlay includes all fixed assets and projects used, planned, developed, and maintained to support the Airport System. Funding for all capital projects comes from revenues earned by the Airport System, supplemented by federal airport improvement (AIP) grants. The projects and assets are valuable in delivering a financially self-sustaining Airport System that ensures a positive, secure, customer experience in aviation transportation and necessary to accommodate our business partners whether the airlines or concession owners. Airport Outlay consists of:

- Executive Airport
- International Airport
- Mather Airport

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Executive Airport	—	\$1,140,000	\$2,900,000	\$1,760,000	154.4%
International Airport	\$30,216,040	\$96,833,786	\$138,149,756	\$41,315,970	42.7%
Mather Airport	\$2,817,464	\$7,918,000	\$20,728,900	\$12,810,900	161.8%
Total Expenditures / Appropriations	\$33,033,504	\$105,891,786	\$161,778,656	\$55,886,870	52.8%
Total Reimbursements	\$(126,802)	—	\$(10,000)	\$(10,000)	—%
Net Financing Uses	\$32,906,702	\$105,891,786	\$161,768,656	\$55,876,870	52.8%
Total Revenue	\$7,985,524	—	—	—	—%
Use of Fund Balance	\$24,921,178	\$105,891,786	\$161,768,656	\$55,876,870	52.8%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Other Charges	—	\$725,686	\$1,176,856	\$451,170	62.2%
Land	—	\$500,000	\$500,000	—	—%
Improvements	\$27,911,658	\$83,627,100	\$142,393,300	\$58,766,200	70.3%
Equipment	\$5,121,846	\$20,039,000	\$16,508,500	\$(3,530,500)	(17.6)%
Computer Software	—	\$1,000,000	\$1,200,000	\$200,000	20.0%
Total Expenditures / Appropriations	\$33,033,504	\$105,891,786	\$161,778,656	\$55,886,870	52.8%
Other Reimbursements	\$(126,802)	—	\$(10,000)	\$(10,000)	—%
Total Reimbursements	\$(126,802)	—	\$(10,000)	\$(10,000)	—%
Net Financing Uses	\$32,906,702	\$105,891,786	\$161,768,656	\$55,876,870	52.8%
Revenue					
Revenue from Use Of Money & Property	\$433,033	—	—	—	—%
Intergovernmental Revenues	\$7,552,491	—	—	—	—%
Total Revenue	\$7,985,524	—	—	—	—%
Use of Fund Balance	\$24,921,178	\$105,891,786	\$161,768,656	\$55,876,870	52.8%

Summary of Changes

The Recommended Budget reflects a \$55,886,870 (52.8%) increase in total appropriations, \$10,000 (new) increase in reimbursements, and \$55,876,870 (52.8%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Project timelines and the addition of new projects.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to a Consolidated Rent-A-Car Facility (ConRAC) project in FY 2023-24.

Use of Fund Balance reflects a decrease in retained earnings.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Executive Airport	590,000	—	—	590,000	—
International Airport	14,310,000	—	—	14,310,000	—
Mather Airport	285,000	—	—	285,000	—

Executive Airport

Program Overview

The Capital Outlay **Executive Airport** was developed to meet the needs of expanding services at the International Airport.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Improvements	—	\$1,140,000	\$2,900,000	\$1,760,000	154.4%
Total Expenditures / Appropriations	—	\$1,140,000	\$2,900,000	\$1,760,000	154.4%
Net Financing Uses	—	\$1,140,000	\$2,900,000	\$1,760,000	154.4%
Use of Fund Balance	—	\$1,140,000	\$2,900,000	\$1,760,000	154.4%

Summary of Changes

The Recommended Budget reflects a \$1,760,000 (154.4%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is primarily due to costs for the following projects:

- Overlay Executive Airport Roadways.
- Overlay Executive Parking Lots.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Reconstruct Airport Access Road	150,000	—	—	150,000	—
Approval of the Reconstruct Airport Access Road project to rehabilitate the parking lot and entrance road at Franklin Field. This project will improve services for users of the facility and reduce maintenance costs. Inhibited access to the airport may occur without reconstruction to the main access road preventing daily operations. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Rehabilitate Runway 12/30	440,000	—	—	440,000	—
Approval of the Rehabilitate Runway 12/30 project that will address the design and construction phases to rehabilitate the pavement of Runway 12/30, which will reach the end of its service life in 5 years. Funding is provided through the Airports' Enterprise Fund.					

International Airport

Program Overview

The Capital Outlay **International Airport** was developed to meet the needs of expanding service at the International Airport, both in passengers and cargo.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Other Charges	—	\$725,686	\$1,176,856	\$451,170	62.2%
Land	—	\$500,000	\$500,000	—	—%
Improvements	\$25,094,194	\$75,147,100	\$118,764,400	\$43,617,300	58.0%
Equipment	\$5,121,846	\$19,461,000	\$16,508,500	\$(2,952,500)	(15.2)%
Computer Software	—	\$1,000,000	\$1,200,000	\$200,000	20.0%
Total Expenditures / Appropriations	\$30,216,040	\$96,833,786	\$138,149,756	\$41,315,970	42.7%
Other Reimbursements	\$(126,802)	—	\$(10,000)	\$(10,000)	—%
Total Reimbursements	\$(126,802)	—	\$(10,000)	\$(10,000)	—%
Net Financing Uses	\$30,089,238	\$96,833,786	\$138,139,756	\$41,305,970	42.7%
Revenue					
Revenue from Use Of Money & Property	\$433,033	—	—	—	—%
Intergovernmental Revenues	\$7,552,491	—	—	—	—%
Total Revenue	\$7,985,524	—	—	—	—%
Use of Fund Balance	\$22,103,714	\$96,833,786	\$138,139,756	\$41,305,970	42.7%

Summary of Changes

The Recommended Budget reflects a \$41,315,970 (42.7%) increase in total appropriations, \$10,000 (new) increase in reimbursements, and \$41,305,970 (42.7%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due:

- A large array of maintenance, acquisition, and contraction projects including the Terminal A Restroom Rehabilitation, Economy Lot Expansion and Entrance Relocation, and Airfield Maintenance Facility Construction.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to eligible funding for the ConRAC facility.

Use of Fund Balance reflects a decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Airside Drainage Study	200,000	—	—	200,000	—
Approval of the Airside Drainage Study to survey the airfield and provide recommended drainage improvements. This project will assure compliance at all times with Federal Acquisition Regulation (FAR) Part 139 and TSA regulations while supporting required inspections. Without the proper drainage work performed on perimeter roads can lead to safety concerns and/or the inability to perform the required daily perimeter inspections. Funding is provided through the Airports' Enterprise Fund.					
SCDA - CASS/VSS Upgrades	560,000	—	—	560,000	—
Approval of the Card Access Security System (CASS)/ Video Surveillance System (VSS) Upgrades project. This project includes evaluation, design, and replacement of critical access control systems including the CASS and VSS across the SMF campus. These security systems are nearing the end of the useful life. If not upgraded, the airport will have decreased surveillance and security functionality. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Digital Signage-Landside Replacement	250,000	—	—	250,000	—
Approval of the Digital Signage-Landside Replacement project to replace overhead signs that have reached the end of their useful life and repurpose changeable blade signs for ease of maintenance. Signage on landside is outdated and supply parts are obsolete. Without replacement signage, extra staff support is needed to assist and direct customers who feel anxious and confused by the misleading sign information. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Materials Testing Laboratory	2,000,000	—	—	2,000,000	—
Approval of the Materials Testing Laboratory project to construct a new on-site materials testing laboratory is needed to support the delivery of SMForward project elements. This laboratory will ensure quality control and material acceptance in support of these major construction projects. Without the Board approval of this project, progress on SMForward will be delayed. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Near Term Augmentation Gates	7,800,000	—	—	7,800,000	—
Approval of Near-Term Augmentation Gates project to add additional gates as a near term augmentation project to provide additional capacity until the future concourse expansion effort is completed. This project will construct three additional gates: two at Concourse B, and one at Concourse A. If not approved, airlines might struggle to accommodate passengers effectively due to gate closures from SMFoward concourse expansion. Funding is provided through the Airports' Enterprise Fund.					
SCDA - PARCS Equipment	500,000	—	—	500,000	—
Approve the Parking and Revenue Control System (PARCS) Equipment to replace the old equipment. New equipment includes cameras that will take a photo and gather the license plate data (time entered, location, date, time left). This equipment will help us assist law enforcement in identifying lost and/or stolen vehicles. If not approved, there may be an increase of vehicle crime. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Parking Lot Rehabilitation at FIFO Building	150,000	—	—	150,000	—
Approval of the Parking Lot Rehabilitation at FIFO Building project to rehabilitate the pavement at the FIFO building north and south parking lots. This project will remove and replace 3 inches of asphalt, grade for drainage requirements, update the parking lot markings for ADA requirements, and add 3 overhead LED lights. Failure to rehabilitate this parking lot will lead to not meeting ADA requirements in addition to trip hazards from large cracks in the asphalt. Funding is provided through the Airports' Enterprise Fund.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Project Management/Construction Management Campus					
	2,000,000	—	—	2,000,000	—
Approval of the Project Management/Construction Management Campus project to temporarily install on-site office trailers, conference rooms and parking for the contracted project and construction management professionals needed to deliver SMForward. If not approved, SMForward projects will experience delays without the proper office space for staffing needs who will be assisting the delivery of major projects. Funding is provided through the Airports' Enterprise Fund.					
SCDA - Pumper Truck - Type 3					
	850,000	—	—	850,000	—
Approval to purchase a Pumper Truck. If not approved, there will be limited transportation and delivery of water to fire emergencies. Funding is provided through the Airports' Enterprise Fund.					

Mather Airport

Program Overview

The Capital Outlay **Mather Airport** was developed to meet the needs of expanding cargo service at the Mather Airport.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Improvements	\$2,817,464	\$7,340,000	\$20,728,900	\$13,388,900	182.4%
Equipment	—	\$578,000	—	\$(578,000)	(100.0)%
Total Expenditures / Appropriations	\$2,817,464	\$7,918,000	\$20,728,900	\$12,810,900	161.8%
Net Financing Uses	\$2,817,464	\$7,918,000	\$20,728,900	\$12,810,900	161.8%
Use of Fund Balance	\$2,817,464	\$7,918,000	\$20,728,900	\$12,810,900	161.8%

Summary of Changes

The Recommended Budget reflects a \$12,810,900 (161.8%) increase in total appropriations and in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to costs for the following projects:

- Category III Instrument Landing System.
- Fuel Farm Upgrade.
- Mather Fire Station Rehabilitation.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Vehicle Service Road Pavement Rehabilitation Along E1	285,000	—	—	285,000	—

Approval of the Vehicle Service Road Pavement Rehabilitation Along E1 project to reduce recurring maintenance costs by rehabilitating the condition of the pavement. Left as-is, the pavement will continue to deteriorate creating regular inspections for Foreign Object Debris necessary for aircraft operations. Funding is provided through the Airports' Enterprise Fund.

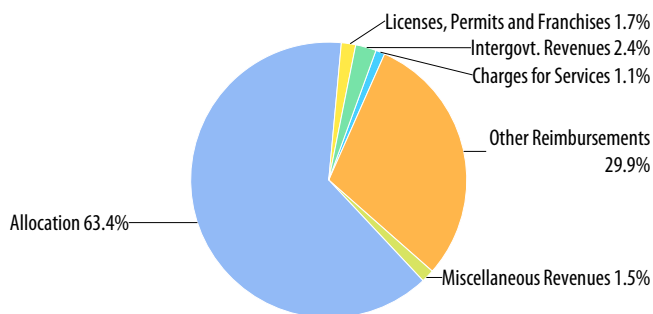
**Animal Care Services
Department Structure
Annette Bedsworth, Director**



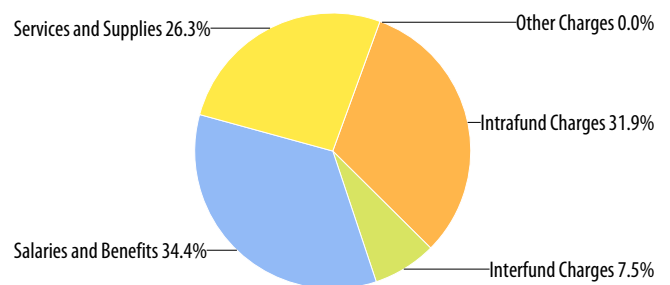
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Animal Care Services** (ACS) provides public safety and protects the health and welfare of animals in our community through the following programs:

- Administration
- Community Outreach
- Dispatch and Field Services
- Shelter Services

Goals

- Provide a safe haven for all animals that enter our care and provide exceptional animal care services to our customers, both humans and animals. Expand programs that support positive outcomes for animals, such as foster care for underage, sick, and neglected animals and transportation programs to relocate animals to animal care organizations for adoption opportunities in the communities.
- Enhance services to the community by improving key programs and procedures, so that staff and volunteers can more promptly and knowledgeably provide customers with the information, services, options, and resources to meet their needs.
- Establish a comfortable, professional, and rewarding environment for all staff and volunteers. Create a more participative working environment to increase employee engagement and improve morale at all organizational levels.

Accomplishments

- Hosted the first Roy Marcum Animal Care Faire. The dog park was renamed in a dedication ceremony to honor animal control officer Roy Marcum, who was killed in the line of duty 10 years ago.
- The name of the organization was changed from Animal Care and Regulation to Animal Care Services. Our journey is to move forward as a progressive animal welfare agency. The Department needed a name that is reflective of who we are and where we are going in the future.
- Provided regular Bradshaw Animal Assistance Team (BAAT) clinics to neighborhoods within Sacramento County, offering free vaccines, microchipping, supplies, and basic medical care for dogs of low-income and unhoused residents.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Administration	\$5,128,153	\$6,928,805	\$6,288,838	\$(639,967)	(9.2)%
Community Outreach	\$208,966	\$353,196	\$688,118	\$334,922	94.8%
Dispatch & Fields Services	\$1,921,243	\$4,084,728	\$4,380,735	\$296,007	7.2%
Shelter Services	\$3,118,075	\$9,043,413	\$9,631,452	\$588,039	6.5%
Total Expenditures / Appropriations	\$10,376,437	\$20,410,142	\$20,989,143	\$579,001	2.8%
Total Reimbursements	—	\$(5,425,346)	\$(6,268,533)	\$(843,187)	15.5%
Net Financing Uses	\$10,376,437	\$14,984,796	\$14,720,610	\$(264,186)	(1.8)%
Total Revenue	\$1,027,142	\$1,586,811	\$1,404,568	\$(182,243)	(11.5)%
Net County Cost	\$9,349,296	\$13,397,985	\$13,316,042	\$(81,943)	(0.6)%
Positions	56.0	67.0	67.0	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,059,009	\$7,012,322	\$7,210,873	\$198,551	2.8%
Services & Supplies	\$3,477,372	\$4,546,997	\$5,521,401	\$974,404	21.4%
Other Charges	\$960	\$993	\$993	—	—%
Interfund Charges	\$1,567,010	\$3,066,353	\$1,565,372	\$(1,500,981)	(49.0)%
Intrafund Charges	\$272,086	\$5,783,477	\$6,690,504	\$907,027	15.7%
Total Expenditures / Appropriations	\$10,376,437	\$20,410,142	\$20,989,143	\$579,001	2.8%
Other Reimbursements	—	\$(5,425,346)	\$(6,268,533)	\$(843,187)	15.5%
Total Reimbursements	—	\$(5,425,346)	\$(6,268,533)	\$(843,187)	15.5%
Net Financing Uses	\$10,376,437	\$14,984,796	\$14,720,610	\$(264,186)	(1.8)%
Revenue					
Licenses, Permits & Franchises	\$297,939	\$400,000	\$350,000	\$(50,000)	(12.5)%
Intergovernmental Revenues	\$249,307	\$638,956	\$507,288	\$(131,668)	(20.6)%
Charges for Services	\$257,906	\$231,000	\$228,000	\$(3,000)	(1.3)%
Miscellaneous Revenues	\$221,989	\$316,855	\$319,280	\$2,425	0.8%
Total Revenue	\$1,027,142	\$1,586,811	\$1,404,568	\$(182,243)	(11.5)%
Net County Cost	\$9,349,296	\$13,397,985	\$13,316,042	\$(81,943)	(0.6)%
Positions	56.0	67.0	67.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$579,001 (2.8%) increase in total appropriations, \$843,187 (15.5%) increase in reimbursements, \$182,243 (11.5%) decrease in revenues, and \$81,943 (0.6%) decrease in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs, partially offset by an increase in budgeted salary savings.
- Net increases in the allocated costs.
- Increases in direct charges for services from the Department of General Services (DGS) and the Department of Technology (DTech).
- Removal of one-time funding approved by the Board of Supervisors during the FY 2022-23 Revised Recommended Budget hearings for the Animal Care Clinic Services facility expansion.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to higher department overhead allocations, primarily as a result of the increased costs described above.

The decrease in revenues is due to:

- Reductions in the contract, donation, and other miscellaneous revenues.
- Declines in the issuance of dog licenses.
- Removal of ARPA Premium Pay, as it was a one-time Board approved payment to eligible employees in FY 2022-23.
- Reductions in pet adoption fee revenues.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Community Outreach	138,000	—	—	138,000	—
Shelter Services	148,000	—	—	148,000	—

Administration

Program Overview

Administration operates the County Animal Shelter providing support for animal adoptions, foster and rescue programs, rabies control, impoundment of animals at large, veterinary treatment of sick or injured animals, and enforcement of State and Local laws.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,155,511	\$1,247,558	\$1,383,132	\$135,574	10.9%
Services & Supplies	\$2,138,356	\$2,340,666	\$3,037,118	\$696,452	29.8%
Other Charges	\$960	\$993	\$993	—	—%
Interfund Charges	\$1,567,010	\$3,066,353	\$1,565,372	\$(1,500,981)	(49.0)%
Intrafund Charges	\$266,316	\$273,235	\$302,223	\$28,988	10.6%
Total Expenditures / Appropriations	\$5,128,153	\$6,928,805	\$6,288,838	\$(639,967)	(9.2)%
Other Reimbursements	—	\$(5,366,841)	\$(6,218,533)	\$(851,692)	15.9%
Total Reimbursements	—	\$(5,366,841)	\$(6,218,533)	\$(851,692)	15.9%
Net Financing Uses	\$5,128,153	\$1,561,964	\$70,305	\$(1,491,659)	(95.5)%
Revenue					
Intergovernmental Revenues	\$5,450	\$53,287	—	\$(53,287)	(100.0)%
Charges for Services	\$53	—	—	—	—%
Miscellaneous Revenues	\$137,527	\$50,000	\$65,000	\$15,000	30.0%
Total Revenue	\$143,030	\$103,287	\$65,000	\$(38,287)	(37.1)%
Net County Cost	\$4,985,123	\$1,458,677	\$5,305	\$(1,453,372)	(99.6)%
Positions	5.0	5.0	5.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$639,967 (9.2%) decrease in total appropriations, \$851,692 (15.9%) increase in reimbursements, \$38,287 (37.1%) decrease in revenues, and \$1,453,372 (99.6%) decrease in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Removal of one-time funding approved by the Board of Supervisors during the FY 2022-23 Revised Recommended Budget hearings for the Animal Care Clinic Services facility expansion.
- Increases in negotiated personnel costs.

- Net increases in allocated costs.
- Increases in the DGS as well as DTech direct charges for services.

The increase in reimbursements is due to higher department overhead allocations, as a result of increases in salary and benefits costs, allocated costs, and DGS and DTech related Non-ACP charges.

The decrease in revenues is due to the removal of ARPA Premium Pay, as it was a one-time Board approved payment to eligible employees in FY 2022-23.

Community Outreach

Program Overview

Community Outreach provides funding to various nonprofit and community-based low-cost spay/neuter and vaccination clinic groups to optimize long-term reductions in the volume of sheltered animals by paying for services for pets. The program operates a mobile veterinary clinic program – the Bradshaw Animal Assistance Team (BAAT) – to provide no-cost vaccination, wellness and spay/neuter services directly in communities from which the shelter experiences higher than average intake of animals and for which demographics evidence a greater than average percentage of residents are living under low income or poverty conditions. The program is designed to promote the home retention of pets that might be surrendered to the shelter for medical needs and the prevention of litters of puppies and kittens that would be surrendered to the animal shelter when the pet owner cannot place them in another home and can no longer keep them.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$66,245	\$82,398	\$148,094	\$65,696	79.7%
Services & Supplies	\$139,737	\$165,491	\$417,390	\$251,899	152.2%
Intrafund Charges	\$800	\$105,307	\$122,634	\$17,327	16.5%
Cost of Goods Sold	\$2,183	—	—	—	—%
Total Expenditures / Appropriations	\$208,966	\$353,196	\$688,118	\$334,922	94.8%
Net Financing Uses	\$208,966	\$353,196	\$688,118	\$334,922	94.8%
Revenue					
Intergovernmental Revenues	\$1,615	—	—	—	—%
Charges for Services	\$2,400	\$8,000	\$3,000	\$(5,000)	(62.5)%
Miscellaneous Revenues	—	\$70,000	\$70,000	—	—%
Total Revenue	\$4,015	\$78,000	\$73,000	\$(5,000)	(6.4)%
Net County Cost	\$204,951	\$275,196	\$615,118	\$339,922	123.5%
Positions	1.0	1.0	2.0	1.0	100.0%

Summary of Changes

The Recommended Budget reflects a \$334,922 (94.8%) increase in total appropriations, \$5,000 (6.4%) decrease in revenues, and \$339,922 (123.5%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs.
- Increases in the department overhead allocations.

- Move of the Community Cats Spay and Neuter program appropriations from Shelter Services to the Community Outreach program.
- Recommended growth summarized later in this section.

The decrease in revenues is due to a projected reduction in the adoption fee revenues.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
ACS - Increase CSNC Community Cats S/N contract	138,000	—	—	138,000	—

Funding to expand the spay/neuter services for community cats commonly known as return to field and maintain safe and humane cat population numbers at the shelter. The program returns healthy community cats to their originally found location after spay/neuter surgery. This excludes ill or injured cats. The agreement allows ACS to request Community Spay and Neuter Clinic (CSNC) to perform the majority of spay/neuter surgeries on cats that will be returned to field. This allows cats to return to the community without entering the shelter, reduces euthanasia of healthy cats, and help reduce cat colony populations in communities. Note: This contract is pending Board approval in FY 2022-23.

Dispatch & Fields Services

Program Overview

Dispatch and Fields Services responds to complaints of animal bites or attacks, loose animals, nuisance complaints, cruelty and neglect concerns and emergency calls for animals in immediate danger or causing a public safety hazard such as an animal in traffic or an aggressive dog on school grounds. The program provides twenty-four-hour emergency field services for response to injured and aggressive animals and for all public safety issues, and provides assistance to outside enforcement agencies when animals are involved. ACS partners with local agencies for disaster preparation/response for animal care and support issues.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,456,810	\$1,647,403	\$1,671,073	\$23,670	1.4%
Services & Supplies	\$463,038	\$541,799	\$515,499	\$(26,300)	(4.9)%
Intrafund Charges	\$1,183	\$1,895,526	\$2,194,163	\$298,637	15.8%
Cost of Goods Sold	\$212	—	—	—	—%
Total Expenditures / Appropriations	\$1,921,243	\$4,084,728	\$4,380,735	\$296,007	7.2%
Net Financing Uses	\$1,921,243	\$4,084,728	\$4,380,735	\$296,007	7.2%
Revenue					
Intergovernmental Revenues	\$119,914	\$96,821	\$48,737	\$(48,084)	(49.7)%
Charges for Services	\$4,124	—	—	—	—%
Miscellaneous Revenues	\$57,671	—	—	—	—%
Total Revenue	\$181,708	\$96,821	\$48,737	\$(48,084)	(49.7)%
Net County Cost	\$1,739,534	\$3,987,907	\$4,331,998	\$344,091	8.6%
Positions	17.0	17.0	17.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$296,007 (7.2%) increase in total appropriations, \$48,084 (49.7%) decrease in revenues, and \$344,091 (8.6%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in negotiated personnel costs, partially offset by an increase in budgeted salary savings.
- Increases in department overhead allocations.
- Net decreases in costs for various services and supplies including hospital treatment services and temporary staffing, as appropriations are being shifted to the Community Outreach and Shelter Services programs.

The decrease in revenues is due to decreases in the contracted services, donations, and other miscellaneous revenues.

Shelter Services

Program Overview

Shelter Services conducts a rabies prevention program through licensing and vaccination compliance and enforces California laws and County ordinances pertaining to animals. The program provides shelter and care for stray animals from the unincorporated area of Sacramento County. The Shelter also operates a Volunteer Program with more than 200 active volunteers who assist the shelter in a variety of capacities, including daily cleaning/feeding, fundraising, animal socialization, customer service, adoption counseling, fostering, mobile events, clerical duties, grooming and general shelter maintenance.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,380,443	\$4,034,963	\$4,008,574	\$(26,389)	(0.7)%
Services & Supplies	\$736,241	\$1,499,041	\$1,551,394	\$52,353	3.5%
Intrafund Charges	\$3,786	\$3,509,409	\$4,071,484	\$562,075	16.0%
Cost of Goods Sold	\$(2,395)	—	—	—	—%
Total Expenditures / Appropriations	\$3,118,075	\$9,043,413	\$9,631,452	\$588,039	6.5%
Other Reimbursements	—	\$(58,505)	\$(50,000)	\$8,505	(14.5)%
Total Reimbursements	—	\$(58,505)	\$(50,000)	\$8,505	(14.5)%
Net Financing Uses	\$3,118,075	\$8,984,908	\$9,581,452	\$596,544	6.6%
Revenue					
Licenses, Permits & Franchises	\$297,939	\$400,000	\$350,000	\$(50,000)	(12.5)%
Intergovernmental Revenues	\$122,329	\$488,848	\$458,551	\$(30,297)	(6.2)%
Charges for Services	\$251,329	\$223,000	\$225,000	\$2,000	0.9%
Miscellaneous Revenues	\$26,791	\$196,855	\$184,280	\$(12,575)	(6.4)%
Total Revenue	\$698,388	\$1,308,703	\$1,217,831	\$(90,872)	(6.9)%
Net County Cost	\$2,419,687	\$7,676,205	\$8,363,621	\$687,416	9.0%
Positions	33.0	44.0	43.0	(1.0)	(2.3)%

Summary of Changes

The Recommended Budget reflects a \$588,039 (6.5%) increase in total appropriations, \$8,505 (14.5%) decrease in reimbursements, \$90,872 (6.9%) decrease in revenues, and \$687,416 (9.0%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in the department overhead allocations.

- Increases in hospital treatment and laboratory services costs shifted from other programs to address shelter needs.
- Increases in negotiated personnel costs, offset by an increase in budgeted salary savings.
- A shift of the Community Cats Spay and Neuter program costs to the Community Outreach program budget.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a reduction in intra-fund transfers from the Animal Care Restricted Budget Unit for the low income pet spay and neuter program.

The decrease in revenues is due to:

- Declines in the animal licensing revenues.
- Reductions in the contract, donation, and other miscellaneous revenues.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
ACS - Increase CSN Overflow S/N contract	148,000	—	—	148,000	—

Funding to expand spay/neuter services for shelter dogs and cats. Pet ownership continues to increase and municipal shelters are required to spay/neuter all adopted pets. With the increase in pet ownership, the demand for veterinary services continues to increase and become more challenging. The Community Spay and Neuter Clinic is located adjacent to Bradshaw Animal Shelter. They will perform spay/neuter surgeries of adoptable, adopted animals, and animals to be returned to owners when shelter veterinarians are unable to timely perform surgeries. Currently, the shelter is scheduled three months in advance for spay/neuter appointments for shelter pets. Note: This contract is pending Board approval in FY 2022-23.

Animal Care-Restricted Revenues

Budget Unit Functions & Responsibilities

The **Animal Care - Restricted Revenues** Budget Unit was established in FY 2022-23 and receives fees and penalties restricted to specific uses, as defined by Sacramento County Code, Section 8.24.060 and California Food and Agriculture Code, Sections 31751.7 and 30804.7. The Restricted Budget Unit reimburses the Animal Care Services operational Budget Unit (3220000) for eligible Animal Spay/Neuter expenditures.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Restricted - Community Spay & Neuter	—	\$219,693	\$393,200	\$173,507	79.0%
Total Expenditures / Appropriations	—	\$219,693	\$393,200	\$173,507	79.0%
Net Financing Uses	—	\$219,693	\$393,200	\$173,507	79.0%
Total Revenue	\$136,591	\$30,000	\$131,000	\$101,000	336.7%
Use of Fund Balance	\$(136,591)	\$189,693	\$262,200	\$72,507	38.2%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Interfund Charges	—	\$58,505	\$50,000	\$(8,505)	(14.5)%
Appropriation for Contingencies	—	\$161,188	\$343,200	\$182,012	112.9%
Total Expenditures / Appropriations	—	\$219,693	\$393,200	\$173,507	79.0%
Net Financing Uses	—	\$219,693	\$393,200	\$173,507	79.0%
Revenue					
Licenses, Permits & Franchises	\$136,591	—	—	—	—%
Revenue from Use Of Money & Property	—	—	\$1,000	\$1,000	—%
Charges for Services	—	\$30,000	\$130,000	\$100,000	333.3%
Total Revenue	\$136,591	\$30,000	\$131,000	\$101,000	336.7%
Use of Fund Balance	\$(136,591)	\$189,693	\$262,200	\$72,507	38.2%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$189,693	\$262,200	\$72,507	38.2%
Use of Fund Balance	\$189,693	\$262,200	\$72,507	38.2%

Summary of Changes

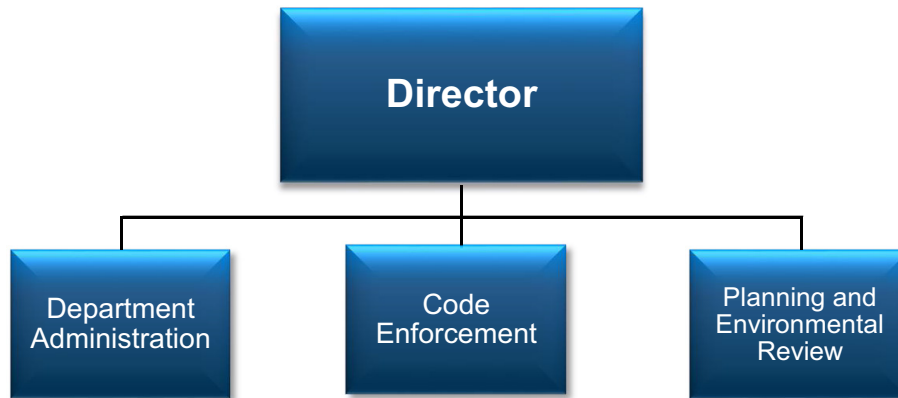
The Recommended Budget reflects a \$173,507 (79.0%) increase in total appropriations, \$101,000 (336.7%) increase in revenues, and \$72,507 (38.2%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

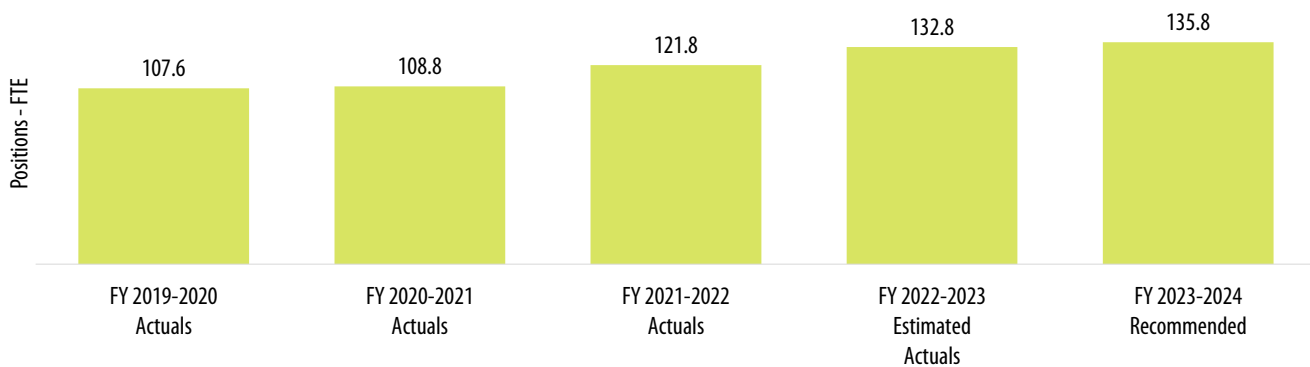
- Increase in the appropriation for contingencies.
- Decrease in intra-fund transfers to the Animal Care Services operating budget unit (BU 3220800).

The increase in revenues is due to an anticipated increase in the service fee revenues based on prior year receipts.

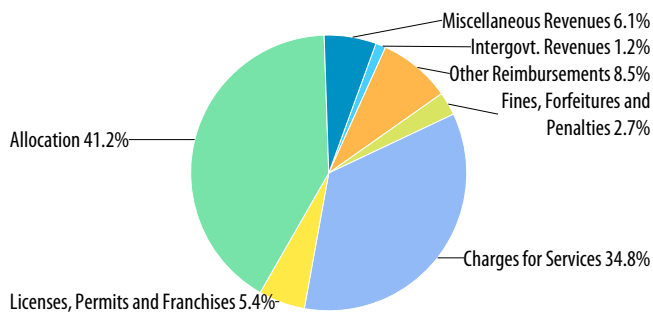
Community Development Department Structure Troy Givans, Director



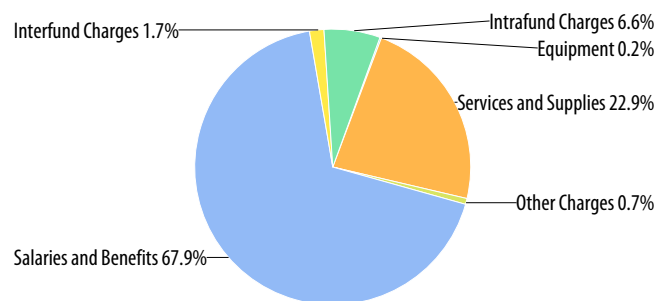
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Community Development provides leadership, land development, and code compliance services. These services include maintaining and updating the Sacramento County General Plan and Development Code, ensuring compliance with County code and development requirements, investigating code violations, preparing and processing environmental documents, development process management and providing administrative support to the Department of Community Development. This budget unit consists of the following programs:

- DCD-Code Enforcement
- DCD-Planning and Environmental Review
- Development Services
- Office of the Director and Administration

Goals

- Align department policies and procedures to provide streamlined administrative support to the department.
- Assist with improving the physical, social, and economic health of communities by proactively educating and engaging residents in code compliance efforts.
- Complete the Community-wide Climate Action Plan.

Accomplishments

- The Code Enforcement Division began providing Refugee trainings throughout Sacramento County, partnering with the Sheriff and District Attorney Offices in Fall 2022. Trainings provide information to students on what Code Enforcement does and how to contact Code Enforcement if assistance is needed. To date, 100 trainings have occurred. This forum is used to train new officers to speak before crowds and become better public speakers.
- The Planning and Environmental Review Division completed an update to the Housing Trust Fund (HTF) ordinance, including a fee update and indexing the fee to ensure annual updates. This was the first update to the HTF since the early 1990s, and the HTF fees will provide much needed revenue to produce affordable housing.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
DCD-Code Enforcement	\$9,434,474	\$11,043,461	\$11,785,232	\$741,771	6.7%
DCD-Planning and Environmental Review	\$11,125,719	\$14,912,129	\$14,524,896	\$(387,233)	(2.6)%
Development Services	\$(6)	—	\$851,726	\$851,726	—%
Office of the Director and Administration	\$(1)	\$2,496,767	\$2,586,952	\$90,185	3.6%
Total Expenditures / Appropriations	\$20,560,186	\$28,452,357	\$29,748,806	\$1,296,449	4.6%
Total Reimbursements	\$(481,057)	\$(2,899,591)	\$(3,072,249)	\$(172,658)	6.0%
Net Financing Uses	\$20,079,130	\$25,552,766	\$26,676,557	\$1,123,791	4.4%
Total Revenue	\$12,920,296	\$14,870,933	\$14,666,063	\$(204,870)	(1.4)%
Net County Cost	\$7,158,834	\$10,681,833	\$12,010,494	\$1,328,661	12.4%
Positions	121.8	132.8	135.8	3.0	2.3%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$14,098,238	\$19,050,728	\$20,205,340	\$1,154,612	6.1%
Services & Supplies	\$4,627,866	\$6,827,927	\$6,826,215	\$(1,712)	(0.0)%
Other Charges	\$41,166	\$125,000	\$204,750	\$79,750	63.8%
Equipment	—	\$55,000	\$55,000	\$(0)	—%
Interfund Charges	\$693,503	\$504,127	\$504,545	\$418	0.1%
Intrafund Charges	\$1,099,414	\$1,889,575	\$1,952,956	\$63,381	3.4%
Total Expenditures / Appropriations	\$20,560,186	\$28,452,357	\$29,748,806	\$1,296,449	4.6%
Intrafund Reimbursements Between Programs	—	\$(579,561)	\$(597,177)	\$(17,616)	3.0%
Other Reimbursements	\$(481,057)	\$(2,320,030)	\$(2,475,072)	\$(155,042)	6.7%
Total Reimbursements	\$(481,057)	\$(2,899,591)	\$(3,072,249)	\$(172,658)	6.0%
Net Financing Uses	\$20,079,130	\$25,552,766	\$26,676,557	\$1,123,791	4.4%
Revenue					
Licenses, Permits & Franchises	\$1,573,192	\$1,589,700	\$1,586,700	\$(3,000)	(0.2)%
Fines, Forfeitures & Penalties	\$855,850	\$800,000	\$800,000	—	—%
Intergovernmental Revenues	\$715,203	\$438,812	\$350,000	\$(88,812)	(20.2)%
Charges for Services	\$8,551,206	\$10,064,427	\$10,157,618	\$93,191	0.9%
Miscellaneous Revenues	\$1,224,845	\$1,977,994	\$1,771,745	\$(206,249)	(10.4)%
Total Revenue	\$12,920,296	\$14,870,933	\$14,666,063	\$(204,870)	(1.4)%
Net County Cost	\$7,158,834	\$10,681,833	\$12,010,494	\$1,328,661	12.4%
Positions	121.8	132.8	135.8	3.0	2.3%

Summary of Changes

The Recommended Budget reflects a \$1,296,449 (4.6%) increase in total appropriations, \$172,658 (6.0%) increase in reimbursements, \$204,870 (1.4%) decrease in revenues, and \$1,328,661 (12.4%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs, allocated cost increases, and adjustments to budgeted salary savings.
- Increases in charges from the Department of Finance for billing and collection services.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to costs associated with the Administrative Services division. Expenses for Administrative Services are reimbursed by other divisions in the Department of Community Development through department overhead charges.

The decrease in revenues is due to:

- A decrease in billable time for positions moving from the Planning and Environmental Review program to the new Development Services program.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 3.0 FTE from the prior year Adopted Budget due to:

- 3.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
DCD-Code Enforcement	283,970	—	—	283,970	2.0
DCD-Planning and Environmental Review	175,000	—	(50,000)	225,000	—
Development Services	161,700	—	—	161,700	—
Office of the Director and Administration	141,817	—	—	141,817	1.0

DCD-Code Enforcement

Program Overview

Code Enforcement investigates violations of housing, zoning and vehicle codes in the unincorporated Sacramento County. Staff tries to achieve voluntary compliance through notification and education. When necessary, legal procedures are used including boarding structures, removing junk and rubbish and junk vehicles, civil citations, criminal citations and demolition of dangerous buildings. The goal is to maintain and improve property values and the quality of life for residents, visitors and business owners.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,806,423	\$6,495,881	\$7,024,358	\$528,477	8.1%
Services & Supplies	\$2,442,917	\$3,088,092	\$3,229,490	\$141,398	4.6%
Other Charges	\$3,811	\$25,000	\$104,750	\$79,750	319.0%
Equipment	—	\$55,000	\$55,000	\$(0)	—%
Interfund Charges	\$693,503	\$498,105	\$498,401	\$296	0.1%
Intrafund Charges	\$487,819	\$881,383	\$873,233	\$(8,150)	(0.9)%
Total Expenditures / Appropriations	\$9,434,474	\$11,043,461	\$11,785,232	\$741,771	6.7%
Net Financing Uses	\$9,434,474	\$11,043,461	\$11,785,232	\$741,771	6.7%
Revenue					
Licenses, Permits & Franchises	\$1,453,063	\$1,467,700	\$1,467,700	—	—%
Fines, Forfeitures & Penalties	\$855,850	\$800,000	\$800,000	—	—%
Intergovernmental Revenues	\$415,093	\$51,672	—	\$(51,672)	(100.0)%
Charges for Services	\$1,494,162	\$1,637,000	\$1,637,000	—	—%
Miscellaneous Revenues	\$867,077	\$1,234,862	\$1,234,862	—	—%
Total Revenue	\$5,085,246	\$5,191,234	\$5,139,562	\$(51,672)	(1.0)%
Net County Cost	\$4,349,228	\$5,852,227	\$6,645,670	\$793,443	13.6%
Positions	53.0	54.0	56.0	2.0	3.7%

Summary of Changes

The Recommended Budget reflects a \$741,771 (6.7%) increase in total appropriations, \$51,672 (1.0%) decrease in revenues, and \$793,443 (13.6%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs and an increase in allocated costs.

- Recommended growth detailed later in this section.

The decrease in revenues is due to the end of an agreement with the Department of Waste Management to pay Code Enforcement for the clean up of homeless encampments.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Code Enforcement Officer I/II - Code Enforcement (1)					
	202,259	—	—	202,259	1.0
Add 1.0 FTE Code Enforcement Officer I/II position to assist with development and implementation of the Shopping Cart ordinance. Carts that are removed from businesses have the potential to create a public nuisance and/or a safety hazard. To begin deciphering what has already been completed and what still needs completion, Code Enforcement will have to review business license applications of all businesses in the County, which may or currently use shopping carts. Shopping cart retention plans will need to be reviewed and implemented. A part of this workload will include education and outreach to the businesses that do not yet have an approved shopping cart retention plan in place. Lastly, and only when necessary, Code Enforcement will begin enforcement against businesses that have not complied.					
DCD - Add 1.0 FTE Sr. Office Specialist - Code Enforcement					
	81,711	—	—	81,711	1.0
Add 1.0 FTE Senior Office Specialist position to support the administrative functions of the Code Enforcement Division. Functions of the Senior Office Specialist for Code Enforcement would vary, in that it would focus on technical duties such as case analysis and review, evaluating fees and collecting supporting documentation for code cases pending Lien Hearing, collecting and preparing statistical information from Accela, recordkeeping, data entry, and customer service. The expectation of this position would be to provide support for individual programs within Code Enforcement such as Homeless Initiatives, Shopping Cart Ordinance, Illegal Dumping, Edible Food Recovery, and Lien Hearings.					

DCD-Planning and Environmental Review

Program Overview

Planning and Environmental Review (PER) processes land use development applications; maintains and updates the Sacramento County General Plan and Development Code; implements the Tree Ordinance program; provides the general public with information, answers and resources concerning development requirements; reviews business licenses and building permits for compliance with zoning requirements; oversees private mining activities per state laws; reviews master plans for growth areas proposed by private development interests; prepares and processes environmental documents pursuant to the California Environmental Quality Act (CEQA) including mitigation monitoring and reporting and, when appropriate, the National Environmental Policy Act; and participates in the South Sacramento Habitat Conservation Plan including the issuance of incidental take permits.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$8,291,815	\$10,573,411	\$10,268,921	\$(304,490)	(2.9)%
Services & Supplies	\$2,184,955	\$3,250,975	\$3,113,142	\$(137,833)	(4.2)%
Other Charges	\$37,355	\$100,000	\$100,000	—	—%
Interfund Charges	—	\$6,022	\$6,144	\$122	2.0%
Intrafund Charges	\$611,594	\$981,721	\$1,036,689	\$54,968	5.6%
Total Expenditures / Appropriations	\$11,125,719	\$14,912,129	\$14,524,896	\$(387,233)	(2.6)%
Other Reimbursements	\$(481,057)	\$(476,600)	\$(659,568)	\$(182,968)	38.4%
Total Reimbursements	\$(481,057)	\$(476,600)	\$(659,568)	\$(182,968)	38.4%
Net Financing Uses	\$10,644,663	\$14,435,529	\$13,865,328	\$(570,201)	(3.9)%
Revenue					
Licenses, Permits & Franchises	\$120,128	\$122,000	\$119,000	\$(3,000)	(2.5)%
Intergovernmental Revenues	\$300,110	\$379,066	\$350,000	\$(29,066)	(7.7)%
Charges for Services	\$7,057,044	\$8,396,927	\$8,490,118	\$93,191	1.1%
Miscellaneous Revenues	\$357,768	\$743,132	\$536,883	\$(206,249)	(27.8)%
Total Revenue	\$7,835,050	\$9,641,125	\$9,496,001	\$(145,124)	(1.5)%
Net County Cost	\$2,809,613	\$4,794,404	\$4,369,327	\$(425,077)	(8.9)%
Positions	56.8	66.8	63.8	(3.0)	(4.5)%

Summary of Changes

The Recommended Budget reflects a \$387,233 (2.6%) decrease in total appropriations, \$182,968 (38.4%) increase in reimbursements, \$145,124 (1.5%) decrease in revenues, and \$425,077 (8.9%) decrease in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The net decrease in total appropriations is primarily due to:

- The shift of 3.0 FTE Principal Planners and other costs from this program to the new Development Services program.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to cost recovery for cartography support provided to other County departments.

The decrease in revenues is primarily due to:

- Decreased activity in housing and plan checking activities.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Accela Upgrades - PER					
	75,000	—	—	75,000	—
One-time funding for Accela upgrades for PER Division related to the Development Review Process Assessment. Accela improvements are necessary to facilitate regular financial reporting on projects, track and report projects' status to internal and external customers, more efficiently track development in specific geographic areas of the County, and improve annual housing metrics reporting					
DCD - Fee Study - PER					
	100,000	—	—	100,000	—
One-time funding for a comprehensive Fee Study. PER's fee schedule has not been comprehensively updated since 2010. A comprehensive fee study would validate application fees for a variety of application types, establish an appropriate South Sacramento Habitat Conservation Plan application fee, and potentially adjust the fee schedule based on an appropriate index.					
DCD - Funding for South Sacramento Habitat Conservation Program Application Processing - PER					
	—	—	(50,000)	50,000	—
One-time funding for staff costs associated with South Sacramento Habitat Conservation Program application processing. FY2022-23 budget did not have ample funding for application processing.					

Development Services

Program Overview

The **Development Services** program was added to the budget in FY 2023-24. Development Services shepherds projects through the Development Review Process from the pre-application stage to issuance of the certificate of occupancy, acts as the single point of contact between the applicant and County staff while advocating for the projects.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	—	\$659,417	\$659,417	—%
Services & Supplies	\$(6)	—	\$184,092	\$184,092	—%
Intrafund Charges	—	—	\$8,217	\$8,217	—%
Total Expenditures / Appropriations	\$(6)	—	\$851,726	\$851,726	—%
Net Financing Uses	\$(6)	—	\$851,726	\$851,726	—%
Net County Cost	\$(6)	—	\$851,726	\$851,726	—%
Positions	—	—	3.0	3.0	—%

Summary of Changes

The Recommended Budget reflects an \$851,726 (new) increase in total appropriations and Net County Cost from the prior year Adopted Budget.

The increase in total appropriations and Net County Cost is due to:

- The creation of the new Development Services program, resulting in the shift of 3.0 FTE Principal Planner positions and associated costs from the Planning and Environmental Review program to this newly budgeted program.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Accela Upgrades - Development Services					
	25,000	—	—	25,000	—
One-time funding for Accela upgrades for Development Services Division related to the Development Review Process Assessment. Accela improvements are necessary to facilitate regular financial reporting on projects, track and report projects' status to internal and external customers, more efficiently track development in specific geographic areas of the County, and improve annual housing metrics reporting.					
DCD - Customer Service and Accela Training - Development Services					
	125,000	—	—	125,000	—
Funding for an increase in professional services to provide Countywide customer service and Accela training. Funding will be used to scope/develop training programs.					
DCD - Supplies for Development Process Managers - Development Services					
	11,700	—	—	11,700	—
Funding for supplies for Development Process Managers. Supplies were not budgeted when positions were added to the Department in FY 2022-23.					

Office of the Director and Administration

Program Overview

The **Office of the Director and Administration** provides management, leadership, and administrative support to the Department of Community Development.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	\$1,981,436	\$2,252,644	\$271,208	13.7%
Services & Supplies	\$(1)	\$488,860	\$299,491	\$(189,369)	(38.7)%
Intrafund Charges	—	\$26,471	\$34,817	\$8,346	31.5%
Total Expenditures / Appropriations	\$(1)	\$2,496,767	\$2,586,952	\$90,185	3.6%
Total Reimbursements between Programs		\$(579,561)	\$(597,177)	\$(17,616)	3.0%
Other Reimbursements	—	\$(1,843,430)	\$(1,815,504)	\$27,926	(1.5)%
Total Reimbursements	—	\$(2,422,991)	\$(2,412,681)	\$10,310	(0.4)%
Net Financing Uses	\$(1)	\$73,776	\$174,271	\$100,495	136.2%
Revenue					
Intergovernmental Revenues	—	\$8,074	—	\$(8,074)	(100.0)%
Charges for Services	—	\$30,500	\$30,500	—	—%
Total Revenue	—	\$38,574	\$30,500	\$(8,074)	(20.9)%
Net County Cost	\$(1)	\$35,202	\$143,771	\$108,569	308.4%
Positions	12.0	12.0	13.0	1.0	8.3%

Summary of Changes

The Recommended Budget reflects a \$90,185 (3.6%) increase in total appropriations, \$10,310 (0.4%) decrease in reimbursements, \$8,074 (20.9%) decrease in revenues, and \$108,569 (308.4%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in negotiated personnel costs, partially offset by the shifting of several allocated costs to the other programs.
- Recommended growth detailed later in this section.

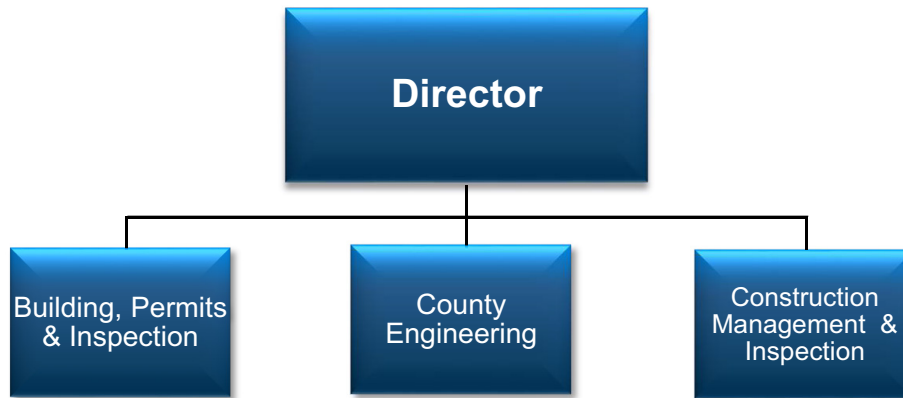
The decrease in reimbursements is due to a net decrease in overhead costs being charged to the other programs.

The increase in revenues is primarily due to the increase in Planning Service Fees and Plan Checking Fees.

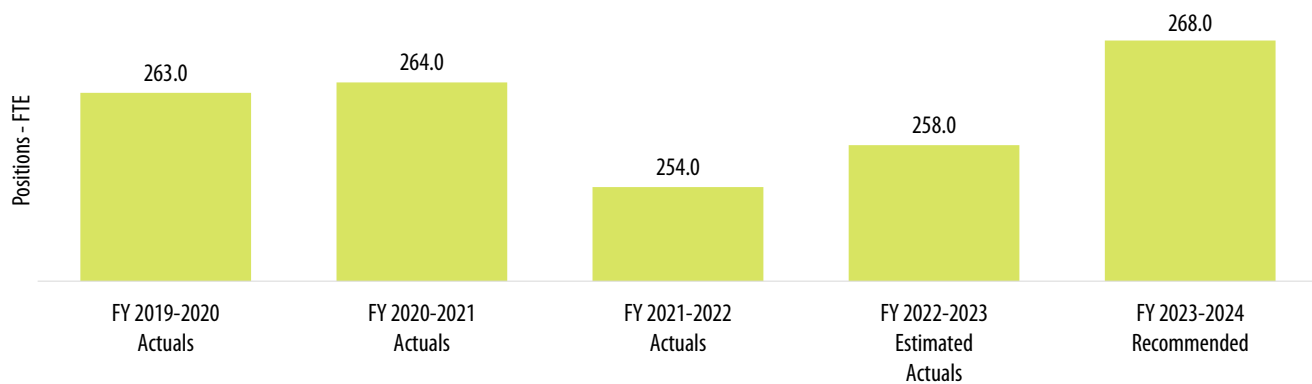
Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Administrative Services Officer 2 - Administration					
	141,817	—	—	141,817	1.0
Add 1.0 FTE Administrative Services Officer 2 position to perform budgetary and administrative duties for the Planning and Environmental Review Division and the new Development Services Division.					

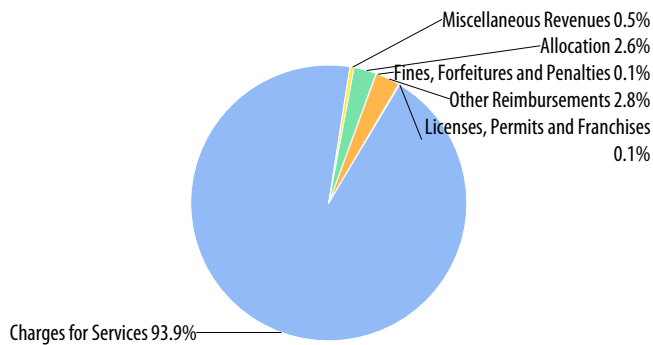
Development and Code Services
Department Structure
Troy Givans, Director



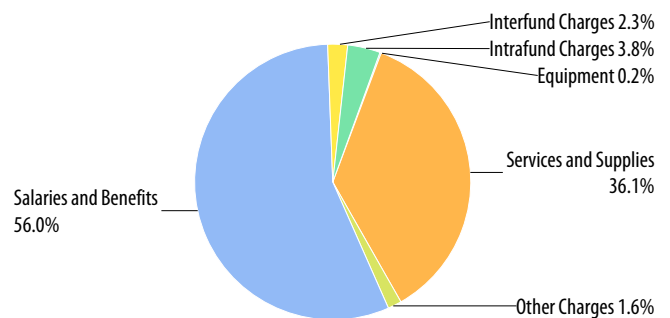
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Development and Code Services provides various services to support building and development activities, and to ensure projects are constructed in accordance to California building codes, plans, specifications, and County standards. Services include issuing building permits, plan review, inspections, development fee calculations, surveying, and mapping. The divisions in this budget unit assist property owners, as well as the building community, with development projects and understanding the applicable laws and codes. This budget unit includes the following programs:

- DCS-Building Permits & Inspection (BPI)
- DCS-Construction Management & Inspection (CMID)
- DCS-County Engineering

This Budget Unit is administered under the Department of Community Development (5720000).

Goals

- To provide a construction management and inspection system that delivers consistent and efficient contract administration, inspections, information and assistance to customers.
- To implement a new and more user friendly Electronic Document Review (EDR) system.
- To provide accurate and timely review of land division maps and site improvement plans as well as land development information.

Accomplishments

- BPI has implemented two separate programs to automate permit issuance.
 - EZ Permits is a platform that allows for automated permit issuance for simple single-trade projects such as electrical panel change-out, re-roof projects, HVAC and water heater replacement, sewer repair or replacement projects. The applicants are able to obtain a permit online with no interaction with BPI staff.
 - CalApp is a permit application that was developed by the DOE and that has been modified for California. The California version was authorized by Senate Bill 129. The program is providing grant funding for implementation. BPI has implemented the automated solar permit program and has been approved for grant funding to offset the cost of implementation.
- CMID participated in multiple projects that were accepted by the Board of Supervisors as complete during this past year for Airports, Transportation, Waste Management and Recycling, General Services, Water Resources, and the Water Agency.
- Updated ESIPS (Electronic Submittal of Improvement Plans) to accommodate the Metro Air Park MAPTrack and Fastract projects to streamline the improvement plan review process for these special projects and to communicate to all plan checkers that these are prioritized projects.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
DCS - Administrative Services	\$1,559,119	—	—	—	—%
DCS - Building Permits & Inspection	\$18,599,018	\$22,960,433	\$24,569,602	\$1,609,169	7.0%
DCS - Construction Management and Inspection Division	\$24,246,648	\$27,265,848	\$38,119,839	\$10,853,991	39.8%
DCS - County Engineering	\$11,115,240	\$14,130,450	\$15,232,886	\$1,102,436	7.8%
SIPS	\$(12)	—	—	—	—%
Total Expenditures / Appropriations	\$55,520,014	\$64,356,731	\$77,922,327	\$13,565,596	21.1%
Total Reimbursements	\$(3,947,588)	\$(2,977,193)	\$(3,149,685)	\$(172,492)	5.8%
Net Financing Uses	\$51,572,426	\$61,379,538	\$74,772,642	\$13,393,104	21.8%
Total Revenue	\$51,257,956	\$58,469,794	\$72,771,837	\$14,302,043	24.5%
Net County Cost	\$(12)	—	—	—	—%
Use of Fund Balance	\$314,481	\$2,909,744	\$2,000,805	\$(908,939)	(31.2)%
Positions	254.0	258.0	268.0	10.0	3.9%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$35,431,981	\$40,257,652	\$43,657,252	\$3,399,600	8.4%
Services & Supplies	\$(12)	—	—	—	—%
Services & Supplies	\$16,121,075	\$18,695,030	\$28,101,941	\$9,406,911	50.3%
Other Charges	\$435,842	\$781,686	\$1,259,624	\$477,938	61.1%
Equipment	\$62,494	\$143,800	\$123,700	\$(20,100)	(14.0)%
Interfund Charges	—	\$1,843,430	\$1,815,504	\$(27,926)	(1.5)%
Intrafund Charges	\$3,468,635	\$2,635,133	\$2,964,306	\$329,173	12.5%
Total Expenditures / Appropriations	\$(12)	—	—	—	—%
Total Expenditures / Appropriations	\$55,520,026	\$64,356,731	\$77,922,327	\$13,565,596	21.1%
Intrafund Reimbursements Between Programs	\$(2,170,544)	\$(1,026,422)	\$(957,557)	\$68,865	(6.7)%
Other Reimbursements	\$(1,777,044)	\$(1,950,771)	\$(2,192,128)	\$(241,357)	12.4%
Total Reimbursements	\$(3,947,588)	\$(2,977,193)	\$(3,149,685)	\$(172,492)	5.8%
Net Financing Uses	\$(12)	—	—	—	—%
Net Financing Uses	\$51,572,438	\$61,379,538	\$74,772,642	\$13,393,104	21.8%
Revenue					
Licenses, Permits & Franchises	\$71,622	\$86,000	\$86,000	—	—%
Fines, Forfeitures & Penalties	\$174,588	\$54,640	\$52,640	\$(2,000)	(3.7)%
Revenue from Use Of Money & Property	\$(7,615)	—	—	—	—%
Intergovernmental Revenues	\$247,288	\$155,017	—	\$(155,017)	(100.0)%
Charges for Services	\$50,377,139	\$57,797,760	\$72,256,820	\$14,459,060	25.0%
Miscellaneous Revenues	\$393,935	\$376,377	\$376,377	—	—%
Other Financing Sources	\$1,000	—	—	—	—%
Total Revenue	\$51,257,956	\$58,469,794	\$72,771,837	\$14,302,043	24.5%
Net County Cost	\$(12)	—	—	—	—%
Use of Fund Balance	\$314,481	\$2,909,744	\$2,000,805	\$(908,939)	(31.2)%
Positions	254.0	258.0	268.0	10.0	3.9%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$2,909,744	\$2,400,522	\$(509,222)	(17.5)%
Reserve Release	—	\$429,661	\$429,661	—%
Provision for Reserve	—	\$(829,378)	\$(829,378)	—%
Use of Fund Balance	\$2,909,744	\$2,000,805	\$(908,939)	(31.2)%

Summary of Changes

The Recommended Budget reflects a \$13,565,596 (21.1%) increase in total appropriations, \$172,492 (5.8%) increase in reimbursements, \$14,302,043 (24.5%) increase in revenues, and \$908,939 (31.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs, allocated cost increases, and adjustments to budgeted salary savings.
- Increases in software for Microsoft 365 and information technology support.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net increase in reimbursements is due to a net increase in department/division overhead costs, partially offset by no longer receiving a reimbursement for the Hazel Avenue Service Center due to a move.

The increase in revenues is due to:

- Increases in expenditures and projects related to the Airport and American Rescue Plan Act projects. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Reserve changes from the prior year Adopted Budget are detailed below:

- Construction Management and Inspection Division reserve has increased \$399,717.

Position counts have increased by 10.0 FTE from the prior year Adopted Budget due to:

- 10.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS - Building Permits & Inspection	104,410	—	104,410	—	—
DCS - Construction Management and Inspection Division	9,593,176	—	9,593,176	—	7.0
DCS - County Engineering	348,656	—	378,214	(29,558)	3.0

DCS - Administrative Services

Program Overview

The **DCS – Administrative Services** program of Development and Code Services was moved to the Community Development budget unit as part of the September 2021 Department of Community Development reorganization.

FOR INFORMATION ONLY

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,261,262	—	—	—	—%
Services & Supplies	\$297,857	—	—	—	—%
Total Expenditures / Appropriations	\$1,559,119	—	—	—	—%
Total Reimbursements between Programs		—	—	—	—%
Other Reimbursements	\$(210,023)	—	—	—	—%
Total Reimbursements	\$(1,519,774)	—	—	—	—%
Net Financing Uses	\$39,345	—	—	—	—%
Revenue					
Intergovernmental Revenues	\$7,608	—	—	—	—%
Charges for Services	\$45,578	—	—	—	—%
Total Revenue	\$53,186	—	—	—	—%
Use of Fund Balance	\$(13,841)	—	—	—	—%

DCS - Building Permits & Inspection

Program Overview

DCS – Building Permits and Inspection provides inspection, plan review and permit issuance for all private construction in the County.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,598,718	\$14,584,001	\$15,783,085	\$1,199,084	8.2%
Services & Supplies	\$5,466,434	\$6,507,049	\$7,151,066	\$644,017	9.9%
Other Charges	\$273,088	\$329,617	\$189,918	\$(139,699)	(42.4)%
Interfund Charges	—	\$673,420	\$648,855	\$(24,565)	(3.6)%
Intrafund Charges	\$1,260,778	\$866,346	\$796,678	\$(69,668)	(8.0)%
Total Expenditures / Appropriations	\$18,599,018	\$22,960,433	\$24,569,602	\$1,609,169	7.0%
Other Reimbursements	\$(154,788)	\$(157,099)	—	\$157,099	(100.0)%
Total Reimbursements	\$(154,788)	\$(157,099)	—	\$157,099	(100.0)%
Net Financing Uses	\$18,444,230	\$22,803,334	\$24,569,602	\$1,766,268	7.7%
Revenue					
Fines, Forfeitures & Penalties	\$1,707	—	—	—	—%
Revenue from Use Of Money & Property	\$(2,973)	—	—	—	—%
Intergovernmental Revenues	\$94,635	\$54,901	—	\$(54,901)	(100.0)%
Charges for Services	\$18,259,358	\$22,677,064	\$24,405,273	\$1,728,209	7.6%
Miscellaneous Revenues	\$56,989	\$41,200	\$41,200	—	—%
Total Revenue	\$18,409,717	\$22,773,165	\$24,446,473	\$1,673,308	7.3%
Use of Fund Balance	\$34,514	\$30,169	\$123,129	\$92,960	308.1%
Positions	101.0	102.0	102.0	—	—%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$30,169	\$123,129	\$92,960	308.1%
Use of Fund Balance	\$30,169	\$123,129	\$92,960	308.1%

Summary of Changes

The Recommended Budget reflects a \$1,609,169 (7.0%) increase in total appropriations, \$157,099 (100.0%) decrease in reimbursements, \$1,673,308 (7.3%) increase in revenues, and \$92,960 (308.1%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs and increases in allocated costs.
- An increases in charges from the Department of Finance for billing and collections services.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to no longer leasing the Hazel facility in the East County.

The increase in revenues is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Electronic Software Transfer - BPI					
	8,750	—	8,750	—	—
One-time purchase of Electronic Transfer Software to provide required information to the Assessor’s Office. This request will be funded with project revenue.					
Fee Study - BPI					
	50,000	—	50,000	—	—
One-time funding from project revenues to increase Professional Services appropriations to complete a comprehensive Building Permits Fee Study This funding will be used to pay for consultant services. This request will be funded with project revenue.					
Reallocation of 6.0 FTE Building Inspector I Limited Term Positions to Permanent Positions - BPI					
	—	—	—	—	—
Reallocate 6.0 FTE Building Inspector 1 - Limited Term positions to Building Inspector 1 – Permanent positions. These positions are in the process of being filled and the current workload is anticipated to continue into the future, supporting the conversion of these positions from Limited Term to Permanent.					
Selectron Interactive Voice Response (IVR) Scheduler ñ BPI					
	45,660	—	45,660	—	—
One-time funding to purchase Selectron Voice Permits IVR Text Scheduler. This funding will allow customers to schedule inspections 24 hours a day via text and automated calls. This request will be funded with project revenue.					

DCS - Construction Management and Inspection Division

Program Overview

DCS – Construction Management and Inspection Division ensures that contractors construct public buildings in accordance with approved plans and specifications. The materials testing laboratory handles testing and verification of construction materials and processes used in construction of public improvements.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$16,209,956	\$17,925,850	\$19,743,758	\$1,817,908	10.1%
Services & Supplies	\$6,447,475	\$6,959,226	\$15,236,676	\$8,277,450	118.9%
Other Charges	\$115,559	\$317,513	\$987,426	\$669,913	211.0%
Equipment	\$61,759	\$100,300	\$53,700	\$(46,600)	(46.5)%
Interfund Charges	—	\$565,234	\$569,483	\$4,249	0.8%
Intrafund Charges	\$1,411,899	\$1,397,725	\$1,528,796	\$131,071	9.4%
Total Expenditures / Appropriations	\$24,246,648	\$27,265,848	\$38,119,839	\$10,853,991	39.8%
Total Reimbursements between Programs		\$(161,422)	\$(185,557)	\$(24,135)	15.0%
Other Reimbursements	\$(1,023,516)	\$(1,301,365)	\$(1,409,417)	\$(108,052)	8.3%
Total Reimbursements	\$(1,176,195)	\$(1,462,787)	\$(1,594,974)	\$(132,187)	9.0%
Net Financing Uses	\$23,070,454	\$25,803,061	\$36,524,865	\$10,721,804	41.6%
Revenue					
Fines, Forfeitures & Penalties	\$123,298	\$14,840	\$14,840	—	—%
Intergovernmental Revenues	\$113,232	\$79,123	—	\$(79,123)	(100.0)%
Charges for Services	\$22,774,266	\$24,043,930	\$35,310,272	\$11,266,342	46.9%
Miscellaneous Revenues	\$822	—	—	—	—%
Other Financing Sources	\$1,000	—	—	—	—%
Total Revenue	\$23,012,618	\$24,137,893	\$35,325,112	\$11,187,219	46.3%
Use of Fund Balance	\$57,836	\$1,665,168	\$1,199,753	\$(465,415)	(28.0)%
Positions	113.0	113.0	120.0	7.0	6.2%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,665,168	\$1,599,470	\$(65,698)	(3.9)%
Reserve Release	—	\$429,661	\$429,661	—%
Provision for Reserve	—	\$(829,378)	\$(829,378)	—%
Use of Fund Balance	\$1,665,168	\$1,199,753	\$(465,415)	(28.0)%

Summary of Changes

The Recommended Budget reflects a \$10,853,991 (39.8%) increase in total appropriations, \$132,187 (9.0%) increase in reimbursements, \$11,187,219 (46.3%) increase in revenues, and \$465,415 (28.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs and increases in allocated costs.
- An increase in charges from the Department of Finance for billing and collections services.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to increases in Division overhead allocations resulting from an overall increase in costs.

The increases in revenues is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Add 1.0 FTE Building Inspector 2 (Limited Term) - CMID					
	234,183	—	234,183	—	1.0
Add 1.0 FTE Building Inspector II position (Limited Term) for the County Owned Building and Facilities (COBF) section within CMID. Position costs will be funded through projects and will be required for the duration of the County ARPA projects, which are to be completed in 2025.					
Add 1.0 FTE Construction Inspection Supervisor - CMID					
	233,393	—	233,393	—	1.0
Add 1.0 FTE Construction Inspection Supervisor position for the CMID Airports Section. Position costs will be ongoing and funded through projects.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Add 1.0 FTE Construction Management Specialist - CMID					
	222,961	—	222,961	—	1.0
Add 1.0 FTE Construction Management Specialist position to provide the necessary technical support to the resident engineers and construction managers that will oversee the SMF Forward and Harvest Water programs. Position costs will be ongoing and funded through projects.					
Add 1.0 FTE Construction Management Supervisor - CMID					
	251,234	—	251,234	—	1.0
Add 1.0 FTE Construction Management Supervisor position to provide the necessary construction contract administration and project management for SMF Forward and Harvest Water programs. Position costs will be ongoing and funded through projects.					
Add 1.0 FTE Engineering Technician Level 2 - CMID					
	106,150	—	106,150	—	1.0
Add 1.0 FTE Engineering Technician Level 2 position for CMID Material Testing Lab. Position cost will be ongoing and funded through projects.					
Add 2.0 FTE Construction Inspector (Limited Term) - CMID					
	458,381	—	458,381	—	2.0
Add 2.0 FTE Construction Inspector position (Limited Term) to serve multiple sections in CMID, including the Private Development, Encroachment Permit, and Transportation sections. Position costs will be funded through projects and will be required for the duration of the SFM Forward and Harvest Water projects.					
Contract Increase - CMID					
	7,000,000	—	7,000,000	—	—
One-time funding from project revenues to increase 71J Contracts amounts for consulting services to meet the County's construction management and inspection needs. This funding will be for contract services related to SFM Forward and Harvest Water projects. These contracts will require separate Board approval.					
Ergonomic Office Furniture - CMID					
	35,000	—	35,000	—	—
One-time funding from project revenues to update broken and outdated furniture in Suite D.					
Material Lab New Construction Trailer - CMID					
	100,000	—	100,000	—	—
One-time funding from reserves to purchase a new office trailer to replace the old one, to provide a safe and healthy work environment for staff, minimize costly maintenance and rehab, plus protect existing furnishings and office equipment.					
Material Lab Trailer Equipment and Furniture - CMID					
	40,000	—	40,000	—	—
One-time funding from reserves to purchase cubicle, partitions, and work stations for the new Material Lab Trailer.					
Office Reconfiguration and Furniture at Goethe - CMID					
	500,000	—	500,000	—	—
One-time funding from reserves for Architectural Services Division labor and new furniture to condense all CMID staff into the facility at 9700 Goethe.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Safety equipment and Personal Protective Equipment - CMID					
	12,750	—	12,750	—	—
One-time funding from project revenues to purchase new safety equipment and personal protective equipment for additional staff.					
Three New Vehicles - CMID					
	301,374	—	301,374	—	—
Purchase three new vehicles for current and future/anticipated staff. Cost will be ongoing and funded through projects. Ongoing expense of \$62,124 and one-time expense to purchase vehicles of total \$239,250.					
Uniform and Personal Protective Equipment - CMID					
	11,950	—	11,950	—	—
One-time funding from project revenues to purchase uniform and personal protective equipment for vacant positions. Funding was inadvertently omitted when the positions were added.					
Vehicle Equipment - CMID					
	85,800	—	85,800	—	—
One-time funding for purchase of first-aid kits for all CMID fleet vehicles as required by Cal/OSHA for the construction industry, and laptop mounts for existing vehicle fleet for field personnel. Costs are \$1,009 per vehicle, for 85 vehicles.					

DCS - County Engineering

Program Overview

DCS-County Engineering consists of three sections described below:

- Special Districts provides funding for a range of transportation, water, sewer, and drainage capital improvements, landscape maintenance, library facilities, and Sheriff services.
- Site Improvements and Permits reviews and approves improvement plans; assists property owners and developers in subdividing property or constructing improvements; and provides internal support for County departments by reviewing building permits, calculating and assessing infrastructure, road and transit, sewer connection, drainage, and water connection fees. This program also serves the development community by providing copies of plans and specifications of County projects, processing encroachment permits for construction in the public right-of-way, and processing transportation permits for oversize loads.
- Surveys reviews and enforces conditions of approval for final and parcel maps to assure orderly land development in compliance with regulatory requirements; reviews records of survey and corner records to maintain records of property boundaries and survey monuments controlling the boundaries. This program is also responsible for surveying and mapping of county roads and other public facilities operated and maintained by the County, and to maintain a fair and accurate record of said surveys in support of maintenance, improvement and operation of said facilities.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$6,362,045	\$7,747,801	\$8,130,409	\$382,608	4.9%
Services & Supplies	\$3,909,308	\$5,228,755	\$5,714,199	\$485,444	9.3%
Other Charges	\$47,195	\$134,556	\$82,280	\$(52,276)	(38.9)%
Equipment	\$735	\$43,500	\$70,000	\$26,500	60.9%
Interfund Charges	—	\$604,776	\$597,166	\$(7,610)	(1.3)%
Intrafund Charges	\$795,958	\$371,062	\$638,832	\$267,770	72.2%
Total Expenditures / Appropriations	\$11,115,240	\$14,130,450	\$15,232,886	\$1,102,436	7.8%
Total Reimbursements between Programs		\$(865,000)	\$(772,000)	\$93,000	(10.8)%
Other Reimbursements	\$(388,718)	\$(492,307)	\$(782,711)	\$(290,404)	59.0%
Total Reimbursements	\$(1,096,831)	\$(1,357,307)	\$(1,554,711)	\$(197,404)	14.5%
Net Financing Uses	\$10,018,409	\$12,773,143	\$13,678,175	\$905,032	7.1%
Revenue					
Licenses, Permits & Franchises	\$71,622	\$86,000	\$86,000	—	—%
Fines, Forfeitures & Penalties	\$49,582	\$39,800	\$37,800	\$(2,000)	(5.0)%
Revenue from Use Of Money & Property	\$(4,642)	—	—	—	—%
Intergovernmental Revenues	\$31,813	\$20,993	—	\$(20,993)	(100.0)%
Charges for Services	\$9,297,936	\$11,076,766	\$12,541,275	\$1,464,509	13.2%
Miscellaneous Revenues	\$336,124	\$335,177	\$335,177	—	—%
Total Revenue	\$9,782,436	\$11,558,736	\$13,000,252	\$1,441,516	12.5%
Use of Fund Balance	\$235,973	\$1,214,407	\$677,923	\$(536,484)	(44.2)%
Positions	40.0	43.0	46.0	3.0	7.0%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,214,407	\$677,923	\$(536,484)	(44.2)%
Use of Fund Balance	\$1,214,407	\$677,923	\$(536,484)	(44.2)%

Summary of Changes

The Recommended Budget reflects a \$1,102,436 (7.8%) increase in total appropriations, \$197,404 (14.5%) increase in reimbursements, \$1,441,516 (12.5%) increase in revenues, and \$536,484 (44.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs and increases in allocated costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to increases in Division overhead allocations resulting from an increase in total costs.

The increase in revenues is due to:

- Increase in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Add 1.0 FTE Engineering Aide - Surveys					
	82,249	—	82,249	—	1.0
Add 1.0 FTE Engineering Aide position funded through project revenue. The field office uses extra help to assist with the work that an aide would perform. The purpose of the Engineering Aide position is to help with survey work as well as Geographic Information Systems work for topography. This request will be funded with project revenue.					
Add 2.0 FTE Survey Tech Level 2 - Surveys					
	145,090	—	145,090	—	2.0
Add 2.0 FTE Survey Technician Level 2 positions to assist internal and field office staff on various survey work. Currently, the use of our extra help for these tasks has not been effective for service levels. These new positions are necessary as the workload is not sustainable with current staff resources and crews. This request will be funded with project revenue.					
Consulting Services Contract - Special Districts					
	54,000	—	54,000	—	—
One-time increase to the Professional Services budget due to the position vacancies. This request is funded through project revenue.					
Data Collectors - Surveys					
	35,000	—	35,000	—	—
One-time funding for one Total Data station and four data collectors for use in the field due to an increase in projects. Currently, the division has one station and two data collectors but needs an additional data station and data collectors to keep up with the workload. This request will be funded through project revenue.					
Reallocate Sr. Engineer to Sr. Planner - Special Districts					
	(29,558)	—	—	(29,558)	—
Reallocate 1.0 FTE Sr. Engineer to a Sr. Planner to provide an urban planning perspective within the Special Districts Unit.					
Supplies and Services - Surveys					
	61,875	—	61,875	—	—
One-time funding from project revenues for additional supplies and services for the Surveys program within Community Development due to an increase in personnel, inflation for goods and services, and increases in software/hardware usage.					

Building Inspection

Budget Unit Functions & Responsibilities

The **Building Inspection** special revenue fund provides financing through building permit fees and direct charges for services delivered to ensure compliant privately-built structures within the Sacramento County Unincorporated Area. This Budget Unit is administered under the Department of Community Development (5720000).

Goals

- Ensure financing is available for division operations via fees and labor rates.
- Collect Building Permit fees as directed by the fee ordinance adopted by the Board of Supervisors.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Building Inspection	\$18,700,005	\$22,954,696	\$24,537,644	\$1,582,948	6.9%
Total Expenditures / Appropriations	\$18,700,005	\$22,954,696	\$24,537,644	\$1,582,948	6.9%
Net Financing Uses	\$18,700,005	\$22,954,696	\$24,537,644	\$1,582,948	6.9%
Total Revenue	\$19,616,624	\$17,749,621	\$19,188,714	\$1,439,093	8.1%
Use of Fund Balance	\$(916,618)	\$5,205,075	\$5,348,930	\$143,855	2.8%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$18,275,891	\$22,509,696	\$24,104,644	\$1,594,948	7.1%
Other Charges	\$424,114	\$445,000	\$433,000	\$(12,000)	(2.7)%
Total Expenditures / Appropriations	\$18,700,005	\$22,954,696	\$24,537,644	\$1,582,948	6.9%
Net Financing Uses	\$18,700,005	\$22,954,696	\$24,537,644	\$1,582,948	6.9%
Revenue					
Licenses, Permits & Franchises	\$19,349,428	\$17,384,780	\$18,601,714	\$1,216,934	7.0%
Fines, Forfeitures & Penalties	\$500	—	—	—	—%
Revenue from Use Of Money & Property	\$82,124	\$30,000	\$30,000	—	—%
Intergovernmental Revenues	\$53,530	\$50,000	\$50,000	—	—%
Charges for Services	\$123,501	\$276,341	\$498,500	\$222,159	80.4%
Miscellaneous Revenues	\$7,541	\$8,500	\$8,500	—	—%
Total Revenue	\$19,616,624	\$17,749,621	\$19,188,714	\$1,439,093	8.1%
Use of Fund Balance	\$(916,618)	\$5,205,075	\$5,348,930	\$143,855	2.8%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$5,205,075	\$4,081,370	\$(1,123,705)	(21.6)%
Reserve Release	—	\$1,267,560	\$1,267,560	—%
Use of Fund Balance	\$5,205,075	\$5,348,930	\$143,855	2.8%

Summary of Changes

The Recommended Budget reflects a \$1,582,948 (6.9%) increase in total appropriations, \$1,439,093 (8.1%) increase in revenues, and \$143,855 (2.8%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increased costs for technology upgrades, contracted services, and liability insurance.
- Implementation of development process improvements recommended in the Sacramento County Development Review Process Assessment.

The increase in revenues is due to increased permit activity associated with fees.

Reserve changes from the prior year Adopted Budget are detailed below:

- Future Services reserve has decreased \$1,267,560.

Planning Environment-Restricted Revenues

Budget Unit Functions & Responsibilities

The **Planning Environment – Restricted Revenues** budget unit was established in Fiscal Year (FY) 2022-23 and includes the Florin Vineyard Community Plan (FVCP) Reimbursement Fee. This fee was established in FY 2012-13 to collect reimbursement fees to recover the costs and studies for the preparation of the Florin Vineyard Community Plan. The reimbursement agreement allows the County of Sacramento to impose a fee on applicants seeking new entitlements within the area to recover the costs of preparing the FVCP. This budget does not reflect expenditure or revenue appropriations during the budget process due to the volatile nature of receiving fees; however, any fees received during the year will be appropriated through the Appropriation Adjustment Request process for Board of Supervisors approval.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Use of Fund Balance	—	—	—	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Use of Fund Balance	—	—	—	—	—%

Summary of Changes

This budget does not reflect expenditure or revenue appropriations during the budget process due to the volatile nature of receiving fees; however, any fees received during the year will be appropriated through the Appropriation Adjustment Request process for Board of Supervisors approval.

Affordability Fee

Budget Unit Functions & Responsibilities

The **Affordability Fee** is collected pursuant to Sacramento County Code Section 22.35.050 and used to purchase land for affordable housing, produce or substantially rehabilitate affordable units, or buy down Extremely Low Income units. The affordability fees collected are transferred to and administered by the Sacramento Housing and Redevelopment Agency (SHRA) who governs the funds consistent with Chapter 22.35 of the Sacramento County Code. A portion of the funds may be used to cover reasonable administrative expenses.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Affordability Fee	\$4,352,903	\$4,500,000	\$3,500,000	\$(1,000,000)	(22.2)%
Total Expenditures / Appropriations	\$4,352,903	\$4,500,000	\$3,500,000	\$(1,000,000)	(22.2)%
Net Financing Uses	\$4,352,903	\$4,500,000	\$3,500,000	\$(1,000,000)	(22.2)%
Total Revenue	\$3,914,931	\$4,085,069	\$3,500,000	\$(585,069)	(14.3)%
Use of Fund Balance	\$437,972	\$414,931	—	\$(414,931)	(100.0)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$4,352,903	\$4,500,000	\$3,500,000	\$(1,000,000)	(22.2)%
Total Expenditures / Appropriations	\$4,352,903	\$4,500,000	\$3,500,000	\$(1,000,000)	(22.2)%
Net Financing Uses	\$4,352,903	\$4,500,000	\$3,500,000	\$(1,000,000)	(22.2)%
Revenue					
Licenses, Permits & Franchises	\$3,906,312	\$4,085,069	\$3,500,000	\$(585,069)	(14.3)%
Revenue from Use Of Money & Property	\$8,619	—	—	—	—%
Total Revenue	\$3,914,931	\$4,085,069	\$3,500,000	\$(585,069)	(14.3)%
Use of Fund Balance	\$437,972	\$414,931	—	\$(414,931)	(100.0)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$414,931	—	\$(414,931)	(100.0)%
Use of Fund Balance	\$414,931	—	\$(414,931)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$1,000,000 (22.2%) decrease in total appropriations, \$585,069 (14.3%) decrease in revenue, and \$414,931 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations and revenue is due to a decrease in projected revenue from residential building permits with an affordable housing fee surcharge in the unincorporated areas of the County.

Fair Housing Services

Budget Unit Functions & Responsibilities

Fair Housing Services provides oversight of the fair housing services contract for unincorporated County residents and retirement liability payments for the Sacramento Regional Human Rights/ Fair Housing Commission. This Budget Unit is administered under the Department of Community Development (5720000).

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Fair Housing Services	\$145,953	\$228,067	\$226,342	\$(1,725)	(0.8)%
Total Expenditures / Appropriations	\$145,953	\$228,067	\$226,342	\$(1,725)	(0.8)%
Net Financing Uses	\$145,953	\$228,067	\$226,342	\$(1,725)	(0.8)%
Net County Cost	\$145,953	\$228,067	\$226,342	\$(1,725)	(0.8)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$96,687	\$168,725	\$167,000	\$(1,725)	(1.0)%
Other Charges	\$49,266	\$57,842	\$57,842	—	—%
Intrafund Charges	—	\$1,500	\$1,500	—	—%
Total Expenditures / Appropriations	\$145,953	\$228,067	\$226,342	\$(1,725)	(0.8)%
Net Financing Uses	\$145,953	\$228,067	\$226,342	\$(1,725)	(0.8)%
Net County Cost	\$145,953	\$228,067	\$226,342	\$(1,725)	(0.8)%

Summary of Changes

The Recommended Budget reflects a \$1,725 (0.8%) decrease in total appropriations and Net County Cost from the prior year Adopted Budget.

The decrease in total appropriations and Net County Cost is due to the decrease in contract payment services costs.

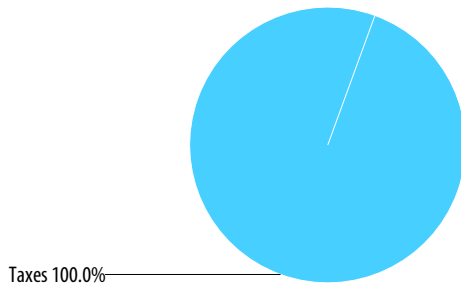
Connector Joint Powers Authority
Department Structure
Derek Minnema, Executive Director



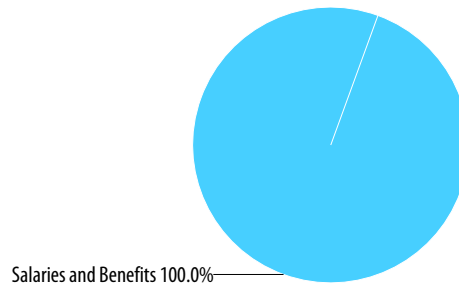
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Capital Southeast **Connector Joint Powers Authority** was formed in December 2006 to plan and construct a proposed 35-mile roadway spanning from Interstate 5, south of Elk Grove, to Highway 50 in El Dorado County, just east of El Dorado Hills. The Connector will link communities in El Dorado and Sacramento Counties and the cities of Folsom, Rancho Cordova and Elk Grove, alleviating traffic congestion on Highway 50, Interstate 5 and State Route 99. The Connector is being planned to reduce the distance traveled and save time during rush hour, enabling drivers to use a more direct route for faster, safer travel. The County budget document reflects only the salary and benefit appropriations of the Connector Joint Powers Authority (JPA).

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Capital Southeast Connector JPA	\$707,719	\$748,420	\$786,042	\$37,622	5.0%
Total Expenditures / Appropriations	\$707,719	\$748,420	\$786,042	\$37,622	5.0%
Net Financing Uses	\$707,719	\$748,420	\$786,042	\$37,622	5.0%
Total Revenue	\$707,719	\$748,420	\$786,042	\$37,622	5.0%
Use of Fund Balance	—	—	—	—	—%
Positions	3.0	3.0	3.0	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$707,719	\$748,420	\$786,042	\$37,622	5.0%
Total Expenditures / Appropriations	\$707,719	\$748,420	\$786,042	\$37,622	5.0%
Net Financing Uses	\$707,719	\$748,420	\$786,042	\$37,622	5.0%
Revenue					
Taxes	\$707,719	—	\$786,042	\$786,042	—%
Revenue from Use Of Money & Property	—	\$748,420	—	\$(748,420)	(100.0)%
Total Revenue	\$707,719	\$748,420	\$786,042	\$37,622	5.0%
Use of Fund Balance	—	—	—	—	—%
Positions	3.0	3.0	3.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$37,622 (5.0%) increase in expenditures and revenues from the prior year Adopted Budget.

The increase in expenditures is primarily due to cost of living adjustments, deferred compensation increases, and increases in retirement costs; offset by an increase in sales tax revenue.

Cooperative Extension

Budget Unit Functions & Responsibilities

The **Cooperative Extension** extends information development from the University of California to enhance the quality of life and environmental and economic well being for the citizens of Sacramento County through research and education. Cooperative Extension has research support and organizational capacity in agriculture and natural resources, in family and consumer sciences, in community resources development, and in youth development.

Goals

- Assist the County to meet current and emerging needs for food production, sustainable and livable communities, healthy families, and public health and safety.
- Update and refine needs assessment of the current customer base through one-on-one consultations, surveys, and newsletters.
- Enhance awareness and delivery of extension research and programs through technology, presentations, reports, and informational brochures.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Cooperative Extension	\$436,120	\$490,745	\$548,126	\$57,381	11.7%
Total Expenditures / Appropriations	\$436,120	\$490,745	\$548,126	\$57,381	11.7%
Net Financing Uses	\$436,120	\$490,745	\$548,126	\$57,381	11.7%
Total Revenue	\$14,778	\$6,791	—	\$(6,791)	(100.0)%
Net County Cost	\$421,342	\$483,954	\$548,126	\$64,172	13.3%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$151,120	\$205,745	\$233,045	\$27,300	13.3%
Other Charges	\$285,000	\$285,000	\$315,000	\$30,000	10.5%
Intrafund Charges	—	—	\$81	\$81	—%
Total Expenditures / Appropriations	\$436,120	\$490,745	\$548,126	\$57,381	11.7%
Net Financing Uses	\$436,120	\$490,745	\$548,126	\$57,381	11.7%
Revenue					
Miscellaneous Revenues	\$14,778	\$6,791	—	\$(6,791)	(100.0)%
Total Revenue	\$14,778	\$6,791	—	\$(6,791)	(100.0)%
Net County Cost	\$421,342	\$483,954	\$548,126	\$64,172	13.3%

Summary of Changes

The Recommended Budget reflects a \$57,381 (11.7%) increase in total appropriations, \$6,791(100.0%) decrease in revenues, and \$64,172 (13.3%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in base facility use charges and contributions to the University of California Cooperative Extension (UCCE).
- Recommended growth detailed later in this section.

The decrease in revenues is due to a decrease in one-time funding in the Cal-Fresh grant program.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Cooperative Extension	9,078	—	—	9,078	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
UCCE - Office Space	9,078	—	—	9,078	—

Approval office space expansion in a Bradshaw area facility that is owned by Sacramento County. As stipulated within the interlocal agreement with the County, the County provides office space for the Cooperative Extension employees as an in-kind contribution. This will accommodate the increase in staff for the Cooperative Extension program.

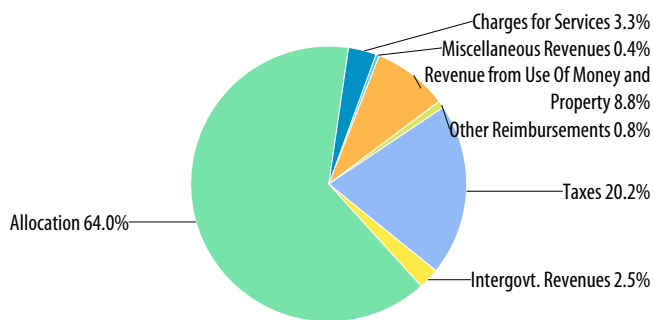
Carmichael Recreation And Park District



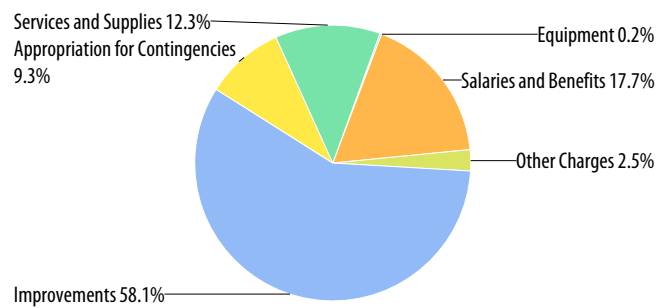
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Carmichael Recreation and Park District (CRPD)** is a dependent special district governed by a five member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serve as the ex-officio directors of the District. The Carmichael Recreation and Park District provides park and recreation services for the 52,000 residents of the unincorporated area within portions of Carmichael and Fair Oaks, encompassing a 9.25 square mile area. Programs include:

- Carmichael Recreation and Park District
- Debt Service Series 2023 A-1
- Debt Service Series 2023 A-2
- Capital Projects Series 2023 A-1&2

Goals

- Encourage community involvement and responsibility through collaborative efforts and partnerships.
- Promote the usage of district facilities, programs and opportunities by all members of the community.
- Modernize, renovate and maintain the existing developed facilities and recreational areas.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Capital Project Series 2023 A-1&2	—	—	\$9,875,217	\$9,875,217	—%
Carmichael Recreation and Park District	\$4,415,748	\$7,396,111	\$6,407,422	\$(988,689)	(13.4)%
Debt Service Series 2023 A-1	—	—	\$405,281	\$405,281	—%
Debt Service Series 2023 A-2	—	—	\$1,027,794	\$1,027,794	—%
Total Expenditures / Appropriations	\$4,415,748	\$7,396,111	\$17,715,714	\$10,319,603	139.5%
Total Reimbursements	—	\$(31,705)	\$(147,693)	\$(115,988)	365.8%
Net Financing Uses	\$4,415,748	\$7,364,406	\$17,568,021	\$10,203,615	138.6%
Total Revenue	\$4,302,580	\$6,189,016	\$6,231,927	\$42,911	0.7%
Use of Fund Balance	\$113,168	\$1,175,390	\$11,336,094	\$10,160,704	864.5%
Positions	23.0	23.5	24.0	0.5	2.1%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,378,917	\$3,188,932	\$3,135,252	\$(53,680)	(1.7)%
Services & Supplies	\$1,742,860	\$2,238,379	\$2,179,477	\$(58,902)	(2.6)%
Other Charges	—	—	\$438,206	\$438,206	—%
Improvements	\$260,525	\$1,328,400	\$10,285,217	\$8,956,817	674.3%
Equipment	\$33,447	\$140,400	\$35,000	\$(105,400)	(75.1)%
Appropriation for Contingencies	—	\$500,000	\$1,642,562	\$1,142,562	228.5%
Total Expenditures / Appropriations	\$4,415,748	\$7,396,111	\$17,715,714	\$10,319,603	139.5%
Other Reimbursements	—	\$(31,705)	\$(147,693)	\$(115,988)	365.8%
Total Reimbursements	—	\$(31,705)	\$(147,693)	\$(115,988)	365.8%
Net Financing Uses	\$4,415,748	\$7,364,406	\$17,568,021	\$10,203,615	138.6%
Revenue					
Taxes	\$2,407,477	\$2,473,750	\$3,586,448	\$1,112,698	45.0%
Revenue from Use Of Money & Property	\$1,367,228	\$1,456,327	\$1,555,479	\$99,152	6.8%
Intergovernmental Revenues	\$51,768	\$541,591	\$438,000	\$(103,591)	(19.1)%
Charges for Services	\$455,955	\$724,750	\$576,500	\$(148,250)	(20.5)%
Miscellaneous Revenues	\$8,653	\$962,598	\$75,500	\$(887,098)	(92.2)%
Other Financing Sources	\$11,500	\$30,000	—	\$(30,000)	(100.0)%
Total Revenue	\$4,302,580	\$6,189,016	\$6,231,927	\$42,911	0.7%
Use of Fund Balance	\$113,168	\$1,175,390	\$11,336,094	\$10,160,704	864.5%
Positions	23.0	23.5	24.0	0.5	2.1%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,175,390	\$11,336,094	\$10,160,704	864.5%
Use of Fund Balance	\$1,175,390	\$11,336,094	\$10,160,704	864.5%

Summary of Changes

The Recommended Budget reflects a \$10,319,603 (139.5%) increase in total appropriations, \$115,988 (365.8%) increase in reimbursements, \$42,911 (0.7%) increase in revenues, and \$10,160,704 (864.5%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to:

- Anticipated increases in negotiated personnel costs, including cost of living adjustments and a potential minimum wage increase.
- An increase in General Obligation (GO) Bond to fund capital projects.
- An aggregate decrease in services and supplies associated with shifting the cost of Americans with Disabilities Act (ADA) improvements and heating, ventilation and air conditioning (HVAC) replacements to the Capital Project/Building Fund. Additional detail regarding programs and services is provided in the individual program sections.
- An anticipated decrease in capital projects, as most of the capital outlay will be funded through the Capital Project/Building Fund. Additional project detail is provided in the individual program sections.

The increase in reimbursements is due to prior year completion of several projects related to property damage reimbursable by insurance proceeds, with no new property damage claims are anticipated.

The increase in revenues is due to a shift of capital funding and outlay for projects to the GO Bond 2022 – Capital Project/Building Fund proceeds, partially offset by various other changes in revenues detailed in the program sections.

Position counts have increased by 0.5 FTE from the prior year Adopted Budget due to:

- 0.5 FTE recommended net Base increases.

Carmichael Recreation and Park District

Program Overview

Carmichael Recreation and Park District (CRPD) represents the CRPD General Fund. The main sources of revenue are property taxes, leases/rentals, and recreation programs. The main types of expenditures include the operations budget of salaries and benefits, services and supplies; capital equipment and projects.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,378,917	\$3,188,932	\$3,135,252	\$(53,680)	(1.7)%
Services & Supplies	\$1,742,860	\$2,238,379	\$2,119,477	\$(118,902)	(5.3)%
Improvements	\$260,525	\$1,328,400	\$470,000	\$(858,400)	(64.6)%
Equipment	\$33,447	\$140,400	\$35,000	\$(105,400)	(75.1)%
Appropriation for Contingencies	—	\$500,000	\$647,693	\$147,693	29.5%
Total Expenditures / Appropriations	\$4,415,748	\$7,396,111	\$6,407,422	\$(988,689)	(13.4)%
Other Reimbursements	—	\$(31,705)	\$(147,693)	\$(115,988)	365.8%
Total Reimbursements	—	\$(31,705)	\$(147,693)	\$(115,988)	365.8%
Net Financing Uses	\$4,415,748	\$7,364,406	\$6,259,729	\$(1,104,677)	(15.0)%
Revenue					
Taxes	\$2,407,477	\$2,473,750	\$2,551,448	\$77,698	3.1%
Revenue from Use Of Money & Property	\$1,367,228	\$1,456,327	\$1,483,000	\$26,673	1.8%
Intergovernmental Revenues	\$51,768	\$541,591	\$438,000	\$(103,591)	(19.1)%
Charges for Services	\$455,955	\$724,750	\$576,500	\$(148,250)	(20.5)%
Miscellaneous Revenues	\$8,653	\$962,598	\$75,500	\$(887,098)	(92.2)%
Other Financing Sources	\$11,500	\$30,000	—	\$(30,000)	(100.0)%
Total Revenue	\$4,302,580	\$6,189,016	\$5,124,448	\$(1,064,568)	(17.2)%
Use of Fund Balance	\$113,168	\$1,175,390	\$1,135,281	\$(40,109)	(3.4)%
Positions	23.0	23.5	24.0	0.5	2.1%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,175,390	\$1,135,281	\$(40,109)	(3.4)%
Use of Fund Balance	\$1,175,390	\$1,135,281	\$(40,109)	(3.4)%

Summary of Changes

The Recommended Budget reflects a \$988,689 (13.4%) increase in total appropriations, \$115,988 (365.8%) increase in reimbursements, \$1,064,568 (17.2%) decrease in revenues, and \$40,109 (3.4%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is primarily due to:

- An anticipated increase in negotiated personnel costs, including an increase in cost of living adjustments, and a potential minimum wage increase.
- An aggregate decrease in Services and Supplies associated with shifting the cost of Americans with Disabilities Act (ADA) improvements and heating, ventilation and air conditioning (HVAC) replacements to the Capital Project/Building Fund. Programs and services include:
 - An enhanced turf management program to improve service levels.
 - Funding for a financial statement audit for FY 2022-23.
 - A reduction of program service and supply costs to account for trends following recovery from the pandemic; includes allowance for some growth.
 - An increase for costs related to credit card transactions and anticipated increased costs for the Carmichael Improvement District levy on the CRPD.
- An anticipated decrease in capital projects, as most of the capital outlay will be funded through the Capital Project/Building Fund. The following projects will be funded out of the CRPD General Fund:
 - Cardinal Oaks Park Parking Lot (funded through American Rescue Plan Act (ARPA))
 - Carmichael Park Small Dog Park Shade Improvement
 - Carmichael Park Reader Board Improvement
 - District-wide Improvements (funded through Donations)

The decrease in reimbursements is due to prior year completion of several projects related to property damage reimbursable by insurance proceeds. No new property damage claims are anticipated.

The net decrease in revenues is due to:

- A shift of capital funding and outlay for projects to the GO Bond 2022 – Capital Project/Building Fund proceeds, partially offset by the following:
 - An anticipated increase in negotiated personnel costs.
 - An anticipated increase in property tax revenue based on parcels and assessed value projections and market trends in the CRPD tax rate area.
 - An anticipated increase in revenues from the facility rental program.
 - An American Rescue Plan Act (ARPA) award available to fund a capital improvement project.
 - Quimby/in-lieu and Park Impact Fees available to fund capital improvement projects.

Debt Service Series 2023 A-1

Program Overview

Debt Service Series 2023A-1 represents the Series 2023 A-1 debt service on the tax exempt bonds issued under the General Obligation Bonds passed by voted in November 2022. The only sources of revenue are property tax levied and related interest collected to meet the debt service obligation of principal and interest. Expenditures are restricted to principal and interest payments.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Other Charges	—	—	\$225,567	\$225,567	—%
Appropriation for Contingencies	—	—	\$179,714	\$179,714	—%
Total Expenditures / Appropriations	—	—	\$405,281	\$405,281	—%
Net Financing Uses	—	—	\$405,281	\$405,281	—%
Revenue					
Taxes	—	—	\$100,000	\$100,000	—%
Revenue from Use Of Money & Property	—	—	\$1,911	\$1,911	—%
Total Revenue	—	—	\$101,911	\$101,911	—%
Use of Fund Balance	—	—	\$303,370	\$303,370	—%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	—	\$303,370	\$303,370	—%
Use of Fund Balance	—	\$303,370	\$303,370	—%

Summary of Changes

The Recommended Budget reflects a \$405,281 (new) increase in total appropriations, \$101,911 (new) increase in revenues, and \$303,370 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and revenues is related to the voter approved General Obligation Bonds representing property tax levies and related interest earnings to cover the debt service obligation for interest expense payments.

Debt Service Series 2023 A-2

Program Overview

Debt Service Series 2023A-2 represents the Series 2023 A-2 debt service on the taxable bonds issued under the General Obligation Bonds passed by voted in November 2022. The only sources of revenue are property tax levied and related interest collected to meet the debt service obligation of principal and interest. Expenditures are restricted to principal and interest payments.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Other Charges	—	—	\$212,639	\$212,639	—%
Appropriation for Contingencies	—	—	\$815,155	\$815,155	—%
Total Expenditures / Appropriations	—	—	\$1,027,794	\$1,027,794	—%
Net Financing Uses	—	—	\$1,027,794	\$1,027,794	—%
Revenue					
Taxes	—	—	\$935,000	\$935,000	—%
Revenue from Use Of Money & Property	—	—	\$5,931	\$5,931	—%
Total Revenue	—	—	\$940,931	\$940,931	—%
Use of Fund Balance	—	—	\$86,863	\$86,863	—%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	—	\$86,863	\$86,863	—%
Use of Fund Balance	—	\$86,863	\$86,863	—%

Summary of Changes

The Recommended Budget reflects a \$1,027,794 (new) increase in total appropriations, \$940,931 (new) increase in revenues, and \$86,863 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and revenues is related to the voter approved General Obligation Bonds representing property tax levies and related interest earnings to cover the debt service obligation for principle and interest expense payments.

Capital Project Series 2023 A-1&2

Program Overview

Capital Project Series 2023 A-1&2 represents the Series 2023 A-1 (tax exempt) & 2 (taxable) of General Obligation Bonds passed by voters in November 2022 totaling \$31.9 million. The only sources of income for Series 2023 are bond proceeds and related interest earnings. Expenditure allocations are restricted to improvements to CRPD property and facilities to construct/renovate aging restrooms and facilities; make safety/security/handicapped accessibility improvements; and upgrade playgrounds, features, and amenities.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	—	—	\$60,000	\$60,000	—%
Improvements	—	—	\$9,815,217	\$9,815,217	—%
Total Expenditures / Appropriations	—	—	\$9,875,217	\$9,875,217	—%
Net Financing Uses	—	—	\$9,875,217	\$9,875,217	—%
Revenue					
Revenue from Use Of Money & Property	—	—	\$64,637	\$64,637	—%
Total Revenue	—	—	\$64,637	\$64,637	—%
Use of Fund Balance	—	—	\$9,810,580	\$9,810,580	—%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	—	\$9,810,580	\$9,810,580	—%
Use of Fund Balance	—	\$9,810,580	\$9,810,580	—%

Summary of Changes

The Recommended Budget reflects a \$9,875,217 (new) increase in total appropriations, \$64,637 (new) increase in revenues, and \$9,810,580 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and revenues is related to the voter approved General Obligation Bonds, representing carry-over of bond proceeds and related interest earnings from the Debt Service Series 2023A-1 and 2023A-2. The allocation will be used to fund Capital Projects.

Carmichael RPD Assessment District

Budget Unit Functions & Responsibilities

The **Carmichael Recreation and Park District Parks Maintenance and Recreation Improvement District** (Carmichael RPD Assessment District) was approved by the voters in April 2014 to provide funding for installation, renovation, maintenance and servicing of public recreational facilities and improvements, and incidental associated expenses, within the Carmichael Recreation and Park District. The District’s assessment was invalidated by Sacramento County Superior Court and funds claimed by eligible applicants have been refunded. There are no new direct levies being assessed or paid.

Goals

The original goal of the District was to provide funding for installation, renovation, maintenance, and servicing of public recreational facilities improvements. The remaining funds are unrestricted and being used for one-time expenditures and/or projects in keeping with the original intent for the funds.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Carmichael RPD Assessment District	\$123,957	\$279,514	\$147,693	\$(131,821)	(47.2)%
Total Expenditures / Appropriations	\$123,957	\$279,514	\$147,693	\$(131,821)	(47.2)%
Net Financing Uses	\$123,957	\$279,514	\$147,693	\$(131,821)	(47.2)%
Total Revenue	\$2,064	\$500	—	\$(500)	(100.0)%
Use of Fund Balance	\$121,893	\$279,014	\$147,693	\$(131,321)	(47.1)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$61,518	\$70,394	—	\$(70,394)	(100.0)%
Improvements	\$62,439	\$175,000	—	\$(175,000)	(100.0)%
Interfund Charges	—	\$31,705	\$147,693	\$115,988	365.8%
Appropriation for Contingencies	—	\$2,415	—	\$(2,415)	(100.0)%
Total Expenditures / Appropriations	\$123,957	\$279,514	\$147,693	\$(131,821)	(47.2)%
Net Financing Uses	\$123,957	\$279,514	\$147,693	\$(131,821)	(47.2)%
Revenue					
Revenue from Use Of Money & Property	\$2,064	\$500	—	\$(500)	(100.0)%
Total Revenue	\$2,064	\$500	—	\$(500)	(100.0)%
Use of Fund Balance	\$121,893	\$279,014	\$147,693	\$(131,321)	(47.1)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$279,014	\$147,693	\$(131,321)	(47.1)%
Use of Fund Balance	\$279,014	\$147,693	\$(131,321)	(47.1)%

Summary of Changes

The Recommended Budget reflects a \$131,821 (47.2%) decrease in total appropriations, \$500 (100.0%) decrease in revenues, and \$131,321 (47.1%) decrease in use of fund balance from the prior year Adopted Budget.

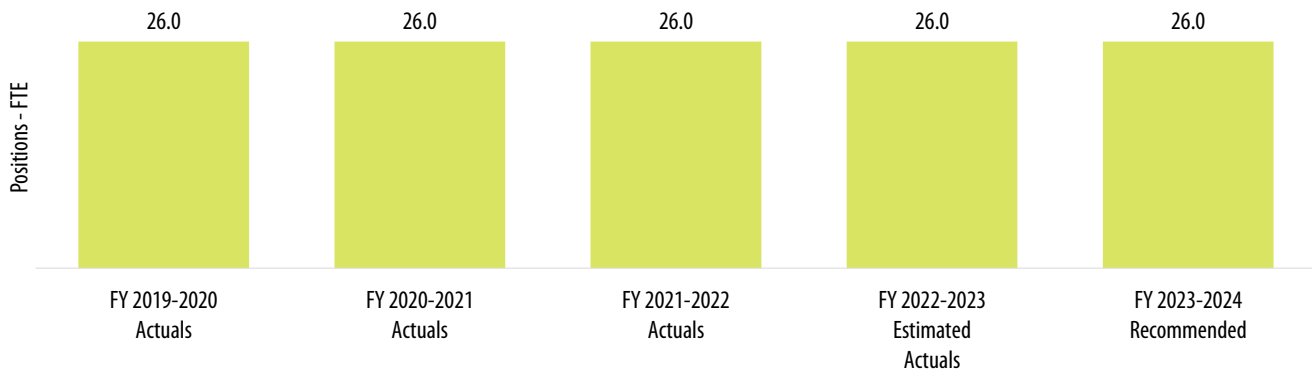
The decrease in total appropriations is primarily due to a transfer of any remaining funds to the Carmichael Recreation and Park District General Fund to be allocated for one-time purchase(s).

The decrease in revenues is due to no anticipated interest earnings.

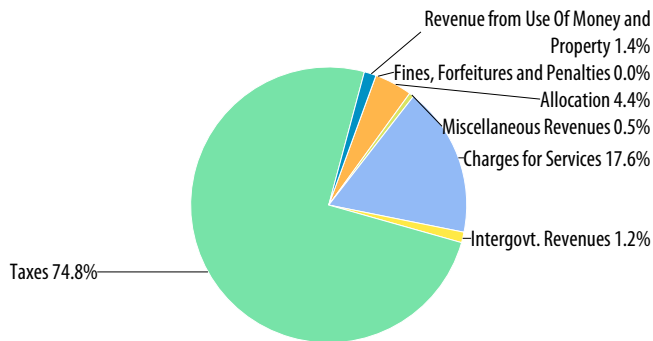
Mission Oaks Recreation And Park District



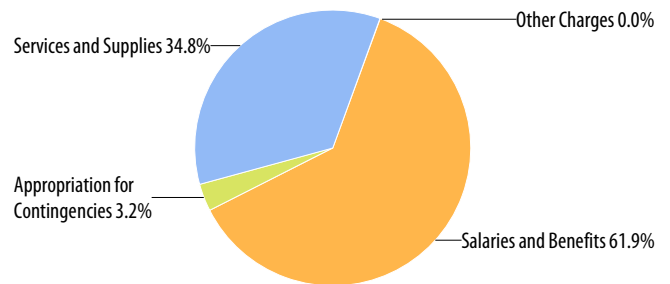
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Mission Oaks Recreation and Park District** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. The District covers a 9.1 square mile area in the Arden-Arcade and Carmichael communities of Sacramento County, an area of approximately 62,500 residents. The Mission Oaks Recreation and Park District provides recreation programs and services to residents, including preschoolers, youth, adults, and senior adults; and maintains 11 District-owned parks (88.75 acres), four school parks (13.7 acres), and Hazelwood Greens, a County owned drainage retention basin (1.8 acres).

Goals

- Communicate to district residents the value of programs and services.
- Ensure accurate delivery of services and vigilant maintenance of facilities.
- Create confidence in District leadership by ensuring financial stability while meeting community expectations.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Mission Oaks Recreation and Park District	\$3,936,251	\$6,561,237	\$4,647,467	\$(1,913,770)	(29.2)%
Total Expenditures / Appropriations	\$3,936,251	\$6,561,237	\$4,647,467	\$(1,913,770)	(29.2)%
Net Financing Uses	\$3,936,251	\$6,561,237	\$4,647,467	\$(1,913,770)	(29.2)%
Total Revenue	\$4,284,361	\$4,924,466	\$4,442,375	\$(482,091)	(9.8)%
Use of Fund Balance	\$(348,110)	\$1,636,771	\$205,092	\$(1,431,679)	(87.5)%
Positions	26.0	26.0	26.0	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,319,807	\$2,760,711	\$2,877,888	\$117,177	4.2%
Services & Supplies	\$1,236,973	\$1,603,620	\$1,617,464	\$13,844	0.9%
Other Charges	\$1,653	\$2,469	\$2,115	\$(354)	(14.3)%
Improvements	\$377,818	\$2,001,437	—	\$(2,001,437)	(100.0)%
Equipment	—	\$43,000	—	\$(43,000)	(100.0)%
Appropriation for Contingencies	—	\$150,000	\$150,000	—	—%
Total Expenditures / Appropriations	\$3,936,251	\$6,561,237	\$4,647,467	\$(1,913,770)	(29.2)%
Net Financing Uses	\$3,936,251	\$6,561,237	\$4,647,467	\$(1,913,770)	(29.2)%
Revenue					
Taxes	\$3,332,291	\$3,420,706	\$3,474,815	\$54,109	1.6%
Fines, Forfeitures & Penalties	—	—	\$1,000	\$1,000	—%
Revenue from Use Of Money & Property	\$91,592	\$14,418	\$64,418	\$50,000	346.8%
Intergovernmental Revenues	\$58,869	\$262,142	\$57,142	\$(205,000)	(78.2)%
Charges for Services	\$723,922	\$1,195,000	\$820,000	\$(375,000)	(31.4)%
Miscellaneous Revenues	\$77,686	\$32,200	\$25,000	\$(7,200)	(22.4)%
Total Revenue	\$4,284,361	\$4,924,466	\$4,442,375	\$(482,091)	(9.8)%
Use of Fund Balance	\$(348,110)	\$1,636,771	\$205,092	\$(1,431,679)	(87.5)%
Positions	26.0	26.0	26.0	—	—%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,139,603	\$205,092	\$(934,511)	(82.0)%
Reserve Release	\$497,168	—	\$(497,168)	(100.0)%
Use of Fund Balance	\$1,636,771	\$205,092	\$(1,431,679)	(87.5)%

Summary of Changes

The Recommended Budget reflects a \$1,913,770 (29.2%) decrease in total appropriations, \$482,091 (9.8%) decrease in revenues, and \$1,431,679 (87.5%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- An increase in business conferences, security services, electricity, and other equipment supplies.

- A decrease in inventorable equipment, land improvement services, and telephone services.
- A decrease in capital projects.

The decrease in revenues is due to a decrease in the State Parks Per Capita Grant, development revenue (Impact fees), and miscellaneous other revenue.

There are no changes to reserves.

Mission Oaks Maint/Improvement Dist

Budget Unit Functions & Responsibilities

The **Mission Oaks Maintenance and Improvement Assessment District** was approved by the voters in July of 1998 to provide funding for maintenance and improvement projects within the Mission Oaks Recreation and Park District. A new ballot measure was approved by voters in 2006, increasing the previously established rate and including an annual Consumer Price Index adjustment not to exceed three percent in any one year.

Goals

- Provide capital improvement projects based on community expectations and needs.
- Continue maintenance on district property and projects.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Mission Oaks Maintenance Assessment District	\$821,080	\$1,346,791	\$1,042,250	\$(304,541)	(22.6)%
Total Expenditures / Appropriations	\$821,080	\$1,346,791	\$1,042,250	\$(304,541)	(22.6)%
Net Financing Uses	\$821,080	\$1,346,791	\$1,042,250	\$(304,541)	(22.6)%
Total Revenue	\$1,044,477	\$1,040,480	\$1,040,480	—	—%
Use of Fund Balance	\$(223,396)	\$306,311	\$1,770	\$(304,541)	(99.4)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$429,174	\$503,426	\$516,750	\$13,324	2.6%
Improvements	\$312,557	\$725,365	\$525,500	\$(199,865)	(27.6)%
Equipment	\$79,349	\$118,000	—	\$(118,000)	(100.0)%
Total Expenditures / Appropriations	\$821,080	\$1,346,791	\$1,042,250	\$(304,541)	(22.6)%
Net Financing Uses	\$821,080	\$1,346,791	\$1,042,250	\$(304,541)	(22.6)%
Revenue					
Revenue from Use Of Money & Property	\$3,213	\$2,000	\$2,000	—	—%
Miscellaneous Revenues	\$1,041,264	\$1,038,480	\$1,038,480	—	—%
Total Revenue	\$1,044,477	\$1,040,480	\$1,040,480	—	—%
Use of Fund Balance	\$(223,396)	\$306,311	\$1,770	\$(304,541)	(99.4)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$306,311	\$1,770	\$(304,541)	(99.4)%
Use of Fund Balance	\$306,311	\$1,770	\$(304,541)	(99.4)%

Summary of Changes

The Recommended Budget reflects a \$304,541 (22.6%) decrease in total appropriations and a \$304,541 (99.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in capital projects.

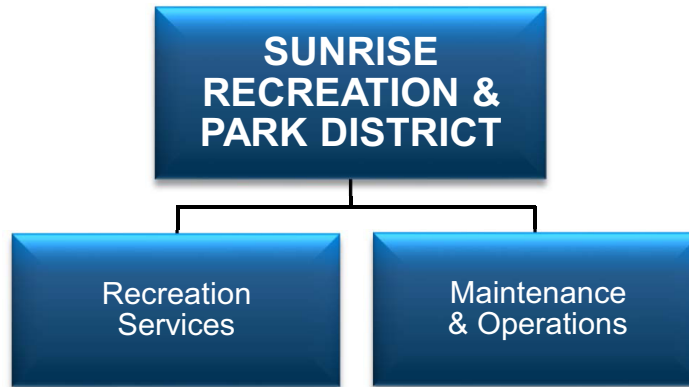
The following is a list of capital improvement projects that are scheduled for the FY 2023-24:

- Restroom cleanout at Eastern Oak Park
- Stripe and slurry parking lot at Orville Wright Park
- Replace shade structure at Shelfield Park
- Signage plan at all parks
- Preschool construction at Mission North Park
- Replenish various trees at various parks
- Replenish playground fiber at various parks

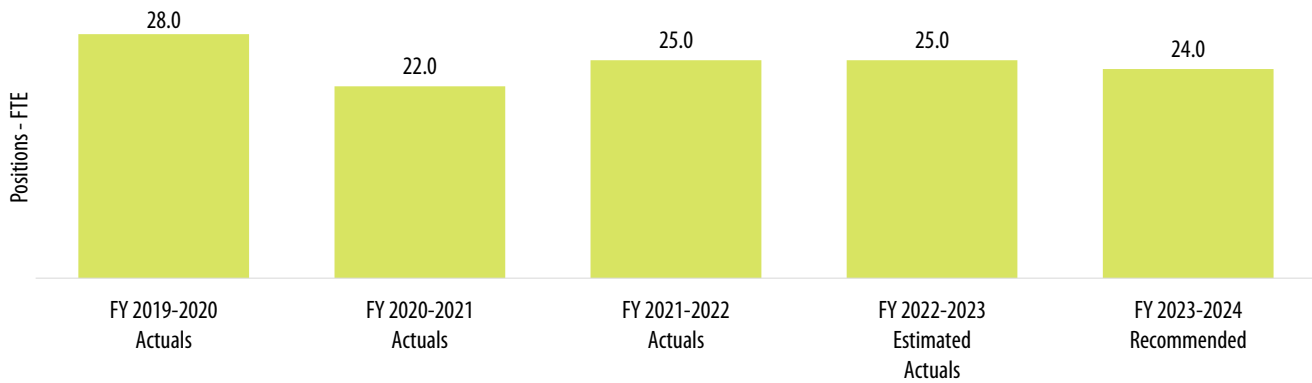
Reserve changes from the prior year Adopted Budget are detailed below:

- There are no changes to reserves.

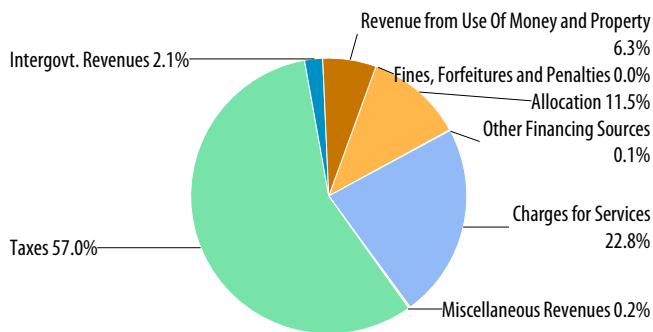
Sunrise Recreation And Park District



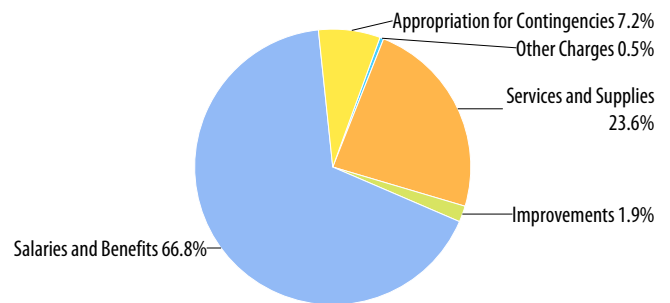
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sunrise Recreation and Park District** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. The District is responsible for providing park facilities and recreation services for a population of approximately 171,000 in the City of Citrus Heights and unincorporated communities of Antelope and Foothill Farms, within a geographic area of 27 square miles in northern Sacramento County. The District currently administers 45 parks and open space sites, including one 9-hole par-3 golf course, three community centers, a historic home, two aquatic facilities, neighborhood and community park sites, two dog parks and a skate park, totaling over 492 acres.

Goals

- Encourage the dedication of sufficient park lands and the provision of open space corridors associated with new development in an orderly manner, consistent with the District’s Master Plan.
- Coordinate park site acquisition, development, and recreation programs with school districts, other special districts, county agencies, and related private organizations.
- Provide a park system, which serves the needs of all ages, interest groups, and persons of varied economic levels.

Accomplishments

- Provided support to students within the Dry Creek Joint Elementary School District at Barrett Ranch, and Center Unified School District at Oak Hill, that are enrolled in the Extended Learning Opportunities program.
- Maintained safe parks throughout the year and coordinated an increase in maintenance needs during multiple storm events.
- Completed various capital improvement projects including resurfacing of pickleball courts at Northwoods and Rusch Park, playground replacement at Tempo Park and installation of a new basketball court at Tempo Park.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Sunrise Recreation and Park District	\$9,092,122	\$11,761,459	\$11,599,752	\$(161,707)	(1.4)%
Total Expenditures / Appropriations	\$9,092,122	\$11,761,459	\$11,599,752	\$(161,707)	(1.4)%
Net Financing Uses	\$9,092,122	\$11,761,459	\$11,599,752	\$(161,707)	(1.4)%
Total Revenue	\$9,187,902	\$9,492,156	\$10,269,752	\$777,596	8.2%
Use of Fund Balance	\$(95,781)	\$2,269,303	\$1,330,000	\$(939,303)	(41.4)%
Positions	25.0	25.0	24.0	(1.0)	(4.0)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,925,383	\$7,379,159	\$7,753,384	\$374,225	5.1%
Services & Supplies	\$2,461,319	\$3,005,655	\$2,734,694	\$(270,961)	(9.0)%
Other Charges	\$52,805	\$53,887	\$53,937	\$50	0.1%
Improvements	\$458,641	\$525,915	\$220,000	\$(305,915)	(58.2)%
Equipment	\$193,973	\$246,843	—	\$(246,843)	(100.0)%
Appropriation for Contingencies	—	\$550,000	\$837,737	\$287,737	52.3%
Total Expenditures / Appropriations	\$9,092,122	\$11,761,459	\$11,599,752	\$(161,707)	(1.4)%
Net Financing Uses	\$9,092,122	\$11,761,459	\$11,599,752	\$(161,707)	(1.4)%
Revenue					
Taxes	\$5,712,271	\$6,126,444	\$6,616,559	\$490,115	8.0%
Fines, Forfeitures & Penalties	\$652	\$100	\$100	—	—%
Revenue from Use Of Money & Property	\$650,749	\$627,443	\$725,843	\$98,400	15.7%
Intergovernmental Revenues	\$348,702	\$193,428	\$244,000	\$50,572	26.1%
Charges for Services	\$2,437,459	\$2,386,041	\$2,647,250	\$261,209	10.9%
Miscellaneous Revenues	\$26,020	\$146,700	\$24,000	\$(122,700)	(83.6)%
Other Financing Sources	\$12,050	\$12,000	\$12,000	—	—%
Total Revenue	\$9,187,902	\$9,492,156	\$10,269,752	\$777,596	8.2%
Use of Fund Balance	\$(95,781)	\$2,269,303	\$1,330,000	\$(939,303)	(41.4)%
Positions	25.0	25.0	24.0	(1.0)	(4.0)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$2,269,303	\$1,330,000	\$(939,303)	(41.4)%
Use of Fund Balance	\$2,269,303	\$1,330,000	\$(939,303)	(41.4)%

Summary of Changes

The Recommended Budget reflects a \$161,707 (1.4%) decrease in total appropriations, \$777,596 (8.2%) increase in revenues, and \$939,303 (41.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A decrease in building maintenance supplies resulting from the removal of previously budgeted security cameras, Rusch gym restroom improvements, and an energy efficiency project.
- Electricity adjustment based on historical expenses.
- A decrease in assessment collection services resulting from an anticipated timeline shift in the County of Sacramento's implementation of a new property tax system/software.
- Safety program services reduction due to removal of funding.
- Reductions in security services due to termination of a contract.
- A reduction in recreational services and supplies based on historical expenses and anticipated needs.
- Adjustments to other professional services resulting from the removal of graffiti services and the addition of executive management search firm.
- Adjustments to salaries and benefits due to updated salary schedules.
- Adjustments to contingency for anticipated reallocations in Revised Recommended Budget.

The increase in revenues is due to:

- Property tax estimates.
- Building rental revenue historical analysis and projections.
- Recreation service revenue historical analysis and projections.
- A decrease due to Park Impact Fee funded capital projects anticipated to be completed.
- A decrease due to In-Lieu funded capital projects anticipated to be completed.
- A decrease in recreation services charges.

There are no changes to reserves.

Position counts have decreased by a net 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended net Base decrease.

Antelope Assessment

Budget Unit Functions & Responsibilities

The Sunrise Park Maintenance and Recreation Improvement **Antelope Assessment District** (Antelope Area) was approved by the voters in July 2002 to provide funding for installation, maintenance, and servicing of public facilities. The District also manages debt service, issuance costs, and other expenses associated with the issuance and administration of bonds, lease obligations, or other financing for the public facilities and improvements within the Antelope Area Assessment District.

Goals

- Provide affordable, accessible, clean and safe recreational activities and facilities for the community
- Replace playground equipment at Tetotom Park and resurface tennis courts at Pokelma Park.
- Continue to improve and maintain parks and recreation facilities in the Antelope area.
- Addition of Barrett Ranch Park and Titan Oak Park.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Antelope Assessment	\$765,382	\$1,195,914	\$1,148,021	\$(47,893)	(4.0)%
Total Expenditures / Appropriations	\$765,382	\$1,195,914	\$1,148,021	\$(47,893)	(4.0)%
Net Financing Uses	\$765,382	\$1,195,914	\$1,148,021	\$(47,893)	(4.0)%
Total Revenue	\$723,609	\$740,899	\$763,021	\$22,122	3.0%
Use of Fund Balance	\$41,773	\$455,015	\$385,000	\$(70,015)	(15.4)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$62,813	\$38,359	\$38,359	—	—%
Services & Supplies	\$287,543	\$349,728	\$319,635	\$(30,093)	(8.6)%
Other Charges	\$415,026	\$415,027	\$415,027	—	—%
Improvements	—	\$392,800	\$375,000	\$(17,800)	(4.5)%
Total Expenditures / Appropriations	\$765,382	\$1,195,914	\$1,148,021	\$(47,893)	(4.0)%
Net Financing Uses	\$765,382	\$1,195,914	\$1,148,021	\$(47,893)	(4.0)%
Revenue					
Revenue from Use Of Money & Property	\$7,229	\$3,500	\$3,500	—	—%
Charges for Services	\$716,380	\$737,399	\$759,521	\$22,122	3.0%
Total Revenue	\$723,609	\$740,899	\$763,021	\$22,122	3.0%
Use of Fund Balance	\$41,773	\$455,015	\$385,000	\$(70,015)	(15.4)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$477,215	\$385,000	\$(92,215)	(19.3)%
Provision for Reserve	\$(22,200)	—	\$22,200	(100.0)%
Use of Fund Balance	\$455,015	\$385,000	\$(70,015)	(15.4)%

Summary of Changes

The Recommended Budget reflects a \$47,893 (4.0%) decrease in total appropriations, \$22,122 (3.0%) increase in revenues, and \$70,015 (15.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A water re-allocation to the Sunrise Recreation and Park District budget unit.
- Interest expense and bond loan redemption adjustments in accordance with the amortization schedule.
- Capital Improvement projects anticipated to be completed in the prior year.

The increase in revenues is due to the anticipated Assessment District's Engineer's Report that includes cost of living adjustments and parcel increases.

There are no changes to reserves.

Citrus Heights Assessment Districts

Budget Unit Functions & Responsibilities

The **Citrus Heights Assessment District** provides maintenance and improvements for the City of Citrus Heights in connection with the Landscape Maintenance Districts (Assessment Districts: #03-01 - Stock Ranch Zone 1, Assessment District #03-01 - Stock Ranch/Van Maren Park Zone 2, and the future Mitchell Village Park). The District incurs costs that are reimbursable from the City of Citrus Heights.

Goals

- Continue to provide installation, maintenance, services and other expenses for the Stock Ranch Assessment areas.
- Addition of Mitchell Village Park.
- Utilize funding for Mitchell Village Park for installation, maintenance, services, and other expenses related to Mitchell Village Assessment area.

Accomplishments

- Maintained safe outdoor recreational areas throughout the year and coordinated an increase in maintenance needs during multiple storm events within the Stock Ranch Assessment areas.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Citrus Heights Assessment Districts	\$165,757	\$108,100	\$108,100	—	—%
Total Expenditures / Appropriations	\$165,757	\$108,100	\$108,100	—	—%
Net Financing Uses	\$165,757	\$108,100	\$108,100	—	—%
Total Revenue	\$165,757	\$108,100	\$108,100	—	—%
Use of Fund Balance	—	—	—	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$130,610	\$94,200	\$94,200	—	—%
Services & Supplies	\$34,546	\$13,900	\$13,900	—	—%
Other Charges	\$601	—	—	—	—%
Total Expenditures / Appropriations	\$165,757	\$108,100	\$108,100	—	—%
Net Financing Uses	\$165,757	\$108,100	\$108,100	—	—%
Revenue					
Charges for Services	\$165,757	\$108,100	\$108,100	—	—%
Total Revenue	\$165,757	\$108,100	\$108,100	—	—%
Use of Fund Balance	—	—	—	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Foothill Park

Budget Unit Functions & Responsibilities

Sunrise Recreation and Park District (SRPD) is responsible for coordination of improvements to **Foothill Park**. This fund was established to identify funds set side specifically for improvements to Foothill Community Park.

Goals

- To complete construction drawings and construction of a splash pad and picnic area at Foothill Community Park and complete remaining improvements within the park.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Foothill Park	—	\$1,288,260	\$1,290,348	\$2,088	0.2%
Total Expenditures / Appropriations	—	\$1,288,260	\$1,290,348	\$2,088	0.2%
Net Financing Uses	—	\$1,288,260	\$1,290,348	\$2,088	0.2%
Total Revenue	\$3,916	\$667,749	\$667,749	—	—%
Use of Fund Balance	\$(3,916)	\$620,511	\$622,599	\$2,088	0.3%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	—	\$100,000	\$100,000	—	—%
Improvements	—	\$1,188,260	\$1,190,348	\$2,088	0.2%
Total Expenditures / Appropriations	—	\$1,288,260	\$1,290,348	\$2,088	0.2%
Net Financing Uses	—	\$1,288,260	\$1,290,348	\$2,088	0.2%
Revenue					
Revenue from Use Of Money & Property	\$3,916	—	—	—	—%
Intergovernmental Revenues	—	\$65,521	\$65,521	—	—%
Charges for Services	—	\$602,228	\$602,228	—	—%
Total Revenue	\$3,916	\$667,749	\$667,749	—	—%
Use of Fund Balance	\$(3,916)	\$620,511	\$622,599	\$2,088	0.3%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$620,511	\$622,599	\$2,088	0.3%
Use of Fund Balance	\$620,511	\$622,599	\$2,088	0.3%

Summary of Changes

The Recommended Budget reflects a \$2,088 (0.2%) increase in total appropriations and \$2,088 (0.3%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to costs associated with capital improvements for the Foothill Park Splash Pad and Picnic area.

After The Bell

Budget Unit Functions & Responsibilities

The Sunrise Recreation and Park District (SRPD) and Dry Creek Joint Elementary School District (DCJESD) entered into a Memorandum of Understanding (MOU) in March 2022 to operate after-school programs and summer programs for extended learning opportunities at Barrett Ranch Elementary School. In addition, District and Center Joint Unified School District (CJUSD) entered into an MOU in January 2023 to operate a transitional kindergarten class for extended learning opportunities at Oak Hill Elementary School. This fund, **After The Bell** (ELOP), is utilized to identify SRPD incurred costs that are reimbursable from DCJESD and CJUSD.

Goals

- Provide after-school and summer programs in accordance to the MOU with DCJESD.
- Provide after-school and summer programs in accordance to the MOU with CJUSD.

Accomplishments

- Provided the community with summer and after school extended learning opportunities.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
After The Bell	—	\$1,650,430	\$1,650,430	—	—%
Total Expenditures / Appropriations	—	\$1,650,430	\$1,650,430	—	—%
Net Financing Uses	—	\$1,650,430	\$1,650,430	—	—%
Total Revenue	—	\$1,650,430	\$1,650,430	—	—%
Use of Fund Balance	—	—	—	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	\$1,246,365	\$1,246,365	—	—%
Services & Supplies	—	\$404,065	\$404,065	—	—%
Total Expenditures / Appropriations	—	\$1,650,430	\$1,650,430	—	—%
Net Financing Uses	—	\$1,650,430	\$1,650,430	—	—%
Revenue					
Intergovernmental Revenues	—	\$1,650,430	\$1,650,430	—	—%
Total Revenue	—	\$1,650,430	\$1,650,430	—	—%
Use of Fund Balance	—	—	—	—	—%

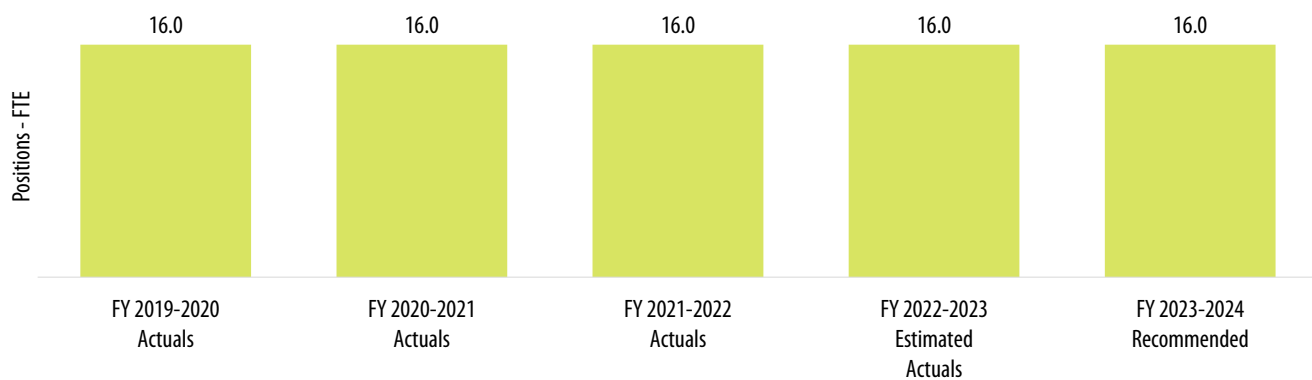
Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

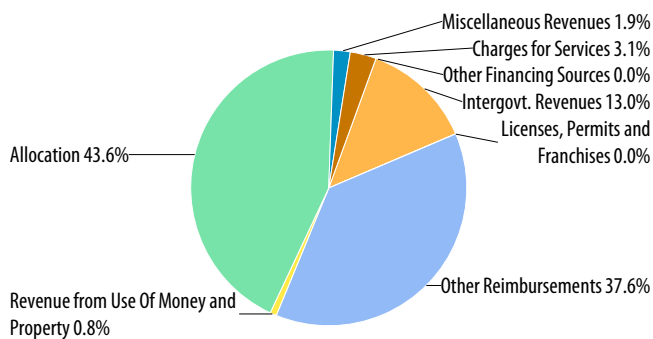
Economic Development
Department Structure
Crystal Bethke, Director



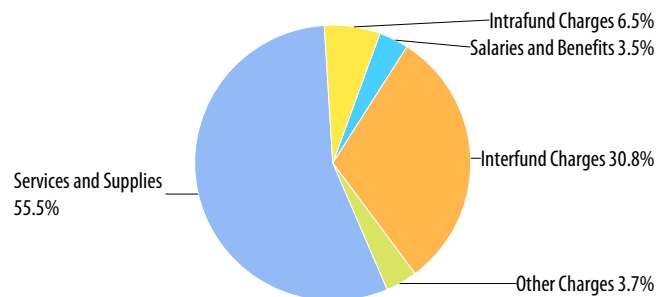
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Office of **Economic Development** (Office) is responsible for economic development matters within the County including the operation of the County's Business Environmental Resource Center, and activities related to the redevelopment of the former McClellan and Mather Air Force Bases.

The Office is responsible for administering Sacramento County's economic development and job creation and retention programs. These programs focus on business development, retention and attraction; and attraction of key sales, property, transient occupancy and utility user tax revenue generators. The Office is also actively engaged with revitalization of various commercial corridors in the County and working with other organizations in the promotion of sports, tourism and the arts.

General economic development activities promote a sustainable community and have resulted in increased General Fund revenues, including sales and property tax from projects within the major commercial corridors, as well as job growth.

Programs within the Office of Economic Development include:

- Administration
- Business Environmental Resource Center (BERC)
- General Economic Development
- Mather
- McClellan

Goals

- Create innovation and improvement of the business climate in Sacramento County.
- Brand the County as an attractive place to live and do business.
- Create programs and services resulting in job retention and growth.

Accomplishments

- Provided businesses with expedited development assistance in FY 2021-22, which is estimated to create over 5,950 new jobs and over \$1.1B in capital investment within the County.
- Provided local resources, consultations, permit and sustainability assistance to 891 small businesses and entrepreneurs in FY 2021-22.
- Administering \$16.8M in direct support to businesses and nonprofits through the County's American Rescue Plan Act funding.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Administration	\$2,176,951	\$3,070,598	\$3,868,119	\$797,521	26.0%
Business Environmental Resource Center (BERC)	\$782,152	\$1,154,527	\$824,115	\$(330,412)	(28.6)%
General Economic Development	\$3,811,985	\$21,427,033	\$7,119,639	\$(14,307,394)	(66.8)%
Mather	\$594,495	\$23,269,373	\$23,374,718	\$105,345	0.5%
McClellan	\$16,309,026	\$55,951,237	\$58,679,065	\$2,727,828	4.9%
Total Expenditures / Appropriations	\$23,674,609	\$104,872,768	\$93,865,656	\$(11,007,112)	(10.5)%
Total Reimbursements	\$(9,706,701)	\$(35,617,300)	\$(35,308,666)	\$308,634	(0.9)%
Net Financing Uses	\$13,967,908	\$69,255,468	\$58,556,990	\$(10,698,478)	(15.4)%
Total Revenue	\$20,944,835	\$27,295,945	\$17,640,569	\$(9,655,376)	(35.4)%
Use of Fund Balance	\$(6,976,927)	\$41,959,523	\$40,916,421	\$(1,043,102)	(2.5)%
Positions	16.0	16.0	16.0	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,398,039	\$3,210,472	\$3,266,118	\$55,646	1.7%
Services & Supplies	\$11,028,547	\$52,515,698	\$52,076,446	\$(439,252)	(0.8)%
Other Charges	\$995,720	\$13,794,298	\$3,479,426	\$(10,314,872)	(74.8)%
Interfund Charges	\$4,846,947	\$29,121,050	\$28,918,532	\$(202,518)	(0.7)%
Intrafund Charges	\$4,405,355	\$6,231,250	\$6,125,134	\$(106,116)	(1.7)%
Total Expenditures / Appropriations	\$23,674,609	\$104,872,768	\$93,865,656	\$(11,007,112)	(10.5)%
Intrafund Reimbursements Within Programs	\$(17,515)	\$(11,000)	\$(15,000)	\$(4,000)	36.4%
Other Reimbursements	\$(9,689,186)	\$(35,606,300)	\$(35,293,666)	\$312,634	(0.9)%
Total Reimbursements	\$(9,706,701)	\$(35,617,300)	\$(35,308,666)	\$308,634	(0.9)%
Net Financing Uses	\$13,967,908	\$69,255,468	\$58,556,990	\$(10,698,478)	(15.4)%
Revenue					
Licenses, Permits & Franchises	\$131,196	\$121,639	\$32,591	\$(89,048)	(73.2)%
Revenue from Use Of Money & Property	\$396,233	\$760,460	\$714,820	\$(45,640)	(6.0)%
Intergovernmental Revenues	\$15,718,687	\$22,046,971	\$12,187,510	\$(9,859,461)	(44.7)%
Charges for Services	—	—	\$2,865,063	\$2,865,063	—%
Miscellaneous Revenues	\$4,680,430	\$4,345,875	\$1,819,585	\$(2,526,290)	(58.1)%
Other Financing Sources	\$18,289	\$21,000	\$21,000	—	—%
Total Revenue	\$20,944,835	\$27,295,945	\$17,640,569	\$(9,655,376)	(35.4)%
Use of Fund Balance	\$(6,976,927)	\$41,959,523	\$40,916,421	\$(1,043,102)	(2.5)%
Positions	16.0	16.0	16.0	—	—%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$41,959,523	\$41,216,421	\$(743,102)	(1.8)%
Provision for Reserve	—	\$(300,000)	\$(300,000)	—%
Use of Fund Balance	\$41,959,523	\$40,916,421	\$(1,043,102)	(2.5)%

Summary of Changes

The Recommended Budget reflects an \$11,007,112 (10.5%) decrease in total appropriations, \$308,634 (0.9%) decrease in reimbursements, \$9,655,376 (35.4%) decrease in revenues, and \$1,043,102 (2.5%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is primarily due to:

- Decreases in the General Economic Development Program.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is primarily due to decreases in the General Economic Development Program.

The net decrease in revenues is primarily due to:

- Decreases in the General Economic Development Program.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Reserve changes from the prior year Adopted Budget are detailed below:

- Business Environmental Resource Center reserve has increased \$300,000.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration	333,646	—	—	333,646	2.0
Business Environmental Resource Center (BERC)	(326,550)	—	—	(326,550)	(2.0)
General Economic Development	292,904	—	300,000	(7,096)	—

Administration

Program Overview

Administration funds personnel salary and benefit costs, administration costs, and County allocated costs for the Business Environmental Resource Center (BERC), General Economic Development, Mather, and McClellan programs. Administration is primarily funded with reimbursement from these programs.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,864,644	\$2,456,268	\$3,254,130	\$797,862	32.5%
Services & Supplies	\$250,524	\$548,405	\$539,565	\$(8,840)	(1.6)%
Other Charges	\$15,913	\$565	\$9,064	\$8,499	1,504.2%
Intrafund Charges	\$45,870	\$65,360	\$65,360	—	—%
Total Expenditures / Appropriations	\$2,176,951	\$3,070,598	\$3,868,119	\$797,521	26.0%
Other Reimbursements	\$(2,337,915)	\$(2,364,188)	\$(2,833,263)	\$(469,075)	19.8%
Total Reimbursements	\$(2,337,915)	\$(2,364,188)	\$(2,833,263)	\$(469,075)	19.8%
Net Financing Uses	\$(160,964)	\$706,410	\$1,034,856	\$328,446	46.5%
Revenue					
Revenue from Use Of Money & Property	\$66,385	\$62,000	\$66,360	\$4,360	7.0%
Intergovernmental Revenues	\$6,651	\$1,615	—	\$(1,615)	(100.0)%
Charges for Services	—	—	\$15,000	\$15,000	—%
Miscellaneous Revenues	\$5,048	\$15,000	—	\$(15,000)	(100.0)%
Total Revenue	\$78,084	\$78,615	\$81,360	\$2,745	3.5%
Use of Fund Balance	\$(239,048)	\$627,795	\$953,496	\$325,701	51.9%
Positions	12.0	12.0	16.0	4.0	33.3%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$627,795	\$953,496	\$325,701	51.9%
Use of Fund Balance	\$627,795	\$953,496	\$325,701	51.9%

Summary of Changes

The Recommended Budget reflects a \$797,521 (26.0%) increase in total appropriations, \$469,075 (19.8%) increase in reimbursements, \$2,745 (3.5%) increase in revenues, and \$325,701 (51.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs and a restructure shifting all personnel salary and benefit costs and County allocated costs, including facility costs, from the Business Environmental Resource Center (BERC) program to the Administration program.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to the addition of BERC staff support costs in the Administration program, which now need to be reimbursed from the BERC Program.

The net increase in revenues is primarily due to an increase in anticipated interest earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
EconDev - Reallocate 1.0 FTE Admin Svcs Officer 2 from Limited Term to Permanent	—	—	—	—	—
Reallocate 1.0 filled FTE Limited Term Administrative Services Officer 2 position to 1.0 FTE Permanent Administrative Services Officer 2 position in order to support American Rescue Act Plan (ARPA) projects and related activities, as well as provide support needed in other Economic Development programs, projects and activities.					
EconDev - Reallocate 1.0 FTE Permit & Env Reg Consultant 3 to 1.0 FTE Sr. Economic Dev and Marketing Specialist	174,017	—	—	174,017	1.0
Reallocate 1.0 vacant FTE Permit & Environmental Regulatory Consultant 3 position in the BERC program to 1.0 FTE Senior Economic Development and Marketing Specialist position in the Administration program. This position reallocation will align the position to better support Economic Development staffing needs. The Senior Economic Development and Marketing Specialist position will manage staff in the implementation of programs and services resulting in job retention and growth. A reduction of \$3,730 for professional services in the General Economic Development program will offset this request without affecting Office of Economic Development programs.					
EconDev - Reallocate 1.0 FTE Permit & Env Reg Consultant Lv 2 to 1.0 FTE Economic Dev and Marketing Specialist	159,629	—	—	159,629	1.0
Reallocate 1.0 vacant FTE Permit & Environmental Regulatory Consultant Level 2 position in the BERC program to 1.0 FTE Economic Development and Marketing Specialist position in the Administration program. This position reallocation will align the position to better support Economic Development staffing needs. The Economic Development and Marketing Specialist position will implement programs and services resulting in job retention and growth. A reduction of \$3,366 for professional services in the General Economic Development program will offset this request without affecting Office of Economic Development programs.					

Business Environmental Resource Center (BERC)

Program Overview

Business Environmental Resource Center (BERC) is a one-stop, business retention, non-regulatory Permit Assistance Center to help Sacramento County businesses understand and comply with federal, state, and local environmental and non-environmental regulations. Economic growth, business retention and sustainability are facilitated through assistance with permitting and regulations. Enterprise cost sharing agreements are the primary sources of funding for this program. Activities in this program promote a sustainable community, retain businesses, and result in tax revenues and increased job growth.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$533,395	\$754,204	\$11,988	\$(742,216)	(98.4)%
Services & Supplies	\$140,839	\$240,118	\$182,816	\$(57,302)	(23.9)%
Other Charges	\$7,233	\$205	—	\$(205)	(100.0)%
Intrafund Charges	\$100,685	\$160,000	\$629,311	\$469,311	293.3%
Total Expenditures / Appropriations	\$782,152	\$1,154,527	\$824,115	\$(330,412)	(28.6)%
Other Reimbursements	\$(1,660)	\$(3,000)	\$(3,000)	—	—%
Total Reimbursements	\$(1,660)	\$(3,000)	\$(3,000)	—	—%
Net Financing Uses	\$780,492	\$1,151,527	\$821,115	\$(330,412)	(28.7)%
Revenue					
Revenue from Use Of Money & Property	\$1,074	\$2,000	\$2,000	—	—%
Intergovernmental Revenues	\$6,960	\$59,319	\$10,000	\$(49,319)	(83.1)%
Miscellaneous Revenues	\$771,484	\$771,484	\$699,585	\$(71,899)	(9.3)%
Total Revenue	\$779,518	\$832,803	\$711,585	\$(121,218)	(14.6)%
Use of Fund Balance	\$975	\$318,724	\$109,530	\$(209,194)	(65.6)%
Positions	4.0	4.0	—	(4.0)	(100.0)%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$318,724	\$409,530	\$90,806	28.5%
Provision for Reserve	—	\$(300,000)	\$(300,000)	—%
Use of Fund Balance	\$318,724	\$109,530	\$(209,194)	(65.6)%

Summary of Changes

The Recommended Budget reflects a \$330,412 (28.6%) decrease in total appropriations, \$121,218 (14.6%) decrease in revenues, and \$209,194 (65.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- An internal restructure shifting all personnel salary and benefit costs and County allocated costs, including facility costs, to the Administration program.
- A lower proportion of overall staff resources budgeted to support BERC.
- Recommended growth detailed later in this section.

The decrease in revenues is due to a reduction in funding from BERC’s funding partners.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
EconDev - Reallocate 1.0 FTE Permit & Env Reg Consultant 3 to 1.0 FTE Sr. Economic Dev and Marketing Specialist					
	(170,287)	—	—	(170,287)	(1.0)
<p>Reallocate 1.0 vacant FTE Permit & Environmental Regulatory Consultant 3 position in the BERC program to 1.0 FTE Senior Economic Development and Marketing Specialist position in the Administration program. This position reallocation will align the position to better support Economic Development staffing needs. The Senior Economic Development and Marketing Specialist position will manage staff in the implementation of programs and services resulting in job retention and growth. A reduction of \$3,730 for professional services in the General Economic Development program will offset this request without affecting Office of Economic Development programs.</p>					
EconDev - Reallocate 1.0 FTE Permit & Env Reg Consultant Lv 2 to 1.0 FTE Economic Dev and Marketing Specialist					
	(156,263)	—	—	(156,263)	(1.0)
<p>Reallocate 1.0 vacant FTE Permit & Environmental Regulatory Consultant Level 2 position in the BERC program to 1.0 FTE Economic Development and Marketing Specialist position in the Administration program. This position reallocation will align the position to better support Economic Development staffing needs. The Economic Development and Marketing Specialist position will implement programs and services resulting in job retention and growth. A reduction of \$3,366 for professional services in the General Economic Development program will offset this request without affecting Office of Economic Development programs.</p>					

General Economic Development

Program Overview

General Economic Development includes job creation and retention programs that focus on business development, retention and attraction; small business liaison; attraction of key sales, property, transient occupancy and utility user tax revenue generators; involvement with regional and local partnerships and programs; promotion of sports, tourism, and the arts; and commercial corridor revitalization. These activities promote a sustainable community and have resulted in increased General Fund revenues and job growth. The program has continued the approach of aggregating primarily non-General Fund financing sources to maintain ongoing core program services. This approach is being taken to allow the annual General Fund transfer to be used to meet other critical County needs.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$887,692	\$5,736,813	\$1,812,639	\$(3,924,174)	(68.4)%
Other Charges	\$969,082	\$13,788,418	\$3,460,000	\$(10,328,418)	(74.9)%
Interfund Charges	\$97,142	\$164,314	\$164,314	—	—%
Intrafund Charges	\$1,858,069	\$1,737,488	\$1,682,686	\$(54,802)	(3.2)%
Total Expenditures / Appropriations	\$3,811,985	\$21,427,033	\$7,119,639	\$(14,307,394)	(66.8)%
Other Reimbursements	\$(2,219,429)	\$(2,898,288)	\$(2,325,324)	\$572,964	(19.8)%
Total Reimbursements	\$(2,219,429)	\$(2,898,288)	\$(2,325,324)	\$572,964	(19.8)%
Net Financing Uses	\$1,592,556	\$18,528,745	\$4,794,315	\$(13,734,430)	(74.1)%
Revenue					
Intergovernmental Revenues	\$2,982,122	\$15,766,443	\$4,655,715	\$(11,110,728)	(70.5)%
Miscellaneous Revenues	\$75,055	\$192,992	—	\$(192,992)	(100.0)%
Other Financing Sources	\$18,289	\$21,000	\$21,000	—	—%
Total Revenue	\$3,075,466	\$15,980,435	\$4,676,715	\$(11,303,720)	(70.7)%
Use of Fund Balance	\$(1,482,910)	\$2,548,310	\$117,600	\$(2,430,710)	(95.4)%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$2,548,310	\$117,600	\$(2,430,710)	(95.4)%
Use of Fund Balance	\$2,548,310	\$117,600	\$(2,430,710)	(95.4)%

Summary of Changes

The Recommended Budget reflects a \$14,307,394 (66.8%) decrease in total appropriations, \$572,964 (19.8%) decrease in reimbursements, \$11,303,720 (70.7%) decrease in revenues, and \$2,430,710 (95.4%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is primarily due:

- The California Microbusiness COVID-19 Relief Grant program scheduled to end in FY 2022-23.
- The timing of American Rescue Plan Act (ARPA) project activity.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a lower proportion of overall staff resources budgeted to support General Economic Development.

The decrease in revenues is primarily due to the timing of ARPA project activity.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
EconDev - Economic Development Strategic Plan					
	300,000	—	300,000	—	—
An Economic Development Strategic Plan update is intended to provide a framework for prioritizing investments and allocating resources to support equitable economic growth and job creation in Sacramento County. This community based plan will be crafted with stakeholder input and provide action steps, corresponding target timelines and metrics to gauge success. The Economic Development Strategic Plan will replace the last plan that ended in 2017 and help ensure that Sacramento County remains competitive and relevant in a rapidly changing environment. This request is funded by Fund Balance.					
EconDev - Reallocate 1.0 FTE Permit & Env Reg Consultant 3 to 1.0 FTE Sr. Economic Dev and Marketing Specialist					
	(3,730)	—	—	(3,730)	—
Reallocate 1.0 vacant FTE Permit & Environmental Regulatory Consultant 3 position in the BERC program to 1.0 FTE Senior Economic Development and Marketing Specialist position in the Administration program. This position reallocation will align the position to better support Economic Development staffing needs. The Senior Economic Development and Marketing Specialist position will manage staff in the implementation of programs and services resulting in job retention and growth. A reduction of \$3,730 for professional services in the General Economic Development program will offset this request without affecting Office of Economic Development programs.					
EconDev - Reallocate 1.0 FTE Permit & Env Reg Consultant Lv 2 to 1.0 FTE Economic Dev and Marketing Specialist					
	(3,366)	—	—	(3,366)	—
Reallocate 1.0 vacant FTE Permit & Environmental Regulatory Consultant Level 2 position in the BERC program to 1.0 FTE Economic Development and Marketing Specialist position in the Administration program. This position reallocation will align the position to better support Economic Development staffing needs. The Economic Development and Marketing Specialist position will implement programs and services resulting in job retention and growth. A reduction of \$3,366 for professional services in the General Economic Development program will offset this request without affecting Office of Economic Development programs.					

Mather

Program Overview

Mather focuses on economic redevelopment of the former Mather Air Force Base to promote employment and self-sufficiency through the job market and to achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self-funded with redevelopment bond proceeds and proceeds generated from the sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased revenues and job growth.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$415,834	\$16,921,393	\$16,982,686	\$61,293	0.4%
Other Charges	\$3,401	\$5,000	\$10,252	\$5,252	105.0%
Interfund Charges	\$4,184	\$6,105,780	\$6,105,780	—	—%
Intrafund Charges	\$171,075	\$237,200	\$276,000	\$38,800	16.4%
Total Expenditures / Appropriations	\$594,495	\$23,269,373	\$23,374,718	\$105,345	0.5%
Other Reimbursements	\$(279,097)	\$(7,142,667)	\$(7,135,697)	\$6,970	(0.1)%
Total Reimbursements	\$(279,097)	\$(7,142,667)	\$(7,135,697)	\$6,970	(0.1)%
Net Financing Uses	\$315,399	\$16,126,706	\$16,239,021	\$112,315	0.7%
Revenue					
Licenses, Permits & Franchises	\$131,196	\$121,639	\$32,591	\$(89,048)	(73.2)%
Revenue from Use Of Money & Property	\$274,206	\$527,580	\$477,580	\$(50,000)	(9.5)%
Charges for Services	—	—	\$2,100	\$2,100	—%
Miscellaneous Revenues	\$3,376	\$2,100	—	\$(2,100)	(100.0)%
Total Revenue	\$408,778	\$651,319	\$512,271	\$(139,048)	(21.3)%
Use of Fund Balance	\$(93,380)	\$15,475,387	\$15,726,750	\$251,363	1.6%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$15,475,387	\$15,726,750	\$251,363	1.6%
Use of Fund Balance	\$15,475,387	\$15,726,750	\$251,363	1.6%

Summary of Changes

The Recommended Budget reflects a \$105,345 (0.5%) increase in total appropriations, \$6,970 (0.1%) decrease in reimbursements, \$139,048 (21.3%) decrease in revenues, and \$251,363 (1.6%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and the decrease in reimbursements is due to the timing of infrastructure projects at the former Mather Air Force Base.

The decrease in revenues is primarily due to anticipated reduction in proceeds associated with a property lease.

McClellan

Program Overview

McClellan focuses on economic redevelopment of the former McClellan Air Force Base to promote employment and self-sufficiency through the job market and to achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self-funded with cooperative agreement funds, redevelopment bond proceeds, energy credits from electricity sales, revenues derived from McClellan Airfield Aircraft Rescue and Fire Fighting services and proceeds generated from the sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased revenue and job growth.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$9,333,658	\$29,068,969	\$32,558,740	\$3,489,771	12.0%
Other Charges	\$91	\$110	\$110	—	—%
Interfund Charges	\$4,745,621	\$22,850,956	\$22,648,438	\$(202,518)	(0.9)%
Intrafund Charges	\$2,229,656	\$4,031,202	\$3,471,777	\$(559,425)	(13.9)%
Total Expenditures / Appropriations	\$16,309,026	\$55,951,237	\$58,679,065	\$2,727,828	4.9%
Total Reimbursements within Program		\$(11,000)	\$(15,000)	\$(4,000)	36.4%
Other Reimbursements	\$(4,851,086)	\$(23,198,157)	\$(22,996,382)	\$201,775	(0.9)%
Total Reimbursements	\$(4,868,601)	\$(23,209,157)	\$(23,011,382)	\$197,775	(0.9)%
Net Financing Uses	\$11,440,424	\$32,742,080	\$35,667,683	\$2,925,603	8.9%
Revenue					
Revenue from Use Of Money & Property	\$54,567	\$168,880	\$168,880	—	—%
Intergovernmental Revenues	\$12,722,954	\$6,219,594	\$7,521,795	\$1,302,201	20.9%
Charges for Services	—	—	\$2,847,963	\$2,847,963	—%
Miscellaneous Revenues	\$3,825,467	\$3,364,299	\$1,120,000	\$(2,244,299)	(66.7)%
Total Revenue	\$16,602,988	\$9,752,773	\$11,658,638	\$1,905,865	19.5%
Use of Fund Balance	\$(5,162,564)	\$22,989,307	\$24,009,045	\$1,019,738	4.4%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$22,989,307	\$24,009,045	\$1,019,738	4.4%
Use of Fund Balance	\$22,989,307	\$24,009,045	\$1,019,738	4.4%

Summary of Changes

The Recommended Budget reflects a \$2,727,828 (4.9%) increase in total appropriations, \$197,775 (0.9%) decrease in reimbursements, \$1,905,865 (19.5%) increase in revenues, and \$1,019,738 (4.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to the timing of one environmental remediation project, Environmental Services Cooperative Agreement (ESCA) 6.

The decrease in reimbursements is primarily due to the timing of two environmental remediation projects, ESCA 4 and 5.

The increase in revenues is primarily due to funding for McClellan environmental remediation projects and funding associated with Aircraft Rescue and Fire Fighting Services provided to the United States Coast Guard.

Natomas Fire District

Budget Unit Functions & Responsibilities

Natomas Fire District funds the provision of fire protection services to approximately forty square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district and the Board of Supervisors serves as the Board of Directors for the District.

Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.

The contract calls for the annual payment of all available financing to the City for the fire protection service, less County administrative expenditures such as biannual audits, property tax administration fees, and administrative service charges.

District financing consists of property taxes, interest earnings, and fund balances.

The Office of Economic Development is responsible for managing the contract with the City, making payments, and preparing the district budget.

Goals

- To provide timely and effective fire protection services to the special district area.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Natomas Fire District	\$3,524,007	\$3,803,408	\$3,999,031	\$195,623	5.1%
Total Expenditures / Appropriations	\$3,524,007	\$3,803,408	\$3,999,031	\$195,623	5.1%
Net Financing Uses	\$3,524,007	\$3,803,408	\$3,999,031	\$195,623	5.1%
Total Revenue	\$3,502,707	\$3,464,375	\$3,783,375	\$319,000	9.2%
Use of Fund Balance	\$21,299	\$339,033	\$215,656	\$(123,377)	(36.4)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$3,524,007	\$3,803,408	\$3,999,031	\$195,623	5.1%
Total Expenditures / Appropriations	\$3,524,007	\$3,803,408	\$3,999,031	\$195,623	5.1%
Net Financing Uses	\$3,524,007	\$3,803,408	\$3,999,031	\$195,623	5.1%
Revenue					
Taxes	\$3,467,760	\$3,431,875	\$3,750,875	\$319,000	9.3%
Revenue from Use Of Money & Property	\$7,905	\$5,000	\$5,000	—	—%
Intergovernmental Revenues	\$27,043	\$27,500	\$27,500	—	—%
Total Revenue	\$3,502,707	\$3,464,375	\$3,783,375	\$319,000	9.2%
Use of Fund Balance	\$21,299	\$339,033	\$215,656	\$(123,377)	(36.4)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$339,033	\$215,656	\$(123,377)	(36.4)%
Use of Fund Balance	\$339,033	\$215,656	\$(123,377)	(36.4)%

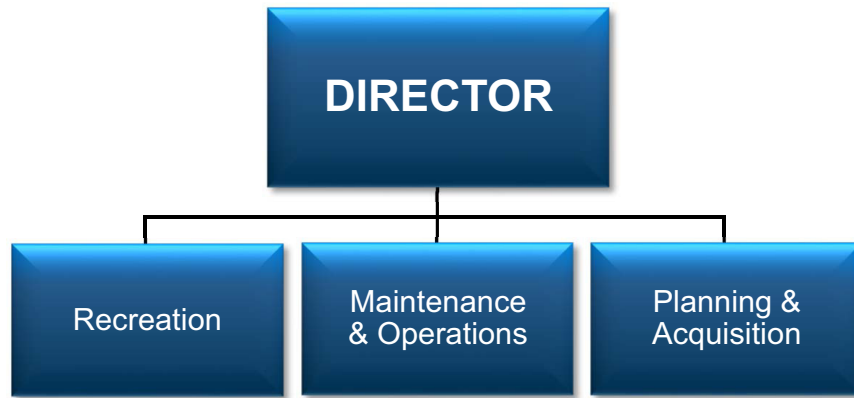
Summary of Changes

The Recommended Budget reflects a \$195,623 (5.1%) increase in total appropriations, \$319,000 (9.2%) increase in revenues, and \$123,377 (36.4%) decrease in use of fund balance from the prior year Adopted Budget.

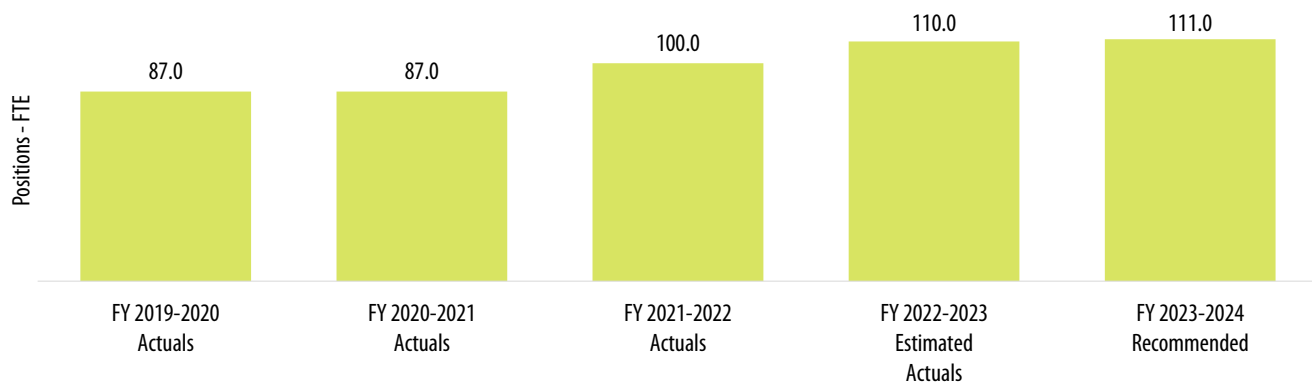
The increase in total appropriations is due to an increase in Property Tax collections, which results in an increase in expenditure appropriation to accommodate the transfer of revenue to the City of Sacramento for fire protection services from the Sacramento Fire Department.

The increase in revenues is due to a trend of recent increases in Property Tax collections.

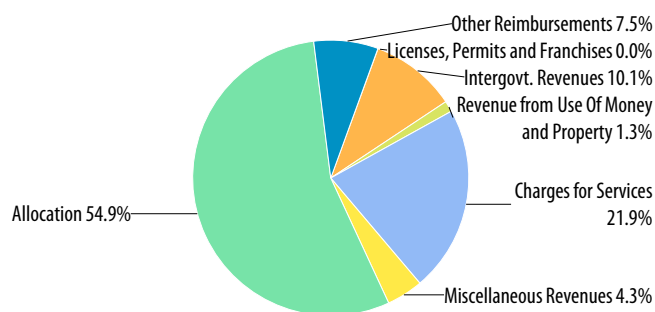
Regional Parks
Department Structure
Liz Bellas, Director



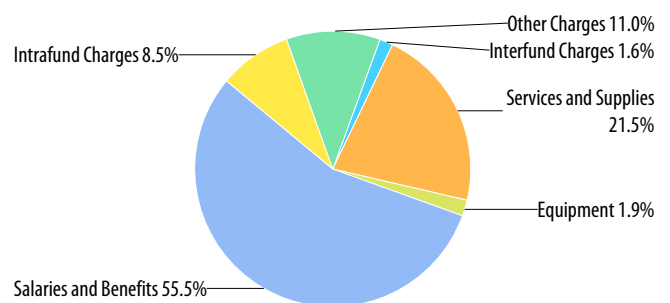
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Regional Parks** enhances the health, enjoyment and quality of life in the region by acquiring, managing, and protecting park and open space lands; educating the public on the uses and values of leisure time activities, and the cultural and natural history of the County; growing and linking a system of regional parks, trails and open space in Sacramento and neighboring counties; providing a broad range of recreational activities for the community's diverse populations and; providing stewardship and protection of Sacramento County's regional park system through partnerships, planning and community involvement. Regional Parks provides services through the following programs:

- Administration and Planning
- American River Parkway
- Contract Facilities Maintenance
- Recreational Services
- Regional Parks and Open Space

Goals

- Provide affordable, accessible, clean and safe recreational activities and facilities for all.
- Protect natural habitats and the environment.
- Preserve cultural and historical resources.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Administration and Planning	\$2,377,111	\$5,225,231	\$4,889,196	\$(336,035)	(6.4)%
American River Parkway	\$13,594,785	\$17,990,526	\$18,717,883	\$727,357	4.0%
Contract Facilities Maintenance	\$1,633,695	\$2,051,827	\$2,159,085	\$107,258	5.2%
Recreational Services	\$676,582	\$876,077	\$918,301	\$42,224	4.8%
Regional Parks and Open Space	\$1,777,134	\$2,910,994	\$3,161,128	\$250,134	8.6%
Total Expenditures / Appropriations	\$20,059,307	\$29,054,655	\$29,845,593	\$790,938	2.7%
Total Reimbursements	\$(3,068,098)	\$(1,859,850)	\$(2,249,516)	\$(389,666)	21.0%
Net Financing Uses	\$16,991,209	\$27,194,805	\$27,596,077	\$401,272	1.5%
Total Revenue	\$7,184,382	\$11,441,269	\$11,207,283	\$(233,986)	(2.0)%
Net County Cost	\$9,806,827	\$15,753,536	\$16,388,794	\$635,258	4.0%
Positions	100.0	110.0	111.0	1.0	0.9%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,530,747	\$15,903,056	\$16,568,170	\$665,114	4.2%
Services & Supplies	\$5,326,848	\$6,030,113	\$6,419,150	\$389,037	6.5%
Other Charges	\$190,348	\$3,781,548	\$3,279,923	\$(501,625)	(13.3)%
Equipment	\$121,403	\$510,000	\$556,408	\$46,408	9.1%
Interfund Charges	\$637,474	\$563,550	\$472,863	\$(90,687)	(16.1)%
Intrafund Charges	\$2,252,486	\$2,266,388	\$2,549,079	\$282,691	12.5%
Total Expenditures / Appropriations	\$20,059,307	\$29,054,655	\$29,845,593	\$790,938	2.7%
Intrafund Reimbursements Between Programs	\$(1,455,241)	—	—	—	—%
Other Reimbursements	\$(1,612,857)	\$(1,859,850)	\$(2,249,516)	\$(389,666)	21.0%
Total Reimbursements	\$(3,068,098)	\$(1,859,850)	\$(2,249,516)	\$(389,666)	21.0%
Net Financing Uses	\$16,991,209	\$27,194,805	\$27,596,077	\$401,272	1.5%
Revenue					
Licenses, Permits & Franchises	\$8,450	\$10,000	\$10,000	—	—%
Fines, Forfeitures & Penalties	\$2,912	—	—	—	—%
Revenue from Use Of Money & Property	\$177,480	\$317,257	\$380,201	\$62,944	19.8%
Intergovernmental Revenues	\$158,300	\$3,474,267	\$3,012,391	\$(461,876)	(13.3)%
Charges for Services	\$4,831,107	\$6,360,717	\$6,524,397	\$163,680	2.6%
Miscellaneous Revenues	\$2,006,133	\$1,279,028	\$1,280,294	\$1,266	0.1%
Total Revenue	\$7,184,382	\$11,441,269	\$11,207,283	\$(233,986)	(2.0)%
Net County Cost	\$9,806,827	\$15,753,536	\$16,388,794	\$635,258	4.0%
Positions	100.0	110.0	111.0	1.0	0.9%

Summary of Changes

The Recommended Budget reflects a \$790,938 (2.7%) increase in total appropriations, \$389,666 (21.0%) increase in reimbursements, \$233,986 (2.0%) decrease in revenues, and \$635,258 (4.0%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases related to negotiated personnel costs.
- Increases in maintenance supplies, equipment, and allocated costs from other departments.
- Decreases in contributions to other agencies related to American Rescue Plan Act (ARPA) allocations being made directly to dependent districts.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- The addition of administrative staff and related reimbursements from the Golf Fund.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net decrease in revenues is primarily due to the ARPA revenues being allocated directly to the dependent districts.

Position counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Planning	110,161	(104,419)	—	5,742	1.0
American River Parkway	51,408	—	—	51,408	—

Administration and Planning

Program Overview

Administration and Planning consists of planning and development of the department's budget, accounts payable, accounts receivable, management and oversight, human resources and payroll. The unit is responsible for Capital Improvement Projects (CIP) from planning and design through development; preparation and development of complex site plans; review and comment on environmental documents; review of land development projects; and negotiations and administration of consultant contracts.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,002,657	\$1,690,110	\$1,876,291	\$186,181	11.0%
Services & Supplies	\$947,946	\$301,720	\$299,456	\$(2,264)	(0.8)%
Other Charges	\$190,018	\$3,130,000	\$2,641,000	\$(489,000)	(15.6)%
Interfund Charges	—	\$47,233	—	\$(47,233)	(100.0)%
Intrafund Charges	\$63,704	\$56,168	\$72,449	\$16,281	29.0%
Cost of Goods Sold	\$172,787	—	—	—	—%
Total Expenditures / Appropriations	\$2,377,111	\$5,225,231	\$4,889,196	\$(336,035)	(6.4)%
Total Reimbursements between Programs		—	—	—	—%
Other Reimbursements	\$(100,860)	\$(1,496,098)	\$(1,885,633)	\$(389,535)	26.0%
Total Reimbursements	\$(1,445,663)	\$(1,496,098)	\$(1,885,633)	\$(389,535)	26.0%
Net Financing Uses	\$931,448	\$3,729,133	\$3,003,563	\$(725,570)	(19.5)%
Revenue					
Intergovernmental Revenues	\$22,470	\$3,129,065	\$2,728,821	\$(400,244)	(12.8)%
Charges for Services	\$47,601	\$28,000	\$28,000	—	—%
Miscellaneous Revenues	\$110,748	—	—	—	—%
Total Revenue	\$180,819	\$3,157,065	\$2,756,821	\$(400,244)	(12.7)%
Net County Cost	\$750,629	\$572,068	\$246,742	\$(325,326)	(56.9)%
Positions	7.0	10.0	11.0	1.0	10.0%

Summary of Changes

The Recommended Budget reflects a \$336,035 (6.4%) decrease in total appropriations, \$389,535 (26.0%) increase in reimbursements, \$400,244 (12.7%) decrease in revenues, and \$325,326 (56.9%) decrease in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- Significant completion of the American River Parkway Natural Resources Management Plan.
- The allocation of ARPA funds directly to dependent districts rather than flowing through this budget.
- Increases related to negotiated personnel costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- The addition of administrative staff and related reimbursements from the Golf Fund.
- Recommended growth detailed later in this section.

The decrease in revenues is due to significant completion of the American River Parkway Natural Resources Management Plan and the direct allocation of ARPA funds to dependent districts.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP - Add 1.0 FTE Natural Resource Spec 2					
	104,419	(104,419)	—	—	1.0
Add 1.0 FTE Natural Resource Specialist 2 position to implement and manage the Natural Resources Management Plan (NRMP). Without this position, it will be difficult for Regional Parks to properly implement the NRMP. This request is funded from Habitat Restoration Program fees (as the implementation of the NRMP plan continues, the county will receive more grant revenues). This request is contingent upon approval of a request in the Parks - Restricted Funds budget (BU 6410000).					
RP - CAPSD Contracts Consulting costs					
	5,742	—	—	5,742	—
Ongoing funding for consultation services with Contracts and Purchasing Services Division to assist with writing, overseeing and ensuring compliance with public works contracts and associated laws. Regional Parks has numerous funded Capital Improvement Plan projects that the Department is working to complete and requires the specialized expertise of CAPSD. If this request is not funded, the consulting still needs to be done but the costs will come out of the existing Parks operations budget, possibly impacting the ability of the Department to complete projects as projects scale up and consulting costs increase. This is a General Fund request.					

American River Parkway

Program Overview

The **American River Parkway** program consists of law enforcement and maintenance of the American River Parkway to provide a clean and safe park environment for the community to enjoy. This includes the protection of natural areas; the preservation of County assets and adjacent property values; subsidy support to Effie Yeaw Nature Center leased to the American River Natural History Association; and Park Resource Teams to address illegal camping, including referrals to homeless programs in partnership with the Department of Human Assistance (DHA), and clean-up of trash and debris.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$8,208,667	\$10,659,544	\$10,983,160	\$323,616	3.0%
Services & Supplies	\$3,061,568	\$4,114,982	\$4,386,498	\$271,516	6.6%
Other Charges	—	\$592,500	\$579,875	\$(12,625)	(2.1)%
Equipment	\$43,473	\$450,000	\$511,408	\$61,408	13.6%
Interfund Charges	\$629,174	\$516,317	\$472,863	\$(43,454)	(8.4)%
Intrafund Charges	\$1,651,903	\$1,657,183	\$1,784,079	\$126,896	7.7%
Total Expenditures / Appropriations	\$13,594,785	\$17,990,526	\$18,717,883	\$727,357	4.0%
Total Reimbursements between Programs		—	—	—	—%
Other Reimbursements	\$(1,344,956)	\$(158,160)	\$(164,383)	\$(6,223)	3.9%
Total Reimbursements	\$(1,455,394)	\$(158,160)	\$(164,383)	\$(6,223)	3.9%
Net Financing Uses	\$12,139,391	\$17,832,366	\$18,553,500	\$721,134	4.0%
Revenue					
Licenses, Permits & Franchises	\$8,450	\$10,000	\$10,000	—	—%
Fines, Forfeitures & Penalties	\$2,912	—	—	—	—%
Revenue from Use Of Money & Property	\$142,825	\$142,360	\$151,631	\$9,271	6.5%
Intergovernmental Revenues	\$100,524	\$185,305	\$154,352	\$(30,953)	(16.7)%
Charges for Services	\$1,864,396	\$2,854,089	\$2,874,220	\$20,131	0.7%
Miscellaneous Revenues	\$1,630,730	\$1,082,000	\$1,082,000	—	—%
Total Revenue	\$3,749,838	\$4,273,754	\$4,272,203	\$(1,551)	(0.0)%
Net County Cost	\$8,389,554	\$13,558,612	\$14,281,297	\$722,685	5.3%
Positions	70.0	74.0	75.0	1.0	1.4%

Summary of Changes

The Recommended Budget reflects a \$727,357 (4.0%) increase in total appropriations, \$6,223 (3.9%) increase in reimbursements, \$1,551 (0.0%) decrease in revenues, and \$722,685 (5.3%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The increase in total appropriations is due to:

- Inflationary increases for services and supplies including rentals, dumpsters, and fuel costs.
- Increases related to negotiated personnel costs and the addition of 1.0 FTE position moved from another program.
- An increase in Department overhead costs, resulting from the increased costs previously described.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to increases in Department overhead costs that are reimbursed by the other programs.

The decrease in revenues is due to a revised projection of revenue, based on historical data of three fiscal years.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP - Park Ranger SRRCS Radios - Rangers	51,408	—	—	51,408	—

One-time General Fund funding for six (6) Motorola APX8500 radios to replace secondary radios that are obsolete. While this is a "one-time" request, a similar request is expected to be made in future fiscal years until all existing Ranger patrol vehicles have been updated. Any newly approved vehicle additions will have a funding request for a radio.

The secondary radios were originally provided by Sacramento Regional Radio Communications System at no cost, as they were surplus from various agencies. Rangers have incorporated these secondary radios into their normal operations, and this funding being denied would mean that as the existing secondary radios fail, they would be removed and not replaced.

Contract Facilities Maintenance

Program Overview

Contract Facilities Maintenance consists of landscaping services for County facilities. This program is fully funded through charges to departments occupying County facilities.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,174,029	\$1,380,043	\$1,403,603	\$23,560	1.7%
Services & Supplies	\$326,069	\$381,313	\$415,201	\$33,888	8.9%
Equipment	\$14,274	—	—	—	—%
Intrafund Charges	\$253,041	\$290,471	\$340,281	\$49,810	17.1%
Cost of Goods Sold	\$(133,719)	—	—	—	—%
Total Expenditures / Appropriations	\$1,633,695	\$2,051,827	\$2,159,085	\$107,258	5.2%
Net Financing Uses	\$1,633,695	\$2,051,827	\$2,159,085	\$107,258	5.2%
Revenue					
Intergovernmental Revenues	\$18,402	\$16,147	—	\$(16,147)	(100.0)%
Charges for Services	\$2,015,138	\$2,018,325	\$2,159,085	\$140,760	7.0%
Miscellaneous Revenues	\$318	—	—	—	—%
Total Revenue	\$2,033,857	\$2,034,472	\$2,159,085	\$124,613	6.1%
Net County Cost	\$(400,163)	\$17,355	—	\$(17,355)	(100.0)%
Positions	11.0	11.0	12.0	1.0	9.1%

Summary of Changes

The Recommended Budget reflects a \$107,258 (5.2%) increase in total appropriations, \$124,613 (6.1%) increase in revenues, and \$17,355 (100.0%) decrease in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The increase in total appropriations is primarily due to increases in services and supplies costs, as well as costs related to negotiated personnel costs.

The increase in revenues reflects cost recovery for services provided to customer departments in county-owned facilities.

Recreational Services

Program Overview

Recreational Services provides administration of County Service Areas (CSA); volunteer and education programs at Cosumnes River Preserve; coordination of large special events that occur in the park system; picnic reservation and program services; and other permits for organizations to utilize parks. Therapeutic Recreation Services provides recreation opportunities for individuals with disabilities residing in Sacramento County with programs that focus on abilities while encouraging people to attain their highest level of independent leisure functioning by increasing leisure skills, improving social skills, increasing independence and increasing their awareness of and involvement in community recreational activities.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$471,297	\$548,815	\$562,684	\$13,869	2.5%
Services & Supplies	\$119,244	\$255,969	\$271,207	\$15,238	6.0%
Intrafund Charges	\$86,041	\$71,293	\$84,410	\$13,117	18.4%
Total Expenditures / Appropriations	\$676,582	\$876,077	\$918,301	\$42,224	4.8%
Other Reimbursements	\$(27,645)	\$(27,645)	\$(21,520)	\$6,125	(22.2)%
Total Reimbursements	\$(27,645)	\$(27,645)	\$(21,520)	\$6,125	(22.2)%
Net Financing Uses	\$648,937	\$848,432	\$896,781	\$48,349	5.7%
Revenue					
Revenue from Use Of Money & Property	\$(22,105)	\$68,032	\$120,790	\$52,758	77.5%
Intergovernmental Revenues	\$3,230	\$4,844	—	\$(4,844)	(100.0)%
Charges for Services	\$460,619	\$361,322	\$392,367	\$31,045	8.6%
Miscellaneous Revenues	\$80,800	\$32,028	\$2,000	\$(30,028)	(93.8)%
Total Revenue	\$522,544	\$466,226	\$515,157	\$48,931	10.5%
Net County Cost	\$126,393	\$382,206	\$381,624	\$(582)	(0.2)%
Positions	4.0	4.0	4.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$42,224 (4.8%) increase in total appropriations, \$6,125 (22.2%) decrease in reimbursements, \$48,931 (10.5%) increase in revenues, and \$582 (0.2%) decrease in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The increase in total appropriations is due primarily to increases related to negotiated personnel costs, insurance premiums, various allocated costs, and Department overhead costs.

The decrease in reimbursements is due to a reduction in funding from one of the County Service Area (CSA) districts due to budget constraints in that district.

The increase in revenues is due to a revised projection of revenues, based on historical data of three fiscal years.

Regional Parks and Open Space

Program Overview

Regional Parks and Open Space consists of law enforcement and maintenance of the lands, including Gibson Ranch, Mather Regional Park, and Dry Creek Parkway, to provide a clean and safe park environment for the community to enjoy; protection of natural areas; preservation of County assets and adjacent property values; administration and oversight of Illa M. Collin Conservation Preserve; administration of leases for McFarland Ranch, Dillard Ranch, Dry Creek Ranch, Mabel Jean Roach Ranch, and Witter Ranch; and operation of state-owned lands in the Delta including Sherman Island, Hogback Island, Cliffhouse, and Georgiana Slough.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$674,098	\$1,624,544	\$1,742,432	\$117,888	7.3%
Services & Supplies	\$872,020	\$976,129	\$1,046,788	\$70,659	7.2%
Other Charges	\$331	\$59,048	\$59,048	—	—%
Equipment	\$63,656	\$60,000	\$45,000	\$(15,000)	(25.0)%
Interfund Charges	\$8,300	—	—	—	—%
Intrafund Charges	\$197,797	\$191,273	\$267,860	\$76,587	40.0%
Cost of Goods Sold	\$(39,068)	—	—	—	—%
Total Expenditures / Appropriations	\$1,777,134	\$2,910,994	\$3,161,128	\$250,134	8.6%
Other Reimbursements	\$(139,396)	\$(177,947)	\$(177,980)	\$(33)	0.0%
Total Reimbursements	\$(139,396)	\$(177,947)	\$(177,980)	\$(33)	0.0%
Net Financing Uses	\$1,637,738	\$2,733,047	\$2,983,148	\$250,101	9.2%
Revenue					
Revenue from Use Of Money & Property	\$56,761	\$106,865	\$107,780	\$915	0.9%
Intergovernmental Revenues	\$13,674	\$138,906	\$129,218	\$(9,688)	(7.0)%
Charges for Services	\$443,352	\$1,098,981	\$1,070,725	\$(28,256)	(2.6)%
Miscellaneous Revenues	\$183,537	\$165,000	\$196,294	\$31,294	19.0%
Total Revenue	\$697,324	\$1,509,752	\$1,504,017	\$(5,735)	(0.4)%
Net County Cost	\$940,414	\$1,223,295	\$1,479,131	\$255,836	20.9%
Positions	8.0	11.0	9.0	(2.0)	(18.2)%

Summary of Changes

The Recommended Budget reflects a \$250,134 (8.6%) increase in total appropriations, \$33 (0.0%) increase in reimbursements, \$5,735 (0.4%) decrease in revenues, and \$255,836 (20.9%) increase in Net County Cost from the prior year Adopted Budget.

The change in Net County Cost is a result of the changes described below.

The net increase in total appropriations is due to:

- The full implementation of the Cherry Island Soccer Complex into one program including vehicles, maintenance equipment, and staff.
- Increases in negotiated personnel costs, partially offset by the transfer of two positions to other Regional Parks programs.
- Increases in Department overhead costs.

The increase in reimbursements is due to a slight change in cost calculations and the associated reimbursements from the Mather Community Facilities District and Gibson Ranch housing development that provide funding for operations.

The decrease in revenues is due to a revised projection of revenue, based on historical data of three fiscal years.

Parks-Restricted Revenues

Budget Unit Functions & Responsibilities

The **Parks Restricted Revenues** budget unit was established as part of the FY 2022-23 Budget and receives certain revenues that are restricted by statute or regulation for specific purposes and uses by the Regional Parks Department. The Parks Restricted revenue sources and applicable transfers are accounted for in the following programs:

- Parks-Ancil Hoffman Bequest
- Parks-Cosumnes River Preserve
- Parks-Gibson Ranch Maintenance Fund
- Parks – Goethe Trust
- Parks-Habitat Restoration Program Fees
- Parks-Rangers Asset Forfeiture-Dept Use
- Parks-Rangers Asset Forfeiture-Program Funding
- Parks-Restricted Revenues-Trust Fund
- Parks – Returned Fees
- Parks-Therapeutic Recreation Services

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Parks-Ancil Hoffman Bequest	—	\$12,505	\$12,585	\$80	0.6%
Parks-Cosumnes River Preserve	—	\$153,380	\$154,380	\$1,000	0.7%
Parks-Habitat Restoration Program Fees	—	\$1,069,250	\$2,505,940	\$1,436,690	134.4%
Parks-Rangers Asset Forfeiture - Dept Use	—	\$5,970	\$6,010	\$40	0.7%
Parks-Rangers Asset Forfeiture - Program Funding	—	\$1,054	\$1,061	\$7	0.7%
Parks-Restricted Revenues-Trust Fund	—	\$125,813	\$126,613	\$800	0.6%
Parks-Therapeutic Recreation Services	—	\$10,596	\$10,666	\$70	0.7%
Total Expenditures / Appropriations	—	\$1,378,568	\$2,817,255	\$1,438,687	104.4%
Total Reimbursements	—	\$(47,233)	—	\$47,233	(100.0)%
Net Financing Uses	—	\$1,331,335	\$2,817,255	\$1,485,920	111.6%
Total Revenue	\$(634,354)	—	\$1,436,690	\$1,436,690	—%
Use of Fund Balance	\$634,354	\$1,331,335	\$1,380,565	\$49,230	3.7%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$104,419	\$104,419	—%
Appropriation for Contingencies	—	\$1,378,568	\$2,712,836	\$1,334,268	96.8%
Total Expenditures / Appropriations	—	\$1,378,568	\$2,817,255	\$1,438,687	104.4%
Other Reimbursements	—	\$(47,233)	—	\$47,233	(100.0)%
Total Reimbursements	—	\$(47,233)	—	\$47,233	(100.0)%
Net Financing Uses	—	\$1,331,335	\$2,817,255	\$1,485,920	111.6%
Revenue					
Fines, Forfeitures & Penalties	\$1,907	—	—	—	—%
Revenue from Use Of Money & Property	\$1,010	—	—	—	—%
Miscellaneous Revenues	\$(637,270)	—	\$1,436,690	\$1,436,690	—%
Total Revenue	\$(634,354)	—	\$1,436,690	\$1,436,690	—%
Use of Fund Balance	\$634,354	\$1,331,335	\$1,380,565	\$49,230	3.7%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,331,335	\$1,380,565	\$49,230	3.7%
Use of Fund Balance	\$1,331,335	\$1,380,565	\$49,230	3.7%

Summary of Changes

The Recommended Budget reflects a \$1,438,687 (104.4%) increase in appropriations, \$47,233 (100.0%) decrease in reimbursements, \$1,436,690 (new) increase in revenues, and \$49,230 (3.7%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in appropriation for contingencies for future program-specific needs.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenues is due to an increase in anticipated fee revenue in the Habitat Restoration Program Fees program.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Parks-Habitat Restoration Program Fees	104,419	—	—	104,419	—

Parks-Ancil Hoffman Bequest

Program Overview

The **Parks-Ancil Hoffman Bequest** fund is used for the Ancil Hoffman Park. Revenue is collected through donations as part of a will or trust.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	\$12,505	\$12,585	\$80	0.6%
Total Expenditures / Appropriations	—	\$12,505	\$12,585	\$80	0.6%
Net Financing Uses	—	\$12,505	\$12,585	\$80	0.6%
Use of Fund Balance	—	\$12,505	\$12,585	\$80	0.6%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$12,505	\$12,585	\$80	0.6%
Use of Fund Balance	\$12,505	\$12,585	\$80	0.6%

Summary of Changes

The Recommended Budget reflects an \$80 (0.6%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in appropriation for contingencies for future needs funded by an increase in available prior year fund balance.

Parks-Cosumnes River Preserve

Program Overview

The **Parks-Cosumnes River Preserve** program was designated for the development of the Cosumnes River Preserve, with expenditures approved by a consortium of stakeholders including Parks and Bureau of Land Management. Revenue was previously collected through leases of McFarland Ranch, Valensin, Garcia Ranch, and Flint. No new revenue is currently being collected; however, collection is planned to resume in the future.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	\$153,380	\$154,380	\$1,000	0.7%
Total Expenditures / Appropriations	—	\$153,380	\$154,380	\$1,000	0.7%
Net Financing Uses	—	\$153,380	\$154,380	\$1,000	0.7%
Revenue					
Revenue from Use Of Money & Property	\$966	—	—	—	—%
Total Revenue	\$966	—	—	—	—%
Use of Fund Balance	\$(966)	\$153,380	\$154,380	\$1,000	0.7%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$153,380	\$154,380	\$1,000	0.7%
Use of Fund Balance	\$153,380	\$154,380	\$1,000	0.7%

Summary of Changes

The Recommended Budget reflects a \$1,000 (0.7%) increase in total appropriations and use of fund balance from the prior year Adopted Budget

The increase in total appropriations is due to an increase in appropriation for contingencies for future needs funded by an increase in available prior year fund balance.

Parks-Gibson Ranch Maintenance Fund

Program Overview

The **Parks-Gibson Ranch Maintenance Fund** is designated to be used in completing major projects or repairs of the Gibson Ranch Concession facilities. Revenue was previously collected through a fee of 7.5% of the gross monthly income derived from boarding operations at Gibson Ranch. Currently, no new revenue is being collected due to there being no concessionaire; however, concessions are planned to resume in the future.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Revenue					
Miscellaneous Revenues	\$(7,956)	—	—	—	—%
Total Revenue	\$(7,956)	—	—	—	—%
Use of Fund Balance	\$7,956	—	—	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Parks-Goethe Trust

Program Overview

The **Parks-Goethe Trust** is designated either to acquire additional lands as part of the American River Parkway Plan along the American River in the County of Sacramento and for the improvement of such lands with riding, hiking and bicycle trails and the designation of same as the "Jedediah Smith Memorial Trail; or to improve the existing lands owned by said County within said American River Parkway Plan for riding, hiking, and bicycle trails to be designated as the above-named trail; and that all of such improvements shall be dedicated as public recreational park areas open to all members of the public, to be maintained by the County, as public recreational park areas." Revenues are from royalty checks from the California Resources Corporation.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Other Reimbursements	—	\$(543)	—	\$543	(100.0)%
Total Reimbursements	—	\$(543)	—	\$543	(100.0)%
Net Financing Uses	—	\$(543)	—	\$543	(100.0)%
Revenue					
Revenue from Use Of Money & Property	\$(3)	—	—	—	—%
Total Revenue	\$(3)	—	—	—	—%
Use of Fund Balance	\$3	\$(543)	—	\$543	100.0%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$(543)	—	\$543	(100.0)%
Use of Fund Balance	\$(543)	—	\$543	100.0%

Summary of Changes

The Recommended Budget reflects a \$543 (100.0%) decrease in total reimbursements and increase in use of fund balance from the prior year Adopted Budget.

No new revenue is anticipated in this program, and the budget is anticipated to be closed at the end of FY 2023-24.

Parks-Habitat Restoration Program Fees

Program Overview

The **Parks-Habitat Restoration Program Fees** program is designated by the Board of Supervisors to be used for park operations in direct association with habitat protection and enhancement, as well as future land acquisition. Revenue is through a fee collected from entities utilizing park lands for mitigation projects.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$104,419	\$104,419	—%
Appropriation for Contingencies	—	\$1,069,250	\$2,401,521	\$1,332,271	124.6%
Total Expenditures / Appropriations	—	\$1,069,250	\$2,505,940	\$1,436,690	134.4%
Net Financing Uses	—	\$1,069,250	\$2,505,940	\$1,436,690	134.4%
Revenue					
Miscellaneous Revenues	\$(591,322)	—	\$1,436,690	\$1,436,690	—%
Total Revenue	\$(591,322)	—	\$1,436,690	\$1,436,690	—%
Use of Fund Balance	\$591,322	\$1,069,250	\$1,069,250	—	—%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,069,250	\$1,069,250	—	—%
Use of Fund Balance	\$1,069,250	\$1,069,250	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,436,690 (134.4%) increase in total appropriations and \$1,436,690 (new) increase in revenues from the prior year Adopted Budget.

The increase in total appropriations is primarily due to:

- An increase in appropriation for contingencies for future program needs.
- Recommended growth detailed later in this section.

The increase in revenues is due an anticipated increase in funding from the Natural Resource Management Plan (NRMP).

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP - Add 1.0 FTE Natural Resource Spec 2 HRP					
	104,419	—	—	104,419	—
Funding for 1.0 FTE Natural Resource Specialist 2 position in Regional Parks to implement and manage the Natural Resources Management Plan. This request is contingent upon approval of a request in the Regional Parks budget (BU 6400000).					

Parks-Rangers Asset Forfeiture - Dept Use

Program Overview

Parks – Rangers Asset Forfeiture – Department Use Fund – In compliance with California State Law, assets related to certain types of criminal cases can be seized by law enforcement, including the Department’s Park Rangers. The program is administered by the District Attorney’s office, and some funds are taken as overhead. 85% of the remaining funds that are seized are deposited into this program for use by the Department for equipment, training, supplies and other operational needs.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	\$5,970	\$6,010	\$40	0.7%
Total Expenditures / Appropriations	—	\$5,970	\$6,010	\$40	0.7%
Net Financing Uses	—	\$5,970	\$6,010	\$40	0.7%
Revenue					
Fines, Forfeitures & Penalties	\$1,621	—	—	—	—%
Revenue from Use Of Money & Property	\$40	—	—	—	—%
Total Revenue	\$1,660	—	—	—	—%
Use of Fund Balance	\$(1,660)	\$5,970	\$6,010	\$40	0.7%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$5,970	\$6,010	\$40	0.7%
Use of Fund Balance	\$5,970	\$6,010	\$40	0.7%

Summary of Changes

The Recommended Budget reflects a \$40 (0.7%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in appropriation for contingencies for future program needs funded by an increase in prior year available fund balance.

Parks-Rangers Asset Forfeiture - Program Funding

Program Overview

Parks – Rangers Asset Forfeiture – Program Funding – In compliance with California State Law, assets related to certain types of criminal cases can be seized by law enforcement, including the Department’s Park Rangers. The program is administered by the District Attorney’s office, and some funds are taken as overhead. 15% of the remaining funds that are seized are deposited into this program and must be used to combat drug use and divert gang activity.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	\$1,054	\$1,061	\$7	0.7%
Total Expenditures / Appropriations	—	\$1,054	\$1,061	\$7	0.7%
Net Financing Uses	—	\$1,054	\$1,061	\$7	0.7%
Revenue					
Fines, Forfeitures & Penalties	\$286	—	—	—	—%
Revenue from Use Of Money & Property	\$7	—	—	—	—%
Total Revenue	\$293	—	—	—	—%
Use of Fund Balance	\$(293)	\$1,054	\$1,061	\$7	0.7%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,054	\$1,061	\$7	0.7%
Use of Fund Balance	\$1,054	\$1,061	\$7	0.7%

Summary of Changes

The Recommended Budget reflects a \$7 (0.7%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in appropriation for contingencies for future program needs funded by an increase in prior year available fund balance.

Parks-Restricted Revenues-Trust Fund

Program Overview

The **Parks-Restricted Revenues-Trust Fund** was established in 1983 to serve as a depository for donations received for various programs and/or facilities. Revenues are from donations for various programs and/or facilities that are designated by the donors.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	\$125,813	\$126,613	\$800	0.6%
Total Expenditures / Appropriations	—	\$125,813	\$126,613	\$800	0.6%
Net Financing Uses	—	\$125,813	\$126,613	\$800	0.6%
Revenue					
Miscellaneous Revenues	\$8,698	—	—	—	—%
Total Revenue	\$8,698	—	—	—	—%
Use of Fund Balance	\$(8,698)	\$125,813	\$126,613	\$800	0.6%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$125,813	\$126,613	\$800	0.6%
Use of Fund Balance	\$125,813	\$126,613	\$800	0.6%

Summary of Changes

The Recommended Budget reflects an \$800 (0.6%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in appropriation for contingencies for future program needs funded by an increase in prior year available fund balance.

Parks-Returned Fees

Program Overview

The **Parks-Returned Fees** is the holding account for returned checks.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Other Reimbursements	—	\$(46,690)	—	\$46,690	(100.0)%
Total Reimbursements	—	\$(46,690)	—	\$46,690	(100.0)%
Net Financing Uses	—	\$(46,690)	—	\$46,690	(100.0)%
Revenue					
Miscellaneous Revenues	\$(46,690)	—	—	—	—%
Total Revenue	\$(46,690)	—	—	—	—%
Use of Fund Balance	\$46,690	\$(46,690)	—	\$46,690	100.0%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$(46,690)	—	\$46,690	(100.0)%
Use of Fund Balance	\$(46,690)	—	\$46,690	100.0%

Summary of Changes

The Recommended Budget reflects a \$46,690 (100.0%) decrease in reimbursements and increase in use of fund balance from the prior year Adopted Budget.

This program is not expected to receive any additional revenues and is anticipated to be closed at the end of FY 2023-24.

Parks-Therapeutic Recreation Services

Program Overview

The **Parks-Therapeutic Recreation Services** restricted revenue budget is designated for use by the Therapeutic Recreation Services program, which provides therapeutic recreation opportunities for individuals with disabilities residing in Sacramento County. The programs focus on abilities while encouraging people to attain their highest level of independent leisure functioning by increasing leisure skills, improving social skills, increasing independence and increasing their awareness of and involvement in community recreational activities. Revenues are from donations for various programs.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	\$10,596	\$10,666	\$70	0.7%
Total Expenditures / Appropriations	—	\$10,596	\$10,666	\$70	0.7%
Net Financing Uses	—	\$10,596	\$10,666	\$70	0.7%
Use of Fund Balance	—	\$10,596	\$10,666	\$70	0.7%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$10,596	\$10,666	\$70	0.7%
Use of Fund Balance	\$10,596	\$10,666	\$70	0.7%

Summary of Changes

The Recommended Budget reflects a \$70 (0.7%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in appropriation for contingencies for future program needs funded by an increase in prior year available fund balance.

County Parks CFD 2006-1

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Parks Communities Facilities District (CFD) 2006-1**, provides local and regional park maintenance and operation services within County Service Area 4B in the south County and Wilton community, including acquisition of parkland, construction of park amenities including trails, picnic areas, sports fields, community centers and restrooms. Property taxes fund this budget.

Goals

- Provide local and regional park maintenance and operation services for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
CFD 2006-1	\$15,000	\$16,500	\$16,500	—	—%
Total Expenditures / Appropriations	\$15,000	\$16,500	\$16,500	—	—%
Net Financing Uses	\$15,000	\$16,500	\$16,500	—	—%
Total Revenue	\$21,596	\$20,650	\$21,675	\$1,025	5.0%
Use of Fund Balance	\$(6,596)	\$(4,150)	\$(5,175)	\$(1,025)	(24.7)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Other Charges	—	\$1,500	\$1,500	—	—%
Interfund Charges	\$15,000	\$15,000	\$15,000	—	—%
Total Expenditures / Appropriations	\$15,000	\$16,500	\$16,500	—	—%
Net Financing Uses	\$15,000	\$16,500	\$16,500	—	—%
Revenue					
Revenue from Use Of Money & Property	\$605	\$150	\$150	—	—%
Charges for Services	\$20,991	\$20,500	\$21,525	\$1,025	5.0%
Total Revenue	\$21,596	\$20,650	\$21,675	\$1,025	5.0%
Use of Fund Balance	\$(6,596)	\$(4,150)	\$(5,175)	\$(1,025)	(24.7)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$2,446	—	\$(2,446)	(100.0)%
Provision for Reserve	\$(6,596)	\$(5,175)	\$1,421	(21.5)%
Use of Fund Balance	\$(4,150)	\$(5,175)	\$(1,025)	(24.7)%

Summary of Changes

The Recommended Budget reflects a \$1,025 (5.0%) increase in revenues and \$1,025 (24.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenues is due to a projected increase in Special Assessments in Fiscal Year 2023-24.

Reserve changes from the prior year Adopted Budget are detailed below:

- County Parks CFD 2006-1 reserve has increased \$5,175.

CSA No.4B-(Wilton-Cosumnes)

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No. 4B**, provides local recreation and park services to the south county and to the Wilton community. Property taxes and facility rental fees fund this budget.

Goals

- Provide local recreation and park services for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
CSA No. 4B (Wilton-Cosumnes)	\$13,099	\$21,275	\$21,275	—	—%
Total Expenditures / Appropriations	\$13,099	\$21,275	\$21,275	—	—%
Net Financing Uses	\$13,099	\$21,275	\$21,275	—	—%
Total Revenue	\$28,793	\$21,275	\$21,275	—	—%
Use of Fund Balance	\$(15,694)	—	—	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$6,579	\$14,755	\$14,755	—	—%
Interfund Charges	\$6,520	\$6,520	\$6,520	—	—%
Total Expenditures / Appropriations	\$13,099	\$21,275	\$21,275	—	—%
Net Financing Uses	\$13,099	\$21,275	\$21,275	—	—%
Revenue					
Taxes	\$5,003	\$4,966	\$4,966	—	—%
Revenue from Use Of Money & Property	\$112	\$244	\$244	—	—%
Intergovernmental Revenues	\$39	\$46	\$46	—	—%
Charges for Services	\$23,639	\$16,019	\$16,019	—	—%
Total Revenue	\$28,793	\$21,275	\$21,275	—	—%
Use of Fund Balance	\$(15,694)	—	—	—	—%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$16,713	—	\$(16,713)	(100.0)%
Provision for Reserve	\$(16,713)	—	\$16,713	(100.0)%
Use of Fund Balance	—	—	—	—%

Summary of Changes

The Recommended Budget reflects no net changes from the prior year Adopted Budget.

CSA No.4C-(Delta)

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No 4C**, provides safe, well maintained parks and community centers to the residents in the Delta region, and implements programs and services at the Jean Harvie Senior and Community Center. Property taxes and facility rental fees fund this budget.

Goals

- To provide safe and well maintained parks and programs for the residents of the Delta region at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
CSA No 4C (Delta)	\$40,733	\$42,996	\$35,507	\$(7,489)	(17.4)%
Total Expenditures / Appropriations	\$40,733	\$42,996	\$35,507	\$(7,489)	(17.4)%
Net Financing Uses	\$40,733	\$42,996	\$35,507	\$(7,489)	(17.4)%
Total Revenue	\$41,046	\$44,246	\$44,246	—	—%
Use of Fund Balance	\$(314)	\$(1,250)	\$(8,739)	\$(7,489)	(599.1)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$34,608	\$36,871	\$35,507	\$(1,364)	(3.7)%
Interfund Charges	\$6,125	\$6,125	—	\$(6,125)	(100.0)%
Total Expenditures / Appropriations	\$40,733	\$42,996	\$35,507	\$(7,489)	(17.4)%
Net Financing Uses	\$40,733	\$42,996	\$35,507	\$(7,489)	(17.4)%
Revenue					
Taxes	\$28,937	\$24,657	\$24,657	—	—%
Revenue from Use Of Money & Property	\$69	\$100	\$100	—	—%
Intergovernmental Revenues	\$254	\$289	\$289	—	—%
Charges for Services	\$11,787	\$16,000	\$16,000	—	—%
Miscellaneous Revenues	—	\$3,200	\$3,200	—	—%
Total Revenue	\$41,046	\$44,246	\$44,246	—	—%
Use of Fund Balance	\$(314)	\$(1,250)	\$(8,739)	\$(7,489)	(599.1)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$445	\$(8,739)	\$(9,184)	(2,063.8)%
Provision for Reserve	\$(1,695)	—	\$1,695	(100.0)%
Use of Fund Balance	\$(1,250)	\$(8,739)	\$(7,489)	(599.1)%

Summary of Changes

The Recommended Budget reflects a \$7,489 (17.4%) decrease in total appropriations and \$7,489 (599.1%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a one-time transfer in Fiscal Year 2022-23 to Recreational Services that is not required in Fiscal Year 2023-24, and a decrease in expenditures in administrative services.

CSA No.4D-(Herald)

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No. 4D**, provides local recreation and park services to the community within the south county. Property taxes and facility rental fees fund this budget.

Goals

- To provide safe and well maintained recreation and park services for the south county at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
CSA No 4D (Herald)	\$10,724	\$10,086	\$8,714	\$(1,372)	(13.6)%
Total Expenditures / Appropriations	\$10,724	\$10,086	\$8,714	\$(1,372)	(13.6)%
Net Financing Uses	\$10,724	\$10,086	\$8,714	\$(1,372)	(13.6)%
Total Revenue	\$10,157	\$10,086	\$10,091	\$5	0.0%
Use of Fund Balance	\$567	—	\$(1,377)	\$(1,377)	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$5,724	\$5,086	\$5,086	—	—%
Interfund Charges	\$5,000	\$5,000	\$3,628	\$(1,372)	(27.4)%
Total Expenditures / Appropriations	\$10,724	\$10,086	\$8,714	\$(1,372)	(13.6)%
Net Financing Uses	\$10,724	\$10,086	\$8,714	\$(1,372)	(13.6)%
Revenue					
Taxes	\$8,839	\$8,734	\$8,739	\$5	0.1%
Revenue from Use Of Money & Property	\$20	\$20	\$20	—	—%
Intergovernmental Revenues	\$68	\$82	\$82	—	—%
Charges for Services	\$1,230	\$1,250	\$1,250	—	—%
Total Revenue	\$10,157	\$10,086	\$10,091	\$5	0.0%
Use of Fund Balance	\$567	—	\$(1,377)	\$(1,377)	—%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,525	\$(1,377)	\$(2,902)	(190.3)%
Provision for Reserve	\$(1,525)	—	\$1,525	(100.0)%
Use of Fund Balance	—	\$(1,377)	\$(1,377)	—%

Summary of Changes

The Recommended Budget reflects a \$1,372 (13.6%) decrease in total appropriations, \$5 (0.0%) increase in revenues, and \$1,377 (new) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a one-time prior year transfer to Parks operations.

The increase in revenues is due to a projected increase in property tax revenue.

Del Norte Oaks Park District

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Del Norte Oaks Park District**, provides grounds maintenance for 8,200 square feet of landscaped area around the back lot line of the Del Norte Oaks subdivision and two adjoining streets. The area, as maintained, enhances the quality of life of residents in the surrounding vicinity and helps create a positive image of the community as a whole.

Goals

- Provide grounds maintenance for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Del Norte Oaks	\$4,921	\$4,514	\$800	\$(3,714)	(82.3)%
Total Expenditures / Appropriations	\$4,921	\$4,514	\$800	\$(3,714)	(82.3)%
Net Financing Uses	\$4,921	\$4,514	\$800	\$(3,714)	(82.3)%
Total Revenue	\$5,378	\$4,514	\$4,514	—	—%
Use of Fund Balance	\$(456)	—	\$(3,714)	\$(3,714)	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,207	\$800	\$800	—	—%
Interfund Charges	\$3,714	\$3,714	—	\$(3,714)	(100.0)%
Total Expenditures / Appropriations	\$4,921	\$4,514	\$800	\$(3,714)	(82.3)%
Net Financing Uses	\$4,921	\$4,514	\$800	\$(3,714)	(82.3)%
Revenue					
Taxes	\$5,287	\$4,442	\$4,442	—	—%
Revenue from Use Of Money & Property	\$50	\$30	\$30	—	—%
Intergovernmental Revenues	\$41	\$42	\$42	—	—%
Total Revenue	\$5,378	\$4,514	\$4,514	—	—%
Use of Fund Balance	\$(456)	—	\$(3,714)	\$(3,714)	—%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$4,545	\$(64)	\$(4,609)	(101.4)%
Provision for Reserve	\$(4,545)	\$(3,650)	\$895	(19.7)%
Use of Fund Balance	—	\$(3,714)	\$(3,714)	—%

Summary of Changes

The Recommended Budget reflects a \$3,714 (82.3%) decrease in total appropriations and \$3,714 (new) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in appropriations is primarily due to a decrease in services from Regional Parks staff.

Reserve changes from the prior year Adopted Budget are detailed below:

- Del Norte Oaks Park District reserve has increased \$3,650.

Fish And Game Propagation

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Fish and Game Propagation**, provides educational programs to Sacramento County residents regarding the importance of the local watersheds and fisheries. The program teaches about the Sacramento area's natural and historical resources, which encourages the preservation of natural, cultural and historical resources in Sacramento County.

Goals

- Grow community stewardship of local watersheds, wildlife and natural resources.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Fish and Game Propagation	\$30,140	\$19,569	\$8,613	\$(10,956)	(56.0)%
Total Expenditures / Appropriations	\$30,140	\$19,569	\$8,613	\$(10,956)	(56.0)%
Net Financing Uses	\$30,140	\$19,569	\$8,613	\$(10,956)	(56.0)%
Total Revenue	\$9,569	\$17,298	\$9,540	\$(7,758)	(44.8)%
Use of Fund Balance	\$20,571	\$2,271	\$(927)	\$(3,198)	(140.8)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Other Charges	\$30,140	\$19,569	\$8,613	\$(10,956)	(56.0)%
Total Expenditures / Appropriations	\$30,140	\$19,569	\$8,613	\$(10,956)	(56.0)%
Net Financing Uses	\$30,140	\$19,569	\$8,613	\$(10,956)	(56.0)%
Revenue					
Fines, Forfeitures & Penalties	\$9,458	\$17,158	\$9,400	\$(7,758)	(45.2)%
Revenue from Use Of Money & Property	\$111	\$140	\$140	—	—%
Total Revenue	\$9,569	\$17,298	\$9,540	\$(7,758)	(44.8)%
Use of Fund Balance	\$20,571	\$2,271	\$(927)	\$(3,198)	(140.8)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$ (10,571)	\$ 1,344	\$ 11,915	(112.7)%
Reserve Release	\$ 12,842	—	\$ (12,842)	(100.0)%
Provision for Reserve	—	\$ (2,271)	\$ (2,271)	—%
Use of Fund Balance	\$ 2,271	\$ (927)	\$ (3,198)	(140.8)%

Summary of Changes

The Recommended Budget reflects a \$10,956 (56.0%) decrease in total appropriations, \$7,758 (44.8%) decrease in revenues, and \$3,198 (140.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a reduction in the contribution to the American River Natural History Association (ARNHA) for the Effie Yeaw Nature Center operation.

The decrease in revenues is due to lower than anticipated FY 2022-23 revenue collections, resulting in a revision of the revenue projections that are based on a three-year average.

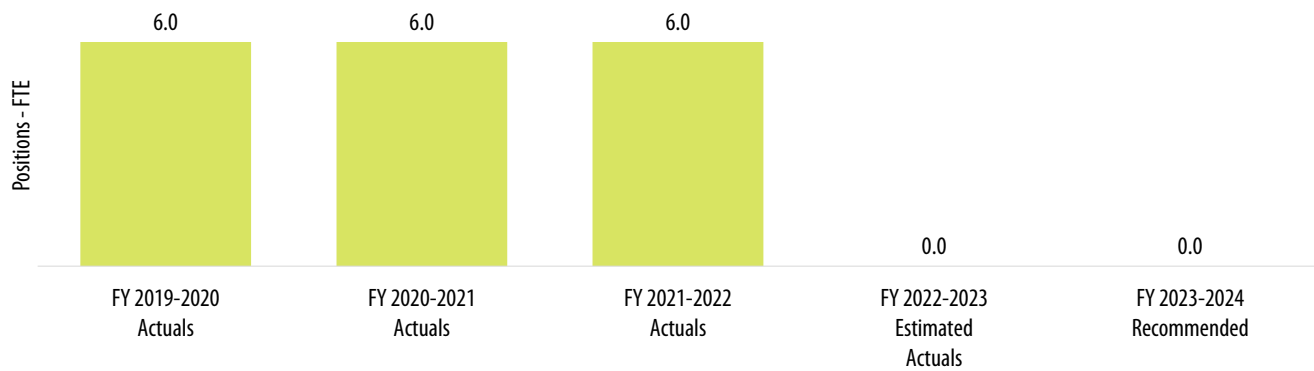
Reserve changes from the prior year Adopted Budget are detailed below:

- Future Services reserve has increased \$2,271

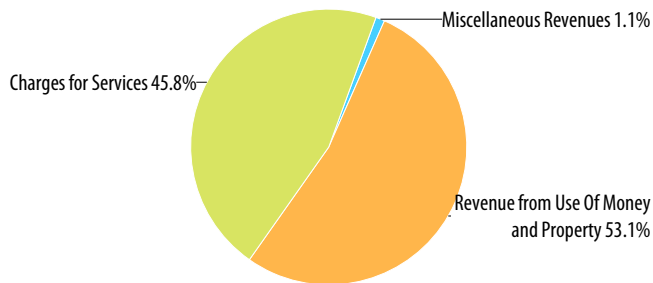
Golf
Department Structure
Liz Bellas, Director



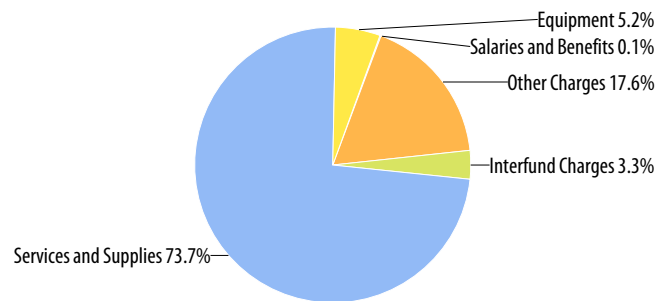
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Golf**, provides quality public golf course facilities and services to a wide range of county residents and visitors to the region at competitive prices.

Goals

- To make Sacramento County a destination for golfers and increase the number of rounds played on county golf courses.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Golf	\$9,405,700	\$10,357,893	\$9,442,408	\$(915,485)	(8.8)%
Total Expenditures / Appropriations	\$9,405,700	\$10,357,893	\$9,442,408	\$(915,485)	(8.8)%
Total Reimbursements	\$(540,577)	—	—	—	—%
Net Financing Uses	\$8,865,123	\$10,357,893	\$9,442,408	\$(915,485)	(8.8)%
Total Revenue	\$10,525,846	\$9,396,760	\$10,142,465	\$745,705	7.9%
Use of Fund Balance	\$(1,660,722)	\$961,133	\$(700,057)	\$(1,661,190)	(172.8)%
Positions	6.0	—	—	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$864,106	\$243,766	\$12,569	\$(231,197)	(94.8)%
Services & Supplies	\$6,536,443	\$7,399,295	\$6,956,434	\$(442,861)	(6.0)%
Other Charges	\$1,191,811	\$1,635,981	\$1,663,687	\$27,706	1.7%
Equipment	—	\$463,000	\$494,000	\$31,000	6.7%
Interfund Charges	\$436,063	\$615,851	\$315,718	\$(300,133)	(48.7)%
Intrafund Charges	\$377,277	—	—	—	—%
Total Expenditures / Appropriations	\$9,405,700	\$10,357,893	\$9,442,408	\$(915,485)	(8.8)%
Intrafund Reimbursements Within Programs	\$(377,277)	—	—	—	—%
Other Reimbursements	\$(163,300)	—	—	—	—%
Total Reimbursements	\$(540,577)	—	—	—	—%
Net Financing Uses	\$8,865,123	\$10,357,893	\$9,442,408	\$(915,485)	(8.8)%
Revenue					
Revenue from Use Of Money & Property	\$5,677,300	\$4,926,148	\$5,389,813	\$463,665	9.4%
Intergovernmental Revenues	\$7,164	\$8,074	—	\$(8,074)	(100.0)%
Charges for Services	\$4,691,040	\$4,182,133	\$4,645,247	\$463,114	11.1%
Miscellaneous Revenues	\$150,342	\$280,405	\$107,405	\$(173,000)	(61.7)%
Total Revenue	\$10,525,846	\$9,396,760	\$10,142,465	\$745,705	7.9%
Use of Fund Balance	\$(1,660,722)	\$961,133	\$(700,057)	\$(1,661,190)	(172.8)%
Positions	6.0	—	—	—	—%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$2,307,357	\$408,000	\$(1,899,357)	(82.3)%
Reserve Release	\$438,438	\$148,815	\$(289,623)	(66.1)%
Provision for Reserve	\$(1,784,662)	\$(1,256,872)	\$527,790	(29.6)%
Use of Fund Balance	\$961,133	\$(700,057)	\$(1,661,190)	(172.8)%

Summary of Changes

The Recommended Budget reflects a \$915,485 (8.8%) decrease in total appropriations, \$745,705 (7.9%) increase in revenues and \$1,661,190 (172.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- The completion of transitioning Ancil Hoffman Golf course to a fee management operation managed by a contractor.
- Recommended growth detailed later in this section.

The increase in revenues is due to:

- An anticipated increase in rounds of golf.
- Recommended growth detailed later in this section.

Reserve changes from the prior year Adopted Budget are detailed below:

- Future Service reserve has increased by \$1,108,057.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Golf	86,000	—	86,000	—	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Golf - Golf Ancil Hoffman aerator equipment	72,000	—	72,000	—	—
Purchase an attachment for the backhoe equipment at Mather golf course to maintain golf greens and ensure proper tree maintenance. Without approval, it will impact golfer's play and will have an adverse effect on the revenue. This is a one-time request funded with Golf revenues.					
Golf - Golf Mather Golf course backhoe attachment	14,000	—	14,000	—	—
Purchase a Deere Backhoe attachment to assist landscaping maintenance crews in moving soil, uprooting trees, removing stumps, and digging to plant trees on the course. Without this Backhoe attachment, it will be difficult to maintain the golf courses. This is a one-time request funded by Golf revenues.					

Park Construction

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Park Construction**, acquires and develops land and other facilities for the recreational use of the residents of Sacramento County and to restore and protect the fragile ecological balance of the County's natural habitats so that the diverse and abundant wildlife can continue to thrive. Grant awards from various government agencies and County General Fund allocations fund this budget.

Goals

- To provide safe and well maintained parks and open space for the residents of the Sacramento region at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Parks Construction	\$4,087,924	\$26,391,622	\$18,741,724	\$(7,649,898)	(29.0)%
Total Expenditures / Appropriations	\$4,087,924	\$26,391,622	\$18,741,724	\$(7,649,898)	(29.0)%
Total Reimbursements	\$(9,917,897)	\$(6,186,317)	\$(472,863)	\$5,713,454	(92.4)%
Net Financing Uses	\$(5,829,973)	\$20,205,305	\$18,268,861	\$(1,936,444)	(9.6)%
Total Revenue	\$288,635	\$12,742,183	\$10,072,965	\$(2,669,218)	(20.9)%
Use of Fund Balance	\$(6,118,608)	\$7,463,122	\$8,195,896	\$732,774	9.8%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$183,530	\$2,565,808	\$2,788	\$(2,563,020)	(99.9)%
Improvements	\$3,857,806	\$23,825,814	\$18,678,936	\$(5,146,878)	(21.6)%
Equipment	\$46,589	—	—	—	—%
Appropriation for Contingencies	—	—	\$60,000	\$60,000	—%
Total Expenditures / Appropriations	\$4,087,924	\$26,391,622	\$18,741,724	\$(7,649,898)	(29.0)%
Other Reimbursements	\$(9,917,897)	\$(6,186,317)	\$(472,863)	\$5,713,454	(92.4)%
Total Reimbursements	\$(9,917,897)	\$(6,186,317)	\$(472,863)	\$5,713,454	(92.4)%
Net Financing Uses	\$(5,829,973)	\$20,205,305	\$18,268,861	\$(1,936,444)	(9.6)%
Revenue					
Revenue from Use Of Money & Property	\$83,865	—	—	—	—%
Intergovernmental Revenues	\$7,250	\$12,700,484	\$10,072,965	\$(2,627,519)	(20.7)%
Miscellaneous Revenues	\$197,520	\$41,699	—	\$(41,699)	(100.0)%
Total Revenue	\$288,635	\$12,742,183	\$10,072,965	\$(2,669,218)	(20.9)%
Use of Fund Balance	\$(6,118,608)	\$7,463,122	\$8,195,896	\$732,774	9.8%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$7,463,122	\$8,195,896	\$732,774	9.8%
Use of Fund Balance	\$7,463,122	\$8,195,896	\$732,774	9.8%

Summary of Changes

The Recommended Budget reflects a \$7,649,898 (29.0%) decrease in total appropriations, \$5,713,454 (92.4%) decrease in reimbursements, \$2,669,218 (20.9%) decrease in revenues, and \$732,774 (9.8%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to costs associated with the completion of certain Park Construction projects, including the Soil Born Ranch project, the McFarland Ranch Barn, and Ancil Hoffman Restrooms.

The decrease in reimbursements is primarily due to a one-time prior year General Fund contribution for McFarland Ranch, American River Ranch, and Dillard Ranch improvements as well as \$5 million for Board approved American Rescue Plan Act Revenue Replacement projects.

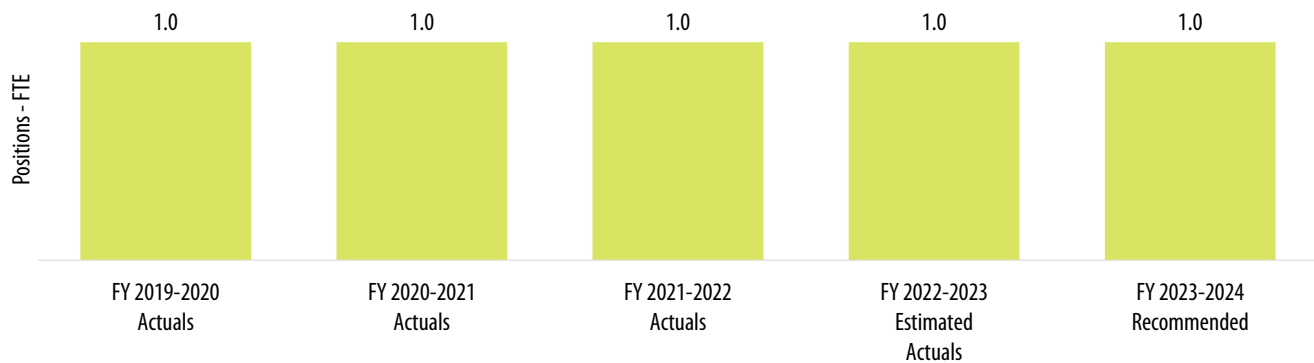
The decrease in revenues is due to timelines for anticipated grant revenues for Park Construction projects.

There are no changes to reserves.

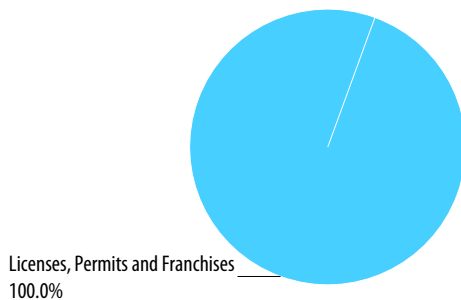
South Sacramento Conservation Agency Admin
Department Structure
Kim Hudson, Executive Director



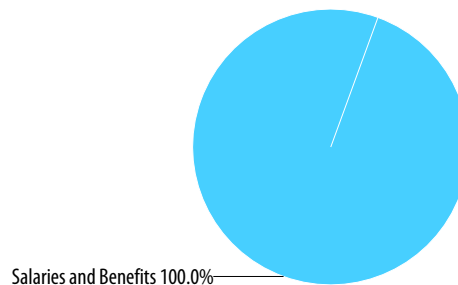
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **South Sacramento Conservation Agency** oversees implementation of the South Sacramento Habitat Conservation Plan (SSHCP) including acquisition of land or easements to form the SSHCP preserve system; implementation of proposals for restoration of species habitat and aquatic resources; formation of management and monitoring plans to maintain the preserve system; and ensuring compliance with the conditions of the SSHCP and associated permits. The County budget only includes Object 10 (Salary and Benefits) costs for this entity.

Goals

- Consistently administer the SSHCP guiding documents, policies, and regulations.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
South Sacramento Conservation Agency Admin	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Total Expenditures / Appropriations	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Net Financing Uses	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Total Revenue	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Use of Fund Balance	—	—	—	—	—%
Positions	1.0	1.0	1.0	—	—%

Budget Unit – Budget by Object

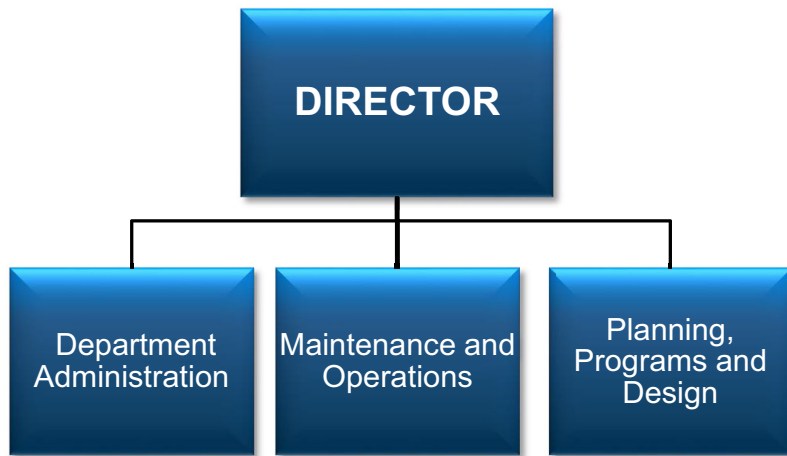
	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Total Expenditures / Appropriations	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Net Financing Uses	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Revenue					
Licenses, Permits & Franchises	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Total Revenue	\$229,192	\$239,510	\$249,097	\$9,587	4.0%
Use of Fund Balance	—	—	—	—	—%
Positions	1.0	1.0	1.0	—	—%

Summary of Changes

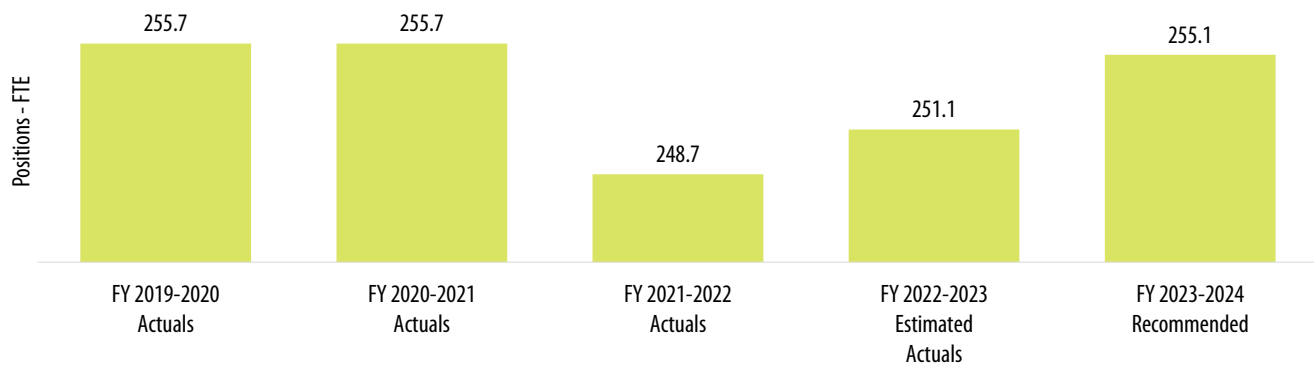
The Recommended Budget reflects a \$9,587 (4.0%) increase in total appropriations and revenues from the prior year Adopted Budget.

The increase in total appropriations and offsetting revenues is due to increases in negotiated personnel costs.

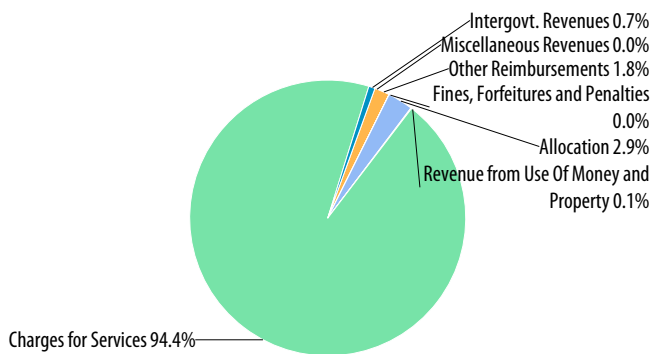
Department of Transportation
Department Structure
Ron Vicari, Director



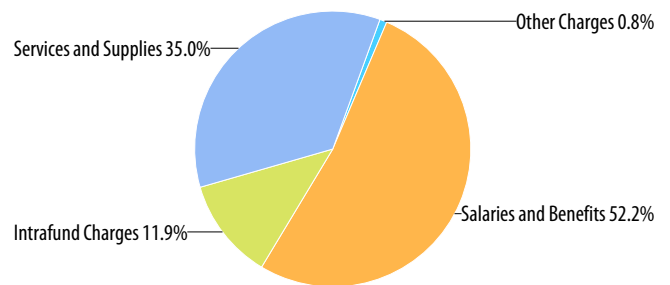
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Transportation** (DOT) provides transportation planning, traffic management, road maintenance and construction services for over 2,200 miles of roads in the Unincorporated Area of Sacramento County through the following programs:

- Department Administration
- Maintenance and Operations
- Planning, Programs, and Design

Goals

- Improve the pavement condition on County roadways and reduce the backlog of unmet road maintenance and rehabilitation needs.
- Implement complete street improvements to ensure mobility for all users of the County roadway system.
- Leverage existing transportation funding to successfully compete for future grant opportunities that address anticipated infrastructure needs.

Accomplishments

- Completed \$42.5 million in overlay projects during the 2022 construction season utilizing a combination of funding from the Road Maintenance and Rehabilitation Account Local Streets and Roads (RMRA LSR) revenue and General Fund Contributions. Currently designing over \$80 million in overlay projects for the upcoming 2023 and 2024 construction seasons.
- Implemented measures to reduce the cost of new development in the County by providing updates to major plan area finance plans. Department of Transportation continued to work with the Board of Supervisors to evaluate strategies to modify improvement triggers to ensure improvements keep pace with new development and to confirm that the cost burden to development projects is equitable.
- Completed multiple large capital construction projects with others currently under construction, while the Department of Transportation continues to successfully secure funding for capital projects identified in the FY 2023-24 Capital Improvement Plan.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Department Administration	\$8,181,769	\$9,414,387	\$9,891,459	\$477,072	5.1%
Maintenance and Operations	\$48,243,078	\$55,677,256	\$57,013,460	\$1,336,204	2.4%
Planning, Programs and Design	\$10,948,687	\$13,093,107	\$13,734,579	\$641,472	4.9%
Total Expenditures / Appropriations	\$67,373,534	\$78,184,750	\$80,639,498	\$2,454,748	3.1%
Total Reimbursements	\$(8,560,876)	\$(10,610,392)	\$(10,865,856)	\$(255,464)	2.4%
Net Financing Uses	\$58,812,658	\$67,574,358	\$69,773,642	\$2,199,284	3.3%
Total Revenue	\$58,471,181	\$63,706,383	\$67,682,642	\$3,976,259	6.2%
Use of Fund Balance	\$341,477	\$3,867,975	\$2,091,000	\$(1,776,975)	(45.9)%
Positions	248.7	250.7	255.1	4.4	1.8%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$34,954,928	\$40,371,413	\$42,103,029	\$1,731,616	4.3%
Services & Supplies	\$23,896,868	\$27,569,195	\$28,251,374	\$682,179	2.5%
Other Charges	\$385,414	\$889,230	\$682,719	\$(206,511)	(23.2)%
Equipment	\$58,928	\$40,000	—	\$(40,000)	(100.0)%
Intrafund Charges	\$8,077,396	\$9,314,912	\$9,602,376	\$287,464	3.1%
Total Expenditures / Appropriations	\$67,373,534	\$78,184,750	\$80,639,498	\$2,454,748	3.1%
Intrafund Reimbursements Between Programs	\$(8,077,396)	\$(9,314,912)	\$(9,602,376)	\$(287,464)	3.1%
Other Reimbursements	\$(483,480)	\$(1,295,480)	\$(1,263,480)	\$32,000	(2.5)%
Total Reimbursements	\$(8,560,876)	\$(10,610,392)	\$(10,865,856)	\$(255,464)	2.4%
Net Financing Uses	\$58,812,658	\$67,574,358	\$69,773,642	\$2,199,284	3.3%
Revenue					
Fines, Forfeitures & Penalties	\$6,750	\$6,000	\$11,500	\$5,500	91.7%
Revenue from Use Of Money & Property	\$76,776	\$76,557	\$71,390	\$(5,167)	(6.7)%
Intergovernmental Revenues	\$780,945	\$804,323	\$521,000	\$(283,323)	(35.2)%
Charges for Services	\$57,596,010	\$62,819,403	\$67,078,252	\$4,258,849	6.8%
Miscellaneous Revenues	\$7,925	\$100	\$500	\$400	400.0%
Other Financing Sources	\$2,776	—	—	—	—%
Total Revenue	\$58,471,181	\$63,706,383	\$67,682,642	\$3,976,259	6.2%
Use of Fund Balance	\$341,477	\$3,867,975	\$2,091,000	\$(1,776,975)	(45.9)%
Positions	248.7	250.7	255.1	4.4	1.8%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$3,867,975	\$2,091,000	\$(1,776,975)	(45.9)%
Use of Fund Balance	\$3,867,975	\$2,091,000	\$(1,776,975)	(45.9)%

Summary of Changes

The Recommended Budget reflects a \$2,454,748 (3.1%) increase in total appropriations, \$255,464 (2.4%) increase in reimbursements, \$3,976,259 (6.2%) increase in revenues, and \$1,776,975 (45.9%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salaries and benefits included in negotiated labor agreements.
- Allocated cost increases for services from the Department of Technology and Department of General Services’ purchasing and contract services.
- Increases in equipment and vehicle rental rates along with increased fuel costs.
- Increases in safety and ergonomic supplies.
- Anticipated cost increases for maintenance materials and supplies, and disposal fees.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to higher departmental overhead costs related to the changes described above.

The net increase in revenues is due to:

- Charges for services specifically related to Road Fund projects and programs, Transportation Sales Tax projects, and services to the Regional Parks Department for the Gibson Ranch Overlay Project and Public Facilities Financing Districts primarily for Metro Air Park.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

There are no changes to reserves.

Position counts have increased by 4.4 FTE from the prior year Adopted Budget due to:

- 0.4 FTE net mid-year increases.
- 4.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Department Administration	131,693	—	131,693	—	1.0
Maintenance and Operations	358,356	—	358,356	—	2.0
Planning, Programs and Design	167,730	—	167,730	—	1.0

Department Administration

Program Overview

Department Administration provides services to all entities of the Department of Transportation, including direct support to the Director. Services include payroll management, facilities management, procurement and accounts payable, customer service and 311 service request coordination, employee safety programs, employee training, budgeting, and fiscal services.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,538,389	\$3,937,148	\$4,298,332	\$361,184	9.2%
Services & Supplies	\$4,268,589	\$4,938,009	\$5,260,408	\$322,399	6.5%
Other Charges	\$374,791	\$539,230	\$332,719	\$(206,511)	(38.3)%
Total Expenditures / Appropriations	\$8,181,769	\$9,414,387	\$9,891,459	\$477,072	5.1%
Total Reimbursements between Programs		\$(9,314,912)	\$(9,602,376)	\$(287,464)	3.1%
Total Reimbursements	\$(8,077,396)	\$(9,314,912)	\$(9,602,376)	\$(287,464)	3.1%
Net Financing Uses	\$104,374	\$99,475	\$289,083	\$189,608	190.6%
Revenue					
Revenue from Use Of Money & Property	\$76,776	\$76,557	\$71,390	\$(5,167)	(6.7)%
Intergovernmental Revenues	\$19,134	\$12,918	\$1,000	\$(11,918)	(92.3)%
Charges for Services	\$8,464	\$10,000	\$216,693	\$206,693	2,066.9%
Total Revenue	\$104,374	\$99,475	\$289,083	\$189,608	190.6%
Use of Fund Balance	—	—	—	—	—%
Positions	22.6	22.6	24.0	1.4	6.2%

Summary of Changes

The Recommended Budget reflects a \$477,072 (5.1%) increase in total appropriations, \$287,464 (3.1%) increase in reimbursements, and \$189,608 (190.6%) increase in revenues from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Increases in negotiated personnel costs and a decrease in budgeted salary savings due to fewer anticipated vacancies.
- Increased costs for services and supplies primarily related to membership dues, safety supplies, cell phone services, legal services, software maintenance and license increases, Department of Technology labor, and Department of General Services' purchasing and contract services.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to higher departmental overhead costs resulting from higher labor costs and increases in services and supplies costs described above.

The net increase in revenues is due to:

- Labor charges related to unsheltered encampment services partially offset by a reduction in services to the Road Fund.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - Add 4.0 FTE Positions (2.0 FTE Asst Engineer Civil, 1.0 FTE Sr Civil Engineer, 1.0 FTE Admin Services Officer 1)					
	131,693	—	131,693	—	1.0

Add 4.0 FTE (1.0 FTE Senior Civil Engineer, 1.0 FTE Administrative Services Officer 1, and 2.0 FTE Assistant Engineer Civil) positions spread across all three DOT programs. These positions have been identified by the Department as necessary to meet critical project delivery deadlines, administrative, and customer service needs. The positions will allow the Department to continue managing various Transportation responsibilities, support new County development goals, and react promptly to Board action items. The positions will be 100% funded with Transportation Services revenues.

Maintenance and Operations

Program Overview

Maintenance & Operations includes two primary functional areas described below.

- Pavement, Roadside and Landscape Maintenance - Maintains and repairs all public street and roadway facilities; repairs or replaces steel guardrails, sound walls, pedestrian walkways and fences; maintains roadside shoulders, ditches, curbs, culverts and gutters; operates and maintains movable and fixed bridges; and provides maintenance of street trees and landscaped areas.

- Traffic Engineering and Operations

Engineering: Prepares traffic reports and conducts studies pertaining to traffic conditions; investigates traffic problems; conducts safety studies and research; makes recommendations for improvements on existing streets and highways; reviews designs for new construction; and approves traffic handling and control for construction projects on county roads. The section also develops priority lists of potential projects; submits project proposals to other agencies; and administers the residential street speed control, radar enforcement, and school crossing guard programs.

Operations: Sets and monitors the timing of all county traffic signal systems and networks; maintains existing traffic signal, highway lighting and general street lighting equipment; inspects and tests new traffic signal control equipment; advises on traffic signal and lighting construction projects; installs and maintains all traffic and street name signs, pavement markings and bikeway striping; and administers the Graffiti Removal Program.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$23,715,555	\$27,007,399	\$27,956,012	\$948,613	3.5%
Services & Supplies	\$18,348,550	\$21,375,051	\$21,790,885	\$415,834	1.9%
Other Charges	\$10,623	\$350,000	\$350,000	—	—%
Equipment	\$58,928	\$40,000	—	\$(40,000)	(100.0)%
Intrafund Charges	\$6,109,422	\$6,904,806	\$6,916,563	\$11,757	0.2%
Total Expenditures / Appropriations	\$48,243,078	\$55,677,256	\$57,013,460	\$1,336,204	2.4%
Other Reimbursements	\$(483,480)	\$(1,295,480)	\$(1,263,480)	\$32,000	(2.5)%
Total Reimbursements	\$(483,480)	\$(1,295,480)	\$(1,263,480)	\$32,000	(2.5)%
Net Financing Uses	\$47,759,598	\$54,381,776	\$55,749,980	\$1,368,204	2.5%
Revenue					
Fines, Forfeitures & Penalties	\$2,369	\$2,000	\$1,500	\$(500)	(25.0)%
Intergovernmental Revenues	\$752,383	\$785,430	\$520,000	\$(265,430)	(33.8)%
Charges for Services	\$48,278,409	\$50,043,539	\$52,304,480	\$2,260,941	4.5%
Miscellaneous Revenues	\$7,873	—	—	—	—%
Other Financing Sources	\$2,776	—	—	—	—%
Total Revenue	\$49,043,811	\$50,830,969	\$52,825,980	\$1,995,011	3.9%
Use of Fund Balance	\$(1,284,213)	\$3,550,807	\$2,924,000	\$(626,807)	(17.7)%
Positions	180.0	180.0	182.0	2.0	1.1%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$3,550,807	\$2,924,000	\$(626,807)	(17.7)%
Use of Fund Balance	\$3,550,807	\$2,924,000	\$(626,807)	(17.7)%

Summary of Changes

The Recommended Budget reflects a \$1,336,204 (2.4%) increase in total appropriations, \$32,000 (2.5%) decrease in reimbursements, \$1,995,011 (3.9%) increase in revenue, and \$626,807 (17.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs.

- Increases in materials and supplies to maintain services including agricultural services, land improvement, disposal services, and fuel costs.
- Cost increases for services from the Department of Technology and Department of General Services' purchasing and contracts services.
- Equipment and vehicle rental rates along with increased fuel costs.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to onetime General Fund reimbursement for the Carmichael Park Wall Mural.

The increase in revenues is due to:

- Increases in charges for services specifically related to projects in the Road Fund, Transportation Sales Tax Fund, and Sacramento County Transportation Development Fee Capital Fund; and services to Regional Parks Department for the Gibson Ranch Overlay Project and Public Facilities Financing Districts primarily for Metro Air Park.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - Add 4.0 FTE Positions (2.0 FTE Asst Engineer Civil, 1.0 FTE Sr Civil Engineer, 1.0 FTE Admin Services Officer 1)					
	358,356	—	358,356	—	2.0

Add 4.0 FTE (1.0 FTE Senior Civil Engineer, 1.0 FTE Administrative Services Officer 1, and 2.0 FTE Assistant Engineer Civil) positions spread across all three DOT programs. These positions have been identified by the Department as necessary to meet critical project delivery deadlines, administrative, and customer service needs. The positions will allow the Department to continue managing various Transportation responsibilities, support new County development goals, and react promptly to Board action items. The positions will be 100% funded with Transportation Services revenues.

Planning, Programs and Design

Program Overview

Planning, Programs and Design includes four functional areas described below.

- **Planning (Development Services):** Reviews planning entitlement applications for development plans/projects to assess impacts to the County's transportation system and conformance with applicable standards and policies; reviews private roadway traffic improvement plans for conformance with improvement standards; performs and reviews traffic impact studies, environmental documents, and infrastructure finance plans for development plans/applications; and provides DOT staff support to the Planning Commission and Board of Supervisors for traffic/transportation issues associated with proposed development items.
- **Regional and Long-Range Planning:** Provides long-range planning services relative to sub regional and regional transportation issues; coordinates development and update of transportation components of the General Plan, community plans and special planning areas; serves as the Department's primary contact for countywide and regional planning processes and activities (i.e., Metropolitan Transportation Plan/Sustainable Communities Strategy, Long Range Transit Plans); and represents the Department in ongoing multi-jurisdictional forums including Sacramento Area Council of Governments, Sacramento Transportation Authority, Regional Transit, and other county departments and agencies.
- **Transportation Programs:** Manages the Department's capital improvement program and local, state and federal transportation funding programs; manages the Department's alternative modes programs, which include the Bikeway Master Plan, Pedestrian Master Plan, Americans with Disabilities Act Transition Plan, and the county's rural transit programs.
- **Design:** Prepares plans and specifications for county highways, bridges, landscape, signal and lighting system contracts; coordinates plans and secures agreements with other agencies; and oversees capital improvement projects from inception through construction including facilitation of environmental studies, utility relocation, and right-of-way acquisition.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,700,984	\$9,426,866	\$9,848,685	\$421,819	4.5%
Services & Supplies	\$1,279,730	\$1,256,135	\$1,200,081	\$(56,054)	(4.5)%
Intrafund Charges	\$1,967,974	\$2,410,106	\$2,685,813	\$275,707	11.4%
Total Expenditures / Appropriations	\$10,948,687	\$13,093,107	\$13,734,579	\$641,472	4.9%
Net Financing Uses	\$10,948,687	\$13,093,107	\$13,734,579	\$641,472	4.9%
Revenue					
Fines, Forfeitures & Penalties	\$4,381	\$4,000	\$10,000	\$6,000	150.0%
Intergovernmental Revenues	\$9,428	\$5,975	—	\$(5,975)	(100.0)%
Charges for Services	\$9,309,137	\$12,765,864	\$14,557,079	\$1,791,215	14.0%
Miscellaneous Revenues	\$52	\$100	\$500	\$400	400.0%
Total Revenue	\$9,322,997	\$12,775,939	\$14,567,579	\$1,791,640	14.0%
Use of Fund Balance	\$1,625,690	\$317,168	\$(833,000)	\$(1,150,168)	(362.6)%
Positions	46.1	48.1	49.1	1.0	2.1%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$317,168	\$(833,000)	\$(1,150,168)	(362.6)%
Use of Fund Balance	\$317,168	\$(833,000)	\$(1,150,168)	(362.6)%

Summary of Changes

The Recommended Budget reflects a \$641,472 (4.9%) increase in total appropriations, \$1,791,640 (14.0%) increase in revenues, and \$1,150,168 (362.6%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs and charges for department overhead.
- Recommended growth detailed later in this section.

The net increase in revenues is primarily due to:

- An increase in services provided to the Road Fund, Transportation Sales Tax Fund, Department of Regional Parks for the Gibson Ranch Overlay Project, and Public Facilities Financing Districts primarily for Metro Air Park.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - Add 4.0 FTE Positions (2.0 FTE Asst Engineer Civil, 1.0 FTE Sr Civil Engineer, 1.0 FTE Admin Services Officer 1)					
	167,730	—	167,730	—	1.0

Add 4.0 FTE (1.0 FTE Senior Civil Engineer, 1.0 FTE Administrative Services Officer 1, and 2.0 FTE Assistant Engineer Civil) positions spread across all three DOT programs. These positions have been identified by the Department as necessary to meet critical project delivery deadlines, administrative, and customer service needs. The positions will allow the Department to continue managing various Transportation responsibilities, support new County development goals, and react promptly to Board action items. The positions will be 100% funded with Transportation Services revenues.

CSA No. 1

Budget Unit Functions & Responsibilities

County Service Area (CSA) No. 1 provides funding to plan, design, construct and maintain street and highway safety lighting facilities along streets and intersections in the Unincorporated Area of the County. Services include:

- Maintenance, repair and replacement of street light poles and fixtures, including changing light bulbs, painting, photoelectric cell repair or replacement, and repairing damage caused by automobile accidents, vandalism, time and weather.
- Electrical conduit, pull box repair and replacement due to damage by construction and weather.
- Payment of electrical bills for the existing street lighting system.
- Responding to citizen and Board member inquiries regarding street lighting.
- Undertaking remedial projects for major repairs or upgrading of facilities.
- Maintaining street light inventory, pole numbering, and mapping databases.
- Responding to Underground Service Alert (USA) notifications by marking the location of street light conduits on the ground.
- Determining parcel benefit and preparing the assessment roll for the tax bills.

Goals

- Ensure the safety of residents and visitors by maintaining the street and highway safety lighting systems in the County at optimal operating capacity.

Accomplishments

- Maintained a balanced budget without a contribution from the County Road Fund due to cost savings as a result of light-emitting diode (L.E.D.) street light conversion projects.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
County Service Area No. 1 - Zone 1 - Unincorporated	\$2,477,630	\$3,009,464	\$3,036,460	\$26,996	0.9%
Total Expenditures / Appropriations	\$2,477,630	\$3,009,464	\$3,036,460	\$26,996	0.9%
Net Financing Uses	\$2,477,630	\$3,009,464	\$3,036,460	\$26,996	0.9%
Total Revenue	\$2,853,786	\$2,721,398	\$2,825,643	\$104,245	3.8%
Use of Fund Balance	\$(376,156)	\$288,066	\$210,817	\$(77,249)	(26.8)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,371,830	\$2,829,464	\$2,856,460	\$26,996	1.0%
Other Charges	\$105,800	\$180,000	\$180,000	—	—%
Total Expenditures / Appropriations	\$2,477,630	\$3,009,464	\$3,036,460	\$26,996	0.9%
Net Financing Uses	\$2,477,630	\$3,009,464	\$3,036,460	\$26,996	0.9%
Revenue					
Taxes	\$657,985	\$500,650	\$607,300	\$106,650	21.3%
Revenue from Use Of Money & Property	\$15,753	\$15,293	\$17,593	\$2,300	15.0%
Intergovernmental Revenues	\$5,707	\$5,200	\$5,200	—	—%
Charges for Services	\$2,171,477	\$2,193,255	\$2,193,255	—	—%
Miscellaneous Revenues	\$2,865	\$7,000	\$2,295	\$(4,705)	(67.2)%
Total Revenue	\$2,853,786	\$2,721,398	\$2,825,643	\$104,245	3.8%
Use of Fund Balance	\$(376,156)	\$288,066	\$210,817	\$(77,249)	(26.8)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$742,424	\$337,323	\$(405,101)	(54.6)%
Provision for Reserve	\$(454,358)	\$(126,506)	\$327,852	(72.2)%
Use of Fund Balance	\$288,066	\$210,817	\$(77,249)	(26.8)%

Summary of Changes

The Recommended Budget reflects a \$26,996 (0.9%) increase in total appropriations, \$104,245 (3.8%) increase in revenues, and \$77,249 (26.8%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is primarily due to decreases in Transportation services, an increase in electricity costs, and increases for the Department of Finance and the Department of Technology allocated labor costs.

The increase in revenues is due to increased property tax revenues directly related to increased property values and development of new parcels.

Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital reserve has increased \$126,506.

Gold River Station #7 Landscape CFD

Budget Unit Functions & Responsibilities

Gold River Station # 7 Landscape Maintenance Community Facilities District (District) is located within Sacramento County in the Gold River Community. It is generally bounded on the north by the Buffalo Creek Drainage Canal, on the west by Pyrites Way and on the south and east by US Highway 50. This District is financed by special taxes that appear as direct levies on the property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the District. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and benefits the community within the District.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Gold River Station #7 Landscape CFD	\$45,867	\$72,681	\$73,261	\$580	0.8%
Total Expenditures / Appropriations	\$45,867	\$72,681	\$73,261	\$580	0.8%
Net Financing Uses	\$45,867	\$72,681	\$73,261	\$580	0.8%
Total Revenue	\$56,085	\$56,235	\$62,607	\$6,372	11.3%
Use of Fund Balance	\$(10,219)	\$16,446	\$10,654	\$(5,792)	(35.2)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$45,761	\$72,181	\$72,761	\$580	0.8%
Other Charges	\$106	\$500	\$500	—	—%
Total Expenditures / Appropriations	\$45,867	\$72,681	\$73,261	\$580	0.8%
Net Financing Uses	\$45,867	\$72,681	\$73,261	\$580	0.8%
Revenue					
Revenue from Use Of Money & Property	\$578	\$551	\$607	\$56	10.2%
Charges for Services	\$55,507	\$55,684	\$62,000	\$6,316	11.3%
Total Revenue	\$56,085	\$56,235	\$62,607	\$6,372	11.3%
Use of Fund Balance	\$(10,219)	\$16,446	\$10,654	\$(5,792)	(35.2)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$34,157	\$15,997	\$(18,160)	(53.2)%
Provision for Reserve	\$(17,711)	\$(5,343)	\$12,368	(69.8)%
Use of Fund Balance	\$16,446	\$10,654	\$(5,792)	(35.2)%

Summary of Changes

The Recommended Budget reflects a \$580 (0.8%) increase in total appropriations, \$6,372 (11.3%) increase in revenues, and \$5,792 (35.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increases in the Department of Technology and the Department of Finance allocated labor costs.

The increase in revenues is due to Board approved levy assessment increases and an increase in interest income.

Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital reserve has increased \$5,343.

Landscape Maintenance District

Budget Unit Functions & Responsibilities

The **Sacramento County Landscape Maintenance District** (SCLMD) provides funding for the maintenance of approximately two million square feet of landscaped corridors, medians and open spaces that exist throughout the County. The SCLMD is financed by special assessments that appear as direct levies on the property tax bills within its boundaries except those exempt by statute. The SCLMD provides landscape maintenance services for public landscape corridors within the District. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, and plant replacement. Services funded by the SCLMD are managed by the Department of Transportation.

Goals

- Ensure funding is available for maintenance of landscapes within the SCLMD.
- Provide landscape maintenance and other services in a manner that enhances and benefits the community within the District.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Landscape Maintenance District Zone 4	\$978,204	\$1,844,968	\$1,843,572	\$(1,396)	(0.1)%
Total Expenditures / Appropriations	\$978,204	\$1,844,968	\$1,843,572	\$(1,396)	(0.1)%
Total Reimbursements	—	\$(1,206,223)	\$(868,753)	\$337,470	(28.0)%
Net Financing Uses	\$978,204	\$638,745	\$974,819	\$336,074	52.6%
Total Revenue	\$959,706	\$533,924	\$554,392	\$20,468	3.8%
Use of Fund Balance	\$18,498	\$104,821	\$420,427	\$315,606	301.1%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$970,329	\$1,817,968	\$1,822,572	\$4,604	0.3%
Other Charges	\$7,875	\$27,000	\$21,000	\$(6,000)	(22.2)%
Total Expenditures / Appropriations	\$978,204	\$1,844,968	\$1,843,572	\$(1,396)	(0.1)%
Other Reimbursements	—	\$(1,206,223)	\$(868,753)	\$337,470	(28.0)%
Total Reimbursements	—	\$(1,206,223)	\$(868,753)	\$337,470	(28.0)%
Net Financing Uses	\$978,204	\$638,745	\$974,819	\$336,074	52.6%
Revenue					
Revenue from Use Of Money & Property	\$4,083	\$3,924	\$4,392	\$468	11.9%
Intergovernmental Revenues	\$439,517	—	—	—	—%
Charges for Services	\$516,106	\$530,000	\$550,000	\$20,000	3.8%
Total Revenue	\$959,706	\$533,924	\$554,392	\$20,468	3.8%
Use of Fund Balance	\$18,498	\$104,821	\$420,427	\$315,606	301.1%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$104,821	\$420,427	\$315,606	301.1%
Use of Fund Balance	\$104,821	\$420,427	\$315,606	301.1%

Summary of Changes

The Recommended Budget reflects a \$1,396 (0.1%) decrease in total appropriations, \$337,470 (28.0%) decrease in reimbursements, \$20,468 (3.8%) increase in revenues, and \$315,606 (301.1%) increase in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is primarily due to fewer costs related to the Walerga Sound Wall project, partially offset by increased costs for contracted horticulture services.

The net decrease in reimbursements is due to the one time General Fund contribution in Fiscal Year 2022-23 for the Walerga Sound Wall project and an increase in the annual Road Fund contribution.

The increase in revenues is due to levied assessment increases and interest income.

There are no changes to reserves.

Roads

Budget Unit Functions & Responsibilities

The **Roads** Fund provides financing for the construction and maintenance of Sacramento County's road systems through planning; environmental analysis; traffic engineering and design; operations; traffic signals, streetlights, signs and markings; right-of-way acquisitions; safety related improvements; and radar/speed control. This includes monitoring and maintaining approximately:

- 2,209 centerline miles of county roadways
- 511 actuated signalized intersections
- Six fire station signals
- 51 warning flashers
- 37 pedestrian signals
- Four movable bridge signals
- One master controller for signal systems
- 21,350 street lights
- 3,840 safety street lights Approximately
- Approximately 102,480 traffic signs
- 350 miles of bike lanes
- 222 major bridges (over 20 feet), 2,500 minor bridges (under 20 feet) and six movable bridges
- 2,400 miles of striping
- 2,470 miles of curb, gutter, and sidewalk
- One Traffic Operations Center with 228 closed circuit television cameras and three Dynamic Message Signs (61 cameras are shared with Rancho Cordova)

Goals

- Monitor, evaluate, maintain, and improve the transportation system to promote safe and efficient movement throughout the County of Sacramento.
- Construct and maintain various transportation projects including asphalt/concrete overlays, bridges, corridor enhancements and bikeways.
- Monitor expenses and revenues to ensure proper reimbursement from local, state, and federal funding sources.

Accomplishments

- Completed multiple large capital construction projects with others currently under construction, while the Department of Transportation successfully secured funding for multiple capital projects identified in the FY 2023-24 Capital Improvement Plan.

- Utilized Highway Users Tax Account (HUTA) Gas Tax, Road Maintenance and Rehabilitation Account (RMRA) Local Street and Roads revenues, and General Fund contributions to provide for construction on multiple large asphalt overlay projects.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Roads	\$93,102,869	\$232,007,002	\$212,783,352	\$(19,223,650)	(8.3)%
Total Expenditures / Appropriations	\$93,102,869	\$232,007,002	\$212,783,352	\$(19,223,650)	(8.3)%
Total Reimbursements	\$(45,007,914)	\$(72,955,829)	\$(29,987,099)	\$42,968,730	(58.9)%
Net Financing Uses	\$48,094,955	\$159,051,173	\$182,796,253	\$23,745,080	14.9%
Total Revenue	\$79,858,446	\$91,565,608	\$101,332,234	\$9,766,626	10.7%
Use of Fund Balance	\$(31,763,491)	\$67,485,565	\$81,464,019	\$13,978,454	20.7%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$91,898,493	\$228,611,038	\$207,630,699	\$(20,980,339)	(9.2)%
Other Charges	\$926,522	\$2,120,486	\$1,922,900	\$(197,586)	(9.3)%
Interfund Charges	\$277,854	\$1,275,478	\$3,229,753	\$1,954,275	153.2%
Total Expenditures / Appropriations	\$93,102,869	\$232,007,002	\$212,783,352	\$(19,223,650)	(8.3)%
Other Reimbursements	\$(45,007,914)	\$(72,955,829)	\$(29,987,099)	\$42,968,730	(58.9)%
Total Reimbursements	\$(45,007,914)	\$(72,955,829)	\$(29,987,099)	\$42,968,730	(58.9)%
Net Financing Uses	\$48,094,955	\$159,051,173	\$182,796,253	\$23,745,080	14.9%
Revenue					
Taxes	\$901,268	\$1,266,939	\$1,194,856	\$(72,083)	(5.7)%
Licenses, Permits & Franchises	\$1,557,744	\$1,846,200	\$1,637,000	\$(209,200)	(11.3)%
Revenue from Use Of Money & Property	\$464,975	\$399,391	\$544,405	\$145,014	36.3%
Intergovernmental Revenues	\$76,053,059	\$87,285,078	\$96,963,648	\$9,678,570	11.1%
Charges for Services	\$373,616	\$263,000	\$330,000	\$67,000	25.5%
Miscellaneous Revenues	\$507,784	\$505,000	\$662,325	\$157,325	31.2%
Total Revenue	\$79,858,446	\$91,565,608	\$101,332,234	\$9,766,626	10.7%
Use of Fund Balance	\$(31,763,491)	\$67,485,565	\$81,464,019	\$13,978,454	20.7%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$68,310,982	\$81,227,347	\$12,916,365	18.9%
Reserve Release	—	\$236,672	\$236,672	—%
Provision for Reserve	\$(825,417)	—	\$825,417	(100.0)%
Use of Fund Balance	\$67,485,565	\$81,464,019	\$13,978,454	20.7%

Summary of Changes

The Recommended Budget reflects a \$19,223,650 (8.3%) decrease in total appropriations, \$42,968,730 (58.9%) decrease in reimbursements, \$9,766,626 (10.7%) increase in revenues, and \$13,978,454 (20.7%) increase in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Shifts in capital project schedules, completion of existing projects, and the addition of new projects. Highlighted projects include Power Inn Road Improvements, Asphalt Concrete Overlay SACOG 2022, Asphalt Concrete Overlay 2023 Phases A thru F, Howe Avenue Bicycle and Pedestrian Improvements, Sidewalk Replacement 2022 & 2023, Asphalt Concrete SB1 2022 Phases 1 thru 4, Street Lighting (Coyle, Hillsdale and Watt), and Asphalt Concrete Overlay 2024 Phases A thru C.
- Substantial one time appropriations for road paving projects in FY 2022-23 including \$20 million in General Fund funded projects and \$19.9 million for Board approved American Rescue Plan Act (ARPA) Revenue Replacement projects.

The decrease in reimbursements is due to \$39.9 million in onetime prior year funding from the Financing/Transfers budget, and lower transfers from the Transportation Sales Tax and Sacramento County Transportation Development Fee Capital Fund and Financing Transfers/Reimbursement budget units for capital projects.

The increase in revenues is due to an increase in the Highway User Tax Apportionment, Senate Bill 1 Road Maintenance and Rehabilitation Account, and federal and state project reimbursement claiming in alignment with qualifying expenses.

Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital reserve has decreased \$236,672.

BU 2900000 FY 2023-24 Road Programs Statement		
1	Construction	74,142,000
2	Cost Transfers and Reimbursements	(26,757,346)
3	Grouped Lump-Sum Other	135,411,599
	Net Financing Uses	182,796,253

Project No.	Project Description	FY 2023-24 Budget
P712020	44th Street Bicycle, Pedestrian and Lighting Improvements	155,000
P317138	6411 Grant Avenue Culvert Pipe Replacement	270,000
P032906	A.C. Overlay / Pavement SACOG 2022 - Multiple Locations	12,248,000
P000568	A.C. Overlay / Pavement SB1	-
P922574	A.C. Overlay / Pavement SB1 2022 - Phase 3	10,000
P362197	A.C. Overlay / Pavement SB1 2022 - Phase 4	10,000
P563041	A.C. Overlay Project 2023 - Phase A	3,725,000
P589950	A.C. Overlay Project 2023 - Phase B	2,620,000
P074775	A.C. Overlay Project 2023 - Phase C	3,725,000
P860321	A.C. Overlay Project 2023 - Phase D	3,725,000
P621190	A.C. Overlay Project 2023 - Phase E	8,205,000
P317548	A.C. Overlay Project 2023 - Phase F	3,770,000
P834752	A.C. Overlay Project 2024 - Phase A	3,370,000
P554485	A.C. Overlay Project 2024 - Phase B	3,370,000
P168331	A.C. Overlay Project 2024 - Phase C	3,370,000
P000056	Alta Mesa Road Bridge Replacement at Laguna Creek	5,938,000
P000571	Arden Way Complete Streets - Phase 1	1,787,000
P549095	Arden Way Complete Streets - Phase 2	556,000
P108977	Bradshaw Road at Jackson Road Intersection Improvements	334,000
P000061	Curb, Gutter, and Sidewalk Replacement	395,000
P000068	Fair Oaks Boulevard Improvements – Phase 3 – Marconi Avenue	10,000
P000072	Folsom Boulevard Complete Street Improvements – Phase 1	12,000
P000074	Franklin Boulevard Bridge Replacement at Lost Slough	4,550,000
P669463	Freeport Delta Monument Signs Project	88,000
P753669	Fruitridge Road Complete Streets Rehabilitation	3,693,000
P902214	Guardrail Upgrade Installation - Various Locations	287,000
P000077	Hazel Avenue at U.S. Highway 50 Interchange	4,895,000
P000081	Howe Avenue Bicycle and Pedestrian Improvement Project	13,000
P847998	Interstate I-80 Walerga Park Soundwall	932,000
P139791	Kiefer Boulevard Bridge over Deer Creek	-
P000093	Michigan Bar Road Bridge Replacement at Cosumnes River	240,000
P000095	New Hope Road Bridge Replacement at Grizzly Slough	240,000
P000098	Power Inn Road Improvement Project – Loucreta Drive to 52nd Avenue	10,000
P118623	Rio Linda Street Lighting Project - Rio Linda Boulevard to M Street	600,000
P456241	Rosemont Street Lighting Project - Phase 3	230,000
P413633	Sidewalk Replacement Project SHRA - Fruitridge Area	105,000
P201396	South Sacramento Affordable Housing Pedestrian Improvements	229,000
P000579	Street Light Installation Project – Various Locations	10,000
P000105	Twin Cities Road Bridge Replacement at Snodgrass Slough	262,000
P422917	Tyler Island Bridge Road over Georgiana Slough	153,000
P000106	Walnut Grove Bridge Crossing Rehabilitation	-
	Total Appropriations	74,142,000

SCTDF Capital Fund

Budget Unit Functions & Responsibilities

The **Sacramento County Transportation Development Fee (SCTDF) Capital Fund** provides financing through the SCTDF/ Transit Impact Fee (TIF) Program for transportation and transit improvements. Development fees are generated by new land development, allowed by the present County General Plan and land use zoning, and are charged when commercial and residential building permits are approved. Fees vary within six geographical districts encompassing the entire unincorporated area of Sacramento County. The SCTDF funds improvements to major roadway, bicycle, and pedestrian facilities needed to accommodate travel demand generated by new development through approximately 2050. The TIF funds transit facilities and transit-related improvements. The SCTDF Capital Fund includes two programs:

- SCTDF Administration
- SCTDF Districts

Goals

- To disperse collected fees to construct, maintain, and improve roads at a level that promotes well-planned housing and business development.
- Accommodate travel demand generated by new development.

Accomplishments

- Applied \$756,631 in capital expenditure funds to projects that provided improvements to support economic development and revitalization, including the Elverta Road Widening, Hazel Avenue Phase 2, and Waterman Road CCTC Crossing projects.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Sacramento County Transportation Development Fee Administration	\$194,082	\$332,725	\$413,183	\$80,458	24.2%
Sacramento County Transportation Development Fee Districts	\$2,722,978	\$11,020,040	\$14,459,851	\$3,439,811	31.2%
Total Expenditures / Appropriations	\$2,917,060	\$11,352,765	\$14,873,034	\$3,520,269	31.0%
Net Financing Uses	\$2,917,060	\$11,352,765	\$14,873,034	\$3,520,269	31.0%
Total Revenue	\$12,955,941	\$25,969,134	\$14,066,684	\$(11,902,450)	(45.8)%
Use of Fund Balance	\$(10,038,881)	\$(14,616,369)	\$806,350	\$15,422,719	105.5%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,386,824	\$9,862,201	\$13,612,772	\$3,750,571	38.0%
Other Charges	\$50,000	\$100,700	\$64,400	\$(36,300)	(36.0)%
Interfund Charges	\$480,235	\$1,389,864	\$1,195,862	\$(194,002)	(14.0)%
Total Expenditures / Appropriations	\$2,917,060	\$11,352,765	\$14,873,034	\$3,520,269	31.0%
Net Financing Uses	\$2,917,060	\$11,352,765	\$14,873,034	\$3,520,269	31.0%
Revenue					
Licenses, Permits & Franchises	\$12,205,676	\$24,104,765	\$13,340,646	\$(10,764,119)	(44.7)%
Revenue from Use Of Money & Property	\$240,632	\$206,364	\$277,049	\$70,685	34.3%
Intergovernmental Revenues	\$15,191	\$1,049,200	\$48,900	\$(1,000,300)	(95.3)%
Miscellaneous Revenues	\$494,442	\$608,805	\$400,089	\$(208,716)	(34.3)%
Total Revenue	\$12,955,941	\$25,969,134	\$14,066,684	\$(11,902,450)	(45.8)%
Use of Fund Balance	\$(10,038,881)	\$(14,616,369)	\$806,350	\$15,422,719	105.5%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$5,466,205	\$806,350	\$(4,659,855)	(85.2)%
Provision for Reserve	\$(20,082,574)	—	\$20,082,574	(100.0)%
Use of Fund Balance	\$(14,616,369)	\$806,350	\$15,422,719	105.5%

Summary of Changes

The Recommended Budget reflects a \$3,520,269 (31.0%) increase in total appropriations, \$11,902,450 (45.8%) decrease in revenues, and \$15,422,719 (105.5%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to an increase in capital project expenditures for the Capital Southeast Connector and a project contingency, partially offset by decreases related to the Barrett Ranch agreement.

The net decrease in revenues is due to reduced Statewide Community Infrastructure Program (SCIP) revenues and anticipated lower collection of SCTDF impact fees.

There are no changes to reserves.

BU 2910000 FY 2023-24 Road Programs Statement		
1	Construction	2,414,000
2	Cost Transfers and Reimbursements	1,195,862
3	Grouped Lump-Sum Other	11,263,172
	Net Financing Uses	14,873,034

Project No.	Project Description	FY 2023-24 Budget
P000572	Capital Southeast Connector	2,200,000
P000063	Douglas Road Extension – Project Scoping	55,000
P018111	Eschinger Road Improvements - Bruceville Road to Carroll Road	110,000
P300157	Waterman Road at CCTC Railroad Crossing Project	49,000
	Total Appropriations	2,414,000

Sacramento County Transportation Development Fee Administration

Program Overview

SCTDF Administration provides support services for the Sacramento County Transportation Development Fee / Transit Impact Fee program including fiscal services for the SCTDF Fee Deferral Program that encourage economic development through deferral of fees, and technical support for the SCTDF program.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$194,082	\$331,725	\$412,183	\$80,458	24.3%
Other Charges	—	\$1,000	\$1,000	—	—%
Total Expenditures / Appropriations	\$194,082	\$332,725	\$413,183	\$80,458	24.2%
Net Financing Uses	\$194,082	\$332,725	\$413,183	\$80,458	24.2%
Revenue					
Revenue from Use Of Money & Property	\$8,160	\$7,117	\$8,997	\$1,880	26.4%
Intergovernmental Revenues	\$241	—	—	—	—%
Miscellaneous Revenues	\$494,442	\$608,805	\$400,089	\$(208,716)	(34.3)%
Total Revenue	\$502,843	\$615,922	\$409,086	\$(206,836)	(33.6)%
Use of Fund Balance	\$(308,761)	\$(283,197)	\$4,097	\$287,294	101.4%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$(114,012)	\$4,097	\$118,109	(103.6)%
Provision for Reserve	\$(169,185)	—	\$169,185	(100.0)%
Use of Fund Balance	\$(283,197)	\$4,097	\$287,294	101.4%

Summary of Changes

The Recommended Budget reflects an \$80,458 (24.2%) increase in total appropriations, \$206,836 (33.6%) decrease in revenues, and \$287,294 (101.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to labor cost increases for administrative and fiscal services and project contingency.

The decrease in revenues is due to anticipated lower collection of SCTDF administrative fees directly linked to impact fees.

Sacramento County Transportation Development Fee Districts

Program Overview

SCTDF Districts program provides complete or partial financing for transportation and transit improvements in six geographical districts, as identified in the SCTDF Nexus Study. Allocation of SCTDF and Transit funds to specific projects is based on project need and the availability of revenues within the program. Fee revenue availability is dependent upon the level of development activity.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,192,742	\$9,530,476	\$13,200,589	\$3,670,113	38.5%
Other Charges	\$50,000	\$99,700	\$63,400	\$(36,300)	(36.4)%
Interfund Charges	\$480,235	\$1,389,864	\$1,195,862	\$(194,002)	(14.0)%
Total Expenditures / Appropriations	\$2,722,978	\$11,020,040	\$14,459,851	\$3,439,811	31.2%
Net Financing Uses	\$2,722,978	\$11,020,040	\$14,459,851	\$3,439,811	31.2%
Revenue					
Licenses, Permits & Franchises	\$12,205,676	\$24,104,765	\$13,340,646	\$(10,764,119)	(44.7)%
Revenue from Use Of Money & Property	\$232,472	\$199,247	\$268,052	\$68,805	34.5%
Intergovernmental Revenues	\$14,951	\$1,049,200	\$48,900	\$(1,000,300)	(95.3)%
Total Revenue	\$12,453,098	\$25,353,212	\$13,657,598	\$(11,695,614)	(46.1)%
Use of Fund Balance	\$(9,730,121)	\$(14,333,172)	\$802,253	\$15,135,425	105.6%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$5,580,217	\$802,253	\$(4,777,964)	(85.6)%
Provision for Reserve	\$(19,913,389)	—	\$19,913,389	(100.0)%
Use of Fund Balance	\$(14,333,172)	\$802,253	\$15,135,425	105.6%

Summary of Changes

The Recommended Budget reflects a \$3,439,811 (31.2%) increase in total appropriations, \$11,695,614 (46.1%) decrease in revenues, and \$15,135,425 (105.6%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to an increase in capital project expenditures for the Capital Southeast Connector and project contingency, partially offset by decreases related to the Barrett Ranch agreement.

The decrease in revenues is due to reduced Statewide Community Infrastructure Program (SCIP) revenues and anticipated lower collection of SCTDF impact fees.

Rural Transit Program

Budget Unit Functions & Responsibilities

The Department of Transportation (DOT) provides transportation planning, traffic management, design, purchasing, contract, administrative, and funding support for the **Rural Transit** Program. Program services include urban light rail and bus service, express commuter buses from suburban cities, assisted paratransit dial-a-ride service for the disabled, and rural lifeline service running once-a-day or once-a-week. Services are provided through two programs:

- East County Transit Area
- Galt Transit Area

Goals

- To purchase automatic vehicle location equipment for the buses, and to implement a mobile application that would give South County Transit (SCT) Link customers real-time bus tracking capabilities.
- Raise awareness of SCT Link and encourage ridership growth by finalizing a marketing plan and beginning implementation.

Accomplishments

- Adopted the Sacramento County Short Range Transit and Zero Emission Bus Plan, as required by the Transportation Development Act (TDA) and the California Air Resources Board (Innovative Clean Transit Rule (ICT)), in September 2022.
- Drafted improvements to the SCT Link marketing strategies, as recommended by the Short Range Transit Plan, to increase ridership and community awareness of transit services.
- Retained drivers despite a regional and national bus driver shortage, which allowed services to stay in operation.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
East County Transit Area	\$123,401	\$132,980	\$162,821	\$29,841	22.4%
Galt Transit Area	\$2,320,419	\$3,885,790	\$3,636,714	\$(249,076)	(6.4)%
Total Expenditures / Appropriations	\$2,443,820	\$4,018,770	\$3,799,535	\$(219,235)	(5.5)%
Net Financing Uses	\$2,443,820	\$4,018,770	\$3,799,535	\$(219,235)	(5.5)%
Total Revenue	\$3,250,243	\$3,500,033	\$3,481,713	\$(18,320)	(0.5)%
Use of Fund Balance	\$(806,423)	\$518,737	\$317,822	\$(200,915)	(38.7)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$402,309	\$830,033	\$786,713	\$(43,320)	(5.2)%
Other Charges	\$2,041,511	\$2,723,737	\$2,547,822	\$(175,915)	(6.5)%
Equipment	—	\$465,000	\$465,000	—	—%
Total Expenditures / Appropriations	\$2,443,820	\$4,018,770	\$3,799,535	\$(219,235)	(5.5)%
Net Financing Uses	\$2,443,820	\$4,018,770	\$3,799,535	\$(219,235)	(5.5)%
Revenue					
Taxes	\$1,041,813	\$1,636,901	\$1,598,404	\$(38,497)	(2.4)%
Revenue from Use Of Money & Property	\$10,347	\$10,095	\$9,769	\$(326)	(3.2)%
Intergovernmental Revenues	\$2,112,256	\$1,763,782	\$1,769,540	\$5,758	0.3%
Charges for Services	\$78,728	\$71,255	\$86,000	\$14,745	20.7%
Other Financing Sources	\$7,100	\$18,000	\$18,000	—	—%
Total Revenue	\$3,250,243	\$3,500,033	\$3,481,713	\$(18,320)	(0.5)%
Use of Fund Balance	\$(806,423)	\$518,737	\$317,822	\$(200,915)	(38.7)%

Summary of Changes

The Recommended Budget reflects a \$219,235 (5.5%) decrease in total appropriations, \$18,320 (0.5%) decrease in revenues, and \$200,915 (38.7%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net decrease in appropriations is primarily due to decreases in Department of Transportation labor costs, engineering and consulting services, and depreciation expense.

The net decrease in revenues is due to a one-time inflow of American Rescue Plan Act (ARPA) funds in Fiscal Year 2022-2023.

The use of fund balance reflects \$317,822 in depreciation expense in Fiscal Year FY 2023-24.

East County Transit Area

Program Overview

East County Transit Area, which operates the Amador Transit system, provides morning and evening commuter transit service from Rancho Murieta to Downtown Sacramento.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$28,257	\$27,980	\$34,821	\$6,841	24.4%
Other Charges	\$95,144	\$105,000	\$128,000	\$23,000	21.9%
Total Expenditures / Appropriations	\$123,401	\$132,980	\$162,821	\$29,841	22.4%
Net Financing Uses	\$123,401	\$132,980	\$162,821	\$29,841	22.4%
Revenue					
Taxes	\$85,035	\$131,731	\$161,987	\$30,256	23.0%
Revenue from Use Of Money & Property	\$1,092	\$1,249	\$834	\$(415)	(33.2)%
Total Revenue	\$86,127	\$132,980	\$162,821	\$29,841	22.4%
Use of Fund Balance	\$37,274	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$29,841 (22.4%) increase in total appropriations and revenues from the prior year Adopted Budget.

The increase in total appropriations is primarily due to Department of Transportation labor costs and increased costs for contracted bus services.

The increase in revenues is due to an increase in claimable expenses from the Transportation Development Act (TDA).

Galt Transit Area

Program Overview

Galt Transit Area, also known as South County Transit Link (SCT/Link), establishes transit services for the residents of Galt and the southern portion of Sacramento County. Sacramento County and the City of Galt manage administration and funding for SCT/Link, which provides three services:

- Dial-a-ride service in the City of Galt and Herald;
- Delta Route, a fixed route/deviation request service linking communities in the Delta to Galt and Lodi; and
- Highway 99 Service, a fixed route service connecting the City of Galt with the cities of Lodi, Elk Grove, and South Sacramento.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$374,051	\$802,053	\$751,892	\$(50,161)	(6.3)%
Other Charges	\$1,946,367	\$2,618,737	\$2,419,822	\$(198,915)	(7.6)%
Equipment	—	\$465,000	\$465,000	—	—%
Total Expenditures / Appropriations	\$2,320,419	\$3,885,790	\$3,636,714	\$(249,076)	(6.4)%
Net Financing Uses	\$2,320,419	\$3,885,790	\$3,636,714	\$(249,076)	(6.4)%
Revenue					
Taxes	\$956,778	\$1,505,170	\$1,436,417	\$(68,753)	(4.6)%
Revenue from Use Of Money & Property	\$9,255	\$8,846	\$8,935	\$89	1.0%
Intergovernmental Revenues	\$2,112,256	\$1,763,782	\$1,769,540	\$5,758	0.3%
Charges for Services	\$78,728	\$71,255	\$86,000	\$14,745	20.7%
Other Financing Sources	\$7,100	\$18,000	\$18,000	—	—%
Total Revenue	\$3,164,116	\$3,367,053	\$3,318,892	\$(48,161)	(1.4)%
Use of Fund Balance	\$(843,698)	\$518,737	\$317,822	\$(200,915)	(38.7)%

Summary of Changes

The Recommended Budget reflects a \$249,076 (6.4%) decrease in total appropriations, \$48,161 (1.4%) decrease in revenues, and \$200,915 (38.7%) decrease use in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is primarily due to a reduction of the Department of Transportation labor costs, engineering and consulting services, and depreciation expense.

The net decrease in revenue is primarily due to a one-time inflow of American Rescue Plan Act (ARPA) funds in Fiscal Year 2022-2023.

The use of fund balance reflects \$317,822 in depreciation expense in Fiscal Year 2023-24.

Sacramento County LM CFD 2004-2

Budget Unit Functions & Responsibilities

Sacramento County Landscape Maintenance Community Facilities District No. 2004-2 (District) is located within the Unincorporated Area of Sacramento County. This District is financed by special taxes that appear as direct levies on all property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the District. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure district funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and benefits the community within the District.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Sacramento County Landscape Maintenance CFD No. 2004-2	\$321,849	\$476,803	\$454,506	\$(22,297)	(4.7)%
Total Expenditures / Appropriations	\$321,849	\$476,803	\$454,506	\$(22,297)	(4.7)%
Net Financing Uses	\$321,849	\$476,803	\$454,506	\$(22,297)	(4.7)%
Total Revenue	\$250,108	\$315,448	\$347,473	\$32,025	10.2%
Use of Fund Balance	\$71,742	\$161,355	\$107,033	\$(54,322)	(33.7)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$319,952	\$454,903	\$433,506	\$(21,397)	(4.7)%
Other Charges	\$1,897	\$3,000	\$3,000	—	—%
Interfund Charges	—	\$18,900	\$18,000	\$(900)	(4.8)%
Total Expenditures / Appropriations	\$321,849	\$476,803	\$454,506	\$(22,297)	(4.7)%
Net Financing Uses	\$321,849	\$476,803	\$454,506	\$(22,297)	(4.7)%
Revenue					
Revenue from Use Of Money & Property	\$2,753	\$2,948	\$2,473	\$(475)	(16.1)%
Charges for Services	\$247,355	\$312,500	\$345,000	\$32,500	10.4%
Total Revenue	\$250,108	\$315,448	\$347,473	\$32,025	10.2%
Use of Fund Balance	\$71,742	\$161,355	\$107,033	\$(54,322)	(33.7)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$29,361	\$107,033	\$77,672	264.5%
Reserve Release	\$131,994	—	\$(131,994)	(100.0)%
Use of Fund Balance	\$161,355	\$107,033	\$(54,322)	(33.7)%

Summary of Changes

The Recommended Budget reflects a \$22,297 (4.7%) decrease in total appropriations, \$32,025 (10.2%) increase in revenues, and \$54,322 (33.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is primarily due to decreases in water and electricity costs needed to maintain landscaping.

The net increase in revenues is due to additional assessments collected on parcels annexed to the District.

There are no changes to reserves.

Transportation-Sales Tax

Budget Unit Functions & Responsibilities

The **Transportation - Sales Tax** Fund provides financing for public road improvements in the Unincorporated Area of Sacramento County using funds derived primarily from the Measure A Transportation Sales Tax initiative, originally approved by the voters in November 1988. This initiative was in effect for twenty years. The voters approved a renewal effective in 2009, which will continue for 30 years. The County receives this revenue from the Sacramento Transportation Authority in accordance with a regional formula and an approved Entity Annual Expenditure Plan. The funds are used to provide ongoing road maintenance; improve and construct new bikeways and pedestrian walkways; design and construct new roads; support elderly and disabled accessibility projects; construct and improve existing traffic signals; and conduct State highway project studies.

Goals

- Repair existing roadways, construct new highways and local streets, expand public transit, relieve traffic congestion, and improve air quality using Transportation Sales Tax funding.
- Construct and improve pedestrian and bicycle facilities within the unincorporated area of Sacramento County.
- Construct and improve traffic signals and other safety improvements.

Accomplishments

- Completed the Hazel Avenue Phase 3, Accessible Curb Ramp Improvement 2023, and Power Inn Road Bicycle and Pedestrian Improvements projects.
- Started construction on the following projects to improve pedestrian and bicycle facilities: Florin Road Bicycle and Pedestrian Improvements, Fair Oaks Boulevard Bicycle and Pedestrian Mobility Phase 2, South Sacramento Sidewalk Gap Closure, and Watt Avenue Sidewalk Gap Closure projects.
- Continued efforts to improve traffic control and safety through the continuous projects/programs: Countywide Sidewalk Improvements, Neighborhood Traffic Program, Intersection Improvements, and Safe Routes to School Program.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Transportation Sales Tax	\$40,322,258	\$68,201,103	\$55,899,201	\$(12,301,902)	(18.0)%
Total Expenditures / Appropriations	\$40,322,258	\$68,201,103	\$55,899,201	\$(12,301,902)	(18.0)%
Total Reimbursements	\$(422,024)	\$(2,097,892)	\$(3,506,862)	\$(1,408,970)	67.2%
Net Financing Uses	\$39,900,234	\$66,103,211	\$52,392,339	\$(13,710,872)	(20.7)%
Total Revenue	\$39,771,583	\$64,298,416	\$50,627,790	\$(13,670,626)	(21.3)%
Use of Fund Balance	\$128,651	\$1,804,795	\$1,764,549	\$(40,246)	(2.2)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$18,643,191	\$33,602,213	\$25,186,052	\$(8,416,161)	(25.0)%
Other Charges	\$507,218	\$2,635,033	\$1,776,050	\$(858,983)	(32.6)%
Interfund Charges	\$21,171,849	\$31,963,857	\$28,937,099	\$(3,026,758)	(9.5)%
Total Expenditures / Appropriations	\$40,322,258	\$68,201,103	\$55,899,201	\$(12,301,902)	(18.0)%
Other Reimbursements	\$(422,024)	\$(2,097,892)	\$(3,506,862)	\$(1,408,970)	67.2%
Total Reimbursements	\$(422,024)	\$(2,097,892)	\$(3,506,862)	\$(1,408,970)	67.2%
Net Financing Uses	\$39,900,234	\$66,103,211	\$52,392,339	\$(13,710,872)	(20.7)%
Revenue					
Taxes	\$28,140,846	\$47,809,827	\$39,858,909	\$(7,950,918)	(16.6)%
Revenue from Use Of Money & Property	\$96,603	\$552,039	\$52,657	\$(499,382)	(90.5)%
Intergovernmental Revenues	\$11,534,134	\$15,928,550	\$10,716,224	\$(5,212,326)	(32.7)%
Miscellaneous Revenues	—	\$8,000	—	\$(8,000)	(100.0)%
Total Revenue	\$39,771,583	\$64,298,416	\$50,627,790	\$(13,670,626)	(21.3)%
Use of Fund Balance	\$128,651	\$1,804,795	\$1,764,549	\$(40,246)	(2.2)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$1,804,795	\$1,764,549	\$(40,246)	(2.2)%
Use of Fund Balance	\$1,804,795	\$1,764,549	\$(40,246)	(2.2)%

Summary of Changes

The Recommended Budget reflects a \$12,301,902 (18.0%) decrease in total appropriations, \$1,408,970 (67.2%) increase in reimbursements, \$13,670,626 (21.3%) decrease in revenues, and \$40,246 (2.2%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in appropriations is due to the shift or completion of projects including charges related to projects in other budget units.

- Projects that will end construction in Fiscal Year 2022-23 include Accessible Curb Ramp Improvement 2023, Hazel Avenue Phase 3, Morse Avenue Sidewalk Highway Safety Improvement Program, Power Inn Road Bicycle and Pedestrian Improvements, and Roseville Road at Diablo Drive.
- Projects with construction continuing into Fiscal Year 2023-24 include Fern Bacon Middle School, Arden-Arcade and Carmichael Sidewalk Infill, Florin Road Bicycle and Pedestrian Improvements, South

Sacramento Sidewalk Gap Closure, Fair Oaks Boulevard Bicycle and Pedestrian Mobility Phase 2, and Watt Avenue Complete Street Improvements.

The net increase in reimbursements is due to various inter-fund transfers from the Road Fund and Sacramento County Transportation Development Fee (SCTDF) Capital Fund budget units for the following capital construction projects: Accessible Curb Ramp Improvement 2024, Florin Road Bicycle and Pedestrian Improvements, Watt Avenue Sidewalk Gap Closure, and Elverta Road.

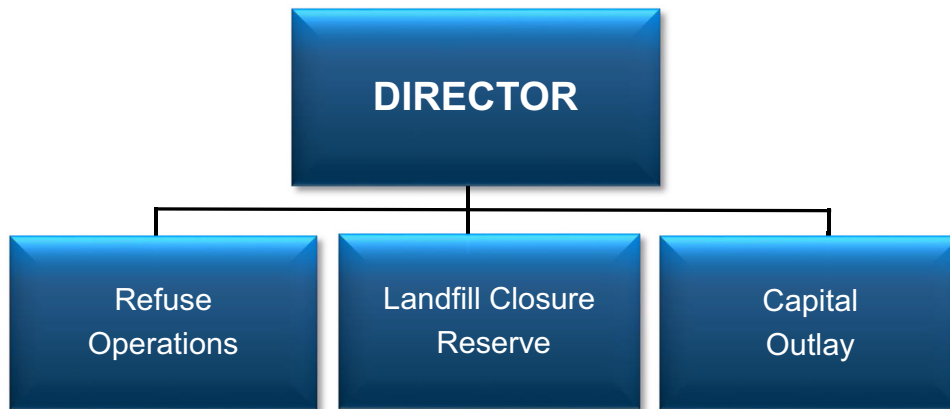
The decrease in revenues is primarily due to a decrease in Measure A Sales Tax revenues and eligible federal construction claims.

There are no change to reserves.

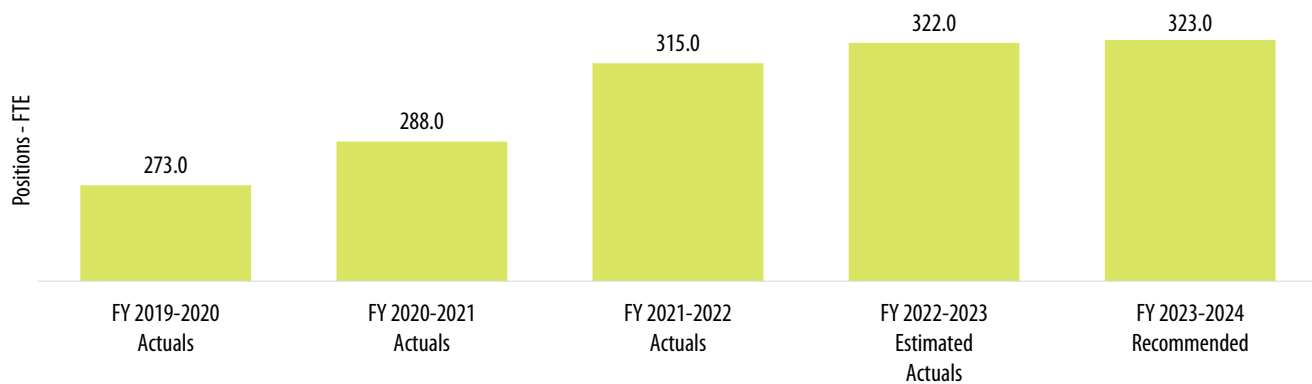
BU 2140000 FY 2023-24 Road Programs Statement		
1	Construction	26,049,100
2	Cost Transfers and Reimbursements	25,430,237
3	Grouped Lump-Sum Other	913,002
	Net Financing Uses	52,392,339

Project No.	Project Description	FY 2023-24 Budget
P000570	Accessible Curb Ramp Improvement Project - Various Locations	1,100,000
P000059	Active Transportation Plan Implementation – Various Locations	50,000
P982008	Bell Street Safe Routes to School (SRTS)	385,000
P997046	Countdown Pedestrian Head Installation Project	220,300
P211016	Elkhorn Boulevard Complete Streets	155,000
P000066	Elverta Road Widening – Dutch Haven Boulevard to Watt Avenue	2,605,000
P487844	Fair Oaks Boulevard at Kenneth Intersection Improvements	313,000
P000573	Fair Oaks Boulevard Bicycle and Pedestrian Mobility Project	1,465,000
P000574	Fern Bacon Middle School Safe Routes to School (SRTS)	723,000
P000071	Florin Road Bicycle and Pedestrian Improvement Project	4,971,000
P000575	Folsom Boulevard Complete Street Improvements – Phase 2	297,000
P106554	Greenback Lane Improvements and Undergrounding	1,721,000
P000079	Hazel Avenue – Phase 3 – Sunset Avenue to Madison Avenue	10,000
P000087	Jackson Road at Sunrise Boulevard Intersection Project	330,000
P000090	Madison Avenue Widening – Fair Oaks Boulevard to Hazel Avenue	1,276,000
P000577	Morse Avenue Sidewalk Infill and Street Light Project	3,000
P000094	Neighborhood Traffic Management Program	500,000
P000097	Power Inn Road – Elsie Avenue to 400 Feet North of Macfadden Drive	19,000
P076383	Retro-reflective Signal Backplate Installation Project	896,200
P163256	School Flashing Beacons Installation Project	277,600
P000578	Sidewalk Infill and Street Light Project – Various Locations	1,930,000
P951006	South Sacramento County Safe Routes to School (SRTS)	305,000
P738803	South Sacramento Sidewalk Gap Closure Project	1,836,000
P000103	South Watt Avenue Widening Project – Florin Road to SR16	2,694,000
P753482	Stockton Boulevard Complete Streets Project	405,000
P000580	Traffic Signal Project – Roseville Road and Diablo Drive / Stationers Way	10,000
P000107	Watt Avenue Complete Street Improvement Project – Phase 1	1,469,000
P685080	Watt Avenue Sidewalk Gap Closure Project	83,000
	Total Appropriations	26,049,100

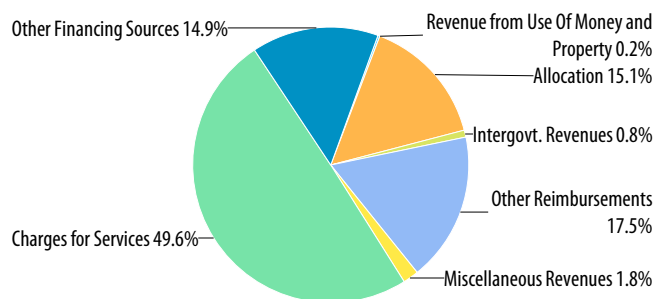
Solid Waste Enterprise
Department Structure
Keith Goodrich, P.E., Director



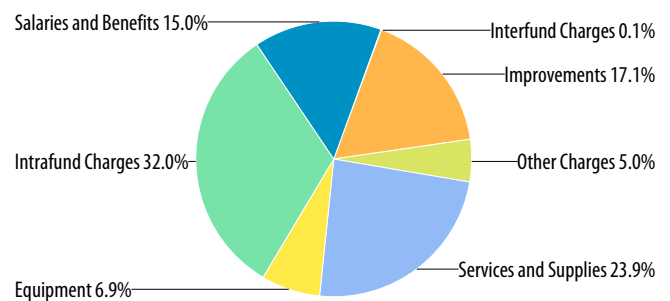
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Solid Waste Enterprise**, also referred to as the Department of Waste Management and Recycling (DWMR), operates the County's residential municipal solid waste system from curbside collection to recovery of recyclable materials and landfill disposal of refuse. DWMR is responsible for planning, developing, operating and maintaining integrated solid waste management services in unincorporated Sacramento County. Services are provided through the following programs:

- Administration and Support
- Capital Outlay Fund
- Collections
- Kiefer Landfill
- North Area Recovery Station (NARS)

Goals

- Increase residential and business participation with collection of food waste and food-soiled paper in the curbside organics cart to meet compliance with Senate Bill 1383 (SB 1383) regulations that took effect January 2022, which requires California residents to separate food scraps and food-soiled paper from their garbage to reduce organic waste at landfills.
- Procure, contract, install, and train employees on an in-cab data system for Collections equipment that will provide video retention, service verification, routing support, and other necessary routing data.
- Proceed with capital improvement projects at NARS to improve scales capacity and break ground on a new organics collection transfer building, which is needed to efficiently support current and future volumes of traffic and tonnage at the Kiefer Landfill to complete capping of Module 1, which spans 50 acres.

Accomplishments

- Secured funding for NARS improvement project to improve scales capacity and break ground on a new organics collection transfer building.
- Commenced implementation of curbside organic waste collection activities in compliance with SB 1383 regulations.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Administration and Support	\$21,712,104	\$27,093,074	\$29,950,213	\$2,857,139	10.5%
Capital Outlay Fund	\$23,551,003	\$52,586,987	\$90,645,186	\$38,058,199	72.4%
Collections	\$69,182,337	\$95,519,824	\$95,220,474	\$(299,350)	(0.3)%
Kiefer Landfill	\$26,340,787	\$38,160,133	\$44,537,799	\$6,377,666	16.7%
North Area Recovery Station (NARS)	\$38,096,025	\$52,432,310	\$56,956,473	\$4,524,163	8.6%
Total Expenditures / Appropriations	\$178,882,256	\$265,792,328	\$317,310,145	\$51,517,817	19.4%
Total Reimbursements	\$(59,794,020)	\$(98,771,778)	\$(102,692,579)	\$(3,920,801)	4.0%
Net Financing Uses	\$119,088,236	\$167,020,550	\$214,617,566	\$47,597,016	28.5%
Total Revenue	\$129,308,343	\$140,958,450	\$175,258,661	\$34,300,211	24.3%
Use of Fund Balance	\$(10,220,107)	\$26,062,100	\$39,358,905	\$13,296,805	51.0%
Positions	315.0	322.0	323.0	1.0	0.3%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$36,159,728	\$43,617,017	\$47,474,405	\$3,857,388	8.8%
Services & Supplies	\$56,624,414	\$70,985,049	\$75,987,887	\$5,002,838	7.0%
Other Charges	\$13,394,132	\$15,392,854	\$15,767,270	\$374,416	2.4%
Improvements	\$5,462,994	\$31,253,631	\$54,202,541	\$22,948,910	73.4%
Equipment	\$7,465,328	\$7,896,261	\$21,975,858	\$14,079,597	178.3%
Interfund Charges	\$1,570,620	\$250,000	\$250,000	—	—%
Intrafund Charges	\$58,205,042	\$96,397,516	\$101,652,184	\$5,254,668	5.5%
Total Expenditures / Appropriations	\$178,882,256	\$265,792,328	\$317,310,145	\$51,517,817	19.4%
Intrafund Reimbursements Between Programs	\$(9,250,448)	\$(47,986,215)	\$(57,282,916)	\$(9,296,701)	19.4%
Other Reimbursements	\$(50,543,573)	\$(50,785,563)	\$(45,409,663)	\$5,375,900	(10.6)%
Total Reimbursements	\$(59,794,020)	\$(98,771,778)	\$(102,692,579)	\$(3,920,801)	4.0%
Net Financing Uses	\$119,088,236	\$167,020,550	\$214,617,566	\$47,597,016	28.5%
Revenue					
Fines, Forfeitures & Penalties	\$1,400	—	—	—	—%
Revenue from Use Of Money & Property	\$711,921	\$601,037	\$623,971	\$22,934	3.8%
Intergovernmental Revenues	\$1,117,169	\$1,004,760	\$2,141,603	\$1,136,843	113.1%
Charges for Services	\$115,902,277	\$129,642,899	\$129,041,225	\$(601,674)	(0.5)%
Miscellaneous Revenues	\$5,239,894	\$4,037,000	\$4,785,240	\$748,240	18.5%
Other Financing Sources	\$6,335,682	\$5,672,754	\$38,666,622	\$32,993,868	581.6%
Total Revenue	\$129,308,343	\$140,958,450	\$175,258,661	\$34,300,211	24.3%
Use of Fund Balance	\$(10,220,107)	\$26,062,100	\$39,358,905	\$13,296,805	51.0%
Positions	315.0	322.0	323.0	1.0	0.3%

Summary of Changes

The Recommended Budget reflects a \$51,517,817 (19.4%) increase in total appropriations, \$3,920,801 (4.0%) increase in reimbursements, \$34,300,211 (24.3%) increase in revenues, and \$13,296,805 (51.0%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in negotiated personnel costs.
- Increases in services and supplies largely driven by the increasing cost of fuel and lubricants, recycling services, and street sweeping.
- An increase in funded capital projects.

- An increase in other charges due to increases in bad debt and the lifeline rebate program.
- Increases in intrafund charges to the Kiefer Landfill and NARS due to an increase in costs for administrative support and capital contribution.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net increase in reimbursements is due to:

- An increase in contributions to the capital program and the Edible Food Recovery program.
- An increase in the allocation of costs for a new fund center created to support collections program.

The increase in revenues is due to:

- An increase in financing for capital equipment and projects.
- Increases in electricity sales.
- An increase in collections from the hazardous household waste program.
- An increase in grant funding.
- Increased cost recovery from the Edible Food Recovery program.

Use of Fund Balance reflects a decrease in working capital.

Position counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Support	437,167	—	—	437,167	1.0
Capital Outlay Fund	844,059	—	—	844,059	—
Collections	254,351	—	—	254,351	—
Kiefer Landfill	(9,865)	—	—	(9,865)	—
North Area Recovery Station (NARS)	194,420	—	—	194,420	—

Structural Projects - \$54,202,541

- **\$24,124,543 - North Area Recovery Station - Commercial Waste and Organic Improvements.** This project includes the construction of a new Commercial Waste and Organics Building to receive and transfer source-separated organic waste as mandated by SB1383 in a manner which best contains the material and mitigates odor, fire hazard, and environmental contamination. The project requires significant infrastructure, earthwork, retaining structures, loading equipment, scales, and interpretive center, paving, and facility modification in addition to the primary structure. This new building and associated infrastructure will further increase the capacity of the site for solid waste transfer, alleviating several traffic and capacity issues.
- **\$14,184,224 - Kiefer Landfill - Liner and Ancillary Features.** This project includes the planning, design, construction, construction management, inspections, reporting, and oversight associated with construction of prepared excavation, landfill liner, and leachate collection, landfill gas piping systems, infrastructure, drainage, and roadway for the Kiefer Landfill. Liner and supporting infrastructure already in progress is to be completed for a second phase of Module M4 and a first phase of Module 5.
- **\$4,682,399 - Kiefer Landfill - Final Cover.** This project includes the planning, design, construction, construction management, inspections, and reporting associated with construction of partial final closure components such as final cover, drainage improvements, landfill gas modifications, vegetation, and erosion control.
- **\$3,158,530- Kiefer Landfill - Gas and Leachate Management Systems Improvements.** This project includes expansion of the Kiefer Landfill gas collection system in Module 3 (M3) and installation of additional gas and leachate infrastructure in and around modules M1, M1-L, and M2. Additional gas collectors are required to maintain compliance with regulatory requirements. The project will involve the installation of new and replacement wells, horizontal gas collectors, control systems, new piping, instrumentation, electrification, and tanks. This budget also includes costs for scheduled replacement of flare stations, equipment items, and the leachate circulation system.
- **\$2,889,882 - Kiefer Landfill - Wastewater Handling System Improvements.** This project provides for the construction of a wastewater force main from Kiefer Landfill to the sewer system that will handle all of the leachate produced at the landfill as well as the sewer system from the Engineering and Administration buildings. This project provides for implementation of a long-term wastewater and leachate-handling solution as has been determined by an alternatives evaluation study completed previously by a consultant.

- **\$628,074 - Kiefer Landfill Site Infrastructure Improvements.** Portions of the existing site infrastructure system need modification or extension to meet the needs of the facility. The existing water requires extension and reconfiguration, the transportation system needs the additions of some pullouts, signage and speed control devices, and the drainage infrastructure requires additional drainage inlets, culverts and channels.
- **\$628,000 - North Area Recovery Station - Site Master Plan.** The project provides for new entrance facilities, scales expansion, safety and operational efficiency improvements, rerouting of infrastructure, relocation of existing activities, earthwork, easement and land acquisition, select paving projects, demolition, and storm water improvements. This project represents the final immediate phase of major design and construction improvements as part of a comprehensive Master Plan defined in summer 2019.
- **\$570,600 – North Collections -- Building Renovation and Enhancement.** This project addresses several existing building deficiencies concerning Americans with Disabilities Act requirements, Fire, Life, and Safety concerns, and evolving use requirements. These upgrades include expanding the men’s locker room to provide sufficient space for additional staff hired to meet state mandates and provide for changing gender balance considerations. The project includes expanding the existing locker room by approximately 220 square feet, adding a new entrance for improved operational efficiency and reconfiguring aspects of the restroom layouts.
- **\$530,500 – Kiefer Landfill - Groundwater Monitoring and Remediation.** This project includes construction of additional monitoring wells to provide definition of groundwater contaminant plume and provide for landfill expansion. This project further includes the design and construction of a new high-capacity extraction well to address migrating groundwater contamination.
- **\$443,924 - South Collections -- Slow Fill Expansion.** This continuing project will provide additional slots to the department’s CNG slow fill refueling station. This additional capacity serves CNG fueled equipment transferred from the North Collections site to South Collections as well as additional trucks needed to comply with SB 1383 regulations.
- **\$391,510 - Facility Improvements - Capital Renewal Forecast.** This project includes forecasted replacement needs of building systems and equipment at various DWMR buildings. The project scope is from a 2014-16 facility condition assessment that included buildings at six DWMR facilities.

- **\$342,250 - Kiefer Landfill - Asphalt Pavement Rehabilitation.** This project is for rehabilitation of asphalt roads at the Kiefer Landfill. The project will resurface the green waste, recycling, and self-haul drop-off areas. Future phases of this ongoing project include design, construction, construction management, and inspection for the repair and reconstruction of asphalt pavement at Kiefer Landfill.
- **\$275,000 - Information Technology - Site Cameras and Server Upgrades.** This project adds to the current surveillance cameras installed at the Waste Management and Recycling Sites, which will allow for increased coverage and better security awareness at the sites. This project also replaces or upgrades servers and connectivity hardware, electronic customer interfaces, and site backbone.
- **\$274,400 - Kiefer Landfill - Phase 2 Shoulder Improvements Project.** This project includes shoulder widening along Kiefer Boulevard in front of the Kiefer Landfill entrance. This project also includes constructing a culvert and increasing the sight distance at the Kiefer Groundwater Treatment entrance from Kiefer Boulevard to aid with storm water drainage and safety.
- **\$252,000 - Kiefer Landfill - Gas Plant Replacement Initiative.** This project includes preliminary planning and design for the project to replace the existing Gas Plant located at Kiefer Landfill and integration of a replacement. All of the existing power plant electricity purchase agreements and operating agreement expire in 2025, changes in technology and the electricity market will result in new opportunities, and a new direction to utilize the methane gas produced. Construction costs of the new gas plant system are not included. The existing plant is fully depreciated and nearing the end of equipment life.
- **\$165,000 - North Collections Site Perimeter Improvements.** This project includes installation of an automated gate, tied into the County security system, to regulate ingress and egress from the unmonitored North Collections site and the adjacent North Area Recovery Station. Unauthorized entrance and exit has become a significant concern in recent years and the Solid Waste Facility Permit specifically requires site security be maintained.
- **\$164,300 - North Area Recovery Station - Shed Improvements.** This project includes a rehabilitation and revitalization of the existing tipping shed facility at the North Area Recovery Station, including construction of new storm water drainage and pumping infrastructure, push wall freeboard modification, misting piping, fire suppression systems, concrete overtopping and structural steel repair.

- **\$147,600 - Kiefer Landfill - Tree Mitigation Irrigation System.** This project consists of providing an irrigation system for tree plantings along the south side of Kiefer Boulevard as a mitigation to the tree canopy removed during the North Area Recovery Station master plan improvements project. The Sacramento Tree Foundation will cooperate with this project.
- **\$134,000 - Kiefer Landfill - Entrance Improvements.** This project includes full integration of an automated outbound scale at the scale house to increase capacity with requisite construction and equipment purchases. The project also involves the installation educational and informational exhibits at the visitor center area.
- **\$121,205 - Facility Improvements - ADA Mitigation.** As part of a comprehensive plan to mitigate all ADA Deficiencies at all DWMR Facilities, this project includes upgrades and modifications as needed to remedy the existing concerns. The master DWMR Plan prioritizes the Public Path of Travel issues in the first years of the plan to maximize accessibility.
- **\$62,600 - South Area Transfer Station - Flexspace and Rehabilitation.** This project includes site improvements to the South Area Transfer Station including structure repairs of the top load area, concrete slopes, gate repairs, and storm water compliance features.
- **\$26,000 - Kiefer Landfill - GPS Upgrades.** This project is for the purchase of additional and replacement Global Positioning System (GPS) grade control equipment for use in operations equipment at Kiefer Landfill. This project allows for the replacement of fully depreciated equipment in current use.
- **\$6,000 - Kiefer Landfill - Wheel Wash Equipment.** This project provides for improvements to the existing wheel wash system at Kiefer Landfill. The project will involve the installation of replacement pumps as well as an increase in the sedimentation basin size and flow characteristics.

Capital Equipment - \$21,975,858

- **\$9,617,622 – Collections - Automated Collection Trucks 3-Axle.** This project is for the purchase of fully automated side-loading collection trucks. These vehicles will be 3-axle trucks, with tag axle, powered by compressed natural gas fuel with right-hand drive. This is the pre-approved SB 1383 truck project.
- **\$4,740,732 – Collections - Automated Collection Truck 3-axle ASL.** This project is for the purchase of fully automated side-loading collection trucks. These vehicles will be 3-axle trucks, with tag axle, powered by compressed

natural gas fuel with right-hand drive. These purchases will replace fully depreciated unit in current service.

- **\$1,548,249 – Collections - Automated Collection Truck 2-axle ASL.** This project is for the purchase of fully automated side-loading collection trucks. These vehicles will be 3-axle trucks, with tag axle, powered by compressed natural gas fuel with right-hand drive. These purchases will replace fully depreciated unit in current service.
- **\$1,166,880 – North Area Recovery Station – Tractors.** This project is for the purchase of four transfer tractors. These transfer tractors are at the North Area Recovery Station to transfer waste material from the North Area Recovery Station to the Kiefer Landfill. These units will replace fully depreciated units in current use.
- **\$814,418 – Cart Yard - Cart Delivery Vehicles.** This project is for the purchase of two cart delivery trucks. These vehicles will deliver garbage, recycling and green waste carts to curbside customers. This purchase will replace two fully depreciated vehicle in current use.
- **\$778,858 – Cart Yard - Flatbed Replacement.** This project is for the purchase of two flatbed trucks to deliver and pick-up residential collection carts. This purchase will replace fully depreciated trucks in the current cart yard fleet.
- **\$618,000 – Kiefer Landfill - Fuel Truck.** This project is for purchase of one heavy-duty fuel truck for Kiefer Landfill operations. This purchase will replace a fully depreciated unit in current use.
- **\$519,524 – North Area Recovery Station - Trailers Replacement.** This project is for the purchase of four transfer trailers. These transfer trailers are at the North Area Recovery Station to transfer waste material from the North Area Recovery Station to the Kiefer Landfill. These units will replace fully depreciated units in current use.
- **\$387,485 – Kiefer Landfill - Sweeper Replacement.** This project is for a regenerative air sweeper needed for Kiefer Landfill operations. Environmental mandates require the landfill to keep the public roadways clear of trash and debris, and eliminate the tracking of trash off the landfill site by vehicles. A Tier 4 final diesel engine to comply with CARB rules will power this equipment. This will replace a fully depreciated unit currently in use.
- **\$387,485 – North Area Recovery Station - Sweeper.** This Sweeper will clean fugitive dust, contaminated material, dirt and silt from pavement and roadway cracks and crevices. The benefit of this process is control of storm

water pollution, aesthetic beauty, and preventative maintenance of Recovery Station roadways, enhanced safety, and reduced air pollution. This project will replace a fully depreciated unit in current operation.

- **\$371,795 – North Area Recovery Station - Terminal Tractor.** This project is for the purchase of one terminal tractor. This terminal tractor is at the North Area Recovery Station to shuttle trailers to and from the loaded and empty staging areas. This purchase will replace a fully depreciated unit in current operation.
- **\$310,000 – ABNCU - Knuckleboom.** This project is for the purchase of a knuckle boom truck. This will be a two – axle truck, powered by compressed natural gas fuel. This vehicle is primarily for our Appointment Based Neighborhood Clean-Up (ABNCU) routes and illegal dumping collections. This project will be a grant-funded vehicle.
- **\$195,700 – Kiefer Landfill - Tarp Machine Replacement.** This project is for two tarp machines needed for Kiefer Landfill operations. A Tier 3 diesel engine to comply with CARB rules will power this equipment. This will replace fully depreciated units currently in operation at the landfill.
- **\$125,595 – Kiefer Landfill - Light Duty Truck Replacement.** This project will purchase three light duty trucks. This type of vehicle is a utility vehicle used by the landfill staff. These purchase will replace current, fully depreciated units.
- **\$97,850 – Kiefer Landfill Engineering - Tool Truck Replacement.** This purchase is for a utility truck for the landfill engineers that will replace a fully depreciated truck in current operation. It is a utility style truck outfitted with tool lockers.
- **\$80,187 – Household Hazardous Waste - EV Forklift Replacement.** This project is for the purchase of an electric forklift for use at the Special Waste - Household Hazardous Waste facility at the North Area Recovery Station. This unit will replace a current, fully depreciated unit.
- **\$72,100 – Kiefer Landfill - Litter Screens Replacement.** This project is for purchase of litter screens for the landfill. The screens help to control wind driven refuse from the landfill tipping area. These will replace fully depreciated units in current use.
- **\$42,230 – Kiefer Landfill - Towable Air Compressors Replacement.** This project is for two air compressors for Kiefer Landfill operations. A Tier 3 or

higher diesel engine to comply with CARB rules will power this equipment. This purchase will replace fully depreciated units in current use.

- **\$30,900 – Kiefer Landfill - Litter Vacuum.** This purchase will replace a previously deactivated item. This unit will supplement the litter collection operation at the landfill handled by contracts with the Sheriff's and Probation departments. The landfill have a mandate from environmental regulations to keep the landfill clear loose trash. The current work model relies too much on staff handling trash manually. Demonstrations have shown that the trash collection by a large nozzle vacuum unit is more effective.
- **\$30,900 – Household Hazardous Waste - Oil Filter Crusher Replacement.** This project is for the purchase of a can crusher to replace a current, fully depreciated unit. The Special Waste staff to expedite the removal of paint from containers and crush the remaining metal cans for recovery use the can crusher.
- **\$21,838 – Kiefer Landfill - Light Plant Replacement.** This project is for the purchase of two light plants. This equipment is at Kiefer Landfill to help illuminate the landing area to increase visibility. It is also a backup generator. These purchases will replace fully depreciated light plants in current use.
- **\$17,510 – Cart Yard - Steam Cleaner Replacement.** This project is for the purchase of a pressure steam cleaner for the cart washer specifically designed to clean the inside of carts. This piece of equipment will allow for the redeployment of cans into the field for continued use. This will replace a fully depreciated unit in current use.

Administration and Support

Program Overview

Administration and Support comprises the department's senior leadership and a staff of administration, accounting and finance, planning, special waste, and engineering professionals that provide management and administrative services in support of the department's operating programs. Specific services include, financial and business services, waste management program planning, management of regulatory compliance programs, public outreach, landfill engineering, facility planning and design, and special waste services. The following are some specific services managed by Administration and Support:

- Management of an open commercial franchise system for commercial waste collection and operation of programs to promote commercial sector diversion.
- Management and operation of household hazardous waste (HHW) drop-off facilities at NARS and Kiefer Landfill and collection of waste oil and filters from households at the curb.
- Management of a County program that provides waste disposal at the transfer station and landfill free-of-charge to community groups disposing of waste material collected from community clean-up efforts.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$10,465,787	\$11,486,226	\$13,600,053	\$2,113,827	18.4%
Services & Supplies	\$9,992,627	\$13,695,085	\$14,773,490	\$1,078,405	7.9%
Other Charges	\$92,822	\$393,889	\$(15,000)	\$(408,889)	(103.8)%
Intrafund Charges	\$1,160,868	\$1,517,874	\$1,591,670	\$73,796	4.9%
Total Expenditures / Appropriations	\$21,712,104	\$27,093,074	\$29,950,213	\$2,857,139	10.5%
Total Reimbursements between Programs		\$(12,071,982)	\$(14,309,051)	\$(2,237,069)	18.5%
Other Reimbursements	\$(11,551,450)	\$(13,699,563)	\$(13,851,068)	\$(151,505)	1.1%
Total Reimbursements	\$(20,801,866)	\$(25,771,545)	\$(28,160,119)	\$(2,388,574)	9.3%
Net Financing Uses	\$910,237	\$1,321,529	\$1,790,094	\$468,565	35.5%
Revenue					
Fines, Forfeitures & Penalties	\$1,400	—	—	—	—%
Revenue from Use Of Money & Property	\$313,116	\$248,260	\$256,400	\$8,140	3.3%
Intergovernmental Revenues	\$138,263	\$93,599	\$70,735	\$(22,864)	(24.4)%
Charges for Services	\$48,521	\$653,669	\$474,802	\$(178,867)	(27.4)%
Miscellaneous Revenues	\$408,938	\$326,000	\$550,990	\$224,990	69.0%
Total Revenue	\$910,237	\$1,321,528	\$1,352,927	\$31,399	2.4%
Use of Fund Balance	—	\$1	\$437,167	\$437,166	43,716,600.0%
Positions	70.0	74.0	74.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,857,139 (10.5%) increase in total appropriations, \$2,388,574 (9.3%) increase in reimbursements, \$31,399 (2.4%) increase in revenues, and \$437,166 (43,716,600.0%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs.
- Increases in allocated costs for support services from several departments.
- Increases in intrafund charges for capital contributions for increased project costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to increases in intrafund reimbursements from the operating programs for division overhead and interfund reimbursement for the Edible Food Recovery program.

The increase in revenue is due to increased cost recovery for the Regional Edible Food Recovery program and increased revenue from Hazardous Household Waste collections.

Use of Fund Balance reflects a decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Add 1.0 FTE Assistant Engineer Level I/II - Engineering					
	134,828	—	—	134,828	1.0
Add 1.0 FTE Assistant Engineer Level I/II to assist the Engineering team with capital projects and environmental control systems at sites as well as assist with monitoring requirements required by regulatory agencies. Ongoing costs will be funded by the enterprise fund.					
DWMR - Add 1.0 FTE Limited Term DGS Electrician for Waste Management - Direct Charge					
	279,336	—	—	279,336	—
Add 1.0 FTE Limited Term DGS Electrician. DWMR will fund an embedded Electrician to maintain electrical systems primarily at the Kiefer Landfill then at other DWMR facilities. Ongoing costs will be funded by the enterprise fund. This request is contingent on approval of a linked request in the Department of General Services budget (BU 7000000).					
DWMR - Reallocating 1.0 FTE Accounting Manager to 1.0 FTE Senior Accounting Manager - FBS					
	5,504	—	—	5,504	—
Reallocating 1.0 FTE Accounting Manager to 1.0 FTE Senior Accounting Manager in Financial Business Services to address increased and more complex accounting and program responsibilities and oversight, to meet increased service demands, and to implement operational and process improvements. The senior position addresses current workload capacity, which includes strategic collaboration with other management staff on policies, procedures, and other fiscal and budgetary matters. The additional cost will be supported by the enterprise fund.					
DWMR - Reallocating 1.0 FTE Administrative Services Officer 3 to 1.0 FTE Sr Administrative Analyst Rng B - FBS					
	8,747	—	—	8,747	—
Reallocating 1.0 FTE Administrative Services Officer 3 to 1.0 FTE Sr Administrative Analyst Range B in Financial Business Services to address assumed increased and more complex budgeting and program responsibilities and oversight, to meet increased service demands, and to implement operational and process improvements. The senior position will help address current workload capacity, which includes strategic collaboration with other management staff on policies, procedures, and other fiscal and budgetary matters. The additional cost will be supported by enterprise fund.					
DWMR - Reallocating 1.0 FTE Safety Technician to 1.0 FTE Administrative Services Officer 1 - FBS					
	8,752	—	—	8,752	—
Reallocate 1.0 FTE Safety Technician to 1.0 FTE Administrative Services Officer 1 in Financial Business Services to supervise the Scales team and Accounts Receivable team of Accounting Operations. The additional cost will be supported by the enterprise fund.					

Capital Outlay Fund

Program Overview

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, NARS, Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 pieces of heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$476,765	\$2,352,081	\$2,712,787	\$360,706	15.3%
Other Charges	\$10,165,972	\$11,085,014	\$11,754,000	\$668,986	6.0%
Improvements	\$5,442,939	\$31,253,631	\$54,202,541	\$22,948,910	73.4%
Equipment	\$7,465,328	\$7,896,261	\$21,975,858	\$14,079,597	178.3%
Total Expenditures / Appropriations	\$23,551,003	\$52,586,987	\$90,645,186	\$38,058,199	72.4%
Total Reimbursements between Programs		\$(35,914,233)	\$(39,584,505)	\$(3,670,272)	10.2%
Other Reimbursements	\$(7,049,349)	—	—	—	—%
Total Reimbursements	\$(7,049,349)	\$(35,914,233)	\$(39,584,505)	\$(3,670,272)	10.2%
Net Financing Uses	\$16,501,654	\$16,672,754	\$51,060,681	\$34,387,927	206.3%
Revenue					
Other Financing Sources	\$6,335,682	\$5,672,754	\$38,666,622	\$32,993,868	581.6%
Total Revenue	\$6,335,682	\$5,672,754	\$38,666,622	\$32,993,868	581.6%
Use of Fund Balance	\$10,165,972	\$11,000,000	\$12,394,059	\$1,394,059	12.7%

Summary of Changes

The Recommended Budget reflects a \$38,058,199 (72.4%) increase in total appropriations, \$3,670,272 (10.2%) increase in reimbursements, \$32,993,868 (581.6%) increase in revenue, and \$1,394,059 (12.7%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Financing payments for new trucks, capital costs for new equipment, construction costs for improvements at NARS, and depreciation expense.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to reimbursements from the Collections, Transfer, and Landfill programs for FY 2023-24 capital projects.

The increase in revenues is due to an increase in funds from financing.

Use of Fund Balance reflects a decrease in working capital.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Funding for Capital Leases					
	840,059	—	—	840,059	—
Funding for increased leasing of equipment and loan servicing costs due to the need for additional equipment and construction at the North Area Recovery Station. Ongoing costs will be funded by the enterprise fund.					
DWMR - Funding for One Class 132 Vehicle - IT					
	4,000	—	—	4,000	—
Upgrade one light fleet vehicle to better meet the needs of embedded DTech staff. This request includes a one time cost to procure the vehicle and ongoing costs for fuel, both funded by the enterprise fund.					

Collections

Program Overview

Collections provides an array of services for ratepayers and the community, including:

- The pickup of residential garbage, organic waste, and recyclables. Along with collection of waste from the three carts, operators also collect waste oil and filters from households at the curb for disposal at the department's Household Hazardous Waste (HHW) drop-off facilities. The three-cart residential curbside collection operation serves close to 600,000 residents in approximately 159,000 households across 800 square miles of the unincorporated area.
- An appointment-based neighborhood clean-up service (ABNCU) where each customer is entitled to one scheduled pick up of large waste material and bulky items placed curbside by the customer at no additional charge. The ABNCU program provides residential pick up of non-regular trash items such as furniture, appliances, and wood piles. Additional pick-ups are provided at minimal charge. The ABNCU program is also extended to help the County clean up the blight of illegal dumping from our community.
- Through the collections program, the Department also manages a residential street sweeping services contract covering over 2,418 residential street miles and 894 arterial street miles on average each month.
- For customers with a disability limiting or preventing them from placing their carts at the curb, the Department runs a courtesy service (disability exemption program) whereby a DWMR collection truck driver wheels a customer's carts to the curb and back to the customer's normal accessible place.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$15,059,475	\$19,031,414	\$20,290,226	\$1,258,812	6.6%
Services & Supplies	\$23,984,717	\$26,920,863	\$29,712,755	\$2,791,892	10.4%
Other Charges	\$3,079,646	\$3,815,451	\$3,929,770	\$114,319	3.0%
Intrafund Charges	\$27,056,389	\$45,752,096	\$41,287,723	\$(4,464,373)	(9.8)%
Cost of Goods Sold	\$2,111	—	—	—	—%
Total Expenditures / Appropriations	\$69,182,337	\$95,519,824	\$95,220,474	\$(299,350)	(0.3)%
Total Reimbursements between Programs		—	\$(3,389,360)	\$(3,389,360)	—%
Other Reimbursements	\$(1,298,714)	\$(776,000)	\$(790,395)	\$(14,395)	1.9%
Total Reimbursements	\$(1,298,714)	\$(776,000)	\$(4,179,755)	\$(3,403,755)	438.6%
Net Financing Uses	\$67,883,623	\$94,743,824	\$91,040,719	\$(3,703,105)	(3.9)%
Revenue					
Intergovernmental Revenues	\$622,187	\$665,557	\$1,333,305	\$667,748	100.3%
Charges for Services	\$66,486,535	\$81,636,551	\$83,261,579	\$1,625,028	2.0%
Miscellaneous Revenues	\$65,359	—	—	—	—%
Total Revenue	\$67,174,081	\$82,302,108	\$84,594,884	\$2,292,776	2.8%
Use of Fund Balance	\$709,542	\$12,441,716	\$6,445,835	\$(5,995,881)	(48.2)%
Positions	153.0	156.0	155.0	(1.0)	(0.6)%

Summary of Changes

The Recommended Budget reflects a \$299,350 (0.3%) decrease in total appropriations, \$3,403,755 (438.6%) increase in reimbursements, \$2,292,776 (2.8%) increase in revenues, and \$5,995,881 (48.2%) decrease in use of fund balance (working capital) from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A decrease in the tonnage delivered to NARS.
- Increases in negotiated personnel costs. The Collections Program is now close to being fully staffed, with the exception of turnovers, to address the mandated SB 1383 program.
- Increased costs for fuel, lubricants, and recycling services.
- An increase in bad debt and costs related to the lifeline rebate program.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to the allocation of costs in a new fund center in this program that was created to support collection services.

The increase in revenues is due to:

- Increases from expected grants for Carl Moyer Infrastructure.
- Increases from Energy Infrastructure Incentives for Zero-Emission Commercial Vehicles (EnergIIZE).
- Increased payments received from Cal Recycle from an increased index for recycling processed internally for the Sacramento County Curbside Collection Program.

Use of Fund Balance reflects a decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Funding for Street Sweeping					
	254,351	—	—	254,351	—
Funding for increased cost of contracted street sweeping. The cost will be funded by retained earnings.					

Kiefer Landfill

Program Overview

Kiefer Landfill is a Class III landfill located in eastern Sacramento County serving the entire County and has an estimated remaining capacity of 65 years. The landfill program provides for the daily operations of Kiefer Landfill, which is open seven days a week. In addition, the program provides funding for the Kiefer Landfill Closure Fund to finance future expenses associated with final closure and post-closure care of the Landfill as mandated by the State of California. The program also provides funding for the Kiefer Wetlands Preserve Trust Fund to finance the maintenance of the Kiefer Wetlands Preserve in perpetuity.

The landfill also includes a renewable energy power plant that utilizes landfill gas collected via an extensive landfill gas collection system to generate approximately 65,000 megawatts-hours of electricity annually supplied to the local grid through a power purchase agreement with the Sacramento Municipal Utilities District. This is enough electricity to power about 8,000 homes.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,986,917	\$6,256,595	\$6,494,277	\$237,682	3.8%
Services & Supplies	\$11,077,417	\$12,871,693	\$12,743,643	\$(128,050)	(1.0)%
Other Charges	\$16,427	\$50,000	\$50,000	—	—%
Improvements	\$20,055	—	—	—	—%
Interfund Charges	\$1,570,620	\$250,000	\$250,000	—	—%
Intrafund Charges	\$8,669,042	\$18,731,845	\$24,999,879	\$6,268,034	33.5%
Cost of Goods Sold	\$309	—	—	—	—%
Total Expenditures / Appropriations	\$26,340,787	\$38,160,133	\$44,537,799	\$6,377,666	16.7%
Other Reimbursements	\$(18,193,387)	\$(20,910,000)	\$(17,268,200)	\$3,641,800	(17.4)%
Total Reimbursements	\$(18,193,387)	\$(20,910,000)	\$(17,268,200)	\$3,641,800	(17.4)%
Net Financing Uses	\$8,147,399	\$17,250,133	\$27,269,599	\$10,019,466	58.1%
Revenue					
Revenue from Use Of Money & Property	\$282,289	\$264,028	\$278,822	\$14,794	5.6%
Intergovernmental Revenues	\$273,254	\$167,732	\$592,616	\$424,884	253.3%
Charges for Services	\$27,182,192	\$24,759,590	\$23,791,590	\$(968,000)	(3.9)%
Miscellaneous Revenues	\$4,752,131	\$3,700,000	\$4,223,250	\$523,250	14.1%
Total Revenue	\$32,489,865	\$28,891,350	\$28,886,278	\$(5,072)	(0.0)%
Use of Fund Balance	\$(24,342,466)	\$(11,641,217)	\$(1,616,679)	\$10,024,538	86.1%
Positions	44.0	44.0	45.0	1.0	2.3%

Summary of Changes

The Recommended Budget reflects a \$6,377,666 (16.7%) increase in total appropriations, \$3,641,800 (17.4%) decrease in reimbursements, \$5,072 (0.0%) decrease in revenues, and \$10,024,538 (83.1%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs.
- A slight decrease in services expected for tonnage of organics processing.
- An increase in intrafund charges due to increases in project costs.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a decrease in tonnage delivered to NARS, which is then transferred to the Kiefer Landfill.

The net decrease in revenues is due to:

- Increases from expected grants for Carl Moyer Infrastructure.
- Increases in Energy Infrastructure Incentives for Zero-Emission Commercial Vehicles (EnerGIIZE).
- Increases in electricity sales.
- Decreases in tipping fees.

Use of Fund Balance reflects an increase in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Reallocating 1.0 FTE Landfill Equipment Operator 1 to 1.0 FTE Landfill Equipment Operator 2 - Kiefer Landfill					
	32,485	—	—	32,485	—
Reallocating 1.0 FTE Landfill Equipment Operator 1 to 1.0 FTE Landfill Equipment Operator 2 at the Kiefer Landfill, which is needed for more technical duties due to the environment and operating functions of the equipment, ensuring safety and efficiency. The reallocation will be funded by working capital.					
DWMR - Reallocating 1.0 FTE WM Assistant Superintendent - KLF to 1.0 FTE WM Operations Supervisor - North Collections					
	(42,350)	—	—	(42,350)	—
Reallocating 1.0 FTE WM Assistant Superintendent at the Kiefer Landfill to 1.0 FTE WM Operations Supervisor at North Collections to supervise Appointment Based Neighborhood Clean Up and illegal dumping services, which have grown significantly. The program requires an additional supervisor to manage added staff.					

North Area Recovery Station (NARS)

Program Overview

North Area Recovery Station (NARS) is a transfer and recovery station in the northern part of the County with a permitted capacity to handle 2,400 tons of solid waste per day. NARS serves as the department's transfer site for residential garbage and green waste material collected from the North Collections service area. Garbage is transferred to Kiefer Landfill, while green waste is transferred to outside vendors for processing. NARS also serves as a transfer and recovery site for commercial waste haulers and noncommercial self-haul customers. The NARS program provides for the daily operations of the transfer station seven days a week.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,647,549	\$6,842,782	\$7,089,849	\$247,067	3.6%
Services & Supplies	\$11,092,888	\$15,145,327	\$16,045,212	\$899,885	5.9%
Other Charges	\$39,265	\$48,500	\$48,500	—	—%
Intrafund Charges	\$21,318,743	\$30,395,701	\$33,772,912	\$3,377,211	11.1%
Cost of Goods Sold	\$(2,420)	—	—	—	—%
Total Expenditures / Appropriations	\$38,096,025	\$52,432,310	\$56,956,473	\$4,524,163	8.6%
Total Reimbursements between Programs		—	—	—	—%
Other Reimbursements	\$(12,450,672)	\$(15,400,000)	\$(13,500,000)	\$1,900,000	(12.3)%
Total Reimbursements	\$(12,450,703)	\$(15,400,000)	\$(13,500,000)	\$1,900,000	(12.3)%
Net Financing Uses	\$25,645,322	\$37,032,310	\$43,456,473	\$6,424,163	17.3%
Revenue					
Revenue from Use Of Money & Property	\$116,516	\$88,749	\$88,749	—	—%
Intergovernmental Revenues	\$83,467	\$77,872	\$144,947	\$67,075	86.1%
Charges for Services	\$22,185,028	\$22,593,089	\$21,513,254	\$(1,079,835)	(4.8)%
Miscellaneous Revenues	\$13,466	\$11,000	\$11,000	—	—%
Total Revenue	\$22,398,477	\$22,770,710	\$21,757,950	\$(1,012,760)	(4.4)%
Use of Fund Balance	\$3,246,845	\$14,261,600	\$21,698,523	\$7,436,923	52.1%
Positions	48.0	48.0	49.0	1.0	2.1%

Summary of Changes

The Recommended Budget reflects a \$4,524,163 (8.6%) increase in total appropriations, \$1,900,000 (12.3%) decrease in reimbursements, \$1,012,760 (4.4%) decrease in revenues, and \$7,436,923 (52.1%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in negotiated personnel costs.
- Increased cost of fuel and lubricants.
- An increase in intrafund charges due to an increase in capital contributions.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a decrease in tonnage delivered to NARS, which is then transferred to the Kiefer Landfill.

The net decrease in revenue is due to a reduction in the volume from tipping movement of collections material directly to Kiefer Landfill and a slight increase from an expected grant for Carl Moyer Infrastructure.

Use of Fund Balance reflects a decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Funding for Capital Leases	194,420	—	—	194,420	—

Funding for increased leasing of equipment and loan servicing costs due to the need for additional equipment and construction at the North Area Recovery Station. Ongoing costs will be funded by the enterprise fund.

Solid Waste Commercial Program

Budget Unit Functions & Responsibilities

The **Solid Waste Commercial Program** provides regulatory oversight over the unincorporated County's commercial waste hauler franchises and commercial waste generators (businesses, multi-family properties, and other commercial entities). This includes outreach and education regarding solid waste requirements for waste generators, conducting waste audits and site visits to promote compliance with State recycling mandates, and enforcement of the County's solid waste code with non-compliant commercial waste haulers and generators. The program also includes management and funding for nuisance abatement activities, including servicing of public litter containers, litter collection, homeless camp clean-ups, and commercial area illegal dumping pickup. Additionally, the Commercial Program oversees the solid waste requirements for special events in the unincorporated areas of the County. The Commercial Program provides funding for the mandated edible food recovery program that supports local food recovery organizations by requiring large food generators to recover as much surplus edible food as possible. Additionally, the Commercial Program provides funding for the Solid Waste Lifeline Rebate Program managed by the Department of Finance, Consolidated Utility Billing Services (CUBS) to provide rate relief to qualifying low-income solid waste ratepayers.

Goals

- Implement universal recycling at businesses that generate four cubic yards or less of solid waste.
- Further enhance the Commercial Audit Program by streamlining processes and increasing efficiencies to maintain compliance for commercial generators and develop new outreach materials – such as a Commercial Service Guide, how-to videos, special events brochure, model case studies, etc. – to continue generator engagement and behavior change.
- Work with Environmental Management Department and Regional Parks to establish solid waste permit requirements for special events while including recommendations on how events can be organized to account for solid waste diversion.

Accomplishments

- Achieved nearly full compliance with Assembly Bill (AB) 341 & AB 1826 (organic waste recycling) for both business and multi-family generators.
- Developed audit program protocols and processes and began implementation of Senate Bill (SB) 1383 (organic waste reduction) related inspections of business and multifamily generators.
- Increased coordination efforts with various County departments to implement an efficient homeless encampment cleanup program.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Commercial Program	\$6,094,864	\$6,652,237	\$5,884,478	\$(767,759)	(11.5)%
Total Expenditures / Appropriations	\$6,094,864	\$6,652,237	\$5,884,478	\$(767,759)	(11.5)%
Total Reimbursements	\$(1,000,000)	\$(1,000,000)	—	\$1,000,000	(100.0)%
Net Financing Uses	\$5,094,864	\$5,652,237	\$5,884,478	\$232,241	4.1%
Total Revenue	\$4,851,024	\$4,801,000	\$4,816,455	\$15,455	0.3%
Use of Fund Balance	\$243,840	\$851,237	\$1,068,023	\$216,786	25.5%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	\$64,992	—	\$(64,992)	(100.0)%
Services & Supplies	\$2,203,995	\$4,462,983	\$4,567,949	\$104,966	2.4%
Other Charges	\$2,551,891	—	—	—	—%
Interfund Charges	\$1,338,978	\$2,124,262	\$1,316,529	\$(807,733)	(38.0)%
Total Expenditures / Appropriations	\$6,094,864	\$6,652,237	\$5,884,478	\$(767,759)	(11.5)%
Other Reimbursements	\$(1,000,000)	\$(1,000,000)	—	\$1,000,000	(100.0)%
Total Reimbursements	\$(1,000,000)	\$(1,000,000)	—	\$1,000,000	(100.0)%
Net Financing Uses	\$5,094,864	\$5,652,237	\$5,884,478	\$232,241	4.1%
Revenue					
Licenses, Permits & Franchises	\$4,559,685	\$4,500,000	\$4,600,000	\$100,000	2.2%
Fines, Forfeitures & Penalties	\$66,094	\$41,000	\$41,000	—	—%
Revenue from Use Of Money & Property	\$40,295	—	—	—	—%
Miscellaneous Revenues	\$184,950	\$260,000	\$175,455	\$(84,545)	(32.5)%
Total Revenue	\$4,851,024	\$4,801,000	\$4,816,455	\$15,455	0.3%
Use of Fund Balance	\$243,840	\$851,237	\$1,068,023	\$216,786	25.5%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	—	\$4,694,491	\$4,694,491	—%
Reserve Release	\$851,237	—	\$(851,237)	(100.0)%
Provision for Reserve	—	\$(3,626,468)	\$(3,626,468)	—%
Use of Fund Balance	\$851,237	\$1,068,023	\$216,786	25.5%

Summary of Changes

The Recommended Budget reflects a \$767,759 (11.5%) decrease in total appropriations, \$1,000,000 (100.0%) decrease in reimbursements, \$15,455 (0.3%) increase in revenues, and \$216,786 (25.5%) increase in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is primarily due to:

- Decreases in costs related to a shift in support for homeless and neighborhood clean-up programs out of Waste Management and into the Department of Homeless Services & Housing and Code Enforcement.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to the shifting of the General Fund contribution for homeless encampment debris removal to the Department of Homeless Services and Housing and Code Enforcement.

The increase in revenues is due to an increase in franchise fees.

Reserve changes from the prior year Adopted Budget are detailed below:

- The Commercial Programs reserve has increased \$3,626,468 due to a correction needed to bring the unreserved balance into alignment with special revenue fund requirements. When this fund was converted from the Solid Waste Authority the unneeded fund balance was not properly transferred to reserves.

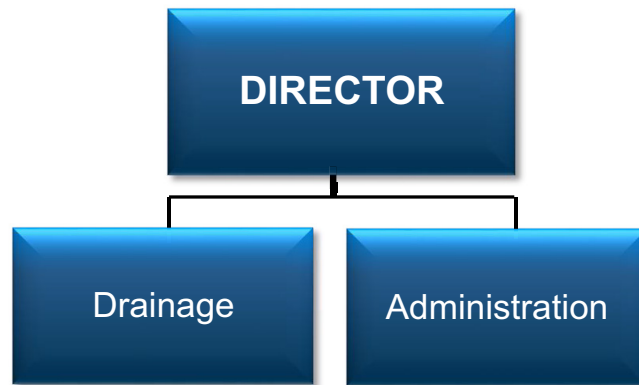
Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Commercial Program	606,134	—	—	606,134	—

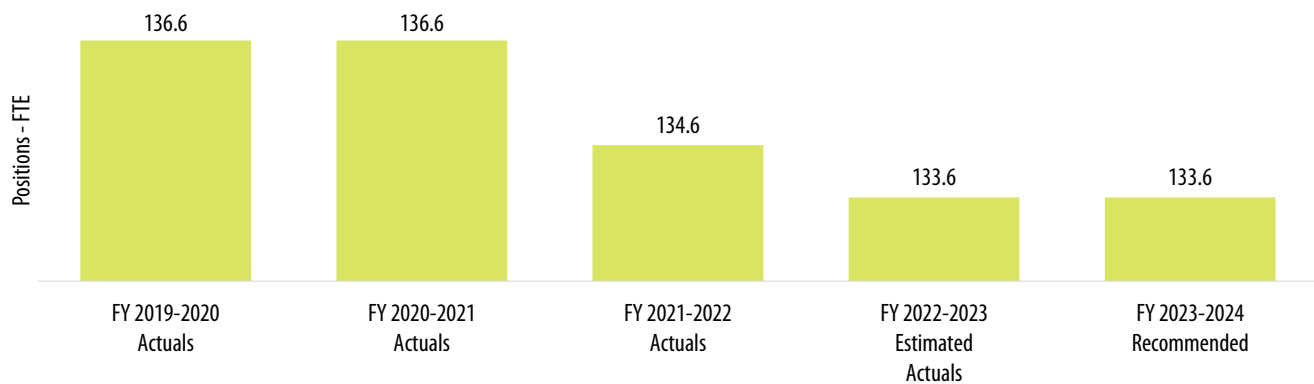
Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Funding for Environmental Services - Commercial Program					
	80,000	—	—	80,000	—
Increased costs from multi-family tenants using household hazardous waste services. Ongoing costs will be funded by franchise fees.					
DWMR - Regional Edible Food Recovery Program - Reimbursements					
	526,134	—	—	526,134	—
This represents the DWMR portion of funding to implement a regional edible food recovery program in order to comply with Senate Bill (SB) 1383 mandates. Costs will be funded from the Commercial Program franchise fees. This request is contingent on approval of a linked growth request in the Department of Health Services, Division of Public Health budget (BU 7200000).					

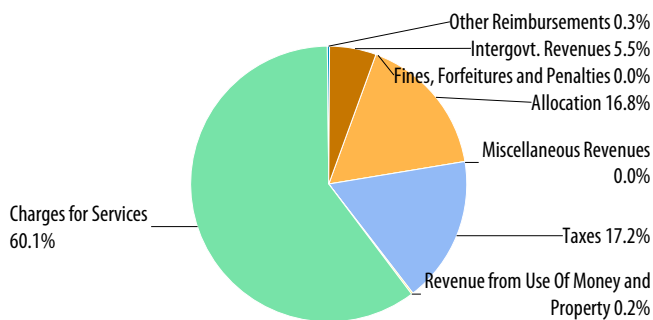
Water Resources
Department Structure
Michael L. Peterson, Director



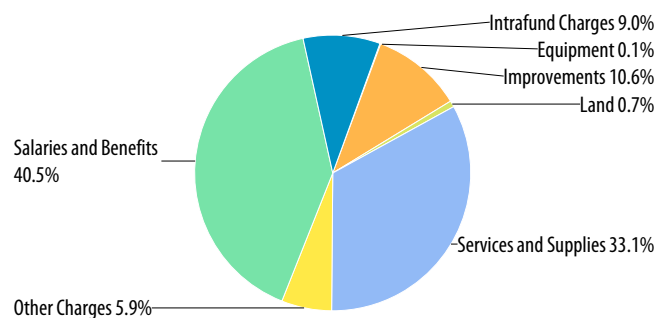
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Water Resources** (DWR) reduces the potential for flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County. DWR includes the following programs:

- Stormwater Utility (SWU)) – Unincorporated Area
- Water Resources Finance and Administration

Goals

- Protect, maintain, and enhance public health, safety, and general welfare, by meeting the present and future stormwater needs of the community.
- Assist County Departments with meeting the requirements of the National Pollutant Discharge Elimination System (NPDES) municipal stormwater permit.
- Provide a high level of flood preparedness to the residents of the unincorporated area of Sacramento County.

Accomplishments

- Completed the following drainage improvement projects: Lasuen Drive/Becerra Way Storm Drain Improvement, Llano Lane Storm Drain Improvement, miscellaneous Job Order Contract rehabilitation projects, North Vineyard Station Open Space Preserve Trail & Landscaping – Elder Creek Phase 1B Improvement, and Vineyard Springs Basin at Laguna Creek (Southgate Soccer Basin).
- Provided support during the December/January storm events. Received over 650 service request calls and staffed the Sacramento County Emergency Operations Center (EOC) 24 hours/day, in addition to providing field support. Over 90 Drainage Division staff members were involved in the EOC and storm response efforts from December 27th, 2022 – January 15th, 2023.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Stormwater Utility - Unincorporated Area	\$30,109,518	\$40,203,936	\$40,015,332	\$(188,604)	(0.5)%
Water Resources Administration	\$16,791,119	\$10,282,709	\$11,027,300	\$744,591	7.2%
Total Expenditures / Appropriations	\$46,900,636	\$50,486,645	\$51,042,632	\$555,987	1.1%
Total Reimbursements	\$(12,196,057)	\$(4,527,600)	\$(4,722,400)	\$(194,800)	4.3%
Net Financing Uses	\$34,704,579	\$45,959,045	\$46,320,232	\$361,187	0.8%
Total Revenue	\$33,959,803	\$36,668,577	\$38,505,900	\$1,837,323	5.0%
Use of Fund Balance	\$744,777	\$9,290,468	\$7,814,332	\$(1,476,136)	(15.9)%
Positions	134.6	133.6	133.6	—	—%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$16,928,027	\$19,847,245	\$20,693,000	\$845,755	4.3%
Services & Supplies	\$13,156,171	\$16,056,200	\$16,901,132	\$844,932	5.3%
Other Charges	\$1,284,947	\$4,106,000	\$3,002,200	\$(1,103,800)	(26.9)%
Land	\$78,053	\$999,200	\$375,000	\$(624,200)	(62.5)%
Improvements	\$3,301,236	\$5,040,500	\$5,424,900	\$384,400	7.6%
Equipment	\$19,926	\$93,000	\$48,500	\$(44,500)	(47.8)%
Intrafund Charges	\$12,132,277	\$4,344,500	\$4,597,900	\$253,400	5.8%
Total Expenditures / Appropriations	\$46,900,636	\$50,486,645	\$51,042,632	\$555,987	1.1%
Intrafund Reimbursements Between Programs	\$(3,745,524)	\$(4,344,500)	\$(4,597,900)	\$(253,400)	5.8%
Other Reimbursements	\$(8,450,533)	\$(183,100)	\$(124,500)	\$58,600	(32.0)%
Total Reimbursements	\$(12,196,057)	\$(4,527,600)	\$(4,722,400)	\$(194,800)	4.3%
Net Financing Uses	\$34,704,579	\$45,959,045	\$46,320,232	\$361,187	0.8%
Revenue					
Taxes	\$7,674,884	\$7,339,900	\$7,973,400	\$633,500	8.6%
Fines, Forfeitures & Penalties	\$2,315	\$1,700	\$1,700	—	—%
Revenue from Use Of Money & Property	\$124,204	\$80,000	\$80,000	—	—%
Intergovernmental Revenues	\$957,234	\$3,092,645	\$2,531,800	\$(560,845)	(18.1)%
Charges for Services	\$24,893,117	\$26,074,332	\$27,914,000	\$1,839,668	7.1%
Miscellaneous Revenues	\$308,049	\$80,000	\$5,000	\$(75,000)	(93.8)%
Total Revenue	\$33,959,803	\$36,668,577	\$38,505,900	\$1,837,323	5.0%
Use of Fund Balance	\$744,777	\$9,290,468	\$7,814,332	\$(1,476,136)	(15.9)%
Positions	134.6	133.6	133.6	—	—%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$8,167,235	\$6,730,988	\$(1,436,247)	(17.6)%
Reserve Release	\$1,147,951	\$1,083,344	\$(64,607)	(5.6)%
Provision for Reserve	\$(24,718)	—	\$24,718	(100.0)%
Use of Fund Balance	\$9,290,468	\$7,814,332	\$(1,476,136)	(15.9)%

Summary of Changes

The Recommended Budget reflects a \$555,987 (1.1%) increase in total appropriations, \$194,800 (4.3%) increase in reimbursements, \$1,837,323 (5.0%) increase in revenues, and \$1,476,136 (15.9%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Increases in negotiated labor agreements.
- An increase in allocated costs from the Department of Personnel Services and Department of Technology.
- An increase in Water Resources Administration reimbursable costs.
- A decrease from Home Elevation Project delays and to DWR's portion of the County Wide Cost Plan allocation.
- A decrease to Capital Project Improvements primarily due to the anticipated completion of the land acquisition and demolition of property at 6550 Dry Creek Road (Clear site by October 2023).
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to higher costs in the Water Resources Administration budget, which results in increased reimbursement from Stormwater Utility.

The net increase in revenues is due to:

- An increase from Community Facilities bond funding for the Capital Improvement project - D49 Metro Air Park station phase 2 improvements project.
- An increase due to a conservative 5% increase of Secured Property Tax revenue.
- An increase due to higher administrative reimbursable costs, which results in increased revenue from the Water Enterprise.
- An increase of internal labor charges to Zone 11 and other County agencies.
- An increase due to a 0.5% increase to SWU Fees collected from customers, calculated per historical actuals and the steady rate of customer growth.
- A decrease primarily from FEMA for Home Elevation grants, which is due to delays in home elevation projects.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Reserve changes from the prior year Adopted Budget are detailed below:

- Water Resources reserve has decreased \$1,083,344.

Summary of Recommended Growth by Program

Program	Total			Net Cost	FTE
	Expenditures	Reimbursements	Revenue		
Stormwater Utility - Unincorporated Area	178,700	—	178,700	—	—
Water Resources Administration	161,400	—	161,400	—	—

Stormwater Utility - Unincorporated Area

Program Overview

Stormwater Utility (SWU) – Unincorporated Area was formed on July 1, 1995, for the purpose of minimizing flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County. The program is funded with SWU fees, ad valorem tax proceeds, interest income, and various other revenues. Functions performed by the SWU include managing flood preparedness activities including planning, public information, and sandbag storage and distribution; designing and monitoring the construction of major and minor remedial flood control and drainage facility improvements that benefit the SWU; maintaining and operating storm drainage and flood control facilities, including channels, ditches, pipelines, basins, pump stations, and levee systems; conducting engineering studies to develop long range strategies and plans to limit potential loss of life and property damage due to flooding; managing the urban Stormwater Quality Program to evaluate the impacts of existing storm water runoff on receiving waters and to reduce the pollutants in urban storm water runoff in the Sacramento County area to the maximum extent practicable in compliance with the State National Pollution Discharge Elimination System permit issued to the County.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$13,473,141	\$15,839,236	\$16,451,000	\$611,764	3.9%
Services & Supplies	\$8,311,843	\$10,088,400	\$10,229,732	\$141,332	1.4%
Other Charges	\$1,179,796	\$3,799,100	\$2,888,300	\$(910,800)	(24.0)%
Land	\$78,053	\$999,200	\$375,000	\$(624,200)	(62.5)%
Improvements	\$3,301,236	\$5,040,500	\$5,424,900	\$384,400	7.6%
Equipment	\$19,926	\$93,000	\$48,500	\$(44,500)	(47.8)%
Intrafund Charges	\$3,745,524	\$4,344,500	\$4,597,900	\$253,400	5.8%
Total Expenditures / Appropriations	\$30,109,518	\$40,203,936	\$40,015,332	\$(188,604)	(0.5)%
Other Reimbursements	\$(63,780)	\$(47,700)	\$(57,000)	\$(9,300)	19.5%
Total Reimbursements	\$(63,780)	\$(47,700)	\$(57,000)	\$(9,300)	19.5%
Net Financing Uses	\$30,045,737	\$40,156,236	\$39,958,332	\$(197,904)	(0.5)%
Revenue					
Taxes	\$7,674,884	\$7,339,900	\$7,973,400	\$633,500	8.6%
Fines, Forfeitures & Penalties	\$2,315	\$1,700	\$1,700	—	—%
Revenue from Use Of Money & Property	\$123,000	\$80,000	\$80,000	—	—%
Intergovernmental Revenues	\$933,628	\$3,073,268	\$2,531,800	\$(541,468)	(17.6)%
Charges for Services	\$20,234,366	\$20,290,900	\$21,552,100	\$1,261,200	6.2%
Miscellaneous Revenues	\$308,049	\$80,000	\$5,000	\$(75,000)	(93.8)%
Total Revenue	\$29,276,243	\$30,865,768	\$32,144,000	\$1,278,232	4.1%
Use of Fund Balance	\$769,495	\$9,290,468	\$7,814,332	\$(1,476,136)	(15.9)%
Positions	108.6	107.6	107.6	—	—%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$8,142,517	\$6,730,988	\$(1,411,529)	(17.3)%
Reserve Release	\$1,147,951	\$1,083,344	\$(64,607)	(5.6)%
Use of Fund Balance	\$9,290,468	\$7,814,332	\$(1,476,136)	(15.9)%

Summary of Changes

The Recommended Budget reflects a \$188,604 (0.5%) decrease in total appropriations, \$9,300 (19.5%) increase in reimbursements, \$1,278,232 (4.1%) increase in revenues, and \$1,476,136 (15.9%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A decrease from Home Elevation Project delays.
- A decrease due to Capital Project Improvements primarily due to the anticipated completion of the land acquisition and demolition of property at 6550 Dry Creek Road (Clear site by October 2023).
- An increase in negotiated labor agreements.
- An increase in Water Resources Administration reimbursable costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to more Metro Air Park Services Tax transfer requested due to rising groundwater pumping and other maintenance costs.

The increase in revenues is due to:

- An increase from Community Facilities bond funding for the Metro Air Park Station Phase 2 improvements project.
- An increase due to a conservative 5% increase of Secured Property Tax revenue.
- An increase of internal labor charges to Zone 11 and other County agencies.
- An increase due to a 0.5% increase to SWU Fees collected from customers, calculated per historical actuals and the steady rate of customer growth.
- A decrease primarily from FEMA for Home Elevation grants, which is due to delays in home elevation projects.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR SWU - Add - Overtime Hours					
	153,000	—	153,000	—	—
Addition of 1,800 hours of overtime for Drainage Planning and Development staff to review an influx of developer project plans. This is funded by an estimated increase in property tax revenue.					
DWR SWU - Add One Heavy Equipment - Class 233					
	25,700	—	25,700	—	—
Addition of equipment class 233 - Trailer for Vibratory Roller Under 20,000 lbs. The total one-time acquisition costs and ongoing rental charges are fully funded by Utility Services Charges/Other.					

Water Resources Administration

Program Overview

Water Resources Administration provides fiscal, accounting, information technology, personnel, safety and administrative support to the Stormwater Utility Program and the Sacramento County Water Agency.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,454,887	\$4,008,009	\$4,242,000	\$233,991	5.8%
Services & Supplies	\$4,844,328	\$5,967,800	\$6,671,400	\$703,600	11.8%
Other Charges	\$105,151	\$306,900	\$113,900	\$(193,000)	(62.9)%
Intrafund Charges	\$8,386,753	—	—	—	—%
Total Expenditures / Appropriations	\$16,791,119	\$10,282,709	\$11,027,300	\$744,591	7.2%
Total Reimbursements between Programs		\$(4,344,500)	\$(4,597,900)	\$(253,400)	5.8%
Other Reimbursements	\$(8,386,753)	\$(135,400)	\$(67,500)	\$67,900	(50.1)%
Total Reimbursements	\$(12,132,277)	\$(4,479,900)	\$(4,665,400)	\$(185,500)	4.1%
Net Financing Uses	\$4,658,842	\$5,802,809	\$6,361,900	\$559,091	9.6%
Revenue					
Revenue from Use Of Money & Property	\$1,204	—	—	—	—%
Intergovernmental Revenues	\$23,605	\$19,377	—	\$(19,377)	(100.0)%
Charges for Services	\$4,658,750	\$5,783,432	\$6,361,900	\$578,468	10.0%
Total Revenue	\$4,683,560	\$5,802,809	\$6,361,900	\$559,091	9.6%
Use of Fund Balance	\$(24,718)	—	—	—	—%
Positions	26.0	26.0	26.0	—	—%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$24,718	—	\$(24,718)	(100.0)%
Provision for Reserve	\$(24,718)	—	\$24,718	(100.0)%
Use of Fund Balance	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$744,591 (7.2%) increase in total appropriations, \$185,500 (4.1%) increase in reimbursements, and \$559,091 (9.6%) increase in revenues from the prior year Adopted Budget.

The net increase in total appropriations, reimbursements, and revenues is due to:

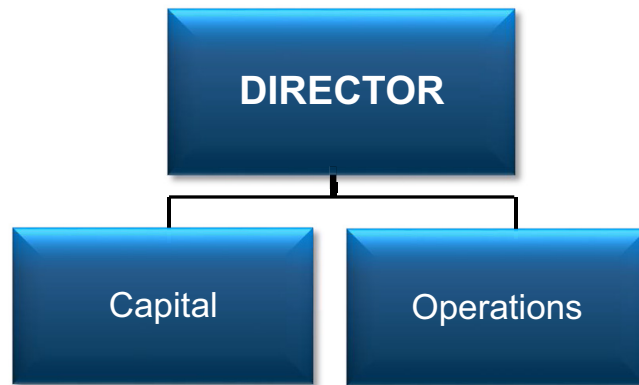
- Increased administrative costs charged to and paid for by other Department of Water Resources and Water Agency programs.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

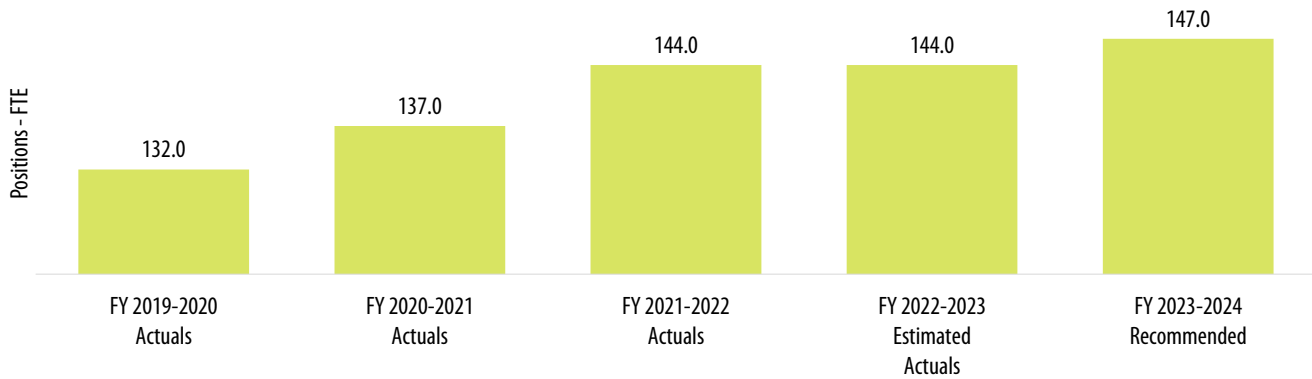
	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR - One new DTech embedded staff member	161,400	—	161,400	—	—

Add one embedded DTech staff member (Info Tech Business Systems Analyst Lv 2). DWR is requesting a new embedded DTech position to help with use of systems such as Accela, Nexgen, GIS, FileNet, CUBS, 311, SharePoint, and upcoming 365 products. This position is funded by DWR Finance and Administration reimbursement from DWR operating funds. This request is contingent upon approval of a linked growth request in the Department of Technology budget (BU7600000).

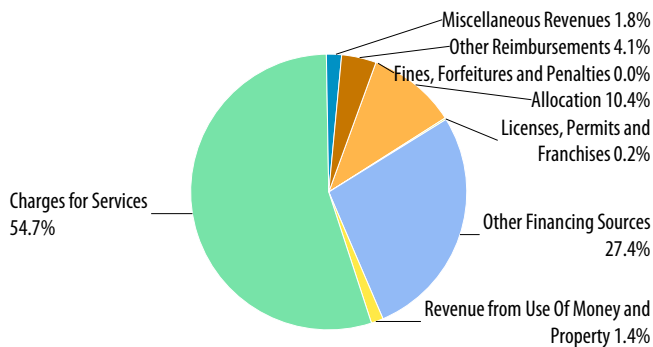
Water Agency Enterprise
Department Structure
Michael L. Peterson, Director



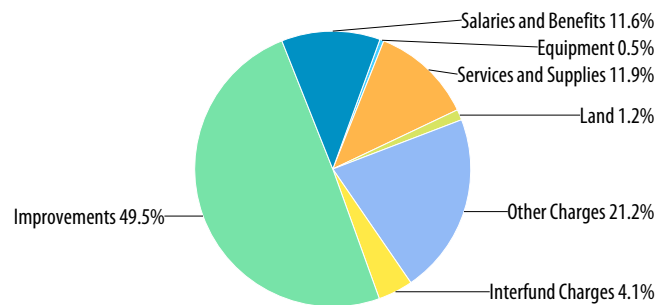
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency (SCWA)** provides a reliable supply of clean, safe water through its various service areas including a conjunctive use program that utilizes a combination of surface water and groundwater sources for nearly 200,000 residents located in urbanized areas of central Sacramento County and in portions of the cities of Rancho Cordova and Elk Grove. Promoting the safe and efficient use of the water system, the SCWA continues to meet increasingly stringent regulatory requirements for drinking water quality and environmental protection in a service area covering a 120+ square mile region. Operating as an enterprise fund, the SCWA Water Supply Division is financially self-supporting with expenses paid for by revenue generated from developer fees and water sales to both commercial and residential customers. SCWA's functions include; planning, developing, operating and maintaining water facilities and infrastructure necessary to treat and deliver water to both retail and wholesale customers.

The SCWA and County have provided staff, administration, and partial funding for the Sacramento Central Groundwater Authority (a Joint Powers Authority), which is responsible for maintaining the long-term sustainable yield of the Central Sacramento County Groundwater Basin; devising and implementing strategies to safeguard groundwater quality; and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region. In FY 2022-23, SCWA transitioned out of its role of providing staff, administration, and partial funding to the Authority, as the Sacramento Central Groundwater Authority pursued its own staff and administration funded by members and grants.

Water Enterprise includes the following programs:

- Zone 40 Capital Development
- Zone 41 Maintenance and Operations
- Zone 50 Capital Development

Goals

- Provide funding and oversight for the construction of major Water Supply Facilities, and ensure urban development is consistent with approved Water Supply Master Plans, the County General Plan and the County water system improvement standards and construction specifications.
- Maintain sufficient infrastructure including wells, treatment facilities, transmission facilities and distribution facilities to meet water quality and delivery needs.
- Meet or exceed the Water Forum Goals and Water Supply Master Plan goals for efficient water use.

Accomplishments

- Completed construction of the following water supply improvement projects: North Douglas tank pressurization stabilization valves; Lakeside Groundwater Treatment Plant tank and filter recoating; Waterman Water Treatment Plan Rehabilitation; Calvine Meadows Groundwater Treatment Plant pavement repair and sealing; four major new water transmission main pipe projects; Phase 2A Arden Service Area Pipe and Meter Installation Project; Phase 2B Arden Service Area Pipe and Meter Installation Project; Drilled Big Horn Well #7; ten groundwater well rehabilitations; and vibration equipment installation at the Vineyard Surface Water Treatment Facility.

- Completed the following maintenance and operations projects: The flushing program for Mather Housing using a unique technology to better scour the pipelines and greatly reduce water used during the flushing program; and Phase 1 and initiated Phase 2 of the Aquifer Storage and Recovery (ASR) Project.
- Completed development of a Water Supply Portfolio Analysis Tool.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Zone 40 Capital Development	\$46,284,792	\$90,974,293	\$68,029,931	\$(22,944,362)	(25.2)%
Zone 41 Maintenance and Operations	\$55,152,049	\$114,562,838	\$112,076,324	\$(2,486,514)	(2.2)%
Zone 50 Capital Development	\$1,823,965	\$2,598,900	\$2,431,000	\$(167,900)	(6.5)%
Total Expenditures / Appropriations	\$103,260,806	\$208,136,031	\$182,537,255	\$(25,598,776)	(12.3)%
Total Reimbursements	\$(9,939,258)	\$(8,200,000)	\$(7,405,000)	\$795,000	(9.7)%
Net Financing Uses	\$93,321,548	\$199,936,031	\$175,132,255	\$(24,803,776)	(12.4)%
Total Revenue	\$110,989,095	\$131,789,708	\$156,112,557	\$24,322,849	18.5%
Use of Fund Balance	\$(17,667,547)	\$68,146,323	\$19,019,698	\$(49,126,625)	(72.1)%
Positions	144.0	144.0	147.0	3.0	2.1%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$15,518,845	\$19,451,423	\$21,114,007	\$1,662,584	8.5%
Services & Supplies	\$14,185,017	\$19,243,400	\$21,742,258	\$2,498,858	13.0%
Other Charges	\$34,876,920	\$39,477,100	\$38,772,700	\$(704,400)	(1.8)%
Land	\$35,014	\$300,000	\$2,272,000	\$1,972,000	657.3%
Improvements	\$28,425,783	\$119,967,308	\$90,302,290	\$(29,665,018)	(24.7)%
Equipment	\$279,969	\$1,361,400	\$861,500	\$(499,900)	(36.7)%
Interfund Charges	\$9,939,258	\$8,335,400	\$7,472,500	\$(862,900)	(10.4)%
Total Expenditures / Appropriations	\$103,260,806	\$208,136,031	\$182,537,255	\$(25,598,776)	(12.3)%
Other Reimbursements	\$(9,939,258)	\$(8,200,000)	\$(7,405,000)	\$795,000	(9.7)%
Total Reimbursements	\$(9,939,258)	\$(8,200,000)	\$(7,405,000)	\$795,000	(9.7)%
Net Financing Uses	\$93,321,548	\$199,936,031	\$175,132,255	\$(24,803,776)	(12.4)%
Revenue					
Licenses, Permits & Franchises	\$636,113	\$357,200	\$357,200	—	—%
Fines, Forfeitures & Penalties	\$31,357	\$20,400	\$25,000	\$4,600	22.5%
Revenue from Use Of Money & Property	\$1,897,107	\$2,367,900	\$2,561,977	\$194,077	8.2%
Intergovernmental Revenues	\$243,734	\$40,747,508	—	\$(40,747,508)	(100.0)%
Charges for Services	\$103,350,438	\$85,054,200	\$99,925,880	\$14,871,680	17.5%
Miscellaneous Revenues	\$4,828,521	\$3,242,500	\$3,242,500	—	—%
Other Financing Sources	\$1,825	—	\$50,000,000	\$50,000,000	—%
Total Revenue	\$110,989,095	\$131,789,708	\$156,112,557	\$24,322,849	18.5%
Use of Fund Balance	\$(17,667,547)	\$68,146,323	\$19,019,698	\$(49,126,625)	(72.1)%
Positions	144.0	144.0	147.0	3.0	2.1%

Summary of Changes

The Recommended Budget reflects a \$25,598,776 (12.3%) decrease in total appropriations, \$795,000 (9.7%) decrease in reimbursements, \$24,322,849 (18.5%) increase in revenue, and \$49,126,625 (72.1%) decrease in use of fund balance (working capital) from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Project timeline shifts detailed in the individual program sections.
- An increase in negotiated labor agreements, partially offset by higher anticipated capitalization of labor costs.
- An increase in multiple professional services contracts due to normal operational requirements.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net decrease in reimbursements is due to:

- A decrease from the last installment repayment of inter-fund loan to Zone 41.
- An increase in the inter-fund loan from Zone 40 to cover the non-Arden Service Area pipe/meter project Capital Improvement projects in Zone 41.

The net increase in revenues is due to:

- An increase in use of 2022A bond proceeds for the Arden Services Area project.
- An increase in estimated development fee revenues.
- A decrease in the WIFIA reimbursement due to the delaying the loan draw-downs and using the 2022A bonds proceeds to fund the Arden Service Area project.
- A decrease from the purchase of Metro Air Park water rights.

Use of Fund Balance reflects a decrease in working capital.

Position counts have increased by 3.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended net Base decrease.
- 4.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Zone 41 Maintenance and Operations	985,260	—	—	985,260	4.0

Zone 40 Capital Development

Program Overview

Zone 40 Capital Development was created by the Water Agency Board of Directors on May 14, 1985 pursuant to Resolution No. 663 to fund the planning, design, and construction of major water supply facilities that benefit the Zone. Zone 40 revenue is provided from water development fees collected at the time of development and from Special User Fees included in bi-monthly water customer utility charges.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,515,515	\$2,144,961	\$2,568,571	\$423,610	19.7%
Services & Supplies	\$598,691	\$1,718,800	\$1,046,970	\$(671,830)	(39.1)%
Other Charges	\$24,182,125	\$26,488,400	\$25,549,700	\$(938,700)	(3.5)%
Land	\$35,014	\$300,000	\$2,272,000	\$1,972,000	657.3%
Improvements	\$10,623,389	\$53,302,132	\$29,167,690	\$(24,134,442)	(45.3)%
Equipment	—	\$20,000	\$20,000	—	—%
Interfund Charges	\$9,330,058	\$7,000,000	\$7,405,000	\$405,000	5.8%
Total Expenditures / Appropriations	\$46,284,792	\$90,974,293	\$68,029,931	\$(22,944,362)	(25.2)%
Other Reimbursements	\$(609,200)	\$(8,200,000)	—	\$8,200,000	(100.0)%
Total Reimbursements	\$(609,200)	\$(8,200,000)	—	\$8,200,000	(100.0)%
Net Financing Uses	\$45,675,592	\$82,774,293	\$68,029,931	\$(14,744,362)	(17.8)%
Revenue					
Licenses, Permits & Franchises	\$3,305	—	—	—	—%
Fines, Forfeitures & Penalties	\$31,357	\$20,400	\$25,000	\$4,600	22.5%
Revenue from Use Of Money & Property	\$1,730,961	\$1,524,600	\$1,241,977	\$(282,623)	(18.5)%
Intergovernmental Revenues	\$9,015	\$739,844	—	\$(739,844)	(100.0)%
Charges for Services	\$65,647,634	\$45,203,100	\$55,982,800	\$10,779,700	23.8%
Miscellaneous Revenues	\$2,000,981	\$1,898,000	\$1,898,000	—	—%
Other Financing Sources	\$1,825	—	—	—	—%
Total Revenue	\$69,425,078	\$49,385,944	\$59,147,777	\$9,761,833	19.8%
Use of Fund Balance	\$(23,749,487)	\$33,388,349	\$8,882,154	\$(24,506,195)	(73.4)%
Positions	25.0	25.0	28.0	3.0	12.0%

Summary of Changes

The Recommended Budget reflects a \$22,944,362 (25.2%) decrease in total appropriations, \$8,200,000 (100.0%) decrease in reimbursements, \$9,761,833 (19.8%) increase in revenues, and \$24,506,195 (73.4%) decrease in use of working capital from the Approved Recommended Budget.

The net increase in total appropriations is due to:

- Increased costs related to the Laguna Tank and Boosters/New Recycled Water Phase 2, Big Horn Groundwater Treatment Plant Phase 2 – Elk Grove Auto Mall Well, and the Seismic Retrofit of Mather Housing.
- Decreased costs due to project delays for the Franklin Boulevard Water Treatment Storage and Booster Pump Facility Phase 1 Project, the Poppy Ridge Treatment Plant Project, the North Service Area Terminal Tank and Booster Station Phase 1 Project, and the Aquifer Storage and Recovery (ASR) Pilot Wells on Vineyard Surface Water Treatment Plant project.
- A decrease in anticipated Engineering Services costs for the ASR Well Study Phase 2 due to phase progression.

The decrease in reimbursements is due to a decrease from the last installment repayment of inter-fund loan to Zone 41.

The net increase in revenues is due to:

- An increase in estimated development fees (cash and credit).
- A decrease in grant funding anticipated to receive in FY 2022-23 for the Power Inn Road – Calvine to Geneva Pointe Transmission Main Capital Project.
- A decrease in interest income due to expected higher capital spending which will result in a decrease in cash receipts.

Use of Fund Balance reflects a decrease in working capital.

Zone 41 Maintenance and Operations

Program Overview

Zone 41 Maintenance and Operations was created by the Water Agency Board of Directors on June 13, 2000 pursuant to Resolution WA-2397, and constituted a reorganization of the Sacramento County Water Maintenance District. Zone 41 funds the operation and maintenance of a public drinking water system that includes water production, treatment, storage and distribution facilities, pursuant to permits issued by the California Department of Health Services. Revenue to fund Zone 41 activities is provided by utility charges, connection permit fees, construction water permits, and grants-all of which fund Water Supply Capital Facilities Design and Water Supply Facilities Operations and Administration.

Zone 41 also provides wholesale water supply to the Elk Grove Water Service pursuant to the First Amended And Restated Master Water Agreement Between Sacramento County Water Agency And Florin Resources Conservation District/Elk Grove Water Service, June 28, 2002.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$14,003,329	\$17,306,462	\$18,545,436	\$1,238,974	7.2%
Services & Supplies	\$13,586,296	\$17,483,000	\$20,653,688	\$3,170,688	18.1%
Other Charges	\$10,672,962	\$12,966,800	\$13,201,100	\$234,300	1.8%
Improvements	\$16,609,493	\$65,465,176	\$58,834,600	\$(6,630,576)	(10.1)%
Equipment	\$279,969	\$1,341,400	\$841,500	\$(499,900)	(37.3)%
Total Expenditures / Appropriations	\$55,152,049	\$114,562,838	\$112,076,324	\$(2,486,514)	(2.2)%
Other Reimbursements	\$(8,130,058)	—	\$(7,405,000)	\$(7,405,000)	—%
Total Reimbursements	\$(8,130,058)	—	\$(7,405,000)	\$(7,405,000)	—%
Net Financing Uses	\$47,021,991	\$114,562,838	\$104,671,324	\$(9,891,514)	(8.6)%
Revenue					
Licenses, Permits & Franchises	\$632,808	\$357,200	\$357,200	—	—%
Revenue from Use Of Money & Property	\$160,669	\$838,300	\$1,315,000	\$476,700	56.9%
Intergovernmental Revenues	\$234,719	\$40,007,664	—	\$(40,007,664)	(100.0)%
Charges for Services	\$37,242,542	\$38,621,100	\$40,863,080	\$2,241,980	5.8%
Miscellaneous Revenues	\$2,827,540	\$1,344,500	\$1,344,500	—	—%
Other Financing Sources	—	—	\$50,000,000	\$50,000,000	—%
Total Revenue	\$41,098,278	\$81,168,764	\$93,879,780	\$12,711,016	15.7%
Use of Fund Balance	\$5,923,713	\$33,394,074	\$10,791,544	\$(22,602,530)	(67.7)%
Positions	119.0	119.0	119.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,486,514 (2.2%) decrease in total appropriations, \$7,405,000 (new) increase in reimbursements, \$12,711,016 (15.7%) increase in revenue, and \$22,602,530 (67.7%) decrease in use of fund balance (working capital) from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A decrease in capital costs for phase progression of the Arden Service Area Pipe/Meter Project.
- A one-time purchase of vehicles in the prior year.
- An increase in salaries and benefits resulting from negotiated labor agreements, partially offset by the deletion of 1.0 FTE Office Assistant position.
- Increases in multiple professional services contracts due to normal operational requirements.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to an increase in the inter-fund loan from Zone 40 to cover the non-Arden Service Area pipe/meter project.

The net increase in revenues is primarily due to:

- An increase in use of 2022A bond proceeds for the Arden Services Area project.
- An increase in estimated development fees (cash and credit).
- An increase in estimated interest income in related to the 2022A Bond in Restricted cash account.
- A decrease in the WIFIA reimbursement due to the delaying the loan draw-downs and using the 2022A bonds proceeds to fund the Arden Service Area project.

Use of Fund Balance reflects a decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR - Add - 1.0 FTE - Senior Water Treatment Operator - Zone 41 Operations					
	147,342	—	—	147,342	1.0
Add 1.0 FTE - Senior Water Treatment Operator for Zone 41 Operations. This position will lead a team to accomplish safe operations, maintenance and repairs of equipment and systems. This position will be operating, inspecting, maintaining, and repairing all equipment associated with water treatment facilities including rebuilding chemical dosing pumps, valves, and well pumps. This position is funded by a conservative account growth of 950 new customers paying water service charges.					
DWR - Add - 1.0 FTE - Water Treatment Plant Manager - Zone 41 Operations					
	207,323	—	—	207,323	1.0
Add 1.0 FTE - Water Treatment Plant Manager for Zone 41 Operations. This position is funded by a conservative account growth of 950 new customers paying water service charges. This position has a wealth of institutional knowledge that will help move projects forward and transition knowledge to the new management and employees.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR - Add - 1.0 FTE Zone 41- Senior Water Distribution Operator					
	141,190	—	—	141,190	1.0
Add 1.0 FTE - Senior Water Distribution Operator for Zone 41 Operations. This position will lead and assist in repair, operation, and maintenance of the underground pipeline systems. As well as operate equipment used in the performance of assigned duties, load and upload trucks and deal directly with customers regarding their needs and concerns. This position is funded by a conservative account growth of 950 new customers paying water service charges.					
DWR - Add One Heavy Vehicle - Backhoe Loader					
	170,000	—	—	170,000	—
Add one Heavy Vehicle. Funded by a conservative account growth of 950 new customers paying water service charges. The backhoe Loader is needed to provide the agency the means to pick up and load needed construction material at our yards at 10151 Florin Road into dump trucks so they can haul material directly to and from construction sites in the field. This equipment will also serve as an additional Backhoe when the other one is out of service.					
DWR - Add One Light Vehicle					
	98,600	—	—	98,600	—
Add one light fleet vehicle funded by a conservative account growth of 950 new customers paying water service charges. This vehicle is needed for the Water System Operator in the Maintenance & Operations Division to operate and work independently while performing duties at various water facilities and drainage pumping stations. This vehicle will also be used by stand-by crews on-call.					
DWR - Add One Light Vehicle (2)					
	91,000	—	—	91,000	—
Add one light fleet vehicle funded by a conservative account growth of 950 new customers paying water service charges. This vehicle is needed for our Water System Operator in the South Area Operations & Maintenance to operate & work independently while performing duties at various facilities and drain pumping stations.					
DWR - Add - 1.0 FTE Zone 41 Operations - Water System Operator					
	129,805	—	—	129,805	1.0
Add 1.0 FTE - Water System Operator for Zone 41 Operations. This position will be operating, inspecting, maintaining, and repairing all equipment associated with water treatment facilities including rebuilding chemical dosing pumps, valves, and well pumps. As well as loads and unloads chemicals such as hypochlorite, alum, lime, soda ash, filter aids, filter media, polymers, fluoride, and other chemicals and materials used in treatment, coagulation, sedimentation, and filtration processes of water treatment. This position is funded by a conservative account growth of 950 new customers paying water service charges.					

Zone 50 Capital Development

Program Overview

Zone 50 Capital Development was created by the Water Agency Board of Directors on June 1, 2004 pursuant to Resolution WA-2542. Zone 50 encompasses the Metro Air Park Special Planning Area, a commercial and industrial development adjacent to the Sacramento International Airport. Zone 50 funds certain capital facilities required to provide water supply to the Zone, as described in the Zone 50 Water Supply Master Plan adopted on October 25, 2005. Zone 50 revenue is provided from water development fees. Water for the Zone is purchased from the City of Sacramento pursuant to an October 12, 2004 Wheeling Water Service Agreement.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$30	\$41,600	\$41,600	—	—%
Other Charges	\$21,834	\$21,900	\$21,900	—	—%
Improvements	\$1,192,901	\$1,200,000	\$2,300,000	\$1,100,000	91.7%
Interfund Charges	\$609,200	\$1,335,400	\$67,500	\$(1,267,900)	(94.9)%
Total Expenditures / Appropriations	\$1,823,965	\$2,598,900	\$2,431,000	\$(167,900)	(6.5)%
Other Reimbursements	\$(1,200,000)	—	—	—	—%
Total Reimbursements	\$(1,200,000)	—	—	—	—%
Net Financing Uses	\$623,965	\$2,598,900	\$2,431,000	\$(167,900)	(6.5)%
Revenue					
Revenue from Use Of Money & Property	\$5,477	\$5,000	\$5,000	—	—%
Charges for Services	\$460,262	\$1,230,000	\$3,080,000	\$1,850,000	150.4%
Total Revenue	\$465,739	\$1,235,000	\$3,085,000	\$1,850,000	149.8%
Use of Fund Balance	\$158,226	\$1,363,900	\$(654,000)	\$(2,017,900)	(148.0)%

Summary of Changes

The Recommended Budget reflects a \$167,900 (6.5%) decrease in total appropriations, \$1,850,000 (149.8%) increase in revenues, and \$2,017,900 (148.0%) decrease in use of fund balance (working capital) from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A non-anticipated prior year inter-fund loan for Zone 50 to purchase incremental water capacity from the City of Sacramento.
- An increase from the Metro Air Park Tank and Booster expansion.

The increase in revenues is primarily due to development fee revenues in the Metro Air Park Service Area.

Use of Fund Balance reflects an increase in working capital.

Water Agency Zone 11 - Drainage Infrastructure

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 11** is financed by development drainage permit fees and its functions include reviewing drainage studies and improvement plans for compliance with County standards; reviewing grading plans for Federal Emergency Management Agency compliance; financing the construction of major trunk drainage facilities in the urban and urbanizing areas of the unincorporated County and the cities of Citrus Heights, Elk Grove and Rancho Cordova; providing the general public with flood information relevant for their proposed construction projects; and permitting phased construction of facilities to conform to master plans.

Zone 11 includes the following programs:

- Beach Stone Lakes Flood Mitigation
- Zone 11 Drainage Development

Goals

- Develop standards for drainage facilities that protect the public and the environment from flood hazards and water quality impacts.
- Approve drainage studies, conditions of development approval, and improvement plans that conform to County ordinances and improvement standards to protect life, property, and the environment.
- Successfully manage and implement the Zone 11 Fee and Credit Program.

Accomplishments

- Reviewed the West Jackson Highway Master Drainage Plan and Flood Control Study, the Upper Westside Specific Plan Area Drainage Study, and numerous subdivision map and improvement plan level drainage studies.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Beach Stone Lakes Flood Mitigation	\$151,920	\$210,100	\$162,100	\$(48,000)	(22.8)%
Zone 11 Drainage Development	\$15,982,049	\$26,244,900	\$23,444,400	\$(2,800,500)	(10.7)%
Total Expenditures / Appropriations	\$16,133,969	\$26,455,000	\$23,606,500	\$(2,848,500)	(10.8)%
Total Reimbursements	\$(4,000,000)	\$(3,500,000)	\$(4,275,000)	\$(775,000)	22.1%
Net Financing Uses	\$12,133,969	\$22,955,000	\$19,331,500	\$(3,623,500)	(15.8)%
Total Revenue	\$10,158,691	\$12,973,100	\$11,927,300	\$(1,045,800)	(8.1)%
Use of Fund Balance	\$1,975,278	\$9,981,900	\$7,404,200	\$(2,577,700)	(25.8)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,953,387	\$3,348,100	\$3,453,700	\$105,600	3.2%
Other Charges	\$4,414,470	\$12,960,900	\$10,406,200	\$(2,554,700)	(19.7)%
Land	\$599,685	\$790,000	\$750,000	\$(40,000)	(5.1)%
Improvements	\$4,666,427	\$6,356,000	\$4,721,600	\$(1,634,400)	(25.7)%
Interfund Charges	\$4,500,000	\$3,000,000	\$4,275,000	\$1,275,000	42.5%
Total Expenditures / Appropriations	\$16,133,969	\$26,455,000	\$23,606,500	\$(2,848,500)	(10.8)%
Other Reimbursements	\$(4,000,000)	\$(3,500,000)	\$(4,275,000)	\$(775,000)	22.1%
Total Reimbursements	\$(4,000,000)	\$(3,500,000)	\$(4,275,000)	\$(775,000)	22.1%
Net Financing Uses	\$12,133,969	\$22,955,000	\$19,331,500	\$(3,623,500)	(15.8)%
Revenue					
Licenses, Permits & Franchises	\$6,133,463	\$4,873,000	\$4,889,000	\$16,000	0.3%
Revenue from Use Of Money & Property	\$296,580	\$326,200	\$257,100	\$(69,100)	(21.2)%
Intergovernmental Revenues	\$148,963	\$450,000	\$150,000	\$(300,000)	(66.7)%
Charges for Services	\$3,579,685	\$7,323,900	\$6,631,200	\$(692,700)	(9.5)%
Total Revenue	\$10,158,691	\$12,973,100	\$11,927,300	\$(1,045,800)	(8.1)%
Use of Fund Balance	\$1,975,278	\$9,981,900	\$7,404,200	\$(2,577,700)	(25.8)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$7,082,622	\$5,261,600	\$(1,821,022)	(25.7)%
Reserve Release	\$4,350,349	\$4,214,800	\$(135,549)	(3.1)%
Provision for Reserve	\$(1,451,071)	\$(2,072,200)	\$(621,129)	42.8%
Use of Fund Balance	\$9,981,900	\$7,404,200	\$(2,577,700)	(25.8)%

Summary of Changes

The Recommended Budget reflects a \$2,848,500 (10.8%) decrease in total appropriations, \$775,000 (22.1%) increase in reimbursements, \$1,045,800 (8.1%) decrease in revenues, and \$2,577,700 (25.8%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Decreases in anticipated credits and reimbursements agreements, and Floodplain Management Home Elevation project delays.

- A decrease in anticipated capital costs due to the completion of the Vineyard Springs Basin at Laguna Creek project in Zones 11A & W and less expected costs related to the Elder and Gerber Creek Landscape and Irrigation project in Zones 11N & W.
- Increases in anticipated capital project expenditures, requiring greater loan issuances to Zone 11N and Zone 11W from Zone 11A that will be repaid once the Vineyard Service Area collects development fee revenue in the future.
- Increases in anticipated labor hours primarily in services from other county entities.

The increase in reimbursements is due to an increase in capital project expenditures, requiring greater loan issuance to Zone 11N and Zone 11W from Zone 11A. The loans will be repaid when the Vineyard Service Area collects future development fee revenue.

The decrease in revenues is due to:

- Decreases in anticipated development fee credit revenues which are unpredictable due to the nature of the construction development market.
- A reimbursement from South Recreation Park District no longer being categorized as a revenue.

Reserve changes from the prior year Adopted Budget are detailed below:

- Fund 315A reserve has decreased \$3,185,800.
- Fund 315X reserve has decreased \$486,900.
- Fund 315W reserve has increased \$1,047,000.
- Fund 315N reserve has increased \$675,700.
- Fund 315B reserve has decreased \$542,100.
- Fund 315C reserve has increased \$349,500.

Beach Stone Lakes Flood Mitigation

Program Overview

Beach Stone Lakes Flood Mitigation: On July 21, 1999 the Board approved creation of a \$2 million Beach Stone Lakes drainage mitigation fund for the Laguna Stonelake subdivision in lieu of requiring flood neutral construction. The mitigation fund can be used for the following flood mitigation measures for residents in the Beach Stone Lakes area: providing flood insurance, flood-proofing of homes, elevation of homes, reimbursement of half of the flood insurance deductible should flood damage occur, and/or construction of a flood control project to reduce flooding. The Sacramento Area Flood Control Agency (SAFCA), as mitigation for their projects, reimburses Fund 314A annually for the cost of the flood insurance.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$151,920	\$210,100	\$162,100	\$(48,000)	(22.8)%
Total Expenditures / Appropriations	\$151,920	\$210,100	\$162,100	\$(48,000)	(22.8)%
Net Financing Uses	\$151,920	\$210,100	\$162,100	\$(48,000)	(22.8)%
Revenue					
Revenue from Use Of Money & Property	\$10,988	\$10,000	\$12,100	\$2,100	21.0%
Intergovernmental Revenues	\$148,963	\$200,000	\$150,000	\$(50,000)	(25.0)%
Total Revenue	\$159,951	\$210,000	\$162,100	\$(47,900)	(22.8)%
Use of Fund Balance	\$(8,032)	\$100	—	\$(100)	(100.0)%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$(6,868)	—	\$6,868	(100.0)%
Reserve Release	\$6,968	—	\$(6,968)	(100.0)%
Use of Fund Balance	\$100	—	\$(100)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$48,000 (22.8%) decrease in total appropriations, \$47,900 (22.8%) decrease in revenues, and \$100 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to projected decreases in flood insurance costs.

The decrease in revenues is due to projected decreases in flood insurance costs, resulting in less reimbursement revenues from SAFCA.

Zone 11 Drainage Development

Program Overview

Zone 11 Drainage Development was created to provide funds for the construction of major drainage facilities. Funding for Zone 11 activities is provided from fees collected at the time of development.

Program Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,801,467	\$3,138,000	\$3,291,600	\$153,600	4.9%
Other Charges	\$4,414,470	\$12,960,900	\$10,406,200	\$(2,554,700)	(19.7)%
Land	\$599,685	\$790,000	\$750,000	\$(40,000)	(5.1)%
Improvements	\$4,666,427	\$6,356,000	\$4,721,600	\$(1,634,400)	(25.7)%
Interfund Charges	\$4,500,000	\$3,000,000	\$4,275,000	\$1,275,000	42.5%
Total Expenditures / Appropriations	\$15,982,049	\$26,244,900	\$23,444,400	\$(2,800,500)	(10.7)%
Other Reimbursements	\$(4,000,000)	\$(3,500,000)	\$(4,275,000)	\$(775,000)	22.1%
Total Reimbursements	\$(4,000,000)	\$(3,500,000)	\$(4,275,000)	\$(775,000)	22.1%
Net Financing Uses	\$11,982,049	\$22,744,900	\$19,169,400	\$(3,575,500)	(15.7)%
Revenue					
Licenses, Permits & Franchises	\$6,133,463	\$4,873,000	\$4,889,000	\$16,000	0.3%
Revenue from Use Of Money & Property	\$285,592	\$316,200	\$245,000	\$(71,200)	(22.5)%
Intergovernmental Revenues	—	\$250,000	—	\$(250,000)	(100.0)%
Charges for Services	\$3,579,685	\$7,323,900	\$6,631,200	\$(692,700)	(9.5)%
Total Revenue	\$9,998,740	\$12,763,100	\$11,765,200	\$(997,900)	(7.8)%
Use of Fund Balance	\$1,983,309	\$9,981,800	\$7,404,200	\$(2,577,600)	(25.8)%

Program Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$7,089,490	\$5,261,600	\$(1,827,890)	(25.8)%
Reserve Release	\$4,343,381	\$4,214,800	\$(128,581)	(3.0)%
Provision for Reserve	\$(1,451,071)	\$(2,072,200)	\$(621,129)	42.8%
Use of Fund Balance	\$9,981,800	\$7,404,200	\$(2,577,600)	(25.8)%

Summary of Changes

The Recommended Budget reflects a \$2,800,500 (10.7%) decrease in total appropriations, \$775,000 (22.1%) increase in reimbursements, \$997,900 (7.8%) decrease in revenues, and \$2,577,600 (25.8%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Decreases in anticipated credits and reimbursement agreements, and Floodplain Management Home Elevation project delays.
- A decrease in anticipated capital costs due to the completion of the Vineyard Springs Basin at Laguna Creek project in Zones 11A & W and less expected costs related to the Elder and Gerber Creek Landscape and Irrigation project in Zones 11N & W.
- Increases in anticipated capital project expenditures, requiring greater loan issuances to Zone 11N and Zone 11W from Zone 11A that will be repaid once the Vineyard Service Area collects development fee revenue in the future.
- An increase in anticipated labor hours primarily in services from other county entities.

The increase in reimbursements is due to an increase in capital project expenditures, requiring greater loan issuance to Zone 11N and Zone 11W from Zone 11A. The loans will be repaid when the Vineyard Service Area collects future development fee revenue.

The decrease in revenues is due to:

- A decrease in anticipated development fee credit revenues, which are unpredictable due to the nature of the construction development market.
- A decrease in miscellaneous intergovernmental revenue primarily due to a mid-year change in the revenue GL coding recognizing a reimbursement from South Recreation Park District to be a credit against project expenditures.

Water Agency Zone 13

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 13** Program (Program) funds regional water supply, drainage and flood control studies. It is financed primarily by assessments levied within the unincorporated area of Sacramento County and the cities of Citrus Heights, Elk Grove and Rancho Cordova. Functions of the Program include conducting regional water resources planning activities; providing partial funding for the Water Forum Successor Effort for regional water supply planning activities; providing funding for regional groundwater management efforts; conducting drainage and flood control studies directed toward reducing damage to property and danger to people from flooding; developing and maintaining a countywide natural disaster mitigation plan; and developing and implementing policy related to the protection of the Sacramento-San Joaquin Delta.

Goals

- Provide long range planning in order to ensure an adequate and reliable regional water supply.
- Develop long range plans to address regional drainage and flood control issues.

Budget Unit – Budget by Program

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Department Appropriations by Program					
Zone 13 Water and Drainage Studies	\$3,024,809	\$3,677,715	\$3,179,594	\$(498,121)	(13.5)%
Total Expenditures / Appropriations	\$3,024,809	\$3,677,715	\$3,179,594	\$(498,121)	(13.5)%
Total Reimbursements	\$(500,000)	—	—	—	—%
Net Financing Uses	\$2,524,809	\$3,677,715	\$3,179,594	\$(498,121)	(13.5)%
Total Revenue	\$3,276,689	\$2,689,901	\$2,456,700	\$(233,201)	(8.7)%
Use of Fund Balance	\$(751,880)	\$987,814	\$722,894	\$(264,920)	(26.8)%

Budget Unit – Budget by Object

	FY 2021-2022 Actuals	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,099,107	\$2,142,515	\$2,115,644	\$(26,871)	(1.3)%
Other Charges	\$925,702	\$1,035,200	\$1,063,950	\$28,750	2.8%
Interfund Charges	—	\$500,000	—	\$(500,000)	(100.0)%
Total Expenditures / Appropriations	\$3,024,809	\$3,677,715	\$3,179,594	\$(498,121)	(13.5)%
Other Reimbursements	\$(500,000)	—	—	—	—%
Total Reimbursements	\$(500,000)	—	—	—	—%
Net Financing Uses	\$2,524,809	\$3,677,715	\$3,179,594	\$(498,121)	(13.5)%
Revenue					
Revenue from Use Of Money & Property	\$6,204	\$6,200	\$6,200	—	—%
Intergovernmental Revenues	\$918,227	\$333,000	\$194,200	\$(138,800)	(41.7)%
Charges for Services	\$2,352,258	\$2,350,701	\$2,256,300	\$(94,401)	(4.0)%
Total Revenue	\$3,276,689	\$2,689,901	\$2,456,700	\$(233,201)	(8.7)%
Use of Fund Balance	\$(751,880)	\$987,814	\$722,894	\$(264,920)	(26.8)%

Budget Unit - Use of Fund Balance

	FY 2022-2023 Adopted Budget	FY 2023-2024 Recommended Budget	Changes From FY 2022-2023 Adopted Budget	% Change from FY 2022-2023 Adopted Budget
Available Carryover from prior year	\$90,707	\$35,800	\$(54,907)	(60.5)%
Reserve Release	\$897,107	\$687,094	\$(210,013)	(23.4)%
Use of Fund Balance	\$987,814	\$722,894	\$(264,920)	(26.8)%

Summary of Changes

The Recommended Budget reflects a \$498,121 (13.5%) decrease in total appropriations, \$233,201 (8.7%) decrease in revenues, and \$264,920 (26.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due primarily to a decrease to the inter-fund loan being repaid back to Zone 11A.

The decrease in revenues is due to:

- A decrease in anticipated direct levy revenues in FY 2023-24.
- A decrease in anticipated State Aid from the Proposition 1 and 68 Groundwater Sustainability Plan Grant running out.

- A decrease in anticipated funding in Federal Aid from Federal Emergency Management Agency (FEMA) for the Cooperative Technical Partner Floodplain Mapping Grant.

Reserve changes from the prior year Adopted Budget are detailed below:

- Water Agency Zone 13 reserve has decreased \$687,094.

SACRAMENTO
COUNTY